

University of Colorado System Administration FY 2018-19 Operating Budget

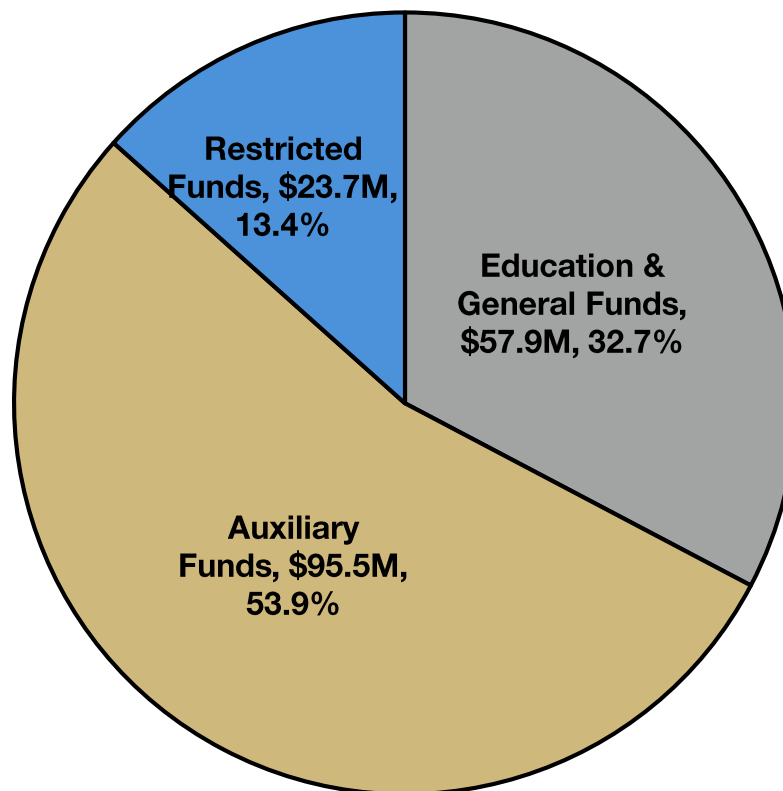
FY 2018-19 CURRENT FUNDS BUDGET

The proposed FY 2018-19 Current Funds budget totals \$177.1 million.

The System Administration budget is comprised of campus support through the Intercampus Cost Allocation (ICCA), auxiliary activities such as University Risk Management, Initiative funds generated through the CU Treasury, and Advancement funds received from the CU Foundation.

In FY 2018-19, Treasury income is the largest single component of the budget totaling \$75.6 million (42.7%). Campus payments to the system office through ICCA are the other significant component of the Current Funds budget totaling \$57.9 million (32.7%).

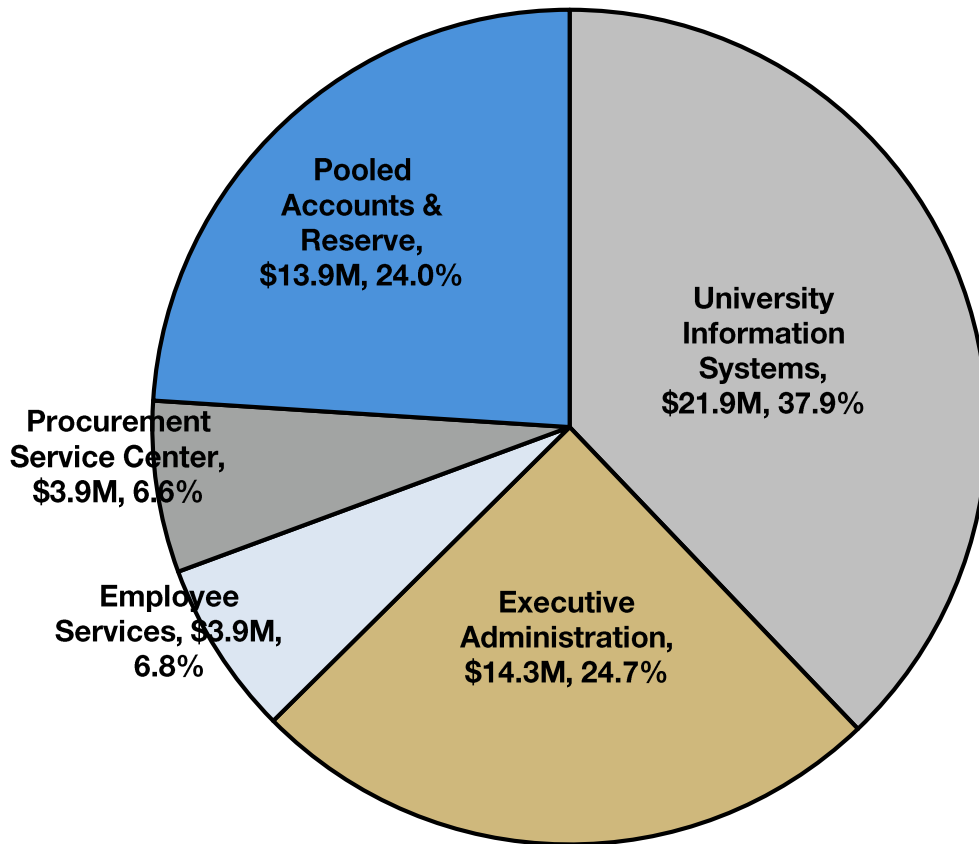
FY 2018-19 Total Current Funds Budget – System Administration



