

University of Colorado System Administration FY 2017-18 Operating Budget

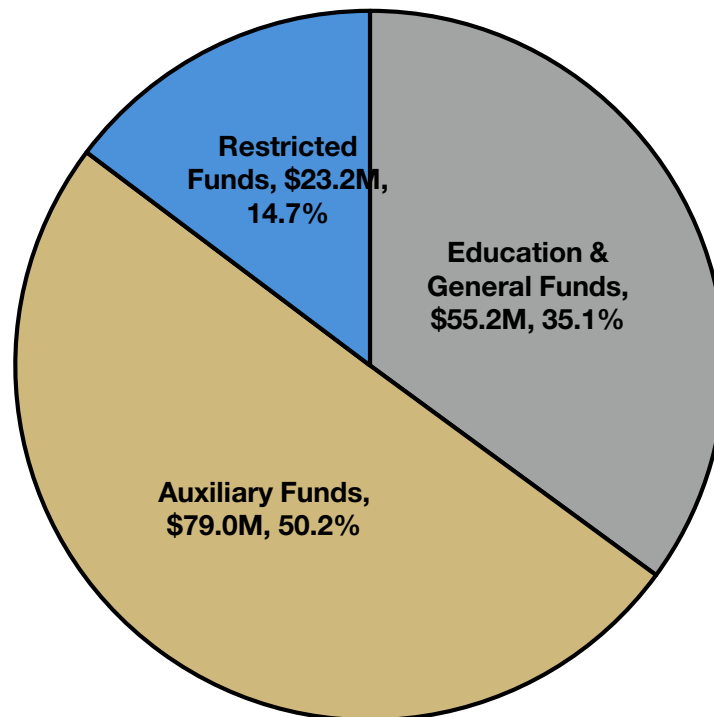
FY 2017-18 CURRENT FUNDS BUDGET

The proposed FY 2017-18 Current Funds budget totals \$157.4 million, an increase of \$12.1 million (8.4%) from the FY 2016-17 (June Estimate). The increase is primarily related to the transition to full support of CU's PeopleSoft implementation (Elevate) and the inclusion of certain auxiliaries not previously budgeted.

The System Administration budget is comprised of campus support through the Intercampus Cost Allocation (ICCA), auxiliary activities such as University Risk Management, Initiative funds generated through the CU Treasury, and Advancement funds received from the CU Foundation.

Treasury income is the largest single component of the system administration budget in FY 2017-18, totaling \$60.7 million. This is an increase from \$59.6 million expected in FY 2016-17. Campus payments to the system office through ICCA are the other significant component of the Current Funds budget. ICCA revenue totals \$55.2 million, an increase of \$5.5 million (11.1%).

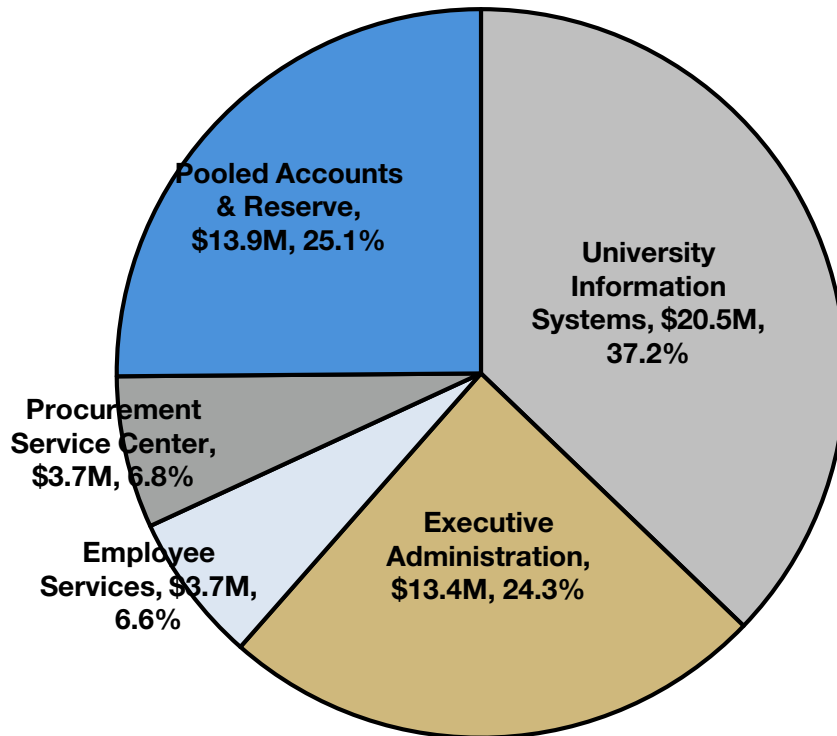
FY 2017-18 Total Current Funds Budget – System Administration



