

UNIVERSITY *of*
NORTHERN COLORADO



**PROPOSED OPERATING BUDGET
FISCAL YEAR 2002-2003**

MAY 10, 2002



2002-2003 Operating Budget Proposal May 10, 2002

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EXECUTIVE SUMMARY

BUDGET STRUCTURE

Because the operations of an institution of higher education are complex - ranging from classroom instruction, to student registration, to dining services -- the accounting and budgeting structure involves a variety of different fund types. The University of Northern Colorado's (UNC) operating budget is primarily concerned with **Current Unrestricted Funds**, which include:

- State Appropriated - Spending Authority
- State Appropriated - Dedicated Revenue
- Cash - Extended Studies
- Cash -- University Services
- Cash - Internal Services
- Student Activity Fees
- Auxiliary Enterprises

It is important to note that, beginning with the financial statements for fiscal year 2001-2002, all funds will be combined into a single column. This Governmental Accounting Standards Board change will result in Current Unrestricted Funds being indistinguishable from other funds including restricted grant awards, student loans, and plant (facilities) funds. Nevertheless, for budgeting and day-to-day accounting purposes we will continue to use segregated funds.

The focus of the budget process is on **State Appropriated** funds, which comprise about 70% of the total \$119 million operating budget. Sources of funds include the State General Fund - \$44,811,849, Tuition - \$33,631,347 and Other Than Tuition - \$4,401,292. Section 2 of this document presents the proposed State Appropriated budget.

The second largest component of UNC's operating budget is the **Auxiliary Enterprise** funds, self-supporting sales of goods and services to students, faculty and staff. The 2002-2003 proposed Auxiliary budget is \$22,184,076. As a bonded facility, parking is now also an auxiliary enterprise with a budget of \$1,405,916. Combined, this is 20% of total operations. The Auxiliary budget has decreased by about \$5.5 million due to the contracting of bookstore operations to Barnes & Noble. Details by activity (residence halls, dining services, etc.) are presented in Section 4.

At \$5,506,380, the **Student Activity Fee** budget comprises 5% of UNC's operating budget. The development of this budget is governed by the Institutional Plan for Student Fees and carried out by the Student Representative Council (SRC). Their proposal, which incorporates the third and final year of reductions as per Board directive, is included in Section 5.

Cash funded operations include sales of goods and services that relate incidentally to instruction, research, and public service; or activities that exist to provide an instructional or laboratory experience for students and incidentally create goods or services. Also included are certain Extended Studies, off-campus course offerings, as well as "sales" of services inter-

nal to UNC departments that net to zero. The Cash fund budget is approximately \$7,890,402.

BUDGET DEVELOPMENT PROCESS

The fiscal year 2002-2003 budget process began in November 2001 and will culminate with the Board's approval of an operating budget in June. Generally the process includes the following elements:

- Because of the significance of personnel in the Budget, there is an emphasis on budgeting for positions. All authorized positions are tracked and reconciled to base budgets.
- Budgets are developed at the account line item level and rolled-up by department, school and executive area.
- Budgets are also reviewed at the standard functional levels (Instruction, Academic Support, Research, Public Service, Student Services, Scholarships, Operation & Maintenance of Plant, and Institutional Support). The Board has established specific percentage of budget guidelines for each of these functions. Section 2 includes additional detail and analysis.
- Using information and requests generated by budget managers, the Vice Presidents and President formulate a number of Resource Strategies (page 1-9). Based upon UNC's Funding Priorities (page 1-4) and giving consideration to compensation issues (page 1-10) and external mandates (page 1-5), the State Appropriated budget requests are prioritized.
- Budget meetings take place February through April including presentations from each college and selected operational areas of the University. Final allocation decisions are made in mid- to late- April after tuition projections and the Long Bill (state appropriation) are completed.

SYNOPSIS of PROPOSED BUDGET

In 2001-2002 UNC expected a temporary decline in on-campus enrollment due to increased admission standards. This decline did not occur. For 2002-2003, early projections suggest that there will be an enrollment drop from 2001-2002 levels. The impact for 2002-2003 is estimated as a 2% decrease from 2001-2002 actual. Tuition rates are proposed to increase 7.7% for both residents and non-residents. The net impact on tuition funding is a budgeted increase of about \$1.5 million from 2001-2002 actual. Section 2 includes details as well as analyses and trend data. State General Funds are expected to provide about \$843,000 in new revenue.

The national and state economic situation caused statewide rescissions in 2001-2002. The impact on UNC was a reduction of \$933,986 or 2.12% of State general funds. Additional general funds are restricted pending final 2001-2002 statewide revenue figures. The State's 2002-2003 budget is also reflective of the economic downturn. Because of this, significant resource strategies were employed: the President's Area, Finance & Administration and

University Affairs absorbed a \$743,110 budget reduction. Academic Affairs absorbed a \$439,238 budget reduction. These and other Resource Strategies are discussed on page 1-9.

The new funds combined with the resource strategies are proposed for use as follows:

- **Contingency Reserve** (2% of general funds – an increase of \$16,865)
- **External Mandates and University Priorities** (\$522,473)
- **Compensation** (\$3,853,159)

The **State Appropriated Decision Document**, on page 2-6 by function and page 2-12 by executive level, reflects the proposed operating budget with a 5.7% overall increase. Spending authority increases by 4.3% and dedicated revenue increases by 17.2%.

The effects of the proposed State Appropriated budget on each University division and college are reflected in Section 3.

Additional budgetary information presented includes:

- **Student activity fee** summary (pages 3-5 through 3-12)
- Summary of Student charges (page 3-13)
- Proposed projects using **Co-generation funds** (page 5-1)
- Overview of all operating funds (pages 5-2 through 5-8)
- University debt service requirements (pages 5-9 through 5-10)



Frances L. Schoneck
Vice President for Administration
and Treasurer to the Board of Trustees

May 2002

UNIVERSITY PRIORITIES

Given the national and Colorado economic slowdown, the State is expecting a revenue shortfall in the current fiscal year and minimal new resources for fiscal 2002-2003. A rescission of 2.12% has been implemented in the 2001-2002. A portion of this (\$714,143) is a base reduction and the remainder of \$219,843 is for the current year only. Additional budgetary restrictions have been employed by the State including Capital Construction funding reversions. Therefore, UNC's 2002-2003 budget planning has focused on covering base general fund reductions without impacting Instruction. The University is still focused on building the percent of budget dedicated to Instruction to 55% and reaching the other targets set by the Board of Trustees. As shown in Section 2, UNC continues to make progress towards this end. Of the total increase to the State Appropriated spending authority Budget, 74% is directly related to instruction.

EXTERNAL MANDATES

Each year there are a number of budgetary increases over which UNC has little control. Typically these include State Risk Management and insurance costs, CCHE indirect fees, and software license fees. For 2002-2003 the increases were all absorbed internally and are not reflected as increases to the budget. One external mandate for 2002-03 is unique and is shown as a budgetary addition: Need Based Financial Aid. Currently the Long Bill includes a footnote requiring all of higher education to increase need-based aid by 25% of the 3% residential tuition increase above inflation.

POLICY ISSUES

A number of policy issues will have an impact on the 2002-2003 budget:

- 1. Center for Urban Education** - The Center for Urban Education will be funded on a revised formula of 100% of tuition, 25% of fees and 60% of general fund. (For FY 2002 the general fund percentage was 68%). This will result in a base resource strategy of \$12,700 for the current cohort.
- 2. Extended Studies** - In compliance with CCHE policy, the off-campus degree programs fiscal and administrative affairs will be re-centralized in the Center for Professional Development and Outreach. Revenue in excess of operating expenses will continue to be used as it has been in the past: Degree Programs - 75% for academic initiatives in the program units, 25% for campus-wide extended studies initiatives. Independent Study and Professional Development - 50% to the units participating in the program, 50% CPDO program development.
- 3. Summer Session** - The model for funding Summer 2002 will be based on 100% of tuition earned in Summer 2001. This is a \$74K increase in Summer funding. For Summer 2003, the base will be 102% of Summer 2002 tuition earned. The specific allocations to the colleges are related to the tuition earned in each college as shown on the page 1-8.

Also noteworthy is the Government Accounting Standard's Board change in accounting principles effective for fiscal 2001-2002. Although a given calendar year's Summer Session will continue to be budgeted for as a single period, the financial reporting will allocate the revenue and expenses between two fiscal years (the fiscal year end being June 30).
- 4. Discounted Tuition** - Two years ago UNC began offering the "Nebraska Scholarship" and then expanded it to the "States Scholarship" essentially as a discount to out-of-state tuition but only in an amount that still allowed the average cost of education to be covered by the tuition revenue. Three new discounted tuition scholarships are being added for 2002-2003.
 - a. PVA Dean's Graduate Scholars
 - b. Athletics Out-of-State Scholars
 - c. Legacy Scholarship
- 5. UNC Internal Services Changes** - Several changes will be made to internal services in 2002-2003 that will have a small impact on costs in departments. A memo summarizing these changes has been distributed to the vice presidents.
 - a. Facilities billable rates- increase based on State Classified salaries
 - b. Telephone increase - two percent increase on phone lines
 - c. Copier program - structure of leased copier program will change

- 6. Enrollment Fluctuations Reserve** – One-time funds of \$100,000 will be available to fund instructional needs due to enrollment fluctuations among colleges. The funds may only be used for faculty compensation and will be available when vacancy savings funds do not cover unbudgeted enrollment increases.
- 7. Graduate Student Continuous Registration** —The Faculty Senate has approved a policy requiring all graduate students to remain continuously enrolled in at least one credit hour per semester. Beginning in fiscal year 2003-2004 this is estimated to result in an additional 150 credit hours per semester or ten in-state FTE. This policy compares to other Colorado institutions as follows:

University of Colorado at Boulder: Collects for five credit hours following comprehensive exams, or three hours for students not using on-campus facilities.

CSU: Uses three options. 1.) Charge for regular course work; 2) Continuous registration on (CR-ON, \$100 fall and spring, \$50 summer: permits students to use university resources); 3) Continuous registration off (CR-Off, no charge, no use of university resources).

Colorado School of Mines: Charges for three or four credit hours depending on whether or not students take thesis option.

University of Colorado at Denver: Charges students for five credit hours following pass on colloquium or comprehensive examination each fall and spring.

SUMMER ON-CAMPUS INSTRUCTIONAL BUDGET MODEL FOR IMPLEMENTATION SUMMER 2003

MODEL PRINCIPLES

1. The Summer Budget shall be funded as a percentage of total tuition revenue from the prior year. For 2003 this is proposed to be approximately 102% of tuition earned in Summer 2002. The percentage will vary slightly based on the final credit hours earned by the various colleges.
2. The Summer Budget base shall consist of two “funds”:
 - a. Regular classroom instruction
 - b. Special initiative incentive.
3. The allocation of the regular classroom instruction portion of the budget shall be made to the colleges as follows:
 - a. Each college will be funded at a percentage of its own tuition earned. The goal is for all colleges to be funded at equal percentages.
 - b. The percentage allocations are being phased in with the intent of holding each college harmless with respect to base budget.
 - c. For Summer 2003 the following percentages of Summer 2002 tuition revenue are proposed.

	2003 % of Tuition for Summer Budget	2002 % for Comparison
Arts & Sciences	95.0%	93.5%
Monfort College of Business	103.0%	104.0%
College of Education	100.0%	101.0%
Health & Human Sciences	84.5%	72.0%
Performing & Visual Arts	147.0%	155.0%

4. The allocation of incentive funds will be made on a competitive basis for proposals provided in advance. For 2003, the total pool is proposed at \$91,665.

RESOURCE STRATEGIES

In response to the State's economic situation and budget rescissions, the President developed an initial plan of base savings that was approved by the Board of Trustees on February 8, 2002. In addition, further Resource Strategies have been identified in the Budget Process.

	Classified & Exempt Budget Pools	\$ 71,140	
	Salary Savings from Vacancies	233,326	
Academic Affairs			\$304,466
	Classified & Exempt Budget Pools	\$ 2,843	
	Scholarships	11,500	
President's Areas			\$14,343
	Classified & Exempt Budget Pools	\$ 65,491	
	Vacant Positions	41,542	
Finance & Administration			\$107,033
	Classified & Exempt Budget Pools	\$398	
University Affairs			\$398
Sub-total Resource Strategies at February 8, 2002			\$426,240

	Salary Savings from Vacancies	\$ 3,153	
	Change in Urban Education Funding	12,700	
	Faculty Salary Savings	53,919	
	Various Academic Support & Student Services	65,000	
Academic Affairs			\$134,772
	Position Elimination and Various Other	\$ 76,498	
President's Areas			\$76,498
	Facilities Operations	\$ 101,422	
	AAEO Reorganization	84,996	
	Technology Reductions	69,441	
Finance & Administration			\$255,859
	Development Office	\$150,000	
University Affairs			\$150,000
	Salary Savings	\$121,153	
	Challenge Overhead Recovery	12,037	
	Cash & Auxiliaries Overhead Recovery	5,789	
General			\$138,979
Sub-total Additional Resource Strategies			\$756,108

TOTAL FY 2002-2003 RESOURCE STRATEGIES		\$1,182,348
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COMPENSATION

Compensation for Classified employees is externally mandated by the State while Faculty and Exempt increases are internal decisions.

- The Classified “Salary Survey” for UNC will increase salaries on average 5%. Fiscal 2002-2003 should be the last year for the anniversary “catch-up” component, which is about 1%. In total the State Appropriated cost, with benefits, is estimated at \$1,068,073.
- The State-mandated performance pay merit amount is \$155,840. This will be funded as one-time salary enhancements and will not impact the base.
- Faculty Promotions will be approximately \$45,000.
- Each 1% increase for the Faculty and Exempt salaries, with benefits, is estimated to cost:
 - Faculty \$364,000
 - Exempt \$ 92,500
- Based on current revenue projections, the budget reflects approximately a 6.26% increase for faculty and a 4.76% increase for exempt staff. Actual average faculty and exempt increases will be determined before June 30.
- The increased cost of compensating Teaching Assistants and Graduate Assistant with tuition waivers will be \$65,357, commensurate with a 7.7% tuition increase.

STATE APPROPRIATED BUDGET SUMMARY

The proposed State Appropriated Operating Budget for the 2002-2003, fiscal year was developed by UNC's senior administration with representation from the Faculty Senate, PASC, SPEEC and SRC. The Resource Strategies employed and allocations made were focused on absorbing State budget cuts and continuing to strengthen Instruction. Key elements comprising the proposed budget are:

REVENUE

1. The state general fund regular allocation to UNC is proposed to increase \$843,254 to \$44,811,849 representing 1.9 percent growth. It includes components for enrollment growth, performance funding, and permanent reductions made during 2001-2002.
2. Based on a decreased enrollment for 2002-2003 and increases of 7.7% percent for resident and nonresident tuition, total tuition revenue is projected at \$33,631,347. This represents a \$2,740,724 increase over the 2001-2002 budget. Of this amount, \$2,269,418 is an increase in state spending authority funds (\$800,000 due to unanticipated enrollment in 2001-2002 and \$1,469,418 due to the 2002-2003 rate increase net of enrollment changes). The balance of \$471,306 is additional state appropriated dedicated revenue funds – primarily off-campus state funded tuition.
3. Other revenue comprised primarily of fees, treasury fund interest, and indirect cost recovery will increase by \$321,342 and is estimated to total \$4,401,292. State Appropriated- Spending Authority sources include \$71,788 in interest and \$25,689 in academic program fees. The remainder is dedicated to specific funding items such as student technology and extended studies operations.
4. All of the above items combine to yield \$3,905,320 in new revenue (\$3,210,149 state spending authority fund, and \$695,171 state appropriated dedicated revenue fund).

RESOURCE STRATEGIES

- Resource Strategies totaling \$1,182,348 are detailed in Section 1.

RESERVES and EXTERNAL MANDATES

1. The University maintains a Contingency Reserve equaling 2.0 percent of the General Fund appropriation. The increase for the 2002-2003 year is \$16,865 bringing the reserve to \$896,237. A balance of \$71,479 remains uncommitted from the 2001-2002 reserves after State rescissions and other one-time needs. It will be available for one-time allocations in 2002-2003 (page 2-7).

2. The External Mandates for fiscal year 2002-2003, with two exceptions, were funded through internal reallocation due to the shortage of new funds. The exceptions include Classified salary increases discussed under Compensation and State-mandated increases to need-based financial aid totaling \$141,200.

COMPENSATION

Compensation allocations are detailed in Section 1 and include:

- Mandated classified increases at an average of 6.0%
- Faculty increases to be distributed in accordance with the faculty salary model at an average academic year increase percentage to be determined
- Exempt staff salary increases at an average percentage to be determined
- TA/GA stipend increase at a percentage to be determined and tuition scholarship increases of 7.7% for residents and nonresidents

POLICY ISSUES / UNIVERSITY PRIORITIES

University Priorities are also discussed in Section I with 2002-2003 allocations including:

- \$73,835 funding of summer initiatives
- \$167,830 funding of Urban Education program based on a 60% of general fund earned
- \$53,919 support for Arts & Sciences Instruction
- \$60,000 funding for a Coordinator of Academic Assessment

BUDGET PARAMETERS

At its February 8th meeting, the Board of Trustees approved planning parameters to guide the budget process. Since that time the external environment has caused the following changes:

- 1. Enrollment Projections:** Initial enrollment projections by the Office of Institutional Research reflect an increase from 2001-2002 budgeted FTE but a slight decrease from 2001-2002 actual FTE.
- 2. Employee Salary Increase:** No change from original parameters (classified salary survey plus anniversary catch-up - 6%; merit, faculty and exempt —TBD)
- 3. Fringe Benefit Rate:** No change from original parameters (remain 20.2% full-time and decrease to 10.9% for part-time).
- 4. General Fund Appropriation:** At the time of the publishing of the May Book Proposed Budget, the Long Bill reflected an small overall net increase from 2001-2002.
- 5. Tuition Revenue:** Increased from original parameters (7.7% overall).
- 6. Miscellaneous Fees:** The Technology Fee and Academic Program Fee will increase by CPI of 4.7% (CPI originally projected at 4.5%).
- 7. Contingency Fund:** No change from original parameters (2% of State General Fund).
- 8. Co-Generation Fund:** No change from original parameters.

STATE FINANCIAL BUDGET PLANNING PARAMETERS FISCAL YEAR 2002-2003

For the purpose of initiating the 2002-2003 budget process, these financial budget parameters are suggested as guidelines for establishing the revenue and expense base budgets for FY 2002-2003. The recommended planning parameters are as follows:

- 1. Enrollment Projection:** Enrollment projections will be made conservatively based on actual student FTE for 2001-2002 and early indicators of fall enrollment.
- 2. Employee Salary Increases:** Classified salary increases are set by the State Classified Salary Survey. The statewide average salary survey increase is 5 percent. In addition to the salary survey increase, merit increases may be awarded under the State's Pay for Performance Plan. Recommendations for administrative staff and faculty salary increases will be determined later based on available resources.
- 3. Fringe Benefit Rate:** Fringe benefit rates for UNC are approved annually by the Department of Health and Human Services. Negotiations and approval have not concluded for the 2002-2003 budget year. For planning purposes, the rate of 20.2 percent for full-time employees and 10.9 percent for part-time employees will be used.
- 4. General Fund Appropriation Revenue:** Discussions underway at the legislature include the possibility of a 3 percent rescission for the current year. This rescission could become part of the base for the 2002-2003 budget. For planning purposes UNC is assuming that after enrollment and performance funding that the net change to the 2002-2003 budget is no increase.
- 5. Tuition Revenue:** Typically tuition increases are based on inflation for the prior calendar year. The CPI for 2001 is expected to be approximately 4 ½ percent. In addition, UNC has requested a special tuition increase of 3 percent.
- 6. Miscellaneous Fees:** State appropriated fee revenue is projected at approximately \$4 million for 2001-2002. The budget for 2002-2003 will be adjusted for projected enrollments and board approved rate changes.
- 7. Contingency Fund:** The University will continue to maintain the established 2 percent of general fund reserve balance. The 2002-2003 figure is estimated to be 2 percent of any general fund increases realized as a result of the 2002-2003 legislative budget process.
- 8. Co-Generation Reserve Fund:** The University will reserve the funds generated through utility savings in 2002-2003 to be allocated in 2003-2004. Funds generated in 2001-2002 will be available for allocation in 2002-2003.