FY 2018-19 GENERAL FUND BUDGET

The General Fund budget will total \$57.9 million in FY 2018-19, and consists exclusively of campus ICCA support. Campus ICCA funding supports centralized executive offices plus the campus service centers: University Information Systems, Employee Services, and the Procurement Service Center. The ICCA campus allocation is based on each campus's usage of the three service centers and a proportional share of the university's total operating budget for the executive offices.

FY 2018-19 Campus Support Budget by Department – System Administration



FY 2018-19 EXPENDITURE INCREASES

FY 2018-19 expenditure increases are driven by compensation and mandatory items including:

Compensation and Mandatory Costs

- 3.0% merit pool and benefits; and
- Technology licensing increases.

Non-mandatory increases

- Positions supporting the new PeopleSoft software implementation;
- Positions supporting Internal Audit for information technology audits;
- Positions supporting Information Security and compliance;
- Academic Affairs Initiatives; and
- University Counsel staff market adjustments.

Table A: FY 2018-19 Current Funds Budget
University of Colorado
System Administration

| Description | FY 2017-18 | | FY 2018-19 | | | Total Current Funds Budget |
|--|------------------------------|-----------------------------------|--------------------------|------------------------------------|---------------------|----------------------------|
| | Original Total Current Funds | June Estimate Total Current Funds | Education & General Fund | Auxiliary & Self-Funded Activities | Restricted Fund | |
| Revenues | | | | | | |
| Student Tuition and Fees | | | | | | |
| Resident Tuition - COF | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Resident Tuition - Student Share | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Non-Resident Tuition | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other tuition - Continuing Education | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Student fees | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Subtotal - Student Tuition and Fees | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Investment and Interest Income | \$60,742,598 | \$72,423,521 | \$0 | \$75,618,397 | \$0 | \$75,618,397 |
| Grants and Contracts | | | | | | |
| Federal Grants & Contracts | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| State and Local Grants & Contracts | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Tobacco Funding <1> | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fee for Service Contract <2> | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Subtotal - Grants & Contracts | \$60,742,598 | \$72,423,521 | \$0 | \$75,618,397 | \$0 | \$75,618,397 |
| Private/other gifts, grants and contracts | \$1,616,507 | \$1,392,351 | \$0 | \$0 | \$1,279,561 | \$1,279,561 |
| Sales & Services of educational departments | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Auxiliary Operating Revenues | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Health Services | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Revenues: | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Indirect Cost Reimbursement | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Denver AHEC Library Funding | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Sources | \$95,074,916 | \$95,074,917 | \$57,947,251 | \$19,836,872 | \$22,442,118 | \$100,226,241 |
| TOTAL REVENUES | \$157,434,021 | \$168,890,789 | \$57,947,251 | \$95,455,269 | \$23,721,679 | \$177,124,199 |
| Expenditures | | | | | | |
| Educational & General: | | | | | | |
| Instruction | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Research | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Public Service | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Academic Support | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Student Services | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Institutional Support | \$106,468,252 | \$114,267,586 | \$57,947,251 | \$41,005,494 | \$11,850,445 | \$110,803,190 |
| Operations of Plant | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Scholarships & Fellowships | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Auxiliary operating expenditures | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Health Services | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| TOTAL EXPENDITURES | \$106,468,252 | \$114,267,586 | \$57,947,251 | \$41,005,494 | \$11,850,445 | \$110,803,190 |
| Transfers Between Funds | | | | | | |
| Mandatory Transfers | | | | | | |
| Principal and interest | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Renewals & replacements | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Matching funds/Other | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Subtotal -- Mandatory Transfers | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Voluntary Transfers & Other | | | | | | |
| Restricted receipts to be expended in future years | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other | \$50,965,769 | \$54,623,203 | \$0 | \$54,449,775 | \$11,871,234 | \$66,321,009 |
| Subtotal Voluntary Transfers | \$50,965,769 | \$54,623,203 | \$0 | \$54,449,775 | \$11,871,234 | \$66,321,009 |
| TOTAL EXPENDITURES & TRANSFERS | \$157,434,021 | \$168,890,789 | \$57,947,251 | \$95,455,269 | \$23,721,679 | \$177,124,199 |
| Net Increase (Decrease) in Fund Balances | | | | | | \$0 |