FY 2017-18 GENERAL FUND BUDGET

The General Fund budget will total \$55.2 million in FY 2017-18, and consists exclusively of campus ICCA support. Campus ICCA funding supports centralized executive offices plus the campus service centers: University Information Systems, Employee Services, and the Procurement Service Center. The ICCA campus allocation is based on each campus's usage of the three service centers and a proportional share of the university's total operating budget for the executive offices.

FY 2017-18 Campus Support Budget by Department – System Administration



FY 2017-18 EXPENDITURE INCREASES

FY 2017-18 expenditure increases are driven by compensation and mandatory items including:

Compensation and Mandatory Costs

- 2.5% non-classified merit pool and benefits;
- 2.5% classified merit pool;
- Benefits increases including employer's share of Health, Life, and Dental coverage, PERA contributions, and other changes; and
- Technology licensing increases.

Non-mandatory increases

- Positions supporting the new PeopleSoft software implementation;
- Participation in the CRM Center of Excellence; and
- Additional campus-located University Counsel positions.

Table A: FY 2017-18 Current Funds Budget
University of Colorado
System Campus

Description	FY 2016-17		FY 2017-18			
	Original Total Current Funds	June Estimate Total Current Funds	Education & General Fund	Auxiliary & Self-Funded Activities	Restricted Fund	Total Current Funds Budget
Revenues						
Student Tuition and Fees						
Resident Tuition - COF	\$0	\$0	\$0	\$0	\$0	\$0
Resident Tuition - Student Share	\$0	\$0	\$0	\$0	\$0	\$0
Non-Resident Tuition	\$0	\$0	\$0	\$0	\$0	\$0
Other tuition - Continuing Education	\$0	\$0	\$0	\$0	\$0	\$0
Student fees	\$0	\$0	\$0	\$0	\$0	\$0
Subtotal - Student Tuition and Fees	\$0	\$0	\$0	\$0	\$0	\$0
Investment and Interest Income	\$49,850,000	\$59,598,466	\$0	\$60,742,598	\$0	\$60,742,598
Grants and Contracts						
Federal Grants & Contracts	\$0	\$0	\$0	\$0	\$0	\$0
State and Local Grants & Contracts	\$0	\$0	\$0	\$0	\$0	\$0
Tobacco Funding <1>	\$0	\$0	\$0	\$0	\$0	\$0
Fee for Service Contract <2>	\$0	\$0	\$0	\$0	\$0	\$0
Subtotal - Grants & Contracts	\$49,850,000	\$59,598,466	\$0	\$60,742,598	\$0	\$60,742,598
Private/other gifts, grants and contracts	\$1,520,676	\$1,499,005			\$1,616,507	\$1,616,507
Sales & Services of educational departments	\$0	\$0	\$0	\$0	\$0	\$0
Auxiliary Operating Revenues	\$0	\$0	\$0	\$0	\$0	\$0
Health Services	\$0	\$0	\$0	\$0	\$0	\$0
Other Revenues:						
Indirect Cost Reimbursement	\$0	\$0	\$0	\$0	\$0	\$0
Denver AHEC Library Funding	\$0	\$0	\$0	\$0	\$0	\$0
Other Sources	\$83,663,814	\$84,193,434	\$55,201,144	\$18,295,098	\$21,578,674	\$95,074,916
TOTAL REVENUES	\$135,034,490	\$145,290,905	\$55,201,144	\$79,037,696	\$23,195,181	\$157,434,021
Expenditures						
Educational & General:						
Instruction	\$0	\$0	\$0	\$0	\$0	\$0
Research	\$0	\$0	\$0	\$0	\$0	\$0
Public Service	\$0	\$0	\$0	\$0	\$0	\$0
