# COLORADO STATE TREASURY BUDGET REQUEST FISCAL YEAR 2008-09

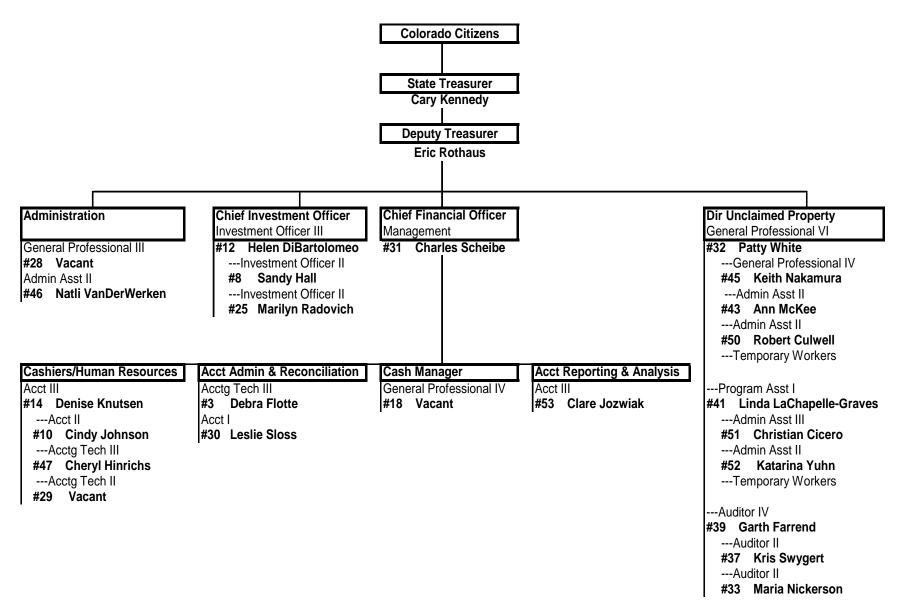
# COLORADO STATE TREASURY FY 2008-09 Budget Request

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# DEPARTMENT OVERVIEW Colorado State Treasury – Organizational Chart



# **Colorado State Treasury Mission and Vision Statements**

## MISSION STATEMENT

"The Colorado State Treasury is the constitutional custodian of the public's funds. It is the Treasury's duty to manage and account for the citizen's tax dollars from the time they are received until the time they are disbursed. The Treasury's staff is committed to safeguarding and managing the people's monies with the same diligence and care as they do their own.

"The mission of the Unclaimed Property Section is to reunite all owners (or heirs) with their unclaimed or abandoned property."

## **VISION STATEMENT**

"The Colorado State Treasury staff will continually strive to better serve the citizens of Colorado. Central to this goal is the continued introduction and use of new technologies to provide improved access to services for both citizens and other governmental agencies."

# **Colorado State Treasury Strategic Plan**

The Treasury Department is organized in three distinct sections: Administration, Unclaimed Property, and Special Purpose.

## Administration

The State Treasurer and her staff serve the citizens of Colorado by providing banking and investment services for all funds deposited with the state treasury. As funds are deposited, all cash is immediately invested in statutorily authorized investments. Simultaneously, the Treasury ensures that sufficient funds are maintained in cash accounts to meet the State's daily cash needs. The income earned on its investments augments the State's revenues from taxes and fees and significantly decreases the tax burden on Colorado's citizens.

## **Accounting**

On a daily basis, the accounting section records and reconciles all the cash that flows into and out of the state's accounts. The accounting section also manages the disbursement of flow-through funds such as the Highway User's Tax apportionment, Minerals Management funds, and miscellaneous federal funds. Within the Treasury, the accounting staff has significant additional responsibilities. These include:

- Calculation and allocation of monthly investment earnings to funds eligible to earn interest
- Reconciliation of the database of Treasury's investments
- Accounting for and distributing the payments received by the state under the Master Tobacco Settlement Agreement and the Tobacco Tax moneys collected under Amendment 35
- Preparing and managing cash flow estimates for the disclosures required for Treasury's annual Tax and Revenue Anticipation Notes
- Managing the Elderly Property Tax Deferral Program
- Calculating and disbursing payments for the Senior Citizen Property Tax Exemption Program
- Issuing cash flow notes on behalf of those school districts participating in the Treasury's interest free school loan program, including ongoing monitoring of actual vs. projected cash flow information
- Administering the school bond payment quarantee program
- Administering the Charter School Intercept and Moral Obligation Credit Enhancement Program
- Accounting for the investment of custodial funds from State issued Certificates of Participation deposited with the Treasury

The accounting section also provides cashier services for the state. The cashiers are responsible for daily tracking of all cash receipts, monitoring all the deposits made by other agencies in the state's bank accounts, updating the state's bank balances throughout the day, and initiating electronic transfers from the State to recipients of state and fiduciary funds.

The Treasury scans all cash receipt, payment voucher, journal voucher, and other miscellaneous documents; and, in doing so, considerably decreases the amount of paper stored. The Department continues to identify additional high volume items for electronic storage. A key factor that may impact the expanded use of scanned documents is whether or not the Department will need to identify and procure appropriate software to allow for the indexing and rapid recall of documents when they are needed. At a future date, depending on the availability of such software and the types of documents deemed appropriate for electronic storage, the Treasury may need additional resources to purchase such software.

Finally, the Accounting section handles the department's own administrative functions such as budgeting, personnel, payroll, accounts payable, purchasing, records retention, and information technology (IT). Treasury does not currently have a dedicated IT staff member. It has an agreement with the Department of Personnel and Administration (DPA) to host Treasury's server and to provide desktop support.

## Cash Management

Treasury's Cash Manager manages the State's banking service agreements. The State currently maintains agreements with three primary banks; one includes lockbox services where taxpayers' payments and the associated paperwork are processed, another the State's operating account and safekeeping services, and the third covers transactional accounts in remote areas of the State from which deposits are regularly swept to the main operating account. On-going banking efforts include ensuring effective bank services for State agencies, closing unused or redundant bank accounts, and opening new accounts or cash management services for State agencies.

In the past year, the Cash Manager completed a request-for-proposal (RFP) for banking services for the Treasury and dozens of different State agencies, as well as the University of Colorado (CU) system. The inclusion of the CU system increased the opportunity for volume discounts and eliminated the costs of a separate but duplicative State banking service RFP. The RFP requested general cash management services as well as specialized services such as those for Family Support Registry. The final selection of banks will be completed in the first half of FY 2007-08.

Another cash management responsibility is the State-wide agreement for credit card services. By consolidating agencies' credit card services to citizens into one agreement under the Treasurer, the State obtains significant fee reductions from volume discounts. As an expanded benefit to Colorado residents, under the State-wide credit card agreement, card services are also available to local governments.

The Cash Manager is also the State's administrator for the Cash Management Improvement Act (CMIA) agreement with the Federal Government. The CMIA regulates the transfer of federal grant funds among federal and State agencies. CMIA regulations require State agencies to request reimbursement from federal agencies for grant disbursements following a process that minimizes bank balances, avoids negative balances, and eliminates interest earnings. Excess or deficit interest earnings, if any, are calculated each year and paid to the entity with the liability.

The Cash Manager manages the CMIA on behalf of State agencies and is the primary contact for the Federal Management Service. Pursuant to federal regulations he identifies grants to be included in the agreement (those in excess of \$27 million) and calculates State disbursement patterns that are the basis of the reimbursement schedules. He negotiates the annual agreement and prepares the annual report of excess or deficit interest earnings.

In addition, the Cash Manager prepares RFPs and negotiates and finalizes the contracts for professional advisors assisting in the Treasury's annual note issuances, and for other services bid out by the Treasury in a given year.

## <u>Investments</u>

The Investment section manages several distinct investment portfolios with the primary objectives, in order of importance of, legality, safety, liquidity and yield.

The Treasurer's Pooled Funds (TPOOL/TCASH) provide state agencies with the liquidity of a money market fund while normally generating a significantly higher yield than a typical money market fund. Most state funds, including the General Fund, are held in TPOOL/TCASH. TPOOL/TCASH can do both these things because the significant size allows for more varied investments and the use of longer-term maturities.

Ongoing statutory changes oblige many enterprises to remit their tax remittances to the Department of Revenue electronically. With electronic remittance, funds are processed more quickly, providing the investment officers with more accurate and timely cash balance information. This improved information allows the investment division to better invest the money on deposit with the Treasury while still maintaining sufficient liquidity to meet the state's obligations.

The Public School Permanent Fund (PSPF) is a constitutionally mandated permanent trust. The principal of the fund is made up of money earned from the sale of lands and mineral royalties held in the school land trust and overseen by the State Land Board. Both the principal and interest on this fund are exempt from the requirements of section 20 article X of the state constitution. A unique feature of this fund is that the General Assembly must make up any capital losses it may suffer from the General Fund. To minimize the likelihood of such an event, the portfolio is structured to preserve principal and, only then, to maximize income. Beginning in FY 2003-04 the amount of money used from this fund for the School Finance Act was capped at \$19 million annually with any additional earnings reinvested in the fund. Efforts continue to identify ways to enhance the capacity of the PSPF to meet its constitutional charge to support K-12 education in Colorado.

The Major Medical Insurance Fund (MMIF) is a special fund within the Department of Labor and Employment. The investment portfolio is comprised of money in excess of current needs that is held to meet the future medical and indemnity expenses of claimants. Investments in this fund of approximately \$205 million were liquidated and transferred to the General Fund during FY 2002-03. Since the surcharge on workers compensation premiums which funds this program remains in place, the Treasury has worked with the Department of Labor and Employment to begin investing the new money now flowing into this fund in longer-term securities matched to its existing liabilities. \$64 million of the MMIF and \$16 million of the Subsequent Injury Fund (SIF), its sister fund, is also designated as components of the State's

Emergency Reserve. As of September 30, 2007 these funds had a combined cash balance of \$78.9 million, with the par value of investments being \$91.9 million.

The Tobacco Settlement Trust Fund (TSTF) previously received a portion of settlement payments to the state; however with the passage of HB 04-1421, the balance of the fund was transferred to the General Fund. Beginning in FY 2005-06, the roughly \$20 million dollars that the original legislation had designated to go to the TSTF each year was transferred directly to the General Fund and appropriated. SB 07-097 repealed that transfer to the General Fund and appropriated those monies to various programs, services, and funds. Consequently, this fund no longer has any investable balances.

The Colorado Prepaid Tuition Fund (CPTF) was established to provide families with an opportunity to pay now for future college education expenses. The investment goal of the fund is to achieve a rate of return that allows College Assist, the manager of the program, to ensure that it has sufficient funds on hand to meet the college related expenses of those students upon whose behalf it has entered into these prepaid tuition contracts. In February 2003, the Colorado Prepaid Tuition program was closed to new contracts and it is currently in a run-off position. Although the funds remain in the custody of the Treasurer, effective July 1 2004, HB 04-1350 gave the board of College Assist sole authority to make investment decisions for the remaining funds. College Assist, at the Treasury's urging, established a policy to defease the CPTF's liabilities through the purchase of a laddered portfolio of fixed income investments. The Treasury assisted College Assist's investment advisor in the execution of this strategy. The defeasance investment program was completed February 11, 2005 and it is currently meeting the remaining obligations of the prepaid tuition program.

The Colorado State Education Fund (CSEF) was established with the passage of Amendment 23 to the State's constitution in 2000. The amendment requires the diversion of a specified percentage of state income tax revenues collected on income earned on or after December 28, 2000 to the newly created Fund. Moneys may be appropriated only for specified education-related programs. The Treasury's accounting section uses the data provided by Legislative Council to establish a cash flow projection for this fund. Operating within this projection, the Treasury seeks to maximize the Fund's earnings. Initially this resulted in the development of a unique portfolio of fixed income securities. However, due to the large annual appropriations out of the fund over the past few years and changes to the timing of disbursements from the fund, the primary use of the model is to determine if and when any of the remaining long term securities need to be liquidated early in order to maintain sufficient liquidity to meet the fund's commitments. Consequently the Treasury is not presently making any new long term investments for this fund. Although the deposits in the fund for FY 2006-07 outpaced disbursements, the Treasury continues to manage the fund with the expectation of continued liquidation of its few remaining long term positions in the next few years. Since the bulk of the disbursements made from this fund are made to support payments made under the School Finance Act, the cash flows from this fund can periodically have an impact upon those made from TPOOL/TCASH as well.

The Unclaimed Property Tourism Promotion Trust Fund (UPTF) was established by SB 04-256. The fund consists of all proceeds collected through the sale of securities in the custody of the State Treasurer as the administrator of Unclaimed Property. The principal of this fund will only be expended to pay claims and the interest earned from the deposit and investment of the moneys is credited to the Colorado Travel and Tourism Promotion Fund. See additional information regarding this fund in the Unclaimed Property section on page 11.

For each of the portfolios it manages, the Department, in addition to constitutional and statutory guidance, has developed a written investment policy explicitly stating the appropriate goals, investment standards, level of liquidity, degree of credit risk, duration or average life, and other performance measures. The Treasurer has also established an investment advisory committee incorporating private sector investment professionals, and a representative of each of the agencies for which the fund is managed to assist her in developing these policies.

A critical aspect of the implementation of these policies and the daily functioning of the investment section is the use of an online data and analytical system (Bloomberg). The Bloomberg System assists the investment managers in identifying and analyzing specific investments for either purchase or sale. Absent access to the Bloomberg System and subscriptions to credit services and an electronic trading system, the Investment section's capacity to meet its constitutional, statutory and policy objectives would be severely limited.

The investment section also oversees a securities lending program. Securities lending allows Treasury to earn incremental income over and above the coupon income on the bonds held in the portfolio by entering into contracts with providers to loan securities to qualified borrowers at an agreed upon fee. In FY 2006-07 Treasury received over \$2 million in additional income from this agreement.

The State's Time Deposit Program places monies in eligible public depositories on a weekly basis. The Certificate of Deposit (CD) rates are set by Treasury, and the collateralization of the deposits is administered by the Public Deposit Protection Act (PDPA) section of the Division of Banking. The Treasury issues a 3-month, 6-month and 1-year CD each week. Additionally, the Treasury issues a 2-year CD linked to the Small Business Administration's MainStreet Loan program. Depositories requesting the 2-year CD must use the funds for making small business loans. Participation in the Time Deposit Program is predominantly by community banks on the eastern plains and western slope.

## **Unclaimed Property**

The Unclaimed Property program was established in 1987 by HB 87-1376 to locate owners of dormant or abandoned property and return their property to them. The law was expanded subsequently to include all types of companies and business entities, except racetracks, capital credits from Rural Electric Cooperatives, and, with the passage of SB 04-108, to exempt gaming chips or tokens issued or sold by a licensed gaming establishment. The law also covers public institutions, including courts, municipalities, most governmental subdivisions/agencies, public corporations or authorities, non-profit entities, hospitals, utilities, estates, trusts, or any other legal or commercial entity. Since the Division's efforts to encourage companies to submit their unclaimed property reports electronically had been so successful, it took the next step and promulgated a rule to require all companies that have 20 or more items to report to submit the report electronically. Last year the number of companies reporting electronically increased more than 30%. Although the reporting deadline was November 1, 2007, the number of companies reporting early increased dramatically. The project in conjunction with the Statewide Internet Portal Authority to create a secure webpage through which a holder submitting a small number of items may report is still in the design stage. However, the Division is able to accept encrypted reports on its website and the number of reports being received in that manner has shown a significant increase.

The Unclaimed Property Division also includes a small audit section that is charged with ensuring holder compliance with the reporting requirement. All of these factors have contributed to more than a 20% increase each year in holder reporting since FY 2003-04.

Since the program's inception the Treasury has returned more than \$200 million to citizens. Colorado businesses typically identify millions of dollars worth of unclaimed property during the reporting process. In many cases these businesses directly contact the property holders and return the money directly to them rather than transferring it to the Treasury. Due to these dual efforts, nearly half a million owners or their heirs have received unclaimed property since the program began.

In FY 2006-07, the Unclaimed Property section returned over \$15 million to rightful owners or their heirs. During the first 4 months of FY 2007-08, the division handled a significantly higher than normal volume of inquiries and claims. This is, largely, due to the fact that the Treasurer and the division aggressively publicize the program to ensure that citizens learn of its existence and check to see if property is being held on their behalf. The division is continuing its effort to contact missing owners and anticipates mailing to approximately 20,000 potential property holders this year. The continued improvement of the website and email service has substantially decreased the claim processing time by providing the ability to receive direct answers to questions on a claim and not have to wait a week for mail responses. This division has now further built upon its past success with electronic communication with claimants by implementing a new service in conjunction with the Statewide Internet Portal Authority. This service allows citizens to search the unclaimed property database and to directly download a claim form to complete and submit. In addition, a claimant may inquire online as to the status of his claim. This application dramatically pares down the time it takes from the date a potential claimant starts the process to payment. The success of all these efforts is a constant increase in citizen inquiries and claims. During the current fiscal year the Treasury anticipates trying several new approaches to complement its traditional annual publication. These include

promotional booths at sporting events of statewide interest such as the CSU v Air Force football game, and radio advertising coordinated with the annual publication of the list of names.

SB 04-256 requires the Treasurer to sell unclaimed securities of Colorado citizens held by a third party. Therefore, in FY 2004-05 Treasury began the liquidation process and deposited money into the Trust Fund. More than \$51 million from the first two sales of securities was deposited into the newly created Unclaimed Property Tourism Promotion Trust Fund in FY 2004-05. Additional funds totaling approximately \$8 million were deposited into the Unclaimed Property Tourism Promotion Trust Fund in September 2005 and approximately another \$5 million was deposited in September 2006. The FY 2007-08 sale is currently under way and should be completed in the next few weeks. Future liquidations will continue to occur in the first quarter of each fiscal year. The Department's Investment Section manages the Unclaimed Property Tourism Promotion Trust Fund as a separate account.

HB 06-1384 established a new distribution pattern for the interest earned on the fund. For the next few years, interest earned on the fund is distributed to the Colorado Travel and Tourism Promotion Fund and then transferred to the State Fair Authority to repay the loans it has received from the State Treasury and its outstanding debt on the Events Center. A further \$550,000 is transferred to the Fair Authority to subsidize operating losses on an ongoing basis. Any interest earnings remaining after these obligations for the Fair are met will go toward tourism promotion.

In FY 2005-06, the division was able to implement the provisions of HB 05-1044. This bill directs the Treasury to review all approved claims that exceed \$600.00 for possible interception to satisfy specified outstanding fees, fines or child support obligations. The division is now routinely checking claims against a list submitted by the Judicial Department and working with the Revenue and Human Services Departments on the formatting and submission of their lists.

Throughout the year, the Unclaimed Property Division also receives and processes unclaimed safe deposit boxes. In FY 2006-07 the total number of safe deposit items reported was 1,847. Other FY 2006-07 statistics: 1,737 items inventoried, 323 items returned, and 127 items sold at auction for a total of \$24,745.

A long standing problem the Unclaimed Property Division has encountered is a lack of physical storage space. Virtually all of the division's documentation must be permanently retained. Consequently, storage space and holder document retrieval are both major problems. Scanning future documentation when combined with the electronic submission of holder reports has the potential to save substantially on storage and to materially enhance productivity if an electronic storage system with an appropriate indexing and search capability is utilized. The next major effort to improve operational efficiency and productivity is to commence large scale scanning of documents for electronic storage, retrieval and on screen processing of claims.

## **Special Purpose**

The special purpose programs include the Elderly Property Tax Program, the Senior Citizen Property Tax Exemption Program, CoverColorado, Highway Users Tax Funds, the Fire and Police Pension Fund, and the Education Loan and Charter School programs.

## Elderly and Military Personnel Property Tax Deferral (County Costs)

This program provides loans to pay the property taxes for qualified Colorado citizens who make application. HB 02-1241, effective July 1, 2002, changed the funding of this program from a General Fund appropriation to an investment as a loan to the taxpayer. Liens are placed on the property and interest compounds annually. The interest rate floats with the 10 year Treasury note, changing each year in February. The current rate is set at 4.63%. There are no controls over the number of applications the Department may receive and limited eligibility requirements. As of June 30, 2007, Treasury has 335 participants in the program. Historically, participation in the program is directly related to interest rates and changes in property tax levies. With the resumption of the Senior Citizen Property Tax Exemption program participation in this program may decrease.

SB 05-232 revised C.R.S. 39-3.5-103 changing some of the eligibility requirements. Most significantly it alters and simplifies the rules surrounding the subordination of mortgages. Also it allows the spouse of a military participant to continue existing tax deferrals if the military participant dies.