Source: Finance and Administration
Approved by Board of Trustees
February 8, 2002

STATE APPROPRIATED FUNDS - FY 2002-03 REQUEST

SOURCES AND USES OF FUNDS

	Long Bill 02/03 Spending Limitation	State Fund 02/03 Proposed Budget	Notes	State Fund 01/02 Approved Budget	Change In Proposed Budget
Sources of Funds					
General Fund Regular Allocation	\$44,811,849	\$44,811,849	fund 310	\$43,968,595	\$843,254
Tuition	\$35,633,713	\$33,631,347	fund 310	\$30,890,623	\$2,740,724
Other Than Tuition Revenue	\$4,332,385	\$3,907,292	fund 310, 331	\$3,630,950	\$276,342
Non-Exempt Auxiliary Revenue	\$1,220,125	\$1,200,000	fund 329	\$1,200,000	\$0
Total State Appropriation	\$85,998,072	\$83,550,488		\$79,690,168	\$3,860,320
State Appropriation in Excess of UNC Budget	2,447,584				
Non Appropriated Sources					
Indirect Cost Recoveries (ICR) & Administrative Allowance		\$494,000	fund 311	\$449,000	\$45,000
Total Sources of Funds		\$84,044,488		\$80,139,168	\$3,905,320
					(a)

	02/03 Proposed Budget	Spending Authority Budget	Dedicated Revenue Budget	Non-Exempt Auxiliary Revenue
Uses of Funds				
Prior Year Base Budget	\$80,139,168	\$74,900,527	\$4,038,641	\$1,200,000
Resource Strategies (reductions to current base budgets)	(b) (\$1,182,348)	(\$1,182,348)		
Scholarship impact on tuition	(c) (\$10,339)		(\$10,339)	
New Allocations				
Increase in General Fund Reserves	\$16,865	\$16,865		
Increase in General Fund External Mandated and Univ Priorities	\$522,473	\$522,473		
Increase in General Fund Compensation - Classified	\$1,068,073	\$1,068,073		
Increase in General Fund Compensation - Faculty and Exempt	\$2,719,729	\$2,719,729		
Increase in General Fund Compensation - GA/TA Tuition	\$65,357	\$65,357		
Increase in Dedicated Revenue Fund Expenditures - OCSF	\$393,145		\$393,145	
Increase in Dedicated Revenue Fund Expenditures - scholarships	\$88,500		\$88,500	
Increase in Dedicated Revenue Fund Exml Mand and Univ Priorities	\$61,100		\$61,100	
Increase in Dedicated Revenue Fund Expenditures - Other	\$162,765		\$162,765	
Total New Allocations	(d) \$5,098,007	\$4,392,497	\$705,510	\$0
Total Uses of Funds	\$84,044,488	\$78,110,676	\$4,733,812	\$1,200,000

Reconciliation of New Allocations

New Resources (a)	\$	3,905,320
Resource Strategies (b)		1,182,348
Other Changes (c)		10,339
New Allocations (d)	\$	5,098,007

FUNCTIONAL DECISION DOCUMENT

	Total UNC	Instruction	Academic Support	Student Services	Scholarships and Fellowships	Research	Institutional Support	Operation and Maintenance of Plant	Public Service
Base Budget as Approved By BOT 6/11/01	74,896,627	39,361,732	10,747,253	6,767,474	1,783,596	448,730	8,776,131	6,842,206	169,505
Account Reassignments, Adjustments and Salary Savings	3,900	46,726	33,184	(218,435)	131,250	(11,328)	61,395	20,444	(59,336)
Corrected Base Budget @ 2/08/02	74,900,527	39,408,458	10,780,437	6,549,039	1,914,846	437,402	8,837,526	6,862,650	110,169
Proposed Base Transfers									
BOT Approved 2/8/02	(426,240)	258,725	(264,844)	(90,882)		(3,153)	(300,747)	(25,339)	
For FY 2003	-	14,418	(41,337)	(2,905)		(6,000)	(46,709)	82,533	
Sub-total Pro Forma Base	74,474,287	39,681,601	10,474,256	6,455,252	1,914,846	428,249	8,490,070	6,919,844	110,169
Resource Strategy	426,240								
New Revenue									
General Fund	843,254								
Academic Program Fees	25,689								
Excess 2002 Tuition (BOT approved 2/8/02)	200,000								
Excess 2002 Tuition (Revised Estimate)	600,000								
Tuition	1,469,418								
Interest Income	71,788								
Sub-total New Revenue	3,210,149								
TOTAL AVAILABLE FUNDS	78,110,676	39,681,601	10,474,256	6,455,252	1,914,846	428,249	8,490,070	6,919,844	110,169
FUND USES									
Corrected Base Budget @ 2/08/02	74,474,287	39,681,601	10,474,256	6,455,252	1,914,846	428,249	8,490,070	6,919,844	110,169
Resource Strategies									
Finance and Administration	(255,859)		(69,441)				(84,996)	(101,422)	
President	(76,498)		(5,021)	(5,000)			(66,477)		
Academic Affairs	(122,072)		(108,919)	(5,000)		(3,153)			(5,000)
Development	(150,000)						(150,000)		
Personal Services Reserve	(121,153)						(121,153)		
Urban Education Funding Change	(12,700)	(12,700)							
Challenge Overhead	(12,037)		(2,407)					(9,630)	
Admin Overhead	(5,789)						(5,789)		
Sub-total Other Resources	(756,108)	(12,700)	(185,788)	(10,000)	-	(3,153)	(428,415)	(111,052)	(5,000)
Reserves									
Contingency @ 2% GF	16,865						16,865		
Sub-total Reserves	16,865						16,865		
External Mandates/University Priorities									
Summer Initiatives (State GF)	73,835	73,835							
Urban Education (State GF)	167,830	167,830							
Coordinator of Assessment	60,000		60,000						
Need Based Financial Aid	141,200				141,200				
Arts and Sciences Instruction	53,919	53,919							
Academic Program Fees	25,689						25,689		
Sub-total Ext Mandates/University Priorities	522,473	295,584	60,000	-	141,200	-	25,689	-	-
Compensation									
Classified Salary Increases	1,068,073	159,955	296,494	101,598		5,698	166,912	337,416	
Faculty	2,279,270	2,279,270							
Exempt Salary Increases	440,459			57,572			382,887		
GA/TA Tuition Increases	65,357				65,357				
Sub-total Compensation	3,853,159	2,439,225	296,494	159,170	65,357	5,698	549,799	337,416	-
NEW SPENDING AUTHORITY BASE	78,110,676	42,403,710	10,644,962	6,604,422	2,121,403	430,794	8,654,008	7,146,208	105,169
DEDICATED REVENUE BASE 2/08/02 adjusted	4,038,641	1,461,848	1,434,500	271,517	60,000	324,000	486,776	-	-
Requested Changes	695,171	494,396	66,390	5,661	72,500	50,000	6,224	-	-
REQUESTED DEDICATED REVENUE BASE	4,733,812	1,956,244	1,500,890	277,178	132,500	374,000	493,000	-	-
Ttl State Appropriated Fund Bdgt Proposal	82,844,488	44,359,954	12,145,852	6,881,600	2,253,903	804,794	9,147,008	7,146,208	105,169

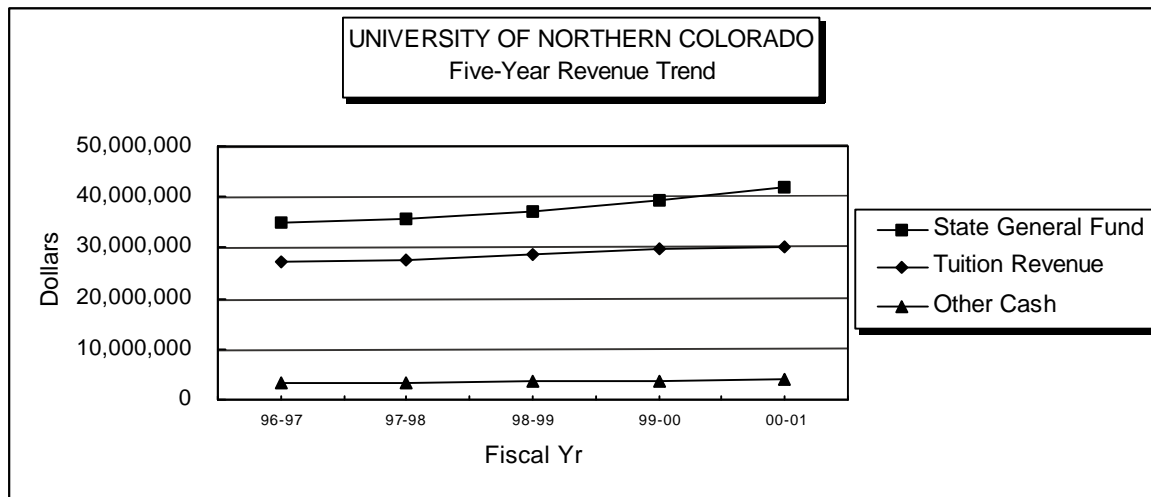
ONE-TIME FUNDING FOR 2002-2003

CONTINGENCY RESERVE 151300		
Unexpended FY 2001 Roll-forward	\$	560,864
Base Budget 2001-2002		879,372
JBC First & Second 01-02 Reductions 2.12%		(933,986)
Available for FY 2002-2002	\$	506,250
Hold in reserve for additional reduction to 3.68%		(685,299)
Estimated Excess 01-02 Tuition		800,000
Estimated Excess 01-02 Interest		71,788
Tentatively Approved FY 2003 Needs:		
Howard Skinner Salary (01-02 base shown)		(92,310)
Build up Legal Reserve		(50,000)
Enrollment Fluctuations Instruction Reserve		(100,000)
Salary Merit Pool		(155,840)
COE On-Campus Post Bac		(60,000)
Library Learning Materials (1)		(52,350)
Uncommitted	\$	182,239
(1) One-time funding to support the learning materials budget. To be base funded within the library budget pending employee turnover and job reclassification.		
Potential Uses Per Budget Discussions:		
BAS / BAT start-up		(35,760)
CPDO On-line course development		(25,000)
A&S Lab Start-up		(35,000)
HHS / KPE Lab Start-up		(15,000)
Additional Grant Matching Funds		?
Remaining 01-02 Contingency	\$	71,479

The Contingency Reserve has a base budget equal to 2% of the State General Fund Appropriation. These funds are available in any given year for unanticipated contingencies, such as the 2001-2002 rescissions. If the base budget is not fully expended in a given year, it rolls forward to the next year and is available for one-time expenditures. Consistent with that philosophy, this schedule reflects the remaining 2001-2002 contingency funds available for one-time expenditures. The 2002-2003 base of \$896,237 remains intact and available.

**STATE APPROPRIATED FUNDS
FIVE-YEAR REVENUE TREND
FY 1996-97 THROUGH 2000-01**

Fiscal Yr	State General Fund		Tuition		Other Than Tuition		TOTAL Resources	Percent Change
	Dollars	Percent	Dollars	Percent	Dollars	Percent		
1996-97	34,932,693	53.65%	27,035,871	41.52%	3,145,315	4.83%	65,113,879	2.70%
1997-98	35,824,736	53.63%	27,507,822	41.18%	3,464,194	5.19%	66,796,752	2.58%
1998-99	37,202,906	53.63%	28,670,150	41.10%	3,856,017	5.27%	69,729,073	4.39%
1999-2000	39,454,391	54.14%	29,723,115	40.79%	3,697,224	5.07%	72,874,730	4.51%
2000-01	41,959,738	54.90%	30,297,422	39.64%	4,168,808	5.45%	76,425,968	4.87%



HISTORICAL ANALYSIS OF STATE APPROPRIATED EXPENDITURES AND BUDGETS FY 1996-97 THROUGH 2002-03 SUMMARY

The analysis on the following page depicts five years (through 2000-01) of actual State Appropriated expenditures and budgets by standard functional category. In addition, the budgets for 2001-02 and 2002-03 are included.

As mandated by Board policy, the 2002-2003 budget percentages by functional category are compared to the Board targets.

	Board Target	2002-2003 Budget	Over/(Under) Target
Instruction	55.00%	53.52%	(1.48%)
Research	1.25%	0.97%	(0.28%)
Public Service	0.10%	0.13%	0.03%
Academic Support	14.75%	14.66%	(0.09%)
Student Services	7.00%	8.33%	1.33%
Institutional Support	10.25%	11.04%	0.79%
O&M of Plant	8.25%	8.63%	0.38%
Scholarships	3.30%	2.72%	(0.58%)
Transfers	0.10%	0.00%	(0.10%)
Total	100.00%	100.0%	

Several important points that should be considered in this analysis include:

- The Contingency Reserve, which amounts to approximately 1.0% of the total budget, is reflected by default in each year's budget under Institutional Support. However, when these funds are actually expended, it is typically for Instructional purposes. Thus actual 2002-2003 Instructional expenditures will likely exceed the budget and vice versa for Institutional Support. This historical tendency can be seen by comparing the actual to budgeted expenditures on the following analysis.
- Transfers are not budgeted and consist primarily of expenditures for capitalized leases, which must be transferred to the Plant fund.
- The budget for Instruction has increased by 36.8% since 1996-97, and 26.4% since 1999-2000.
- In any given year, the expenditure of budgetary roll-forwards from the prior year can impact the comparison of actual expenditures to current year budget.

HISTORICAL ANALYSIS OF STATE APPROPRIATED EXPENDITURES AND BUDGETS FY 1996-97 THROUGH 2002-03

Functional Category Format		FY 1996-97	FY 1997-98	FY 1998-99	FY 1999-00	FY 2000-01	FY 2001-02 Budget	FY 2002-03 Budget	Board Target
Instruction									
1100	Actual	\$ 32,346,483	\$ 32,989,179	\$ 33,248,596	\$ 37,294,912	\$ 40,180,263			
	Percent	49.81%	49.87%	47.99%	51.92%	53.63%			
	Budget	32,414,000	32,766,000	34,994,000	35,090,000	38,733,000	40,920,000	44,338,000	
	Percent	49.91%	49.53%	50.51%	48.85%	51.70%	49.39%	53.52%	
									55.00%
Research									
1200	Actual	\$ 726,598	\$ 576,500	\$ 415,224	\$ 632,001	\$ 641,304			
	Percent	1.12%	0.87%	0.60%	0.88%	0.86%			
	Budget	691,000	451,000	505,000	743,000	775,000	761,000	805,000	
	Percent	1.06%	0.68%	0.73%	1.03%	1.03%	0.92%	0.97%	
									1.25%
Public Service									
1300	Actual	\$ 496,408	\$ 541,598	\$ 615,040	\$ 500,114	\$ 160,305			
	Percent	0.76%	0.82%	0.89%	0.70%	0.21%			
	Budget	535,000	539,000	526,000	438,000	299,000	110,000	105,000	
	Percent	0.82%	0.81%	0.76%	0.61%	0.40%	0.13%	0.13%	
									0.10%
Academic Support									
1400	Actual	\$ 11,317,464	\$ 11,557,284	\$ 13,169,967	\$ 11,147,941	\$ 11,612,235			
	Percent	17.43%	17.47%	19.01%	15.52%	15.50%			
	Budget	10,947,000	11,910,000	11,908,000	12,443,000	11,460,000	12,143,000	12,146,000	
	Percent	16.86%	18.00%	17.19%	17.32%	15.30%	14.66%	14.66%	
									14.75%
Student Services									
1500	Actual	\$ 5,644,242	\$ 5,946,745	\$ 5,915,133	\$ 6,094,174	\$ 6,581,010			
	Percent	8.69%	8.99%	8.54%	8.48%	8.78%			
	Budget	5,664,000	5,690,000	6,308,000	6,264,000	6,443,000	6,727,000	6,903,000	
	Percent	8.72%	8.60%	9.11%	8.72%	8.60%	8.12%	8.33%	
									7.00%
Institutional Support									
1600	Actual	\$ 7,927,090	\$ 7,663,439	\$ 8,251,963	\$ 7,369,943	\$ 6,645,891			
	Percent	12.21%	11.58%	11.91%	10.26%	8.87%			
	Budget	8,502,000	8,192,000	7,928,000	10,386,000	9,429,000	9,261,000	9,147,000	
	Percent	13.09%	12.38%	11.44%	14.46%	12.58%	11.18%	11.04%	
									10.25%
O & M of Plant									
1700	Actual	\$ 4,789,507	\$ 5,152,798	\$ 5,444,963	\$ 6,378,198	\$ 6,680,529			
	Percent	7.38%	7.79%	7.86%	8.88%	8.92%			
	Budget	4,612,000	5,310,000	5,462,000	5,594,000	7,036,000	6,859,000	7,146,000	
	Percent	7.10%	8.03%	7.88%	7.79%	9.39%	8.28%	8.63%	
									8.25%
Scholarships									
1800	Actual	\$ 1,655,454	\$ 1,633,203	\$ 2,120,902	\$ 2,340,843	\$ 2,372,974			
	Percent	2.55%	2.47%	3.06%	3.26%	3.17%			
	Budget	1,504,000	1,619,000	1,716,000	1,762,000	2,053,000	2,158,000	2,254,000	
	Percent	2.32%	2.45%	2.48%	2.45%	2.74%	2.60%	2.72%	
									3.30%
Transfers									
2000	Actual	\$ 36,691	\$ 94,772	\$ 98,348	\$ 70,096	\$ 48,423			
	Percent	0.06%	0.14%	0.14%	0.10%	0.06%			
	Budget	0	0	0	0	0	0	0	
	Percent	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	
									0.10%
Total									
Total	Actual	\$ 64,939,937	\$ 66,155,518	\$ 69,280,136	\$ 71,828,222	\$ 74,922,934			
	Budget	64,869,000	66,477,000	69,347,000	72,720,000	76,228,000	78,939,000	82,844,000	100%

See Previous Page for Discussion

BUDGET PROFILE SUMMARY

This section provides supplemental schedules that describe the state appropriated budget by major organizational chart area.

Where significant variations from year to year exist within these schedules, the primary cause is reorganizations within the University. These variations do not necessarily indicate significant changes in the funding of functional expenditure categories.

Additional information is being accumulated and the effects of the 2002-03 budget process decisions are being analyzed and will be distributed throughout the affected areas. For that reason, these schedules should be considered “draft” documents.

EXECUTIVE LEVEL SPENDING AUTHORITY DECISION DOCUMENT

	Total UNC	Provost	President	Finance & Admin	Univ Affairs / Genl. Counsel	Board of Trustees	Other
Base Budget as Approved By BOT 6/11/01	74,896,627	56,472,439	2,768,247	13,213,272	1,098,028	177,120	1,167,521
Account Reassignments and Adjustments	3,900	(272,673)	(172,440)	(2,530,565)	499,065	(15,170)	2,495,683
Salary Savings	0	(38,442)	-	(29,218)	-	-	67,660
Base reductions 2/08/02 BOT	(426,240)	(304,465)	(14,345)	(107,032)	(398)	-	-
Base Budget @ 2/08/02	74,474,287	55,856,859	2,581,462	10,546,457	1,596,695	161,950	3,730,864
Proposed Base Transfers							
One-time in FY 2002-Proposed perms	0	(49,380)	(12,391)	2,101			59,670
Salary Savings after 12/11/01	0	(4,672)	(3,136)	(17,623)			25,431
Sub-total Adjustments	-	(54,052)	(15,527)	(15,522)	-	-	85,101
Sub-total Pro Forma Base	74,474,287	55,802,807	2,565,935	10,530,935	1,596,695	161,950	3,815,965
Resource Strategy	426,240						
New Revenue							
General Fund	843,254						
Academic Program Fees	25,689						
Excess 2002 Tuition (BOT approved 2/8/02)	200,000						
Excess 2002 Tuition (Revised Estimate)	600,000						
Tuition	1,469,418						
Interest income	71,788						
	3,210,149	-	-	-	-	-	-
Sub-total New Base Available	78,110,676	55,802,807	2,565,935	10,530,935	1,596,695	161,950	3,815,965
Corrected Base Budget @ 2/08/02	74,474,287	55,802,807	2,565,935	10,530,935	1,596,695	161,950	3,815,965
Other Resources							
Finance and Administration	(255,859)			(255,859)			
President	(76,498)		(76,498)				
Academic Affairs	(122,072)	(122,072)					
Development	(150,000)				(150,000)		
Urban Ed Funding Change	(12,700)	(12,700)					
Salary Savings	(121,153)						(121,153)
Admin Overhead Increase	(5,789)			(5,789)			
Challenge Overhead	(12,037)		-	-	-	-	(12,037)
	(756,108)	(134,772)	(76,498)	(261,648)	(150,000)	-	(133,190)
Reserves							
Gen Fund Contingency 2% General fund Increase	16,865						16,865
Sub-total Reserves	16,865	-	-	-	-	-	16,865
External Mandates/University Priorities							
Need Based Financial Aid	141,200	141,200					
Summer Initiatives(State GF)	73,835	73,835					
Urban Education (State GF)	167,830	167,830					
Arts and Sciences Instruction	53,919	53,919					
Coordinator of Assessment	60,000	60,000					
Academic Program Fees	25,689	25,689					
	522,473	522,473	-	-	-	-	-
Compensation							
Classified Mandated	1,068,073	448,999	22,899	553,191	14,286	2,265	26,433
Faculty	2,279,270	2,279,270					
Exempt Salary Increases	440,459	238,651	79,761	76,615	41,685	3,747	
GA/TA Tuition Increase	65,357	65,357	-	-	-	-	-
	3,853,159	3,032,277	102,660	629,806	55,971	6,012	26,433
Proposed 2002-03 Spending Authority Base	78,110,676	59,222,785	2,592,097	10,899,093	1,502,666	167,962	3,726,073

EXECUTIVE LEVEL DEDICATED REVENUE DECISIONS

	Total UNC	Provost	President	Finance & Admin.	Univ Affairs/ Gen Counsel	Board of Trustees	Other	
Dedicated Revenue Base 2001-2002	4,038,641	2,251,865	-	486,776	-	-	1,300,000	4,038,641
Requested Changes to Dedicated Rev.								-
Remove OCSF Tuition and Fees	(898,283)	(898,283)						(898,283)
Centralize OCSF Tuition & Fees- CPDO	1,392,679	1,392,679						1,392,679
Establish Legacy Scholarship	10,000	10,000						10,000
Establish Athletic Scholarship	25,000	25,000						25,000
Establish PVA Scholarship	37,500	37,500						37,500
Decrease Grad School Fees	(1,510)	(1,510)						(1,510)
Increase Int'l Exchange Scholars	5,661	5,661						5,661
Increase Study Abroad Fees	6,800	6,800						6,800
Increase IDC to Anticipated Revenue	50,000	50,000						50,000
Technology Fee	61,100						61,100	61,100
Accounts Receivable	6,224			6,224				6,224
	-							-
	-							-
								-
								-
								-
Total Requested Dedicated Rev. Changes	695,171	627,847	-	6,224	-	-	61,100	695,171
Requested Dedicated Revenue Base 2002-03	4,733,812	2,879,712	-	493,000	-	-	1,361,100	4,733,812

PROVOST DIVISION

TOTAL OF SUCCEEDING TEN ACADEMIC & STUDENT SERVICE PROFILES

SPENDING AUTHORITY

	2000-01		2001-02		DRAFT 2002-03	
	Actual Expense	FTE	Base Budget	FTE	Base Budget	FTE
Professional Services						
Faculty (1)	31,506,837	494.36	33,120,465	488.95	35,536,780	493.90
TA Salary	1,566,765	39.96	1,505,225	37.76	1,494,466	37.76
Administrative Exemp	4,686,729	70.56	5,328,650	73.80	5,427,903	73.20
Classified Staff	6,810,650	178.83	7,571,449	177.21	7,930,291	174.44
Hourly Wages	654,652	0.00	583,724	0.00	642,091	0.00
Oth Supprt (GA & Tuit Schrsip)	1,268,357	29.41	1,316,080	31.26	1,239,830	31.26
	46,493,990	813.12	49,425,593	808.98	52,271,361	810.56
Other Current Expense	6,801,830	0	4,832,802	0	5,065,289	0
Travel	447,203	0	315,892	0	309,225	0
Capital Outlay	854,307	0	1,601,744	0	1,576,910	0
	54,597,330	813.12	56,176,031	808.98	59,222,785	810.56

Notes:

(1) Faculty includes full-time, part-time, summer and Personal Service Agreements (PSA)

Budget Narrative:

* 2000-2001 Actual Expenses reflected are based on the Budget Profile Report, March 22, 2002.
FTE data is according to the final 00-01 Position Management Report.

