

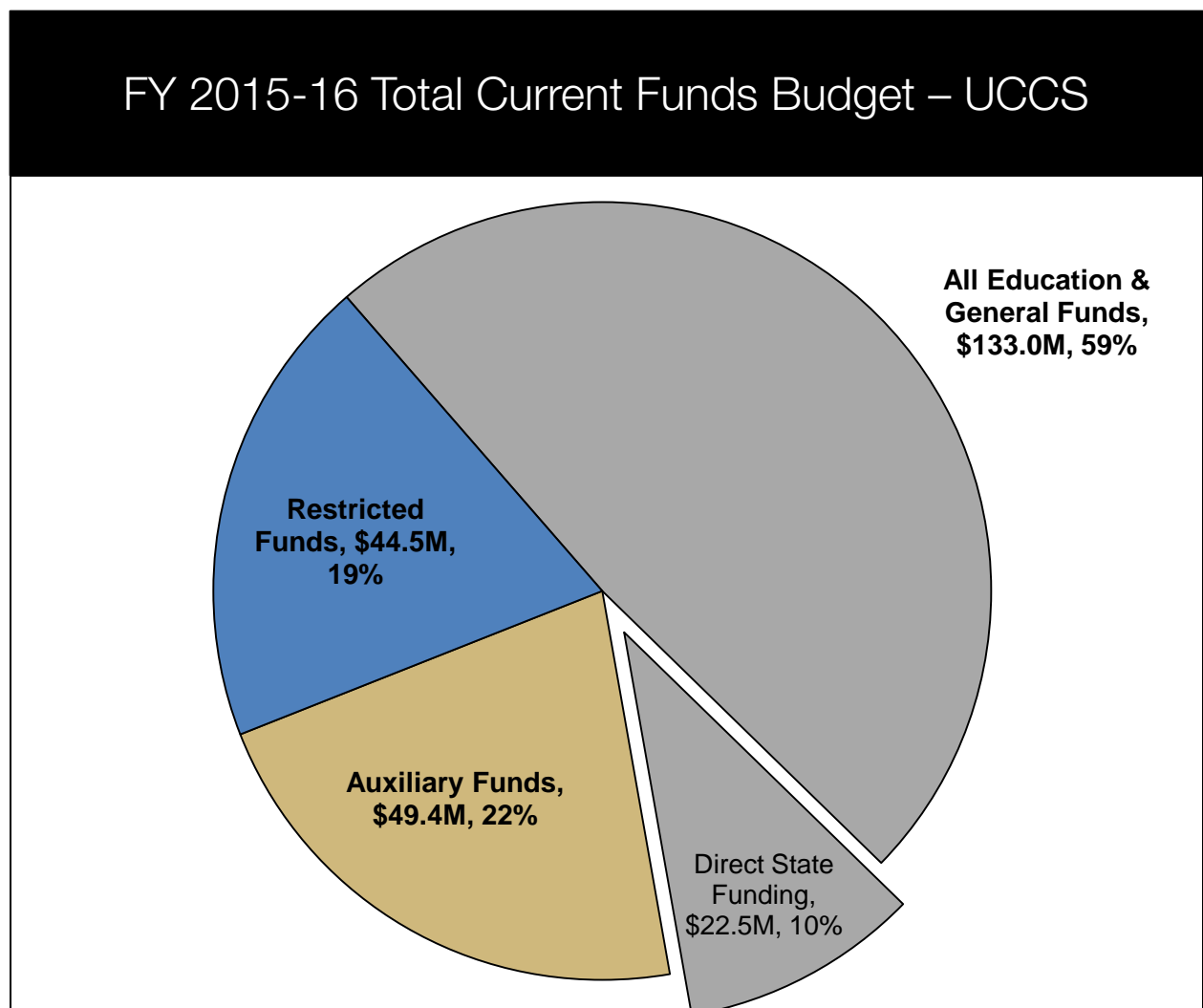
# University of Colorado Colorado Springs FY 2015-16 Operating Budget

## FY 2015-16 CURRENT FUNDS BUDGET

The proposed FY 2015-16 Current Funds Budget totals \$226.9 million, an increase of \$22.9 million, or 11.2% over FY 2014-15 (June Estimate).

