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COVER: A Cessna 170 departs the Glenwood Springs Municipal Airport (GWS). Photo by Shahn Sederberg.



Message from the Director



In fiscal year 2019, the Division of Aeronautics continued to build on the success of previous years' accomplishments and is looking eagerly into the future for opportunities to deliver even more value for our aviation system users, airports and all Coloradans. Ensuring that our aviation system and statewide network of 74 public use airports are a key part of our state's multi-modal transportation system is at the heart of our Division's mission and vision.

As you'll read in this year's report, we have achieved some significant milestones this past year. From significantly increasing our Division's investment in airport capital improvements, to making major progress on our comprehensive aviation system plan and economic impact study, our efforts this past year continue to position us well for future success.

As always, this year's progress would not be possible without the sustained leadership of the Colorado Aeronautical Board (CAB) and of course the engagement and support of our aviation system partners and stakeholders. But most

notably, as the Division's Director, I am extremely privileged to work with a dedicated and passionate Aeronautics team, one which has a singular focus on customer service, efficiency and accountability. Collectively our team continues to commit ourselves to supporting, improving and growing a robust statewide air and space system.

We have again this year made outstanding progress on our key initiatives, including our pioneering remote air traffic control project at the Northern Colorado Regional Airport (FNL). In partnership with FNL, the Federal Aviation Administration (FAA), and Searidge Technologies, we are developing the world's first remote air traffic control tower that will combine visual and radar/track-based data to provide the highest levels of air traffic service safety, capacity and efficiency at the lowest possible cost. As you'll read in this report, our remote tower system has been installed and is undergoing continued refinement and development.

But as we endeavor to ensure that our current initiatives go well, the Division team is constantly looking to the future, seeking to proactively capitalize on our strengths and leverage opportunities. In 2018, we completed and implemented the Division's first-ever strategic plan. Development of this plan engaged the CAB, Division staff and our key stakeholders to collaboratively define our mission, vision and values, providing us with clear direction on where we need to go, and how we get there. In 2019, we continued to leverage this tool to focus our efforts and prioritize our resources, with nearly two thirds of the plan's objectives complete, or underway. We will be updating the strategic plan in 2020 to ensure its ongoing value and relevance, and to map out our priorities and focus for the next two years.

Our vision for the future, however, is not vested solely in our strategic plan. This past year, we made great progress towards the completion of a new "fresh start" Colorado Aviation System Plan (CASP), a plan which was last revisited in 2011. This too has been a collaborative process, one which is identifying the needs of our statewide airport and aviation system, and outlining key measures and goals for system maintenance, improvement and growth. Most importantly, this document, when complete in spring of 2020, will guide the CAB and the Division in effectively investing our future discretionary airport grant resources.

This future investment will be crucial for our state's 74 public use airports. Collectively, these airports serve 6,772 registered aircraft and 25,362 active pilots who in 2017, flew over 654,000 hours in general aviation aircraft. Combined, Colorado's aviation system supports over 265,000 jobs, generating nearly \$37 billion of economic impact. As the Division Director, I'm honored to work with this engaged and active aviation community, and a passionate and dedicated Aeronautical Board and Division team. Together, we will continue Colorado's commitment to a vibrant and sustainable air and space system, while furthering the innovation that has made Colorado's Division of Aeronautics a recognized leader among our peers across the country. Sincerely,

David Ulane Aeronautics Director



Our Mission

"The mission of the CDOT Division of Aeronautics is to support Colorado's multi-modal transportation system by advancing a safe, efficient, and effective state-wide air and space system through collaboration, investment, and advocacy."

Our Vision

"The vision of the CDOT Division of Aeronautics is to be the leading state aviation organization by enhancing the efficiency, economic benefit, and sustainability of Colorado's air and space system through funding, innovation, education, and pioneering initiatives."

Our Values

PASSION

We value the passion, enthusiasm, drive, and commitment each person contributes to fulfilling the Division's Strategic Plan, engaging all interested stakeholders, and reaching their own personal goals. We celebrate victories and milestones!

INTEGRITY

We value doing the right thing - each and every time. We are transparent, honest, open, ethical, and genuine in all of our interactions.

INNOVATION

We value thoughtful and imaginative entrepreneurial spirit that anticipates change and strategically develops and implements pioneering ideas, systems, and programs.

RELATIONSHIPS

We value, build, and respect relationships with our colleagues, stakeholders, and families through collaboration, kindness, and empathy.