Academic Support	\$0	\$0	\$0	\$0	\$0	\$0
Student Services	\$0	\$0	\$0	\$0	\$0	\$0
Institutional Support	\$100,584,210	\$106,176,289	\$55,201,144	\$39,831,037	\$11,436,071	\$106,468,252
Operations of Plant	\$0	\$0	\$0	\$0	\$0	\$0
Scholarships & Fellowships	\$0	\$0	\$0	\$0	\$0	\$0
Auxiliary operating expenditures	\$0	\$0	\$0	\$0	\$0	\$0
Health Services	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL EXPENDITURES	\$100,584,210	\$106,176,289	\$55,201,144	\$39,831,037	\$11,436,071	\$106,468,252
Transfers Between Funds						
Mandatory Transfers						
Principal and interest	\$0	\$0	\$0	\$0	\$0	\$0
Renewals & replacements	\$0	\$0	\$0	\$0	\$0	\$0
Matching funds/Other	\$0	\$0	\$0	\$0	\$0	\$0
Subtotal -- Mandatory Transfers	\$0	\$0	\$0	\$0	\$0	\$0
Voluntary Transfers & Other						
Restricted receipts to be expended in future years	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$34,450,280	\$39,114,616	\$0	\$39,206,659	\$11,759,110	\$50,965,769
Subtotal Voluntary Transfers	\$34,450,280	\$39,114,616	\$0	\$39,206,659	\$11,759,110	\$50,965,769
TOTAL EXPENDITURES & TRANSFERS	\$135,034,490	\$145,290,905	\$55,201,144	\$79,037,696	\$23,195,181	\$157,434,021
Net Increase (Decrease) in Fund Balances	\$0	\$0	\$0	\$0	\$0	\$0

**Table B: FY 2017-18 Education & General Fund
University of Colorado
System Campus**

Category	FY 2016-17 Original Budget	FY 2016-17 June Estimate	FY 2017-18 Proposed Budget	FY 2017-18 vs. FY 2016-17 June Est.	
				\$ Change	% Change
Revenues					
Student Tuition					
College Opportunity Fund	\$0	\$0	\$0	\$0	N/A
Resident Tuition	\$0	\$0	\$0	\$0	N/A
Non-Resident Tuition	\$0	\$0	\$0	\$0	N/A
Total Tuition	\$0	\$0	\$0	\$0	N/A
COF - Fee for Service	\$0	\$0	\$0	\$0	N/A
Tobacco Funds	\$0	\$0	\$0	\$0	N/A
Student Academic & Facility Fees	\$0	\$0	\$0	\$0	N/A
Student Activity Fees	\$0	\$0	\$0	\$0	N/A
Indirect Cost Recovery	\$0	\$0	\$0	\$0	N/A
Other	\$0	\$0	\$0	\$0	N/A
TOTAL REVENUES	\$0	\$0	\$0	\$0	N/A
Expenditures					
Unclassified Salaries	\$26,430,404	\$27,011,194	\$29,271,639	\$2,260,445	8.4%
Unclassified Benefits	\$8,722,033	\$8,913,694	\$9,952,357	\$1,038,663	11.7%
Total Unclassified Compensation	\$35,152,437	\$35,924,888	\$39,223,996	\$3,299,108	9.2%
Classified Salaries	\$901,159	\$549,552	\$563,035	\$13,483	2.5%
Classified Benefits	\$297,382	\$181,352	\$191,432	\$10,080	5.6%
Total Classified Compensation	\$1,198,541	\$730,904	\$754,467	\$23,563	3.2%
Hourly Compensation	\$247,963	\$258,131	\$262,475	\$4,344	1.7%
Total Compensation Costs	\$36,598,941	\$36,913,923	\$40,240,938	\$3,327,015	9.0%
Operating Expense	\$13,072,241	\$12,757,250	\$14,960,206	\$2,202,956	17.3%
Library Materials	\$0	\$0	\$0	\$0	N/A
Utilities	\$0	\$0	\$0	\$0	N/A
Student Aid	\$0	\$0	\$0	\$0	N/A
ICCA	\$0	\$0	\$0	\$0	N/A
Insurance	\$0	\$0	\$0	\$0	N/A
Total Expenditures	\$49,671,182	\$49,671,173	\$55,201,144	\$5,529,971	11.1%
Transfers	\$0	\$0	\$0	\$0	N/A
TOTAL EXPENDITURES & TRANSFERS				\$5,529,971	N/A