- The Education & General budget totals \$133.0 million, an increase of \$9.2 million, or 7.4%.
- The Auxiliary budget totals \$49.3 million, an increase of \$6.2 million, or 14.3%.
- The Restricted budget totals \$44.5 million, an increase of \$7.6 million, or 20.5%.

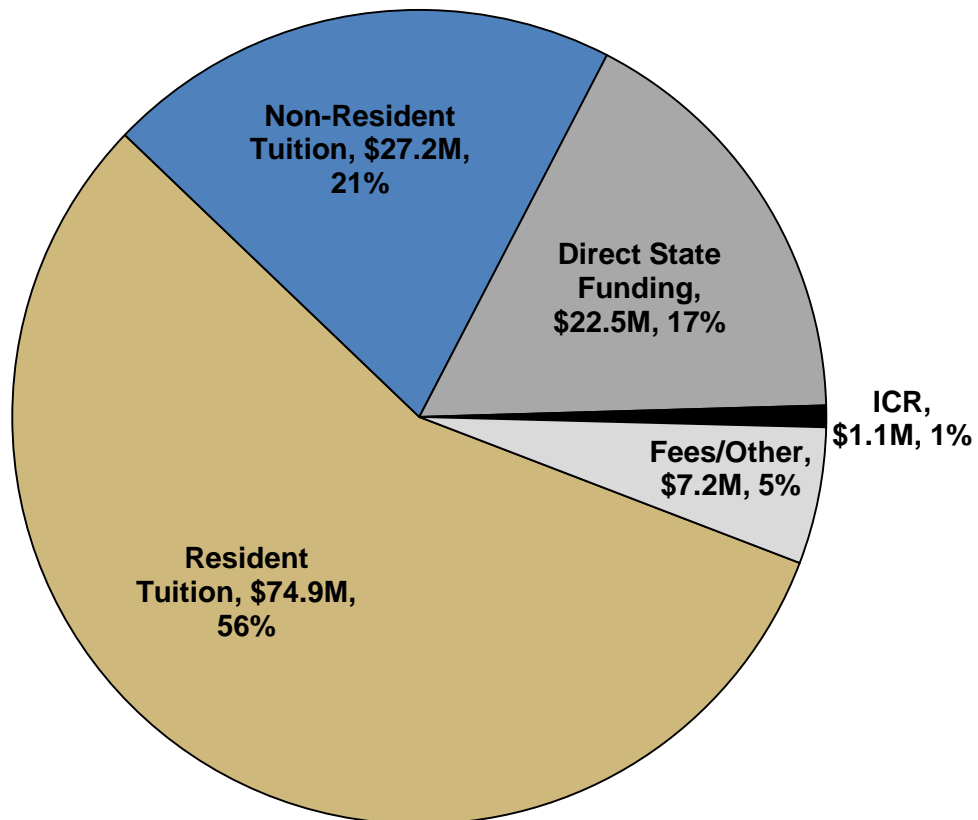
Resident tuition remains the largest component of the Education & General budget although the non-resident component is presently growing at a much faster rate. Tuition and fees are estimated to increase \$7.5 million or 7.5%. This is due to a combination of rate increases and anticipated enrollment growth. An increase in restricted revenue is due to expected increases in federal and state and local grants and contracts as well as private gifts, grants and contracts.



## FY 2015-16 EDUCATION & GENERAL FUND BUDGET

The FY 2015-16 proposed Education & General budget is \$133.0 million. State funding will increase \$2.05 million or 10.0% higher than in FY 2015. The total state funding of \$22.5 million consists of \$14.4 million from College Opportunity Fund (COF) stipends and \$8.1 million from fee-for-service (FFS) revenue. The additional investment from the state helped to limit resident tuition increases for the upcoming year. The general fund budget includes a 23.9% increase in non-resident tuition revenue.

