

Turning Hindsight Into
Foresight!

Center of the American West




Annual Report 2007-2008

The Center of the American West takes as its mission the creation of forums for the respectful exchange of ideas and perspectives in the pursuit of solutions to the region's difficulties. We at the Center believe that an understanding of the historical origins of the West's problems, an emphasis on the common interests of all parties, and a dose of good humor are essential to constructive public discussion.

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Thanks to the dynamic efforts of our tireless and dedicated staff, affiliates, and partners, the Center of the American West's motto – Turning Hindsight into Foresight – has become more than mere words on the page. This year we found ourselves not just participating in conversations about energy, water, and the future of the West; we found ourselves at the forefront of these discussions, anticipating issues rather than merely responding to them. Although we'd like to say we knew that gas would hit four dollars a gallon and above, in truth we only knew what hindsight has long told us – things will change and so we should draw every lesson we can from the responses to changes in the past and present. As a result, all manner of Westerners are turning to the Center of the American West for our optimism, our humor, our rigor, and our passion for turning hindsight into foresight. You can expect more of the same as we forge ahead into the coming year, using our position in regional and national conversations to bring the diverse perspectives and opinions of Westerners to the fore. We look forward to working with you all as together we shape both the West and our lives as Westerners.

Turning Hindsight Into

Foresight

Keys to Our Success

The Center of the American West takes a distinctive approach in all of our endeavors

- A unique capacity for lively and disarming written and spoken communication
- A proven ability for refereeing, umpiring, and inviting the “better angels of our nature” to emerge, even in bitter and disputed terrain
- A substantial list of influential and often-cited publications
- A widespread reputation for trustworthiness and credibility
- An astonishing faculty team of experts on every imaginable Western issue
- A group of screened and selected students of spirit and talent who are committed to the West
- A stunning “rolodex” of affiliates and allies that ranges from federal, state, and local government agencies, to a myriad of nongovernmental organizations, and a vast array of the West’s most influential writers, scientists, artists, musicians, and thinkers
- A dedicated and talented staff
- A broad range of experience and knowledge provided by the Board of Directors



A Letter from Patty

Faculty Director and Chair of the Board

As a vacationing family, we were in danger of getting trapped in a rut. My big sisters were teenagers, and they had become fond of some boys whose families we had gotten to know when vacationing at Lake Kirkwood in the Sierras. Thus, for several years, we returned to the lake like Capistrano's punctual swallows.

And then, in the summer that produced the photograph below, Mother and Father tried an experiment. They packed us up at 3 a.m., we fell asleep, and when we awoke and looked at the desert around us, my sisters said, "This doesn't look like the way to Lake Kirkwood."

"It's a different route," our parents said.

Discovering that the Grand Canyon had its own population of cute teenage boys, my sisters decided that they could live with some variation in the route.

This lesson, apparently, went directly into my soul. At the Center of the American West, we are always headed toward the goal of "turning hindsight into foresight." But what a wonderful, stimulating, refreshing, varied set of routes take us toward that destination!



We teach courses. We talk to reporters. We write op-ed pieces, reports, and books. We present speeches to a wide variety of groups positioned on the front lines of Western issues. We host guest speakers (including Justice Sandra Day O'Connor—whose visit was a high point of the year, as well as my life!).

And each of these activities then leads us to unexpected but welcome destinations. Take this typical example. In "The History of the Twentieth Century American West," the course Marcia Goldstein and I team-taught in the spring of 2008, the students very much enjoyed hearing a talk by Ernest House, Jr., Executive Secretary of the Colorado State Commission of Indian Affairs and a member of the Ute Mountain Utes. One lively student, Hanna Lore Hein, followed up with Mr. House and was soon working as an intern for the Commission of Indian Affairs. And, by all evidence, she was doing valuable work and having the time of her life.

This happy chain of events, in turn, leads us to contemplate the Center's initiative on Modern Indian Identity, a lecture series exploring the ways in which contemporary Indian people stay connected to tradition while also acting as innovators in a range of professions, occupations, industries, and enterprises.

And that project puts the photograph below in a different light.

My father operated the California Date Shop in Banning, selling chocolate-covered dates and date shakes to tourists driving through the San Geronio Pass. The California Date Shop was my day care center, and it was someone's idea to get me a fringed leather vest and skirt. Regular customers stopping at our store would walk in and say, "There's that cowgirl," and sometimes a photo session would follow.

So this picture actually shows two children (and a good-natured elder) whose families were making a living from the ever-more important Western tourism economy. More than fifty years later, I would give a great deal to compare notes with my colleague. Given the networks, connections, and ties of the Center of the American West, it seems within the realm of possibility that someone in our circle will see this photograph, recognize this man and boy, and make it possible for us to have that conversation.

