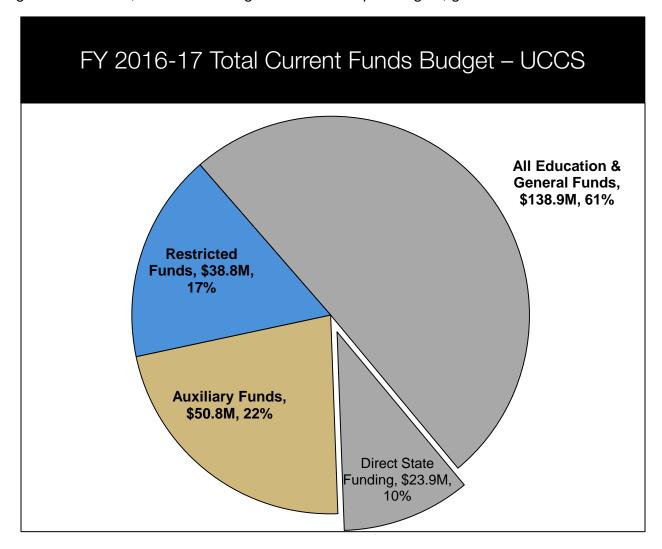
## University of Colorado Colorado Springs FY 2016-17 Operating Budget

#### **FY 2016-17 CURRENT FUNDS BUDGET**

The proposed FY 2016-17 Current Funds Budget totals \$228.4 million, an increase of \$10.3 million, or 4.7% over FY 2015-16 (June Estimate).

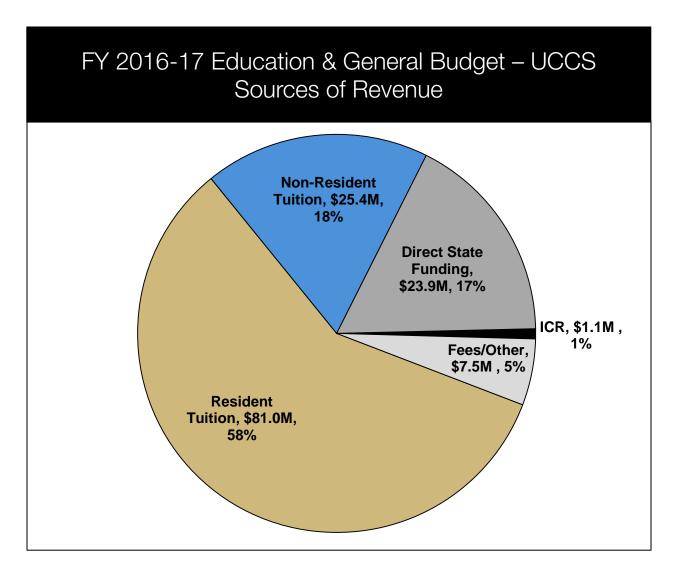
- The Education & General budget totals \$138.9 million, an increase of \$6.8 million, or 5.2%.
- The Auxiliary budget totals \$50.8 million, an increase of \$2.0 million, or 4.1%.
- The Restricted budget totals \$38.8 million, an increase of \$1.5 million, or 3.9%.

Resident tuition remains the largest component of the Education & General budget although the non-resident component is presently growing at a much faster rate. Tuition and fees are estimated to increase \$7.0 million or 6.7%. This is due to a combination of rate increases and anticipated enrollment growth. The slight increase in restricted revenue is due to modest growth in federal, state and local grants as well as private gifts, grants and contracts.



#### **FY 2016-17 EDUCATION & GENERAL FUND BUDGET**

The FY 2016-17 proposed Education & General budget is \$138.9 million. State funding will increase \$410,036 or 1.7% higher than the FY 2015-16 June Estimate. The total state funding of \$23.9 million consists of \$15.0 million from College Opportunity Fund (COF) stipends and \$8.9 million from fee-for-service (FFS) revenue. The slight increase in state funding allowed UCCS to invest in initiative areas in FY 2016-17. The general fund budget includes a 12.0% increase in non-resident tuition revenue.