FY 2017-18 Compensation Pools	Range
Classified	2.50%
Faculty, Exempt	2.50%

President's Initiative Budget FY 2018

Description	FY 2018 Budget
Revenue	
Pooled Investment Earnings	\$60,742,598
Obligated Carry Forward	\$6,700,885
Total Initiative Revenue	\$67,443,483
Base Expenditures	
Bank Service & Manager Fees	\$8,238,834
Treasurer's Office Operating	\$1,536,671
Direct to Specific Accounts per Federal Requirement	\$250,000
Campus Distributions of Pooled Investment Earnings	\$3,423,000
ICCA Offset	\$2,000,000
Boulder Campus	
Athletic Program Support	\$871,000
Athletics High Performance Program	\$300,000
Suites/Club Debt Service	\$1,500,000
National Science Foundation Engineering Research Leverage	\$100,000
Mesa State - Engineering	\$150,000
Colorado Springs Campus	
Non-resident recruiting	\$75,000
Athletics Scholarships	\$110,000
Visual and Performing Arts Facilities - Final Payment	\$2,000,000
Cyber-Security	\$94,350
Denver Campus	
Half of Chancellor suite at Folsom Stadium	\$30,000
CU Denver Strategic Growth and South Denver Initiatives	\$1,200,000
CU Denver Base Funding	\$5,000,000
Anschutz Medical Campus	
Half of Chancellor suite at Folsom Stadium	\$30,000
Bridge Funding	\$4,000,000
School of Dentistry Diversity Outreach and Scholarships	\$750,000
FRA Land Loan Payment	\$1,713,270
Office of the President	
University Advancement	\$8,959,787
University Advancement - Database	\$529,620
Principal Gift Officer & Advancement Events	\$595,541
Presidents Projects	\$64,167
Administrative and Project Support for Center of the American West	\$35,000
System Staff Council	\$5,375
Office of the Vice President for Academic Affairs	
Pre-collegiate Program	\$1,000,000
Office of Academic Affairs Campus Initiatives	\$140,000
Diversity Initiatives - Faculty, Students & Conference	\$171,000
Digital Education	\$255,872
Privilege & Tenure	\$25,000
Office of the Vice President for University Relations	
Marketing	\$3,939,644
Business & Community Relations Operations	\$265,000
Events and Outreach	\$644,040
Office of the Vice President for Budget & Finance	
VPBF Projects & Operating	\$495,613
Design Review Board	\$370,082
Employee Recognition (OUC)	\$6,000
Office of the Vice President for Government Relations	
State & Federal Relations	\$1,934,100
Office of Employee and Information Services	
Diversity Initiative	\$250,000
Elevate Stabilization	\$2,710,000
Other	
Reserve Fund	\$5,000,000
Total FY 2018 Initiative Expenditures	\$60,767,966
Remaining Obligated Carry Forward	\$6,675,517

