

University of Colorado System Administration FY 2016-17 Operating Budget

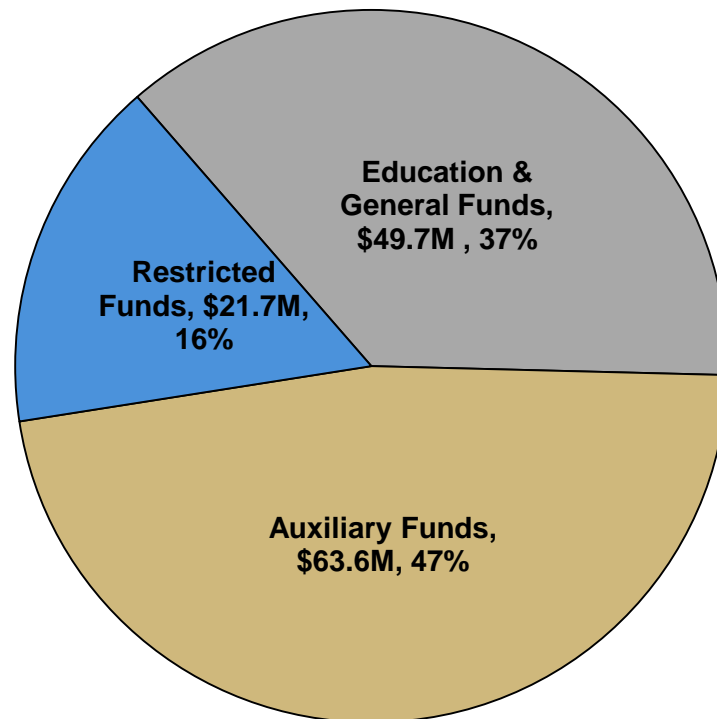
FY 2016-17 CURRENT FUNDS BUDGET

System Administration is proposing a total budget of \$135.0 million for FY 2016-17, which is a decrease of nearly \$800,000 (-0.6%) from the FY 2016 estimate of expenditures. The decrease is primarily related to the relocation of Technology Transfer operations to the campuses. Most other areas have modest changes.

The System Administration budget is comprised of campus support through the Inter-campus Cost Allocation (ICCA), auxiliary activities such as University Risk Management, Initiative funds generated through the CU Treasury, and Advancement funds received from the CU Foundation.

Treasury income is the largest single component of the system administration budget in FY 2016-17, totaling \$49.9 million. This is an increase from \$48.7 million expected in FY 2015-16. Campus payments to the system office through ICCA are the other significant component of the Current Funds budget. ICCA revenue totals \$49.7 million, an increase of \$1.7 million (3.6%).

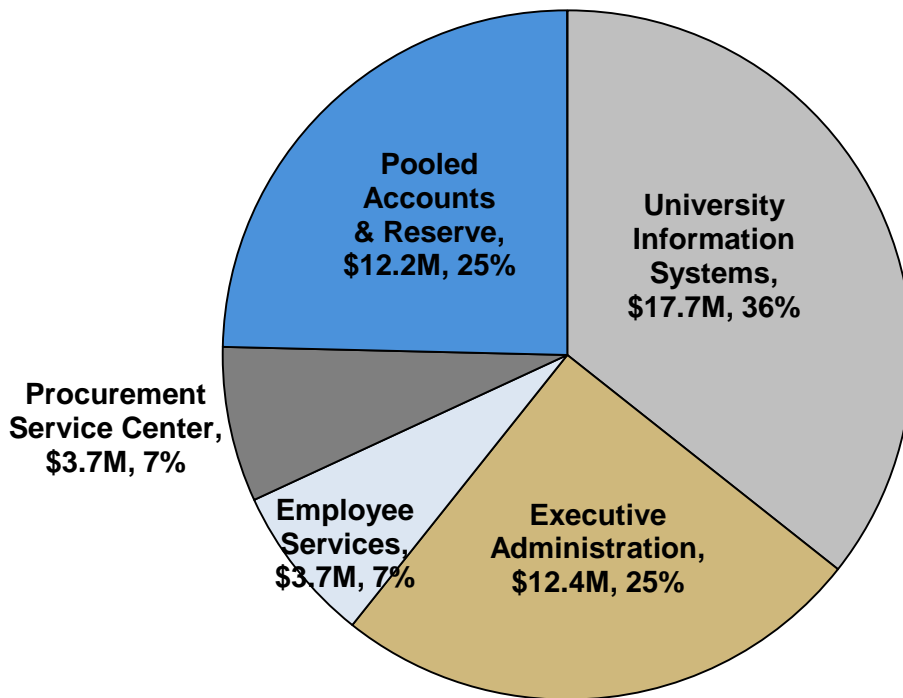
FY 2016-17 Total Current Funds Budget – System Administration