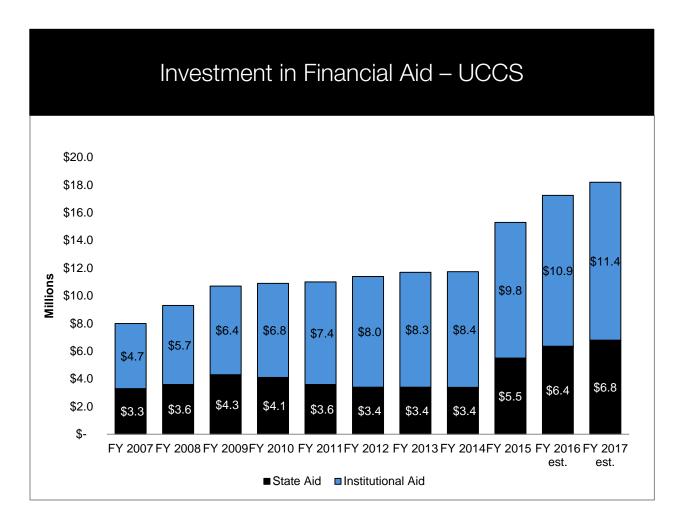
#### **FY 2016-17 EXPENDITURE INCREASES**

Total education and general expenditures are anticipated to grow by 5.2%. Anticipated expenses include:

- 8.5% increase for non-classified salary and benefits (includes a 2.0% merit pool);
- 18.0% increase for classified salary and benefits (includes a 2.0% merit pool);
- 8.1% increase for ICCA;
- 92.0% increase for utilities;
- 15.6% increase for operating expenses.

#### **FINANCIAL AID**

As the only southern Colorado public research institution, UCCS continues its commitment to serving the southern Colorado region and strengthening itself as the institution of choice for high achieving qualified students. The campus plans to invest \$11.4 million in institutional student financial aid in FY 2016-17.



#### **CAMPUS INITIATIVES**

Mandatory Technology Changes - \$163.4K

This expense will provide expansion of the Customer Relations Management System.
 It allows UCCS to manage and strengthen relationships with its alumni. The initiative pays for the system and the Task Stream Assessment software.

Reserve for Risk Pool fluctuations - \$176.8K

 The reserve pool will cover the fluctuations in insurance premiums that vary year to year.

Financial Aid for New Programs - \$487.5K

• Increases to the Chancellor's merit scholarship fund for new academic programs and expanded intercollegiate athletic programs starting in the fall 2016.

Approved New Academic Programs - \$949.3K

• This funding will be used to support direct and indirect costs for new and approved academic programs and the expansion in intercollegiate athletics. The Bachelor of Science in Exercise Science, Bachelor of Science in Engineering Education, Bachelor of Arts in Inclusive Elementary Education, Master of Accounting, and Master of Science in Athletic Training programs were all approved by the Regents in 2015 and are scheduled to begin offering courses in the Fall of 2016. Program additions in athletics include baseball, women's lacrosse, and the expansion of track and field offerings for both men and women.

Academic Affairs Instructional Support - \$762.4K

Funding will be used to run courses through Weekend University and during the
winter break session. The remaining funds will provide support staff in two academic
centers and operating in sponsored programs and the library.

Non Academic Unit Initiatives - \$777.3K

 This funding will provide necessary support to non-academic services that have not grown as the campus has changed. The departments that will receive additional support are Administration and Finance, Student Success, Strategic Initiatives, University Advancement, Chancellor and Information Technology.