It would be a different route to friendship, but it would be a great trip through time, and a scenario characteristic of life at the Center.

Yours,

Patty Limerick

Patty Limerick
Chair of the Board of the Center

A Letter from Kurt

Managing Director

When I was but a pup, my parents picked up the family from our New Jersey home (a home with a pool for that matter) and hauled us halfway across the country to the little dust spot of a town called Socorro, New Mexico. My only understanding of the West came through *Lone Ranger* comic books and the TV shows *Gunslinger* and *F Troop*. Throughout that cross-country trek, visions of vast drifting sand dunes, Indians in full ceremonial dress, and lone horsemen filled my mind. Imagine my surprise when we came to our new home, a small three-bedroom ranch-style house surrounded by green grasses, juniper trees, and pleasant middle-class kids. I made friends, I rode bikes, and I started off doing much of what I'd done in New Jersey.

Eventually, I discovered the desert, but it was unlike the desert of my imagination. It was a spiky, dusty place, the nooks and crannies of it filled with snakes and cicadas and horny toads and places to hide, to build forts, and to play out the dictates of my imagination. I also ended up riding horses, and forming friendships with a number of Indian people who dressed like me. I attended rodeos, ceremonial dances, and matanzas, and gradually I became a Westerner.

Why do I relate this? Because my migration out West is analogous to the transitions that the West, the United States, and the world face as we all move from one frame of reference to another. We are in the midst of a major readjustment – markets are changing, ideas about energy development, climate, transportation, and innovation have shifted. While some people call this a crisis, I call it an opportunity to ask the most fundamental questions: Who are we and what's important to us? As the present changes, our vision of the future changes. It is not only confusing; it can be confounding. Will we plug our cars in? Will every house sport a spiffy new wind turbine? And will the oil and gas companies become relics of the past or purveyors of a new energy economy?

In truth none of us, not Al Gore nor the next president nor I, actually know what our future looks like. However, I have a feeling that our experience in moving through the transition will be akin to my experience when moving to New Mexico. We have visions of a radically different future, but when we arrive I suspect we will be surprised at how much has remained the same.

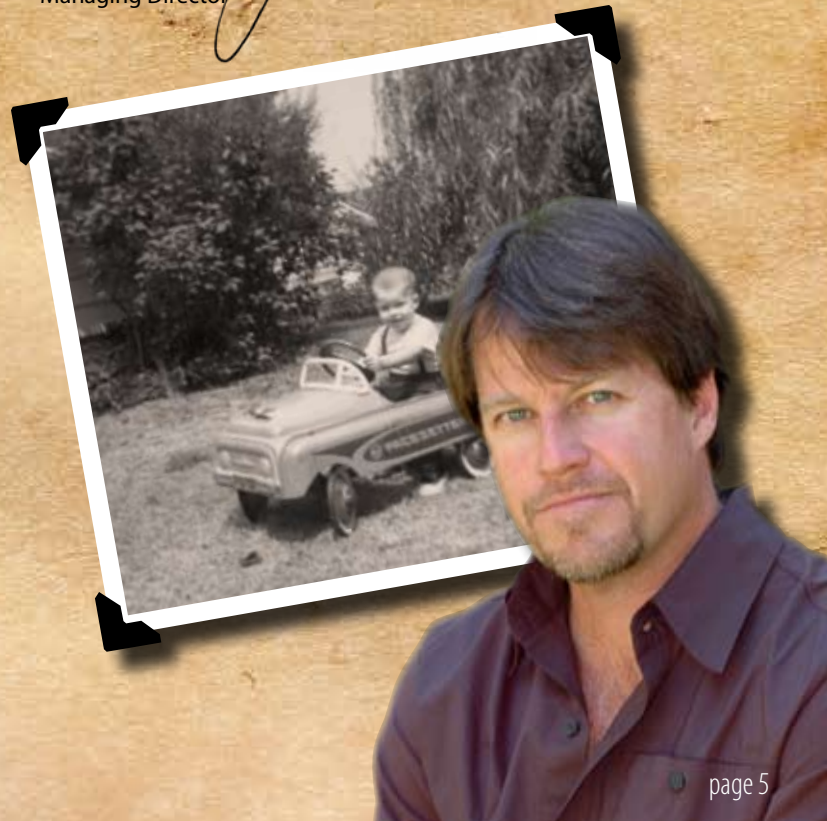
In the meantime, how do we approach the changes that confront us? In our day-to-day life, when confronted with change, we simply adapt to the moment, as I did as a child, with play, and friendships, and a willingness to take risks. Some will say that when planning a community, or water compacts, or an energy policy, we need to be a bit more proactive than that. The Center has found again and again that to do this we must use these same qualities – an openness to play, a willingness to form friends with everyone, and a desire to ask the uncommon question. Of course, the Center cannot predict the future, but we can show how Westerners have overcome a variety of obstacles by employing these strategies.

