



2019 DHSEM ANNUAL REPORT

July 1, 2018 - June 30, 2019



COLORADO

**Division of Homeland Security
& Emergency Management**

Department of Public Safety





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Who We Are



A Prepared, Safe and Resilient Colorado!

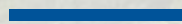
The Colorado Division of Homeland Security and Emergency Management (DHSEM) is the coordinating agency for Colorado's response to emergencies and disasters, regardless of cause.

The Division of Homeland Security and Emergency Management mission is to lead and support Colorado's effort to prevent, protect, mitigate, respond to and recover from all-hazards events.

Our mission is accomplished through a comprehensive and coordinated program of mitigating hazards, preparing for emergencies, preventing terrorist attacks and other criminal activity, coordinating resources for response to a disaster and supporting subsequent recovery efforts. The division also serves as the conduit for state and federal funding to prepare for and recover from all-hazards events.

Our mission is to lead and support Colorado's effort to prevent, protect, mitigate, respond to and recover from all-hazards events.

THE DIVISION ACCOMPLISHES ITS MISSION THROUGH FOUR OFFICES



**Chief of Staff Office (COS)
Office of Emergency Management (OEM)
Office of Grants Management (OGM)
Colorado Information Analysis Center (CIAC)**

Director's Message

I am pleased to present the Colorado Division of Homeland Security and Emergency Management's (DHSEM) Fiscal Year 2019 (July 1, 2018 to June 30, 2019) Annual Report. The Report displays the concentrated effort of the Division to protect those that live, work and play in Colorado.



DHSEM's vision is to create a prepared, safe and resilient Colorado! The ongoing commitment of all members and offices within the division during Fiscal Year 2019 is visible throughout this annual report. A large part of the report summarizes the division's activities in a collection of metrics. The numbers are impressive, but more important are the people behind each of the measurements. Whether it is the number of training sessions delivered, intelligence products written, disasters handled, communities assisted in recovery efforts, plans written, school safety tips handled through Safe2Tell, or the myriad of other programs provided by the division, a DHSEM staff member is behind each of the numbers presented in this report. Our highly talented and dedicated staff members plan and implement each meaningful task in the division's mission to lead and support Colorado's effort to prevent, protect, mitigate, respond to and recover from all-hazards events.

If you are reading this report online, you will notice hyperlinks that provide additional background information on our website. Please take a look at the supporting information behind these hyperlinks.