# Table A: FY 2016-17 Current Funds Budget University of Colorado Colorado Springs Campus

|   | FY 2                                | 015-16                               | FY 2016-17    |                                    |                            |               |  |  |
|---|-------------------------------------|--------------------------------------|---------------|------------------------------------|----------------------------|---------------|--|--|
|   |                                     | June Estimate                        | Auxiliary &   |                                    |                            |               |  |  |
| Description   | Original Total                      | Total Current                        | Education &   | Self-Funded                        | Restricted                 | Total Current |  |  |
|   | Current Funds                       | Funds                                | General Fund  | Activities                         | Fund                       | Funds Budget  |  |  |
| Revenues  |                                     |                                      |               |                                    |                            |               |  |  |
| Student Tuition and Fees                                    |                                     |                                      |               |                                    |                            |               |  |  |
| Resident Tuition - COF                                      | \$14,390,826                        | \$15,212,675                         | \$15,002,809  | \$0                                | \$0                        | \$15,002,809  |  |  |
| Resident Tuition - Student Share                            | \$74,881,248                        | \$76,795,591                         | \$81,014,710  | \$0                                | \$0                        | \$81,014,710  |  |  |
| Non-Resident Tuition  | \$27,222,126                        | \$22,667,179                         | \$25,381,523  | \$0                                | \$0                        | \$25,381,523  |  |  |
| Other tuition - Continuing Education                        | \$3,967,676                         | \$3,603,181                          | \$0           | \$2,386,344                        | \$0                        | \$2,386,344   |  |  |
| Student fees  | \$18,752,496                        | \$18,875,417                         | \$5,273,184   | \$13,062,918                       | \$0                        | \$18,336,102  |  |  |
| Subtotal - Student Tuition and Fees                         |                                     | \$137,154,043                        | \$126,672,226 | \$15,449,262                       | \$0                        |               |  |  |
| Investment and Interest Income                              |                                     |                                      |               |                                    |                            | \$0           |  |  |
| Grants and Contracts  |                                     |                                      |               |                                    |                            |               |  |  |
| Federal Grants & Contracts                                  | \$25,648,937                        | \$21,734,729                         | \$0           | \$0                                | \$22,608,919               | \$22,608,919  |  |  |
| State and Local Grants & Contracts                          | \$7,578,061                         | \$7,249,809                          | \$0           | \$0                                | \$7,357,224                | \$7,357,224   |  |  |
| Tobacco Funding   | \$0                                 | \$0                                  | \$0           | \$0                                | \$0                        | \$0           |  |  |
| Fee for Service Contract <1>                                | \$8,107,934                         | \$8,286,085                          | \$8,905,987   | \$0                                | \$0                        | \$8,905,987   |  |  |
| Subtotal - Grants & Contracts                               | \$41,334,932                        | \$37,270,623                         | \$8,905,987   | \$0                                | \$29,966,143               | \$38,872,130  |  |  |
| Private/other gifts, grants and contracts                   | \$10,160,981                        | \$8,315,913                          | \$0           | \$0                                | \$8,794,924                | \$8,794,924   |  |  |
| Sales & Services of educational departments                 | \$458,800                           | \$565,782                            | \$0           | \$517,500                          | \$0                        | \$517,500     |  |  |
| Auxiliary Operating Revenues                                | \$28,065,896                        | \$27,877,353                         | \$0           | \$31,423,297                       | \$0                        | \$31,423,297  |  |  |
| Health Services   | \$0                                 | \$200,199                            | \$0           | \$530,184                          | \$0                        | \$530,184     |  |  |
| Other Revenues:   | ·                                   | , ,                                  | ·             |                                    | ·                          | , ,           |  |  |
| Indirect Cost Reimbursement                                 | \$1,145,615                         | \$1,206,021                          | \$1,134,602   | \$0                                | \$0                        | \$1,134,602   |  |  |
| Denver AHEC Library Funding                                 | \$0                                 | \$0                                  | \$0           | \$0                                | \$0                        | \$0           |  |  |
| Other Sources   | \$6,512,259                         | \$5,554,355                          |               | \$2,835,096                        | \$0                        | \$5,044,791   |  |  |