Budget Summary Section 6.2 FY 2017-18 System Tables ABC
Auxiliary Summary

	FY 2017 Continuing Budget	FY 2018 Request Budget	Difference	% Change
University Counsel -- Litigation				
Exempt Compensation	\$1,129,468	\$1,165,693	\$36,225	3.21%
Operating	\$789,956	\$672,426	(\$117,530)	-14.88%
Total	\$1,919,424	\$1,838,119	(\$81,305)	-4.24%
Benefit Administration				
Exempt Compensation	\$1,723,887	\$1,769,636	\$45,749	2.65%
Operating	\$1,267,511	\$1,430,205	\$162,694	12.84%
Total	\$2,991,398	\$3,199,841	\$208,443	6.97%
CU Health Admin				
Exempt Compensation	\$1,863,624	\$1,930,585	\$66,961	3.59%
Operating	\$592,210	\$671,410	\$79,200	13.37%
Total	\$2,455,834	\$2,601,995	\$146,161	5.95%
Risk Management				
Exempt Compensation	\$2,131,303	\$2,223,204	\$91,901	4.31%
Operating	\$3,391,274	\$3,411,327	\$20,053	0.59%
Total	\$5,522,577	\$5,634,531	\$111,954	2.03%
Technology Transfer				
Exempt Compensation	\$447,497	\$0	(\$447,497)	-100.00%
Operating	\$50,000	\$0	(\$50,000)	-100.00%
Total	\$497,497	\$0	(\$497,497)	-100.00%
CU Real Estate Services				
Exempt Compensation	\$335,802	\$346,785	\$10,983	3.27%
Operating	\$51,005	\$35,652	(\$15,353)	-30.10%
Total	\$386,807	\$382,437	(\$4,370)	-1.13%
Academic Affairs *				
Exempt Compensation	\$0	\$65,542	\$65,542	0.00%
Operating	\$0	\$72,523	\$72,523	0.00%
Total	\$0	\$138,066	\$138,066	0.00%
Procurement Service Center*				
Exempt Compensation	\$0	\$1,035,690	\$1,035,690	0.00%
Operating	\$0	\$2,428,552	\$2,428,552	0.00%
Total	\$0	\$3,464,242	\$3,464,242	0.00%
Fringe Benefits*				
Exempt Compensation	\$0	\$950,992	\$950,992	0.00%
Operating	\$0	\$84,876	\$84,876	0.00%
Total	\$0	\$1,035,868	\$1,035,868	0.00%
Total Auxiliary Budget	\$13,773,537	\$18,295,098	\$4,521,561	32.83%

* Prior to FY 2018 budgets for these departments were not reflected.

System Administration Inter-Campus Cost Allocation (ICCA) Operating Budgets
FY 2017-18