### FY 2015-16 Education & General Budget – UCCS Sources of Revenue



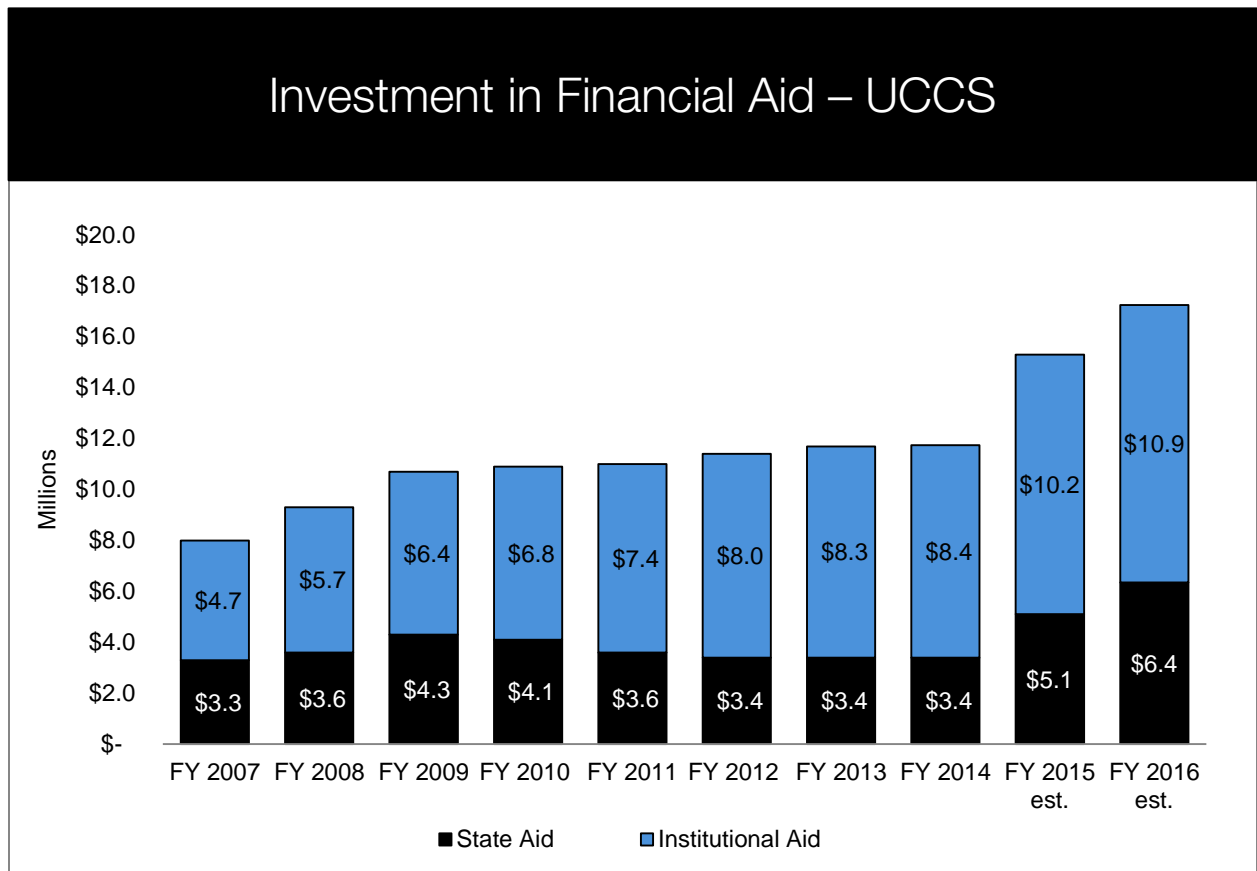
## FY 2015-16 EXPENDITURE INCREASES

Total education and general expenditures are anticipated to grow by 5.1%. Anticipated expenses include:

- 6.5% increase for non-classified salary and benefits (includes a 3.0% merit pool);
- 16.7% increase for classified salary and benefits (includes a 1.0% COLA and 2.0% merit pool);
- 13.7% increase for ICCA;
- 60.6% increase for utilities;
- 19.4% increase for operating expenses.