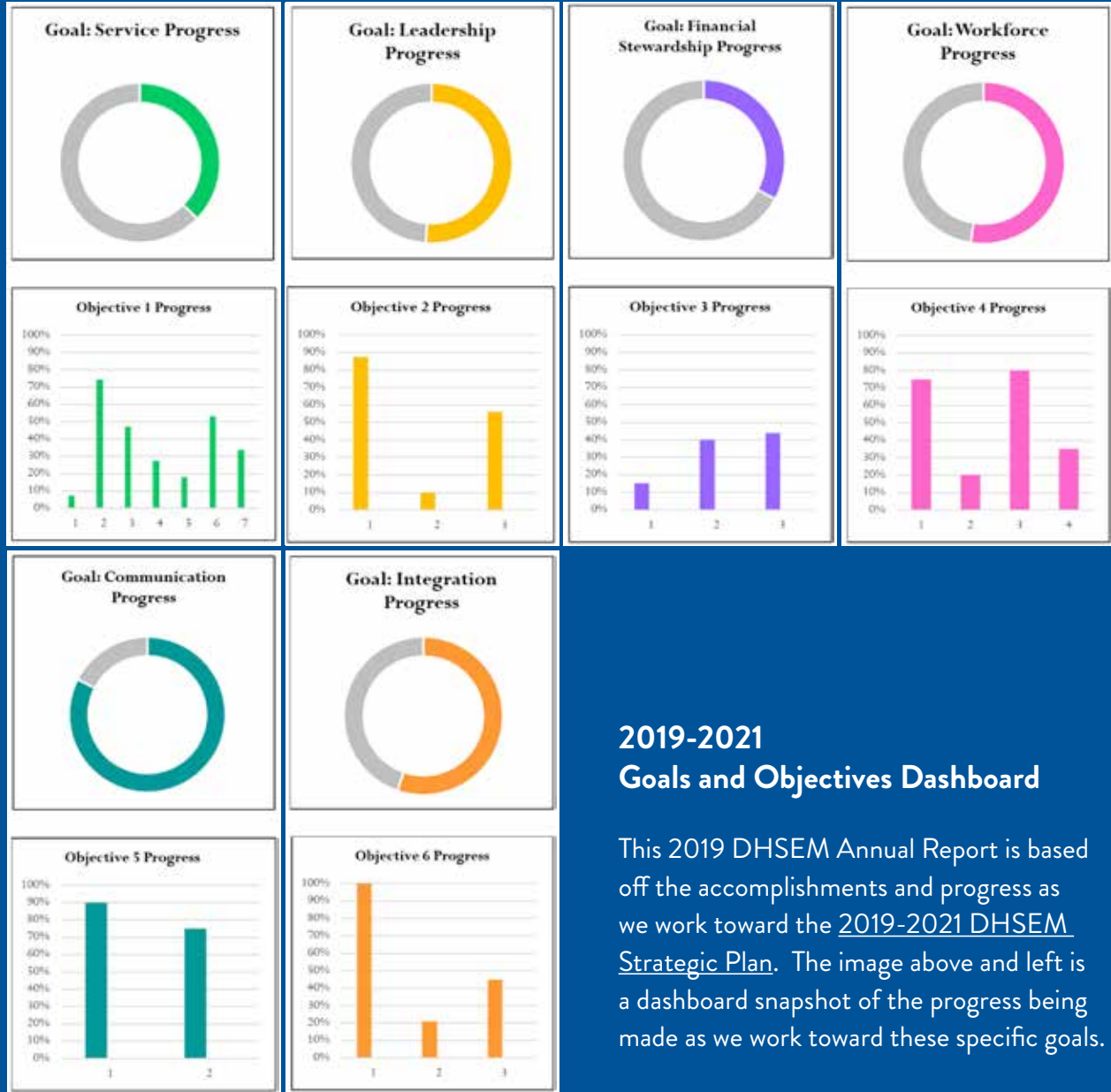
I am extremely proud of the work by all who contributed to the numerous accomplishments and ongoing efforts detailed in the coming pages. My gratitude goes out to our members and the division's partners that work every day to protect our wonderful state and its vibrant communities.

Thank you,

A handwritten signature in blue ink that reads "Kevin R. Klein". The signature is fluid and cursive.

Kevin R. Klein
DHSEM Division Director

DHSEM Strategic Plan



2019-2021 Goals and Objectives Dashboard

This 2019 DHSEM Annual Report is based off the accomplishments and progress as we work toward the [2019-2021 DHSEM Strategic Plan](#). The image above and left is a dashboard snapshot of the progress being made as we work toward these specific goals.



COLORADO
Division of Homeland Security
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Department of Public Safety

DHSEM Offices

Chief of Staff Office (COS)

is responsible for general administrative management of the division. This includes reviewing, updating and developing policies and procedures, leading strategic initiatives, projects, staff development and engagement and the division's strategic planning. In addition, the COS Office is responsible for internal and external communications and stakeholder outreach and education. Sections within the COS support all other division offices, sections and units.

Kimberly Lund Chief Of Staff



Colorado Information Analysis Center (CIAC)

focuses on preventing acts of terrorism, taking an all-crimes, all-threats approach. We are a centralized resource that gathers, analyzes and disseminates all-hazards information to private sector, local, state, tribal and federal stakeholders throughout Colorado and the United States.

Kevin McElyea CIAC Director



Office of Grants Management (OGM)

promotes and provides assistance for projects and programs to build, sustain and deliver the capabilities necessary to prevent, protect against, mitigate, respond to and recover from all-hazards events. The support provided includes all phases of the grant life cycle from application, awarding of the grant agreements, to close-out of the grant agreements and the grant program.