| TOTAL REVENUES  | \$226,892,855                       | \$218,144,289                        | \$138,922,510 | \$50,755,339                       | \$38,761,066               |               |  |  |
|   |                                     |                                      |               |                                    |                            |               |  |  |
| Expenditures  |                                     |                                      |               |                                    |                            |               |  |  |
| Educational & General:                                      |                                     |                                      |               |                                    |                            |               |  |  |
| Instruction   | \$64,750,702                        | \$61,315,123                         | \$63,115,938  | \$2,424,280                        | \$1,601,391                | \$67,141,609  |  |  |
| Research  | \$4,598,228                         | \$6,142,716                          | \$656,418     | \$23,443                           | \$4,084,600                | \$4,764,461   |  |  |
| Public Service  | \$1,638,313                         | \$1,443,572                          | \$26,278      | \$1,477,477                        | \$436,122                  | \$1,939,877   |  |  |
| Academic Support  | \$17,546,483                        | \$15,652,085                         | \$16,524,467  | \$1,322,268                        | \$0                        | \$17,846,735  |  |  |
| Student Services  | \$13,937,974                        | \$12,392,453                         | \$11,703,446  | \$2,151,540                        | \$716,008                  | \$14,570,994  |  |  |
| Institutional Support                                       | \$26,362,438                        | \$19,439,631                         | \$23,314,335  | \$1,044,388                        | \$431,664                  | \$24,790,387  |  |  |
| Operations of Plant   | \$11,678,836                        | \$10,988,117                         | \$12,010,771  | \$265,118                          | \$0                        | \$12,275,889  |  |  |
| Scholarships & Fellowships                                  | \$40,827,537                        | \$35,361,782                         | \$8,186,268   | \$107,224                          | \$31,491,280               | \$39,784,772  |  |  |
| Auxiliary operating expenditures                            | \$26,834,959                        | \$22,328,119                         | \$0           | \$27,044,543                       | \$0                        | \$27,044,543  |  |  |
| Health Services   | \$0                                 | \$0                                  | \$0           | \$0                                | \$0                        | \$0           |  |  |
| Other   | \$0                                 | \$0                                  | \$0           | \$0                                | \$0                        | \$0           |  |  |
| TOTAL EXPENDITURES  | \$208,175,470                       | \$185,063,598                        | \$135,537,921 | \$35,860,281                       | \$38,761,066               | \$210,159,268 |  |  |
|   |                                     |                                      |               |                                    |                            |               |  |  |
| Transfers Between Funds                                     |                                     |                                      |               |                                    |                            |               |  |  |
| Mandatory Transfers   |                                     | <b>*</b>                             | <b>*</b>      | <b>A.</b>                          | _                          | <b>*</b>      |  |  |
| Principal and interest                                      | \$12,230,650                        | \$11,224,293                         |               | \$12,197,704                       | \$0                        | \$15,234,792  |  |  |
| Renewals & replacements                                     | \$0                                 | \$0                                  | \$0           | \$0                                | \$0                        | \$0           |  |  |
| Matching funds/Other  | \$0                                 | \$0                                  | \$0           | \$0                                | \$0                        | ·             |  |  |
| Subtotal Mandatory Transfers                                | \$12,230,650                        | \$11,224,293                         | \$3,037,088   | \$12,197,704                       | \$0                        | \$15,234,792  |  |  |
| Valuatem Transfers 9 Others                                 |                                     |                                      |               |                                    |                            |               |  |  |
| Voluntary Transfers & Other                                 | **                                  | <b></b>                              | <b>*</b>      | <b>*</b>                           | **                         | <b>*</b> -    |  |  |
| Restricted receipts to be expended in future years          | \$0                                 | \$0                                  | \$0           | \$0                                | \$0                        | \$0           |  |  |
| Other   | \$6,486,735                         | \$21,856,398                         |               | \$2,697,354                        | \$0                        | \$3,044,855   |  |  |
| Subtotal Voluntary Transfers TOTAL EXPENDITURES & TRANSFERS | \$6,486,735<br><b>\$226,892,855</b> | \$21,856,398<br><b>\$218,144,289</b> |               | \$2,697,354<br><b>\$50,755,339</b> | \$0<br><b>\$38,761,066</b> | . , ,         |  |  |
|   |                                     |                                      |               |                                    |                            |               |  |  |