COMMITMENT

We are dedicated to the success of Colorado's multi-modal transportation system, Air and Space System, the Division, the Colorado Aeronautical Board, and our colleagues and stakeholders through an unwavering commitment to these values.



Colorado Airport System

Colorado's system of 74 public-use airports, including one seaplane base, serve our state's local communities with a variety of services ranging from commercial air transportation, emergency medical evacuation, aerial fire fighting, flight training, and high-altitude flight testing.

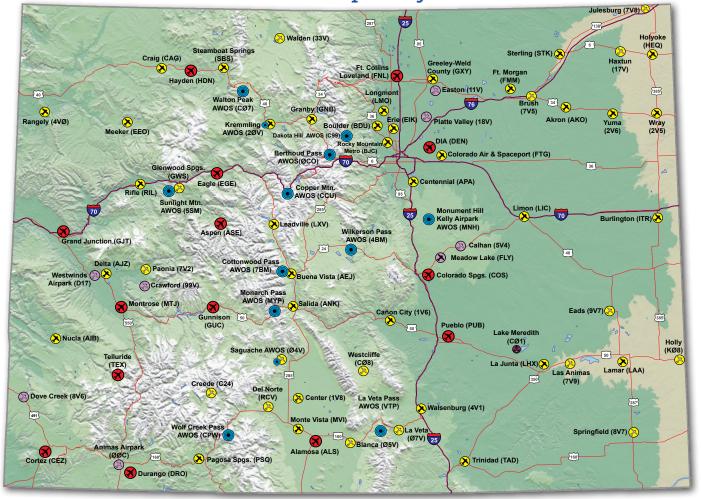
In addition to providing the citizens and visitors of Colorado with critical air transportation services, Colorado's airport system is also essential to supporting a diverse business base. Airports in Colorado support the employment of thousands of people and are responsible for providing the state with a total of \$36.7 billion* in overall annual economic output.

*2013 Colorado Economic Impact Study for Colorado Airports.



A busy day for departures at the Rifle Garfield County Regional Airport (KRIL). Photo by Brian Condie.

Colorado Airport System





Publicly-Owned & Operated Airport (51)

Privately-Owned Airport
Open to the Public (8)



Non-NPIAS Airport (25)
(Not Federally Funded)

Mountain Automated Weather Observing System (AWOS) (13)



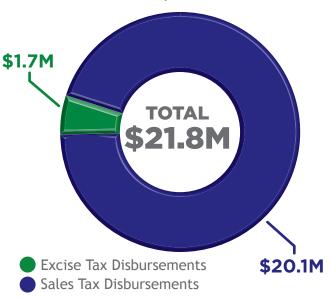
Tax Revenue Disbursements

Eligible Colorado public-use airports are recipients of aviation fuel excise and sales tax disbursements for fuel sold at their airport. These disbursements equal \$.04 per gallon of the excise tax on general aviation fuel and 65% of the 2.9% sales tax collected on the retail price jet fuel. These monthly revenue rebates must be used for aviation purposes.

The remaining 35% of the sales tax and \$.02 per gallon excise tax on AvGas revenues are used to fund the Division's operations, the Colorado Discretionary Aviation Grant Program (CDAG), and numerous statewide aviation initiatives.

FY 2019 Tax Revenue Disbursements

Excise Tax & Sales Tax on Aviation Fuel *Preliminary unaudited results.



FY 2019 Disbursements by Airport

Combined Excise & Sales Tax Disbursements July 1, 2018 - June 30, 2019

Hudson-Platte Valley Airpark

Akron-Colorado Plains Regional Airport	\$4,444.49
Alamosa-San Luis Valley Regional Airport	\$14,902.54
Aspen-Pitkin County Airport	\$602,873.62
Boulder Municipal Airport	\$7,731.67
Brush Municipal Airport	\$11.79
Buena Vista-Central Colorado Regional Airport	\$8,373.45
Burlington-Kit Carson County Airport	\$9,413.32
Canon City-Fremont County Airport	\$6,274.17
Colorado Springs Municipal Airport	\$714,950.87
Cortez-Montezuma County Airport	\$22,263.33
Craig-Moffat County Airport	\$7,225.05
Creede - Mineral County Airport	\$505.70
Del Norte - Astronaut Kent Rominger Airport	\$1,135.36
Delta - Blake Field	\$3,376.42
Denver International Airport	\$16,783,451.15
Denver-Centennial Airport	\$1,311,908.23
Denver-Colorado Air & Spaceport	\$30,487.50
Denver-Rocky Mountain Metro Airport	\$351,496.90
Durango-La Plata County Airport	\$124,756.13
Eagle County Regional Airport	\$496,786.51
Eads Municipal Airport	\$923.41
Erie Municipal Airport	\$5,000.62
Fort Morgan Municipal Airport	\$3,143.35
Glenwood Springs Municipal Airport	\$7,755.39
Granby-Grand County Airport	\$2,109.18
Grand Junction Regional Airport	\$232,255.42
Greeley-Weld County Airport	\$30,889.78
Gunnison-Crested Butte Regional Airport	\$57,349.52
Holyoke Municipal Airport	\$3,456.66
Hayden-Yampa Valley Regional Airport	\$158,580.85
Holly Airport	\$146.19