The Treasury uses an Access database to manage this program. Additionally, Treasury uses an annual self-verification process to monitor existing participants thus ensuring their continued eligibility for the program. Also, in conjunction with Central Collections, the Department aggressively pursues delinquent accounts.

## Senior Citizen Property Tax Exemption

Created by the passage of Referendum A, which was approved by the voters in November of 2000, and HB 01-1224, this program originally exempted one-half of the first \$200,000 of a home's value from property taxation for citizens over the age of 65 who have lived in their current homes for at least 10 years. It also applies to surviving spouses of qualified taxpayers and qualified disabled veterans. The first payment to counties was made in April of 2003. The Treasury, in conjunction with the Department of Local Affairs has developed and maintains an extensive database for the program to ensure that distributions are correctly calculated and disbursed. With the program resuming in FY 2006-07, the Departments continue efforts to modify and improve the program's administration as they gain additional experience in reviewing and processing the submissions by the counties.

Language in Referendum A gave the legislature the authority to lower the amount of assessed residential property that may be exempted from taxes. Due to the State budget shortfall, SB 03-265 was enacted to decrease this amount to zero for tax years after January 1, 2003 but before January 1, 2006. Consequently no payments to seniors were made for FY 2003-04 through FY 2005-06. This same bill reinstated the exemption to one-half of the first \$200,000 beginning with FY 2006-07. The Treasury made \$74.2 million in payments to counties in FY 2006-07; and the estimate for payments to counties for FY 2007-08 is \$76.2 million.

Referendum E, approved during the 2006 general election, allows the senior homestead exemption to be extended to veterans who have a service-connected disability that has been rated as 100% permanent. To implement this exemption, HB 07-1251 was enacted. Information provided by the Department of Military and Veterans Affairs (DMVA) estimates that over 2,200 disabled veterans will qualify for this property tax exemption; and Treasury will be working with the DMVA to promote this program to all potential participants.

## CoverColorado

This is a non-profit organization providing individual, major-medical health insurance to eligible Colorado residents who are denied access to health insurance due to preexisting chronic medical conditions. SB 04-211 altered the funding mechanism for this program to reduce the special assessment paid by health insurance carriers. CoverColorado is now subsidized entirely from the principal and interest in the Unclaimed Property Trust Fund. The amount of the annual subsidy is based upon a statutorily required actuarial analysis. The amount available for transfer to CoverColorado is determined after reserving an amount for future claims through the Unclaimed Property Division and for the operations of that program. This transfer helps ensure the continued operations of CoverColorado. The support provided to CoverColorado by the Unclaimed Property Trust Fund is currently projected to delay the due date for assessments against the health insurance carriers until May 2011.

## Highway User Tax Funds

The annual calculation, allocation and distribution of Highway User Tax Funds to Colorado counties and municipalities, and the Department of Transportation are responsibilities of the Treasury. Estimates for future HUTF disbursements are based on historical increases as well as information from the Legislative Council Office.

## Fire and Police Pension

Although previously suspended, current law reinstated the annual payment to FPPA to subsidize the unfunded liability in its "Old Hire" pension plans in FY 2005-06. Treasury will continue to request necessary funds on behalf of FPPA annually until either the "Old Hire" pension plan's unfunded liability is extinguished or FY 2011-12, whichever comes first, unless the statutory framework is altered.

## Charter School Intercept and Moral Obligation Program

C.R.S. 22-30.5-406 allows a charter school entitled to receive moneys from the state to request that the state treasurer make direct payments of principal and interest on capital construction bonds on its behalf. The Treasury withholds the moneys needed to make these payments from the monthly equalization payments to the Charter Authorizer (the school district in which the charter school is located or the State Charter School Institute). The Treasurer will only perform an intercept for a charter school that receives sufficient state equalization money to cover the entire annual amount of the principal and interest payments. This program enhances the charter school's ability to obtain favorable financing terms on its bonds. As of June 30, 2007, Treasury has 36 participants in the intercept program.

In addition to this intercept program the Treasury oversees a complementary program: the "Moral Obligation Program." This program enhances the credit of a "qualified charter school." A qualified charter school is one that has obtained an investment grade credit rating on a "stand alone" basis. The enhancement enables these qualified schools to obtain even more favorable financing terms on their capital construction bonds. The program is funded from a separate source of moneys from which the Treasury would make bond payments in the case of a default by a charter school. C.R.S. 22-30.5-407 created the state charter school interest savings account within the state charter school debt reserve fund. Each qualified charter school allowed into this program annually pays ten basis points of the principal amount of bonds outstanding into this fund. At September 30, 2007, the fund had a balance of \$782,161. In the event that a default occurs that exhausts the balance in the fund, as well as the \$1 million appropriated in FY 2002-03 from the State Education Fund, the statute directs the Governor to notify the General Assembly so that it may consider whether or not to appropriate funds to pay off the bonds. This last element is the "moral obligation" aspect of the program. Failure by the state to make such an appropriation would probably have a substantial negative effect on the state's credit and almost certainly interfere with its ability to issue certificates of participation. As of August 30, 2005, the outstanding par value of the bonds issued by charter schools under this program reached the program's \$200 million statutory cap. With the passage of SB 06-119 the statutory cap was increased by an additional \$200 million to a total of \$400 million. As of June 30, 2007, the outstanding par value of the bonds issued under the moral obligation program was \$299.3 million.

## **Short-term Note Issuance**

In July 2007 the Treasury issued \$500 million in tax and revenue anticipation notes. The notes mature in June 2008. Due to the highly irregular flows of revenues in to the state, this financing provides funds to meet the state's liquidity needs in months when the state's general fund experiences a deficit. Interest on the notes and their costs of issuance are paid from investment earnings and premium.

The Treasury also issued \$150 million in notes on behalf of the State of Colorado Education Loan Program to fund cash flow shortages in school districts. An additional issuance of approximately \$300 million for this program will occur in December. The repayment of these notes is from the property tax collections of the participating local school districts. The costs associated with this program are detailed in footnote #127.

# **Critical Administration Performance Measures**

Performance Measure	Outcome	FY 05-06 Actual	FY 06-07 Actual	FY 07-08 Approp.	FY 08-09 Request
	Benchmark	Meet Benchmark	Meet Benchmark	Meet Benchmark	Meet Benchmark
Income earned on all funds *	Actual	Exceeded Benchmark by 50 basis Points	Exceeded Benchmark by 60 basis Points	Unknown	Unknown
Federal Mgmt Service payments	Benchmark	\$0	\$0	\$0	\$0
to the State **	Actual	\$1,696	\$162	Unknown	Unknown

<sup>\*</sup> This is a weighted average calculation for the five Treasury-managed funds: Treasury Pool, Major Medical Insurance Fund, Public School Permanent Fund, State Education Fund, and Unclaimed Property Tourism Fund.

<sup>\*\*</sup> This relates to the Cash Management Improvement Act agreement as explained in the "Cash Management" section of this document beginning on page 6.

# **Key Administration Workload Indicators**

Workload Indicators	FY 05-06 Actual	FY 06-07 Actual
Number of Treasury Pool investment purchases / Average dollar amount per purchase	196 / \$15.2 million	570 / \$25.5 million
Number of HUTF payments produced	3,820 EFT pymts / 154 warrants	3,937 EFT pymts / 40 warrants
Number of deferred property applications processed	317	293
Number of participants in charter intercept program (Number of these in "moral obligation" program)	24 (15)	33 (21)
Number of school districts participating in interest free loan program	17	16
Number of cash-related documents processed ***	1,420,638	1,380,533
Number of checks encoded / Dollar amount of checks encoded	550,915 / \$691.8 million	508,357 / \$600.8 million
Dollar amount of electronic deposits accounted for	\$18.3 billion	\$18.6 billion

<sup>\*\*\*</sup> Agencies with an interest-eligible fund are charged a transaction fee by Treasury based on the number of documents, without regard to the number of lines per document, processed for that fund each year.

# **Significant Administration Accomplishments**

## To accelerate receipt of all funds coming into the Treasury Department

- 1.1.1 Continued to train other agency personnel on alternative cash concentration procedures such as the use of Internet based bank transfers to quickly and efficiently move money to State's main bank account.
- 1.1.2 Continued to research and evaluate potential means to electronically transmit bank deposits seeking ones that meet the appropriate standards of accuracy, ease of use, and cost effectiveness deposits.

## To conservatively and safely invest the portfolios to preserve principal and consistently provide income

- 1.2.1 Earned \$314 million in interest income for all funds managed.
- 1.2.2 No investments in default or nonpaying status.
- 1.2.3 Secured long term credit rating of AA for the state.

## To disburse funds on deposit at Treasury more efficiently

- 1.3.1 Continued working with local governments to accept electronic payments in lieu of warrants.
- 1.3.2 Maintained a timely process related to the applications for the elderly property tax deferral program and the associated disbursements to the county treasurers.
- 1.3.3 Maintained a timely process related to intercepting bond payment funds from charter schools participating in the Charter Intercept Program and forwarding same to their chosen bank.

## To ensure success of new programs and efficiently maintain existing responsibilities

- 1.4.1 Successfully completed debt issuances on behalf of school districts to meet their cash flow needs, while minimizing the program's cost to the state's General Fund.
- 1.4.2 Ensured that all outstanding ETRAN loans to school districts were repaid early.
- 1.4.3 Maintained a timely process to transfer funds to CoverColorado from Unclaimed Property as required.
- 1.4.4 Maintained a timely process, with the assistance of the Department of Revenue, to transfer tobacco taxes collected under Amendment 35 to various State agencies.
- 1.4.5 Continued to maintain a database to monitor the general obligation bonds issued by school districts under the School District Intercept Program, C.R.S. 22-41-110.

## To improve cash management and ensure adequate liquidity through better forecasting

- 1.5.1 Continued to refine cash flow forecasting methodology.
- 1.5.2 Continued to meet with OSPB, Dept of Revenue and Legislative Council to ensure accurate cash flow information for legislature and debt rating agencies.
- 1.5.3 Cost effectively issued Tax Revenue Anticipation Notes to aid in cash flow management sizing issuance to minimize interest expense.

## To improve banking services

- 1.6.1 Continued to evaluate banking services for improved reporting, cash management, and earnings on funds on deposit.
- 1.6.2 Completed a request-for-proposal for banking services for the Treasury and dozens of different State agencies, as well as the University of Colorado (CU) system.

## To better inform public of Treasury's Services and state finances

- 1.7.1 Revamped the Treasury Web site (expected Phase I completion November 2007) to provide Colorado citizens with better access to State information.
- 1.7.2 Published first ever State Taxpayer Accountability Report.

## To provide technical assistance to local governments

- 1.8.1 Continued to instruct local government finance officials on State master credit card agreement at their conferences.
- 1.8.2 Worked with Jefferson County Treasurer's office to enforce compliance with public funds statute.

# **Critical Unclaimed Property Performance Measures**

Performance Measure	FY 05-06 Actual	FY 06-07 Actual	% Change
Total holder reports received (Number of these filed electronically)	5,736 (2,758)	7,473 (3,587)	30% (30%)
Dollars returned to rightful owners	\$14.0 million	\$16.7 million	19%
Dollars recovered through audit process	Nearly \$2 million	Over \$859,000 *	

<sup>\*</sup> Audits can run longer than a fiscal year; and the amount collected to date in FY 2007-08 is \$3.7 million.

# **Key Unclaimed Property Workload Indicators**

Workload Indicators	FY 05-06 Actual	FY 06-07 Actual
Number of claims processed	16,028	8,794
Number of inquiries handled	>60,000	>64,000
Number of letters mailed to owners	44,000	20,000
Number of businesses & reporting services notified	6,500	8090
Safe deposit (SD) related items:		
Number of SD items reported	5,615	1,847
Number of SD items inventoried	1,750	1,737
Number of SD items returned	192	323
Number of SD items sold (amount received)	114 (\$20,578)	127 (\$24,745)

# Significant Unclaimed Property Accomplishments

## To educate citizens and businesses about unclaimed property and the related responsibilities for compliance

- 1.1.1 Held 8 seminars and other outreach programs in Grand Junction, Loveland, Fort Collins, Colorado Springs, Boulder and the Denver metro area.
- 1.1.2 Expanded efforts to identify and contact potential unclaimed property holders to inform them of requirements to report and the processes for doing so.

#### To reduce the administrative burden on holders

- 1.2.1 Continued to make all forms and reporting instructions available on the Internet at the Treasury website
- 1.2.2 Adopted a rule requiring all companies with 20 or more items to report to submit the report electronically.

## To increase holder compliance with the unclaimed property law

1.3.1 Participated in 48 hours of specialized unclaimed property auditor training.

## To communicate existence of Program more effectively to potential owners

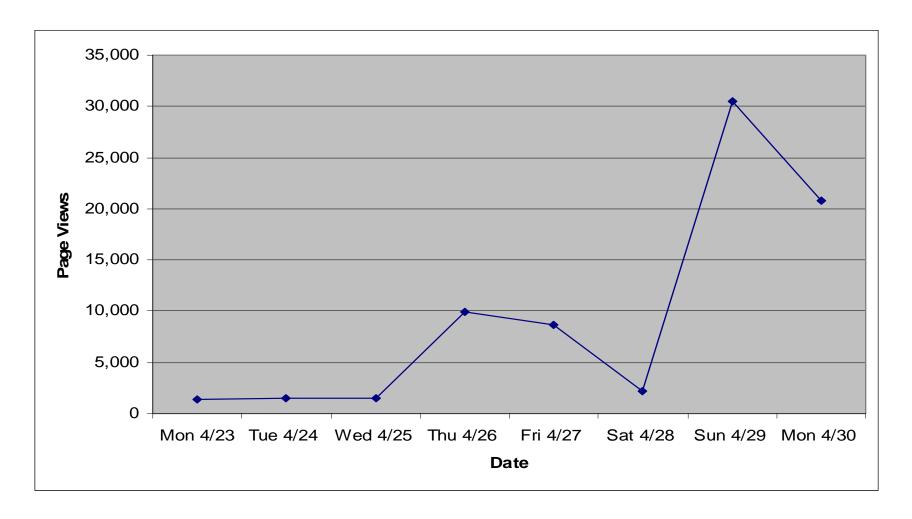
- 1.6.1 Pursued an aggressive media program throughout the year to highlight the program.
- 1.6.2 Pursued a highly successful letter campaign targeted to 20,000 individuals on the Unclaimed Property list.
- 1.6.3 Pursued an aggressive outreach program to educate and locate owners by attending various meetings, sports events and other activities.
- 1.6.4 Continued annual publication of unclaimed property holder names significantly increasing submission of inquiries and claims by citizens. (See next page for website metrics.)

## To meet additional statutory requirements

1.6.4 Continued to refine the unclaimed property intercept program pursuant to HB 05-1044 to capture unclaimed property owed to meet outstanding governmental debts.

## **Great Colorado Payback Metrics**

On April 29, 2007, Unclaimed Property's annual supplement to the Sunday Denver Post and Rocky Mountain News was published. Within the first day, there were more than 30,000 page views on the Great Colorado Payback website as shown in the following chart. In FY 2006-07, the supplement was 40 pages in length and contained 71,000 names. This supplement was quite a bit larger than that published in FY 2005-06 which was 32 pages in length and contained 44,300 names.



# **Strategic Plan Summary**

The Treasury continues to focus on its prime mission - that of increasing dollars available for state use through a variety of means. Most important is the investment income, which is earned through prompt deposit and investment of state funds. Treasury has been able to expand its abilities to do thorough research on appropriate investments through advances in technology. Those advancements have allowed a limited number of FTE to meet the ever more complex challenges of investing in what is an increasingly global marketplace. Further enhancements in investment technology would allow Treasury to continue to successfully meet those challenges.

Treasury also continues its focus on reuniting owners with their unclaimed property. The program continues to grow and to push new methods (both in terms of publication and in higher levels of automation) to find and identify owners, and to increase compliance with holders of unclaimed property throughout the state.

Additionally, the Treasurer's Office has started what it anticipates will be a permanent greater focus on government transparency. Working with other departments throughout the state, Treasury has begun publication of documents that allow the average citizen access to the state budget. The goal of greater accessibility and ease of access for information on how state taxpayer dollars are used extends to a technological overhaul of Treasury's website, with the ultimate goal of Treasury being able to serve as the source of information for the entire state on how taxpayer dollars are utilized.

To better achieve these objectives, Treasury requests continued funding of existing positions and programs, as well as additional funding for 3 FTE, one in the Administration Division and two in the Unclaimed Property Division. Treasury also requests an additional investment in technological enhancements for the Investment Division.

## **COLORADO STATE TREASURY**

## BUDGET SUMMARY Schedule 2

ltem	Actual FY 2	005-06	Actual FY 2	Actual FY 2006-07 Approp FY 2007-08		Estimate FY 2007-08		Request FY 2008-09		
	Total Funds	FTE	Total Funds	FTE	Total Funds	FTE	Total Funds	FTE	Total Funds	FTE
TOTAL ADMINISTRATION	1,465,975	15.6	1,534,429	14.8	1,676,802	16.0	1,605,026	15.1	1,899,382	17.0
General Fund	699,493		809,090		848,970		769,073		1,024,783	
General Fund Exempt	0		0		0		0		0	
Cash Fund	766,482		725,339		827,832		835,953		874,599	
Cash Fund Exempt	0		0		0		0		0	
TOTAL UNCLAIMED PROPERTY	1,759,195	8.3	1,717,360	8.8	1,780,355	10.0	1,804,379	9.8	1,859,866	12.0
General Fund	0		0		0		0		0	
General Fund Exempt	0		0		0		0		0	
Cash Fund	1,759,195		1,717,360		1,780,355		1,804,379		1,859,866	
Cash Fund Exempt	0		0		0		0		0	
TOTAL SPECIAL PURPOSE	296,862,691		381,189,538		393,353,350		397,993,374		430,509,669	
General Fund	25,321,079		74,232,895		78,600,000		76,200,000		77,200,000	
General Fund Exempt	0		34,774,141		34,777,172		34,777,172		34,777,172	
Cash Fund	0		0		0		0		0	
Cash Fund Exempt	271,541,612		272,182,502		279,976,178		287,016,202		318,532,497	
TOTAL FIRE & POLICE PENSION FUNDS	25,321,079		34,774,141		34,777,172		34,777,172		34,777,172	
General Fund	25,321,079		0		0		0		0	
General Fund Exempt	0		34,774,141		34,777,172		34,777,172		34,777,172	
Cash Fund	0		0		0		0		0	
Cash Fund Exempt	0		0		0		0		0	
GRAND TOTAL	300,087,861	23.9	384,441,327	23.6	396,810,507	26.0	401,402,780	24.9	434,268,917	29.0
General Fund	26,020,572	15.6	75,041,985	14.8	79,448,970	16.0	76,969,073	15.1	78,224,783	17.0
General Fund Exempt	0	0.0	34,774,141	0.0	34,777,172	0.0	34,777,172	0.0	34,777,172	0.0
Cash Fund	2,525,677	8.3	2,442,699	8.8	2,608,187	10.0	2,640,332	9.8	2,734,465	12.0
Cash Fund Exempt	271,541,612	0.0	272,182,502	0.0	279,976,178	0.0	287,016,202	0.0	318,532,497	0.0

Schedule 5 Line Items to Statute						
Department: TREAS	SURY					
Fiscal Year: 2008-09						
Long Bill Line Item Group	Long Bill Line Item	Brief Long Bill Line Item Description	Specific State Statutory Citation			
Administration	Personal Services	Salaries, benefits and other related costs for employees as well as contractual costs and tuition payments per long bill head note.				
	Health, Life, and Dental	State share of health, life and dental insurance.				
	Short-term Disability	State share of short-term disability insurance.				
	Amortization Equalization Disbusement	Additional employer contribution to the PERA Trust Fund to amortize the unfunded liability.				
		A contribution from the Salary Survey allocation to the PERA Trust Fund to supplement the contribution listed above.				
	Salary Survey and Senior Executive Service	Funding for annual salary increases per Dept of Personnel percentages.				
	Performance-based Pay Awards	Funding for base pay and non-base pay awards for performance.				
	Workers' Compensation and Payment to Rsk Management and Property Funds	Payment to the Dept of Personnel for liability insurance (does not include statutorily required fidelity bond coverage for employees).				
	Operating Expenses	General non-employee costs including ongoing expenses and capital outlay.				
	Information Technology Asset Maintenance	Annual costs to upgrade and replace computers, printers and other information technology within the Dept.				
	Legal Services	Fees paid to the Attorney General's office for counsel and representation.				
	Purchase of Services from Computer Center	Fees for use of general computer center including access, equipment usage and storage costs.				