**Table B: FY 2018-19 Education & General Fund
University of Colorado
System Administration**

| Category | FY 2017-18 Original Budget | FY 2017-18 June Estimate | FY 2018-19 Proposed Budget | FY 2018-19 vs. FY 2017-18 June Est. | |
|---|-------------------------------|-----------------------------|-------------------------------|-------------------------------------|-------------|
| | | | | \$ Change | % Change |
| Revenues | | | | | |
| Student Tuition | | | | | |
| College Opportunity Fund | \$0 | \$0 | \$0 | \$0 | 0.0% |
| Resident Tuition | \$0 | \$0 | \$0 | \$0 | 0.0% |
| Non-Resident Tuition | \$0 | \$0 | \$0 | \$0 | 0.0% |
| Total Tuition | \$0 | \$0 | \$0 | \$0 | 0.0% |
| COF - Fee for Service <1> | \$0 | \$0 | \$0 | \$0 | 0.0% |
| Tobacco Funds <2> | \$0 | \$0 | \$0 | \$0 | 0.0% |
| Student Academic & Facility Fees | \$0 | \$0 | \$0 | \$0 | 0.0% |
| Student Activity Fees | \$0 | \$0 | \$0 | \$0 | 0.0% |
| Indirect Cost Recovery | \$0 | \$0 | \$0 | \$0 | 0.0% |
| Other | \$0 | \$0 | \$0 | \$0 | 0.0% |
| TOTAL REVENUES | \$0 | \$0 | \$0 | \$0 | 0.0% |
| Expenditures | | | | | |
| Unclassified Salaries | \$29,271,639 | \$29,614,793 | \$31,280,204 | \$1,665,411 | 5.6% |
| Unclassified Benefits | \$9,952,357 | \$10,069,029 | \$10,635,268 | \$566,239 | 5.6% |
| Total Unclassified Compensation | \$39,223,996 | \$39,683,822 | \$41,915,472 | \$2,231,650 | 5.6% |
| Classified Salaries | \$563,035 | \$405,921 | \$417,793 | \$11,872 | 2.9% |
| Classified Benefits | \$191,432 | \$138,013 | \$142,050 | \$4,037 | 2.9% |
| Total Classified Compensation | \$754,467 | \$543,934 | \$559,843 | \$15,909 | 2.9% |
| Hourly Compensation | \$262,475 | \$272,994 | \$284,440 | \$11,446 | 4.2% |
| Total Compensation Costs | \$40,240,938 | \$40,500,750 | \$42,759,755 | \$2,259,005 | 5.6% |
| Operating Expense | \$14,960,206 | \$14,220,394 | \$15,187,495 | \$967,101 | 6.8% |
| Library Materials | \$0 | \$0 | \$0 | \$0 | 0.0% |
| Utilities | \$0 | \$0 | \$0 | \$0 | 0.0% |
| Student Aid | \$0 | \$0 | \$0 | \$0 | 0.0% |
| ICCA | \$0 | \$0 | \$0 | \$0 | 0.0% |
| Insurance | \$0 | \$0 | \$0 | \$0 | 0.0% |
| Total Expenditures | \$55,201,144 | \$54,721,144 | \$57,947,250 | \$3,226,106 | 5.9% |
| Transfers | \$0 | \$0 | \$0 | \$0 | |
| TOTAL EXPENDITURES & TRANSFERS | | | | \$3,226,106 | |

| FY 2018-19 Compensation Pools | Range |
|-------------------------------|-----------|
| Classified | 3.00% |
| Faculty, Exempt | 0% - 3.0% |