* 2001-02 Base Budget is reflected on the Budget Proposal Worksheet as expense budget FY 01-02 as of 12/11/02
FTE is reflected on Position Management Report effective March 19, 2002.

*2002-03 Proposed adjustments for the upcoming year include the following:
1. Resource strategy of \$134,772 is reflected in the total Academic Affairs base budget.

Additional Information:

	2000-01			2001-02		
	UG	Grad	Total	UG	Grad	Total
Number of Student Majors⁽¹⁾	8,026	1,294	9,320	8,239	1,120	9,359
Student FTE^{(2) (4)}	8,339	1,209	9,548	9,113	1,048	10,161
Student/Faculty Ratio⁽³⁾			17.87			20.20

NOTES:

Number of majors is an unduplicated headcount of students enrolled during summer, fall and spring based on their last semester enrolled.

Source: UNC Institutional Research:

- (1) From the Enrollment Profiles of the final 2000 and 2001 Fall Fact Books
- (2) From the Student Credit Hour Comparison Reports -00-01 Year Final, Summer 01 Final, Fall 01 Final, Spring 02 (January 30)
- (3) Total Student FTE / Sum of total Faculty FTE plus the total TA FTE.
- (4) The Fall 2001 university enrollment is 10,983. This consists of 8,239 undergraduates, 1,468 graduates, 1,196 undeclared and 80 non-degree students. See College profiles for details.

ACADEMIC AFFAIRS

VICE PRESIDENT FOR ACADEMIC AFFAIRS ADMINISTRATION

SPENDING AUTHORITY BUDGET PROFILE

	2000-01		2001-02		DRAFT 2002-03	
	Actual Expense	FTE	Base Budget	FTE	Base Budget	FTE
Professional Services						
Faculty (1)	39,164		3,007,388	20.93	5,171,540	19.93
TA Salary			76,116			
Administrative Exempt	349,545	3.00	427,480	3.00	593,133	3.00
Classified Staff	164,549	3.00	136,560	2.83	144,680	2.83
Hourly Wages	17,646		15,000		15,000	
Oth Supprt (GA & Tuit Schrsip)	(3,465)		76,250		0	
	567,439	6.00	3,738,794	26.76	5,924,353	25.76
Other Current Expense	187,873	0	543,519	0	582,245	0
Travel	21,430	0	40,000	0	19,000	0
Capital Outlay	14,641	0	0	0		0
	791,383	6.00	4,322,313	26.76	6,525,598	25.76

Notes:

(1) Faculty includes full-time, part-time, summer and Personal Service Agreements (PSA)

Budget Narrative:

* 2000-2001 Actual Expenses reflected are based on the Budget Profile Report, March 22, 2002.
FTE data is according to the final 00-01 Position Management Report.

* 2001-2002 Base Budget is reflected on the Budget Proposal Worksheet as expense budget FY 01-02 as of 12/11/01
FTE is reflected on Position Management Report effective March 19, 2002.
Summer Base allocation of \$2,816,259 was returned to the Provost and will be allocated to the colleges on a one time basis.
1. TA/GA increase of \$76,116 was transferred to the Graduate School and allocated to the colleges..

*2002-03 Proposed adjustments for the upcoming year include the following:

1. Salary savings from 2001-2002 vacancies have been recaptured centrally in accordance with established procedures (10% for faculty and 5% for other positions until November 1, 2001; 5% for all positions after Nov. 1.) Those reductions which occurred after March 27, 2002, are not yet reflected in this profile.
2. Resource strategy of \$57,072 is reflected in the base in administrative and faculty lines.
3. Classified and exempt compensation adjustments for Academic Affairs Administration as well as positions reporting directly to the Provost are included in the base budget. Estimated exempt compensation adjustments for all Colleges are included pending allocation decisions (\$238,651). Mandated classified increase is \$8,770.
4. Faculty compensation of \$2,279,270 is included in the base budget to be allocated to the colleges.
5. Increase in Academic Program Fees of \$25,689 is based on enrollment trends and CPI and has been distributed to the Colleges.
6. Summer initiative base of \$73,835.
7. Base budget reflects \$60,000 for Coordinator of Assessment position.

ACADEMIC AFFAIRS

COLLEGE OF ARTS & SCIENCES

SPENDING AUTHORITY BUDGET PROFILE

	2000-01		2001-02		DRAFT 2002-03	
	Actual Expense	FTE	Base Budget	FTE	Base Budget	FTE
Professional Services						
Faculty (1)	13,585,537	224.91	13,144,370	216.39	13,274,780	221.09
TA Salary	697,067	23.51	0	0.00	0	0.00
Administrative Exempt	494,571	5.25	510,489	5.25	533,327	5.25
Classified Staff	1,175,780	31.52	1,344,834	31.78	1,400,258	31.09
Hourly Wages	131,569		76,265	0.00	115,603	0.00
Oth Supprt (GA & Tuit Schrsip)	223,634	10.95	0	0.00	0	0.00
	16,308,158	296.14	15,075,958	253.42	15,323,968	257.43
Other Current Expense	947,347	0.0	736,998	0.0	720,286	0
Travel	142,277	0.0	54,492	0.0	54,492	0
Capital Outlay	420,481	0.0	91,245	0.0	52,313	0
	17,818,263	296.14	15,958,693	253.42	16,151,059	257.43

Notes:

Faculty includes full-time, part-time, and Personal Service Agreements (PSA)

Budget Narrative:

* 2000-2001 Actual Expenses reflected are based on the Budget Profile Report, March 22, 2002.
FTE data is according to the 00-01 Position Management Report.

* 2001-2002 Base Budget is reflected on the Budget Proposal Worksheet as expense budget FY 01-02 as of 12/11/01
FTE is reflected on Position Management Report effective March 19, 2002.

1. The summer base was centralized in the Provost's area and will be transferred on a one time basis to the colleges.
2. The TA/GA base was centralized in the Graduate School and will be transferred on a one time basis to the colleges.

*2002-03 Proposed adjustments for the upcoming year include the following:

1. Salary savings from 2001-2002 vacancies have been recaptured centrally in accordance with established procedures (10% for faculty and 5% for other positions until Nov.1, 2001; 5% for all positions after Nov.1).
Those reductions which occurred after 3/27/02 are not yet reflected in this profile.
2. An increase of \$11,785 in Academic Program Fees is reflected in the base budget.
3. Mandated classified increase of \$80,897 is included in the base budget.

Additional Information:	2000-01			2001-02		
	UG	Grad	Total	UG	Grad	Total
Number of Student Majors⁽¹⁾	4,382	166	4,548	4,592	173	4,765
Student FTE⁽²⁾	5,585.93	130.50	5,716	5,662.33	132.72	5,795
Student/Faculty Ratio⁽³⁾			23.01			26.78

NOTES:

Number of majors is an unduplicated headcount of students enrolled during summer, fall and spring based on their last semester enrolled.

Source: UNC Institutional Research:

- (1) From the Enrollment Profiles of the final 2000 and 2001 Fall Fact Books
- (2) From the Student Credit Hour Comparison Reports -00-01 Year Final, Summer 01 Final, Fall 01 Final, Spring 02 (January 30)
- (3) Total Student FTE / Sum of total Faculty FTE plus the total TA FTE.

ACADEMIC AFFAIRS COLLEGE OF EDUCATION SPENDING AUTHORITY BUDGET PROFILE

	2000-01		2001-02		DRAFT 2002-03	
	Actual Expense	FTE	Base Budget	FTE	Base Budget	FTE
Professional Services						
Faculty (1)	5,800,248	83.26	5,212,102	75.30	5,208,534	75.30
TA Salary	125,986	7.40	0	0.00	0	0.00
Administrative Exempt	204,072	3.50	349,820	4.00	372,361	4.50
Classified Staff	489,254	14.50	620,456	14.50	653,436	14.50
Hourly Wages	47,506	0.00	35,551	0.00	19,772	0.00
Oth Supprt (GA & Tuit Schrshp)	236,163	3.86	0	0.00	0	0.00
	6,903,229	112.52	6,217,929	93.80	6,254,103	94.30
Other Current Expense	450,229		358,840		352,829	
Travel	103,461		80,827		80,827	
Capital Outlay	122,346		20,000		20,000	
	7,579,265	112.52	6,677,596	93.80	6,707,759	94.30

Notes:

Faculty includes full-time, part-time, and Personal Service Agreements (PSA)

Budget Narrative:

* 2000-2001 Actual Expenses reflected are based on the Budget Profile Report, March 22, 2002.

FTE data is according to the 00-01 Position Management Report.

* 2001-2002 Base Budget is reflected on the Budget Proposal Worksheet as expense budget FY 01-02 as of 12/11/01

FTE is reflected on Position Management Report effective March 19, 2002.

1. The summer base was centralized in the Provost's area and will be transferred on a one time basis to the colleges.

2. The TA/GA base was centralized in the Graduate School and will be transferred on a one time basis to the colleges.

*2002-03 Proposed adjustments for the upcoming year include the following:

1. Salary savings from 2001-2002 vacancies have been recaptured centrally in accordance with established procedures (10% for faculty and 5% for other positions until Nov.1, 2001; 5% for all positions after Nov.1).

Those reductions which occurred after 3/27/02 are not yet reflected in this profile.

2. An increase of \$751 in Academic Program Fees is reflected in the base budget.

3. Mandated classified increase of \$38,271 is included in the base budget.

	2000-01			2001-02		
	UG	Grad	Total	UG	Grad	Total
Number of Student Majors⁽¹⁾	0	700	700	0	717	717
Student FTE⁽²⁾	701.53	716.60	1,418.13	719.90	702.73	1,422.63
Student/Faculty Ratio⁽³⁾			15.64			18.89

NOTES:

Number of majors is an unduplicated headcount of students enrolled during summer, fall and spring based on their last semester enrolled.

Source: UNC Institutional Research:

(1) From the Enrollment Profiles of the final 2000 and 2001 Fall Fact Books

(2) From the Student Credit Hour Comparison Reports -00-01 Year Final, Summer 01 Final, Fall 01 Final, Spring 02 (January 30)

(3) Total Student FTE / Sum of total Faculty FTE plus the total TA FTE.

ACADEMIC AFFAIRS

MONFORT COLLEGE OF BUSINESS

SPENDING AUTHORITY BUDGET PROFILE

	2000-01		2001-02		DRAFT 2002-03	
	Actual Expense	FTE	Base Budget	FTE	Base Budget	FTE
Professional Services						
Faculty (1)	3,589,852	39.67	3,473,094	38.16	3,540,879	38.16
TA Salary	0	0.00	0	0.00	0	0.00
Administrative Exempt	181,035	1.75	205,596	1.75	206,083	1.75
Classified Staff	353,862	8.33	384,929	9.08	353,827	7.50
Hourly Wages	27,609		0		48,653	
Oth Supprt (GA & Tuit Schrshp)	109,744		0		0	
	4,262,102	49.75	4,063,619	48.99	4,149,442	47.41
Other Current Expense	197,538		84,573		88,950	
Travel	17,785		14,400		14,400	
Capital Outlay	26,053		0		0	
	4,503,478	49.75	4,162,592	48.99	4,252,792	47.41

Notes:

Faculty includes full-time, part-time, and Personal Service Agreements (PSA)

Budget Narrative:

* 2000-2001 Actual Expenses reflected are based on the Budget Profile Report, March 22, 2002.

FTE data is according to the 00-01 Position Management Report.

* 2001-2002 Base Budget is reflected on the Budget Proposal Worksheet as expense budget FY 01-02 as of 12/11/01

FTE is reflected on Position Management Report effective March 19, 2002.

1. The summer base was centralized in the Provost's area and will be transferred on a one time basis to the colleges.
2. The TA/GA base was centralized in the Graduate School and will be transferred on a one time basis to the colleges.

*2002-03 Proposed adjustments for the upcoming year include the following:

1. Salary savings from 2001-2002 vacancies have been recaptured centrally in accordance with established procedures (10% for faculty and 5% for other positions until Nov.1, 2001; 5% for all positions after Nov.1).
Those reductions which occurred after 3/27/02 are not yet reflected in this profile.
2. An increase of \$4,377 in Academic Program Fees is reflected in the base budget.
3. Mandated classified increase of \$19,533 is included in the base budget.

Additional Information:

	2000-01			2001-02		
	UG	Grad	Total	UG	Grad	Total
Number of Student Majors⁽¹⁾	1,335	0	1,335	1,302	0	1,302
Student FTE⁽²⁾	820.00	0.50	821	814.90	0.67	815.57
Student/Faculty Ratio⁽³⁾			20.68			21.37

NOTES:

Number of majors is an unduplicated headcount of students enrolled during summer, fall and spring based on their last semester enrolled.

Source: UNC Institutional Research:

(1) From the Enrollment Profiles of the final 2000 and 2001 Fall Fact Books

(2) From the Student Credit Hour Comparison Reports -00-01 Year Final, Summer 01 Final, Fall 01 Final, Spring 02 (January 30)

(3) Total Student FTE / Sum of total Faculty FTE plus the total TA FTE.

ACADEMIC AFFAIRS

COLLEGE OF HEALTH & HUMAN SCIENCES

SPENDING AUTHORITY BUDGET PROFILE

	2000-01		2001-02		DRAFT 2002-03	
	Actual Expense	FTE	Base Budget	FTE	Base Budget	FTE
Professional Services						
Faculty (1)	3,888,114	65.78	3,800,718	61.87	3,797,969	61.87
TA Salary	183,832	3.75	0	0.00	0	0.00
Administrative Exempt	498,335	6.00	560,103	7.00	559,990	7.00
Classified Staff	545,497	13.85	569,438	12.70	602,346	12.70
Hourly Wages	23,795	0.00	13,225	0.00	13,225	0.00
Oth Supprt (GA & Tuit Schrsbp)	97,141	4.38	0	0.00	0	0.00
	5,236,714	93.76	4,943,484	81.57	4,973,530	81.57
Other Current Expense	330,277		209,497		212,975	
Travel	34,501		24,601		24,601	
Capital Outlay	23,703		0		0	
	5,625,195	93.76	5,177,582	81.57	5,211,106	81.57

Notes:

Faculty includes full-time, part-time, and Personal Service Agreements (PSA)

Budget Narrative:

* 2000-2001 Actual Expenses reflected are based on the Budget Profile Report, March 22, 2002.

FTE data is according to the 00-01 Position Management Report.

* 2001-2002 Base Budget is reflected on the Budget Proposal Worksheet as expense budget FY 01-02 as of 12/11/01

FTE is reflected on Position Management Report effective March 19, 2002.

1. The summer base was centralized in the Provost's area and will be transferred on a one time basis to the colleges.
2. The TA/GA base was centralized in the Graduate School and will be transferred on a one time basis to the colleges.

*2002-03 Proposed adjustments for the upcoming year include the following:

1. Salary savings from 2001-2002 vacancies have been recaptured centrally in accordance with established procedures (10% for faculty and 5% for other positions until Nov.1, 2001; 5% for all positions after Nov.1). Those reductions which occurred after 3/27/02 are not yet reflected in this profile.
2. An increase of \$3,478 in Academic Program Fees is reflected in the base budget.
3. Mandated classified increase of \$32,908 is included in the base budget.

Additional Information:

	2000-01			2001-02		
	UG	Grad	Total	UG	Grad	Total
Number of Student Majors⁽¹⁾	1,315	320	1,635	1,291	302	1,593
Student FTE⁽²⁾	1,122.43	266.40	1,388.83	1,121.30	245.23	1,366.53
Student/Faculty Ratio⁽³⁾			19.97			22.09

NOTES:

Number of majors is an unduplicated headcount of students enrolled during summer, fall and spring based on their last semester enrolled.

Source: UNC Institutional Research:

- (1) From the Enrollment Profiles of the final 2000 and 2001 Fall Fact Books
- (2) From the Student Credit Hour Comparison Reports -00-01 Year Final, Summer 01 Final, Fall 01 Final, Spring 02 (January 30)
- (3) Total Student FTE / Sum of total Faculty FTE plus the total TA FTE.

ACADEMIC AFFAIRS

COLLEGE OF PERFORMING & VISUAL ARTS

SPENDING AUTHORITY BUDGET PROFILE

	2000-01		2001-02		DRAFT 2002-03	
	Actual Expense	FTE	Base Budget	FTE	Base Budget	FTE
Professional Services						
Faculty (1)	3,876,643	66.41	3,750,350	63.15	3,730,666	64.40
TA Salary	150,520	4.50	0	0.00	0	0.00
Administrative Exempt	469,853	6.64	482,292	7.64	505,908	7.64
Classified Staff	413,769	9.30	476,483	10.05	499,424	10.05
Hourly Wages	30,687	0.00	23,547	0.00	24,004	0.00
Oth Supprt (GA & Tuit Schrshp)	50,385	3.20	0	0.00	0	0.00
	4,991,857	90.05	4,732,672	80.84	4,760,002	82.09
Other Current Expense	432,691		366,226		370,801	
Travel	22,261		13,179		13,179	
Capital Outlay	33,625		9,000		9,000	
	5,480,434	90.05	5,121,077	80.84	5,152,982	82.09

Notes:

Faculty includes full-time, part-time, and Personal Service Agreements (PSA)

Budget Narrative:

* 2000-2001 Actual Expenses reflected are based on the Budget Profile Report, March 22, 2002.
FTE data is according to the 00-01 Position Management Report.

* 2001-2002 Base Budget is reflected on the Budget Proposal Worksheet as expense budget FY 01-02 as of 12/11/01
FTE is reflected on Position Management Report effective March 19, 2002.

1. The summer base was centralized in the Provost's area and will be transferred on a one time basis to the colleges.
2. The TA/GA base was centralized in the Graduate School and will be transferred on a one time basis to the colleges.

*2002-03 Proposed adjustments for the upcoming year include the following:

1. Salary savings from 2001-2002 vacancies have been recaptured centrally in accordance with established procedures (10% for faculty and 5% for other positions until Nov.1, 2001; 5% for all positions after Nov.1).
Those reductions which occurred after 3/27/02 are not yet reflected in this profile.
2. An increase of \$4,574 in Academic Program Fees is reflected in the base budget.
3. Mandated classified increase of \$23,399 is included in the base budget.

Additional Information:

	2000-01			2001-02		
	UG	Grad	Total	UG	Grad	Total
Number of Student Majors⁽¹⁾	994	103	1,097	1,054	97	1,151
Student FTE⁽²⁾	800.07	95.77	895.83	782.90	99.30	882.20
Student/Faculty Ratio⁽³⁾			12.63			13.97

NOTES:

Number of majors is an unduplicated headcount of students enrolled during summer, fall and spring based on their last semester enrolled.

Source: UNC Institutional Research:

- (1) From the Enrollment Profiles of the final 2000 and 2001 Fall Fact Books
- (2) From the Student Credit Hour Comparison Reports -00-01 Year Final, Summer 01 Final, Fall 01 Final, Spring 02 (January 30)
- (3) Total Student FTE / Sum of total Faculty FTE plus the total TA FTE.

ACADEMIC AFFAIRS LIBRARY SPENDING AUTHORITY BUDGET PROFILE

	2000-01		2001-02		DRAFT 2002-03	
	Actual Expense	FTE	Base Budget	FTE	Base Budget	FTE
Professional Services						
Faculty (1)	720,419	13.53	683,929	11.55	679,074	11.55
TA Salary	0	0.00	0	0.00	0	0.00
Administrative Exempt	296,236	3.00	281,259	3.00	281,259	3.00
Classified Staff	1,243,482	31.92	1,299,740	31.12	1,371,356	31.12
Hourly Wages	30,447	0.00	28,847	0.00	28,847	0.00
Oth Supprt (GA & Tuit Schrsip)	0	0.00	0	0.00	0	0.00
	2,290,584	48.45	2,293,775	45.67	2,360,536	45.67
Other Current Expense	1,828,564		292,817		290,984	
Travel	2,797		2,967		4,800	
Capital Outlay	55,017		1,450,229		1,472,327	
	4,176,962	48.45	4,039,788	45.67	4,128,647	45.67

Notes:

Faculty includes full-time, part-time, and Personal Service Agreements (PSA)

Budget Narrative:

* 2000-2001 Actual Expenses reflected are based on the Budget Profile Report, March 22, 2002.

FTE data is according to the 00-01 Position Management Report.

* 2001-2002 Base Budget is reflected on the Budget Proposal Worksheet as expense budget FY 01-02 as of 12/11/01

FTE is reflected on Position Management Report effective March 19, 2002.

1. Budget was realigned between OCE and Capital Outlay in Learning Materials to comply with COFRS reporting requirement.

*2002-03 Proposed adjustments for the upcoming year include the following:

1. Salary savings from 2001-2002 vacancies have been recaptured centrally in accordance with established procedures (10% for faculty and 5% for other positions until Nov.1, 2001; 5% for all positions after Nov.1). Those reductions which occurred after 3/27/02 are not yet reflected in this profile.
2. Mandated classified increase of \$90,705 is included in the base budget.

Additional Information:

	2000-01			2001-02		
	UG	Grad	Total	UG	Grad	Total
Number of Student Majors⁽¹⁾	0	0	0	0	0	0
Student FTE⁽²⁾	5.80	0.03	6	4.57	0.00	5
Student/Faculty Ratio⁽³⁾			0.43			0.40

NOTES:

Number of majors is an unduplicated headcount of students enrolled during summer, fall and spring based on their last semester enrolled.