		Schedule 5 Line Items to Statute			
Department: TREAS	SURY				
Fiscal Year: 2008-09					
Long Bill Line Item Group	Long Bill Line Item	ong Bill Line Item Brief Long Bill Line Item Description			
	Capitol Complex Leased Space	Payment to the Dept of Personnel for space in the Capitol (4,379 sq ft).	Citation		
	Charter School Facilities Financing Services	Continuously appropriated moneys for the costs of administering the Charter School Intercept Program.	C.R.S. 22-30.5-406		
	Discretionary Fund	Statutorily authorized fund for additional costs of an elected official.	C.R.S. 24-9-105		
Special Purpose	Senior Citizen and Disabled Veteran Property Tax Exemption	Constitutionally mandated payment of property tax for the elderly and disabled vets. <b>NOT APPROPRIATED FOR FY 2003-04 THROUGH FY 2005 06.</b> Re-established in FY 2006-07	C.R.S. 39-3-201		
	CoverColorado	Amount available for CoverColorado from the balance in the Unclaimed Property Trust Fund available after payment of current claims, estimate for future claims and operating expenses of the program.	C.R.S. 38-13-116.5		
	Fire & Police Pension Assn - Old Hire Plans	Continuously appropriated by permanent statute. Provided for purposes of complying with Article X, Section 20 of the constitution.	C.R.S. 31-30.5-307		
	HUTF - County Payments	Estimate fo HUTF payments to counties provided for purposes of complying with Article X, Section 20 of the constitution.	C.R.S. 43-4-207		
	HUTF - Municipality Payments	Estimate fo HUTF payments to cities provided for purposes of complying with Article X, Section 20 of the constitution.	C.R.S. 43-4-208		
Unclaimed Property	Personal Services	Salaries, benefits and other related costs for employees as well as contractual costs and tuition payments per long bill head note.			
	Operating Expenses	General non-employee costs including ongoing expenses and capital outlay.			
	Promotion & Correspondence	Costs associated with notifying owners of lost and forgotten assets held in trust by the State, listed under "Operating Expenses" prior to FY 2006-07.			
	Leased Space	Payment to Logan Tower Partnership for office space at 1580 Logan (3,466 sq ft).			
	Contract Auditor Services	Payments fo Contractual Unclaimed Property Auditors.			

#### Schedule 5. B **Summary Table for Salary Survey and Performance Based Pay Increases** State Treasury Department: Total Funds Line Item GF HUTF CF CFE FF **Actual FY 2005-06** Salary Survey 36,265 36,265 0 Administration Administration Anniversary Allocation 0 0 **Division Subtotal** 36,265 36,265 0 Salary Survey/Anniversary 9,039 9,039 Unclaimed Property Unclaimed Property | Anniversary Allocation 0 Division Subtotal 9,039 9,039 **Department Total Actual FY 2005-06** 36.265 45,304 9.039 Actual FY 2006-07 25,946 25,946 Administration Salary Survey Administration Perfornance Based Pay 25,946 25,946 Division Subtotal Unclaimed Property Salary Survey/Anniversary 15,695 15,695 Unclaimed Property Perfornance Based Pay 0 **Division Subtotal** 15,695 15,695 Department Total Actual FY 2006-07 41,641 25,946 15,695 Estimate FY 2007-08 Administration Salary Survey 32,825 32,825 Administration Perfornance Based Pay 11,839 11,839 **Division Subtotal** 44,664 44,664 Unclaimed Property Salary Survey 17,043 17,043 Unclaimed Property | Perfornance Based Pay 6,981 6,981 Division Subtotal 24,024 24,024 **Department Total Estimate FY 2007-08** 68,688 44,664 24,024 **Request FY 2008-09** Administration Salary Survey 41,475 41,475 Administration Perfornance Based Pay 17,639 17,639 **Dvision Subtotal** 59,115 59,115 Jnclaimed Property Salary Survey 20,450 20,450 Perfornance Based Pay Unclaimed Property 8,508 8,508 Division Subtotal 28,958 28,958 Department Total Request FY 2008-09 88,072 59,115 28,958

# Schedule 5.C Summary Table for Health, Life, Dental

Department: State Treasury

	Line Item	Total Funds	GF	HUTF	CF	CFE	FF
Actual FY 2005-0	6			•			
Administration	Health, Life Dental	52,243	52,243				
Unclaimed Property	Health, Life Dental	23,202	02,210		23,202		
Department Total A	 Actual FY 2005-06	75,445	52,243		23,202		
Actual FY 2006-0	7						
Administration	Health, Life Dental	89,148	89,148				
Unclaimed Property	Health, Life Dental	0	,		0		
Department Total A	Actual FY 2006-07	89,148	89,148		0		
Estimate FY 2007	<b>'-08</b>						
Administration	Health, Life Dental	82,212	82,212				
Unclaimed Property	Health, Life Dental	40,070	,		40,070		
Department Total E	Estimate FY 2007-08	122,282	82,212		40,070		
Request FY 2008		,,	,		,		
-		=====	<b>=</b> 0.004				
Administration	Health, Life Dental	78,891	78,891		44.50		
Unclaimed Property	Health, Life Dental	44,529			44,529		
Department Total R	Request FY 2008-09	123,420	78,891		44,529		

# Schedule 6 Special Bills

Bill		T T					
Number	Line Item	Total Funds	GF	HUTF	CF	CFE	FF
Actual FY 2005	5-06						
HB 05-1044 Add	d'I 0.5 FTE for UP	13,391			13,391		
Ado	d'I Operating Expense	1,895			1,895		
Department To	otal FY 2005-06	15,286	_		15,286		
		13,200			13,200		
Estimate FY 20	006-07		1		1		
Department To	otal FY 2006-07	-	-		-		
Estimate FY 20	007-08						
Donortmont Ta	otal EV 2007 09	+					
Department 10	otal FY 2007-08	-	-		-		

# Schedule 7 Supplemental Bills

**Department: State Treasury** 

Bill Number	Line Item	Total Funds	GF	HUTF	CF	CFE	FF
Actual FY	2005-06						
HB 06-1234	Operating Expenses	(14,000)	(14,000)				
	Legal Services	15,324	14,359		965		
	Purch. ServComputer Ctr	(314)	(314)				
	Risk Management	(933)	(933)				
	Capitol Complex Space	(492)	(492)				
Departme	nt Total FY 2005-06	(415)	(1,380)		965	-	
Actual FY	2006-07						
SB 07-180	Purch. ServComputer Ctr	7,816	7,816				
	Risk Management	48,444	48,444				
Denartme	nt Total FY 2006-07	56,260	56,260		_		
	FY 2007-08	30,200	30,200				
Estillate	2007-08						
Departme	nt Total FY 2007-08	-	-		-		

## Schedule 9.A

**Cash Fund Status for:** *AIR Account -- 406* **C.R.S. Citation:** *C.R.S. 42-3-304(18) -- 2007* 

Cash Fund Revenue and Expenditure Trend information						
	Actual FY 2005-06	Actual FY 2006-07	Estimate FY 2007-08	Request FY 2008-09	Projected FY 2009-10	
Beginning Balance	2,431,078	3,368,013	3,917,378	3,358,537	2,957,241	
Exempt Revenue	444,501	524,680	391,506	398,599	406,571	
Non-Exempt Revenue	7,500,697	7,140,299	6,556,699	6,675,485	6,808,995	
Total Expenditures	7,008,263	7,115,614	7,507,046	7,475,380	7,640,112	
Ending Balance	3,368,013	3,917,378	3,358,537	2,957,241	2,532,695	
Ending Balance – Cash Assets	3,368,013	3,917,378	3,358,537	2,957,241	2,532,695	
Reserves Increase/Decrease	936,935	549,365	(558,841)	(401,296)	(424,546)	
Fee Levels						
	Actual	Actual	Estimate	Request	Projected	

	Actual	Actual	Estimate	Request	Projected	
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2009-10	
1. \$.50 Fee	2,166,702	2,228,099	2,222,644	2,267,097	2,312,439	
2. \$1.50 Fee	4,110,360	3,696,427	3,229,790	3,294,385	3,360,273	
3. Inspection Stations	363,940	311,328	222,320	226,766	231,301	
4. Diesel Fees	859,695	904,445	881,945	887,237	904,982	

## **Cash Fund Reserve Balance**

	Actual FY 2005-06	Actual FY 2006-07	Estimate FY 2007-08	Request FY 2008-09	Projected FY 2009-10
Uncommitted Fee Reserve Balance (total reserve balance minus exempt assets and previously appropriated funds; calculated based on % of revenue from fees)	3,179,587	3,649,227	3,169,296	2,790,611	2,389,987
Target/Alternative Fee Reserve Balance (amount set in statute or 16.5% of total expenses)	1,156,363	1,174,076	1,238,663	1,233,438	1,260,618
Excess Uncommitted Fee Reserve Balance	2,023,224	2,475,151	1,930,633	1,557,173	1,129,369

Deadline for Complying with the Target/Alternative Reserve Balance:

## **Cash Fund Narrative Information**

Purpose/Background of Fund	Created in 1986, revenues in this fund are used to support the costs of motor vehicle emissions activities. Excess revenues have been used to fund other environmental pollution control programs.			
Fee Sources	Fees are set in statute and are collected at the time of vehicle registration.			
Non-Fee Sources	Non-fee sources are fines collected and interest earned. These are expected to continue and most recently equaled approximately 6.8% of revenues.			
Long Bill Groups Supported by Fund	Treasury transfers moneys to the Dept of Public Health and Environment and the Dept of Revenue.			
Statutory or Other Restriction on Use of Fund	Treasury acts as a pass-through for moneys collected by the Dept of Revenue. Moneys are transferred up to the amount of the appropriations to the two departments.			
Revenue Drivers	Revenues collected are dependent on cars registered each year. Revenue estimates for current and future years are based on the Dept of Public Health and Environment and OSPB's estimated growth in the current and future fiscal years.			
Expenditure Drivers	Expenditures are based on appropriations made.			
Assessment of Potential for Changes in fees are dependent on legislative action.				
	Compliance  Statute Change  Planned Fee Reduction  Waiver  Waiver			

☐ Planned One-time Expenditure(s)<sup>1</sup> **X** Planned Ongoing Expenditure(s)<sup>1</sup> ☐ Waiver<sup>2</sup>

1. If plan is needed to meet compliance deadline, attach Form 9.B.

2. If pursuing a waiver, attach Form 9.C.

# **CHANGE REQUESTS**

# Schedule 10

# **Summary of Change Requests**

Department Name: Colorado State Treasury
Submission Date: November 1, 2007

Total Number of Decision Items: 5

Priority								
Number	IT Request	Title	Total	FTE	GF	CF	CFE	FF
1 of 5	☐Yes ☒No	Transparency Initiative	46,575		46,575			
2 of 5		Information Security Officer	98,338	1	98,338			
3 of 5	□Yes XNo	BondEdge	47,188		47,188			
4 of 5	☐Yes XNo	UP Audit Intern	46,036	1		46,036		
5 of 5	☐Yes x No	UP Administratibe Asst	8,650	1		8,650		
·					·			
		Decision Items Total: 5	246,787	3	192,101	54,686	_	

#### Schedule 13 **Change Request for FY 08-09** Decision Item FY 08-09 ▼ Base Reduction Item FY 08-09 Supplemental FY 07-08 ☐ Budget Request Amendment FY 08-09 ☐ Request Title: Treasury Initiative Department: Administration Dept. Approval by: Date: 11/1/07 **Priority Number: OSPB Approval:** Date: 1 3 5 7 10 Change Total Decision/ Total Prior-Year Supplemental Revised Base November 1 Budget Revised from Base Base Appropriation Actual Request Request Request Reduction Request Amendment Request (Column 5) FY 06-07 FY 07-08 FY 07-08 FY 07-08 FY 08-09 FY 08-09 FY 08-09 FY 08-09 FY 08-09 FY 09-10 Fund Total of All Line Items Total 1,271,351 1,287,400 0 1.287.400 1,332,064 46,575 1.378.639 1,378,639 37.835 FTE 0 0 0 GF 547,913 563,733 563,733 576,252 46,575 622.827 0 622,827 37,835 **GFE** 0 0 CF 723,438 723,667 0 723,667 755,812 0 755,812 0 755,812 0 CFE 0 0 0 0 FF 0 0 0 Personal Services 1,163,627 1,179,635 0 1,179,635 1,224,299 14,781 1,239,080 0 1,239,080 14,781 **Total** FTE 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 GF 440,189 455,968 0 455,968 468,487 14,781 483,268 0 483,268 14,781 **GFE** 0 0 0 CF 723,438 723,667 0 723,667 755,812 755,812 0 755,812 CFE 0 0 FF 0 0 0 0 0 0 0 0 Operating Expenses **Total** 107,724 107,765 107,765 107,765 31,794 139,559 0 139,559 23,054 FTE 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 GF 107,724 107,765 107,765 107,765 31,794 139,559 23,054 0 139,559 0 GFE 0 0 CF 0 0 0 0 0 0 0 0 0 0 **CFE** 0 0 0 0 0 0 0 0 0 0 Letternote revised text: Cash Fund name/number, Federal Fund Grant name: IT Request: ☐ Yes ☑ Request Affects Other Departments: If Yes, List Other Departments Here:

## **CHANGE REQUEST -- TRANSPARENCY INITIATIVE**

Department:	Treasury
Priority Number:	1
Change Request Title:	Transparency Initiative Funding
SELECT ONE (click on box):  Decision Item FY 08-09  Base Reduction Item FY 08-09  Supplemental Request FY 07-08  Budget Request Amendment FY 08-09	SELECT ONE (click on box):  Supplemental or Budget Request Amendment Criterion:  Not a Supplemental or Budget Request Amendment  An emergency  A technical error which has a substantial effect on the operation of the program  New data resulting in substantial changes in funding needs  Unforeseen contingency such as a significant workload change

## **Short Summary of Request:**

This funding request allows Treasury to move to Phase II of its Transparency Initiative, which encompasses three parts. First, the request provides funding for the continued publication of the State Taxpayer Accountability Report (STAR), a new annual report for Colorado's taxpayers. Second, it provides funding to publish additional printed and electronic reports on state finances including investment summaries, tax burden, debt affordability and others. Last, it provides funding to upgrade the Treasury website to make it interactive and provide individualized information for Colorado taxpayers. Ultimately, these publications and upgrades will modernize state financial reporting and make state financial data more meaningful and relevant for Colorado taxpayers. The total cost is \$46,575.

## **Background and Appropriation History:**

No funds have previously been appropriated to Treasury for the specific purpose of providing taxpayers greater information regarding how taxpayer dollars are utilized. Over the past few years however, there has been a growing recognition of the need to provide greater operational transparency in both the private and the public sector. Informed citizens are informed voters. Distrust of government, and in particular of government finances, has its basis in a lack of meaningful information. As part of her Transparency

Initiative, the Treasurer, with support from the Governor's Office and the Department of Personnel, published a small number (1,500) of STAR reports. The document was also made available in CD format and on the Internet. As this was the first time such a report was published, there had never been a specific request for funds in this area. Upon publication, however, it was found that supply did not meet demand. Likewise, in prior years, funds have not been specifically dedicated to making information about Treasury's investments and holdings on behalf of the State accessible to the average citizen. Furthermore, recent technological advances have made it possible to provide much greater accessibility to state financial information than ever before at minimal cost to Colorado's taxpayers.

## **General Description of Request:**

The Treasurer's Office is requesting funding that would be dedicated to improving transparency in state government. Such information makes government more accountable and gives citizens the opportunity to be better informed. It should be easy for taxpayers to find out what they pay, what they buy, what they own (in their state government) and what they owe (through their state government). The goal of Treasury's Transparency Initiative is to make such information accessible and additionally, to make Colorado a national leader in being accountable to its citizens.

This effort is being phased in, the first part of which is nearly complete. Phase I included the creation and release of the first annual STAR report and the launch of a new Treasury Website (expected November 2007). Treasury is requesting funding for Phase II which includes annual publication of the STAR report, the creation of several additional reports on state finances, and the development of an interactive website for taxpayers. A third phase of the initiative is in the early planning stages. Phase III will expand the interactive website to encompass additional departments and agencies with the goal of making Treasury a "one-stop shop" for providing information on state finances.

## The STAR (ongoing)

The first STAR document provided citizens with an easily understandable and accessible snapshot of state finances, presented from the perspective of the taxpayer. This request is for a dedicated sum to continue to meet the costs of publication of the report. This includes the costs of design, as well as the actual publication. The accountability report provides information on what citizens owe, own, buy, and how they pay for it. Information is provided on:

State Revenues
State Expenditures
Colorado Demographics (how it impacts state finances)

State Assets and Liabilities

Constitutional provisions

**Pension Funding Levels** 

Brief overviews on: K-12 Education, Transportation, Higher Education, Medicaid, Justice, Social Assistance, and the State Employee Workforce

#### **Interactive Website Programming Phase II (new)**

As part of the Department's efforts to make state finances not just more transparent but more accessible to Colorado citizens, the Department seeks to take advantage of recent advances in technology that allow such information to be brought to a more individual basis. The project includes two components. First, Treasury will add interactive features to its website that allow taxpayers to see how tax dollars *they* pay are utilized. The interactive site will enable a user to enter a zip code and select an income level and be able to view estimated state taxes and a breakdown of revenue allocations to specific state spending programs. This "individual taxpayer profile" will give taxpayers a first-ever look at how their tax dollars are used and will provide the most direct level of accountability in financial reporting. The second component of this project will provide information on the distribution of state and federal funds to local governments. Using a Google map base, a user will be able to click on a map of counties to see state distributions to local governments. Boundaries such as school districts, counties, and other areas will be overlaid.

Phase III of this project (FY 2010) will expand both components of the interactive website. Individual taxpayer profiles will be expanded to include local revenue sources and distributions to local governments, so taxpayers can obtain a more complete picture of what they pay and what they buy. The mapping program will also be expanded to cover more agencies and services throughout state government.

### **Treasury Financial Reporting (new and ongoing)**

In the first half of FY 2008 Treasury has been in the planning and design phase of launching a new website with comprehensive information on state finances. The new site (expected to be launched in November 2007 with additional data added throughout the fiscal year) will include the following:

- Investment Services
  - State's Portfolio (benchmarks and historical performance)
    - Investment policy
    - Investment portfolio (Cusip detail)
    - Quarterly investment reports
  - List of state funds

- Listing of all members of the Treasurer's investment advisory committee, terms of service, meeting schedules, agendas and minutes.
- Time deposit program
  - Rates
  - Rules
  - Application
- List of state depositories and accounts
  - Depositories for Treasury accounts
- Accounting and Administration
  - Monthly cash flow statements for the General Fund
  - Daily ledger (balance sheet) for the state operating budget
  - Debt Issuance (Public Finance)
    - Information and history on G-TRAN and E-TRAN
      - o G-TRAN: official statement; link to summary page with bond counsel, terms, ratings, debt service requirements, etc.
      - o E-TRAN: official statement; link to summary page with bond counsel, terms, ratings, debt service requirements, etc.; list of participating school districts (and a map).
    - Summary of all state current outstanding liabilities including link to summary page of OS that includes: terms, ratings, debt service requirements, bond counsel, underwriters and financial advisors, etc
  - Interest distributions
  - HUTF distributions
  - Federal Funds distributions
  - Cashiers process
- School district intercept program
  - Bond redemption fund escrow agreement
  - List of participating districts
  - Map of participating districts
- Charter school intercept program
  - Institute charter application
  - District charter application
  - Participating schools
  - Map of participating districts

- Elderly Property Tax Deferral Program
- Reports
  - STAR report
  - Audits of the Treasury
  - Long appropriations bill
  - CAFR
  - Leg. Council and OSPB economic forecasts
  - JBC budget in brief
  - Legislative Council Tax Handbook
- Links to Other Colorado State Financial Information
  - County treasurer's
  - Co Department of Revenue
  - Internal Revenue Service
  - U.S. Department of Treasury
  - U.S. Treasury Securities
  - U.S. Mint
  - U.S. Comptroller of the Currency
  - Bureau of the Public Dept
  - Colorado Division of Banking
  - Colorado Division of Financial Services
  - Colorado Division of Securities
  - Colorado State Controller
  - OSPB
  - JBC
  - Leg. Council
  - School Finance Unit of CDE
- Links to National Associations and Boards
  - National Association of State Treasurers (NAST)
  - National Association of Unclaimed Property Administrators (NAUPA)
  - National Association of State Auditors, Comptrollers, & Treasurers (NASACT)
  - National Automated Clearing House Association (NACHA)
  - Government Accounting Standards Board (GASB)

- Municipal Securities Rulemaking Board (MSRB)
- Government Finance Officers Association (GFOA)
- College Invest
  - Financial statements
- State Land Board
- PERA
  - Financial statements
- Glossary of terms

In addition to the new and ongoing data collection requirements for the STAR report and the new website, Treasury's FY 2009 budget request includes funding for additional financial reporting. Specifically, Treasury will produce and publish a debt affordability study for the State of Colorado that includes a comprehensive analysis of all state credits and liabilities including moral obligations, borrowable resources, state reserves, and comparisons to selected peer states. This report will aid legislators and decision-makers in financial planning for the state of Colorado, as well as inform taxpayers of the ongoing liabilities of the state.