Initiative Summary

| Description | FY 2019 Budget |
|--|---------------------|
| Revenue | |
| Pooled Investment Earnings | \$75,618,397 |
| Obligated Carry Forward | \$13,247,773 |
| Additional Unanticipated From Treasury | \$0 |
| Obligated Stabilization Funds | \$0 |
| Total Initiative Revenue | \$88,866,170 |
| Base Expenditures | |
| Bank Service & Manager Fees | \$9,309,610 |
| Treasurer's Office Operating | \$1,567,404 |
| Direct to Specific Accounts per Federal Requirement | \$750,000 |
| Campus Distributions of Pooled Investment Earnings | \$9,452,300 |
| ICCA Offset | \$2,000,000 |
| Boulder Campus | |
| Athletic Program Support | \$891,000 |
| Suites/Club Debt Service | \$1,500,000 |
| National Science Foundation Engineering Research Leverage | \$100,000 |
| Mesa State - Engineering | \$150,000 |
| Boulder Online Degree Initiative | \$5,000,000 |
| Athletic Initiatives (Nutrition) | \$600,000 |
| Colorado Springs Campus | |
| Non-resident recruiting | \$75,000 |
| Athletics Scholarships | \$110,000 |
| Cyber-Security | \$94,350 |
| Alumni Engagement | \$477,196 |
| Communications AVC | \$100,000 |
| Denver Campus | |
| CU Denver Strategic Growth and South Denver Initiatives | \$1,200,000 |
| CU Denver Base Funding | \$5,000,000 |
| CU Denver Engineering Dean Package | \$3,000,000 |
| CU Denver Office of Performance Enhancement | \$500,000 |
| CU Denver Student Transfer Center | \$300,000 |
| Half of Chancellor suite at Folsom Stadium | \$30,000 |
| Anschutz Medical Campus | |
| Bridge Funding | \$4,000,000 |
| Dentistry Diversity Outreach and Scholarships | \$750,000 |
| FRA Land Loan Payment | \$1,713,270 |
| Half of Chancellor suite at Folsom Stadium | \$30,000 |
| Office of the President | |
| University Advancement | \$9,318,179 |
| University Advancement - Database | \$550,805 |
| System Advancement -Capacity Building | \$358,536 |
| System Advancement - Operations Support | \$689,520 |
| Online Funding | \$5,000,000 |
| Principal Gift Officer & Advancement Events | \$654,466 |
| Presidents Project | \$134,167 |
| Administrative and Project Support for Center of the American West | \$35,000 |
| System Staff Council | \$5,375 |
| Office of the Vice President for Academic Affairs | |
| Pre-collegiate Program | \$1,000,000 |
| Office of Academic Affairs Campus Initiatives | \$140,000 |
| Diversity Initiatives - Faculty, Students & Conference | \$171,000 |
| Digital Education and Engagement | \$310,150 |
| Privilege & Tenure | \$25,000 |
| Office of the Vice President for University Relations | |
| Marketing | \$3,670,376 |
| Business & Community Relations Operations | \$275,000 |
| Events and Outreach | \$644,040 |
| Office of the Vice President for Budget & Finance | |
| VPBF Projects & Operating | \$510,481 |
| Design Review Board | \$381,184 |
| Employee Recognition (OUC) | \$6,000 |
| Office of the Vice President for Government Relations | |
| State & Federal Relations | \$2,618,291 |
| Office of Vice President for Administration | |
| Diversity Initiative | \$500,000 |
| Consolidated Security Event & Incident Management System (OIS) | \$357,078 |
| Other | |
| Reserve Fund | \$10,000,000 |
| Total FY 2019 Initiative Expenditures | \$86,054,778 |