<sup>&</sup>lt;1> Of this FY 2016-17 Fee for Service Contract amount, \$75,000 is for the Pilot Program for Inclusive Higher Education for Students with Intellectual and Developmental Disabilities at UCCS. Annual budget estimates for the current fiscal year may be updated after the university's financial software upgrade is complete.

Table B: FY 2016-17 Education & General Fund
University of Colorado
Colorado Springs Campus

|                                  | FY 2015-16                         | FY 2015-16 June              | FY 2016-17                  | FY 2016-17 vs. FY 2        | 2015-16 June Est. |
|----------------------------------|------------------------------------|------------------------------|-----------------------------|----------------------------|-------------------|
| Category                         | Original Budget                    | Estimate                     | Proposed Budget             | \$ Change                  | % Change          |
| Revenues                         |                                    |                              |                             |                            |                   |
| Student Tuition                  |                                    |                              |                             |                            |                   |
| College Opportunity Fund         | \$14,390,826                       | \$15,212,675                 | \$15,002,809                | (\$209,866)                | -1.4%             |
| Resident Tuition                 | \$74,881,248                       | \$76,795,591                 | \$81,014,710                | \$4,219,119                | 5.5%              |
| Non-Resident Tuition             | \$27,222,126                       | \$22,667,179                 | \$25,381,523                | \$2,714,344                | 12.0%             |
| Total Tuition                    | \$116,494,200                      | \$114,675,445                | \$121,399,042               | \$6,723,597                | 5.9%              |
| COF - Fee for Service            | \$8,107,934                        | \$8,286,085                  | \$8,905,987                 | \$619,902                  | 7.5%              |
| Tobacco Funds                    | \$0                                | \$0                          | \$0                         | \$0                        | n/a               |
| Student Academic & Facility Fees | \$2,863,385                        | \$2,924,219                  | \$2,988,552                 | \$64,333                   | 2.2%              |
| Student Activity Fees            | \$2,341,497                        | \$2,235,452                  | \$2,284,632                 | \$49,180                   | 2.2%              |
| Indirect Cost Recovery           | \$1,145,615                        | \$1,206,021                  | \$1,134,602                 | (\$71,419)                 | -5.9%             |
| Other                            | \$3,040,972                        | \$2,774,678                  | \$2,209,695                 | (\$564,983)                | -20.4%            |
| TOTAL REVENUES                   | \$133,993,603                      | \$132,101,900                | \$138,922,510               | \$6,820,610                | 5.2%              |
| Francis distrings                |                                    |                              |                             |                            |                   |
| Expenditures                     | <b>#04.000.507</b>                 | ΦE0 500 400                  | 004744054                   | <b>#F 007 000</b>          | 0.00/             |
| Unclassified Salaries            | \$61,093,527                       | \$59,506,168                 | \$64,744,051                | \$5,237,883                | 8.8%              |
| Unclassified Benefits            | \$17,518,342<br>\$78,644,860       | \$17,439,091<br>\$76,045,350 | \$18,750,623                | \$1,311,532                | 7.5%              |
| Total Unclassified Compensation  | \$78,611,869                       | \$76,945,259                 | \$83,494,674                | \$6,549,415                | 8.5%              |
| Classified Salaries              | \$7,589,878                        | \$6,825,233                  | \$7,619,824                 | \$794,591                  | 11.6%             |
| Classified Benefits              | \$4,246,078<br>\$44,835,056        | \$3,305,867                  | \$4,338,698<br>\$44,058,533 | \$1,032,831<br>\$4,837,433 | 31.2%             |
| Total Classified Compensation    | \$11,835,956                       | \$10,131,100                 | \$11,958,522                | \$1,827,422                | 18.0%             |
| Hourly Compensation              | \$2,131,994<br><b>\$03.570.840</b> | \$2,508,454                  | \$2,123,332                 | (\$385,122)                | -15.4%            |
| Total Compensation Costs         | \$92,579,819                       | \$89,584,813                 | \$97,576,528                | \$7,991,715                | 8.9%              |
| Operating Expense                | \$18,182,217                       | \$16,195,171                 | \$18,728,757                | \$2,533,586                | 15.6%             |
| Library Materials                | \$1,633,068                        | \$1,242,721                  | \$1,640,368                 | \$397,647                  | 32.0%             |
| Utilities                        | \$3,063,961                        | \$1,719,438                  | \$3,301,643                 | \$1,582,205                | 92.0%             |
| Student Aid                      | \$7,766,731                        | \$5,805,715                  | \$8,688,607                 | \$2,882,892                | 49.7%             |
| ICCA                             | \$4,310,895                        | \$4,310,895                  | \$4,659,429                 | \$348,534                  | 8.1%              |
| Insurance                        | \$1,092,589                        | \$1,140,249                  | \$942,589                   | (\$197,660)                | -17.3%            |
| Total Expenditures               | \$128,629,280                      | \$119,999,002                | \$135,537,921               | \$15,538,919               | 12.9%             |
| Transfers                        | \$5,364,323                        | \$12,102,898                 | \$3,384,589                 | (\$8,718,309)              | -72.0%            |
| TOTAL EXPENDITURES & TRANSFER    |                                    | \$132,101,900                | • , , ,                     | \$6,820,610                | 5.2%              |