Throughout these transitions, the Center of the American West will adapt, but we will remain true to our character, operating on the same principles we always have, ready for all that will change, and waiting to be surprised at all that remains the same.

Best,



Kurt Gutjahr
Managing Director



Center Stage

This year, our event season was as active as ever. We hosted noted authors such as our 2007 Wallace Stegner Award winner, Ivan Doig, and compelling Native scholars like Eva Marie Garroutte; put on a truly stirring Words to Stir the Soul featuring public servants from both sides of the aisle; brought flutist, novelist, and inspirational speaker Robert Mirabal to showcase his many talents; screened *National Sacrifice Zone*, a provocative independent film about Colorado's energy industry, in front of a diverse panel of energy experts and advocates; and, of course, we staged a special evening with Justice Sandra Day O'Connor, the recipient of our 2008 Wallace Stegner Award.

As we looked back, we noticed a common theme. Our speakers and participants all engaged with the past as a way to illuminate the present. We did not ask this of our speakers. Instead, we asked them to prepare remarks that would be of interest to our audience members, remarks that would make them rethink their initial understandings – whether those understandings were about Indian people, Supreme Court Justices, or energy development on the Western Slope. Each and every one offered us a context, a narrative that drew upon the

past as a way to reveal the complexity of the ideas, the issues, and the people involved in our present. Justice O'Connor told us stories from her youth; *National Sacrifice Zone* and the subsequent panel discussion looked at our current energy development choices through the lens of history, Robert Mirabal used narrative to recreate the Sand Creek Massacre as a way to connect Indians past and present, and Ivan Doig showed us how his history as a journalist was a vital component to his success as a novelist. In every case, the process humanized the players involved, brought them to life, and forced us to take into account the complex and telling human qualities that come into play in all the important issues we face. We'd like to thank all our speakers for their generous visits with students, community members, and audiences. And a special thanks to the donors who made these events possible.

Stegner Award
Sandra Day O'Connor
April 17, 2008

Modern Indian Identity
Featuring **Robert Mirabal**
March 19, 2008

Highlighted Events & Speeches

🔊 "Environmental Myths of the West: Will Your Next Story Be a Lie?" **Society of Environmental Journalists Conference in Palo Alto, CA**
September 9, 2007

🔊 "Hindsight and Foresight in a Region in a Rush"
Oregon Planning Institute Conference in Eugene, OR
September 13, 2007

🔊 "The Power of the Rockies: Living with Energy in the Old West, the New West, and the Next West" **The 31st Annual Public Land Law Conference in Missoula, MT**
September 24, 2007

Wallace Stegner Award
Presented to Ivan Doig
September 27, 2007

Modern Indian Identity
Featuring Eva Marie Garrouette
October 25, 2007

🔊 "How to Win Friends and Influence People in the Wider World, While Still Retaining a Degree of Scholarly Good Standing" **Colorado Center for Public Humanities "New Visions of the American Scholar" Series in Lakewood, CO**
November 1, 2007

Words to Stir the Soul: Public Servants
Hosted by Mayor John Hickenlooper
November 7, 2007

🔊 "Changing Winds" **Rocky Mountain Mineral Law Foundation Keynote: Special Institute on Surface Use for Mineral Development in the New West in Westminster, CO**
February 7, 2008

Living Beyond Lament:
Rethinking George Catlin's Vanishing America
Featuring Professor John Hausdoerffer
February 7, 2008

🔊 "Democracy at Center Stage: The Under-Used Power of Public Lands to Improve Human Nature" **Association of Partners for Public Lands Keynote in Denver, CO**
February 25, 2008

Film Screening and Conversation
National Sacrifice Zone by Joe Brown
February 28, 2008

Modern Indian Identity
Featuring Robert Mirabal
March 19, 2008

Wallace Stegner Award
Presented to Sandra Day O'Connor
April 17, 2008

🔊 Introductory speaker, awards presenter, and panel moderator **J. Anthony Lukas Prize Project Awards, Harvard University in Cambridge, MA**
May 13, 2008



🔊 — Patty's Speaking Engagements

Outreach

“Visions of the American Environment,” Gilder Lehrman Institute of History Summer Seminar for Teachers, University of Colorado
Boulder, CO • July 8-14, 2007

The Gilder Lehrman Institute of American History promotes the study and love of American history. The Institute serves teachers, students, scholars, and the general public. It helps create history-centered schools and academic research centers, and organizes seminars and enrichment programs for educators. Patty Limerick continued her long-standing partnership with this program, leading discussions on the broad picture of American environmental history and the applied practices of the Center of the American West, in using historical insights to deal productively with present dilemmas.