Treasury will also continue to incorporate data generated by state agencies into its website and other financial reports in ways that are meaningful and relevant for taxpayers. For example, the interactive site for taxpayers will be expanded to include tax burden data from the Department of Revenue as it becomes available.

## **Consequences if Not Funded:**

If unfunded, the Treasurer's Office does not have the funds available to publish future versions of the STAR document. At this point in time, publication for FY 2007-08 (covering audited numbers from FY 2006-07) is uncertain. Funding was made possible for the first report through generous contributions of other departments, on a one-time basis. Treasury does not have a source for long term funding of the report, and cannot rely on the sources from this past year. Moving the Transparency Initiative into its next phase, that of reporting on Treasury's operations on behalf of the State, the State's tax burden on the average citizen, and providing an interactive method to view how state spending is allocated from the individual taxpayer's perspective would also be impossible.

## **Calculations for Request:**

Summary of Request FY 08-09	Total Funds	General Fund	Cash Funds	Cash Funds Exempt	Federal Funds	FTE
<b>Total Request</b>	\$46,575	\$46,575				
STAR (2000 copies) and Treasury publications	23,054	23,054				
Web Transparency Programming (Interactive mapping, taxpayer identification, long-term consulting and implementation)	8,740	8,740				
Contract Fee (Consulting and implementation)	14,781	14,781				

Summary of Request FY 09-10	Total Funds	General Fund	Cash Funds	Cash Funds Exempt	Federal Funds	FTE
Total Request	\$37,835	\$37,835				
STAR and Treasury publications	23,054	23,054				
Consulting, maintenance and implementation fee	14,781	14,781				

#### **Assumptions for Calculations:**

Assumptions for calculations are based on estimates provided by the Department of Personnel and Administration regarding costs of design work and publication for two 24 page reports with publication of 2000 each.

Estimates provided by Geowest, Inc. for design and implementation of revenue allocation software include \$5,500 for programming and an additional \$600 for maintenance, with another \$2,640 to Document Integration Systems, Inc. for design and implementation of mapping software.

Additionally, a consultant fee has been included for spearheading the Transparency Initiative. As greater government transparency is a long range goal of both the Department and the state as a whole, the expectation is to reclassify a position within Treasury and by doing so, absorb the cost of consulting fees as the Transparency Initiative continues.

## **Impact on Other Government Agencies:**

Not applicable

#### **Cost Benefit Analysis:**

The amount requested to enact Phase II of the Transparency Initiative is under \$50,000, but will be a source of valued information to every agency within the State, as well as to, potentially, every Colorado citizen. Additionally, the information that will be provided by the reports will aid rating agencies in making determinations about the state's credit, something of great use to the state as a whole, as well as individual agencies and authorities.

#### **Implementation Schedule:**

Task	Month/Year
Website Internal Research/Planning Period	July 2008
RFP Issued	August 2008
Contract Awarded/Signed	September 2008
Start-Up Date	November 2008
STAR Planning Period	January-March 2009
Publication	April 2009
Treasury Reports Planning Period	July-September 2008
Publication	November 2008-May 2009

## **Statutory and Federal Authority:**

Treasury is charged with receiving, depositing, and disbursing all state funds. §24-36-102, C.R.S. The Treasurer is to invest state funds, whether by time deposit, in real property, in savings and loans, or in fixed income securities. §\$24-36-109, 111.5, 112, and 113, C.R.S. The state treasurer may issue publications in quantity outside the executive branch of state government. §24-22-107(4), C.R.S. Colorado statutes have the presumption that information should be accessible and available to the citizens to the greatest degree possible. See §24-6-401 (it is a matter of policy for this state that the formation of public policy is public business and may not be conducted in secret), and §24-72-201 (it is the public policy of this state that all public records shall be open for inspection at reasonable times, except as specifically provided by law), C.R.S. The state treasurer shall have access to the records of all departments as concern any of her duties. §24-22-104, C.R.S.

#### **Performance Measures:**

This request ties directly in with the Strategic Plan for Treasury, that of making the state's financial information more accessible and available to Colorado citizens. The Treasury Department's statutory charge is to receive and disburse state funds. Within that charge is an obligation to provide open and transparent access to those state funds, through the most effective means possible. Publication of information on state revenues and expenditures, on state investments and treasury programs is critical to creating a government that is accessible to its citizens. Furthermore, providing the opportunity for citizens to view how budget allocations impact them directly, will give citizens a better perspective of how, where and why state funds are utilized.

#### Schedule 13 Change Request for FY 08-09

Base Reduction Item FY 08-09 Decision Item FY 08-09 

✓

Supplemental FY 07-08 ☐ Budget Request Amendment FY 08-09 ☐

Request Title: Information Security Officer

Department: Administration Dept. Approval by:

11/1/07

**Priority Number:** 

OSPB Approval:

Date: Date:

Priority Number:	2				OSPB Appro	vai:			Date:		
		1	2	3	4	5	6	7	8	9	10
	Fund	Prior-Year Actual FY 06-07	Appropriation FY 07-08	Supplemental Request FY 07-08	Total Revised Request FY 07-08	Base Request FY 08-09	Decision/ Base Reduction FY 08-09	November 1 Request FY 08-09	Budget Amendment FY 08-09	Total Revised Request FY 08-09	Change from Base (Column 5) FY 09-10
Total of All Line Items	Total FTE		1,309,878	0	1,309,878	1,367,895 0	98,338 0	1,466,233 0	0	1,466,233 0	103,280
	GF	558,196	578,798	0	578,798	600,426	98,338	698,764	0	698,764	103,280
	GFE		· ·	0	0	0	0	0	0	0	0
	CF		731,080	0	731,080	767,469	0	767,469		767,469	0
	CFE FF		0	0	0	0	0	0	0	0	0
	- ''	0	0	0	0	0	0	0	0	0	0
Personal Services	Total FTE		1,179,635 0.00	0 0.00	1,179,635 0.00	1,224,299 0.00	92,405 0.00	1,316,704 0.00	0 0.00	1,316,704 0.00	100,440 0.00
	GF	-,	455,968	0	455,968	468,487	92,405	560,892	0	560,892	100,440
	GFE		0	0	0	0	0	0	0	0	0
	CF			0	723,667	755,812	0	755,812		755,812	0
	CFE FF		0	0	0	0	0	0	0	0	0
	- ''	0	U	0	0	0	0	0	0	0	0
Amortization Equalization Disbursement	Total FTE GF	0.00	0.00	0 0.00 0	18,718 0.00 12,583	27,150 0.00 18,318	1,325 0.00 1,325	28,475 0.00 19,643	0 0.00 0	28,475 0.00 19,643	1,440 0.00 1,440
Diobarcomone	GFE		0	0	0	0	0	0	0	0	0
	CF		6,135	0	6,135	8,832	0	8,832	0	8,832	0
	CFE		0	0	0	0	0	0	0	0	0
	FF	0	0	0	0	0	0	0	0	0	0
Supplemental	Total		3,760	0	3,760	8,681	414	9,095		9,095	450
Amortization	FTE		0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Equalization	GF		2,482	0	2,482	5,856	414	6,270		6,270	450
Disbursement	GFE		0	0	0	0	0	0	0	0	0
	CF CFE		, -	0	1,278 0	2,825 0	0	2,825 0	0	2,825 0	0
	FF		_	0		0	0			0	0
<u> </u>	11	U	U	U		U	U		U	U	U

#### Schedule 13 Change Request for FY 08-09 Decision Item FY 08-09 ✓ Base Reduction Item FY 08-09 Supplemental FY 07-08 ☐ Budget Request Amendment FY 08-09 ☐ Request Title: Information Security Officer Department: Dept. Approval by: 11/1/07 Administration Date: 2 **Priority Number: OSPB Approval:** Date: 2 3 5 7 10 1 8 Decision/ Total Change Total Prior-Year Supplemental Revised Base Base November 1 Budget Revised from Base Actual Appropriation Request Request Request Reduction Request Amendment Request (Column 5) Fund FY 06-07 FY 07-08 FY 07-08 FY 07-08 FY 08-09 FY 08-09 FY 08-09 FY 08-09 FY 08-09 FY 09-10 Operating Expenses 107,724 107,765 0 107,765 107,765 4,194 111,959 111,959 950 Total FTE 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 GF 107,724 107,765 0 107,765 107,765 4,194 111,959 0 111,959 950 **GFE** 0 0 0 CF CFE 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 FF 0 Letternote revised text: Cash Fund name/number, Federal Fund Grant name: IT Request: ✓ Yes □ Request Affects Other Departments: ☐ Yes ☑ If Yes, List Other Departments Here:

## **CHANGE REQUEST -- INFORMATION SECURITY OFFICER**

Department:	Treasury
Priority Number:	2
Change Request Title:	Information Security Officer

<b>SELECT ONE</b> (click on box):	SELECT ONE (click on box):
Decision Item FY 08-09	Supplemental or Budget Request Amendment Criterion:
Base Reduction Item FY 08-09	Not a Supplemental or Budget Request Amendment
Supplemental Request FY 07-08	An emergency
Budget Request Amendment FY 08-09	A technical error which has a substantial effect on the operation of the program
	New data resulting in substantial changes in funding needs
	Unforeseen contingency such as a significant workload change

#### **Short Summary of Request:**

This is a request for 1.0 FTE and \$98,338 from the General Fund, to the Personal Services, AED, SAED, and Operating Expenses line items. FY 2008-09 expenses would be allocated \$94,144 to Personal Services (11 months due to Pay Date Shift) and \$4,194 to Operating Expenses.

## **Background and Appropriation History:**

Treasury does not have a designated Information Security Officer (ISO) to provide oversight for the cyber security program within the agency. As evidenced by incidents at several public and private entities, security expectations are not consistently managed without oversight.

On July 15, 2007, the agency submitted a Plan of Action and Milestones (POAM) that established a job description for a full time ISO.

## **General Description of Request:**

Treasury needs to deploy an ISO to support the security tasks defined in the Agency Cyber Security Plan (ACSP). Once an ISO is obtained, they will review and maintain the agency's security plans, policies, and procedures.

## **Consequences if Not Funded:**

The primary risk to the Treasury is failure to provide oversight for the cyber security program within the agency.

## **Calculations for Request:**

Summary of Request FY 08-09	<b>Total Funds</b>	General Fund	Cash Funds	Cash Funds Exempt	Federal Funds	FTE
<b>Total Annual Request</b>	\$98,338	\$98,338				0.9
Personal Services, and associated employer taxes	94,144	94,144				0.9
Operating Expenses	4,194	4,194				0.9

Summary of Request FY 09-10	Total Funds	General Fund	Cash Funds	Cash Funds Exempt	Federal Funds	FTE
<b>Total Annual Request</b>	\$103,280	\$103,280				1.0
Personal Services, and associated employer taxes	102,330	102,330				1.0
Operating Expenses	950	950				1.0

#### **Assumptions for Calculations:**

The Information Security Officer would be a Pay Class Code H2I6XX with a Class Title of IT Professional IV. The pay range for FY 2008-09 is \$5,801 to \$8,365 per month or \$69,612 to \$100,380 per year. The initial year (FY 2008-09) is shown for 11 months only to account for the Pay Date Shift. The Personal Services allocation includes an additional 13.7% to account for PERA, Medicare, AED, and SAED. The Operating Expense allocation for FY 2008-09 includes ongoing costs for supplies and telephone, as well as one-time costs for a computer, Office Suite software, and office equipment. The Operating Expense allocation for FY 2009-10 includes only the ongoing expenses.

## **Impact on Other Government Agencies:**

Not applicable.

#### **Cost Benefit Analysis:**

An Information Security Officer's annual salary and benefits would be about \$98,400 in the first year. The benefit to the State of avoiding a breach in security with respect to the entrusted information would be difficult to quantify but certainly could be devastating based on the recent experience of other entities.

#### **Implementation Schedule:**

Task	Month/Year
FTE Hired	July 2008
Internal Research/Planning Period	
Written Agreement w/ Other State Agencies	
Waiver or State Plan Amendment Written	
Waiver or State Plan Amendment Approved	
RFP Issued	
System Modifications Made	
Contract or MOU Written	
Rules Written	
Rules Passed	
Contract or MOU Awarded/Signed	
Start-Up Date	

## **Statutory and Federal Authority:**

State government has a duty to Colorado's citizens to ensure that the information the citizens have entrusted to public agencies is safe, secure, and protected from unauthorized access, unauthorized use, or destruction, per CRS 24-37.5-401. Each public agency shall develop an information security plan utilizing the information security policies, standards, and guidelines developed by the chief information security officer. The information security plan shall provide information security for the communication and information resources that support the operations and assets of the public agency, per CRS 24-37.5-404.

#### **Performance Measures:**

Treasury is tasked with ensuring the people's information that has been entrusted to the State is safe, secure, and protected. The first step the agency needs to take to complete cyber security planning and implement the requirements necessary to achieve these goals is the designation of an ISO.

#### Schedule 13 **Change Request for FY 08-09** Decision Item FY 08-09 ▼ Base Reduction Item FY 08-09 Supplemental FY 07-08 ☐ Budget Request Amendment FY 08-09 ☐ Request Title: BondEdge Department: Investments Dept. Approval by: Date: 11/1/07 **Priority Number:** 3 **OSPB Approval:** Date: 1 3 5 7 10 Change Total Decision/ Total Prior-Year Supplemental Revised Base Base November 1 Budget Revised from Base Actual Appropriation Request Request Request Reduction Request Amendment Request (Column 5) FY 06-07 FY 07-08 FY 07-08 FY 07-08 FY 08-09 FY 08-09 FY 08-09 FY 08-09 FY 08-09 `FY 09-10 Fund Total of All Line Items Total 47.188 47,188 39.324 0 0 47.188 FTE 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 GF 0 0 47,188 47,188 0 47,188 39,324 **GFE** 0 0 CF 0 0 0 0 **CFE** 0 0 0 0 0 0 FF 0 0 Operating Expenses Total 0 0 0 0 0 47,188 47,188 0 47,188 39,324 0.00 FTE 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 GF 0 47,188 47,188 0 47,188 39,324 0 **GFE** 0 0 0 0 0 0 0 CF 0 0 0 0 CFE 0 0 0 FF 0 0 0 0 0 0 0 **Total** 0 0 FTE 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 GF 0 0 **GFE** 0 0 0 0 0 0 CF 0 0 0 0 0 0 0 0 0 0 **CFE** 0 0 0 0 0 0 0 0 0 0 Letternote revised text: Cash Fund name/number, Federal Fund Grant name: IT Request: ☐ Yes ☑ Request Affects Other Departments: If Yes, List Other Departments Here:

## **CHANGE REQUEST -- BONDEDGE**

Department:	Treasury
Priority Number:	3
Change Request Title:	BondEdge Fixed Income Software System

<b>SELECT ONE</b> (click on box):	SELECT ONE (click on box):
Decision Item FY 08-09	Supplemental or Budget Request Amendment Criterion:
Base Reduction Item FY 08-09	☐Not a Supplemental or Budget Request Amendment
Supplemental Request FY 07-08	An emergency
Budget Request Amendment FY 08-09	A technical error which has a substantial effect on the operation of the program
	New data resulting in substantial changes in funding needs
	Unforeseen contingency such as a significant workload change

## **Short Summary of Request:**

BondEdge consists of a series of analytical and database modules which can provide Treasury's investment officers with comprehensive fixed income portfolio analytics. It has an extensive, global securities database that includes US Treasuries, federal agencies, corporate bonds, mortgage pass-through securities, collateralized mortgage obligations (CMOs), asset-backed securities, and money markets. The system can simulate various market environments to forecast performance results and respond to reporting demands. The four modules being requested total to a monthly charge of \$3,277, with a one-time implementation fee of \$7,864.

#### **Background and Appropriation History:**

The Bloomberg system that Treasury's investment officers currently have available provides them with information critical to bond-trading and single security analysis; but it does not emphasize portfolio analytics. Where Bloomberg covers all markets in real time, including government, agency, mortgage, corporate, money market, currency, equity, and commodity, BondEdge focuses on fixed income markets only. Other features available on BondEdge that are not available on Bloomberg are Book Value Analytics, including a Book Value Swap analysis that calculates a breakeven date and additional net income earned. This last feature is critical to the investment officers and was recently removed from the Bloomberg screen.

#### **General Description of Request:**

Treasury is requesting the addition of investment-related software, BondEdge, to increase the productivity of its investment officers and to better manage portfolio risk. BondEdge is an established product that is dedicated to fixed income portfolio management. It allows for management according to yield to maturity, as well as total rate of return. The system would play a vital role in pre-trade, what-if analysis by allowing the investment officers to see the before and after effects of buying/selling bonds in a portfolio.

BondEdge computes risk measures on an option-adjusted basis that allows clients to clearly understand the risk/return profile of securities and portfolios. These measures include effective duration, effective convexity, average life, and yield to maturity/call/worst. Clients can see these measures for each bond in their portfolio, but more importantly, clients can see the weighted averages for a portfolio, or even a group of portfolios.

BondEdge offers detailed sector breakdowns showing how each sector contributes to the portfolio's overall risk. BondEdge offers extensive book value reporting; and, in addition to the standard reports included with the system, BondEdge allows the client to "slice and dice" her portfolio into various risk categories.

In addition to showing the current risk measures, BondEdge allows the client to look at projected risk measures based on changing market conditions. This includes up/down shocks to interest rates, as well as widening/tightening credit spreads. Clients can also forecast the impact of yield curve and spread moves.

Many of the data fields in BondEdge can be fully edited and the reports customized so that the analysis reflects each investment officer's management style and the unique nature of each portfolio. As market conditions shift, assumptions can be continuously

modified according to changing investment outlooks and objectives. This will result in producing meaningful reports and graphics for each manager. All reports currently available to investment officers are after-the-fact, accounting reports. BondEdge provides management reports that utilize dynamic interest rate assumptions and can be used to assist investment officers with their decisions.

Here are a few examples on how BondEdge would assist the investment officers.

- 1. A report could be generated that breaks a portfolio into buckets by year, reporting the weighted average coupon and yield for each bucket. This report lets the investment officers see when and where the yield run-off in the portfolio is and determine how quickly that might happen. They can then make investment/reinvestment assumptions using the what-if analysis and make an interest rate forecast.
- 2. In the current market credit crunch, spreads widened out dramatically on commercial paper and corporate bonds. With BondEdge, the investment officers could update spreads in the portfolios in order to see the impact on the portfolio risk measures.
- **3.** During the state's fiscal crisis in June 2003, the investment officers were required to sell approximately \$900 million in bonds from multiple portfolios to cover revenue shortfalls. At that time, they would have benefited from BondEdge's capability in projecting the cash flows of the remaining portfolio, as well as from its what-if analysis capabilities relating to the portfolio's new risk profile.

## **Consequences if Not Funded:**

In today's volatile market, the downside risks relating to interest rates, credit rates, yield curves, and prepayment options are major factors in investment-related decision making. Without BondEdge, the investment officers have fewer tools available to them to monitor and avoid these risks.

# **Calculations for Request:**

Summary of Request FY 08-09	Total Funds	General Fund	Cash Funds	Cash Funds Exempt	Federal Funds	FTE
<b>Total Annual Request</b>	\$47,188	\$47,188				
Module A: Fixed Income Portfolio Analytics Workstation	28,500	28,500				
Module D: CMO Database and Monte Carlo Effective Measures	7,404	7,404				
Module G: Money Market Database	3,420	3,420				
Module F: Export BondEdge Data	waived	waived				
Implementation Fee	7,864	7,864				

Summary of Request FY 09-10	Total Funds	General Fund	Cash Funds	Cash Funds Exempt	Federal Funds	FTE
<b>Total Annual Request</b>	\$39,324	\$39,324				
Module A: Fixed Income Portfolio Analytics Workstation	28,500	28,500				
Module D: CMO Database and Monte Carlo Effective Measures	7,404	7,404				
Module G: Money Market Database	3,420	3,420				
Module F: Export BondEdge Data	waived	waived				

## **Assumptions for Calculations:**

The following is a quote from Interactive Data, the provider of BondEdge software.