FY 2016-17 GENERAL FUND BUDGET

The General Fund budget will total \$49.7 million in FY 2016-17, and consists exclusively of campus ICCA support. Campus ICCA funding supports centralized executive offices plus the campus service centers: University Information Systems, Employee Services, and the Procurement Service Center. The ICCA campus allocation is based on each campus's usage of the three service centers and a proportional share of the university's total operating budget for the executive offices. .

FY 2016-17 Campus Support Budget by Department – System Administration



FY 2016-17 EXPENDITURE INCREASES

FY 2016-17 expenditure increases are driven by compensation and mandatory items including:

Compensation and Mandatory Costs

- 1.8% non-classified merit pool and benefits;
- 1.8% classified merit pool;
- Benefits increases including employer's share of Health, Life, and Dental coverage, PERA contributions, and other changes; and

- Technology licensing increases.

Non-mandatory increases

- New staff for University Board Secretary;
- Multi-state employee taxation compliance; and
- Technology security testing.

Table A: FY 2016-17 Current Funds Budget
University of Colorado
System Administration

Description	FY 2015-16		FY 2016-17			
	Original Total Current Funds	June Estimate Total Current Funds	Education & General Fund	Auxiliary & Self-Funded Activities	Restricted Fund	Total Current Funds Budget
Revenues						
Student Tuition and Fees						
Resident Tuition - COF	\$0	\$0	\$0	\$0	\$0	\$0
Resident Tuition - Student Share	\$0	\$0	\$0	\$0	\$0	\$0
Non-Resident Tuition	\$0	\$0	\$0	\$0	\$0	\$0
Other tuition - Continuing Education	\$0	\$0	\$0	\$0	\$0	\$0
Student fees	\$0	\$0	\$0	\$0	\$0	\$0
Subtotal - Student Tuition and Fees	\$0	\$0	\$0	\$0	\$0	\$0
Investment and Interest Income	\$57,000,000	\$48,740,000	\$0	\$49,850,000	\$0	\$49,850,000
Grants and Contracts						
Federal Grants & Contracts	\$0	\$0	\$0	\$0	\$0	\$0
State and Local Grants & Contracts	\$0	\$0	\$0	\$0	\$0	\$0
Tobacco Funding <1>	\$0	\$0	\$0	\$0	\$0	\$0
Fee for Service Contract <2>	\$0	\$0	\$0	\$0	\$0	\$0
Subtotal - Grants & Contracts	\$57,000,000	\$48,740,000	\$0	\$49,850,000	\$0	\$49,850,000
Private/other gifts, grants and contracts	\$1,270,578	\$1,315,447	\$0	\$0	\$1,520,676	\$1,520,676
Sales & Services of educational departments	\$0	\$0	\$0	\$0	\$0	\$0
Auxiliary Operating Revenues	\$0	\$0	\$0	\$0	\$0	\$0
Health Services	\$0	\$0	\$0	\$0	\$0	\$0
Other Revenues:						
Indirect Cost Reimbursement	\$0	\$0	\$0	\$0	\$0	\$0
Denver AHEC Library Funding	\$0	\$0	\$0	\$0	\$0	\$0
Other Sources	\$85,845,602	\$85,778,759	\$49,671,172	\$13,773,537	\$20,219,105	\$83,663,814
TOTAL REVENUES	\$144,116,180	\$135,834,206	\$49,671,172	\$63,623,537	\$21,739,781	\$135,034,490
Expenditures						
Educational & General:						
Instruction	\$0	\$0	\$0	\$0	\$0	\$0
Research	\$0	\$0	\$0	\$0	\$0	\$0
Public Service	\$0	\$0	\$0	\$0	\$0	\$0
Academic Support	\$0	\$0	\$0	\$0	\$0	\$0