Auxiliary Summary

| | FY 2018 Continuing Budget | FY 2019 Request Budget | Difference | % Change |
|---|------------------------------|------------------------|--------------------|----------------|
| University Counsel -- Litigation | | | | |
| Exempt Compensation | \$1,165,693 | \$1,248,745 | \$83,052 | 7.12% |
| Operating | \$672,426 | \$587,938 | (\$84,488) | -12.56% |
| Total | \$1,838,119 | \$1,836,683 | (\$1,436) | -0.08% |
| Benefit Administration | | | | |
| Exempt Compensation | \$1,769,636 | \$2,303,304 | \$533,668 | 30.16% |
| Operating | \$1,430,205 | \$1,292,405 | (\$137,800) | -9.63% |
| Total | \$3,199,841 | \$3,595,709 | \$395,868 | 12.37% |
| CU Health Admin | | | | |
| Exempt Compensation | \$1,930,585 | \$2,144,410 | \$213,825 | 11.08% |
| Operating | \$671,410 | \$1,008,245 | \$336,835 | 50.17% |
| Total | \$2,601,995 | \$3,152,655 | \$550,660 | 21.16% |
| Risk Management | | | | |
| Exempt Compensation | \$2,223,204 | \$2,289,901 | \$66,697 | 3.00% |
| Operating | \$3,411,327 | \$3,532,922 | \$121,595 | 3.56% |
| Total | \$5,634,531 | \$5,822,823 | \$188,292 | 3.34% |
| CU Real Estate Services | | | | |
| Exempt Compensation | \$346,785 | \$305,110 | (\$41,675) | -12.02% |
| Operating | \$35,652 | \$32,803 | (\$2,849) | -7.99% |
| Total | \$382,437 | \$337,913 | (\$44,524) | -11.64% |
| Academic Affairs * | | | | |
| Exempt Compensation | \$65,542 | \$104,915 | \$39,372 | 60.07% |
| Operating | \$72,523 | \$66,010 | (\$6,514) | -8.98% |
| Total | \$138,066 | \$170,925 | \$32,859 | 23.80% |
| Procurement Service Center* | | | | |
| Exempt Compensation | \$1,035,690 | \$1,181,683 | \$145,993 | 14.10% |
| Operating | \$2,428,552 | \$2,778,886 | \$350,334 | 14.43% |
| Total | \$3,464,242 | \$3,960,569 | \$496,327 | 14.33% |
| Fringe Benefits* | | | | |
| Exempt Compensation | \$950,992 | \$884,596 | (\$66,396) | -6.98% |
| Operating | \$84,876 | \$75,000 | (\$9,876) | -11.64% |
| Total | \$1,035,868 | \$959,596 | (\$76,272) | -7.36% |
| Total Auxiliary Budget | \$18,295,098 | \$19,836,872 | \$1,541,774 | 8.43% |

* Prior to FY 2018 budgets for these departments were not reflected.

System Administration Inter-Campus Cost Allocation (ICCA) Operating Budgets
FY 2018-19

| | FY 2018 Request Budget | FY 2019 Request Budget | Difference | % Change |
|---|------------------------|------------------------|--------------------|--------------|
| Office of the Board of Regents | | | | |
| Compensation | \$338,679 | \$354,304 | \$15,625 | 4.6% |
| Operating | \$215,855 | \$215,855 | \$0 | 0.0% |
| Total | \$554,534 | \$570,159 | \$15,625 | 2.8% |
| Office of the Internal Auditor | | | | |
| Compensation | \$1,772,764 | \$1,904,742 | \$131,978 | 7.4% |
| Operating | \$118,020 | \$118,020 | \$0 | 0.0% |
| Total | \$1,890,784 | \$2,022,762 | \$131,978 | 7.0% |
| Office of Academic Affairs | | | | |
| Compensation | \$530,356 | \$551,920 | \$21,564 | 4.1% |
| Operating | \$369,343 | \$416,130 | \$46,787 | 12.7% |
| Total | \$899,699 | \$968,050 | \$68,351 | 7.6% |
| Office of the President & the Chief of Staff | | | | |
| Compensation | \$1,109,078 | \$1,146,001 | \$36,923 | 3.3% |
| Operating | \$44,962 | \$29,801 | (\$15,161) | -33.7% |
| Total | \$1,154,040 | \$1,175,802 | \$21,762 | 1.9% |
| Vice President for Budget & Finance | | | | |
| Compensation | \$3,590,783 | \$3,703,506 | \$112,723 | 3.1% |
| Operating | \$100,820 | \$100,820 | \$0 | 0.0% |
| Total | \$3,691,603 | \$3,804,326 | \$112,723 | 3.1% |
| Vice President and University Counsel | | | | |
| Compensation | \$2,965,470 | \$3,240,200 | \$274,730 | 9.3% |
| Operating | \$141,899 | \$141,899 | \$0 | 0.0% |
| Total | \$3,107,369 | \$3,382,099 | \$274,730 | 8.8% |
| Vice President University Relations | | | | |
| Compensation | \$927,295 | \$963,018 | \$35,723 | 3.9% |
| Operating | \$176,150 | \$176,150 | \$0 | 0.0% |
| Total | \$1,103,445 | \$1,139,168 | \$35,723 | 3.2% |
| Vice President of Administration | | | | |
| Compensation | \$670,255 | \$786,164 | \$115,909 | 17.3% |
| Operating | \$340,884 | \$468,542 | \$127,658 | 37.4% |
| Total | \$1,011,139 | \$1,254,706 | \$243,567 | 24.1% |
| Employee Services | | | | |
| Compensation | \$3,205,976 | \$3,480,471 | \$274,495 | 8.6% |
| Operating | \$458,696 | \$458,696 | \$0 | 0.0% |
| Total | \$3,664,672 | \$3,939,167 | \$274,495 | 7.5% |
| Procurement Service Center | | | | |
| Compensation | \$2,923,803 | \$3,007,416 | \$83,613 | 2.9% |
| Operating | \$803,641 | \$842,622 | \$38,981 | 4.9% |
| Total | \$3,727,444 | \$3,850,038 | \$122,594 | 3.3% |
| University Information Systems | | | | |
| Compensation | \$12,022,345 | \$12,800,173 | \$777,828 | 6.5% |
| Operating | \$8,504,248 | \$9,141,001 | \$636,753 | 7.5% |
| Total | \$20,526,593 | \$21,941,174 | \$1,414,581 | 6.9% |
| Pooled Accounts & Reserve | | | | |
| Benefits | \$10,160,682 | \$10,821,841 | \$661,159 | 6.5% |
| Operating | \$3,709,140 | \$3,077,959 | (\$631,181) | -17.0% |
| Total | \$13,869,822 | \$13,899,800 | \$29,978 | 0.2% |
| Total ICCA Budget | | | | |
| Compensation | \$40,217,486 | \$42,759,756 | \$2,542,270 | 6.3% |
| Operating | \$14,983,658 | \$15,187,495 | \$203,837 | 1.4% |
| Total | \$55,201,144 | \$57,947,251 | \$2,746,107 | 5.0% |