	Monthly Fee	Annual Fee
Module A	2,500	30,000
Module D	650	7,800
Module G	300	3,600
Module F	waived	waived
TOTAL	3,450	41,400
Discount (5%)	(173)	(2,076)
DISCOUNTED TOTAL	3,277	39,324
IMPLEMENTATION FEE 20% of annual fee (first year only)		7,864

BondEdge provides on-going support and product upgrades at no additional charge.

## **Impact on Other Government Agencies:**

Not applicable

## **Cost Analysis:**

#### INVESTMENT DIVISION'S ASSET MANAGEMENT COST ANALYSIS:

	ACTUAL FY 2006-07	ADJUSTED FOR MONTHLY & IMPLEMENTATION FEES
Total Costs	461,127	508,315
Average Assets Managed (par value)	5,766.2 billion	5,766.2 billion
Basis Point Cost of Treasury Mgmt **	.00008	.00009

<sup>\*\*</sup> One Basis Point = 1/100 of 1% or .0001

If external asset managers were utilized rather than internal asset managers, the cost to manage similar portfolios would range from 15 basis points to 34 basis points depending on security durations.

## **Implementation Schedule:**

Task	Month/Year
Start-Up Date	07/01/2008
Internal Research/Planning Period	
Written Agreement w/ Other State Agencies	
FTE Hired	
Waiver or State Plan Amendment Written	
Waiver or State Plan Amendment Approved	
RFP Issued	
System Modifications Made	
Contract or MOU Written	
Rules Written	
Rules Passed	
Contract or MOU Awarded/Signed	

#### **Statutory and Federal Authority:**

The constitution and laws of the state of Colorado vest in the State Treasurer the custody of all state monies including the *Public School Fund* (*d/b/a Public School Permanent Fund*), the *State Education Fund*, the *Major Medical Insurance Fund*, the *Unclaimed Property Tourism Promotion Fund*; the *Controlled Maintenance Trust Fund*, and the *Tobacco Litigation Settlement Trust Fund* the authority to invest said monies in such manner as in his judgment will best serve the interest of the State pursuant to CRS 24-36-109 through 113; CRS 22-41-101 through 106, CRS 24-75-601.1 through 601.5; CRS 8-46-210; CRS 38-13-116.7; CRS 22-55-103; CRS 24-22-115.5 and 24-75-302.5. The state Treasurer is also the custodian for the *Colorado Prepaid Tuition Fund* under CRS 23-3.1-206.7. The Treasurer has delegated the administration of policy and investment authority to the investment officers of the Treasury investment section.

## **Performance Measures:**

Treasury is tasked with safely managing the people's money while earning income for the state and its various programs. To that end and set in statute, Treasury's primary objectives for managing its investment portfolios, in order of precedence, are legality, safety, liquidity, and yield. With these objectives in mind, Treasury continually seeks to enhance overall portfolio performance, including income earned.

#### Schedule 13 Change Request for FY 08-09

Decision Item FY 08-09 

■ Base Reduction Item FY 08-09 

■ Supplemental FY 07-08 

■ Budget Request Amendment FY 08-09

Request Title: UP Audit Intern

Department:Unclaimed PropertyDept. Approval by:Date:11/1/07

Priority Number: 4 OSPB Approval: Date:

		1	2	3	4	5	6	7	8	9	10
	Fund	Prior-Year Actual FY 06-07	Appropriation FY 07-08	Supplemental Request FY 07-08	Total Revised Request FY 07-08	Base Request FY 08-09	Decision/ Base Reduction FY 08-09	November 1 Request FY 08-09	Budget Amendment FY 08-09	Total Revised Request FY 08-09	Change from Base (Column 5) FY 09-10
Total of All Line Items	Total	726,377	805,746	0	805,746	843,123	46,036	889,159	0	889,159	46,430
	FTE	0	0	0	0	0	0	0	0	0	0
	GF	10,283	15,065	0	15,065	24,174	0	24,174	0	24,174	0
	GFE	740,004	700.004	0	700 004	0	0	0	0	0	0
	CF CFE	716,094 0	790,681 0	0	790,681	818,949 0	46,036 0	864,985 0	0	864,985 0	46,430 0
	FF	0	0	0	0	0	0	0	0	0	0
		0		Ü	0	Ü	0	0	J	Ü	Ü
UP Personal Services	Total	665,008	666,851	0	666,851	690,875	41,069	731,944	0	731,944	44,640
	FTE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	GF	0	0	0	0	0	0	0	0	0	0
	GFE	0	0	0	0	0	0	0	0	0	0
	CF	665,008	666,851	0	666,851	690,875	41,069	731,944	0	731,944	44,640
	CFE	0	0	0	0	0	0	0	0	0	0
	FF	0	0	0	U	0	0	0	U	U	0
Amortization	Total	10,283	18,718	0	18,718	27,150	589	27,739	0	27,739	640
Equalization	FTE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Disbursement	GF	10,283	12,583	0.00	12,583	18,318	0.00	18,318	0.00	18,318	0.00
	GFE	0	0	0	0	0	0	0	0	0	0
	CF	0	6,135	0	6,135	8,832	589	9,421	0	9,421	640
	CFE	0	0	0	0	0	0	0	0	0	0
	FF	0	0	0	0	0	0	0	0	0	0
Supplemental	Total	0	3,760	0	3,760	8,681	184	8,865	0	8,865	200
Amortization	FTE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Equalization	GF	0	2,482	0	2,482	5,856	0	5,856	0	5,856	0
Disbursement	GFE	0	0	0	0	0	0	0	0	0	0
	CF	0	1,278	0	1,278	2,825	184	3,009	0	3,009	200
	CFE	0	0	0	0	0	0	0	0	0	0
<u> </u>	FF	0	0	0	0	0	0	0	0	0	0

				Chan	Schedule ge Request	-	)				
Request Title: Department: Priority Number:	Unclaimed Property Dept. Approval by:								Date: 11/1/07		
Friority Number.	· 	1	2	3	4	5 5	6	7	Date:	9	10
	Fund	Prior-Year Actual FY 06-07	Appropriation FY 07-08	Supplemental Request FY 07-08	Total Revised Request FY 07-08	Base Request FY 08-09	Decision/ Base Reduction FY 08-09	November 1 Request FY 08-09	Budget Amendment FY 08-09	Total Revised Request FY 08-09	Change from Base (Column 5) FY 09-10
UP Operating Expenses	Total FTE GF GFE CF CFE FF	51,086 0.00 0 0 51,086 0	116,417 0.00 0 0 116,417 0	0 0.00 0 0 0	116,417 0.00 0 0 116,417 0	116,417 0.00 0 0 116,417 0	4,194 0.00 0 0 4,194 0	120,611 0.00 0 0 120,611 0	0 0.00 0 0 0	120,611 0.00 0 0 120,611 0	950 0.00 0 0 950 0
Letternote revised text:  Cash Fund name/number, Federal Fund Grant name:  IT Request:  Yes  No  Request Affects Other Departments:  Yes  No  If Yes, List Other Departments Here:											

## **CHANGE REQUEST -- AUDIT INTERN**

Department:	Treasury
Priority Number:	4
Change Request Title:	Unclaimed Property Audit Intern

<b>SELECT ONE</b> (click on box):	SELECT ONE (click on box):
Decision Item FY 08-09	Supplemental or Budget Request Amendment Criterion:
Base Reduction Item FY 08-09	Not a Supplemental or Budget Request Amendment
Supplemental Request FY 07-08	An emergency
Budget Request Amendment FY 08-09	A technical error which has a substantial effect on the operation of the program
	New data resulting in substantial changes in funding needs
	Unforeseen contingency such as a significant workload change

## **Short Summary of Request:**

This is a request for 1.0 FTE and a total of \$46,036 in Cash Funds, to the Personal Services, AED, SAED and Operating Expenses line items. FY 2008-09 expenses would be allocated \$41,069 to Personal Services, \$773 to AED & SAED, and \$4,194 to Operating Expenses. Due to the payroll shift, these first year expenses only reflect eleven months of expenses.

## **Background and Appropriation History:**

The Unclaimed Property (UP) Division has 39,000 active property holders in its database and received 7,300 unclaimed property reports in 2006. However, the Division needs to follow-up on the 32,000 holders where reports were not received to determine why no property was reported. Particular attention needs to be placed on holders with Colorado addresses that either have never reported (total 870) or those that reported unclaimed property at least once in the past five years but have not reported in the last two years (total 1,130).

In 2004, the US Census Bureau reported that 5,086 Colorado firms had 100 or more employees. Many of these firms are not reporting unclaimed property nor are they listed in our holder database. The Division needs to assemble a list of large employers, compare the list to our database and contact all large employers that are not reporting unclaimed property.

#### **General Description of Request:**

The UP Division needs another auditor because there are too many non-compliant companies and they do not have enough staff to contact them all. Adding an employee to perform desk audits will increase the number of companies contacted by the audit department, which will increase the rates of compliance. The Audit Intern would perform simpler entry-level tasks allowing the more experienced auditors to conduct more field audits and work on advanced and technical areas.

#### The Intern would:

- 1. Perform desk audits. The purpose of a desk audit is to increase compliance with the UP Act through written and telephone contacts to holders. The desk auditor will provide information to holders about how to comply with the UP Act, determine if a holder is non-compliant, and if so, persuade the holder to take action to comply with the Act, and identify and recommend holders for on-site field audits.;
- 2. Provide owner outreach services to the public. Search public databases, such as Accurint and Exitech, to locate unclaimed property owners. Make short presentations to business and community organizations on the unclaimed property program. Setup and operate a laptop computer at offsite locations to allow the public to search our database to see if they have unclaimed property; and
- 3. Assist the auditors in conducting field audits.

## **Consequences if Not Funded:**

If additional assistance, such as the Audit Intern, is not provided, the Division will be unable to follow up on the nearly 32,000 active property holders failing to report in the past year. These non-compliant holders amount to over 80% of the total database of active holders.

## **Calculations for Request:**

Summary of Request FY 08-09	<b>Total Funds</b>	General Fund	Cash Funds	Cash Funds Exempt	Federal Funds	FTE
<b>Total Annual Request</b>	\$46,036		\$46,036			0.9
Personal Services, and associated employer taxes	41,842		41,842			0.9
Operating Expenses	4,194		4,194			0.9

Summary of Request FY 09-10	Total Funds	General Fund	Cash Funds	Cash Funds Exempt	Federal Funds	FTE
<b>Total Annual Request</b>	\$46,430		\$46,430			1.0
Personal Services, and associated employer taxes	45,480		45,480			1.0
Operating Expenses	950		950			1.0

## **Assumptions for Calculations:**

The Audit Intern would be a Pay Class Code B2A1IX with a Class Title of Audit Intern. The pay range for FY 2008-09 is \$2,966 to \$4,288 per month or \$35,592 to \$51,456 per year. The initial year (FY 2008-09) is shown for 11-months only to account for the Pay Date Shift. The Personal Services allocation includes an additional 13.7% to account for PERA, Medicare, AED, and SAED. The Operating Expense allocation for FY 2008-09 includes ongoing costs for supplies and telephone, as well as one-time costs for a computer, Office Suite software, and office equipment. The Operating Expense allocation for FY 2009-10 includes only the ongoing expenses.

## **Impact on Other Government Agencies:**

Not applicable.

## **Cost Benefit Analysis:**

In the past four years, the average annual desk audit receipts per auditor were \$362,000. An Audit Intern's annual salary and benefits would be about \$46,000, so the net benefit to the State is \$316,000. In addition to direct audit findings, the Division would receive more unclaimed property reports because desk audits generally raise awareness throughout the holder community.

#### **Implementation Schedule:**

Task	Month/Year
FTE Hired	July 2008
Internal Research/Planning Period	
Written Agreement w/ Other State Agencies	
Waiver or State Plan Amendment Written	
Waiver or State Plan Amendment Approved	
RFP Issued	
System Modifications Made	
Contract or MOU Written	
Rules Written	
Rules Passed	
Contract or MOU Awarded/Signed	
Start-Up Date	

#### **Statutory and Federal Authority:**

Intangible property is subject to custody of the state of Colorado as unclaimed property if the conditions raising a presumption of abandonment under CRS 38-13-103 through 38-13-109.7 are satisfied. A person holding property presumed abandoned and subject to custody as unclaimed property shall report the property as provided in CRS 38-13-110. A holder, who is required to file a report, shall pay or deliver all abandoned property required to be reported at the time such report is filed per CRS 38-13-110.

#### **Performance Measures:**

This request would have a positive impact on several of the performance measures currently reported by the UP Division. These include the percentage of new companies reporting, the percentage increase in overall holder reporting, the percentage increase in holders reporting electronically, and the dollars recovered through the audit process.

#### Schedule 13 Change Request for FY 08-09

Decision Item FY 08-09   ✓	Base Reduction Item FY 08-09	Supplemental FY 07-08	Budget Request Amendment FY 08-09

Request Title: UP Administrative Assistant

 Department:
 Unclaimed Property
 Dept. Approval by:
 Date:
 11/1/07

Priority Number: 5 OSPB Approval: Date:

		1	2	3	4	5	6	7	8	9	10
	Fund	Prior-Year Actual FY 06-07	Appropriation FY 07-08	Supplemental Request FY 07-08	Total Revised Request FY 07-08	Base Request FY 08-09	Decision/ Base Reduction FY 08-09	November 1 Request FY 08-09	Budget Amendment FY 08-09	Total Revised Request FY 08-09	Change from Base (Column 5) FY 09-10
Total of All Line Items	Total	675,291	689,329	0	689,329	726,706	8,650	735,356	0	735,356	9,402
	FTE	0	0	0	0	0	0	0	0	0	0
	GF	10,283	15,065	0	15,065	24,174	0	24,174	0	24,174	0
	GFE	0	0	0	0	0	0	0	0	0	0
	CF	665,008	674,264	0	674,264	702,532	8,650	711,182	0	711,182	9,402
	CFE FF	0	0	0	0	0	0	0	0	0	0
	FF	0	0	U	U	U	0	0	0	U	0
UP Personal Services	Total	665.008	666,851	0	666,851	690,875	8,490	699,365	0	699,365	9,229
OF Fersonal Services	FTE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	GF	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	GFE	0	0	0	0	0	0	0	0	0	0
	CF	665,008	666,851	0	666,851	690,875	8,490	699,365	0	699,365	9,229
	CFE	0	0	0	0	0	0	0	0	0	0
	FF	0	0	0	0	0	0	0	0	0	0
Amortization	Total	10,283	18,718	0	18,718	27,150	122	27,272	0	27,272	132
Equalization	FTE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Disbursement	GF	10,283	12,583	0	12,583	18,318	0	18,318	0	18,318	0
	GFE	0	0	0	0	0	0	0	0	0	0
	CF	0	6,135	0	6,135	8,832	122	8,954	0	8,954	132
	CFE	0	0	0	0	0	0	0	0	0	0
	FF	0	U	0	0	U	0	0	0	0	0
Supplemental	Total		3,760	0	3,760	8,681	38	8,719	0	8,719	41
Amortization	FTE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Equalization	GF	0	2,482	0	2,482	5,856	0	5,856	0	5,856	0
Disbursement	GFE CF	0	0 1,278	0	0 1,278	0 2,825	0 38	0 2,863	0	2,863	0 41
	CFE	0	1,278	0	1,278	2,825	38	2,863	0	2,863	41
	FF		0	0	0	0	0	0	0	0	0

Letternote revised text:

Cash Fund name/number, Federal Fund Grant name:

IT Request: ☐ Yes 🔽 No

Request Affects Other Departments: Yes Mo If Yes, List Other Departments Here:

## **CHANGE REQUEST -- UP ADMINISTRATIVE ASST**

Department:	Treasury				
Priority Number:	5				
Change Request Title:	Unclaimed Property Administrative Asst I – Claims Section				

SELECT ONE (click on box):
Supplemental or Budget Request Amendment Criterion:
Not a Supplemental or Budget Request Amendment
An emergency
A technical error which has a substantial effect on the operation of the program
New data resulting in substantial changes in funding needs
Unforeseen contingency such as a significant workload change

## **Short Summary of Request:**

This is a request for 1.0 FTE and \$8,650 in Cash Funds, to the Personal Services, AED, and SAED line items. Due to the payroll shift, these first year expenses only reflect eleven months of expenses.

## **Background and Appropriation History:**

The position of Lead Phone Operator for the Claims Section of the Unclaimed Property (UP) Division is staffed by a constantly changing array of temporary employees, on a full-time basis, causing inefficient and ineffective handling of claimants' or potential claimants' inquiries, requiring attention and/or supervision from the claims manager and other claims analysts, and causing additional delays in the processing of the claims received.

#### **General Description of Request:**

The Administrative Assistant I in the Claims Section would serve as the Lead Phone Operator, training temporary employees to answer and respond to telephone inquiries, and gathering and maintaining inquiry statistics. The position would have limited authority to review and approve smaller claims, respond to email inquiries regarding claim status and other claim follow up information, and proactively search for owners of property utilizing various on-line and research tools.

This position would decrease the need for at least one temporary employee that is presently necessary on a daily basis, and free the claims manager and other claims analysts to concentrate on more complicated claims. This would permit the claims section to implement a "quick approval" system that would greatly enhance customer service.

The Administrative Assistant I would:

- 1. Increase efficiency by eliminating the need to train and re-train new temporary employees;
- 2. Increase claims approval time by reviewing simple claims on a daily basis and submitting them for immediate approval;
- 3. Assist the supervisor and manager in proactively looking for owners; and
- 4. Increase customer service standards by responding to inquiries via email.

## **Consequences if Not Funded:**

If this position is not provided, the Division's existing workforce will be unable to devote adequate time, effort and attention to responding to the public's inquiries and processing claims in a timely manner. There were 64,167 inquiries handled and 8,704 claims processed in the most recent fiscal year.

#### **Calculations for Request:**

Summary of Request FY 08-09	Total Funds	General Fund	Cash Funds	Cash Funds Exempt	Federal Funds	FTE
Total Additional Annual Request	\$8,650		\$8,650			0.9
Personal Services, and associated employer taxes *	8,650		8,650			0.9

Summary of Request FY 09-10	<b>Total Funds</b>	General Fund	Cash Funds	Cash Funds Exempt	Federal Funds	FTE
<b>Total Annual Request</b>	\$9,402		\$9,402			1.0
Personal Services, and associated employer taxes *	9,402		9,402			1.0

<sup>\*</sup> Reflects the difference between the rate currently paid to the temporary employment agency and the assumed salary and benefits that will be paid to the new employee.

## **Assumptions for Calculations:**

The Administrative Assistant I would be a Pay Class Code G3A2TX with a Class Title of Admin Assistant I. The pay range for FY 2008-09 is \$2,108 to \$2,956 per month or \$25,296 to \$35,472 per year. The initial year (FY 2008-09) is shown for the additional expense for 11 months only due to the Pay Date Shift. The Personal Services allocation includes an additional 13.7% to account for PERA, Medicare, AED, and SAED.

#### **Impact on Other Government Agencies:**

Not applicable.

## **Cost Benefit Analysis:**

An Administrative Assistant I's additional annual salary and benefits would be about \$8,650 for the first year and \$9,402 for the second. The benefit to the State would be difficult to quantify but would definitely exceed the minimal costs of upgrading the position. Based on the most recent fiscal year, the cost of upgrading this position, per inquiry handled, would be \$0.13 for the first year and \$0.15 for the second.

## **Implementation Schedule:**

Task	Month/Year				
FTE Hired	July 2008				
Internal Research/Planning Period					
Written Agreement w/ Other State Agencies					
Waiver or State Plan Amendment Written					
Waiver or State Plan Amendment Approved					
RFP Issued					
System Modifications Made					
Contract or MOU Written					
Rules Written					
Rules Passed					
Contract or MOU Awarded/Signed					
Start-Up Date					

#### **Statutory and Federal Authority:**

A person claiming an interest in any property paid or delivered to the UP Division may file a claim with the Division. Each claim shall be considered and written notice given within ninety days after the filing of the claim to the claimant if the claim is denied in whole or in part. If the claim is allowed, the claimant shall receive the property or the amount received by the Division if it has been sold per CRS 38-13-117.

## **Performance Measures:**

This request would have a positive impact on dollars returned to rightful owners because more claims would be handled more quickly.