Student Services	\$0	\$0	\$0	\$0	\$0	\$0
Institutional Support	\$101,725,175	\$117,935,700	\$49,671,172	\$40,459,723	\$10,453,315	\$100,584,210
Operations of Plant	\$0	\$0	\$0	\$0	\$0	\$0
Scholarships & Fellowships	\$0	\$0	\$0	\$0	\$0	\$0
Auxiliary operating expenditures	\$0	\$0	\$0	\$0	\$0	\$0
Health Services	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL EXPENDITURES	\$101,725,175	\$117,935,700	\$49,671,172	\$40,459,723	\$10,453,315	\$100,584,210
Transfers Between Funds						
Mandatory Transfers						
Principal and interest	\$0	\$0	\$0	\$0	\$0	\$0
Renewals & replacements	\$0	\$0	\$0	\$0	\$0	\$0
Matching funds/Other	\$0	\$0	\$0	\$0	\$0	\$0
Subtotal -- Mandatory Transfers	\$0	\$0	\$0	\$0	\$0	\$0
Voluntary Transfers & Other						
Restricted receipts to be expended in future years	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$42,391,005	\$17,898,506	\$0	\$23,163,814	\$11,286,466	\$34,450,280
Subtotal Voluntary Transfers	\$42,391,005	\$17,898,506	\$0	\$23,163,814	\$11,286,466	\$34,450,280
TOTAL EXPENDITURES & TRANSFERS	\$144,116,180	\$135,834,206	\$49,671,172	\$63,623,537	\$21,739,781	\$135,034,490

**Table B: FY 2016-17 Education & General Fund
University of Colorado
System Administration**

Category	FY 2015-16 Original Budget	FY 2015-16 June Estimate	FY 2016-17 Proposed Budget	FY 2016-17 vs. FY 2015-16 June Est.	
				\$ Change	% Change
Revenues					
Student Tuition					
College Opportunity Fund	\$0	\$0	\$0	\$0	n/a
Resident Tuition	\$0	\$0	\$0	\$0	n/a
Non-Resident Tuition	\$0	\$0	\$0	\$0	n/a
Total Tuition	\$0	\$0	\$0	\$0	n/a
COF - Fee for Service <1>	\$0	\$0	\$0	\$0	n/a
Tobacco Funds <2>	\$0	\$0	\$0	\$0	n/a
Student Academic & Facility Fees	\$0	\$0	\$0	\$0	n/a
Student Activity Fees	\$0	\$0	\$0	\$0	n/a
Indirect Cost Recovery	\$0	\$0	\$0	\$0	n/a
Other	\$47,955,235	\$47,955,235	\$49,671,172	\$1,715,937	3.6%
TOTAL REVENUES	\$47,955,235	\$47,955,235	\$49,671,172	\$1,715,937	3.6%
Expenditures					
Unclassified Salaries	\$25,704,963	\$25,820,522	\$26,430,404	\$609,882	2.4%
Unclassified Benefits	\$8,225,588	\$8,262,567	\$8,722,033	\$459,466	5.6%
Total Unclassified Compensation	\$33,930,551	\$34,083,089	\$35,152,437	\$1,069,348	3.1%
Classified Salaries	\$894,232	\$883,582	\$901,159	\$17,577	2.0%
Classified Benefits	\$286,154	\$282,746	\$297,382	\$14,636	5.2%
Total Classified Compensation	\$1,180,386	\$1,166,328	\$1,198,541	\$32,213	2.8%
Hourly Compensation	\$328,982	\$244,262	\$247,953	\$3,691	1.5%
Total Compensation Costs	\$35,439,919	\$35,493,679	\$36,598,931	\$1,105,252	3.1%
Operating Expense	\$12,515,316	\$12,461,556	\$13,072,241	\$610,685	4.9%
Library Materials	\$0	\$0	\$0	\$0	n/a
Utilities	\$0	\$0	\$0	\$0	n/a
Student Aid	\$0	\$0	\$0	\$0	n/a
ICCA	\$0	\$0	\$0	\$0	n/a
Insurance	\$0	\$0	\$0	\$0	n/a
Total Expenditures	\$47,955,235	\$47,955,235	\$49,671,172	\$1,715,937	3.6%
Transfers	\$0	\$0	\$0	\$0	n/a
TOTAL EXPENDITURES & TRANSFERS	\$47,955,235	\$47,955,235	\$49,671,172	\$1,715,937	3.6%