Source: UNC Institutional Research:

(1) From the Enrollment Profiles of the final 2000 and 2001 Fall Fact Books

(2) From the Student Credit Hour Comparison Reports -00-01 Year Final, Summer 01 Final, Fall 01 Final, Spring 02 (January 30)

(3) Total Student FTE / Sum of total Faculty FTE plus the total TA FTE.

ACADEMIC AFFAIRS GRADUATE SCHOOL SPENDING AUTHORITY BUDGET PROFILE

	2000-01		2001-02		2002-03	
	Actual Expense	FTE	Base Budget	FTE	Base Budget	FTE
Professional Services						
Faculty (1)	4,790	0.00	0	0.00	0	0.00
TA Scholarship	409,360		1,429,109	37.76	1,494,466	37.76
Administrative Exempt	397,600	4.94	420,067	5.10	354,696	5.00
Classified Staff	501,572	12.00	524,179	13.00	587,472	13.00
Hourly Wages	10,683	0.00	5,934	0.00	5,934	0.00
Oth Supprt (GA & Tuit Schrsip)	432,809	3.19	1,239,830	31.26	1,239,830	31.26
	1,756,814	20.13	3,619,119	87.12	3,682,398	87.02
Other Current Expense	331,472	0	225,972	0	225,972	0
Travel	13,197	0	17,146	0	17,146	0
Capital Outlay	5,177	0	2,000	0	2,000	0
	2,106,660	20.13	3,864,237	87.12	3,927,516	87.02

Notes:

Faculty includes full-time, part-time, and Personal Service Agreements (PSA)

Budget Narrative:

* 2000-2001 Actual Expenses reflected are based on the Budget Profile Report, March 22, 2002.

FTE data is according to the 00-01 Position Management Report.

* 2001-2002 Base Budget is reflected on the Budget Proposal Worksheet as expense budget FY 01-02 as of 12/11/01

FTE is reflected on Position Management Report effective March 19, 2002.

1. The TA/GA base was centralized in the Graduate School and will be transferred on a one time basis to the colleges.

*2002-03 Proposed adjustments for the upcoming year include the following:

1. Salary savings from 2001-2002 vacancies have been recaptured centrally in accordance with established procedures (10% for faculty and 5% for other positions until Nov.1, 2001; 5% for all positions after Nov.1).

Those reductions which occurred after 3/27/02 are not yet reflected in this profile.

2. Mandated classified increase of \$29,870 is included in the base budget.

3. Base includes \$65,357 tuition increase.

	2000-01			2001-02		
	UG n/a	Grad	Total	UG n/a	Grad	Total
Number of Student Majors						0
Student FTE			n/a			n/a
Student/Faculty Ratio			n/a			n/a

ACADEMIC AFFAIRS OTHER ACADEMIC AREAS SPENDING AUTHORITY BUDGET PROFILE

	2000-01		2001-02		DRAFT 2002-03	
	Actual Expense	FTE	Base Budget	FTE	Base Budget	FTE
Professional Services						
Faculty (1)	0	0.80	48,514	1.60	133,338	1.60
TA Salary/Scholarship	0	0.80	0		0	0.00
Administrative Exempt	33,068	2.50	187,246	2.75	188,649	2.75
Classified Staff	605,120	16.62	714,270	13.94	736,915	13.44
Hourly Wages	24,103	0.00	8,091	0.00	12,091	0.00
Oth Supprt (GA & Tuit Schrsph)	0	0.00	0	0.00	0	0.00
	662,291	20.72	958,121	18.29	1,070,993	17.79
Other Current Expense	184,115		67,966		150,869	
Travel	10,174		4,000		4,000	
Capital Outlay	35,854		24,000		6,000	
	892,434	20.72	1,054,087	18.29	1,231,862	17.79

Notes:

Faculty includes full-time, part-time, and Personal Service Agreements (PSA)

Budget Narrative:

* 2000-2001 Actual Expenses reflected are based on the Budget Profile Report, March 22, 2002.
FTE data is according to the 00-01 Position Management Report.

* 2001-2002 Base Budget is reflected on the Budget Proposal Worksheet as expense budget FY 01-02 as of 12/11/01
FTE is reflected on Position Management Report effective March 19, 2002.

*2002-03 Proposed adjustments for the upcoming year include the following:

1. Salary savings from 2001-2002 vacancies have been recaptured centrally in accordance with established procedures (10% for faculty and 5% for other positions until Nov.1, 2001; 5% for all positions after Nov.1).
Those reductions which occurred after 3/27/02 are not yet reflected in this profile.
3. Mandated classified increase of \$35,131 is included in the base budget.
4. Urban Education funding of \$167,830 is reflected in the CPDO base budget.

	2000-01			2001-02		
	UG	Grad	Total	UG	Grad	Total
Number of Student Majors⁽¹⁾		5	5	0	4	4
Student FTE^{(2) (4)}	10.70	0.00	10.70	12	0.00	12.07
Student/Faculty Ratio⁽³⁾			0.52			0.66

NOTES:

Number of majors is an unduplicated headcount of students enrolled during summer, fall and spring based on their last semester enrolled.

Source: UNC Institutional Research: Fall 2000 & 2001 Fact Books: Summer 2000, Fall 2001, & Spring 2002 Student Credit Hour Comparisons

(1) From the Enrollment Profiles of the final 2000 and 2001 Fall Fact Books

(2) From the Student Credit Hour Comparison Reports -00-01 Year Final, Summer 01 Final, Fall 01 Final, Spring 02 (January 30)

(3) Total Student FTE / Sum of total Faculty FTE plus the total TA FTE.

(4) Military Science Student FTE is included here.

Additional Information:

Other Academic Areas includes:

Faculty Senate	Military Science/Army
UNC Honors Program	Student Evaluation (to President's area effective 2001-02)
Aerospace	Tointon Institute (to College of Education effective 2001-02)
Center for Professional Development	Institutional Research and Planning (to President's area effective 2001-02)

PROVOST-STUDENT AFFAIRS SPENDING AUTHORITY BUDGET PROFILE

	2000-01		2001-02		DRAFT 2002-03	
	Actual Expense	FTE	Base Budget	FTE	Base Budget	FTE
Professional Services						
Faculty (1)	2,070	0.00	0	0.00	0	0.00
TA Salary	0	0.00	0	0.00	0	0.00
Administrative Exempt	1,762,414	33.98	1,904,298	34.31	1,832,497	33.31
Classified Staff	1,317,765	37.79	1,500,560	38.21	1,580,577	38.21
Hourly Wages	310,607	0.00	377,264	0.00	358,962	0.00
Oth Supprt (GA & Tuit Schrshp)	121,946	3.83	0	0.00	0	0.00
	3,514,802	75.60	3,782,122	72.52	3,772,036	71.52
Other Current Expense	1,911,724		1,946,394		2,069,378	
Travel	79,320		64,280		76,780	
Capital Outlay	117,410		5,270		15,270	
	5,623,256	75.60	5,798,066	72.52	5,933,464	71.52

Notes:

Faculty includes full-time, part-time, and Personal Service Agreements (PSA)

Budget Narrative:

* 2000-2001 Actual Expenses reflected are based on the Budget Profile Report, March 22, 2002.
FTE data is according to the 00-01 Position Management Report.

* 2001-2002 Base Budget is reflected on the Budget Proposal Worksheet as expense budget FY 01-02 as of 12/11/01
FTE is reflected on Position Management Report effective March 19, 2002.

*2002-03 Proposed adjustments for the upcoming year include the following:

1. Salary savings from 2001-2002 vacancies have been recaptured centrally in accordance with established procedures (10% for faculty and 5% for other positions until Nov.1, 2001; 5% for all positions after Nov.1).
Those reductions which occurred after 3/27/02 are not yet reflected in this profile.
2. An increase of \$724 in Academic Program Fees is reflected in the base budget.
3. Mandated classified increase of \$89,515 is included in the base budget.
4. Financial Aid Awards base includes \$141,200 for Needs Based Scholarships.

Additional Information:

Included in Provost- Student Affairs are:

Enrollment Services
Financial Aid Awards
Multicultural and Student Affairs
VP/Provost Student Affairs

PRESIDENT'S AREA SPENDING AUTHORITY BUDGET PROFILE

	2000-01		2001-02		D R A F T 2002-03	
	Actual Expense	FTE	Base Budget	FTE	Base Budget	FTE
Professional Services						
Administrative Exempt	1,677,819	30.53	1,861,833	30.01	1,931,444	29.89
Classified Staff	316,723	6.65	305,135	6.65	296,100	5.65
Hourly Wages	20,616		28,456		25,977	
Oth Supprt (GA & Tuit Schrsbp)	79,705		43,000		63,956	
	2,094,863	37.18	2,238,424	36.66	2,317,477	35.54
Other Current Expense	382,625	0	308,218	0	248,846	0
Allocations to Other Funds	n/a		n/a		n/a	
Travel	11,101	0	33,774	0	22,774	0
Capital Outlay	4,489	0	3,000	0	3,000	0
	2,493,078	37.18	2,583,416	36.66	2,592,097	35.54

Notes:

Administrative salary line includes benefits and PSA's. Also included are salary and benefits for Athletics Faculty and Director, UNC Hispanic Alumni Partnerships. FTE line includes these personnel.

Budget Narrative:

* 2000-01 Actual Expenses reflected are based on March 22, 2002 Profile Report. FTE data is according to the final 2000-01 Position Management Report.

* 2001-02 Base Budget and FTE are in accordance with the analyses prepared and submitted by each budgetary unit as part of the budget process in December, 2001. (Budget Proposal Worksheets and Position Management Reports)
The total base budget reconciles to the 2001-02 allocation document for each area, but has been realigned among the line items to appropriately reflect on-going base requirements.

*2002-03 Proposed adjustments for the upcoming year include the following:

1. Salary savings from 2001-02 vacancies have been recaptured centrally in accordance with established procedures (5% for faculty and 5% for other positions). Those reductions which occurred after March 27, 2002 are not reflected in this profile.
2. Resource strategy of \$46,498 is reflected in the base budget.
3. Estimated exempt increase of \$79,761 and mandated classified increase of \$22,899 are reflected in the base budget.

Additional Information:

The President's Area includes the following activities:

Office/Administration

Professional Development

Official Functions

Development (UNC Foundation) (to University Affairs effective 2001-02)

Athletics

Institutional Research (effective 2001-02)

Student Evaluation (effective 2001-02)

FINANCE AND ADMINISTRATION SPENDING AUTHORITY BUDGET PROFILE

	2000-01		2001-02		D R A F T 2002-03	
	Actual Expense	FTE	Base Budget	FTE	Base Budget	FTE
Professional Services						
Administrative Exempt	1,516,167	18.83	1,628,105	19.00	1,613,151	18.00
Classified Staff	9,137,507	221.87	10,256,502	228.65	10,703,158	228.65
Hourly Wages	290,127		399,526		409,662	
Oth Supprt (GA & Tuit Schrshp)	(504,093)		(564,318)		(549,168)	
	10,439,708	240.70	11,719,815	247.65	12,176,803	246.65
Other Current Expense	3,874,047	0	3,834,447	0	3,724,376	0
Allocations to Other Funds	(4,238,783)	(85.60)	(5,167,735)	(85.60)	(5,269,207)	(85.60)
Travel	51,159	0	65,339	0	57,397	0
Capital Outlay	753,279	0	203,724	0	209,724	0.00
	10,879,410	155.10	10,655,590	162.05	10,899,093	161.05

Notes:

Salary lines include benefits and PSA's.

Budget Narrative:

* 2000-01 Actual Expenses reflected are based on March 22, 2002 Profile Report. FTE data is according to the final 2000-01 Position Management Report.

* 2001-02 Base Budget and FTE are in accordance with the analyses prepared and submitted by each budgetary unit as part of the budget process in December, 2001. (Budget Proposal Worksheets and Position Management Reports)
The total base budget reconciles to the 2001-02 allocation document for each area, but has been realigned among the line items to appropriately reflect on-going base requirements.

*2002-03 Proposed adjustments for the upcoming year include the following:

1. Salary savings from 2001-02 vacancies have been recaptured centrally in accordance with established procedures (5% for faculty and 5% for other positions). Those reductions which occurred after March 27, 2002 are not reflected in this profile.
2. Resource strategy of \$261,648 is reflected in the base budget.
3. Estimated exempt increase of \$76,615 and mandated classified increase of \$553,191 are reflected in the base budget.

Additional Information:

Finance and Administration includes the following activities:

Budget Office
Information Technology
Human Resources
Counseling Center (2000-01 only)
Accounting Services
Warehouse/Mail
Employee Relations/University Ombudsman (effective 2000-01)
Utilities

Vice President Finance & Administration
Insurance - Fire
University Administration General Expense
Facilities and Operations
Environmental Health and Safety
Planning and Construction
Motor Pool
Police Department

UNIVERSITY AFFAIRS

SPENDING AUTHORITY BUDGET PROFILE

	2000-01		2001-02		D R A F T 2002-03	
	Actual Expense	FTE	Base Budget	FTE	Base Budget	FTE
Professional Services						
Administrative Exempt	682,889	6.86	843,097	12.42	725,430	12.42
Classified Staff	263,710	4.00	266,809	5.50	274,500	5.50
Hourly Wages	90,532		5,501		6,402	
Oth Supprt (GA & Tuit Schrsip)			0		0	
	1,037,131	10.86	1,115,407	17.92	1,006,332	17.92
Other Current Expense	408,386	0	460,682	0	480,806	0
Allocations to Other Funds	n/a		n/a		n/a	
Travel	19,979	0	18,604	0	13,128	0
Capital Outlay	21,787	0	2,400	0	2,400	0
	1,487,283	10.86	1,597,093	17.92	1,502,666	17.92

Notes:

Salary lines include benefits and PSA's.

Budget Narrative:

* 2000-01 Actual Expenses reflected are based on March 22, 2002 Profile Report. FTE data is according to the final 2000-01 Position Management Report.

* 2001-02 Base Budget and FTE are in accordance with the analyses prepared and submitted by each budgetary unit as part of the budget process in December, 2001. (Budget Proposal Worksheets and Position Management Reports)
The total base budget reconciles to the 2001-02 allocation document for each area, but has been realigned among the line items to appropriately reflect on-going base requirements.

*2002-03 Proposed adjustments for the upcoming year include the following:

1. Salary savings from 2001-02 vacancies have been recaptured centrally in accordance with established procedures (5% for faculty and 5% for other positions). Those reductions which occurred after March 27, 2002 are not reflected in this profile.
2. The base budget reflects a \$150,000 reduction in administrative salaries and hourly.
3. Estimated exempt increase of \$41,685 and mandated classified increase of \$14,286 are reflected in the base budget.

Additional Information:

University Affairs includes the following activities:

Alumni Affairs (effective 2000-01)
University Counsel
University Affairs Administration
Government Relations

Office of Development (effective 2001-02)
University Communications
University Publications
Web Manager

BOARD OF TRUSTEES SPENDING AUTHORITY BUDGET PROFILE

	2000-01		2001-02		DRAFT 2002-03	
	Actual Expense	FTE	Base Budget	FTE	Base Budget	FTE
Professional Services						
Administrative Exempt	98,579	1.14	74,886	1.14	78,633	1.14
Classified Staff	53,319	1.00	55,389	1.00	57,654	1.00
Hourly Wages	3,772		6,000		6,000	
Oth Supprt (GA & Tuit Schrsph)	33		0			
	155,703	2.14	136,275	2.14	142,287	2.14
Other Current Expense	62,540	0	22,675	0	22,675	0
Allocations to Other Funds	n/a		n/a		n/a	
Travel	2,098	0	3,000	0	3,000	0
Capital Outlay	0	0	0	0	0	0
	220,341	2.14	161,950	2.14	167,962	2.14

Notes:

Salary lines include benefits and PSA's.

Budget Narrative:

* 2000-01 Actual Expenses reflected are based on March 22, 2002 Profile Report. FTE data is according to the final 2000-01 Position Management Report.

* 2001-02 Base Budget and FTE are in accordance with the analyses prepared and submitted by each budgetary unit as part of the budget process in December, 2001. (Budget Proposal Worksheets and Position Management Reports)
The total base budget reconciles to the 2001-02 allocation document for each area, but has been realigned among the line items to appropriately reflect on-going base requirements.

*2002-03 Proposed adjustments for the upcoming year include the following:

1. Salary savings from 2001-02 vacancies have been recaptured centrally in accordance with established procedures (5% for faculty and 5% for other positions). Those reductions which occurred after March 27, 2002 are not reflected in this profile.
2. Estimated exempt increase of \$3,747 and mandated classified increase of \$2,265 are reflected in the base budget.

Additional Information:

The Board of Trustees executive level includes Internal Auditor account as well as the BOT Operations account.

OTHER UNIVERSITY AREAS SPENDING AUTHORITY BUDGET PROFILE

	2000-01		2001-02		D R A F T 2002-03	
	Actual Expense	FTE	Base Budget	FTE	Base Budget	FTE
Professional Services						
Administrative Exempt						
Classified Staff						
Hourly Wages						
Oth Supprt (GA & Tuit Schrshp)						
	0	0.00	0	0.00	0	0.00
Other Current Expense	2,466,367		3,790,534		3,726,073	
Allocations to Other Funds	n/a		n/a		n/a	
Travel	0		0			
Capital Outlay	0					
	2,466,367	0.00	3,790,534	0.00	3,726,073	0.00

Budget Narrative:

* 2000-01 Actual Expenses reflected are based on March 22, 2002 Profile Report.

* 2001-02 Base Budget and FTE are in accordance with the analyses prepared and submitted by each budgetary unit as part of the budget process in December, 2001. (Budget Proposal Worksheets and Position Management Reports)
The total base budget reconciles to the 2001-02 allocation document for each area, but has been realigned among the line items to appropriately reflect on-going base requirements.

*2002-03 Proposed adjustments for the upcoming year include the following:

1. The Contingency Reserve has increased by \$16,865 to maintain base funding at 2% of state general fund appropriation.
2. The Other University Areas accounts include the Contingency Reserve. Therefore, the base budget is significantly higher than actual expenditure.
3. Base budget reflects \$121,153 in salary savings.
4. Resource strategy of \$133,190 is reflected in the base budget.

Additional Information:

Other University Areas includes:
Challenge Academic Support (effective 2000-01)
Challenge Facility Recovery (effective 2000-01)
Contingency Reserve
Insurance - Fire (effective 2000-01)
Other (includes Bad Debts)
University Administrative General Expense (effective 2000-01)
Utilities

TUITION REVENUE MODEL

Rate Increase:	
Resident-Undergraduate	7.70%
Resident-Graduate	7.70%
Non-Resident-Undergraduate	7.70%
Non-Resident-Graduate	7.70%
WICHE	7.70%

ON CAMPUS		ACTUAL FY 2001-02			FY 2002-03 PROJECTIONS		
Code	Title	2001-02 \$ Revenue	2001-02 Projected SFTE	(1)/(2) 2001-02 \$ Yield	2002-03 % Rate Increase	2002-03 Projected SFTE	(3)x(4)x(5) 2002-03 Projected Revenue
Summer:							
101	Res Tuition, Summer Grad	855,510	241.01	3,549.69	104.00%	240.00	886,002
102	Res Tuition, Summer UnderGrad	1,217,956	403.20	3,020.72	104.00%	400.00	1,256,621
	Subtotal-Res Summer	2,073,466	644.21			640.00	2,142,623
108	Non-Res Tuition, Spec Summer Wkshp	51,952		51,952.00	105.00%		51,952
109	Non-Res Tuition, Contra Summer Wk			0.00	105.00%		0
111	Non-Res Tuition, Summer Grad	467,035	46.28	10,091.51	104.00%	45.00	472,283
112	Non-Res Tuition, Summer Undergrad	270,539	24.37	11,101.31	104.00%	25.00	288,634
	Subtotal-Non Res, Summer	789,526	70.65			70.00	812,869
201	WICHE - Summer	98,005	17.43	5,622.78	104.00%	15.00	87,715
	Sub-Total On-Campus Tuition	2,960,997	732.29			725.00	3,043,207
	Reductions for Dedicated Tuition						
	Legacy Scholarship						
129	States Scholarship						
128	Faculty Exchange	(12,033)					(12,960)
Total Summer Revenue for Spending Authority		2,948,964	732.29			725.00	3,030,247
Fall:							
131	Res Tuition, Fall Grad	1,118,114	318.98	3,505.28	107.70%	310.00	1,170,308
132	Res Tuition, Fall UnderGrad	8,842,888	3,915.10	2,258.66	107.70%	3,825.00	9,304,615
	Subtotal-Resident Fall	9,961,002	4,234.08			4,135.00	10,474,923
141	Non-Res Tuition Fall Grad	1,018,813	73.85	13,795.71	107.70%	70.00	1,040,058
142	Non-Res Tuition Fall Undergrad	2,535,630	249.97	10,143.74	107.70%	240.00	2,621,953
	Subtotal-Non Res, Fall	3,554,443	323.82			310.00	3,662,011
211	WICHE - Fall	917,931	277.93	3,302.74	107.70%	270.00	960,404
	Sub-Total On-Campus Tuition	14,433,376	4,835.83		107.70%	4,715.00	15,097,338
	Reductions for Dedicated tuition						
	159 Legacy Scholarship (Est)						(5,000)
	141 Intl Student Exchange						(38,000)
	159 States Scholarship	(12,000)					(30,000)
	142 States Scholarship (Rev Neutral 1yr)						13,000
	158 PVA Deans Grad Schlrsip						(18,750)
	141 PVA Deans Grad Schlrsip (Rev Neutral 1yr)						18,750
	159 Athletic Out of State Schlrsip						(12,500)
	142 Athletic Out of State Schlrsip (Rev Neutral 1yr)						12,500
	158 Faculty Exchange	(19,832)					(21,359)
Total Fall Revenue for Spending Authority		14,401,544	4,835.83			4,715.00	15,015,979
Spring:							
161	Res Tuition, Spring Grad	1,080,973	313.30	3,450.28	107.70%	300.00	1,114,786
162	Res Tuition, Spring Undergrad	8,195,068	3,648.33	2,246.25	107.70%	3,590.00	8,684,976
	Subtotal-Resident Spring	9,276,041	3,961.63			3,890.00	9,799,762
171	Non-Res Tuition, Spring Grad	995,742	72.68	13,700.36	107.70%	70.00	1,032,870
172	Non-Res Tuition, Spring Undergrad	2,327,939	228.90	10,170.11	107.70%	220.00	2,409,707
	Subtotal-Non Res, Spring	3,323,681	301.58			290.00	3,442,577
221	WICHE - Spring	837,803	254.87	3,287.18	107.70%	255.00	902,774
	Sub-Total On-Campus Tuition	13,437,525	4,518.08			4,435.00	14,145,113
	Reductions for Dedicated Tuition						
	189 Legacy Scholarship (Est)						(5,000)
	189 States Scholarship (Est)	(9,500)					(30,000)
	172 States Scholarship (Rev Neutral 1yr)						13,000
	188 PVA Deans Grad Schlrsip						(18,750)
	171 PVA Deans Grad Schlrsip (Rev Neutral 1yr)						18,750
	189 Athletic Out of State Schlrsip						(12,500)
	172 Athletic Out of State Schlrsip (Rev Neutral 1yr)						12,500
	188 Faculty Exchange (Est)	(18,088)					(21,359)
Total Spring Revenue for Spending Authority		13,409,937	4,518.08			4,435.00	14,101,754
TOTAL ON CAMPUS TUITION		30,831,898	10,086.20			9,875.00	32,285,658
Less: Dedicated Revenue		(71,453)					(137,678)
NET ON CAMPUS SPENDING AUTHORITY		30,760,445	10,086.20			9,875.00	32,147,980
OFF CAMPUS							
Off Campus State Funded							
231	Res Tuition, OCSF Grad Summer	169,779	41.70	4,071.44	104.00%	70.00	296,401
241	Res Tuition, OCSF Grad Fall	321,959	100.67	3,198.16	107.70%	140.00	482,219
251	Res Tuition, OCSF Grad Spring (Est)	301,526	95.00	3,173.96	107.70%	140.00	478,569
	Total OCSF	793,264	237.37			350.00	1,257,189
TOTAL TUITION - FISCAL YEAR		31,625,162	10,323.57			10,225.00	33,542,847