	FY 2017 Request Budget	FY 2018 Request Budget	Difference	% Change
Office of the Board of Regents				
Compensation	\$330,418	\$338,679	\$8,261	2.5%
Operating	\$215,855	\$215,855	\$0	0.0%
Total	\$546,273	\$554,534	\$8,261	1.5%
Office of the Internal Auditor				
Compensation	\$1,719,782	\$1,772,764	\$52,982	3.1%
Operating	\$113,464	\$118,020	\$4,556	4.0%
Total	\$1,833,246	\$1,890,784	\$57,538	3.1%
Office of Academic Affairs				
Compensation	\$514,744	\$530,356	\$15,612	3.0%
Operating	\$377,335	\$369,343	(\$7,992)	-2.1%
Total	\$892,079	\$899,699	\$7,620	0.9%
Office of the President & the Office of the Vice President for Administration & Chief of Staff				
Compensation	\$1,086,123	\$1,109,078	\$22,955	2.1%
Operating	\$44,962	\$44,962	\$0	0.0%
Total	\$1,131,085	\$1,154,040	\$22,955	2.0%
Vice President for Budget & Finance				
Compensation	\$3,513,695	\$3,590,783	\$77,088	2.2%
Operating	\$100,820	\$100,820	\$0	0.0%
Total	\$3,614,515	\$3,691,603	\$77,088	2.1%
Vice President and University Counsel				
Compensation	\$2,356,363	\$2,965,470	\$609,107	25.8%
Operating	\$141,899	\$141,899	\$0	0.0%
Total	\$2,498,262	\$3,107,369	\$609,107	24.4%
Vice President University Relations				
Compensation	\$877,879	\$927,295	\$49,416	5.6%
Operating	\$82,364	\$176,150	\$93,786	113.9%
Total	\$960,243	\$1,103,445	\$143,202	14.9%
Vice President Employee and Info Services				
Compensation	\$653,516	\$670,255	\$16,739	2.6%
Operating	\$305,534	\$340,884	\$35,350	11.6%
Total	\$959,050	\$1,011,139	\$52,089	5.4%
Employee Services				
Compensation	\$3,221,676	\$3,205,976	(\$15,700)	-0.5%
Operating	\$458,696	\$458,696	\$0	0.0%
Total	\$3,680,372	\$3,664,672	(\$15,700)	-0.4%
Procurement Service Center				
Compensation	\$2,806,319	\$2,923,803	\$117,484	4.2%
Operating	\$803,641	\$803,641	\$0	0.0%
Total	\$3,609,960	\$3,727,444	\$117,484	3.3%
University Information Systems				
Compensation	\$10,468,303	\$12,022,345	\$1,554,042	14.8%
Operating	\$7,246,200	\$8,504,248	\$1,258,048	17.4%
Total	\$17,714,503	\$20,526,593	\$2,812,090	15.9%
Pooled Accounts & Reserve				
Benefits	\$9,036,077	\$10,160,682	\$1,124,605	12.4%
Operating	\$3,195,507	\$3,709,140	\$513,633	16.1%
Total	\$12,231,584	\$13,869,822	\$1,638,238	13.4%
Total ICCA Budget				
Compensation	\$36,584,895	\$40,217,486	\$3,632,591	9.9%
Operating	\$13,086,277	\$14,983,658	\$1,897,381	14.5%
Total	\$49,671,172	\$55,201,144	\$5,529,972	11.1%

**University of Colorado Advancement
FY 2017-18**

Campus	FY 2016-17 Budget	FY 2017-18 Budget	Difference	% Change
University Colorado Boulder				
Salaries/Benefits	9,475,998	9,935,489	459,491	4.85%
Operating	2,011,288	2,011,288	0	0.00%
Total	11,487,286	11,946,777	459,491	4.00%
University Colorado Anschutz Medical Campus				
Salaries/Benefits	5,174,126	5,410,247	236,121	4.56%
Operating	728,881	728,881	(0)	0.00%
Total	5,903,007	6,139,128	236,121	4.00%
University Colorado Denver				
Salaries/Benefits	1,814,511	1,891,083	76,572	4.22%
Operating	99,783	99,783	0	0.00%
Total	1,914,294	1,990,866	76,572	4.00%
University Colorado Colorado Springs				
Salaries/Benefits	1,068,872	1,113,940	45,068	4.22%
Operating	57,806	57,806	(0)	0.00%
Total	1,126,679	1,171,746	45,067	4.00%
System Administration				
Salaries/Benefits	5,697,000	6,054,306	357,306	6.27%
Operating	3,235,639	3,235,639	0	0.00%
Total	8,932,639	9,289,945	357,306	4.00%
Total Advancement				
Salaries/Benefits	23,230,508	24,405,065	1,174,557	5.06%
Operating	6,133,397	6,133,397	0	0.00%
Total	29,363,905	30,538,462	1,174,557	4.00%

**Table F: University of Colorado Employees
System Administration**

Fall 2016	Full-Time	Part-Time	Total
Officers	37	7	44
Management/Other Professionals/Support Staff	375	10	385
Total Regular Employees	412	17	429
Other Non-Permanent Employees			56
Total Regular and Non-Permanent Employees			485

Note: Regular employees includes all reported for IPEDS HR for Fall 2016. Other non-permanent employees includes student and other temporary employees. Counts do not include those on leave without pay or vacant positions.