	TOTAL	\$21,771,379
Yuma Municipal Airport		\$2,180.24
Wray Municipal Airport		\$3,879.18
Westcliffe - Sivler West Airport		\$156.96
Walsenburg-Spanish Peaks Field		\$886.56
Walden-Jackson County Airport		\$263.90
Trinidad-Perry Stokes Airport		\$2,983.80
Telluride Regional Airport		\$102,857.38
Sterling Municipal Airport		\$3,080.17
Steamboat Springs Municipal Airport		\$6,018.46
Springfield Municipal Airport		\$1,080.37
Salida-Harriet Alexander Field		\$3,173.64
Rifle-Garfield County Airport		\$156,872.47
Rangely Airport		\$1,322.79
Pueblo Memorial Airport		\$101,807.22
Paonia - North Fork Valley Airport		\$312.07
Pagosa Springs-Steven's Field		\$19,314.59
Nucla-Hopkins Field		\$9,963.51
Monte Vista Municipal Airport		\$2,843.99
Montrose Regional Airport		\$183,467.01
Meeker Airport - Coulter Field		\$7,975.96
Meadow Lake Airport		\$4,384.78
Loveland - Northern Colorado Regional Airport		\$101,030.34
Longmont-Vance Brand Airport		\$13,994.21
Limon Municipal Airport		\$854.46
La Veta - Cuchara Valley Airport		\$2050.45
Leadville-Lake County Airport		\$13,773.69
Lamar Municipal Airport		\$7,067.85
La Junta Municipal Airport		\$5,636.98
Kremmling-McElroy Field		\$4,874.12
Hudson-Platte Valley Airpark		\$3,293.76

\$3,293,76



Colorado Discretionary Aviation Grant Program

Each year, the Colorado Aeronautical Board (CAB) administers the distribution of the Colorado Aviation Fund through individual airport grants and statewide aviation system initiatives. A total of \$5.1 million in airport grants were awarded in FY 2019. The awards in FY 2019 leveraged \$55 million in federal funds. Combined State, Local and Federal funds for Capital Improvement Projects (CIP) totaled \$65.9 million in FY 2019.

The awarded grants were used to fund projects that included pavement maintenance, safety enhancements, airport improvements, long-term planning, and system-wide safety and support programs.

FY 2019 Statewide Aviation Initiative Expenditures

Aviation System Plan & Economic Impact Study	503,398
Surplus Airport Equipment Program	187,733
USDA - Wildlife Hazard Mitigation	163,329
Remote Tower Project*	127,444
Airport Inspections (PCI & 5010)	113,732
Airfield Maintenance-Crack Sealant Program	69,312
Communications/Outreach/Safety	69,257
Automated Weather Observing System Development and Maintenance	55,383
Internship Program	51,907
	A

TOTAL \$1,341,495

*Funding for these Statewide Aviation Initiatives was approved by the Colorado Aeronautical Board (CAB) in a previous fiscal year.



The Meadow Lake Airport (KFLY) was awarded a \$2.2 million discretionary aviation grant to reconstruct Runway 15/33. This was the first major state/local funding project in over 5 years. Photo by Kaitlyn Westendorf.