“Communicating Climate/Energy Issues to the Public,” CU Boulder Graduate School and Energy Initiative Annual Research Symposium: The Global Energy Crisis: Climate Change, Mitigation, and Adaptation
University of Colorado, Boulder, CO • August 30, 2007

This event, brought together by the University of Colorado’s Energy Initiative, featured presentations by experts who discussed climate change, energy and sustainability issues, and relevant initiatives in Colorado. Patty Limerick used the occasion to field-test a possible Center Twelve-Step Program for Dealing with Climate Change, which is still undergoing design, and showed our five-minute promo for our *Living with Energy* film.

Gilder Lehrman 2007
Boulder, CO • July 8-14, 2007

Chevron Retreat, Workshop on Oil and Gas on the Western Slope

Glenwood Springs, CO • October 22-23, 2007

Chevron asked the Center to conduct a workshop for a team of engineers and scientists on the social and environmental issues surrounding the possibility of oil shale development on the Western Slope. In response, the Center planned a two-day workshop for the Chevron team to help them learn as much as possible about the natural and human communities of the Western Slope, familiarizing the team with regional communities and ecosystems and introducing them to some of the people whose lives will be affected by their work. The Center brought together local officials, community leaders, advocates, land managers, and other stakeholders to participate in panel discussions with the Chevron team and share their perspectives. Speaking of “transforming hindsight into foresight,” this was a prime opportunity.

In Conversation: “Wilderness Recalled,” “Lessons from the Ages,” and “Nature’s Place: Saving Ecosystems and Habitat,” Aspen Environment Forum
Aspen, CO • March 26-29, 2008

The Aspen Institute and *National Geographic Magazine* joined forces to produce the first ever Aspen Environment Forum – a powerful three-day exchange examining the future of our shared environment. Similar in spirit to the extremely popular Aspen Ideas Festival, the Aspen Environment Forum was not a conference but a new forum for thought and conversation, convening diverse voices on vital, and often contentious, issues. Patty Limerick participated in the three conversations listed above and participants came away with a renewed appreciation for natural values and a better understanding of the challenges of preserving the environment within a robust economy.

Academic Opportunities

Thompson Awards for Western American Writing

Each year, the Center of the American West awards cash prizes to talented CU students writing on Western topics in the categories of fiction, nonfiction, memoir, and poetry. Judges recognize work with vibrancy and appeal to a broad, informed audience. Made possible by the generosity of Jack and Jeannie Thompson, the recognition bestowed by these awards helps to launch the careers of budding writers.

Hoffman Scholarships

Each year, thanks to a generous donation from Linda and Clancy Herbst, the Center of the American West offers travel funding opportunities for students to attend events with senior staff members. Past participants have assisted in a documentary film shoot, attended the Aspen Environment Forum, participated in a climate change workshop in Rocky Mountain National Park, and witnessed negotiations between representatives of the Cheyenne and Arapaho tribes and the National Park Service on the Sand Creek Monument.

Internships

The Center of the American West sponsors a variety of internships for juniors and seniors at CU-Boulder. Under the guidance of faculty members, students work for prominent private organizations and governmental agencies such as The Nature Conservancy, Denver Art Museum, Colorado Preservation, Inc., the National Conference of State Legislatures, and the Denver Water Department. Students may work on issues such as management of natural resources, the search for resolution of cultural conflicts, or the design and implementation of public environmental policy. These career-building internships offer the kind of learning that only real life experience can provide.

Writing Awards 2008 Winners Boulder, CO • April 29, 2008



Publications

New and Forthcoming Center Projects

Climate Change in Rocky Mountain National Park: Preservation in the Face of Uncertainty

This joint endeavor between the Center and the National Park Service explores the potential impact of climate change on the ecosystems of Rocky Mountain National Park. Incorporating a broad spectrum of views from scores of experts, *Climate Change in Rocky Mountain National Park* represents the first coordinated effort to anticipate how climate change might affect the ecological future for this beloved jewel of the park system. Released in early 2008, this consensus of views outlines the necessary research and monitoring efforts that will equip us to grapple with questions of mitigation and adaptation to these coming changes.