SCHEDULE OF DISCOUNTED TUITION FOR FISCAL YEAR 2000, 2001 AND 2002

DESCRIPTION	FY 00-01				FY 01-02				FY 02-03 (Est)			
	Students	Tuition	Actual Pd	Discount	Students	Tuition	Actual Pd	Discount	Proj. Enr.	Tuition*	Actual Pd	Discount
Employee Waiver	106	42,345	0	42,345	77	30,812	0	30,812	82	35,032	0	35,032
WUE Full Time	1,121	5,239,378	1,730,407	3,508,971	1,084	5,318,364	1,745,522	3,572,842	1,050	5,556,600	1,829,100	3,727,500
WUE Hourly	79	176,165	59,039	117,126	77	157,430	52,035	105,395	80	176,400	58,050	118,350
WICHE Full Time	41	202,094	49,866	152,228	37	191,998	46,862	145,136	35	197,190	72,056	125,134
WICHE Hourly	23	48,836	12,074	36,762	18	26,848	9,851	16,997	20	31,300	7,625	23,675
States Scholarship	6	55,548	49,548	6,000	24	235,800	214,300	21,500	27	285,768	258,768	27,000
Totals	1,376	5,764,366	1,900,934	3,863,432	1,317	5,961,252	2,068,570	3,892,682	1,294	6,282,290	2,225,599	4,056,691

* All Tuition rates are estimated at a 7.7% increase

Notes: Students represent actual number of students enrolled during any semester, and do not reflect actual student FTE.
The hourly tuition rate was based on hours enrolled times the actual effective hourly rate during the fiscal year.

Employee Waiver: Employees of UNC are allowed to enroll for up to 6 semester hours per year without charge.

WUE: The Western Undergraduate Exchange Program allows undergraduate students from western states to pay 150% of the school's resident tuition.

WICHE: The Western Interstate Commission of Higher Education sponsors the Western Regional Graduate Program which allows graduate students to attend out of state schools at the graduate in state tuition rate. These students are included in the students who receive State General Funds.

Sources: Employee waiver information was provided by Human Resources.
Names and amounts paid by WUE and WICHE students was provided from the BRS system of FRS by Accounting Services.

The States scholarship has been expanded and is currently being offered to freshmen from Nebraska, California, Illinois, Kansas, Texas, Iowa, Missouri and Oklahoma with a 103 index or higher, and transfer students with a 3.25 GPA and 12 transfer credits or more. The scholarship is for \$1,000 per student, per year and is funded from directed revenue from non-resident tuition. As of April 26, 2002, 301 students had qualified for this scholarship. Historically, only 9% of these applicants that are accepted actually attend, and 9% is being used for this estimate. Tuition estimate is based on a 7.7% increase in non-resident undergraduate tuition (\$10,584 per year).

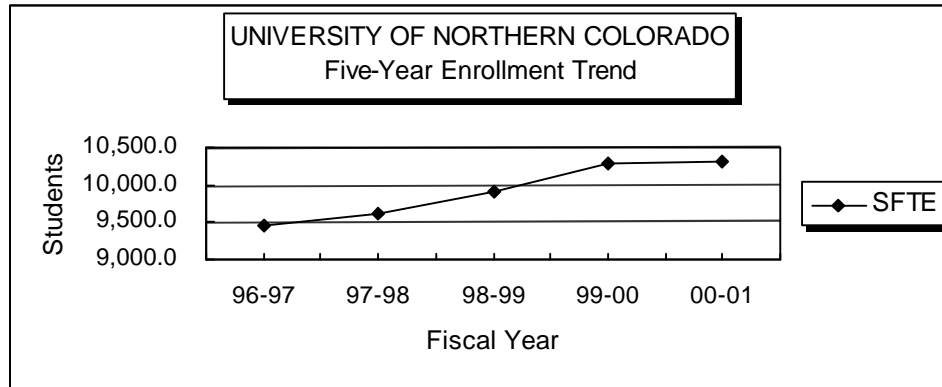
COMPARISON OF DISCOUNTED TUITION TO AVERAGE COST OF INSTRUCTION FOR FY 2001-02 BUDGET

	In-State Undergraduate	Out-State Undergraduate	Out-State WUE	States Scholarship
2001-02 Effective Tuition Rate	2,155	9,825	3,233	8,825
State General Fund per FTE	4,859			
Other Than Tuition	403	403	403	403
	<u>7,417</u>	<u>10,228</u>	<u>3,636</u>	<u>9,228</u>
*Direct Cost of Instruction	(4,041)	(4,041)	(4,041)	(4,041)
*Indirect Costs	<u>(3,376)</u>	<u>(3,376)</u>	<u>(3,376)</u>	<u>(3,376)</u>
Contribution per FTE	<u>0</u>	<u>2,811</u>	<u>(3,782)</u>	<u>1,811</u>

* Source: 2001-02 OSPB Budget Data Book

FIVE-YEAR ENROLLMENT TREND FY 1996-97 THROUGH 2000-01

Fiscal Yr	Fall Term			Fiscal Year			
	Headcount	% Res	% Grad	SFTE	% Res	% Grad	% Sumr
1996-97	10,520	87.5%	17.9%	9,442.8	87.4%	14.2%	7.8%
1997-98	10,615	87.1%	17.3%	9,619.4	86.4%	13.7%	8.0%
1998-99	10,883	86.9%	15.9%	9,916.7	86.5%	12.7%	7.8%
1999-2000	11,267	87.3%	12.9%	10,294.7	87.3%	12.4%	7.8%
2000-01	11,251	87.8%	13.6%	10,309.2	87.7%	12.4%	7.8%



Source: Final Fiscal Year Student Enrollment Reports submitted to CCHE by UNC

Note: Student FTE is calculated by dividing student credit hours by 30.

Student enrollment had shown a steady growth pattern from 1996-97 through 1999-2000. Fiscal 2001-02 enrollments were projected to decline due to increases in the admissions standards. However, while headcount declined by 16 students, student FTE increased by 14.5.

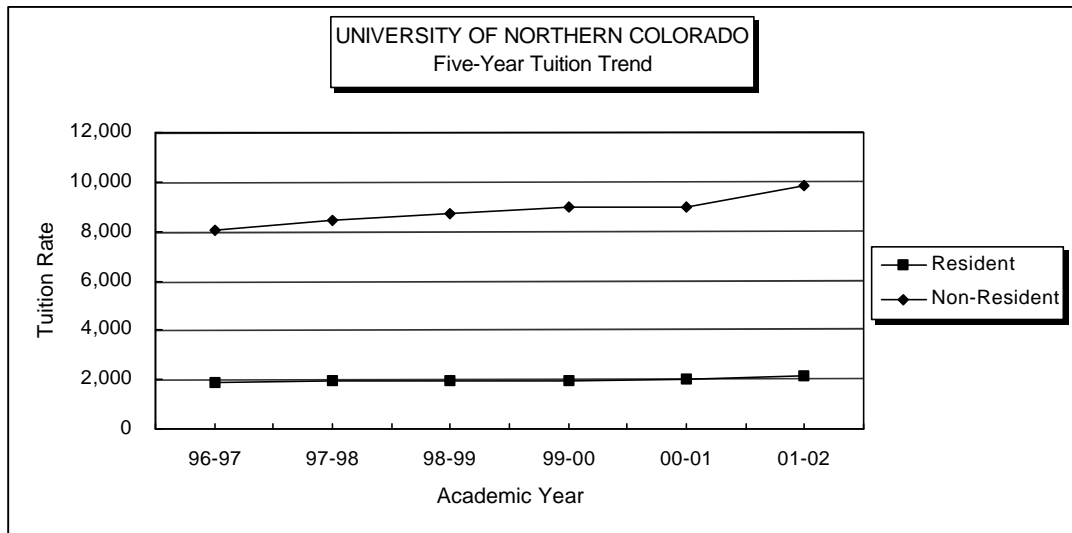
The 7.7% tuition increase for 2002-03 is expected to result in a decrease in student enrollment for the upcoming year.

FIVE-YEAR TUITION TREND ACADEMIC YEAR RATES

	Resident Tuition					Non-Resident Tuition					
Fiscal Year		U/Grad	%Incr	Graduate	%Incr	U/Grad	%Incr	Ratio to Resident (A)	Graduate	%Incr	Ratio to Resident (A)
2002-03	(B)	2,322	7.7%	2,745	7.7%	10,584	7.7%	4.6 to 1	11,268	7.7%	4.1 to 1
2001-02		2,155	4.0%	2,549	4.0%	9,825	5.0%	4.6 to 1	10,459	5.0%	4.1 to 1
2000-01		2,072	2.9%	2,451	2.9%	9,357	4.0%	4.5 to 1	9,961	4.0%	4.1 to 1
1999-2000		2,014	2.9%	2,382	2.4%	8,997	0.0%	4.5 to 1	9,578	0.0%	4.0 to 1
1998-99		1,967	2.4%	2,327	1.3%	8,997	3.3%	4.6 to 1	9,578	3.3%	4.1 to 1
1997-98		1,942	1.5%	2,298	1.5%	8,710	3.5%	4.5 to 1	9,272	3.5%	4.0 to 1
1996-97		1,914	2.3%	2,264	2.3%	8,416	4.3%	4.4 to 1	8,958	4.3%	4.0 to 1

(A) Ratio is comparing non-resident tuition rate to the resident tuition rate.

(B) Proposed



Since 1994-95, the legislature has annually established the maximum percentage increase in tuition rates for all higher education institutions.

STUDENT ACTIVITY FEES

The accompanying schedule presents the student fee budget proposal recommended by the Student Representative Council (SRC) as proposed to the President in April 2002.

The student fee budget is established through a process governed by the Institutional Plan for Student Fees and the SRC bylaws. The process is conducted primarily by students and is facilitated by an administrative representative.

The key factors relating to the 2002-2003 student fee budget are:

- The students acted to reduce per student fees for the final year in accordance with the Board of Trustees's three-year directive. The original directive required that student fees be cut 15% from the 1999-2000 level. Last year, the Board of Trustees agreed that inflation should be considered in the process and the 2002-2003 reduction in per student fees to \$514.26 satisfies the commitment. The next page reflects the actual and inflation-adjusted reductions since 1998-99.
- The SRC requested a 0% increase on student fee budgets. UNC President Brown advised program directors employed by the University that his expectation was no growth in these programs.
- Requests for increases were made by four areas; Intercollegiate Athletics in the amount of \$106,330, Native American Student Services in the amount of \$15,348, Colorado Public Interest Research Group Student Chapter in the amount of \$60,500 and the Student Media Corporation (Mirror) in the amount of \$50,000.
- The four requests were placed on the student ballot as opinion polls and three received favorable votes:
 - CoPIRG passed 613-602
 - Mirror passed 902-316
 - NASS passed 742-645
 - Athletics failed 603-637SRC finalized the budget proposals during the three readings scheduled for April 10, 17 and 24, 2002.

The SRC also received the following voluntary budget cuts from programs:

- **Marcus Garvey Cultural Center** took a voluntary cut of \$336.
- **Performing and Visual Arts** areas took a voluntary cut of \$25,000.
- **The Campus Child Care Center** will close in May 2002 and current funding of \$38,417 will no longer be required.

Other decreases in budgets were made:

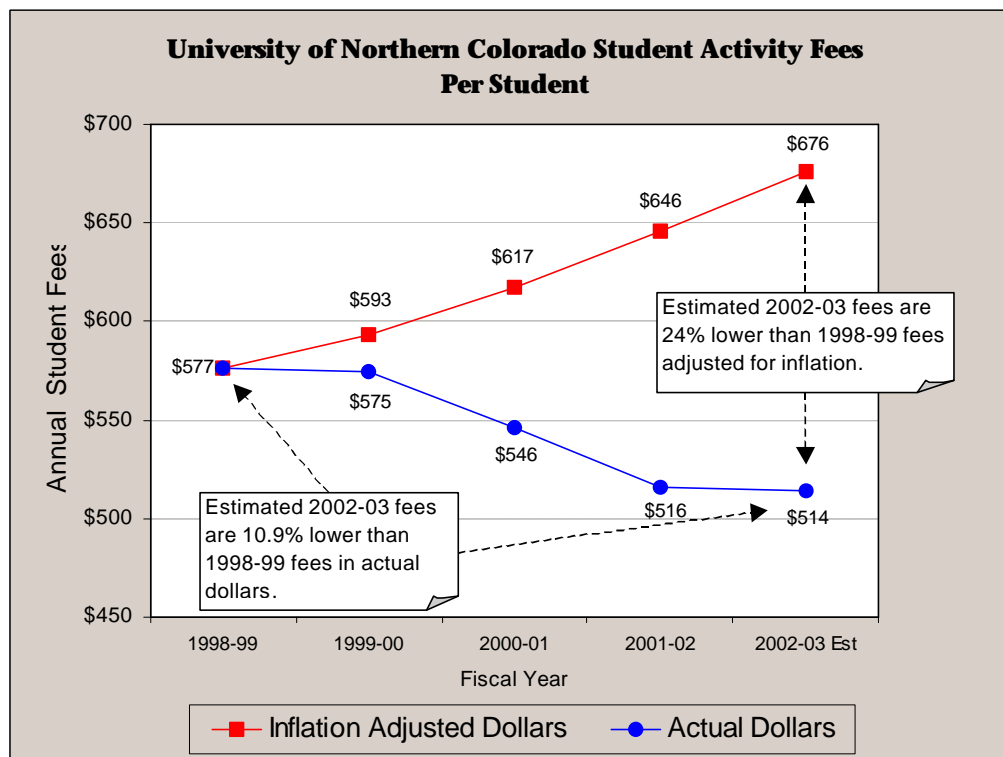
- KSRX Student Radio was cut \$5,619 or 69.21%.

Funding increases were awarded to:

- Intercollegiate Athletics received an increase of \$23,078 or 2.81%.
- CoPIRG received the \$20,000 previously allocated through the Viewpoint Discrimination funding plus an additional \$10,000 or 50%.
- Native American Student Services received an increase of \$9,392 or 102.29%.
- The Student Media Corporation (Mirror) received an increase of \$37,500. They did not receive any student fees in FY 01-02.

HISTORY OF STUDENT FEES

	<u>1998-99</u>	<u>1999-2000</u>	<u>2000-01</u>	<u>2001-02</u>	<u>2002-03 Est.</u>
Student Fee Allocation	\$6,023,644	\$6,107,637	\$5,821,762	\$5,496,167	\$5,506,380
Student Fee/Student	\$576.70	\$574.70	\$545.90	\$515.35	\$514.26



FY 2002-03 SFAP WORKSHEET

DEPT ATTRIBUTE	REQUESTING ORGANIZATION	01-02 UNC TRUSTEES APPROVED	02-03 Final SRC Recommend to BOT	02-03 President's Recommendation to BOT	Comments
01200	Asian Pacific/American Student Services	19,902	19,902	19,902	
01300	Intercollegiate Athletics	820,666	843,744	843,744	
01680	Campus Recreation/Intramurals	675,179	675,179	675,179	
03100	Counseling Center	174,321	174,321	174,321	
05450	GLBT Resource Office	16,886	16,886	16,886	
05700	Student Health Center	916,090	916,090	916,090	
05900	Cesar Chavez Health Center	20,518	20,518	20,518	
06600	Center for International Education	28,179	28,179	28,179	
06710	KSRX	8,119	2,500	2,500	
06100	International Film Series	10,000	10,000	10,000	
07300	Marcus Garvey Cultural Center	18,319	17,983	17,983	
07750	Native American Student Services	9,182	18,574	18,574	
09850	Club Sports	31,158	31,158	31,158	
10810	Child Care Center	38,417	0	0	Child Care Center closing May 2002
11500	Student Activities	342,202	342,202	342,202	
11800	Student Media Corporation	0	37,500	37,500	
12400	Graduate Affairs	60,284	60,284	60,284	
12800	University Program Council	173,548	173,548	173,548	
13320	Women's Resource Center	119,510	119,510	119,510	
	COPIRG *	20,000	30,000	30,000	
	Student Representative Council (SRC)	240,000	240,000	240,000	
	University Center	479,965	479,965	479,965	
	Performing and Visual Arts	342,202	317,202	317,202	
	SFAP PROGRAMS SUBTOTAL	4,564,647	4,575,245	4,575,245	
	Campus Recreation Center Bonds	640,230	636,305	636,305	
	Health/Counseling Center Bonds	51,940	51,940	51,940	
	Women's Resource Center Bonds	41,350	44,890	44,890	
	UC Bonds	198,000	198,000	198,000	
	SFAP BOND REQUIREMENTS SUB	931,520	931,135	931,135	
	SFAP GRAND TOTAL	5,496,167	5,506,380	5,506,380	

* In 2001-02 CoPIRG was funded from the Viewpoint Advancement account in compliance with Section 3-2-108(2)(b) of the University regulations. This account has been determined unnecessary for compliance and funds will be allocated directly.

MANDATORY STUDENT FEES

Institution	FiscalYear								Budget 2002-03
	1994-95	1995-96	1996-97	1997-98	1998-99	1999-00	2000-01	2001-02	
Adams State	\$399	\$425	\$487	\$487	\$562	\$562	\$612	\$642	
CU-Boulder	\$499	\$499	\$518	\$583	\$652	\$674	\$674	\$743	
CU-Colorado Springs	\$348	\$366	\$418	\$418	\$488	\$594	\$682	\$767	
CU-Denver	\$217	\$226	\$258	\$285	\$285	\$314	\$400	\$444	
CSU	\$627	\$647	\$673	\$717	\$751	\$714	\$725	\$750	
Ft. Lewis	\$335	\$346	\$456	\$466	\$472	\$543	\$607	\$729	
Metropolitan State	\$250	\$315	\$310	\$320	\$355	\$394	\$456	\$520	
School of Mines	\$439	\$463	\$553	\$563	\$573	\$595	\$662	\$681	
UNC	\$482	\$620	\$640	\$648	\$712	\$710	\$681	\$656	\$661
USC	\$324	\$398	\$429	\$442	\$453	\$499	\$509	\$532	
Western State	\$527	\$576	\$618	\$680	\$680	\$692	\$710	\$801	

Mandatory Student Fees are reported to the Colorado Commission on Higher Education annually. The comparative data is from their FY 2002 Tuition and Fee Survey. UNC's Mandatory Student Fees include the Student Activity Fee detailed on the prior four pages and the Student Technology Fee.

INSTITUTIONAL PLAN FOR STUDENT FEES EXCERPT

SECTION I. UNIVERSITY BUDGET APPROVAL TIME FRAME

The Board of Trustees receives the proposed operating budgets in May of each year. The operating budgets include the state appropriated, auxiliary services and student activity fee allocation. The proposal contains any recommendations for new, increased, decreased, or eliminated mandatory fees. The budget documents must be prepared by May 1 of each year for presentation to the Board. The final budget is adopted in June. The general time lines for the budget process are as follows:

State Appropriated:

- November – February – Preliminary budget development takes place including:
 - Approval of budget parameters by the Board of Trustees.
 - Distribution of forms and instructions for budget requests.
 - Initial review, prioritization and discussion within divisions.
- March – Budget deliberations begin. Final requests must include any proposed increases in student fees, or new student fees that are not defined as student activity fees. The primary student fees for consideration in the state appropriated budget are academic program fees, course participation fees, which may be proposed to the Board of Trustees at other times consistent with approval policy, technology fees, and administrative fees. The Institutional Plan identifies the process for involving students in the development of the proposals.
- April – Budget discussion concludes. Priorities are set within the resources appropriated by the state legislature.
- May – The proposed state appropriated budget is presented to the Board of Trustees.
- June – The final state appropriated budget is approved by the Board of Trustees.
- July – Notification to students in writing within thirty days of the approval of fees.