FY 2016-17 Compensation Pools	Range
Classified	1.77%
Faculty, Exempt	1.77%

<1> Of this FY 2016-17 Fee for Service Contract amount, \$527,495 is for the Alzheimer's Disease Treatment and Research Center at the CU Anschutz Medical Ca

President's Initiative Budget FY 2017

Description	FY 2017 Budget
Revenue	
Pooled Investment Earnings	\$49,850,000
Obligated Carry Forward	\$10,824,072
Obligated Stabilization Funds	\$1,089,012
Total Initiative Revenue	\$61,763,084
Base Expenditures	
Bank Service & Manager Fees	\$7,998,868
Treasurer's Office Operating	\$1,506,540
Direct to Specific Accounts per Federal Requirement	\$2,000,000
Campus Distributions of Pooled Investment Earnings	\$3,423,000
ICCA Offset	\$2,000,000
Boulder Campus	
Athletic Program Support	\$856,000
Athletics High Performance Program	\$300,000
Suites/Club Debt Service	\$1,500,000
National Science Foundation Engineering Research Leverage	\$100,000
Mesa State - Engineering	\$150,000
Graduation Rate Improvement Plan	\$1,000,000
Colorado Springs Campus	
Non-resident recruiting	\$75,000
Athletics Scholarships	\$110,000
Visual and Performing Arts Facilities	\$2,000,000
Denver Campus	
Half of Chancellor suite at Folsom Stadium	\$30,000
CU Denver Strategic Growth and South Denver Initiatives	\$1,200,000
2% One-time Merit Pool	\$2,721,109
ICCA Relief	\$126,989
Anschutz Medical Campus	
Half of Chancellor suite at Folsom Stadium	\$30,000
Bridge Funding	\$4,000,000
Schools of Medicine and Dentistry Diversity Outreach and Scholarships	\$2,500,000
Office of the President	
University Advancement	\$8,615,180
University Advancement - Database	\$529,620
Principal Gift Officer & Advancement Events	\$573,881
Presidents Projects	\$64,167
Denver South Implementation and Construction	\$1,000,000
Administrative and Project Support for Center of the American West	\$35,000
System Staff Council	\$5,375
Office of the Vice President for Academic Affairs	
Pre-collegiate Program	\$835,000
Office of Academic Affairs Campus Initiatives	\$160,000
Diversity Initiatives - Faculty, Students & Conference	\$171,000
CU Connect	\$3,249,710
Privilege & Tenure	\$25,000
Office of the Vice President for University Relations	
Marketing	\$3,585,375
Business & Community Relations Operations	\$255,000
Events and Outreach	\$655,040
Annual Alumni Survey	\$25,000
Web Development	\$25,000
eComm System	\$100,000
Office of the Vice President for Budget & Finance	
VPBF Projects & Operating	\$481,177
Design Review Board	\$309,000
Employee Recognition (OUC)	\$6,000
Office of the Vice President for Government Relations	
State & Federal Relations	\$1,830,053
Office of Employee and Information Services	
Diversity Initiative	\$600,000
Elevate Continuing Implementation	\$5,000,000
Total FY 2017 Initiative Expenditures	\$61,763,084
Remaining Obligated Carry Forward	\$0