What Every American Should Know About Energy Efficiency and Conservation

The coast-to-coast attention garnered by last year's report on energy efficiency and conservation got us thinking: While the West is the nation's energy treasure chest, every American deserves to hear the good news about energy efficiency and conservation. The result is *What Every American Should Know About Energy Efficiency and Conservation*, the first Report from the Center written explicitly for readers on both sides of the 100th meridian. Maintaining the clear-eyed prose and good humor of the original report, this revised and expanded edition is full of practical recommendations and profiles of exemplary individuals and organizations from around the country. Wherever they may live, readers will learn about smart energy choices that can help their homes and businesses stay comfortable year round – and keep their cars away from the gas pump – as they save energy and money. The Center's Patty Limerick and Jason Hanson once again collaborated with Howard Geller at the Southwestern Energy Efficiency Project (SWEEP) to produce this volume, which was funded by the Clean Skies Foundation. Look for the Center's unique voice to join the national dialogue about energy efficiency and conservation later this fall.

Creating a Humane and Environmentally Responsible Energy Policy (working title)

Today everyone feels the pinch of high energy prices, but for many Coloradans already living at the edge of their means, the rising costs can have a devastating impact on the household budget. Energy Outreach Colorado, a nonprofit organization that works to ensure that the state's low-income families can meet their home energy needs, has commissioned the Center to create a publication addressing the challenges that come with negotiating rising energy costs, the transition to the new energy economy, and the higher initial costs of energy efficiency measures. Patty Limerick and Jason Hanson collaborated to produce an engaging exploration of how to craft an energy policy that is economically sound, environmentally responsible, and humanely conceived. Look for it as the temperature drops and the new legislature gets ready to meet at the State Capitol.

What Every Westerner Should Know About Oil Shale: A Guide to Shale Country

As global oil prices continue to stake out new heights and their impact reverberates among people around the world, the expansive oil shale deposits that lie beneath the T-shaped border of Colorado, Utah, and Wyoming have attracted increasing attention. By some estimates, more oil lies under the western flank of the Rocky Mountains than in all of Saudi Arabia. But this oil is bound up in shale rock, and extracting it is fraught with technical challenges and potential social, economic, and environmental repercussions for the region and those who call it home. Patty Limerick and Jason Hanson explore the manifold issues surrounding potential oil shale development in *What Every Westerner Should Know About Oil Shale*, a long-in-the-making Report from the Center designed to introduce readers to a subject heavy with potential consequences for the West. This informative guide will be published this fall exclusively online, a format that will maximize its reach and utility by providing the flexibility necessary to stay abreast of new developments. By staying current with the issues surrounding oil shale, the Center will be able to sustain its role as a unique source of information and perspective as this ongoing conversation moves in new directions over the coming year.

Remedies for a New West: Healing Landscapes, Histories, and Cultures

The Center has brought together a diverse array of its faculty affiliates in this collaborative volume, coedited by Patty Limerick, Andy Cowell, and Sharon Collinge. Now in press at the University of Arizona Press with publication expected in 2009, *Remedies for a New West: Healing Landscapes, Histories, and Cultures* offers a kaleidoscope of viewpoints – from engineers, biologists, linguists, musicians, lawyers, and a wide spectrum of others – on strategies for restoration, repair, and remediation in response to historical injuries to the people and landscapes of the West.

An Entirely Synthetic Fish
Release date 2009
Rainbow Trout

An Entirely Synthetic Fish

Tracing the history of rainbow trout from the nineteenth century to the present day, Center Researcher Anders Halverson explores the origins, the costs, and the benefits of fish stocking and other freshwater fishery management techniques. In the process, the story he tells about this favorite target of American sport fishers illuminates the complex ties between human actions and what we commonly call "nature." *An Entirely Synthetic Fish* will be published by Yale University Press in 2009. The project was funded by the National Science Foundation.

A Ditch in Time: The City, the West, and Water

In a parched land, water can be more valuable than gold. Over the course of its history, Denver has prospered with both resources. But since the end of the gold rush, the ability of Denver's water providers to secure a reliable and abundant water supply has been crucial to the success of the capital city and its metropolitan area. The Center has been commissioned by the Denver Water Board to write a history of water in the city, exploring how the actions and attitudes of people focused on this valuable resource reflect the dynamics of the changing Rocky Mountain West. *A Ditch in Time*, which will feature a rich collection of historic photographs from the Denver Water Board archives, is slated for publication in 2009.