## FINANCIAL AID

As the only southern Colorado public research institution, UCCS continues its commitment to serving the southern Colorado region and strengthening itself as the institution of choice for high achieving qualified students. The campus plans to invest \$10.9 million in institutional student financial aid in FY 2015-16.



## **CAMPUS INITIATIVES**

### Student Response Team Compliance Needs - \$300K

- Investment in staff for the Dean of Students office and the Counselling Center to allow UCCS to achieve a goal of meeting best practices in higher education for managing student crisis situations. This is the first of a multi-year plan to build best practice models around these complex issues.

### Academic Affairs - \$701.9K

- An investment in faculty and staff for other departments within Academic Affairs as well as support for Academic Affairs administration, the Colleges of Business, Education, Engineering, and Letters, Arts, and Sciences and the School of Public Affairs, and the Library. This will allow UCCS to support the growth of its student body and support the addition of two new academic programs.

### Administration and Finance - \$183.1K

- Expanded services within the Administration and Finance area to help keep pace with the needs and demands of the campus due to enrollment growth and campus expansion. This includes new staff in Facilities, Resource Management, Police, Green House, and the Counseling Center.

### Campus Infrastructure - \$811.1K

- The designated growth campus continues to develop the North Nevada corridor and main campus. Funding will be provided for the operations of the Visual and Performing Arts building (VAPA), North Nevada Infrastructure debt service, an increase to the Capital Renewal fund, and rent for general fund lecture space in the auxiliary operated residence halls.

### Chancellor's Areas - \$56K

- This will provide funding for year 3 of the campus compliance director and an amount to fully fund a position in the Office of Harassment and Discrimination (OHD). This plan will allow UCCS to support the growing compliance needs and additional complexities on campus.

### Enrollment Initiatives - \$346.7K

- This investment includes enrollment growth funding for the Beth El College of Nursing and Health Sciences and an addition to Campus Strategic Initiatives.

### Reserve for Possible FY 2016-17 Budget Volatility - \$1.5M

- Due to possible revenue volatility in FY 16-17, UCCS will use this amount for one-time purposes rather than allocating it to on-going needs. These funds will be used for the North Nevada Infrastructure project in FY 15-16 thereby decreasing the amount that is needed for debt service.

Information Technology - \$50.3K

- This investment will increase funding for IT positions and augment operating costs.

Salary Initiatives - \$360K

- This investment provides a ½ percent salary pool and allows UCCS to continue to address equity and retention salary adjustments for faculty and university staff.

Student Success - \$161.9K

- Expanded services within the Student Success areas to help keep pace with the needs and demands of the campus due to enrollment growth and campus expansion. This includes new staff in Admissions and Records, Student Life and Leadership, Veteran and Military Student Affairs (VMSA), the Career Center and the office of the Dean of Students.

University Advancement - \$236.5K

- In support of existing University Advancement units including Marketing, University Relations, Special Events and Alumni Relations, the campus has been broadening the entire marketing strategy for the past several years to increase the visibility of UCCS. One-time funds have been utilized to cover on-going expenditures in past fiscal years that should be built into the base operating budget.