System Administration Auxiliary & Self Funded Activities FY 2016-17

	FY 2015-16 Continuing Budget	FY 2016-17 Request Budget	Difference	% Change
University Counsel -- Litigation				
Exempt Compensation	\$1,100,863	\$1,129,468	\$28,605	2.60%
Operating	\$350,388	\$789,956	\$439,568	125.45%
Total	\$1,451,251	\$1,919,424	\$468,173	32.26%
Benefit Administration				
Exempt Compensation	\$1,820,976	\$1,723,887	(\$97,089)	-5.33%
Operating	\$1,335,535	\$1,267,511	(\$68,024)	-5.09%
Total	\$3,156,511	\$2,991,398	(\$165,113)	-5.23%
CU Health Admin				
Exempt Compensation	\$1,744,200	\$1,863,624	\$119,424	6.85%
Operating	\$590,800	\$592,210	\$1,410	0.24%
Total	\$2,335,000	\$2,455,834	\$120,834	5.17%
Risk Management				
Exempt Compensation	\$2,083,657	\$2,131,303	\$47,646	2.29%
Operating	\$2,564,001	\$3,391,274	\$827,273	32.26%
Total	\$4,647,658	\$5,522,577	\$874,919	18.82%
Technology Transfer				
Exempt Compensation	\$3,543,261	\$447,497	(\$3,095,764)	-87.37%
Operating	\$1,518,776	\$50,000	(\$1,468,776)	-96.71%
Total	\$5,062,037	\$497,497	(\$4,564,540)	-90.17%
CU Real Estate Services				
Exempt Compensation	\$442,630	\$335,802	(\$106,828)	0.00%
Operating	\$46,539	\$51,005	\$4,466	0.00%
Total	\$489,169	\$386,807	(\$102,362)	0.00%
Total Auxiliary Budget	\$17,141,626	\$13,773,537	(\$3,368,089)	-19.65%

System Administration Inter-Campus Cost Allocation (ICCA) Operating Budgets
FY 2016-17