Inside Interior

In a series of interviews with former leaders of the Department of Interior spanning from Secretary Stewart Udall (1961-68) to Secretary Gale Norton (2001-06), the Center has harvested nearly a half-century of reflections and insights on Interior's important powers and actions. It is now the Center's responsibility and privilege to edit, interpret, and make available this historical record on the Department of Interior to scholars and to the general public.

The Better Angels of Our Nature: Racial Equity and Environmental Well-Being

Seeking to expand the relevance of the term "environmental justice" to topics beyond urban pollution, the Center has assembled a diverse group of contributors to investigate a variety of important environmental issues from the perspective of ethnic minorities. In doing so, *The Better Angels of Our Nature* will fill a conspicuous gap in the world of environmental writing. Coedited by Patty Limerick, Buzzy Jackson, and Barry Muchnick, the book is forthcoming from University of Washington Press (under Series Editor William Cronon) with an anticipated release date of 2010.

A Ditch in Time: A City, the West, and Water

Release date 2009
Cheesman Dam, 2008

Previous Publications

Reports

What Every Westerner Should Know About Energy Efficiency and Conservation, 2007
Climate Change and Aspen, 2007
Cleaning Up Abandoned Hardrock Mines, 2006
Western Futures: A Look Into the Patterns of Land Use and Future Development in the American West, 2005
Ranchland Dynamics in the Greater Yellowstone Ecosystem, 2005
What Every Westerner Should Know About Energy, 2003
Making the Most of Science in the American West: An Experiment, 2003
Boom and Bust in the American West, 2002
Facing Fire: Lessons from the Ashes, 2001

Books

New Geographies of the American West: Land Use and Changing Patterns of Place, 2007
Seeing and Being Seen: Tourism in the American West, 2001
Atlas of the New West, 1997
Thomas Hornsby Ferril and the American West, 1996
Arrested Rivers, 1994
A Society to Match the Scenery, 1991

Many of these publications are available for free download at www.centerwest.org. For additional ordering information, please contact the Center.

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Dr. Patricia Limerick
Marriage Counselor

CENTER OF THE AMERICAN WEST PRESENTS

LIVING WITH ENERGY IS AN EXCITING WORK-IN-PROGRESS FOR THE CENTER, A VIDEO DOCUMENT CHRONICLING THE PAST, PRESENT, AND FUTURE OF AMERICA'S LOVE AFFAIR WITH ENERGY. THE FILM CARRIES AN OPTIMISM THAT IS NOT FOUND IN MANY OTHER PROGRAMS ON ENERGY TRANSFORMATION, CHOOSING TO INFORM, INSPIRE, AND MOTIVATE THE AVERAGE CITIZEN TO PLAY AN ACTIVE ROLE IN MOVING TOWARD A BETTER ENERGY FUTURE.

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Financial Information

Fiscal Year July 1, 2007-June 30, 2008

Center of the American West

Balance Sheet

For the period ending June 30, 2008

(With Comparative Totals at June 30, 2007)

	2007	2008	2008				
			State Budget General Fund	Auxiliary Funds	Sponsored Projects/Grants	Gift Fund	CU FDN 2007
Assets							
State Budget	18,313	7,961	2,291		5,670		
Cash and cash equivalents	39,064	299,795		(7,765)		307,560	
CUF unrestricted cash	230,032	86,079					86,079
Investments	2,155,020	2,900,246					2,900,246
Accounts receivable & pledges							
Total Assets	2,442,429	3,294,081	2,291	(7,765)	5,670	307,560	2,986,326
Liabilities							
Accounts payable	(266)						
Accrued expenses	(15,260)	(6,181)				(6,181)	
Total Liabilities	(15,525)					(6,181)	
TOTAL NET ASSETS	2,440,903	3,287,900	2,291	(7,765)	5,670	301,379	2,986,326

Financial Information

Fiscal Year July 1, 2007-June 30, 2008

Center of the American West

Statement of Activities and Changes in Net Assets

For the period ending June 30, 2008

(With Comparative Totals at June 30, 2007)

	2007	2008	2008			
			State Budget General Funds	Auxiliary Funds	Sponsored Projects/Grants	Gift
Revenue						
State Budget	361,216	515,501	343,500		53,889	
Other Revenue	627,339	493,704		61,799		431,905
Total Revenue	988,555	891,093				
Expenses	840,420	782,780	341,209	50,701	48,219	282,831
Change in Net Assets	148,135	168,133	2,291	11,098	5,670	149,074
Net Assets, beginning FY		133,443		(18,863)		152,305
Net Assets, beginning June 30	148,135	301,576	2,291	(7,765)	5,670	301,379

Acknowledgement of Contributions

Fiscal Year July 1, 2007-June 30, 2008

The names that follow represent friends who helped make fiscal year July 1, 2007-June 30, 2008 a success. We extend our sincere thanks for your support of the Center of the American West.