FY 2019 Aviation Funding

Statewide Aviation Initiatives & Airport Grants



FY 2019 State Aviation Grants to Airports

Akron - Colorado Plains Regional Airport	\$12,693
Colorado Springs - Meadow Lake Airport	\$2,200,000
Colorado Springs Municipal Airport	\$250,000
Cortez Municipal Airport	\$73,048
Creede - Mineral County Memorial Airport	\$200,000
Denver - Colorado Air & Spaceport	\$83,333
Denver - Rocky Mountain Metropolitan Airport	\$12,480
Durango - La Plata County Airport	\$250,000
Eads Municipal Airport	\$100,000
Eagle County Regional Airport	\$750,000
Fort Morgan Municipal Airport	\$66,750
Grand Junction Regional Airport	\$250,000
Hayden - Yampa Valley Regional Airport	\$207,777
Kremmling - McElroy Field	\$17,959
La Junta Municipal Airport	\$540,000
Leadville - Lake County Airport	\$33,333
Loveland - Northern Colorado Regional Airport	\$9,166
Pagosa Springs - Stevens Field	\$16,666
Telluride Regional Airport	\$17,330

TOTAL \$5,107,202



Statewide Aviation Initiatives

In FY 2019, there was a total of \$1.3 million in expenditures that funded a number of statewide aviation initiatives administered directly by the Division of Aeronautics. These initiatives directly support specific aviation-related programs that benefit airport safety, airport pavement maintenance and communication outreach to the general aviation flying public.

System Plan & Economic Impact Study - \$503,398

The Division is in the process of developing a new Colorado Aviation System Plan (CASP), a plan which was last revisited in 2011. This tool is a collaborative process, one which is identifying the needs of our statewide airport system, and outline key goals and objectives for system maintenance, improvement, and growth. Most importantly, this document will guide the CAB and the Division in effectively investing our future discretionary airport grant resources.

The Division has retained Kimley Horn to develop our CASP, a group of nationally recognized aviation system planners who have completed over 30 previous state aviation system plans. With their technical expertise and experience, this CASP will be a fresh, "from scratch" look at our entire aviation system, one that will align with our Strategic Plan and offer clear goals and objectives to meet our system needs.

Concurrent with the development of the CASP, the Division is also developing a new Colorado Aviation Economic Impact Study (CEIS), which was last updated in 2013. This study will quantify the total economic impact of our aviation system, as

well as that of our individual public-use airports. Additionally, the update will evaluate the economic impact of airport construction, tax impacts, and visitor spending, all to provide the broadest economic picture of aviation's contributions to our state.

Both the CASP and CEIS are expected to be completed in early 2020. Details on the progress of the plans and their work products can be found at www.coloradoaviationsystem.com.

DEN Surplus Airport Equipment Program - \$187,733

In FY 2019, the Division partnered with Denver International Airport (DEN) to coordinate and administer an annual sale of used airport equipment including snow plows, snow blowers, and dump trucks. The Division provides up to 80% grants to Colorado airports for the purchase of this equipment. This program allows airports to purchase equipment they otherwise would not be able to afford.

A successful Surplus Airport Equipment Sale took place on August 16, 2018. Managers and sponsors from 11 Colorado public-use airports attended the annual event to get a shot at purchasing quality surplus airport equipment offered for sale by DEN.

In total, there were \$256,000 in sales. Of this, \$187,000 was funded by the Division and matched with \$68,300 by Colorado airport sponsors.



USDA Wildlife Hazard Mitigation Program - \$163,329

This program funds efforts of the United States Department of Agriculture (USDA) to assist Colorado airports with effective and approved wildlife mitigation programs. This successful program has helped significantly to reduce wildlife aircraft strikes and damage to airport infrastructure at Colorado's Airports.

Remote Air Traffic Control Tower Program - \$127,444

In fiscal year 2019, the Division's innovative Remote Air Traffic Control Tower (RATCT) initiative at the Northern Colorado Regional Airport (FNL) continued to move forward. The Division of Aeronautics is collaborating closely with FNL, the Federal Aviation Administration (FAA), Searidge Technologies and the National Air Traffic Controllers Association to implement a RATCT solution at FNL. This pioneering project will be the first in the world to integrate both ground-based video and aircraft track-based/ radar components to provide necessary air traffic data to air traffic controllers working in a remote facility. This new air traffic concept will ultimately provide an enhanced level of efficiency and aviation safety at capital and operational costs dramatically lower than that needed to construct and staff a traditional air traffic control tower.

In August 2018, system infrastructure was installed, including the central camera mast and camera arrays, as well as two distributed camera masts and arrays, one at each runway end. Effort this past year also included the installation of required fiber data cable, control center facility improvements and installation of air traffic control consoles

and equipment. Another key milestone this year included the deployment and configuration of an FAA STARS aircraft radar data feed, a key component of the system's video and radar data integration. In FY2020, the system will enter the first of three phases of passive and active testing, with ultimate certification current expected in 2022.