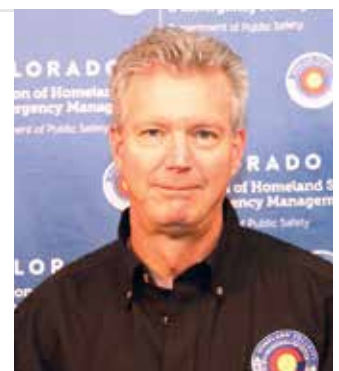
Lin Bonesteel OGM Director



Office of Emergency Management (OEM)

conducts the four phases of emergency management (preparedness, response, mitigation and recovery) in coordination with other state agencies and in support of local jurisdictions. It integrates emergency management efforts across all levels of government, including state, local, tribal and federal.

Mike Willis OEM Director



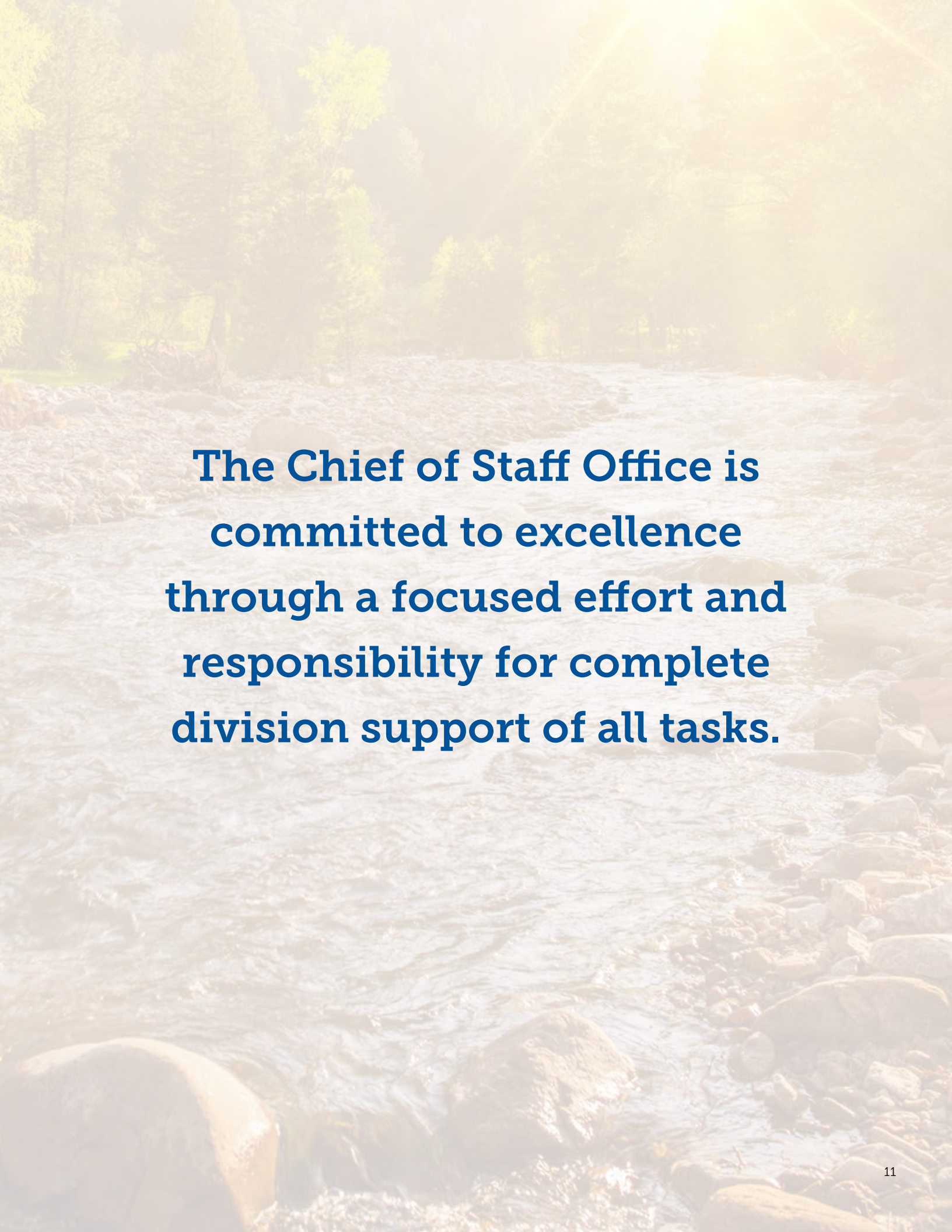




Chief of Staff Office (COS)



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The Chief of Staff Office is committed to excellence through a focused effort and responsibility for complete division support of all tasks.

COS Outcomes

DHSEM LEADERSHIP ENHANCEMENT



APRIL 2019

DHSEM launched its Leadership Development Program to create an environment of leadership excellence.



THEORY of ACTION

By Investing in the skills, knowledge, and abilities of our leadership team, we create a trust-based and resilient culture, attract and retain highly-qualified staff, and succeed in providing essential services to Colorado in ever-changing circumstances.



LEADERSHIP TRAININGS

The leadership training program focuses on gaining mastery of three disciplines in the statewide competency model: trust, accountability and talent development.



FOUR

trainings provided, including “Emergenetics,” “Emotional Intelligence” and “Accountability Builder” along with

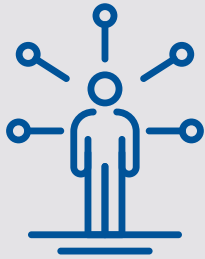
TWO

reading assignments geared toward supporting a foundation of understanding, common language, tools and strategies for leaders.

‘The Oz Principle’
‘The Speed of Trust’

COS Outcomes

DHSEM EMPLOYEE FOCUS



NINE