Every effort has been made to produce an accurate and comprehensive listing of donors for the fiscal year July 1, 2007, through June 30, 2008. The Center of the American West apologizes for any incorrect listings, spellings, or omissions.

Sustaining Donors

Joyce and Richard Brown
Nancy and Gary Carlston
Leslie and Woody Eaton
Alan and Carol Ann Olson
W.W. Reynolds Companies
with special thanks to Bill and Jane Reynolds
Jeannie and J.C. Thompson, Ph.D

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Benson Mineral Group
with special thanks to Bruce and Marcy Benson
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Judy and Gene Bolles
Susan and Alan Cohen
J. Paul Heffron
Caroline and Tom Hoyt
Patty Limerick
Bruce and Cody Oreck
Tish and John Winsor

\$5,000-\$9,999

Holly Arnold Kinney and Jeremy Kinney
John and Nancy Wittemyer
The Wright Family Foundation
with special thanks to Ruth and Ken Wright

\$1,000-\$4,999

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Jane and Carl Bock
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Leo Hill
McBride Family and Aspen Business Center Foundation
with special thanks to John McBride
Daniel Ritchie
Dennis and Joy Swanson
Luana Vigil
Timothy and Wren Wirth
Jacqueline Jensen and H. Roland Zick

\$500-\$999

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Kate and Samuel Gary Jr.
Charles and Sue McCord
Robert and Katie Melich
Kathy and Ronald Parker
Lanny Pinchuk
Henry and Amanda Vandever
Michael and Linda Weatherwax
Stephen White and Rose Kauffman
Eason and Trish Wood



Steve Binder

Steve Binder and his wife Sharon live in Golden, CO. They have been a part of the Center for over 20 years. Mr. Binder is on the Center's Board of Directors and has been engaged in the securities industry for over 36 years. His activities have included municipal bond trading, investment banking (public and corporate finance), and senior management of the firm's brokerage division in the Central part of the United States. He is a graduate of the University of Colorado.



Lynn Ross-Bryant

Lynn and Elliott Ross-Bryant live in Boulder, CO. They have been donors to the Center for over 6 years. Dr. Ross-Bryant is on the Center's Board of Directors and teaches courses in religions in the U.S., women and religion, religion and nature in America, and religion and literature. Her current research is in the area of nature and religion in America with a focus on national parks as sacred sites. Her publications include *Imagination and the Life of the Spirit* and *The Land in American Religious Experience*.

\$100-\$499

Anonymous

Ellen and George Aiken

Barbara and Karl Anuta

Douglas and Margo Arnold

David Atkins and Deborah Wuttke

Marilyn Averill

Baron Family Foundation

with special thanks to Robert and Charlotte Baron

Karen McMurry and Gary Berg

John and Susan Boslough

Steve and Anne Burkholder

D. Bruce Burns

Al Canner and Claudia Naeseth

Bob and Judy Charles

Jane Dalrymple-Hollo and Anselm Hollo

Dea Family Foundation

with special thanks to Peter and Cathy Dea

Susan Deans

Deedee and Peter R. Decker

Carol Delker

Joann Dennett

Jean Dinwiddie

John and Kathryn Echohawk

Hugh and Ann Evans

Randy and Kathy Fischer

Nan Thorne Fogel and Oakleigh Thorne

Louise and Ferdy Grauer

Susan Harwood

Erik and Mary Jensen

Bennett Johnston

Susan and Richard Kirk

Lee Koleski

Mary Lamy

Rod Lewis

Katherine and Timothy Lindholm

Douglas and Mary Ann Looney

Stephen and Donna Loos

Gloria Main and Jack Ramaley

Sam and Coila Maphis

Marathon Oil Company

with special thanks to Karl and Barbara Anuta

Herbert Marks

Krista Marks

Elizabeth Meckelsen

Bryan Morgan and Axson Brown Morgan

Kay Morgan

Mona Newton and David Lewis

A.R. (Pete) Palmer

Randy Parcel

Rod and Cathy Park

Jane Patrick and Barry Schacht

Pam Penfold

George and Joan Peters

Peter and Ruth Philpott

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Elizabeth Meckelsen

Born in 1914, Elizabeth Meckelsen moved to Boulder, CO in 1961. Ms. Meckelsen was an elementary school teacher from 1932-1980. She began auditing classes at CU upon retirement in 1981, where she enrolled in one of Patty Limerick's classes. They formed a quick friendship and Ms. Meckelsen has been a Center supporter ever since. Ms. Meckelsen also provides time to the Boulder Bird Club, the National Wildlife Federation the Rocky Mountain Nature Association, the Boulder Community Hospital, the Norsemen, and her local church. Ms. Meckelsen continues to enjoy time with her family and friends, and to attend concerts and lectures at CU and in the community. Most of all, she never forgets to live.