**Table A: FY 2015-16 Current Funds Budget**  
**University of Colorado**  
**Colorado Springs Campus**

Description	FY 2014-15		FY 2015-16			
	Original Total Current Funds	June Estimate Total Current Funds	Education & General Fund	Auxiliary & Self-Funded Activities	Restricted Fund	Total Current Funds Budget
<b>Revenues</b>						
Student Tuition and Fees						
Resident Tuition - COF	\$14,390,826	\$14,937,991	\$14,390,826	\$0	\$0	\$14,390,826
Resident Tuition - Student Share	\$71,948,304	\$72,721,166	\$74,881,248	\$0	\$0	\$74,881,248
Non-Resident Tuition	\$22,415,882	\$21,962,916	\$27,222,126	\$0	\$0	\$27,222,126
Other tuition - Continuing Education	\$3,226,643	\$3,641,569	\$0	\$3,967,676	\$0	\$3,967,676
Student fees	\$16,494,059	\$17,581,118	\$5,204,882	\$13,547,614	\$0	\$18,752,496
<b>Subtotal - Student Tuition and Fees</b>	<b>\$128,475,715</b>	<b>\$130,844,760</b>	<b>\$121,699,082</b>	<b>\$17,515,290</b>	<b>\$0</b>	<b>\$139,214,372</b>
Investment and Interest Income	\$0	\$0	\$0	\$0	\$0	\$0
Grants and Contracts						
Federal Grants & Contracts	\$19,593,703	\$21,374,114	\$0	\$0	\$25,648,937	\$25,648,937
State and Local Grants & Contracts	\$5,726,864	\$6,315,051	\$0	\$0	\$7,578,061	\$7,578,061
Tobacco Funding	\$0	\$0	\$0	\$0	\$0	\$0
Fee for Service Contract	\$6,062,592	\$5,515,427	\$8,107,934	\$0	\$0	\$8,107,934
<b>Subtotal - Grants &amp; Contracts</b>	<b>\$31,383,159</b>	<b>\$33,204,592</b>	<b>\$8,107,934</b>	<b>\$0</b>	<b>\$33,226,998</b>	<b>\$41,334,932</b>
Private/other gifts, grants and contracts	\$9,154,646	\$9,237,255	\$0	\$0	\$10,160,981	\$10,160,981
Sales & Services of educational departments	\$384,250	\$424,751	\$0	\$458,800	\$0	\$458,800
Auxiliary Operating Revenues	\$25,476,971	\$23,971,272	\$0	\$28,065,896	\$0	\$28,065,896
Health Services	\$0	\$0	\$0	\$0	\$0	\$0
Other Revenues:						
Indirect Cost Reimbursement	\$1,365,900	\$1,145,615	\$1,145,615	\$0	\$0	\$1,145,615
Denver AHEC Library Funding	\$0	\$0	\$0	\$0	\$0	\$0
Other Sources	\$14,034,669	\$5,124,393	\$2,012,318	\$3,390,390	\$1,109,551	\$6,512,259
<b>TOTAL REVENUES</b>	<b>\$210,275,310</b>	<b>\$203,952,638</b>	<b>\$132,964,949</b>	<b>\$49,430,376</b>	<b>\$44,497,530</b>	<b>\$226,892,855</b>
<b>Expenditures</b>						
Educational & General:						
Instruction	\$61,941,310	\$60,490,244	\$60,059,656	\$2,789,655	\$1,901,391	\$64,750,702
Research	\$3,180,832	\$4,310,278	\$490,213	\$23,415	\$4,084,600	\$4,598,228
Public Service	\$1,280,966	\$1,453,773	\$23,623	\$1,178,568	\$436,122	\$1,638,313
Academic Support	\$15,664,450	\$16,252,632	\$15,485,142	\$995,042	\$1,066,299	\$17,546,483
Student Services	\$12,735,301	\$14,279,203	\$11,536,392	\$1,685,574	\$716,008	\$13,937,974
Institutional Support	\$22,480,288	\$19,433,853	\$22,208,918	\$1,221,856	\$2,931,664	\$26,362,438
Operations of Plant	\$10,897,954	\$10,023,850	\$11,452,554	\$226,282	\$0	\$11,678,836
Scholarships & Fellowships	\$30,954,309	\$32,040,174	\$7,372,782	\$120,309	\$33,334,446	\$40,827,537
Auxiliary operating expenditures	\$23,808,820	\$24,464,724	\$0	\$26,807,959	\$27,000	\$26,834,959
Health Services	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
<b>TOTAL EXPENDITURES</b>	<b>\$182,944,230</b>	<b>\$182,748,731</b>	<b>\$128,629,280</b>	<b>\$35,048,660</b>	<b>\$44,497,530</b>	<b>\$208,175,470</b>
<b>Transfers Between Funds</b>						
Mandatory Transfers						
Principal and interest	\$11,788,258	\$11,406,753	\$4,023,445	\$8,207,205	\$0	\$12,230,650
Renewals & replacements	\$0	\$0	\$0	\$0	\$0	\$0
Matching funds/Other	\$0	\$0	\$0	\$0	\$0	\$0
Subtotal -- Mandatory Transfers	\$11,788,258	\$11,406,753	\$4,023,445	\$8,207,205	\$0	\$12,230,650
Voluntary Transfers & Other						
Restricted receipts to be expended in future years	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$15,542,821	\$9,797,154	\$312,224	\$6,174,511	\$0	\$6,486,735
Subtotal Voluntary Transfers	\$15,542,821	\$9,797,154	\$312,224	\$6,174,511	\$0	\$6,486,735
<b>TOTAL EXPENDITURES &amp; TRANSFERS</b>	<b>\$210,275,310</b>	<b>\$203,952,638</b>	<b>\$132,964,949</b>	<b>\$49,430,376</b>	<b>\$44,497,530</b>	<b>\$226,892,855</b>