Common Policy for FTE Requests										
FTE and Operating Costs GRAND TOTAL										
scal Year(s) of Request FY 08-09 FY 09-10 FY 08-09 FY 09-10 FY 08-09 FY 09-10							FY 08-09	FY 09-10		
PERSONAL SERVICES	Title:	Info Security	Officer (ISO)	Administrativ	ve Assistant I	Audit Intern-UC	Desk Audit			
Number of PERSONS / class title		1.00	1.00	1.00	1.00	1.00	1.00			
Calculated FTE per classification		0.92	1.00	0.92	1.00	0.92	1.00	2.76	3.00	
Annual base salary	\$	90,000		0,270	*	40,000				
Number months working in FY 08-09 and FY 09-10		11	12	11	12	11	12	**** *** *	*120.250	
Salary		\$82,800	\$90,000	\$7,608	\$8,270	\$36,800	\$40,000	\$127,208	\$138,270	
PERA	10.15%	+ - ,	\$9,135	\$772	\$839	\$3,735	\$4,060	\$12,911	\$14,034	
Medicare	1.45%	\$1,201	\$1,305	\$110	\$120	\$534	\$580	\$1,845	\$2,005	
AED	1.60%	\$1,325	\$1,440	\$122	\$132	\$589	\$640	\$2,036	\$2,212	
SAED	0.50%	\$414	\$450	\$38	\$41	\$184	\$200	\$636	\$691	
Subtotal Personal Services		\$94,144	\$102,330	\$8,650	\$9,402	\$41,842	\$45,480	\$144,636	\$157,212	
<b>OPERATING</b>										
Supplies @ \$500/\$500	\$ 500	\$500	\$500	\$0	\$0	\$500	\$500	\$1,000	\$1,000	
Computer @ \$959/\$0	\$ 959	\$959	\$0	\$0	\$0	\$959	\$0	\$1,918	\$0	
Office Suite Software @ \$300/\$0	\$ 300	\$300	\$0	\$0	\$0	\$300	\$0	\$600	\$0	
Office Equipment @ \$2,021 /\$0	\$ 2,021	\$2,021	\$0	\$0	\$0	\$2,021	\$0	\$4,042	\$0	
Telephone Base @ \$450/\$450	\$ 450	\$414	\$450	\$0	\$0	\$414	\$450	\$828	\$900	
Subtotal Operating		\$4,194	\$950	\$0	\$0	\$4,194	\$950	\$8,388	\$1,900	
GRAND TOTAL ALL COSTS		\$98,338	\$103,280	\$8,650	\$9,402	\$46,036	\$46,430	\$153,024	\$159,112	

<sup>\*</sup> This represents the difference between the cost for a temporary worker and the salary for a full-time FTE.

#### **COLORADO STATE TREASURY**

#### FY 2008-09 Budget Request

#### **CALCULATIONS AND ASSUMPTIONS FOR LINE ITEMS**

#### **LEGAL SERVICES:**

	Total Hours Used	Ongoing Usage
FY 2004-05	1,189.50 <sup>1</sup>	595
FY 2005-06	575.50	576
FY 2006-07	598.70	599
Average 3 years	787.90	590 <sup>2</sup>
FY 09 hrs Common Policy C	ombined Rate:	590
	72.03	72.03
Est FY 09:		42,483

Est hours FY 08: 575 FY 08 appropriated hours

Est FY 08 X rate 41,418 Treasury expects to use at least 575 hours of legal services for ongoing needs in FY 08.

Request: 41,418

2. Average ongoing usage.

<sup>1.</sup> Includes extraordinary cases involving 594 hours

## COLORADO STATE TREASURY FY 2008-09 Budget Request

#### **CALCULATIONS AND ASSUMPTIONS FOR LINE ITEMS**

#### HIGHWAY USERS TAX - COUNTIES AND CITIES

	Total Revenue		Paid to Counties		Cty % of Total		Paid to Cities		City % of Total	
Fiscal Year		% Increase		% Increase		Increase		% Increase		Increase
03	736,012,068		150,275,510		20.42%		100,019,066		13.59%	
		2.93%		2.36%		-0.11%		1.65%		-0.169%
04	757,545,890		153,822,038		20.31%		101,666,670		13.42%	
		0.83%		1.40%		0.11%		0.51%		-0.043%
05	763,860,847		155,980,977		20.42%		102,184,633		13.38%	
		3.09%		2.44%		-0.13%		2.29%		-0.103%
06	787,427,989		159,784,050		20.29%		104,524,983		13.27%	
		-0.95%		-0.01%		0.19%		-1.36%		-0.054%
07	779,927,512		159,769,834		20.49%		103,105,022		13.22%	
		4 470/		4.550/		0.000/		0.770/		0.0000/
	AVG INCREASE 03-07	1.47%		1.55%		0.02%		0.77%		-0.092%
					20.38%				13.38%	
				Est Cty %:	20.40%			Est City %:	13.28%	

#### Estimated Revenues & Payouts:

	FY 07 Actual Pymts	Est Incr over FY 07	Estimated FY 08 Pymts			
Estimated FY 08 Pymts:						
Counties	159,769,834	1.55%	162,243,397			
Cities	103,105,022	0.77%	103,901,144			
	FY 07 Actual Rev		Estimated FY 08 Rev			
Legislative Council	779,927,512	1.2%	789,286,642	161,021,788	Counties	Estimate
				104,847,909	Cities	(Using Leg Council)
	Estimated FY 09 Rev	Est Incr over FY 07	Estimated FY 09 Pymts			
Legislative Council	800,985,555	2.7%	163,408,475	Counties	Request	
			106,401,979	Cities	(Using Leg Council)	

#### COLORADO STATE TREASURY FY 2008-09 REQUEST

	<u>Total</u>	FTE	<u>GF</u>	<u>GFE</u>	<u>CF</u>	<u>CFE</u>
FY 2007-08 Long Bill Change in \$ from Appropriation To Request	396,810,507 37,458,410	26.0 0.0	79,448,970 (1,224,187)	34,777,172 0	2,608,187 126,278	279,976,178 38,556,319
FY 2008-09 Request	434,268,917	29.0	78,224,783	34,777,172	2,734,465	318,532,497
Percentage Change	9.4%	0.0%	-1.5%	0.0%	4.8%	13.8%
Components of Change Between Appropriation and Request: (1) ADMINISTRATION						
FY 07-08 Appropriation						
Personal Services	1,179,635	16.0	455,968		723,667	
Group Health & Life	122,282		82,212		40,070	
Short-Term Disability	2,043		1,378		665	
Amortization Equalization Distribution (AED)	18,718		12,583		6,135	
Supplemental AED	3,760		2,482		1,278	
Salary Survey	49,868		32,825		17,043	
Performance Based Pay Awards	18,820		11,839		6,981	
Operating IT Asset Management	107,765 12,568		107,765 6,284		0 6,284	
Legal Services	41,418		20,709		20,709	
GGCC/Data Center Services	5,414		5,414		20,703	
Rish Management	50,165		50,165		0	
Leased Space	54,346		54,346		0	
Charter School Facilities Financing Services	5,000		0		5,000	
Discrectionary Fund	5,000		5,000		0	
	1,676,802	16.0	848,970	0	827,832	0
Change in Estimated Transaction Fees	0		(32,145)		32,145	- -
POTS						
HLD	1,138		(3,321)		4,459	
S-T Disability	163		110		53	
Amortization Equalization Distribution (AED)	8,432		5,735		2,697	
Supplemental AED	4,921		3,374		1,547	
Salary Survey	61,925		41,475		20,450	
Performance-based Pay	26,148		17,639		8,508	_
	102,726		65,013		37,713	-
Change to Common Policy Allocations						
GGCC/Data Center Services	(1,870)		(1,870)		0	
Risk Mgmt	(47,744)		(47,744)		0	
Capitol Complex Leased Space	457		` <sup>′</sup> 457 <sup>′</sup>		0	
	(49,157)		(49,157)		0	-
Change Requests	4.4.704		44704		0	
1 Initiatives Personal Services	14,781		14,781		0	
<ul><li>1 Initiatives Operating (Ongoing)</li><li>1 Initiatives Operating (One-time)</li></ul>	23,054 8,740		23,054 8,740		0	
2 Information Security Officer Personal Services	92,405	1.0	92,405		0	
2 Information Security Officer AED	1,325	1.0	1,325		0	
2 Information Security Officer SAED	414		414		0	
2 Information Security Officer Operating	4,194		4,194		0	
3 BondEdge Operating (Ongoing)	39,324		39,324		0	
3 BondEdge Operating (One-time)	7,864		7,864		0	
4 UP Audit Intern AED	589		0		589	
4 UP Audit Intern SAED	184		0		184	
5 UP Admin Asst AED	122		0		122	
5 UP Admin Asst SAED	38		0		38	_
	193,034	1.0	192,101		933	<u>-</u>

#### COLORADO STATE TREASURY FY 2008-09 REQUEST

	<u>Total</u>	<u>FTE</u>	<u>GF</u>	<u>GFE</u>	<u>CF</u>	<u>CFE</u>
Shift from Admin. To UP						
Salary Survey	(17,043)		0		(17,043)	
Performance-based Pay	(6,981)		0		(6,981)	-
	(24,024)		0		(24,024)	•
FY 08-09 Request						
Personal Services	1,331,485	17.0	575,673		755,812	
Group Health & Life	123,420		78,891		44,529	
Short-Term Disability	2,206		1,488		718	
Amortization Equalization Distribution (AED)	29,186		19,643		9,543	
Supplemental AED	9,317		6,270		3,047	
Salary Survey	61,925		41,475		20,450	
Performance-based Pay	26,148		17,639		8,508	
Operating	190,941		190,941		0	
IT Asset Management	12,568		6,284		6,284	
Legal Services	41,418		20,709		20,709	
GGCC/Data Center Services	3,544		3,544		0	
Rish Management	2,421		2,421		0	
Leased Space	54,803		54,803		0	
Charter School Facilities Financing Services	5,000		0		5,000	
Discrectionary Fund	5,000		5,000		0	
	1,899,381	17.0	1,024,782	0	874,599	0
(2) SPECIAL PURPOSE						
FY 07-08 Appropriation						
Senior Citizen Property Tax Exemption	78,600,000		78,600,000			
CoverColorado	17,323,278					17,323,278
Fire & Police Assn-Old Hire Plans	34,777,172			34,777,172		
HUTF-County Pymts	158,179,000					158,179,000
HUTF-Municipality Pymts	104,473,900					104,473,900
	393,353,350		78,600,000	34,777,172	0	279,976,178
Changes						
Senior Citizen Property Tax Exemption Reinstated	(1,400,000)		(1,400,000)			
CoverColorado	31,398,765		(1,100,000)			31,398,765
HUTF-County Pymts Estimation	5,229,475					5,229,475
HUTF-Municipality Pymts Estimation	1,928,079					1,928,079
, , ,	37,156,319		(1,400,000)			38,556,319
FY 08-09 Request						
Senior Citizen Property Tax Exemption	77,200,000		77,200,000			
CoverColorado	48,722,043					48,722,043
Fire & Police Assn-Old Hire Plans	34,777,172			34,777,172		
HUTF-County Pymts	163,408,475					163,408,475
HUTF-Municipality Pymts	106,401,979					106,401,979
	430,509,669		77,200,000	34,777,172	0	318,532,497
(3) UNCLAIMED PROPERTY						
FY 07-08 Appropriation						
Personal Services	666,851	10.0			666,851	
Operating	116,417				116,417	
Promotion and Correspondence	150,296				150,296	
Leased Space	46,791				46,791	
Contract Auditor Services	800,000				800,000	
	1,780,355	10.0	0	0	1,780,355	0
	,,0				,,	

#### COLORADO STATE TREASURY FY 2008-09 REQUEST

	<u>Total</u>	<u>FTE</u>	<u>GF</u>	<u>GFE</u>	<u>CF</u>	<u>CFE</u>
Shift from Admin. To UP						
Salary Survey	17,043				17,043	
Performance-based Pay	6,981				6,981	
	24,024				24,024	
Change in Leased Space	1,733				1,733	
Change Requests						
4 UP Audit Intern Personal Services	41,069	1.0			41,069	
4 UP Audit Intern Operating	4,194				4,194	
5 UP Admin Asst Personal Services	8,490	1.0			8,490	
	53,753	2.0			53,753	
FY 08-09 Request						
Personal Services	740,434	12.0			740,434	
Operating	120,611				120,611	
Promotion and Correspondence	150,296				150,296	
Leased Space	48,524				48,524	
Contract Auditor Services	800,000				800,000	
	1,859,865	12.0	0	0	1,859,865	0
tal Change	37,458,408	3.0	(1,224,188)	0	126,277	38,556,319

	Actual FY 20		Actual FY 200		Approp FY 2007		Estimate FY 20		Request FY 20	
ITEM	Total Funds	FTE	Total Funds	FTE	Total Funds	FTE	Total Funds	FTE	Total Funds	FTE
(1) ADMINISTRATION										
PERSONAL SERVICES -ADMINISTRATION										
Position Detail										
State Treasurer	68,500	1.0	68,500	1.0			68,500	1.0	68,500	1.0
Deputy State Treasurer	90,768	1.0	88,817	1.0			93,096	1.0	93,096	1.0
Investment Officer III	99,372	1.0	101,364	1.0			104,988	1.0	104,988	1.0
Investment Officer II	175,248	2.0	178,752	2.0			185,136	2.0	185,136	2.0
Controller III	103,428	1.0	0	0.0			0	0.0	0	0.0
Management	0	0.0	68,153	0.6			106,572	1.0	106,572	1.0
IT Professional IV	0	0.0	0	0.0			0	0.0	82,800	1.0
General Professional IV	70,872	1.0	72,780	1.0			57,511	0.8	69,830	1.0
Accounting Tech III	129,816	3.0	89,759	2.2			81,024	2.0	81,024	2.0
Accounting Tech II	21,421	0.8	28,516	1.0			30,216	1.0	30,216	1.0
General Professional III	37,586	0.8	15,724	0.3			13,297	0.3	57,135	1.0
Admin Assistant II	33,328	1.0	34,116	1.0			36,240	1.0	36,240	1.0
Accountant III	143,061	2.0	148,584	2.0			153,888	2.0	153,888	2.0
Accountant II	0	0.0	60,192	1.0			62,340	1.0	62,340	1.0
Accountant I	53,652	1.0	32,156	0.7			49,896	1.0	49,896	1.0
Subtotal	1,027,052	15.6	987,413	14.8			1,042,704	15.1	1,181,661	17.0
Other Personal Services										
Pera & Other Retirement Plans	101,213		98,966				107,673		119,939	
Medicare	11,158		11,751				13,312		15,105	
Disability Insurance	0		0							
Termination Leave Payments	0		21,196				6,985			
Non-based building Achievement Pay	0		0				11,126			
Hourly non classified	1,000		735							
Professional Fees	21,945		45,610				42,500		14,781	
Paydate Shift	808		(2,044)							
Sub total	136,124		176,214				181,595		149,825	
Total Personal Services-Administration	1,163,176	15.6	1,163,627	14.8	1,179,635	16.0	1,224,299	15.1	1,331,486	17.0
General Funds	445,429		440,189		455,968		468,487		575,674	
Cash Funds	717,747		723,438		723,667		755,812		755,812	
<u>Difference</u>							(0)		(107,187)	
Calc. of Pers Services Approp										
Previous Year Long Bill									1,179,635	
Salary Survey									32,825	
Performance Based Pay									11,839	
FY 08 Appropriation Calculation									1,224,299	16.0
Reconcilialtion of Funds										
Long Bill Appropriation	1,127,412	16.0	1,179,947	16.0			1,179,635	16.0		
Special/Supplemental Bills:										
Authorization Subtotal	1,127,412	16.0	1,179,947	16.0			1,179,635	16.0		

		Actual FY 2005-06		Actual FY 200		Approp FY 2007		Estimate FY 2007-08		Request FY 2008-	
TEM		Total Funds	FTE	Total Funds	FTE	Total Funds	FTE	Total Funds	FTE	Total Funds	F
Allocated Pots											
Salary Survey		36,265		25,946				32,825			
Performance Based Pay		0						11,839			
Reversion		(501)		(42,266)							
OTAL PERSONAL SVCS-ADMINISTRATION		1,163,176	15.6	1,163,627	14.8			1,224,299	15.1		
DECISION ITEM #1											
nitiatives										14,781	
General Fund										14,781	
Cash Funds										0	
DECISION ITEM #2											
nformation Security Officer (ISO)										92,405	.
General Fund										92,405	
Cash Funds										0	
GROUP HEALTH & LIFE											
SPS Dental Insurance	1510	4,393		6,264							
SPS Health Insurance	1511	63,075		75,264							
SPS Life Insurance	1512	1,277		2,131							
CN Dental Insurance	1610	299		373							
CN Health Insurance	1611	6,284		4,955							
CN Life Insurance	1612	117		161							
Total Group Health & Life		75,445		89,148		122,282		122,282		123,420	
General Fund		52,243		89,148		82,212		82,212		78,891	
Cash Funds		23,202		05,140		40,070		40,070		44,529	
Casii Fulius		23,202		U		40,070		40,070		44,529	
Reconcilialtion of Funds											
Long Bill Appropriation		84,261		114,120							
Special/Supplemental Bills:											
Reversion		(8,816)		(24,972)							
TOTAL GROUP HEALTH & LIFE		75,445		89,148							
SHORT-TERM DISABILITY											
SPS disability	1513	1,881		1,431							
CN disability	1613	234		155							
Fotal Short Term Disability		2,115		1,586		2,043		2,043		2,206	
General fund		1,480		1,586		1,378		1,378		1,488	
Cash funds		635		0		665		665		718	
Reconciliation of Funds											
Long Bill Appropriation		2,175		1,732							
Special/Supplemental Bills:		2,175		1,732							
		(00)		(4.40)							
Reversion OTAL SHORT-TERM DISABILITY		(60)		(146)							
MINI SEMBLICOM MISABILITY		2,115		1,586	1						

ITEM	Actual FY 2005-06 Total Funds FT			Estimate FY 2007-08 Total Funds FTE	Request FY 2008-09 Total Funds FTE
AMORTIZATION EQUALIZATION DISBURSEMENT (AED)					
Total Available	3,083	10,283	18,718	18,718	29,186
General Fund	2,158	10,283	12,583	12,583	19,643
Cash Funds	925	0	6,135	6,135	9,543
SUPPLEMENTAL AED (SAED)					
Total Available	0	0	3,760	3,760	9,317
General Fund	0	0	2,482	2,482	6,270
Cash Funds	0	0	1,278	1,278	3,047
SALARY SURVEY					
Total Available	45,304	41,641	49,868	49,868	61,925
General Fund	36,265	25,946	32,825	32,825	41,475
Cash Funds	9,039	15,695	17,043	17,043	20,450
PERFORMANCE BASED PAY AWARDS					
Total Available	0	0	18,820	18,820	26,147
General Fund	0	0	11,839	11,839	17,639
Cash Funds	0	0	6,981	6,981	8,508
TOTAL AED, SAED, SALARY SURVEY AND PERFORMANCE BASED PAY	48,387	51,924			
DECISION ITEM #2					
Information Security Officer					1,739
General Fund					1,739
Cash Funds					0
DECISION ITEM #4					
UP Audit Intern					773
General Fund					0
Cash Funds					773
DECISION ITEM #5					
UP Administrative Assistant					160
General Fund					0
Cash Funds					160
Reconciliation of Funds					
Long Bill Appropriation AED	3,083	11,060			
Long Bill Appropriation Salary Survey	45,304	41,641			
Long Bill Appropriation Performance Based Pay	0	0			
Special/Supplemental Bills:					
Salary Survey Allocation					
Performance Based Pay					
Reversion		(777)			
TOTAL AED, SALARY SURVEY AND PERFORMANCE BASED PAY	48,387	51,924			
<u> </u>			1		