	FY 2016 Request Budget	FY 2017 Request Budget	Difference	% Change
Office of the Board of Regents				
Compensation	\$246,063	\$330,418	\$84,355	34.3%
Operating	\$215,855	\$215,855	\$0	0.0%
Total	\$461,918	\$546,273	\$84,355	18.3%
Office of the Internal Auditor				
Compensation	\$1,689,871	\$1,719,782	\$29,911	1.8%
Operating	\$113,464	\$113,464	\$0	0.0%
Total	\$1,803,335	\$1,833,246	\$29,911	1.7%
Office of Academic Affairs				
Compensation	\$430,475	\$514,744	\$84,269	19.6%
Operating	\$377,335	\$377,335	\$0	0.0%
Total	\$807,810	\$892,079	\$84,269	10.4%
Office of the President & the Office of the Vice President for Administration & Chief of Staff				
Compensation	\$1,068,243	\$1,086,123	\$17,880	1.7%
Operating	\$35,891	\$44,962	\$9,071	25.3%
Total	\$1,104,134	\$1,131,085	\$26,951	2.4%
Vice President for Budget & Finance				
Compensation	\$3,447,523	\$3,513,695	\$66,172	1.9%
Operating	\$100,820	\$100,820	\$0	0.0%
Total	\$3,548,343	\$3,614,515	\$66,172	1.9%
Vice President and University Counsel				
Compensation	\$2,315,555	\$2,356,363	\$40,808	1.8%
Operating	\$141,899	\$141,899	\$0	0.0%
Total	\$2,457,454	\$2,498,262	\$40,808	1.7%
Vice President University Relations				
Compensation	\$861,010	\$877,879	\$16,869	2.0%
Operating	\$82,364	\$82,364	\$0	0.0%
Total	\$943,374	\$960,243	\$16,869	1.8%
Vice President Employee and Info Services				
Compensation	\$438,621	\$653,516	\$214,895	49.0%
Operating	\$216,311	\$305,534	\$89,223	41.2%
Total	\$654,932	\$959,050	\$304,118	46.4%
Employee Services				
Compensation	\$3,160,468	\$3,221,676	\$61,208	1.9%
Operating	\$349,244	\$458,696	\$109,452	31.3%
Total	\$3,509,712	\$3,680,372	\$170,660	4.9%
Procurement Service Center				
Compensation	\$2,726,506	\$2,806,319	\$79,813	2.9%
Operating	\$841,381	\$803,641	(\$37,740)	-4.5%
Total	\$3,567,887	\$3,609,960	\$42,073	1.2%
University Information Systems				
Compensation	\$10,503,233	\$10,468,303	(\$34,930)	-0.3%
Operating	\$6,806,596	\$7,246,200	\$439,604	6.5%
Total	\$17,309,829	\$17,714,503	\$404,674	2.3%
Pooled Accounts & Reserve				
Benefits	\$8,534,436	\$9,036,077	\$501,641	5.9%
Operating	\$3,252,071	\$3,195,507	(\$56,564)	-1.7%
Total	\$11,786,507	\$12,231,584	\$445,077	3.8%
Total ICCA Budget				
Compensation	\$35,422,004	\$36,584,895	\$1,162,891	3.3%
Operating	\$12,533,231	\$13,086,277	\$553,046	4.4%
Total	\$47,955,235	\$49,671,172	\$1,715,937	3.6%

**University of Colorado Advancement
FY 2016-17**

Campus	FY 2015-16 Budget	FY 2016-17 Budget	Difference	% Change
University Colorado Boulder				
Salaries/Benefits	8,939,037	9,475,998	536,961	6.01%
Operating	2,460,201	2,011,288	(448,913)	-18.25%
Total	11,399,238	11,487,286	88,048	0.77%
University Colorado Anschutz Medical Campus				
Salaries/Benefits	5,024,202	5,174,126	149,924	2.98%
Operating	900,000	728,881	(171,119)	-19.01%
Total	5,924,202	5,903,007	(21,195)	-0.36%
University Colorado Denver				
Salaries/Benefits	1,706,077	1,814,511	108,434	6.36%
Operating	350,232	99,783	(250,449)	-71.51%
Total	2,056,309	1,914,294	(142,015)	-6.91%
University Colorado Colorado Springs				
Salaries/Benefits	1,037,740	1,068,872	31,132	3.00%
Operating	119,468	57,806	(61,662)	-51.61%
Total	1,157,208	1,126,679	(30,529)	-2.64%
System Administration				
Salaries/Benefits	5,103,947	5,697,000	593,053	11.62%
Operating	3,558,123	3,235,639	(322,484)	-9.06%
Total	8,662,070	8,932,639	270,569	3.12%
Total Advancement				
Salaries/Benefits	21,811,003	23,230,508	1,419,505	6.51%
Operating	7,388,024	6,133,397	(1,254,627)	-16.98%
Total	29,199,027	29,363,905	164,878	0.56%

**Table F: University of Colorado Employees
System Administration**

Fall 2015	Full-Time	Part-Time	Total
Officers	38	3	41
Management/Other Professionals/Support Staff	413	24	437
Total Regular Employees	451	27	478
Other Non-Permanent Employees			62
Total Regular and Non-Permanent Employees			540

Note: Regular employees includes all reported for IPEDS HR for Fall 2015. Other non-permanent employees includes student and other temporary employees. Counts do not include those on leave without pay or vacant positions.