Advancement Summary

| Campus | FY 2017-18 Budget | FY 2018-19 Budget | Difference | % Change |
|--|----------------------|----------------------|------------------|--------------|
| University Colorado Boulder | | | | |
| Salaries/Benefits | 9,935,489 | 10,177,548 | 242,059 | 2.44% |
| Operating | 2,011,288 | 2,247,103 | 235,815 | 11.72% |
| Total | 11,946,777 | 12,424,651 | 477,874 | 4.00% |
| University Colorado Anschutz Medical Campus | | | | |
| Salaries/Benefits | 5,410,247 | 5,617,040 | 206,793 | 3.82% |
| Operating | 728,881 | 767,807 | 38,926 | 5.34% |
| Total | 6,139,128 | 6,384,847 | 245,719 | 4.00% |
| University Colorado Denver | | | | |
| Salaries/Benefits | 1,891,083 | 1,748,967 | (142,116) | -7.52% |
| Operating | 99,783 | 321,673 | 221,890 | 222.37% |
| Total | 1,990,866 | 2,070,640 | 79,774 | 4.01% |
| University Colorado Colorado Springs | | | | |
| Salaries/Benefits | 1,113,940 | 1,088,824 | (25,116) | -2.25% |
| Operating | 57,806 | 129,792 | 71,986 | 124.53% |
| Total | 1,171,746 | 1,218,616 | 46,870 | 4.00% |
| System Administration | | | | |
| Salaries/Benefits | 6,054,306 | 5,698,890 | (355,416) | -5.87% |
| Operating | 3,235,639 | 3,962,653 | 727,014 | 22.47% |
| Total | 9,289,945 | 9,661,543 | 371,598 | 4.00% |
| Total Advancement | | | | |
| Salaries/Benefits | 24,405,065 | 24,331,269 | (73,796) | -0.30% |
| Operating | 6,133,397 | 7,429,028 | 1,295,631 | 21.12% |
| Total | 30,538,462 | 31,760,297 | 1,221,835 | 4.00% |

**Table F: University of Colorado Employees
System Administration**

| Fall 2017 | Full-Time | Part-Time | Total |
|--|------------------|------------------|--------------|
| Officers | 39 | 6 | 45 |
| Management/Other Professionals/Support Staff | 408 | 14 | 422 |
| Total Regular Employees | 447 | 20 | 467 |
| Other Non-Permanent Employees | | | 49 |
| Total Regular and Non-Permanent Employees | | | 516 |

Note: Regular employees includes all reported for IPEDS HR for Fall 2017. Other non-permanent employees includes student and other temporary employees. Counts do not include those on leave without pay or vacant positions.