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Sid Wilson

Sid Wilson and his wife Claudia-Marie Wilson live in Denver, CO. They have been donors to the Center for over 5 years. Mr. Wilson is on the Center's Board of Directors and is President of A Private Guide, Inc., a licensed group tour and event transportation service company headquartered in Denver, Colorado. Mr. Wilson serves on the Board of Directors for the Denver Metro Convention and Visitors Bureau, and for the Colorado Scholarship Coalition; he is also President of the Board of Trustees for the Oscar Micheaux Film Festival Foundation. He serves as the Denver Public Library Commissioner, and as a Trustee for Denver Zoological Society. Mr. Wilson's other commitments include participation in the Denver Mayor's African American Commission and on the Colorado Historical Society's African American Advisory Council.



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George B. Beardsley, Inverness Properties L.L.C.

George B. Beardsley is a Principal of Inverness Properties, L.L.C., which specializes in the development and operation of large-scale commercial real estate properties. Previously his career and professional training was in urban planning. He owns and operates agricultural properties. Mr. Beardsley is a native of Colorado. He and his wife Pam are residents of Denver. They are the parents of two married daughters, two married sons, and have eight grandchildren.





New Board Member
Steve Burkholder, Colorado's Future

Steve Burkholder is the Executive Director of Colorado's Future, a private non-profit, non-partisan group organized to "Build a Better Colorado." He was the Mayor of Lakewood, Colorado's fourth largest city, from 1999 to 2007. He grew up in metro Denver and moved to Lakewood in 1963. His undergraduate degree is from the University of Colorado at Boulder. Steve and his wife Anne have been married 44 years and appreciate how fortunate they are to live, work, and play in the American West.

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New Board Member
Sallye McKee, University of Colorado Academic Affairs

Sallye McKee has worked on issues of diversity at the University of Minnesota, University of Denver, and Bowling Green State University. Her most recent appointment was Associate to the President for Institutional Diversity at Metropolitan State College of Denver. During her career she has been recognized with several national awards for service learning and community building. As the first Vice Chancellor for the Office of Diversity, Equity and Community Engagement (ODECE – pronounced Odyssey), Dr. McKee is currently focusing on expanding the department with campus experts who will work to represent the needs of students, faculty, and staff.

New Board Member

J. Paul Heffron, J. Paul Heffron Estate Consultants

Paul Heffron is a real estate consultant focused on land conservation, affordable housing, and public real estate asset management and funding. He works specifically with non-profits to assist them with real property matters and in realizing their potentials. In the past, he has been on the Board and President of the Rocky Mountain Center on Environment, and on the Board of National State Bank. Mr. Heffron was also involved in the redevelopment of downtown Boulder, and was the founder and developer of the Meadows Club.



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New Board Member

Liz Moores, Community Volunteer

Liz Moores is a Colorado native, born in Greeley. She attended CU in the 70s and has a degree in nursing. Ms. Moores is an active CU alum. She was a member of the Vocal Advisory Board for the college of music, chairing their annual gala in 2006. Along with her husband and three children, she played a major role in funding the Moores-Collins Family Lodge which provides a year round venue for students, faculty, and visiting scholars as part of CU's Mountain Research Station located at 9,500 feet elevation. Ms. Moores has taught creative writing classes to seniors and is passionate about Western literature and history. She and her husband, Tony, live in Boulder.





Center Staff

The Center Staff consists of administrative employees, research staff, and various part-time students from all disciplines within the University of Colorado. Together we are the diversified and highly creative team that brings you the events, programs, and research publications that you love.

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Acknowledgements

This report would not be possible without the contributions of the following people:

Production Editor: Amber Blais

Art Director and Designer: Honey Lindburg

Articles contributed by: Amanda Dixon, Kurt Gutjahr, Roni Ires, Patty Limerick, and Jason Hanson

Also, a special thanks to all of the Center Staff and Friends of the Center.

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Something within fishermen tries to make fishing into a world perfect and apart - I don't know what it is or where, because sometimes it is in my arms and sometimes in my throat and sometimes nowhere in particular except somewhere deep. Many of us probably would be better fishermen if we did not spend so much time watching and waiting for the world to become perfect.

- Norman Maclean, *A River Runs Through It*.

Colorado

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Center of the American West

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