**Table B: FY 2015-16 Education & General Fund  
University of Colorado  
Colorado Springs Campus**

Category	FY 2014-15 Original Budget	FY 2014-15 June Estimate	FY 2015-16 Proposed Budget	FY 2015-16 vs. FY 2014-15 June Est.	
				\$ Change	% Change
<b>Revenues</b>					
Student Tuition					
College Opportunity Fund	\$14,390,826	\$14,937,991	\$14,390,826	(\$547,165)	-3.7%
Resident Tuition	\$71,948,304	\$72,721,166	\$74,881,248	\$2,160,082	3.0%
Non-Resident Tuition	\$22,415,882	\$21,962,916	\$27,222,126	\$5,259,210	23.9%
<b>Total Tuition</b>	<b>\$108,755,013</b>	<b>\$109,622,073</b>	<b>\$116,494,200</b>	<b>\$6,872,127</b>	<b>6.3%</b>
COF - Fee for Service	\$6,062,592	\$5,515,427	\$8,107,934	\$2,592,507	47.0%
Tobacco Funds	\$0	\$0	\$0	\$0	
Student Academic & Facility Fees	\$2,443,182	\$2,829,124	\$2,863,385	\$34,261	1.2%
Student Activity Fees	\$2,272,320	\$2,277,721	\$2,341,497	\$63,776	2.8%
Indirect Cost Recovery	\$1,365,900	\$1,145,615	\$1,145,615	\$0	0.0%
Other	\$2,570,636	\$2,379,722	\$2,012,318	(\$367,404)	-15.4%
<b>TOTAL REVENUES</b>	<b>\$123,469,643</b>	<b>\$123,769,682</b>	<b>\$132,964,949</b>	<b>\$9,195,267</b>	<b>7.4%</b>
<b>Expenditures</b>					
Unclassified Salaries	\$56,895,903	\$57,185,916	\$61,093,527	\$3,907,611	6.8%
Unclassified Benefits	\$15,820,637	\$16,600,499	\$17,518,342	\$917,843	5.5%
<b>Total Unclassified Compensation</b>	<b>\$72,716,539</b>	<b>\$73,786,415</b>	<b>\$78,611,869</b>	<b>\$4,825,454</b>	<b>6.5%</b>
Classified Salaries	\$7,564,861	\$6,855,753	\$7,589,878	\$734,125	10.7%
Classified Benefits	\$3,910,887	\$3,286,891	\$4,246,078	\$959,187	29.2%
<b>Total Classified Compensation</b>	<b>\$11,475,748</b>	<b>\$10,142,644</b>	<b>\$11,835,956</b>	<b>\$1,693,312</b>	<b>16.7%</b>
Hourly Compensation	\$2,060,733	\$2,893,416	\$2,131,994	(\$761,422)	-26.3%
<b>Total Compensation Costs</b>	<b>\$86,253,020</b>	<b>\$86,822,475</b>	<b>\$92,579,819</b>	<b>\$5,757,344</b>	<b>6.6%</b>
Operating Expense	\$15,850,669	\$15,225,358	\$18,182,217	\$2,956,859	19.4%
Library Materials	\$1,586,868	\$1,613,514	\$1,633,068	\$19,554	1.2%
Utilities	\$2,918,058	\$1,907,386	\$3,063,961	\$1,156,575	60.6%
Student Aid	\$6,823,349	\$7,760,284	\$7,766,731	\$6,447	0.1%
ICCA	\$3,791,912	\$3,791,912	\$4,310,895	\$518,983	13.7%
Insurance	\$1,105,744	\$1,134,490	\$1,092,589	(\$41,901)	-3.7%
<b>Total Expenditures</b>	<b>\$118,329,620</b>	<b>\$118,255,419</b>	<b>\$128,629,280</b>	<b>\$10,373,861</b>	<b>8.8%</b>
Transfers	\$5,140,023	\$5,514,263	\$4,335,669	(\$1,178,594)	-21.4%
<b>TOTAL EXPENDITURES &amp; TRANSFERS</b>	<b>\$123,469,643</b>	<b>\$123,769,682</b>	<b>\$132,964,949</b>	<b>\$9,195,267</b>	<b>7.4%</b>