Student Fee Allocation Process (SFAP):

- July – The president advises SRC of the maximum increase allowed in per student fees, an estimate of the resulting SFAP budget and the funding necessary for the bonds, the operations of bonded facilities and services for the coming year.
- October – Budget forms; instructions and training are provided to the program directors receiving student fee allocations.

- November – Budget requests are submitted to Student Representative Council (SRC) for consideration.
- January – The president advises SRC of the updated total SFAP budget based on enrollment projections.
- January – February – Budget requests are reviewed by Budget Review Committees and Committee of the Whole.
- March – Student elections and referenda are conducted.
- April – Program budget allocation decisions are made by SRC. SRC recommendations are made to the University administration. The SFAP budgets are considered by the administration with the context of the entire University budget, and proposed recommendations are prepared for presentation to the Board of Trustees.
- May – Proposed student activity fee allocation budgets are presented to the Board of Trustees jointly by the administration and representatives of the SRC.
- June – The final student activity fee allocation budgets are approved by the Board of Trustees.

INSTITUTIONAL PLAN FOR STUDENT FEES EXCERPT

SECTION II. STUDENT ACTIVITY FEES AND REFERENDA

.. Definition of Student Activity Fees:

- Student activity fees are those mandatory fees assessed to all students to support a variety of student services and activities whose services are open to all students including Student Representative Council, health services, student organizations, social-cultural programs and intercollegiate athletics. A portion of the fees assessed is also pledged to repay bonded indebtedness. Mandatory student fees shall not be used to fund ideological, political or religious activities as defined by University Regulation 3-2-108 (2) (a).
- Student activity fees are considered to be permanent student purpose fees. Nonpermanent student purpose fees are those fees voted on by the student body that contain an expiration date. Examples of nonpermanent student fees at UNC include the Colorado Student Association fee, bond fees for the University Center, the Campus Recreation Center, Student Health and Counseling Center, and the Women's Resource Center.

.. Process

- The maximum increase in per student fees allowed will be calculated using the inflation rate established by the OSPB and used by the legislature in the prior fiscal year. The total SFAP budget must cover any bond obligations and operations of bonded facilities funded by student fees before allocation to other programs. Any changes for student fee funded programs that rent space or purchase services must be accompanied by a description of the changes in space rented or service purchased.
- The Student Fee Allocation Process (SFAP) is briefly described in this document in compliance with the CCHE policy, which requires an Institutional Plan on Student Fees. Specific procedures relating to the student activity fee approval process are found in Chapter II of the UNC Student Representative Council's (SRC) Bylaws. Specific procedures related to student referenda are found in Chapters II and III of the Bylaws.
- The Student Representative Council (SRC) determines the process of the student activity fee allocations and presents its final recommendation to the UNC President. Students are involved in the fee allocation process in a variety of ways. Students are appointed to seven Budget Review Committees that work directly with program directors to determine the budget requests. Students are also members of the Committee of the Whole, which determines the budget requests that are submitted to SRC.

- Through student referenda the entire student body of UNC has the opportunity to voice their opinion about student activity fee rates. Per SRC bylaws, student activity fees at UNC have a mandated percentage cap set each year. The bylaws set forth that in order to exceed the SRC limit, the issue must be put forth in a student referenda. The student referenda are determined by the Student Representative Council or petition of 1000 student signatures. The outcome of the student referenda, with SRC's approval determines the recommendation for the initial rate of student fees. The student fee allocations are then presented to the UNC President with final recommendations forwarded to the University Board of Trustees.
- Should any dispute arise about student activity fee funded programs during SFAP, a grievance procedure is in place, which includes input from students, faculty, classified and exempt representatives and administrators. This procedure is established by the Student Representative Council and is implemented throughout the allocation process.
- According to state law, in order for student fees to be used for construction of facilities, including academic facilities, there must be a student referenda and student involvement in the entire project. Use of tuition or fees for academic buildings is not permitted until all other financing options have been explored, and any referendum relating to the use of fees for academic building is initiated by the Student Representative Council. On February 11, 2000, the UNC Board of Trustees adopted the position that mandatory student fees shall not be used for capital construction.
- Student referenda regarding student fees can be initiated by any student. SRC's duties are to objectively inform the student body of referenda issues and do so in public forum. Restriction on SRC campaigns are available in the bylaws of SRC and are in compliance with Colorado Revised Statutes. No new fee, fee increase, or fee extension that is defeated by a vote of the student body may be resubmitted for a student vote until the following, regularly scheduled election.

TUITION AND FEE RATES FY 2002-03

	Proposed 2002-03	Actual 2001-02	Increase (Dollars)	Increase (Percent)
<u>TUITION</u>				
<u>Resident Tuition:</u>				
Undergraduate	\$2,322	\$2,155	\$167	7.7%
Graduate	\$2,746	\$2,549	\$197	7.7%
<u>Non-Resident Tuition:</u>				
Undergraduate	\$10,584	\$9,825	\$759	7.7%
Graduate	\$11,268	\$10,459	\$809	7.7%
<u>MANDATORY STUDENT FEES</u>				
<u>Student Activity Fees (Academic Year 18 Credit Hours)</u>	\$514.26	\$515.35	(\$1.09)	-0.2%
<u>Student Technology Fee (Academic Year 30 Credit Hours)</u>	\$147.00	\$140.40	\$6.60	4.7%
<u>OTHER FEES</u>				
<u>Academic Program Fees (Academic Year 18 Credit Hours)</u>	\$32.58	\$31.14	\$1.44	4.7%
<u>Student Health Insurance Premium Plan</u>	Not yet Available	\$750		
<u>Auxiliary Services Room & Board Fee (base)</u>	\$5,560	\$5,240	\$320	6.1%
<u>Parking Fees</u>				
Student	\$105	\$85	\$20	23.5%
Student K-Lot (Premium lot limited spaces)	\$135	\$115	\$20	17.4%
<u>International Exchange Program Fee</u>	\$150	\$150	\$0	0.0%
<u>Admission Fee</u>				
Standard Undergraduate	\$30	\$30	\$0	0.0%
First Step (Jr. in High School submitting application)	\$15	\$15	\$0	0.0%
Junior College Transfer	\$20	\$20	\$0	0.0%
Graduate (U.S.)	\$35	\$35	\$0	0.0%
International (Graduate and Undergraduate)	\$50	\$50	\$0	0.0%
<u>Graduation Fee</u>	\$20	\$20	\$0	0.0%
<u>Participation Fees *</u>				
*Participation Fees are assessed to students in classes that require specialized facilities or field trips sufficient to cover the costs of the activities, e.g. ski lifts, bowling lanes, etc.				

AUXILIARY SERVICES BUDGET SUMMARY

The proposal for the Auxiliary Services operating budget for the 2002-2003 fiscal year was developed on the premise of meeting the obligation for debt service and deferred maintenance while maintaining acceptable levels of service and price competitiveness. The following key elements comprise the proposed budget:

REVENUE

1. Room and board rates were set based upon the amount of revenues needed to support the proposed expenditures. The overall rate for the traditional fresh man room with a full meal plan is proposed at \$5,560 for the academic year representing a 6 percent increase.
2. Factors contributing to a rate increases above the consumer price index of 4.7% include:
 - A freeze on student fee budgets.
 - Funding of deferred maintenance needs.
 - Maintaining price comparability with other institutions.
3. The proposed rate schedule for 2002-2003 is:

Traditional Double Room	\$2,600	6.1 percent increase
Renovated Double/Suite Style	\$2,860	6.3 percent increase
Large Suite/Apartment	\$3,120	6.5 percent increase
Full Meal Plan	\$2,960	6.0 percent increase

Comparative estimated proposed "Base" rates for Colorado institutions are as follows:

CU	\$6,250	(12.41% Higher than UNC)
CSU	\$5,796	(4.24% Higher than UNC)
UNC	\$5,560	

4. A summary of significant adjustments to the revenue lines in the budget from 2001-02 to 2002-03 include:
 - The delivery of bookstore services was changed from self operated to contract management with Barnes and Noble College Bookstores, Inc.

EXPENSES

1. This budget reflects the fully staffed operation of Auxiliary Services. The level of expenditures requested are necessary to deliver Dining, Housing and Other services to the University community at a level adequate to maintain a positive atmosphere for recruitment and retention of students.

2. Net revenues (revenue over expenses) are dedicated in the bond covenants for debt service. The debt service requirement is approximately \$2.97 million.
3. Net revenues after debt service payments are dedicated to Auxiliary Services deferred maintenance and facility improvement. The amount budgeted for the 2002-2003 year is approximately \$1.38 million. This amount was determined based on a depreciation model using current book value and a 30 year life. The resulting depreciation was assessed to program areas based on a per square foot capital use charge.
4. A summary of significant adjustments to the expense lines in the budget from 2001-02 to 2002-03 include:
 - Elimination of the Bookstore expenses from the schedules.
 - Projected increases in OCE.
 - Increases in maintenance, custodial and grounds services provided by Facility and Operations.

FUND BALANCES

1. Auxiliary Services maintains a fund balance in the operating fund to cover inventory and working capital. This fund balance fluctuates with activity but is typically about \$3.5 million.
2. Unexpended plant fund balance is currently estimated to be \$4.48 million and is reserved as follows:
 - \$750,000 to meet bond requirements.
 - \$1.2 million for committed projects not yet complete.
 - \$1.38 million for Capital Improvements Scheduled in FY 2003.
 - \$1.15 million for contingencies.

AUXILIARY SERVICES PLANNING PARAMETERS FISCAL YEAR 2002-2003

For the purpose of initiating the Auxiliary Services budget process for Fiscal Year 2002-2003, the following budget parameters are recommended as guidelines for establishing the revenue and expense budget for Auxiliary Services. The budget planning parameters include the following:

- 1. Occupancy Levels:** Occupancy levels are projected to be 96 percent.
- 2. Employee Salary Increases:** Classified salary increases are set by the State Classified Salary Survey. The statewide average salary survey increase is 5 percent. In addition to the salary survey increase, merit increases may be awarded under the State's Pay for Performance Plan. Recommendations for administrative staff and faculty salary increases will be determined later based on available resources.
- 3. Fringe Benefit Rate:** Fringe benefit rates for UNC are approved annually by the Department of Health and Human Services. Negotiations and approval have not concluded for the 2002-2003 budget year. For planning purposes, the rate of 20.2 percent for full-time employees and 10.9 percent for part-time employees will be used.
- 4. Administrative Overhead:** Administrative overhead is based on a calculation derived from the indirect cost proposal submitted to the Department of Health and Human Services. For planning purposes, the rate of 10 percent applied to personnel costs will be used.
- 5. Cost of Sales:** Cost of sales budgets will be adjusted upwards as needed for increased volume and the Denver/Boulder CPI which has been projected by the Office of State Planning and Budget at 4 ½ percent.
- 6. Current Operating Expense:** Current operating expense budgets will be adjusted as needed for increases to utilities, insurance, facilities operations contracts, and postage. Other current operating expense will be held constant.
- 7. Capital Projects Funding:** The annual funding for deferred maintenance will be maintained at a level consistent with the calculated capital use charge for the auxiliary physical plant.
- 8. Room and Board Rate:** Increases to the combined room and board rate for rooms requiring a meal plan will be recommended at a level necessary to fully fund debt service, operations, and deferred maintenance while remaining competitive.

Source: Auxiliary Services
Approved by the Board of Trustees
February 8, 2002

AUXILIARY SERVICES
BUDGET REQUEST SUMMARY - FY 2002-03
SUMMARY OF AUXILIARY FACILITIES FUND

	(1)				
	2000-2001 Actual	2001-2002 Approved Budget	2002-2003 Operating Changes		2002-2003 Requested Budget
Revenue, Expense, Transfers:					
Revenue					
Revenue	25,367,166	26,349,159	(4,165,083)	-15.81%	22,184,076
Less: Cost of Sales	5,781,820	6,237,078	(3,727,675)	-59.77%	2,509,403
Adjusted Gross Revenue	19,585,346	20,112,081	(437,408)	-2.17%	19,674,673
Expense					
Total Prof. Services	851,858	925,800	81,230	8.77%	1,007,030
Total Support Services	5,660,995	6,558,996	(651,247)	-9.93%	5,907,749
Total Personnel	6,512,853	7,484,796	(570,017)	-7.62%	6,914,779
Total OCE and Travel	6,745,068	8,315,327	(69,772)	-0.84%	8,245,555
Total Capital Outlay	63,106	97,724	0	0.00%	97,724
Total Expense	13,321,027	15,897,847	(639,789)	-4.02%	15,258,058
Adjusted Gross Revenue Over/(Under) Expense	6,264,319	4,214,234	202,381	4.80%	4,416,615
Mandatory Transfers					
* Debt Service	2,838,831	2,839,078	135,537	4.77%	2,974,615
Non-Mandatory Transfers					
** Facility Use Charge	1,326,230	1,375,156	66,844	4.86%	1,442,000
Total Transfers	4,165,061	4,214,234	202,381	4.80%	4,416,615
Balance	2,099,258	0	0		0

* Based on Pledged Net Revenue. ** Based on square feet occupied (1) Reflects the changes attributable to the closing of the bookstore

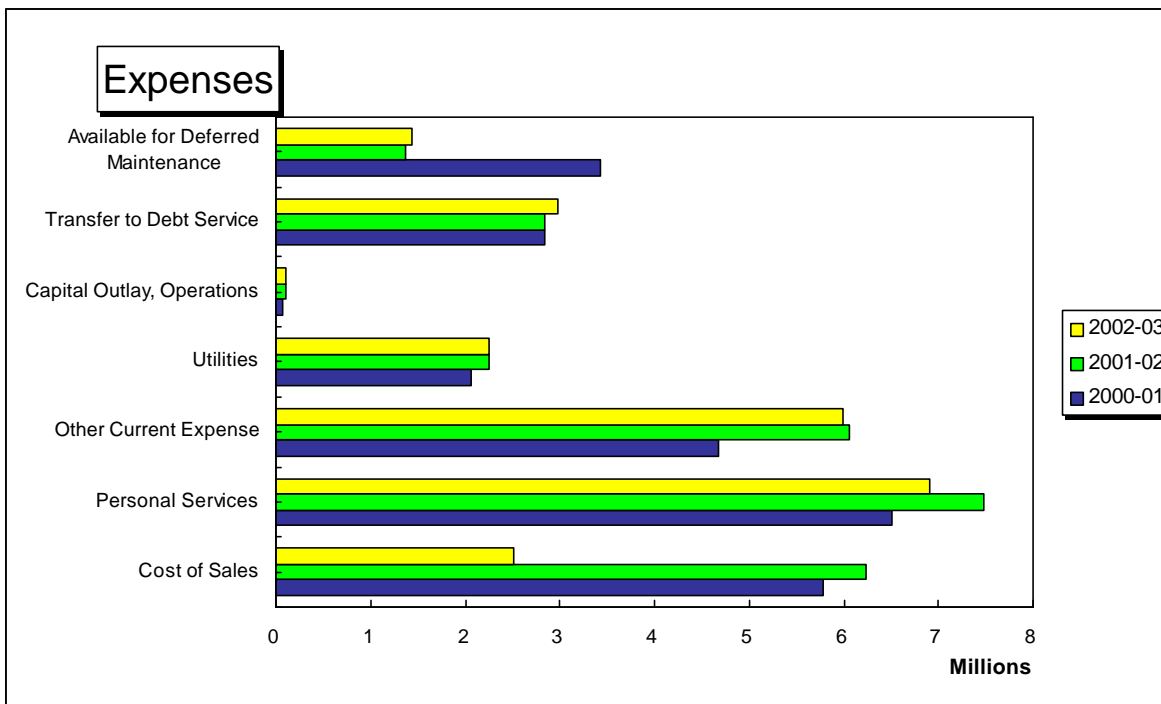
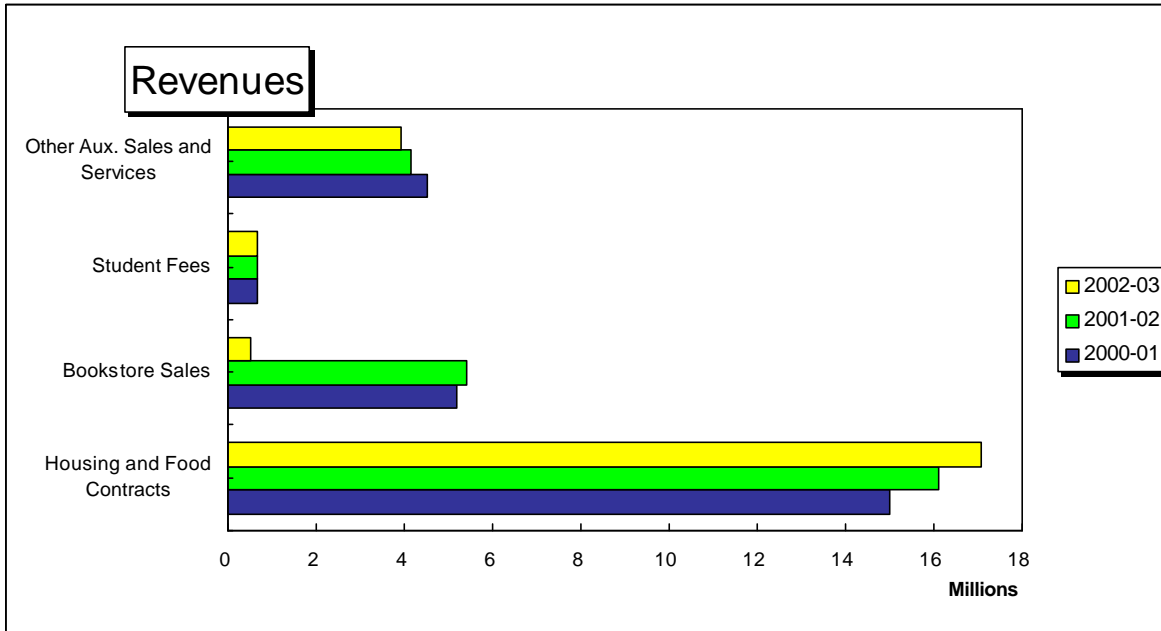
FTE Section					
Professional Staff					
Prof Exempt	13.78	14.31	2.69		17.00
Support Staff					
Classified (1)	130.68	125.15	(15.50)		109.65
Total FTE	144.46	139.46	(12.81)		126.65

AUXILIARY SERVICES
BUDGET REQUEST SUMMARY - FY 2002-03
SUMMARY OF AUXILIARY FACILITIES FUND
SOURCE AND APPLICATION OF FUNDS

Title	2000-2001 Actual	2001-2002 Approved Budget	2002-20003 Operating Changes		2002-2003 Requested Budget
Revenue Sources					
Housing and Food Contracts	15,008,670	16,106,197	966,417	6.00%	17,072,614
Bookstore Sales	5,179,941	5,411,235	(4,886,235)	-90.30%	525,000
Student Fees	677,964	677,964	0	0.00%	677,964
Other Aux. Sales and Services	4,500,591	4,153,763	(245,265)	-5.90%	3,908,498
Total Revenue	25,367,166	26,349,159	(4,165,083)	-15.81%	22,184,076
Expenditure Classifications					
Cost of Sales	5,781,820	6,237,078	(3,727,675)	-59.77%	2,509,403
Personal Services	6,512,853	7,484,796	(570,017)	-7.62%	6,914,779
Other Current Expense	4,682,633	6,057,708	(69,772)	-1.15%	5,987,936
Utilities	2,062,435	2,257,619	0	0.00%	2,257,619
Capital Outlay, Operations	63,106	97,724	0	0.00%	97,724
Transfer to Debt Service	2,838,831	2,839,078	135,537	4.77%	2,974,615
Available for Deferred Maintenance	3,425,488	1,375,156	66,844	4.86%	1,442,000
Total Expense and Transfers	25,367,166	26,349,159	(4,165,083)	-15.81%	22,184,076

(1) Reflects the changes attributable to the closing of the bookstore

AUXILIARY SERVICES
BUDGET REQUEST SUMMARY - FY 2002-03
SUMMARY OF AUXILIARY FACILITIES FUND
SOURCE AND APPLICATION OF FUNDS



AUXILIARY SERVICES
BUDGET REQUEST SUMMARY - FY2002-03
DINING SERVICES

	2000-2001 Actual	2001-2002 Approved Budget	2002-2003 Operating Changes		2002-2003 Requested Budget
Revenue, Expense, Transfers:					
Revenue					
Revenue	8,986,356	9,599,207	167,528	1.75%	9,766,735
Less: Cost of Sales	2,166,001	2,365,357	104,046	4.40%	2,469,403
Adjusted Gross Revenue	6,820,355	7,233,850	63,482	0.88%	7,297,332
Expense					
Total Prof. Services	126,198	131,810	(2,273)	-1.72%	129,537
Total Support Services	2,827,719	3,412,777	58,051	1.70%	3,470,828
Total Personnel	2,953,917	3,544,587	55,778	1.57%	3,600,365
Total OCE and Travel	1,585,762	1,681,089	36,403	2.17%	1,717,492
Total Capital Outlay	31,861	39,366	0	0.00%	39,366
Total Expense	4,571,540	5,265,042	92,181	1.75%	5,357,223
Adjusted Gross Revenue Over/(Under) Expense	2,248,815	1,968,808	(28,699)	-1.46%	1,940,109
Mandatory Transfers					
* Debt Service	814,556	801,708	135,537	16.91%	937,245
Non-Mandatory Transfers					
** Facility Use Charge	101,251	111,005	66,844	60.22%	177,849
Total Transfers	915,807	912,713	202,381	22.17%	1,115,094
Balance	1,333,008	1,056,095	(231,080)		825,015

* Based on Pledged Net Revenue. ** Based on square feet occupied

FTE Section					
Professional Staff					
Prof Exempt	2.00	2.00	0.00		2.00
Support Staff					
Classified	85.51	81.85	1.00		82.85
Total FTE	87.51	83.85	1.00		84.85