This CDOT Aeronautics Division-led initiative to test RATCT technology in Colorado has further solidified CDOT and the Colorado Division of Aeronautics as a national leader in airspace technology innovation, enhancing aviation safety, capacity and efficiency, while significantly reducing the overall capital and operating costs associated with a traditional air traffic control tower. The \$8.8 million in funding for the test phase of this monumental project has been provided by the Colorado Aviation Fund as unanimously approved by the Colorado Aeronautical Board (CAB).

The Division has created a project website at www.coloradoremotetower.com, where frequent project updates, photos and videos are posted.



A closer look at the center 360-degree camera array for the Colorado Remote Tower Project at the Northern Colorado Regional Airport (FNL). Photo by Shahn Sederberg



Airport Inspections (5010 & PCI) - \$113,732

This funding is allocated to conduct regular safety and Pavement Condition Index (PCI) inspections at Colorado airports. 5010 Safety Inspections are performed to update the Federal Aviation Administration (FAA) Master Record Form and Chart Supplement, giving pilots accurate airport data and safety information. PCI inspections are required for airports that are eligible for federal funding, and the results are used to develop comprehensive airport pavement maintenance plans.

The Division of Aeronautics is tasked with conducting Pavement Condition Index (PCI) Inspections once every three years as a requirement of the Federal Aviation Administration (FAA) for airports that receive federal funding. The final results of these inspections are utilized by the Division and the FAA to determine the priority of distribution of federal and state funds for pavement maintenance, capital improvement projects, and the development of airport pavement maintenance plans.

Airfield Maintenance & Crack Sealant Program - \$69,312

Funding for the crack sealant rebate program directly benefits Colorado airports with a 90% rebate up to \$10,000 for crack sealant materials purchased through the state bid. This program is designed to encourage Colorado airports to use preventative asphalt maintenance practices proven to extend the lifespan of asphalt runways, taxiways and apron surfaces.

A new crack fill machine was added and based at the Colorado Air & Spaceport, and one machine was moved to the San Luis Valley Regional Airport (ALS) in Alamosa, CO.

Communications, Pilot Outreach & Safety - \$69,257

This aviation program funds the production of the <u>Colorado Airport Directory and Colorado Aeronautical Chart</u> as well as safety information outreach to pilots who fly in Colorado. These publications give pilots the most current information in order to safely navigate through the skies of Colorado.

Automated Weather Observing System Development and Maintenance - \$55,383

This program funds the maintenance and repair of Colorado's network of 13 Division-owned mountain automated weather observing systems (AWOS). The Mountain AWOS program significantly increases safety for pilots flying above Colorado's Rocky Mountains.

After being destroyed in the Spring Creek Wildfire on June 28, 2018, replacement and certification of the La Veta Pass AWOS is expected to be completed in September 2019. The replacement of this unit will be covered by insurance.

Airport Internship Program - \$51,907

The Division of Aeronautics currently partners with eight Colorado airports to support internship education programs. Grants provided to participating airports cover up to 50% of a \$16 per hour internship salary. Airport management internships support aviation education as prescribed by the Division's enabling legislation C.R.S. 43-10.

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State Infrastructure Bank

The Colorado Transportation Commission supports local operators of transportation facilities with funds available through a low interest revolving loan program. This unique program was enacted by the Colorado Legislature in 1998, and adopted by CDOT in 1999. The Aviation Element of the Colorado State Infrastructure Bank (SIB) currently administers loans benefiting six Colorado communities, with \$13.5 million in outstanding loan balances as of June 30, 2019.

Loans awarded to airports from the SIB have been used for projects such as capital airport improvements; air traffic control towers, snow removal equipment, and pavement reconstruction. Loans have also been utilized for land acquisitions protecting airports from incompatible adjacent land uses.

Airports with SIB Loan Balances

- Centennial Airport
- Colorado Springs Airport
- Greeley-Weld County Airport
- Rocky Mountain Metro Airport

*Current SIB loan interest rate 3.25%. Listing current as of June 30, 2019.



An Atlas Air Boeing 767 awaits its passengers at the Gunnison-Crested Butte Regional Airport (KGUC). Photo by Rick Lamport.



Commercial Air Service

Commercial air service plays a critical role in the economic well-being of our State. The efficient movement of people and goods depends on improving aviation facilities that provide safe, timely, and economical delivery throughout Colorado.

Airline hub services through airports such as Denver International Airport serve several international markets. National and Regional carriers bring passengers and goods into statewide markets. Colorado's tourism industry relies heavily on Commercial air service to introduce new visitors and bring return visitors to Colorado's mountain destinations with point to point direct service from many of the nation's major cities.