| FY 2016-17 Compensation Pools | Range |
|-------------------------------|-------|
| Classified                    | 2.0%  |
| Faculty, Exempt               | 2.0%  |

Note:

Annual budget estimates for the current fiscal year may be updated after the university's financial software upgrade is complete.

Table C: FY 2016-17 Research Activity
University of Colorado
Colorado Springs Campus

| Research Expenditures       |              | FY 2013-14 |              | FY 2014-15 | FY 2015-16   |           |              | FY 2016-17 |  |  |
|-----------------------------|--------------|------------|--------------|------------|--------------|-----------|--------------|------------|--|--|
|                             |              | Actual     |              | Actual     | Budgeted     |           |              | Budgeted   |  |  |
|                             | Expenditures |            | Expenditures |            | Expenditures |           | Expenditures |            |  |  |
| Federal Research-Non ARRA   | \$           | 4,951,844  | \$           | 5,473,761  | \$           | 4,960,905 | \$           | 4,960,905  |  |  |
| Federal Research-ARRA       | \$           | 85,276     | \$           | 51,454     | \$           | -         | \$           | -          |  |  |
| Total Federal Research      | \$           | 5,037,120  | \$           | 5,525,215  | \$           | 4,960,905 | \$           | 4,960,905  |  |  |
| Private Research            | \$           | 1,527,150  | \$           | 1,507,911  | \$           | 1,994,415 | \$           | 1,994,415  |  |  |
| State & Local Research      | \$           | 554,021    | \$           | , ,        | \$           | 841,538   | \$           | 841,538    |  |  |
| Total Research Expenditures | \$           | 7,118,291  | \$           | 8,254,568  | \$           | 7,796,858 | \$           | 7,796,858  |  |  |

| Number of Research Awards | FY 2013-14 Actual Awards |    |           | FY 2014-15 Est | FY 2014-15 Estimated Awards |            |        | FY 2015-16 Estimated Awards |           |  |
|---------------------------|--------------------------|----|-----------|----------------|-----------------------------|------------|--------|-----------------------------|-----------|--|
|                           | Number                   |    | Dollars   | Number         |                             | Dollars    | Number |                             | Dollars   |  |
| Federal Research-Non ARRA | 20                       | \$ | 5,657,492 | 21             | \$                          | 6,002,778  | 12     | \$                          | 1,700,000 |  |
| Federal Research-ARRA     | -                        | \$ | -         | -              | \$                          | -          | -      | \$                          | -         |  |
| Total Federal Research    | 20                       | \$ | 5,657,492 | 21             | \$                          | 6,002,778  | 12     | \$                          | 1,700,000 |  |
| Private Research          | 57                       | \$ | 2,862,581 | 48             | \$                          | 3,845,648  | 34     | \$                          | 3,200,000 |  |
| State & Local Research    | 15                       | \$ | 875,962   | 14             | \$                          | 452,924    | 10     | \$                          | 1,100,000 |  |
| Total Research Awards     | 92                       | \$ | 9,396,035 | 83             | \$                          | 10,301,350 | 56     | \$                          | 6,000,000 |  |

### FY 2016-17 Research Outlook

Projections for FY 2016-17 are conservative and the result of a smaller number of estimated grant awards and activity at UCCS. The smaller number of grant awards and activity is due to a combination of turnover in experienced research faculty, out-year use of prior year grant funds, and faculty that are currently engaging in research rather than pursuing new grant funded research proposals.

Annual budget estimates for the current fiscal year may be updated after the university's financial software upgrade is complete.