FY 2015-16 Compensation Pools	Range
Classified	1.0% - 3.0%
Faculty, Exempt	0% - 3.0%

**Table C: FY 2015-16 Research Activity  
University of Colorado  
Colorado Springs Campus**

<b>Research Expenditures</b>	<b>FY 2012-13 Actual Expenditures</b>	<b>FY 2013-14 Actual Expenditures</b>	<b>FY 2014-15 Estimated Expenditures</b>	<b>FY 2015-16 Budgeted Expenditures</b>
Federal Research-Non ARRA	\$ 4,495,756	\$ 4,951,844	\$ 5,310,616	\$ 5,576,147
Federal Research-ARRA	\$ 263,044	\$ 85,276	\$ 54,336	\$ -
Total Federal Research	\$ 4,758,800	\$ 5,037,121	\$ 5,364,952	\$ 5,576,147
Private Research	\$ 1,540,745	\$ 1,527,150	\$ 2,123,874	\$ 2,230,068
State & Local Research	\$ 841,869	\$ 554,021	\$ 462,594	\$ 467,220
<b>Total Research Expenditures</b>	<b>\$ 7,141,414</b>	<b>\$ 7,118,292</b>	<b>\$ 7,951,420</b>	<b>\$ 8,273,435</b>

<b>Number of Research Awards</b>	<b>FY 2012-13 Actual Awards</b>		<b>FY 2013-14 Actual Awards</b>		<b>FY 2014-15 Estimated Awards</b>	
	<b>Number</b>	<b>Dollars</b>	<b>Number</b>	<b>Dollars</b>	<b>Number</b>	<b>Dollars</b>
Federal Research-Non ARRA	27	\$ 5,308,206	20	\$ 5,657,492	22	\$ 4,910,000
Federal Research-ARRA	-	\$ -	-	\$ -	-	\$ -
Total Federal Research	27	\$ 5,308,206	20	\$ 5,657,492	22	\$ 4,910,000
Private Research	53	\$ 967,764	57	\$ 2,862,581	21	\$ 4,190,000
State & Local Research	15	\$ 732,320	15	\$ 875,962	14	\$ 400,000
<b>Total Research Awards</b>	<b>95</b>	<b>\$ 7,008,290</b>	<b>92</b>	<b>\$ 9,396,035</b>	<b>57</b>	<b>\$ 9,500,000</b>