mission essential services established for COS section roles prioritizing employee work efforts to ensure alignment.

The result of evaluating and establishing the mission essential services for employees was two-fold, focusing efforts on improving current DHSEM employee knowledge, skills and abilities, and concentrating on strategy to recruit and retain future employees.

FIVE

focus groups of DHSEM and CDPS members were utilized to construct a plan and program focusing on current DHSEM employee growth.

Expected implementation date:

September 2019

FOUR

focus groups of DHSEM staff members were utilized to develop one comprehensive on-boarding program instead of having many disparate on-boarding processes.

Expected on-boarding rollout date:

October 2019

THREE months ahead of schedule!



DHSEM BEST PRACTICES

INSTANT SAVINGS *of* **\$14,000**

Using the “Lean” process, the support services section streamlined the process and procedures for ordering computers, cell phones and MiFi’s. Improvements resulted in DHSEM instant annual savings of **\$14,000** while also reducing involvement from **ELEVEN** to **THREE** people and delivery time from **EIGHT** months to **TWO** months.

COS Outcomes

STRATEGIC COMMUNICATIONS



COMMUNICATION SURVEYS

The focus is on creating effective communication both internally and externally. Surveys of all stakeholders were completed to create work plans for increased communication effectiveness in the coming fiscal year.

Strategic Communication
DHSEM Strategic Plan
Objectives 100% Complete



DHSEM DIGITAL COMMUNICATIONS



DHSEM.STATE.CO.US



[Twitter.com/COEmergency](https://twitter.com/COEmergency)



[Twitter.com/READYColorado](https://twitter.com/READYColorado)