AUXILIARY SERVICES
BUDGET REQUEST SUMMARY - FY2002-03
RESIDENCE LIFE

	2000-2001 Actual	2002-2003 Approved Budget	2002-2003 Operating Changes		2002-2003 Requested Budget
Revenue, Expense, Transfers:					
Revenue					
Revenue	8,864,026	9,168,606	542,694	5.92%	9,711,300
Less: Cost of Sales			0		
Adjusted Gross Revenue	8,864,026	9,168,606	542,694		9,711,300
Expense					
Total Prof. Services	323,662	392,518	15,888	4.05%	408,406
Total Support Services	1,194,860	1,350,103	(83,418)	-6.18%	1,266,685
Total Personnel	1,518,522	1,742,621	(67,530)	-3.88%	1,675,091
Total OCE and Travel	4,368,688	5,409,702	144,647	2.67%	5,554,349
Total Capital Outlay	16,600	18,400	0	0.00%	18,400
Total Expense	5,903,810	7,170,723	77,117	1.08%	7,247,840
Adjusted Gross Revenue Over/(Under) Expense	2,960,216	1,997,883	465,577	23.30%	2,463,460
Mandatory Transfers					
* Debt Service	1,826,275	1,839,370	0	0.00%	1,839,370
Non-Mandatory Transfers					
** Facility Use Charge	1,089,323	1,109,021	0	0.00%	1,109,021
Total Transfers	2,915,598	2,948,391	0		2,948,391
Balance	44,618	(950,508)	465,577		(484,931)

* Based on Pledged Net Revenue. ** Based on square feet occupied

FTE Section					
Professional Staff					
Prof Exempt	6.88	7.31	1.69		9.00
Support Staff					
Classified (1)	9.47	10.00	0.00		10.00
Total FTE	16.35	17.31	1.69		19.00

AUXILIARY SERVICES
BUDGET REQUEST SUMMARY - FY2002-03
UNIVERSITY CENTER, RETAIL AND OTHER

	(1)				
	2000-2001 Actual	2001-2002 Approved Budget	2002-2003 Operating Changes		2002-2003 Requested Budget
Revenue, Expense, Transfers:					
Revenue					
Revenue	7,516,784	7,581,346	(4,875,305)	-64.31%	2,706,041
Less: Cost of Sales	3,615,819	3,871,721	(3,831,721)	-98.97%	40,000
Adjusted Gross Revenue	3,900,965	3,709,625	(1,043,584)	-28.13%	2,666,041
Expense					
Total Prof. Services	401,998	401,472	67,615	16.84%	469,087
Total Support Services	1,638,416	1,796,116	(625,880)	-34.85%	1,170,236
Total Personnel	2,040,414	2,197,588	(558,265)	-25.40%	1,639,323
Total OCE and Travel	790,618	1,224,536	(250,822)	-20.48%	973,714
Total Capital Outlay	14,645	39,958	0	0.00%	39,958
Total Expense	2,845,677	3,462,082	(809,087)	-23.37%	2,652,995
Adjusted Gross Revenue Over/(Under) Expense	1,055,288	247,543	(234,497)	-94.73%	13,046
Mandatory Transfers					
* Debt Service	198,000	198,000	0	0.00%	198,000
Non-Mandatory Transfers					
** Facility Use Charge	135,656	155,130	0	0.00%	155,130
Total Transfers	333,656	353,130	0	0.00%	353,130
Balance	721,632	(105,587)	(234,497)		(340,084)

* Based on Pledged Net Revenue. ** Based on square feet occupied (1) Reflects the changes attributable to the closing of the bookstore

FTE Section					
Professional Staff					
Prof Exempt	4.90	5.00	1.00		6.00
Support Staff					
Classified	35.70	33.30	(16.50)		16.80
Total FTE	40.60	38.30	(15.50)		22.80

AUXILIARY SERVICES
BUDGET REQUEST SUMMARY - FY2002-03
RESIDENCE LIFE

Building Name	Gross Square Footage	Facility Capital Charge
Belford Hall	16,213	19,456
Decker Hall	10,438	12,526
Faculty Apartments		
Unit I	15,692	18,830
Unit II	13,446	16,135
Unit III	15,423	18,508
Unit IV	15,624	18,749
Farr House	4,369	5,243
Gordon Hall	6,839	8,207
Hansen-Willis	40,059	48,071
Harrison Hall	129,697	155,636
Harry House	5,419	6,503
Lawrenson Hall	115,343	138,412
Martin House	2,516	3,019
McCowen Hall	148,239	177,887
Old Man Mountain	3,200	3,840
Parsons Hall (west half)	28,987	34,784
Perry House	4,695	5,634
Sabin Hall	10,558	12,670
Snyder Hall	27,925	33,510
Tobey-Kendel Hall	46,338	55,606
Turner Hall	139,796	167,755
University Apartments		
Cave Hall	13,508	16,210
Dickerson Hall	6,629	7,955
Hargrove Hall	9,478	11,374
Niemires Hall	16,904	20,285
Toussaint Hall	10,774	12,929
West Hall	15,448	18,538
White Hall	13,172	15,806
University Center	129,275	155,130
Warren House	3,936	4,723
Wiebking Hall	58,304	69,965
Wilson Hall	63,260	75,908
Totals	1,141,504	1,369,804

Book Value	\$	41,094,114
Useful Life in Years		30
(1) Book Value of Physical Plant/30 Years = Annual Capital Charge		
	\$	1,369,804
(2) Annual Capital Charge/Gross Square Feet = Amount/Sq. Ft.		
	\$	1.20

AUXILIARY SERVICES
CAPITAL IMPROVEMENT PLANNING SCHEDULE
FY 2003-2007

FY 2003

<u>Description</u>	<u>Budget</u>
Central Campus Landscape - Phase 1	300,000
Hazardous Material Abatement	50,000
Lawrenson Elevator Replacement Phase 2	200,000
Residence Hall Building Security	25,000
Residence Hall Main Lobby Improvements	25,000
Technology: Server Replacement	50,000
UC ADA Improvements Phase 2	145,000
UC Main Level Improvements	150,000
UC Main Level FFE Replacement	75,000
UA Playground Improvements	85,000
West Campus Res Hall Fire Safety Design	50,000
West Campus Residence Hall FFE	<u>225,000</u>
Total	<u>1,380,000</u>

FY 2004

<u>Description</u>	<u>Budget</u>
Central Campus Landscape - Phase II	350,000
Catering Delivery Truck Replacement	75,000
Harrison Hall Fire Safety Sprinkler System	440,000
Lawrenson Efficiency Kitchen Replacement	125,000
OMM Site Improvements	150,000
Technology: Print Server & Switch Equip	50,000
Turner Hall ADA Improvements	125,000
UC ADA Improvements Phase 3	195,000
UC Lower Level Improvements	150,000
West Campus Residence Hall FFE	<u>225,000</u>
Total	<u>1,460,000</u>

FY 2005

<u>Description</u>	<u>Budget</u>
Central Campus Roof Replacement	75,000
Lawrenson Hall ADA Improvements	150,000
Lawrenson Hall Drapery Replacement	75,000
Lawrenson Hall Fire Safety Sprinkler System	475,000
Technology: Server Replacement	50,000
University Apartment ADA Improvements	125,000
University Apartment Exterior Improvements	150,000
UC Exterior Structural Phase 1	150,000
UC Kitchen Refrigeration Replacement	125,000
West Campus Residence Hall FFE	<u>250,000</u>
Total	<u>1,625,000</u>

FY 2006

<u>Description</u>	<u>Budget</u>
Central Campus Roof Replacement	75,000
Residence Hall ADA Improvements	125,000
Technology: Client Workstation OS	50,000
Turner Hall Fire Safety Sprinkler System	550,000
Turner Hall Interior Renovation Phase 1	450,000
UC Exterior Structural Phase 2	150,000
West Campus FFE Replacement	<u>250,000</u>
Total	<u>1,650,000</u>

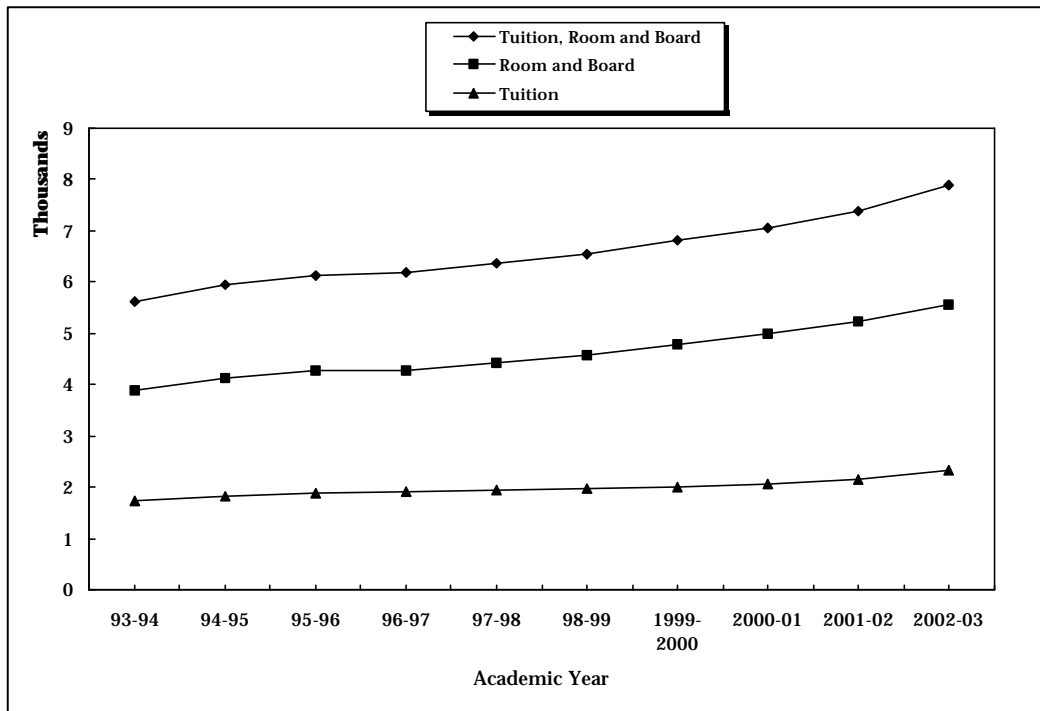
FY 2007

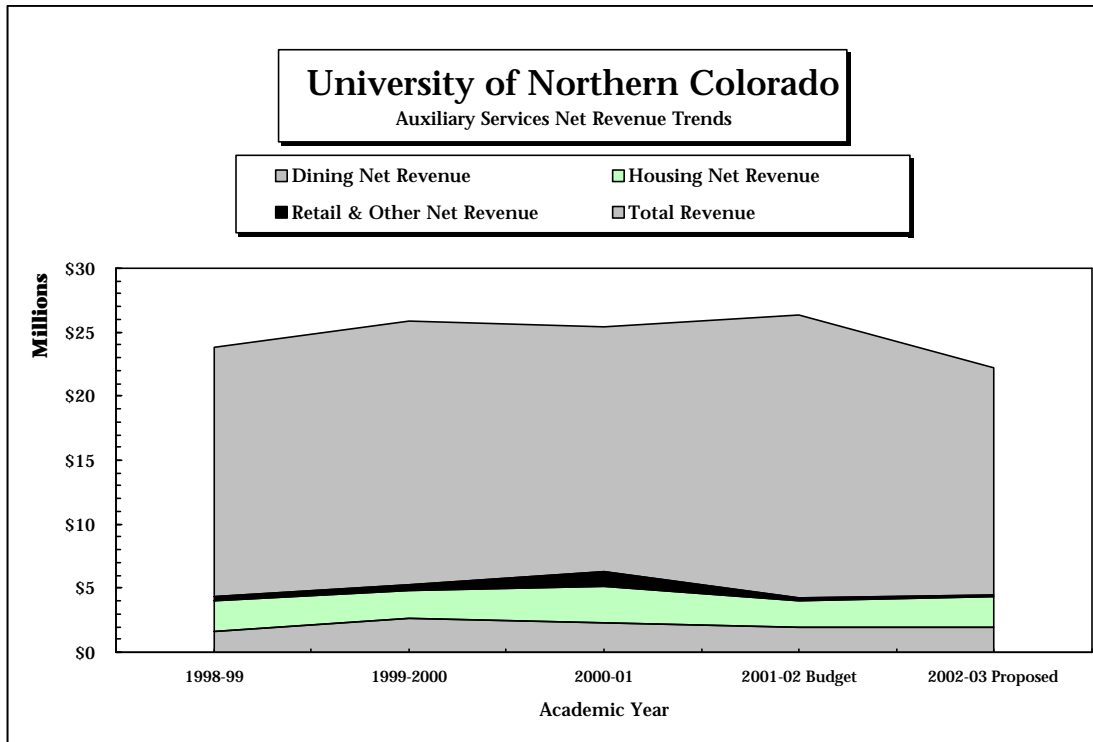
<u>Description</u>	<u>Budget</u>
Technology: CBORD Server Replacement	50,000
Turner Hall Fire Safety Sprinkler System	550,000
Turner Hall Interior Renovation Phase 2	475,000
UC Food Court Remodel Phase 1	250,000
West Campus FFE Replacement	<u>250,000</u>
Total	<u>1,575,000</u>

AUXILIARY SERVICES FY 2003-2007

Room and Board Program Rate History (Base Rate, Room and Board)

	<u>Fiscal Year</u>	<u>Base Rate</u>	<u>Dollar Increase</u>	<u>Percentage Increase</u>
Proposed	2002-03	\$5,560	\$320	6.00%
	2001-02	\$5,240	\$244	4.88%
	2000-01	\$4,996	\$200	4.20%
	1999-2000	\$4,796	\$226	4.95%
	98-99	\$4,570	\$150	3.38%
	97-98	\$4,420	\$150	3.50%
	96-97	\$4,270	\$0	0.00%
	95-96	\$4,270	\$142	3.45%
	94-95	\$4,128	\$234	6.00%
	93-94	\$3,894	\$220	6.00%
	92-93	\$3,674		

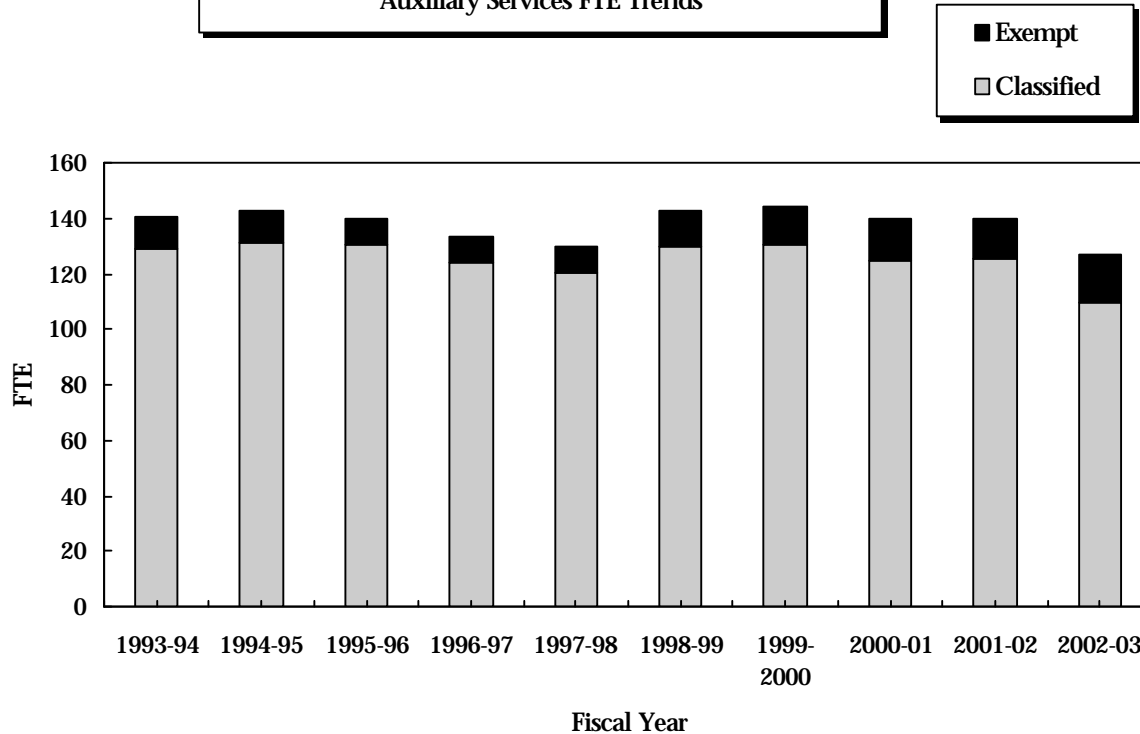




	Total Revenue	Dining Net Revenue	Housing Net Revenue	Retail & Other Net Revenue	Total Auxiliary Net Revenue
1998-99	\$23,800,043	\$1,616,501	\$2,432,446	\$312,415	\$4,361,362
1999-2000	\$25,928,712	\$2,595,381	\$2,160,722	\$551,615	\$5,307,718
2000-01	\$25,367,166	\$2,248,815	\$2,960,216	\$1,055,288	\$6,264,319
2001-02 Budget	\$26,349,158	\$1,968,808	\$1,997,883	\$247,543	\$4,214,234
2002-03 Proposed	\$22,184,076	\$1,940,109	\$2,463,460	\$13,046	\$4,416,615

University of Northern Colorado

Auxiliary Services FTE Trends

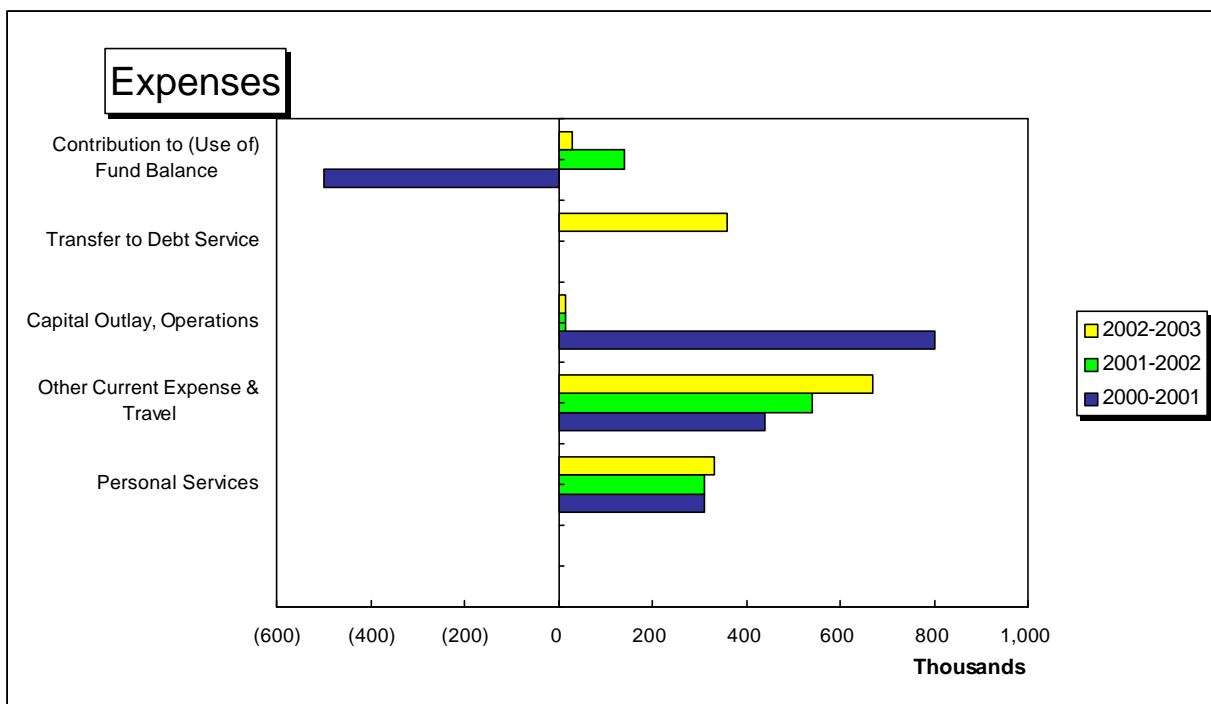
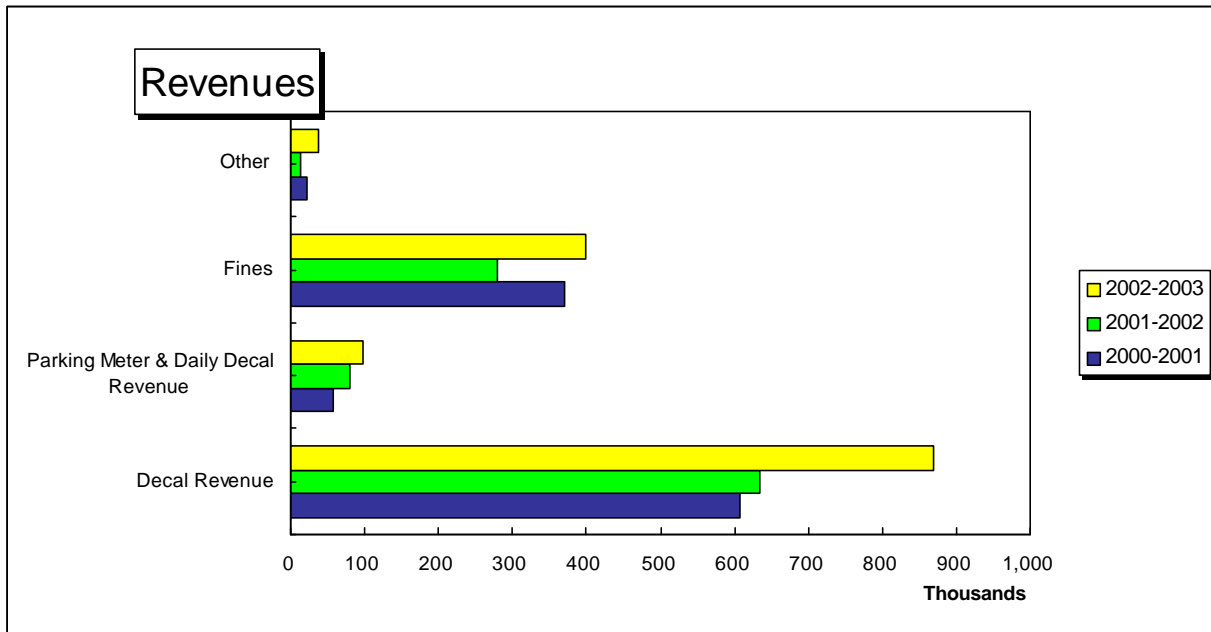