**FY 2015-16 Research Outlook**

UCCS continues to support institutional grant writing efforts and training opportunities for faculty, staff; continued increases in sponsored programs awards are anticipated. A challenge that is foreseen is the number of grants or contracts that are coming through with no F&A (Facilities and Administration) rate.



**Table D: University of Colorado Enrollment  
Student Full-Time Equivalent Enrollment  
Colorado Springs Campus**

Student Level	Resident Student FTE				Non-Resident Student FTE				Total Student FTE			
	FY 2014 Actual	FY 2015		FY 2016 Budgeted	FY 2014 Actual	FY 2015		FY 2016 Budgeted	FY 2014 Actual	FY 2015		FY 2016 Budgeted
		Budget	Estimate			Budget	Estimate			Budget	Estimate	
Undergraduate	6,906	7,233	7,190	7,406	914	970	1,013	1,043	7,819	8,203	8,203	8,449
Graduate	739	774	696	717	117	123	131	135	856	897	827	852
Total	7,645	8,007	7,886	8,123	1,030	1,093	1,144	1,178	8,675	9,100	9,030	9,301

FY 2014 actuals are from the CCHE FTE report.

FY 2015 budget is from June 2014 Regents budget notebook.

FY 2015 estimate is from summer and fall end of term plus spring census.

FY 2016 SFTE based on campus enrollment projections.

**Table E: University of Colorado Enrollment  
Student Headcount Enrollment, Fall Term  
Colorado Springs Campus**

Student Level	Resident Student Headcount			Non-Resident Student Headcount			Total Student Headcount		
	FY 2014	FY 2015	FY 2016	FY 2014	FY 2015	FY 2016	FY 2014	FY 2015	FY 2016
Undergraduate	7,867	8,187	8,433	1,004	1,192	1,228	8,871	9,379	9,660
Graduate	1,507	1,478	1,522	220	275	283	1,727	1,753	1,806
Total	9,374	9,665	9,955	1,224	1,467	1,511	10,598	11,132	11,466

FY 2014 and FY 2015 based on IR enrollments for Fall EOT

**Table F: University of Colorado Employees  
Colorado Springs Campus**

<b>Fall 2014</b>	<b>Full-Time</b>	<b>Part-Time</b>	<b>Total</b>
<b>Faculty</b>	<b>488</b>	<b>308</b>	<b>796</b>
Instructional Faculty	462	299	761
Tenured/Tenure Track	245	2	247
Full Professor	79	1	80
Associate Professor	78	-	78
Assistant Professor	88	1	89
Non-Tenure Track	217	297	514
Instructor/Sr. Instructor	188	1	189
Other	29	296	325
Research/Public Service	26	9	35
<b>Staff</b>	<b>632</b>	<b>59</b>	<b>691</b>
Officers	14	-	14
Management/Other Professionals/Support Staff	618	59	677
<b>Total Regular Employees</b>	<b>1,120</b>	<b>367</b>	<b>1,487</b>
<b>Other Non-Permanent Employees</b>			<b>1,218</b>
<b>Total Regular and Non-Permanent Employees</b>			<b>2,705</b>

Note: Regular employees includes all reported for IPEDS HR for Fall 2014, excluding graduate assistants. Library faculty (including tenured/tenure-track) are counted as staff to be consistent with IPEDS reporting conventions. Other non-permanent employees includes student and other temporary employees. Counts do not include those on leave without pay or vacant positions.