TEM		Actual FY 2005-06 Total Funds FTE	Actual FY 2006-07 Total Funds FTE	Approp FY 2007-08 Total Funds FTE	Estimate FY 2007-08 Total Funds FTE	Request FY 2008-09 Total Funds FTE
OPERATING EXPENSE - ADMINISTRATION						
	1020	2.650	0		0	0
Personnel Svcs - Professional Equipment Maintenance	1920 2230	2,650	0 547		0 547	547
Equipment Maintenance Software maintenance/Upgrade	2232	2,010 10,283	7,600		7,600	7,600
Rental/Lease Motor Pool Vehicle	2252	0	7,600 150		150	150
IT Equipment Rental	2260	43,537	50,435		50,435	97,623
Travel In-state	2510	770	433		433	433
IS Pers Vehicle Reimbursement	2513	1,790	486		486	486
Travel Out-of-state	2530	1,146	727		727	727
OS Common Carrier Fares	2531	1,149	399		399	399
Advertising	2610	0	592		592	592
Comm Svs from Div of Telecom	2630	14,364	13,832		13,832	13,832
Communications from outside sources	2631	351	0		0	0
nsurance, other than emp bene	2660	3,384	3,500		3,500	3,500
Printing & Reproduction	2680	2,787	2,780		2,780	2,780
Other Purchased Services	2820	4,022	1,091		1,091	1,091
Office Moving Purch Svc	2830	40	0		0	0
Other Supplies & Materials	3110	5,219	0		0	31,794
ADP Supplies & Service	3115	1,221	1,063		1,063	1,063
Purchase/Lease of Software	3116	50	40		40	40
ducational Supplies	3117	0	612		612	612
Books & Subscriptions	3120	9,127	11,585		11,585	11,585
Office Supplies	3121	5,457	1,584		1,625	5,819
Postage	3123	5,187	6,197		6,197	6,197
Printing/Copy Supplies	3124	660	61		61	61
Noncapitalized IT - Other	3143	563	0		0	0
Other Operating Expenses	4100	1,190	1,030		1,030	1,030
Dues & Memberships	4140	2,830	2,385		2,385	2,385
Registration Fees	4220	1,806	595		595	595
otal Operating Expense-Administration		121,593	107,724	107,765	107,765	190,941
General Fund		121,593	107,724	107,765	107,765	190,941
Cash Funds		0	0	0	0	0
econciliation of Funds						
ong Bill Appropriation		135,642	107,765			
Special/Supplemental Bills:						
HB 06-1234		(14,000)				
Overexpend./(Reversion)		(49)	(41)			
OTAL OPERATING EXPENSE ADMINISTRATION		121,593	107,724			
ECISION ITEM #1						
reasury Initiative						31,794
General Fund						31,794
Cash Funds						0
DECISION ITEM #2						
nformation Security Officer						4,194
General Fund						4,194
Cash Funds						0

EM		Actual FY 20		Actual FY 20		Approp FY 2007		Estimate FY 20		Request FY 2008-0	
ITEM		Total Funds	FTE	Total Funds	FTE	Total Funds	FTE	Total Funds	FTE	Total Funds	FTE
DECISION ITEM #3										47.400	
BondEdge										47,188	
General Fund										47,188	
Cash Funds										0	
INFORMATION TECHNOLOGY											
ASSET MANAGEMENT											
Data Processing Supplies	3115	0		3,478							
		_									
Noncapitalized IT - PCs	3140	8,473		0							
Noncapitalized IT - Other	3143	4,095		8,403							
Total Information Technology Asset Management		12,568		11,881		12,568		12,568		12,568	
General Fund		7,765		11,881		6,284		6,284		6,284	
Cash Funds		4,803		0		6,284		6,284		6,284	
Reconciliation of Funds										`	
Long Bill Appropriation		12,568		12,568							
Special/Supplemental Bills:											
Overexpend./(Reversion)				(687)							
TOTAL INFORMATION TECHNOLOGY ASSET MANAGEMENT		12,568		11,881							
TOTAL INFORMATION TECHNOLOGY ASSET MANAGEMENT		12,300		11,001							
LEGAL SERVICES		35,342		38,700		41,418		41,418		41,418	
General Fund	2690	16,962		38,700		20,709		20,709		20,709	
Cash Funds		18,380		0		20,709		20,709		20,709	
Because Westlern of Francis											
Reconciliation of Funds		04.000		00.000							
Long Bill Appropriation		21,268		38,968							
Special/Supplemental Bills:		45.004									
HB 06-1234		15,234									
Appropriation Transfer		(4.400)		(000)							
Overexpend./(Reversion)		(1,160)		(268)							
TOTAL LEGAL SERVICES		35,342		38,700							
PURCHASE SERVICES - GGCC/DATA CENTER SVCS		852		8,645		5,414		5,414		3,544	
General Fund	2640	852		8,645		5,414		5,414		3,544	
Cash Funds	_0.5	0		0,010		0,111		0,111		0	
Reconciliation of Funds				_							
Long Bill Appropriation		1,166		8,645							
Special/Supplemental Bills:											
HB 06-1234		(314)									
Overexpend./(Reversion)		0									
TOTAL GGCC/DATA CENTER SERVICES		852		0 645							
IUIAL GGCG/DAIA CENIER SERVICES		852	1	8,645							

	Actual FY 20		Actual FY 200		Approp FY 2007		Estimate FY 20		Request FY 20	
ITEM	Total Funds	FTE	Total Funds	FTE	Total Funds	FTE	Total Funds	FTE	Total Funds	FTE
RISK MANAGEMENT	1,288		50,011		50,165		2,413		2,421	
General Fund 2660	1,288		50,011		50,165		2,413		2,421	
Cash Funds	0		0		0		0		0	
Reconciliation of Funds										
Long Bill Appropriation Special/Supplemental Bills:	2,221		50,011							
HB 06-1234	(933)									
Overexpend./(Reversion)	(333)									
TOTAL RISK MANAGEMENT	1,288		50,011							
CAPITOL COMPLEX LEASED SPACE	46,263		47,806		54,346		54,346		54,803	
General Fund 2255	46,263		47,806		54,346		54,346		54,803	
Cash Funds	0		0		0		0		0	
Reconciliation of Funds										
Long Bill Appropriation	46,755		47,806							
Special/Supplemental Bills:	(400)									
HB 06-1234 Overexpend./(Reversion)	(492)									
TOTAL CAPITOL COMPLEX LEASED SPACE	46,263		47,806							
	ŕ		,							
CHARTER SCHOOL FACILITIES FINANCING SERVICES	790		1,901		5,000		5,000		5,000	
General Fund Cash Funds	0 790		0 1,901		5,000		0 5,000		5,000	
	730		1,901		3,000		3,000		3,000	
Reconciliation of Funds	5.000		5.000							
Long Bill Appropriation Special/Supplemental Bills:	5,000		5,000							
оресталочриетиетта вто.										
Overexpend./(Reversion)	(4,210)		(3,099)							
TOTAL CHARTER SCHOOL FACILITIES FINANCING SERVICES	790		1,901							
TREASURER'S DISCRETIONARY FUND	3,460		3,117		5,000		5,000		5,000	
General fund 4100	3,460		3,117		5,000		5,000		5,000	
Cash Fund	0		0		0		0		0	
Reconciliation of Funds										
Long Bill Appropriation	5,000		5,000							
Overexpend./(Reversion)	(1,540)		(1,883)							
TOTAL TREASURER'S DISCRETIONARY FUND	3,460		3,117							
TOTAL- (1) ADMINISTRATION	1,465,975	15.6	1,534,429	14.8	1,676,802	16.0	1,605,026	15.1	1,899,382	17.0
General Fund	699,493		809,090		848,970		769,073		1,024,783	
Cash Fund	766,482		725,339		827,832		835,953		874,599	
Cash Funds Exempt	0		0		0		0		0	
			I							

(2) SPECIAL PURPOSE SENIOR CITIZEN PROPERTY TAX EXEMPTION General Fund Cash Fund Cash Fund Cash Funds Exempt  Reconciliation of Funds Long Bill Appropriation Special/Supplemental Bills:	<b>0</b> 0 0 0 0	<b>74,232,895</b> 74,232,895 0 0	<b>78,600,000</b> 78,600,000 0 0	<b>76,200,000</b> <b>76,200,000</b> 0 0	<b>77,200,000</b> 77,200,000 0 0
SENIOR CITIZEN PROPERTY TAX EXEMPTION  General Fund Cash Fund Cash Funds Exempt  Reconciliation of Funds Long Bill Appropriation Special/Supplemental Bills:	0	74,232,895 0 0	78,600,000 0	76,200,000 0	
General Fund Cash Fund Cash Funds Exempt  Reconciliation of Funds Long Bill Appropriation Special/Supplemental Bills:	0	74,232,895 0 0	78,600,000 0	76,200,000 0	
Cash Fund Cash Funds Exempt  Reconciliation of Funds Long Bill Appropriation Special/Supplemental Bills:	-	0	0	0	0
Reconciliation of Funds Long Bill Appropriation Special/Supplemental Bills:	0		0	0	0
Long Bill Appropriation Special/Supplemental Bills:		64,600,000			
Special/Supplemental Bills:		64,600,000			
Additional Spanding Authority					
Additional Spending Authority		9,632,895			
Overexpend./(Reversion)					
TOTAL SENIOR CITIZEN PROPERTY TAX EXEMPTION	0	74,232,895			
COVER COLORADO	7,232,579	9,307,646	17,323,278	21,146,504	48,722,043
General Fund	0	0	0	0	0
Cash Funda F	7 222 570	0 207 646	0	0	40.722.042
Cash Funds Exempt	7,232,579	9,307,646	17,323,278	21,146,504	48,722,043
Reconciliation of Funds					
Long Bill Appropriation	16,500,000	12,300,000			
Special/Supplemental Bills:					
Overexpend./(Reversion)	(9,267,421)	(2,992,354)			
TOTAL COVER COLORADO	7,232,579	9,307,646			
FIRE & POLICE ASSN-OLD HIRE PLANS	25,321,079	34,774,141	34,777,172	34,777,172	34,777,172
General Fund 5570	25,321,079	0	0	0	0
General Fund-Exempt	0	34,774,141	34,777,172	34,777,172	34,777,172
Cash Funds	0	0	0	0	0
Cash Funds Exempt	0	0	0	0	0
Reconciliation of Funds					
Long Bill Appropriation	25,321,079	34,777,141			
Special/Supplemental Bills:					
Total Fire & PoliceAssn-Old Hire Plans	25,321,079	34,777,141			
HUTF-COUNTY PAYMENTS	159,784,050	159,769,834	158,179,000	161,021,788	163,408,475
General Funds	0	0	0	0	0
Cash Funds	0	0	0	0	0
Cash Funds Exempt 5520	159,784,050	159,769,834	158,179,000	161,021,788	163,408,475
Reconciliation of Funds					
Long Bill Appropriation	158,882,623	152,762,000			
Supplementals	004 40=	7.007.004			
Additional Spending Authority Reversions	901,427	7,007,834			
Total HUTF-County Payments	159,784,050	159,769,834			

'EM	Actual FY 20 Total Funds	05-06 FTE	Actual FY 200 Total Funds	6-07 FTE	Approp FY 2007 Total Funds	'-08 FTE	Estimate FY 20 Total Funds	07-08 FTE	Request FY 20 Total Funds	008 F
										Т
UTF-MUNICIPALITY PAYMENTS	104,524,983		103,105,022		104,473,900		104,847,909		106,401,979	
General Funds	0		0		0		0		0	
Cash Funds	0		0		0		0		0	
Cash Funds Exempt 551	Ŭ		103,105,022		104,473,900		104,847,909		106,401,979	
Sasii Fulius Exempt 55 ii	104,324,963		103,103,022		104,473,900		104,647,909		100,401,979	
econciliation of Funds										
Long Bill Appropriation	104,232,809		100,174,100							
Supplementals										
Additional Spending Authority	292,174		2,930,922							
Reversions										
Total HUTF-Municipality Payments	104,524,983		103,105,022							
OTAL - (2) SPECIAL PURPOSE	200 202 004		204 400 520		202 252 250		207 002 274		420 500 000	
OTAL - (2) OF LOTAL FUNFOOL	296,862,691		381,189,538		393,353,350		397,993,374		430,509,669	ı
General Fund	25,321,079		74,232,895		78,600,000		76,200,000		77,200,000	ı
General Fund-Exempt	0		34,774,141		34,777,172		34,777,172		34,777,172	
Cash Fund	0		0		0		0		0	
Cash Funds Exempt	271,541,612		272,182,502		279,976,178		287,016,202		318,532,497	
3) UNCLAIMED PROPERTY										
ERSONAL SERVICES-UNCLAIMED PROPERTY										
osition Detail										
General Professional VI	91,548	1.0	94,020	1.0			98,232	1.0	98,232	
General Professional IV	66,732	1.0	35,756	0.5			55,000	0.8	66,000	
Program Assistant I	30,634	0.7	39,164	0.9			47,904	1.0	47,904	
Admin Assistant I	0	0.0	0	0.0			0	0.0	7,608	
Admin Assistant II	68,536	2.4	76,764	2.6			92,076	3.0	92,076	
Admin Assistant III	30,624	1.0	32,544	1.0			33,768	1.0	33,768	
Auditor IV	74,832	1.0	76,332	1.0			79,056	1.0	79,056	
Auditor II	59,974	1.2	92,796	1.8			109,020	2.0	109,020	
Audit Intern	0	0.0	0	0.0			0	0.0	36,800	
Subtotal	422,880	8.3	447,376	8.8			515,056	10	570,464	İ
ther Personal Services										
era	41,393		44,388				52,278		57,902	I
edicare	5,913		6,341				7,468		8,272	ı
isability Insurance	0									I
ermination Leave Payments	2,747									I
rofessional Fees	25,000		30,000							I
ourly non classified	146,663		136,903				116,073		103,797	I
Sub Total	221,716		217,632				175,819		169,971	
otal Personal Services-Unclaimed Property	644,596	8.3	665,008	8.8	666,851	10.0	690,875	9.8	740,435	
General Fund	0		0		0		0		0	I
Cash Funds	644,596		665,008		666,851		690,875		740,435	l
<u>fference</u>							(0)		(49,560)	ار

		Actual FY 200	05-06	Actual FY 200	06-07	Approp FY 2007-08	Estimate FY 20	007-08	Request FY 20	008-09
ITEM		Total Funds	FTE	Total Funds	FTE	Total Funds FTI		FTE	Total Funds	FTE
Personal Services Detail Total									690,875	12.0
Calc. of Pers Services Approp										
Previous Year Long Bill									666,851	
Salary Survey									17,043	
Performance Based Pay									6,981	
Subtotal									690,875	
FY 08 Appropriation Calculation									690,875	12.0
Reconciliation of Funds										
Long Bill Appropriation		622,217	9.5	649,947			666,851	10.0		
Special/Supplemental Bills:		5,	0.0	2.2,2						
HB 05-1044		13,391	0.5							
Overexpend./(Reversion)		(51)		(634)						
Authorization Subtotal		635,557	10.0	649,313	0.0		666,851	10.0		
		•		•						
Allocated Pots		0.000		45.005			47.040			
Sal Survey Allocation		9,039		15,695			17,043			
Performance Based Pay Allocation		0	0.0	0	0.0		6,981			
TOTAL PERS SVCS-UNCLAIMED PROPERTY		644,596	8.3	665,008	8.8		690,875			
DECISION ITEM #4										
UP Audit Intern									41,069	
General Fund									0	
Cash Funds									41,069	
DECISION ITEM #5										
UP Administrative Assistant									8,490	
General Fund									0,490	
Cash Funds									8,490	
									,	
OPERATING-UNCLAIMED PROPERTY									_	
Professional Svcs	1,920	2,000		0			0		0	
Equipment Maintenance	2230	1,392		0			0		0	
Rental of Buildings	2255	1,662		0			0		0	
Travel-in State	2510	324		0			783		783	
IS Pers Vehicle Reimbursement Travel-Out of State	2513	1,353 772		792 826			574		574	
	2530						1,587		1,587	
OS Common Carriers	2531	1,007		1,026			1,562		1,562 0	
OS Personal Travel Per Diem	2532 2610	138 129,116		0			0		0	
Advertising & Publicity Telephone	2630	129,116 28,758		2,370 4,931			12,413		12,413	
Communications Services - Outside Sources	2630	26,756 1,188		4,931			1,824		1,824	
Other ADP Billing	2641	3,800		90			26,274		26,274	
Printing & Reproduction	2680	13,326		4,917			11,743		11,743	
Other Purchased Services	2820	13,320		50			99		99	
Office Moving-Pur Services	2830	0		610			225		225	
Storage-Pur Serv	2831	14		010			0		0	
Data Processing Supplies & Services	3115	3,457		680			1,311		1,311	
Purchase/Lease of Software	3116	998		1,329			145		145	
Library Books,Periodicals and Subs	3120	260		213			547		547	
•							-		_	•

TEM	Total Funds	FTE	Total Funda	Actual FY 2006-07 Total Funds FTE			Estimate FY 2007-08		Request FY 2008-09	
		FIL	Total Fullus	FTE	Total Funds	FTE	Total Funds	FTE	Total Funds F	TE
Office Supplies 312	1 6,617		5,842				2,286		6,480	
Postage 312	,		26,602				53,488		53,488	
Printing/Copy Supplies 312			20,002				35,466		35,488	
Repair & Maintenance Supplies 312			0				533		533	
Other Operating Expenses 410			0				488		488	
Dues and Memberships 414			800				250		250	
Registration Fees 422			0				250		250	
Total operating U. P.	236,657		51,086				116,417		120,611	
otal Operating - Unclaimed Property	236,657		51,086		116,417		116,417		120,611	
General Funds	0		0		0		0		0	
Cash Funds	236,657		51,086		116,417		116,417		120,611	
Reconciliation of Funds										
Long Bill Appropriation	234,767		116,417							
Special/Supplemental Bills:	234,707		110,417							
HB 05-1044	1,895									
Reversions	(5)		(65,331)							
TOTAL OPERATING UNCLAIMED PROPERTY	236,657		51,086							
TOTAL OPERATING UNCLAIMED PROPERTY	230,037		51,000							
DECISION ITEM #4										
JP Audit Intern									4,194	
General Fund									0	
Cash Funds									4,194	
PROMOTION AND CORRESPONDENCE	0		145,789		150,296		150,296		150,296	
General Funds	0		0		0		0		0	
Cash Funds	0		145,789		150,296		150,296		150,296	
Oddi i ulius			145,703		130,290		130,230		130,230	
Reconciliation of Funds										
Long Bill Appropriation			150,296							
Reversions			(4,507)							
TOTAL PROMOTION AND CORRESPONDENCE	0		145,789							
EASED SPACE-UNCLAIMED PROPERTY	77,942		55,477		46,791		46,791		48,524	
General Funds 225			0		0		0		0	
Cash Funds	77,942		55,477		46,791		46.791		48.524	
odon i dido	77,012		00, 117		10,701		10,701		10,021	
Reconciliation of Funds			=0 =c :							
Long Bill Appropriation	77,942		56,791							
Reversions	0		(1,314)							
TOTAL LEASED SPACE-UNCLAIMED PROPERTY	77,942		55,477							
CONTRACT AUDITOR SERVICES	800,000		800,000		800,000		800,000		800,000	
General Fund	0		0		0		0		0	
Cash Funds	800,000		800,000		800,000		800,000		800,000	
	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		,		, , , ,		,		, · ·	

	Actual FY 20	05-06	Actual FY 200	06-07	Approp FY 2007	-08	Estimate FY 20	07-08	Request FY 20	008-09
ITEM	Total Funds	FTE	Total Funds	FTE	Total Funds	FTE	Total Funds	FTE	Total Funds	FTE
Reconciliation of Funds Long Bill Appropriation Special/Supplemental Bills:	800,000		800,000							
Overexpend./(Reversion) TOTAL CONTRACT AUDITOR SERVICES	800,000		800,000							
TOTAL - (3) UNCLAIMED PROPERTY  General Funds  Cash Funds  Cash Funds	1,759,195 0 1,759,195 0	8.3	1,717,360 0 1,717,360 0	8.8	1,780,355 0 1,780,355 0	10.0	1,804,379 0 1,804,379 0	9.8	1,859,866 0 1,859,866 0	12.0
TOTAL PROGRAM - TREASURY Total Funds General Funds General Funds Exempt Cash Funds Cash Funds Cash Funds Exempt	300,087,861 26,020,572 0 2,525,677 271,541,612	23.9 15.6 0.0 8.3 0.0	384,441,327 75,041,985 34,774,141 2,442,699 272,182,502	23.6 14.8 0.0 8.8 0.0	396,810,507 79,448,970 34,777,172 2,608,187 279,976,178	26.0 16.0 0.0 10.0 0.0	401,402,780 76,969,073 34,777,172 2,640,332 287,016,202	24.9 15.1 0.0 9.8 0.0	434,268,917 78,224,783 34,777,172 2,734,465 318,532,497	17.0 0.0 12.0

#### COLORADO STATE TREASURY SOURCE OF FUNDING Schedule 4

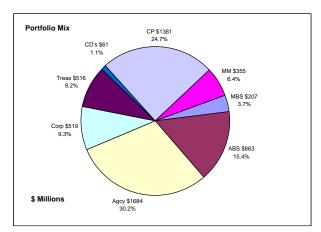
Source of Revenue	Fund Number	Actual FY 2005-06	Actual FY 2006-07	Approp. FY 2007-08	Estimate FY 2007-08	Request FY 2008-09
Schedule 3 Total		300,087,861	384,441,327	396,810,507	401,402,780	434,268,917
GF		26,020,572	75,041,985	79,448,970	76,969,073	78,224,783
GFE		0	34,774,141	34,777,172	34,777,172	34,777,172
CF		2,525,677	2,442,699	2,608,187	2,640,332	2,734,465
CFE		271,541,612	272,182,502	279,976,178	287,016,202	318,532,497
FF		0	0	0	0	0
Fund Lists						
Cash Funds (List each)						
Cash Mgmt Transaction Fees	100	708,708	723,438	731,926	757,090	758,859
Unclaimed Property Trust Fund	827	1,816,179	1,717,360	1,871,261	1,878,242	1,970,606
Charter School Financing Admin. Cash Fund	17F	790	1,901	5,000	5,000	5,000
Cash Funds Exempt (List each)						
HUTF	405	264,309,033	262,874,856	262,652,900	265,869,698	269,810,454
CoverColorado	827	7,232,579	9,307,646	17,323,278	21,146,504	48,722,043
Federal Funds (List each)					_	