Table D: University of Colorado Enrollment Student Full-Time Equivalent Enrollment Colorado Springs Campus

|               | Resident Student FTE |                 |          |          |           | Non-Resident | Student FTI     | E        | Total Student FTE |        |          |          |
|---------------|----------------------|-----------------|----------|----------|-----------|--------------|-----------------|----------|-------------------|--------|----------|----------|
| Student Level | FY 2015              | FY 2016 FY 2017 |          | FY 2015  | 5 FY 2016 |              | FY 2016 FY 2017 |          | FY 2              | 2016   | FY 2017  |          |
|               | Actual               | Budget          | Estimate | Budgeted | Actual    | Budget       | Estimate        | Budgeted | Actual            | Budget | Estimate | Budgeted |
| Undergraduate | 7,192                | 7,233           | 7,362    | 7,708    | 1,012     | 970          | 1,026           | 1,139    | 8,204             | 8,203  | 8,388    | 8,847    |
| Graduate      | 725                  | 774             | 696      | 634      | 132       | 123          | 129             | 117      | 857               | 897    | 825      | 751      |
| Total         | 7,917                | 8,007           | 8,058    | 8,342    | 1,144     | 1,093        | 1,155           | 1,256    | 9,061             | 9,100  | 9,213    | 9,598    |

FY 2015 actuals are from the CCHE FTE report.

FY 2016 budget is from June 2015 Regents budget notebook.

FY 2016 estimates are from spring 2016 census and summer 2015 and fall 2015 end of term.

Table E: University of Colorado Enrollment Student Headcount Enrollment, Fall Term Colorado Springs Campus

|               | Residen | t Student He | adcount | Non-Resid | ent Student I | Headcount | Total Student Headcount |         |         |  |
|---------------|---------|--------------|---------|-----------|---------------|-----------|-------------------------|---------|---------|--|
| Student Level | FY 2015 | FY 2016      | FY 2017 | FY 2015   | FY 2016       | FY 2017   | FY 2015                 | FY 2016 | FY 2017 |  |
| Undergraduate | 8,187   | 8,430        | 8,819   | 1,192     | 1,188         | 1,450     | 9,379                   | 9,618   | 10,269  |  |
| Graduate      | 1,478   | 1,422        | 1,295   | 275       | 259           | 236       | 1,753                   | 1,681   | 1,531   |  |
| Total         | 9,665   | 9,852        | 10,114  | 1,467     | 1,447         | 1,686     | 11,132                  | 11,299  | 11,800  |  |

Fall 2014 and Fall 2015 are based on census date enrollment.

Table F: University of Colorado Employees Colorado Springs Campus

| Fall 2015                                    | Full-Time | Part-Time | Total |
|--|-----------|-----------|-------|
| Faculty                                      | 429       | 370       | 799   |
| Instructional Faculty                        | 406       | 358       | 764   |
| Tenured/Tenure Track                         | 239       | 9         | 248   |
| Full Professor                               | 79        | 4         | 83    |
| Associate Professor                          | 80        | 2         | 82    |
| Assistant Professor                          | 80        | 3         | 83    |
| Non-Tenure Track                             | 167       | 349       | 516   |
| Instructor/Sr. Instructor                    | 164       | 29        | 193   |
| Other  | 3         | 320       | 323   |
| Research Faculty/Public Service              | 23        | 12        | 35    |
| Staff  | 634       | 148       | 782   |
| Officers                                     | 14        | -         | 14    |
| Management/Other Professionals/Support Staff | 620       | 148       | 768   |
| Total Regular Employees                      | 1,063     | 518       | 1,581 |
| Other Non-Permanent Employees                |           |           | 1,284 |
| Total Regular and Non-Permanent Employees    |           |           | 2,865 |

Note: Regular employees includes all reported for IPEDS HR for Fall 2015, excluding graduate assistants. Library faculty (including tenured/tenure-track) are counted as staff to be consistent with IPEDS reporting conventions. Other non-tenure track employees include adjunt, adjoint, lecturer, and visiting faculty positions. Student employees and graduate assistants are excluded. Counts do not include those on leave without pay or vacant positions.