Commercial Airline Passenger Activity CY 2018

Denver International	31,362,941	★ 5.21%
City of Colorado Springs Municipal	845,742	★ 3.67%
Aspen-Pitkin County/Sardy Field	285,448	↑ 16.6%
Grand Junction Regional	221,978	♦ 0.66%
Durango-La Plata County	189,225	↑ 1.23%
Eagle County Regional	173,863	↑ 12.48%
Montrose Regional	133,924	♦ 8.7%
Yampa Valley Regional	100,079	4 3.81%
Gunnison-Crested Butte Regional	36,238	↑ 12.37%
Pueblo Memorial	10,459	↑ 172.87%
Cortez Municipal	8,045	↑ 1.96%
Alamosa-San Luis Valley Regional	7,125	♦ 9.72%
Northern Colorado Regional	2,538	★ 20.64%
Telluride Regional	1,910	★ 20.15%
TOTAL PASSENGERS	33,379,515	♦5.26 %

Data Provided by the Federal Aviation Administration.

Airport Capital Improvement Program

The Division develops and maintains a five year Capital Improvement Plan for 48 of the 49 federally eligible (DEN manages their own CIP) and 17 nonfederally eligible (but state-eligible) public-use airports throughout Colorado. Performing the capital improvement planning for these 65 public-use airports in Colorado (except DEN) enables the Division to create a plan that shows a statewide view of airport needs over the next five years.

The Division and the FAA work in concert with each of the airports and airport sponsors to select the highest priority projects that enhance the safety, security, capacity, and efficiency of the Colorado Airport System. Along with prioritizing the projects, costs must be continually compared to projected Federal, State, and local funding.

The current Capital Improvement Plan (2020-2029) includes nearly *\$695 million in planned projects statewide and it is not likely that funds will be available to support all of the projects; this expected shortfall makes prioritizing projects extremely important.

*Excludes privately-owned public-use airports, except for Meadow Lake Airport (KFLY).



The Eagle County Regional Airport (KEGE) was awarded a \$250K federal matching fund grant for the reconstruction of the airport's general aviation aircraft parking apron.



Aviation Community Outreach & Engagement

The Division of Aeronautics strives to be actively engaged in the aviation community by promoting the importance of general aviation in Colorado's local communities, as well as aviation education and career development, and flying safety.

In 2019, the Division of Aeronautics participated in several local aviation community events including Southwest Airlines Aviation Day at Centennial Airport, Aviation Day at Denver International Airport (DEN), Metropolitan State University of Denver New Student Orientation, Aerospace Workforce Development Forum - MSU Denver, Dream BIG Fremont County, Girls in Aviation Day, Women of Aviation, Greeley Airport Day, and Aerospace Day at the Colorado Capitol. During these events, the Division of Aeronautics directly interacted with the aviation community and stakeholders by distributing Colorado Airport Directories, Colorado Aeronautical Charts, Colorado Airport Economic Impact Studies, Colorado Aviation System Plans, and promoted the

Colorado Airport Internship Program.

Additionally, the Division takes a proactive approach in distributing pertinent aviation information to its public and private stakeholders through a coordinated use of social media including Facebook, YouTube, Twitter the Division of Aeronautics web page, mass e-mail communication, Mountain Wave News Bulletin, and streaming of Colorado Aeronautical Board meetings.



The Division's Shahn Sederberg (center) and Dave Ulane (right) met with Colorado Governor, Jared Polis (left) at the 2019 Aerospace Day at the Capitol.





The Colorado Aeronautical Board (CAB) is the policymaking body that oversees the operation of the Colorado Division of Aeronautics. The CAB is a sevenmember Type 1 Board appointed by the Governor to serve three year terms as representative of defined constituencies in the aviation community.

FY 2019 CAB Meetings & Updates

August 29, 2018 Joseph H. Thibodeau Room - Watkins, CO

Video | Agenda/Packet

October 10, 2018 Joseph H. Thibodeau Room - Watkins, CO Video | Agenda/Packet

November, 2018 CAB Update

December 12, 2018 Northern Colorado Regional Airport (FNL) Video | Agenda/Packet

January 28, 2019 Brown Palace Hotel - CAOA Winter Conference Video | Agenda/Packet

April 17, 2019 CDOT Headquarters - Denver, CO Video | Agenda/Packet

June 7, 2019 Greeley, CO - CAOA Spring Conference Video | Agenda/Packet











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