# APPENDIX Footnote Responses

#125 - State Treasury Investment Reports as of 9/30/07

#### **Colorado Treasury Pool Combined**

September 30, 2007



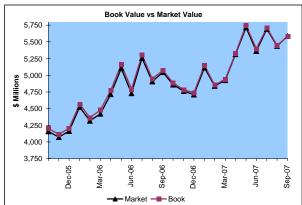
## Portfolio Value

Market Value \$5,586.9 Million Book Value \$5,585.9 Million

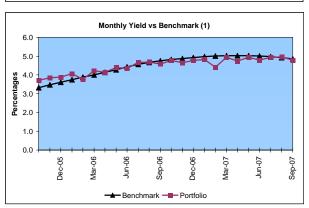
#### Yield and Average Maturity

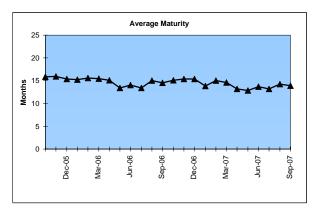
Portfolio Book Yield 4.9%

Portfolio Average Maturity 13.9 Months



	A1 / P1	AAA	AA	Α	ввв	Other	Percent
Asset Backed		100.0%					15.4%
Corporates		10.5%	40.9%	45.7%	2.9%		9.3%
Mortgage Securities		100.0%					3.7%
Commercial Paper	100.0%						24.7%
Treasuries		100.0%					9.2%
Federal Agencies		100.0%					30.2%
Certificates of Deposit						100.0%	1.1%
Money Market Funds						100.0%	6.4%
Total Portfolio	24.7%	59.5%	3.8%	4.2%	0.3%	7.5%	100.0%



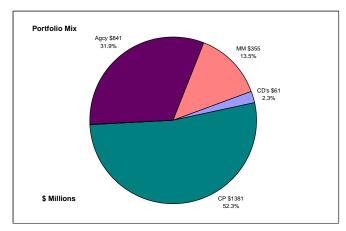


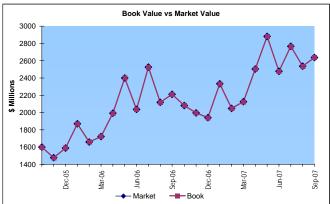
	\$ Mil	lions		
	Average	Interest	Book	Performance
	Portfolio	Income	Yield	Benchmarks (2)
FY '08 YTD	5,618.3	68.8	4.9%	4.9%
	,			
Last 12 months	5,248.0	253.1	4.7%	4.9%
FY '07	5,122.0	244.3	4.7%	5.0%
FY '06	4,550.8	182.4	4.0%	4.4%
FY '05	3,863.7	125.8	3.3%	2.7%
FY '04	2,843.5	91.6	3.2%	1.4%
FY '03	2,719.6	124.1	<sup>3</sup> 4.6%	1.5%
Avg FY '03-'07	3,819.9	153.6	3.9%	3.0%

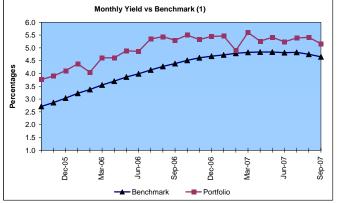
- (1)12 month moving average of the constant maturity yield on the 1 year Treasury note
- (2)12 month moving average of the constant maturity yield on the 1 year Treasury note at end of period
- (3) Net of \$40.8 million in extraordinary gains on the sale of investments at the end of FY 2002-03.

#### **Colorado Treasury Cash**

(0 - 1 year maturities) September 30, 2007







#### \$ Millions Average Interest Book Performance Portfolio Income Yield Benchmarks (2) FY '08 YTD 2,696.8 35.5 5.3% 4.6% 2,408.5 Last 12 months 4.6% 128.1 5.3% FY '07 2,312.0 123.6 5.3% 4.8% FY '06 1,911.2 79.9 4.2% 4.0% FY '05 1,595.8 34.9 2.2% 2.1% FY '04 1,326.8 0.9% 14.1 1.1% 1.7% FY '03 820.6 1.3% 14.2 Avg FY '03-'07 1,593.3 53.3 2.9% 2.6%

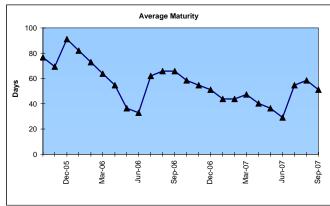
#### Portfolio Value

Market Value \$2,638.3 Million Book Value \$2,638.3 Million

#### **Yield and Average Maturity**

Portfolio Book Yield 5.3% Portfolio Average Maturity 51 Days

				Dantfalla
	A1 / P1	AAA	Other	Portfolio Percent
Commercial Paper Federal Agencies Certificates of Deposit Money Market Funds Total Portfolio	100.0% 52.3%	100.0% 31.9%	100.0% 100.0% 15.8%	52.3% 31.9% 2.3% 13.5% 100.0%

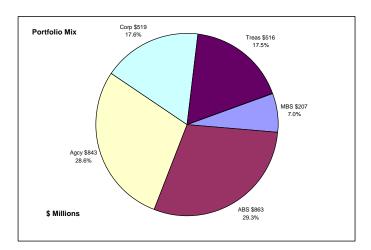


<sup>(1)12</sup> month moving average of the 30 day Treasury bill

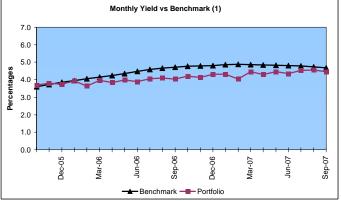
<sup>(2)12</sup> month moving average of the 30 day Treasury bill at end of period

#### **Colorado Treasury Pool**

(1 - 5 year maturities) September 30, 2007



## 



FY '08 YTD

FY '07

FY '06

FY '05

FY '04

FY '03

Last 12 months

#### \$ Millions Book Performance Average Interest Portfolio Income Yield Benchmarks (2) 2,921.5 33.4 4.5% 4.7% 2,839.5 125.0 4.3% 4.7% 120.6 2,810.1 4.2% 4.8% 2,639.7 102.6 3.8% 4.5% 2,267.9 90.9 4.0% 3.1% 77.5 5.1% 1,516.7 1.9%

5.8%

1.8%

## Avg FY '03-'07 2,226.7 100.3 4.6% 3.2% (1)12 month moving average of the constant maturity yield on the 2 year Treasury note

109.9 <sup>3</sup>

1,899.0

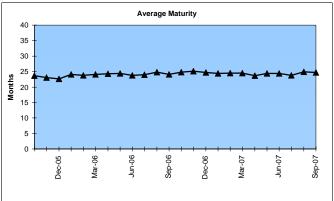
#### Portfolio Value

Market Value \$2,948.6 Million Book Value \$2,947.6 Million

#### **Yield and Average Maturity**

Portfolio Book Yield 4.5%
Portfolio Average Maturity 24.7 Months

	AAA	AA	A	ввв	Portfolio Percent
Asset Backed	100.0%				29.3%
Corporates	10.5%	40.9%	45.7%	2.9%	17.6%
Mortgage Securities	100.0%				7.0%
Treasuries	100.0%				17.5%
Federal Agencies	100.0%				28.6%
Total Portfolio	84.3%	7.2%	8.0%	0.5%	100.0%

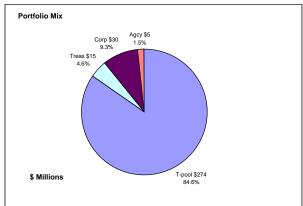


<sup>(2)12</sup> month moving average of the constant maturity yield on the 2 year Treasury note at end of period

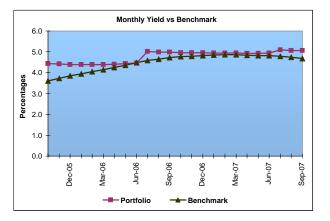
<sup>(3)</sup> Net of \$40.8 million in extraordinary gains on the sale of investments at the end of FY 2002-03.

#### **Colorado State Education Fund**

September 30, 2007



# Book Value vs Market Value 500 450 400 350 300 250 150 100 50 90-Lew Warket Book



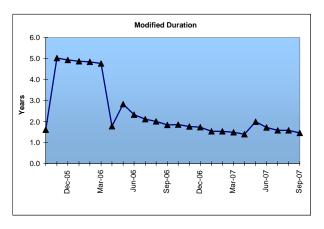
#### Portfolio Value

Market Value \$325.4 Million Book Value \$323.6 Million

#### **Yield and Average Maturity**

Portfolio Book Yield 5.0%
Portfolio Average Duration 1.5 Yrs

	A1 / P1	AAA	AA	Α	ввв	Other	Percent
Corporates		16.6%	66.7%	16.7%			9.3%
Treasuries		100.0%					4.6%
Federal Agencies		100.0%					1.5%
T-Pool Combined	24.7%	59.5%	3.8%	4.2%	0.3%	7.5%	84.6%
Total Portfolio	20.9%	58.0%	9.4%	5.2%	0.2%	6.3%	100.0%

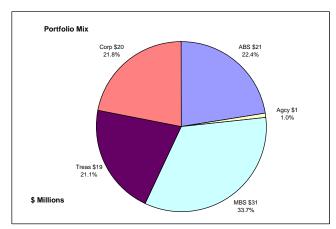


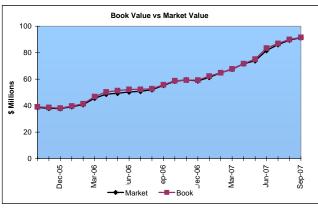
	\$ Mill	lions			
	Average	Interest		Book	Performance
	Portfolio	Income		Yield	Benchmarks (1)
FY '08 YTD	254.7	3.2		5.0%	4.7%
Last 12 months	290.3	14.4		5.0%	4.7%
FY '07	272.0	13.4		4.9%	4.8%
FY '06	209.3	9.3		4.5%	4.5%
FY '05	234.9	9.1		3.9%	3.1%
FY '04	168.4	8.4	3	5.0%	4.3%
FY '03	374.8	20.9	2	5.6%	3.9%
Avg FY '03-'07	251.9	12.2		4.8%	4.1%
FY '02	284.4	16.3		5.7%	5.0% First Investments 8/01

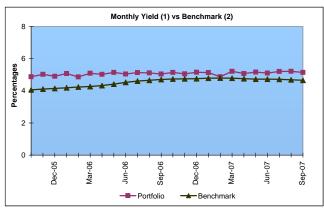
- $(1) \ Latest\ 12\ month\ average\ of\ the\ constant\ maturity\ yield\ on\ the\ 10\ year\ Treasury\ note\ at\ end\ of\ period\ through\ 6/30/03.$ 
  - \* Effective July 2003, changed to latest 12 month average of the constant maturity yield on the 2 year Treasury note due to a legislative decision to change the long-term cash flows of the State Education Fund.
- (2) Net of \$15.6 million in extraordinary gains on sale of investments in June 2003.
- (3) Net of \$5.44 million in extraordinary gains on sale of investments in November 2003.

#### **Colorado Major Medical Insurance Fund**

September 30, 2007







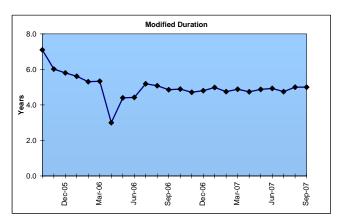
#### **Portfolio Value**

Market Value \$91.3 Million Book Value \$91.5 Million

#### **Yield and Duration**

Portfolio Book Yield 5.1% Portfolio Modified Duration 5.0 Yrs

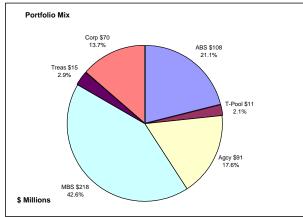
	AAA	AA	Α	ввв	Portfolio Percent
Asset Backed	100.0%				22.4%
Corporates	22.5%	20.0%	55.0%	2.5%	21.8%
Federal Agencies	100.0%				1.0%
Mortgage Securities	100.0%				33.7%
Treasuries	100.0%				21.1%
Total Portfolio	83.1%	4.4%	12.0%	0.5%	100.0%

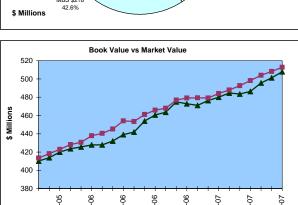


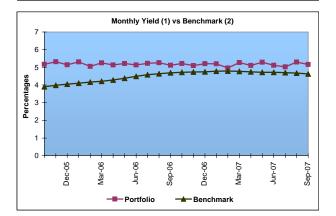
	\$ N	Millions		
	Average	Interest	Book	Performance
	Portfolio	Income	Yield	Benchmarks (3)
FY '08 YTD	105.3	1.4	5.1%	4.7%
Last 12 months	85.8	4.4	5.1%	4.7%
FY '07	76.2	3.8	5.0%	4.7%
FY '06	49.4	2.3	4.7%	4.5%
FY '05	16.3	0.5	5.0%	4.0% First Investments 11/04

- (1) Does not include State Treasury Pool balances in calculation.
- (2) 12 month moving average of the constant maturity yield on the 7 year Treasury note.
  (3) 12 month moving average of the constant maturity yield on the 7 year Treasury note at end of period.

#### **Colorado Public School Permanent Fund September 30, 2007**







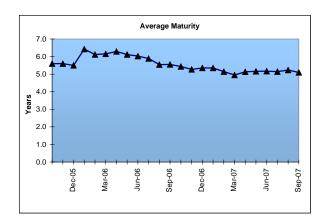
#### Portfolio Value

\$507.9 Million Market Value Book Value \$512.8 Million

#### **Yield and Average Maturity**

Portfolio Book Yield 5.2% 5.1 Yrs Portfolio Average Maturity

	A1 / P1	AAA	AA	A	Α	ввв	Other	Portfolio Percent
Asset Backed		100.0%						21.1%
Corporates		41.7%	31.9%	22.1%	22.1%	4.3%		13.7%
Mortgage Securities		100.0%						42.6%
Treasuries		100.0%						2.9%
Federal Agencies		100.0%						17.6%
T-Pool Combined	24.7%	59.5%	3.8%	59.5%	4.2%	0.3%	7.5%	2.1%
Total Portfolio	0.5%	91.2%	4.4%	3.1%	3.1%	0.6%	0.2%	100.0%

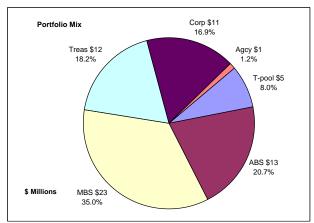


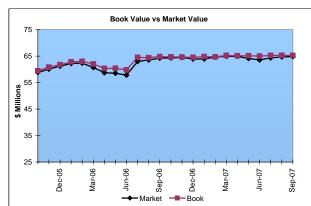
	\$ Mil	lions		
	Average	Interest	Book	Performance
	Portfolio	Income	Yield	Benchmarks (3)
E) ( 100 ) (TD	504.0		<b>5</b> 00/	4.00/
FY '08 YTD	501.3	6.6	5.2%	4.6%
Last 12 months	482.2	25.2	5.2%	4.6%
FY '07	470.2	24.6	5.2%	4.7%
FY '06	418.7	22.2	5.3%	4.5%
FY '05	376.9	21.4	5.7%	3.7%
FY '04	347.2	20.8	6.0%	3.3%
FY '03	331.9	21.4	6.5%	3.0%
Three Year Average	421.9	22.7	5.4%	4.3%
Five Year Average	389.0	22.1	5.7%	3.8%

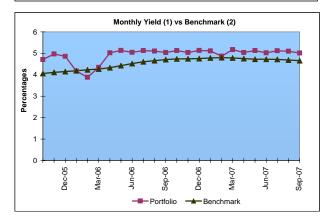
- (1) Does not include State Treasury Pool balances in calculation.
  (2) Latest 12 month average of the constant maturity yield on the 5 year Treasury note.
- (3) Latest 12 month average of the constant maturity yield on the 5 year Treasury note at end of period.

#### **Unclaimed Property Tourism Fund**

**September 30, 2007** 







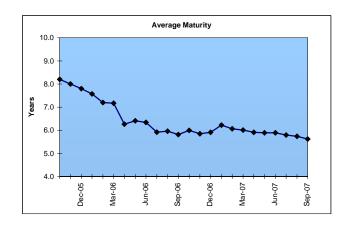
## Portfolio Value

Market Value \$64.8 Million Book Value \$65.2 Million

#### Yield and Average Maturity

Portfolio Book Yield 5.1% Portfolio Average Maturity 5.6 Yrs

	A1 / P1	AAA	AA	Α	ввв	Other	Portfolio Percent
Asset Backed		100.0%					20.7%
Corporates		13.6%	18.2%	63.6%	4.6%		16.9%
Federal Agencies		100.0%					1.2%
Mortgage Securities		100.0%					35.0%
Treasuries		100.0%					18.2%
T-Pool Combined	24.7%	59.5%	3.8%	4.2%	0.3%	7.5%	8.0%
Total Portfolio	2.0%	82.2%	3.3%	11.1%	0.8%	0.6%	100.0%



	\$			
	Average	Interest	Book	Performance
	Portfolio	Income	Yield	Benchmarks (3)
				. ,
FY '08 YTD	65.4	0.8	5.1%	4.7%
Last 12 months	65.2	3.3	5.1%	4.7%
FY '07	64.9	3.3	5.0%	4.7%
FY '06	59.1	2.6	4.5%	4.5%
FY '05	19.9	0.3	3.5%	4.0% First Investments 5/05

- (1) Does not include State Treasury Pool balances in calculation.
- (2) 12 month moving average of the constant maturity yield on the 7 year Treasury note.
  (3) 12 month moving average of the constant maturity yield on the 7 year Treasury note at end of period.

### #126 - Bank Services Contract Expenditures for FY 2006-07 & 2007-08

Vendor	Services Provided	Actual FY 2006-07	Estimated FY 2007-08
CHASE BANK	Bank account services *	663,785	730,000
WELLS FARGO	Bank account services *	285,455	314,000
KEY BANK	Lockbox services *	421,043	463,000
JPMORGAN	Securities safekeeping	100,159	100,000
JPMORGAN Investment management services		57,345	56,000
	SUBTOTAL	1,527,787	1,663,000
	Earnings Allowances	(454,966)	(497,000)
Credits for FY06 Overcharges		(108,155)	0
	TOTAL	964,666	1,166,000

<sup>\*</sup> At this time Treasury has no reason to believe that annual transaction volumes will differ significantly from FY 2006-07 to FY 2007-08; however, the banking contracts will expire at 12/31/07 and new contracts will be negotiated. Therefore, the estimated costs for these items in FY 2007-08 assume a slight increase in per-transaction fees.

# #127 - School District TRAN Revenues & Expenditures for FY 2006-07 & 2007-08

	Actual FY 2006-07	Actual / Estimate FY 2007-08
SERIES A Principal	\$145,000,000	\$150,000,000
Net Interest Cost	3.84%	3.76%
SERIES B Principal	\$200,000,000	(est.) \$300,000,000
Net Interest Cost	3.50%	(a)
Total Principal	\$345,000,000	\$450,000,000
Total Revenues:		
Premium	\$1,251,766	(b) \$797,800
Interest Earned	\$12,262,593	(c)
Total Expenditures:		
Issue Costs	(\$254,344)	(b) (\$208,844)
Interest Due	(\$11,590,417)	(b) (\$6,737,778)
General Fund Net (Loss) Gain	\$1,669,598	(c)

- (a) The Net Interest Cost of the December issuance cannot be estimated due to the volatility of current interest rates.
- **(b)** Figures shown relate to Series A Notes only.
- **(c)** The Interest Earned, and therefore the net gain or loss, by these funds while they are held in Treasury's pooled cash cannot be estimated due to the following:
  - i) The volatility of current interest rates;
  - ii) The uncertainty of how much, and when, school districts will require loans from Series B; and
  - iii) The uncertainty of the timing of the loan repayments by each school district.