	Exempt	Classified	Total
1993-94	11.6	129.14	140.74
1994-95	11.6	130.94	142.54
1995-96	9.65	130.44	140.09
1996-97	8.85	124.14	132.99
1997-98	9.23	120.14	129.37
1998-99	12.78	130.01	142.79
1999-2000	13.78	130.68	144.46
2000-01	15.31	124.35	139.66
2001-02	14.31	125.15	139.46
2002-03	17	109.65	126.65

PARKING SERVICES
BUDGET REQUEST SUMMARY - FY 2002-03
SUMMARY OF PARKING SERVICES FUND
SOURCE AND APPLICATION OF FUNDS

Title	2000-2001 Actual	2001-2002 Approved Budget	2002-2003 Operating Changes		2002-2003 Requested Budget
Revenue Sources					
Decal Revenue	606,898	635,000	234,860	36.99%	869,860
Parking Meter & Daily Decal Revenue	58,660	80,000	18,340	22.93%	98,340
Fines	370,362	280,000	120,000	42.86%	400,000
Other	21,360	12,952	24,764	191.20%	37,716
Total Revenue	1,057,280	1,007,952	397,964	39.48%	1,405,916
Expenditure Classifications					
Personal Services	312,279	311,403	20,472	6.57%	331,875
Other Current Expense & Travel	441,256	540,819	128,907	23.84%	669,726
Capital Outlay, Operations	802,633	15,000	0	0.00%	15,000
Transfer to Debt Service	0	0	358,456		358,456
Contribution to (Use of) Fund Balance	(498,888)	140,735	(109,876)	-78.07%	30,859
Total Expense and Transfers	1,057,280	1,007,957	397,959	39.48%	1,405,916

PARKING SERVICES
BUDGET REQUEST SUMMARY - FY 2002-03
SUMMARY OF PARKING SERVICES FUND
SOURCE AND APPLICATION OF FUNDS



PARKING SERVICES
BUDGET REQUEST SUMMARY - FY 2002-03
SUMMARY OF PARKING SERVICES FUND

	2000-2001 Actual	2001-2002 Approved Budget	2002-2003 Operating Changes		2002-2003 Requested Budget
Revenue, Expense, Transfers:					
Revenue					
Revenue	1,057,280	1,007,952	397,964	39.48%	1,405,916
Less: Cost of Sales	0	0	0	0.00%	0
Adjusted Gross Revenue	1,057,280	1,007,952	397,964	39.48%	1,405,916
Expense					
Total Personnel (1)	312,279	311,403	20,472	6.57%	331,875
Total OCE & Travel (1)	441,256	540,819	128,907	23.84%	669,726
Total Capital Outlay	802,633	15,000	0	0.00%	15,000
Total Expense	1,556,168	867,222	149,379	17.23%	1,016,601
Adjusted Gross Revenue Over/(Under) Expense	(498,888)	140,730	248,585	176.64%	389,315
Mandatory Transfers					
* Debt Service	0	0	358,456		358,456
Non-Mandatory Transfers					
Contribution to (Use of) Fund Balance	(498,888)	140,730	(109,871)	-78.07%	30,859
Total Transfers	(498,888)	140,730	248,585	176.64%	389,315
Balance	0	0	0		0

* Based on Pledged Net Revenue. (1) Restated to reflect PD Contract moving from Classified to OCE.

FTE Section					
Support Staff					
Classified (1)	5.50	5.50	0.00		5.50
Total FTE	5.50	5.50	0.00		5.50

PARKING SERVICES
BUDGET REQUEST SUMMARY - FY 2002-03
SUMMARY OF PARKING SERVICES FUND

Description	FY 2001-02	FY 2002-2003
	Price	Price
Faculty/Staff Annual	105	125
Faculty/Staff Semester	68	80
Faculty/Staff-K Annual	125	145
Graduate Assistant Annual	105	125
Student Annual	85	105
Student Semester	55	75
Student-K Annual	115	135
Student-K Semester	75	95
Cycle	50	65
Disabled	85	105
Service Permits	100	125

Comparison of Parking Rates
Prior Year Data

Institution	FY 2001-2002	
	Student Permit	Faculty Staff
CU	420	420
DU	250	250
Metro	234	276
CSU	75	80
UNC	85	105

**CAPITAL NON-RECURRING ITEMS FUNDED
BY CO-GENERATION SAVINGS
FOR FISCAL YEAR 2002-03**

Description		Allocation	Balance
Estimated Available for Allocation from 01-02 Co-Gen Savings			\$ 800,000
Academic Affairs Requests			
	MCB Remodel Kepner 1035 for Kenneth W. Monfort Library	42,500	
	Journalism & Mass Comm Television Production Equipment	125,041	
	PVA Equipment and Instrument Purchases	60,000	
	COE Research Consulting Lab Renovation	58,830	
	MCB Classroom Renovation	40,000	
	Library Student Study Furnishings	75,000	
	COE Wireless Installation	16,000	
	COE ICET Lab Expansion	47,575	
	MCB Milne Auditorium Drapery Replacement	30,000	
	MCB Server Room ventilation/cooling	7,500	
	COE Archive/Meeting Room	8,000	
	COE Renovate Former McKee Copy Center	7,000	
	Total Academic Affairs Requests		\$ 517,446
Other Requests			
	Butler-Hancock Weight Room	33,600	
	Butler-Hancock Men's Basketball Room Remodel	30,200	
	Project overrun contingency	14,084	
	Joyner House Final Payment	84,670	
	Total Other Requests		\$ 162,554
Deferred Maintenance			
	Re-roof Kepner Hall	120,000	
	Total Deferred Maintenance Requests		\$ 120,000
	Grand Total Allocated Funds		\$ 800,000

* Guggenheim and Arts Annex construction shortfalls of \$100,000 will be funded with Co-Generation savings set aside in fiscal year 2001-2002 for Ross Hall / Arts Annex. See Recommended Operating Budget June 8, 2001

University of Northern Colorado 2002-2003 All Sources of Operating Funds Expenditure Budget Summary - All Exec Area Summary

AS OF	30-Apr-02	Actual Expenditures 00-01	Roll Forward Or Fund Balance From 00-01	Orig Base Expense Budgets FY01-02	Total Current Year Exp Budget Includes 1X	Proposed Base Transfers (Completed 1X in 01-02)	Requested Base Transfers (To Be Completed for 02-03)	Resource Strategies	New Requests	Requested Base Expenditure Budget 02-03
					30-Apr-02					
STATE APPROPRIATED		\$68,942,773	\$5,911,925	\$72,739,743	\$77,949,863	\$1,097	(\$18,877)	(\$1,186,292)	\$4,227,014	\$75,762,685
STATE APPROPRIATED DESIGNATED		\$2,342,270	\$669,313	\$2,160,784	\$3,462,598	(\$1,097)	\$18,877	\$0	\$169,427	\$2,347,991
DIRECTED REVENUE		\$3,497,934	\$600,026	\$4,038,641	\$6,106,239	\$0	\$6,224	(\$1,107,598)	\$1,796,545	\$4,733,812
STUDENT ACTIVITIES		\$4,483,235	\$1,265,393	\$4,168,573	\$5,355,076	(\$71,902)	\$142,701	(\$426,302)	\$282,210	\$4,095,280
CONTINUING EDUCATION		\$2,192,005	\$1,335,784	\$2,171,624	\$3,507,108	\$0	\$26,034	(\$1,145,816)	\$1,343,599	\$2,395,441
UNIVERSITY SERVICES		\$4,709,782	\$1,604,045	\$4,985,494	\$6,712,107	\$75,753	\$355,243	(\$423,136)	\$501,607	\$5,494,961
INTERNAL SERVICES		\$6,566,463	\$325,994	\$7,766,193	\$8,090,450	\$0	(\$1,190,418)	(\$78,959)	\$68,276	\$6,565,092
PARKING SERVICES		\$1,556,168	\$0	\$867,222	\$867,222	\$0	\$0	(\$22,126)	\$171,505	\$1,016,601
AUXILIARY SERVICES		\$19,935,158	\$0	\$22,134,925	\$22,138,921	\$3,996	\$0	(\$5,786,411)	\$1,414,780	\$17,767,290
Grand Total		\$114,225,788	\$11,712,480	\$121,033,199	\$134,189,584	\$7,847	(\$660,216)	(\$10,176,640)	\$9,974,963	\$120,179,153

* INTERNAL SERVICES - Contains interdepartmental University sales and service accounts for the accumulation of the cost of jobs or projects in advance of their charge against the ultimate source of funding. Through the mechanics of the Accounting System, Expenditures within the Internal Services Fund are reported both within the internal services fund source and within the ultimate consumer of the services. This causes a double counting effect within this report. This report includes the "double counted" internal services amounts to reflect the activity in that area. The Grand total amounts in this report would have to be reduced by the amounts in the Internal Services line to be accurate.

* STUDENT ACTIVITIES - The total Student Activities Budget is \$5,506,380 for 2002-03 vs. \$5,496,167 for 2001-02. The amount reflected here excludes allocations to Auxiliary Services (\$479,965) and the non-operating fund items of Debt Service (931,135). The adjustments listed are a combination of realignments between areas SFAP accounts and "Cash" accounts. These adjustments are preliminary and will be finalized after the SFAP process is completed.

* AUXILIARY SERVICES - The total Auxiliary Services Budget Totals \$22,184,076. The amount reflected here excludes the non-operating fund items of Debt Service (\$2,974,615) and Facility Use Charges (\$1,442,000).

* PARKING SERVICES - Parking fees have been increased \$20 per permit. The estimated \$389,315 net revenue generated by parking operations will be used for debt service and parking improvements.

* RECONCILIATION - TOTAL UNIVERSITY BUDGET - The total operating budget of the university is \$118,961,811. The \$120,179,153 on this schedule is adjusted by removing \$6,565,092 of Internal Services activity, adding \$2,974,615 Auxiliary Service debt service, adding \$1,442,000 Auxiliary Service facility use charge and adding \$931,135 Student Activity debt service.

University of Northern Colorado 2002-2003 All Sources of Operating Funds Expenditure Budget Summary -

AS OF Provost	30-Apr-02 Actual Expenditures 00-01	Roll Forward Or Fund Balance From 00-01	Orig Base Expense Budgets FY01-02	Total Current Year Exp Budget Includes 1X 30-Apr-02	Proposed Base Transfers (Completed 1X in 01-02)	Requested Base Transfers (To Be Completed for 02-03)	Resource Strategies	New Requests	Requested Base Expenditure Budget 02-03
STATE APPROPRIATED	\$52,577,490	\$2,067,221	\$54,466,856	\$56,356,667	(\$48,283)	(\$4,663)	(\$439,718)	\$3,385,804	\$57,359,996
STATE APPROPRIATED DESIGNATED	\$2,019,549	\$404,614	\$1,694,468	\$2,827,125	(\$1,097)	(\$9)	\$0	\$169,427	\$1,862,789
DIRECTED REVENUE	\$1,683,532	\$570,936	\$2,245,865	\$2,864,080	\$0	\$0	(\$1,075,765)	\$1,703,612	\$2,873,712
STUDENT ACTIVITIES	\$734,083	\$28,718	\$547,003	\$571,481	(\$4,240)	\$4,240	(\$38,417)	\$0	\$508,586
CONTINUING EDUCATION	\$2,189,507	\$1,335,784	\$2,171,624	\$3,507,108	\$0	\$26,034	(\$1,145,816)	\$1,343,599	\$2,395,441
UNIVERSITY SERVICES	\$2,611,411	\$1,239,510	\$2,737,667	\$4,024,550	\$558	(\$25,883)	(\$257,106)	\$88,855	\$2,544,091
INTERNAL SERVICES	\$9,348	\$32,396	\$17,000	\$49,396	\$0	\$0	(\$5,000)	\$0	\$12,000
Provost	\$61,824,920	\$5,679,179	\$63,880,483	\$70,200,407	(\$53,062)	(\$281)	(\$2,961,822)	\$6,691,297	\$67,556,615

University of Northern Colorado 2002-2003 All Sources of Operating Funds Expenditure Budget Summary -

AS OF	30-Apr-02	Actual Expenditures 00-01	Roll Forward Or Fund Balance From 00-01	Orig Base Expense Budgets FY01-02	Total Current Year Exp Budget Includes 1X	Proposed Base Transfers (Completed 1X in 01-02)	Requested Base Transfers (To Be Completed for 02-03)	Resource Strategies	New Requests	Requested Base Expenditure Budget 02-03
Board of Trustees					30-Apr-02					
STATE APPROPRIATED		\$220,341	\$35,889	\$161,950	\$197,839	\$0	\$0	\$0	\$6,012	\$167,962
Board of Trustees		\$220,341	\$35,889	\$161,950	\$197,839	\$0	\$0	\$0	\$6,012	\$167,962

University of Northern Colorado 2002-2003 All Sources of Operating Funds Expenditure Budget Summary -

AS OF 30-Apr-02 President's Area	Actual Expenditures 00-01	Roll Forward Or Fund Balance From 00-01	Orig Base Expense Budgets FY01-02	Total Current Year Exp Budget Includes 1X 30-Apr-02	Proposed Base Transfers (Completed 1X in 01-02)	Requested Base Transfers (To Be Completed for 02-03)	Resource Strategies	New Requests	Requested Base Expenditure Budget 02-03
STATE APPROPRIATED	\$2,493,078	\$133,027	\$2,554,693	\$2,883,967	(\$12,391)	\$37,978	(\$90,843)	\$102,660	\$2,592,097
STATE APPROPRIATED DESIGNATED	\$0	\$0	\$41,114	\$49,625	\$0	(\$41,114)	\$0	\$0	\$0
DIRECTED REVENUE	\$0	\$0	\$0	\$1,117,629	\$0	\$0	\$0	\$0	\$0
STUDENT ACTIVITIES	\$866,007	\$183,413	\$820,666	\$1,004,079	\$0	\$0	\$0	\$33,718	\$854,384
UNIVERSITY SERVICES	\$471,568	\$83,796	\$176,500	\$260,296	\$0	\$0	\$0	\$0	\$176,500
INTERNAL SERVICES	\$694	\$21,664	\$0	\$21,664	\$0	\$0	\$0	\$0	\$0
President's Area	\$3,831,347	\$421,900	\$3,592,973	\$5,337,260	(\$12,391)	(\$3,136)	(\$90,843)	\$136,378	\$3,622,981

University of Northern Colorado 2002-2003 All Sources of Operating Funds Expenditure Budget Summary -

AS OF 30-Apr-02 VP of Finance and Administration	Actual Expenditures 00-01	Roll Forward Or Fund Balance From 00-01	Orig Base Expense Budgets FY01-02	Total Current Year Exp Budget Includes 1X 30-Apr-02	Proposed Base Transfers (Completed 1X in 01-02)	Requested Base Transfers (To Be Completed for 02-03)	Resource Strategies	New Requests	Requested Base Expenditure Budget 02-03
STATE APPROPRIATED	\$10,713,522	\$2,067,372	\$10,453,489	\$12,422,967	\$2,101	(\$17,623)	(\$368,680)	\$629,806	\$10,699,093
STATE APPROPRIATED DESIGNATED	\$165,888	\$219,112	\$200,000	\$314,579	\$0	\$0	\$0	\$0	\$200,000
DIRECTED REVENUE	\$458,963	\$24,893	\$486,776	\$514,333	\$0	\$6,224	(\$23,492)	\$23,492	\$493,000
STUDENT ACTIVITIES	\$3,015,574	\$1,053,258	\$2,800,904	\$3,779,516	(\$67,662)	\$138,461	(\$387,885)	\$248,492	\$2,732,310
UNIVERSITY SERVICES	\$1,612,854	\$279,534	\$2,046,327	\$2,401,056	\$75,195	\$381,126	(\$141,030)	\$412,752	\$2,774,370
INTERNAL SERVICES	\$7,788,010	\$271,934	\$7,399,193	\$7,669,390	\$0	(\$1,190,418)	(\$73,959)	\$68,276	\$6,203,092
PARKING SERVICES	\$1,556,168	\$0	\$867,222	\$867,222	\$0	\$0	(\$22,126)	\$171,505	\$1,016,601
AUXILIARY SERVICES	\$19,935,158	\$0	\$22,134,925	\$22,138,921	\$3,996	\$0	(\$5,786,411)	\$1,414,780	\$17,767,290
VP of Finance and Administration	\$45,246,137	\$3,916,103	\$46,388,836	\$50,107,984	\$13,630	(\$682,230)	(\$6,803,583)	\$2,969,103	\$41,885,756

University of Northern Colorado 2002-2003 All Sources of Operating Funds Expenditure Budget Summary -

AS OF 30-Apr-02	Actual Expenditures 00-01	Roll Forward Or Fund Balance From 00-01	Orig Base Expense Budgets FY01-02	Total Current Year Exp Budget Includes 1X	Proposed Base Transfers (Completed 1X in 01-02)	Requested Base Transfers (To Be Completed for 02-03)	Resource Strategies	New Requests	Requested Base Expenditure Budget 02-03
VP General Counsel				30-Apr-02					
STATE APPROPRIATED	\$1,444,638	\$236,345	\$1,559,341	\$1,795,686	\$0	\$0	(\$153,861)	\$59,434	\$1,464,914
STATE APPROPRIATED DESIGNATED	\$42,645	\$45,587	\$37,752	\$83,339	\$0	\$0	\$0	\$0	\$37,752
DIRECTED REVENUE	\$0	\$0	\$0	\$300,000	\$0	\$0	\$0	\$0	\$0
STUDENT ACTIVITIES	\$0	\$4	\$0	\$0	\$0	\$0	\$0	\$0	\$0
UNIVERSITY SERVICES	\$12,262	\$943	\$25,000	\$25,943	\$0	\$0	(\$25,000)	\$0	\$0
INTERNAL SERVICES	\$350,560	\$0	\$350,000	\$350,000	\$0	\$0	\$0	\$0	\$350,000
VP General Counsel	\$1,850,105	\$282,879	\$1,972,093	\$2,554,968	\$0	\$0	(\$178,861)	\$59,434	\$1,852,666

University of Northern Colorado 2002-2003 All Sources of Operating Funds Expenditure Budget Summary -

AS OF 30-Apr-02	Actual Expenditures 00-01	Roll Forward Or Fund Balance From 00-01	Orig Base Expense Budgets FY01-02	Total Current Year Exp Budget Includes 1X	Proposed Base Transfers (Completed 1X in 01-02)	Requested Base Transfers (To Be Completed for 02-03)	Resource Strategies	New Requests	Requested Base Expenditure Budget 02-03
Student Tech Fee				30-Apr-02					
DIRECTED REVENUE	\$1,443,504	\$0	\$1,300,000	\$1,300,000	\$0	\$0	(\$8,341)	\$69,441	\$1,361,100
Student Tech Fee	\$1,443,504	\$0	\$1,300,000	\$1,300,000	\$0	\$0	(\$8,341)	\$69,441	\$1,361,100

University of Northern Colorado 2002-2003 All Sources of Operating Funds Expenditure Budget Summary -

AS OF	30-Apr-02	Actual Expenditures 00-01	Roll Forward Or Fund Balance From 00-01	Orig Base Expense Budgets FY01-02	Total Current Year Exp Budget Includes 1X	Proposed Base Transfers (Completed 1X in 01-02)	Requested Base Transfers (To Be Completed for 02-03)	Resource Strategies	New Requests	Requested Base Expenditure Budget 02-03
Other					30-Apr-02					
STATE APPROPRIATED		\$1,493,704	\$1,372,071	\$3,543,414	\$4,292,737	\$59,670	(\$34,569)	(\$133,190)	\$43,298	\$3,478,623
STATE APPROPRIATED DESIGNATED		\$114,188	\$0	\$187,450	\$187,930	\$0	\$60,000	\$0	\$0	\$247,450
DIRECTED REVENUE		(\$88,065)	\$4,197	\$6,000	\$10,197	\$0	\$0	\$0	\$0	\$6,000
STUDENT ACTIVITIES		(\$132,429)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CONTINUING EDUCATION		\$2,498	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
UNIVERSITY SERVICES		\$1,687	\$262	\$0	\$262	\$0	\$0	\$0	\$0	\$0
INTERNAL SERVICES		(\$1,582,149)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other		(\$190,566)	\$1,376,530	\$3,736,864	\$4,491,126	\$59,670	\$25,431	(\$133,190)	\$43,298	\$3,732,073

DEBT SERVICE REQUIREMENTS

The University has bonded indebtedness totaling \$64,645,000 as of 3/31/2002. The revenues of Auxiliary Services, Parking Services as well as a portion of Student Fees are pledged for the repayment of this debt. The annual debt service is approximately \$4.2 million through 6/1/2031. The areas responsible for the debt service have combined annual gross revenues of approximately \$27.2 million and current expenses of approximately \$21.6 million. This leaves approximately \$1.4 million available for capital maintenance on these facilities in 2002-2003.

The areas responsible for the debt services are Auxiliary Services, Parking Services, Student Recreation Center, Women's Resource Center and the Health/Counseling Center. The most recent issuance of debt has been for parking facilities and a new West campus-dining hall. The accompanying schedule shows the annual debt service by issues for each area that is responsible for annual payments.

AGGREGATE DEBT SERVICE SCHEDULE

(1) includes Capitalized Interest fund amounts of \$249,284.44 for 6/1/2002 and \$49,691.25 for 6/1/2003