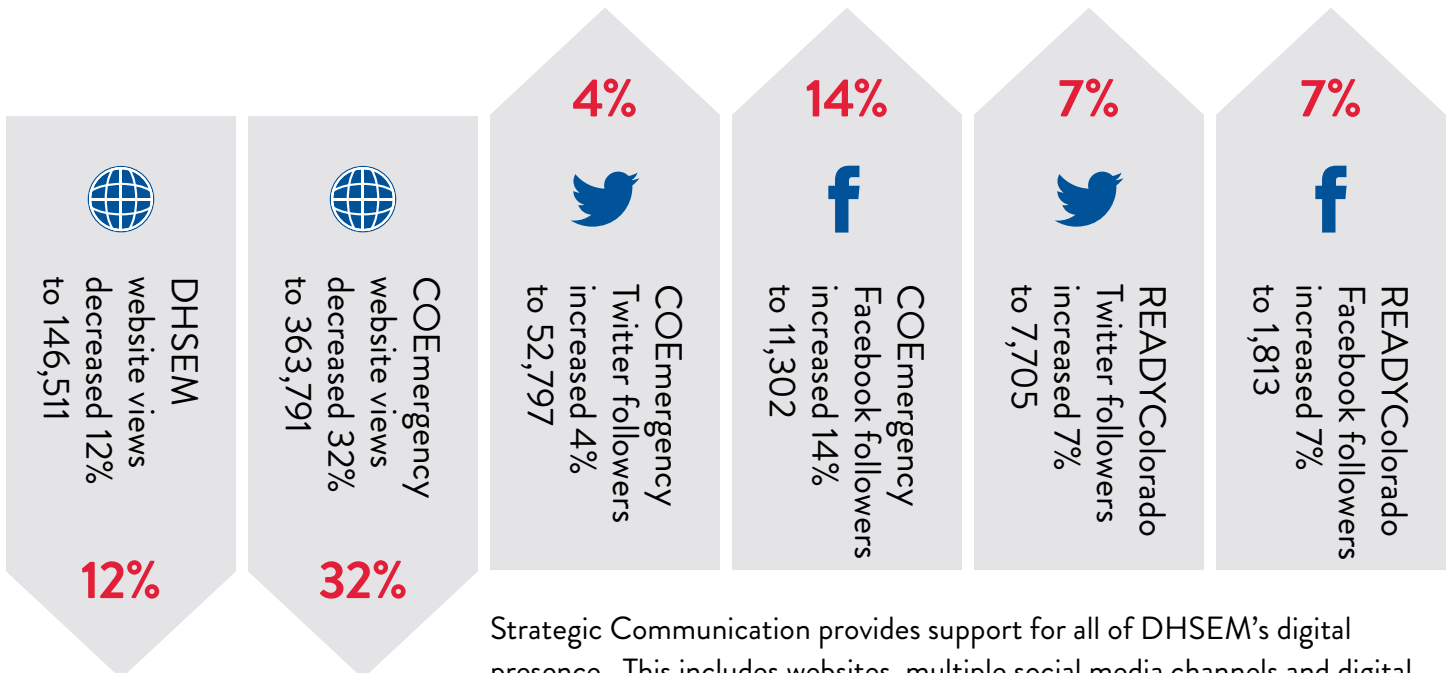
COEmergency.com



fb.com/COEmergency



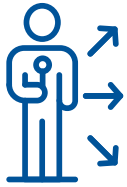
fb.com/READYColorado



Strategic Communication provides support for all of DHSEM’s digital presence. This includes websites, multiple social media channels and digital platforms, providing current external information and resource sharing.

COS Outcomes

COMMUNICATION TRAINING AND SUPPORT



PUBLIC INFORMATION OFFICER (PIO) TRAINING COURSES

THIRTEEN

PIO training courses provided to **THREE HUNDRED NINETY** students building a strong local capability.



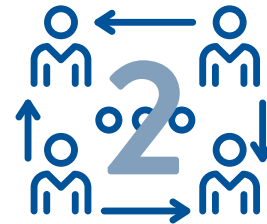
390
STUDENTS

14



FOURTEEN

State Emergency Operations Center (SEOC) activations supported, sharing real time incident information.



TWO

national workgroups supported creating guidebooks on:

US Department of Homeland Security Science and Technology Alert and Warning Working Group



US Department of Homeland Security Science and Technology Social Media Working Group

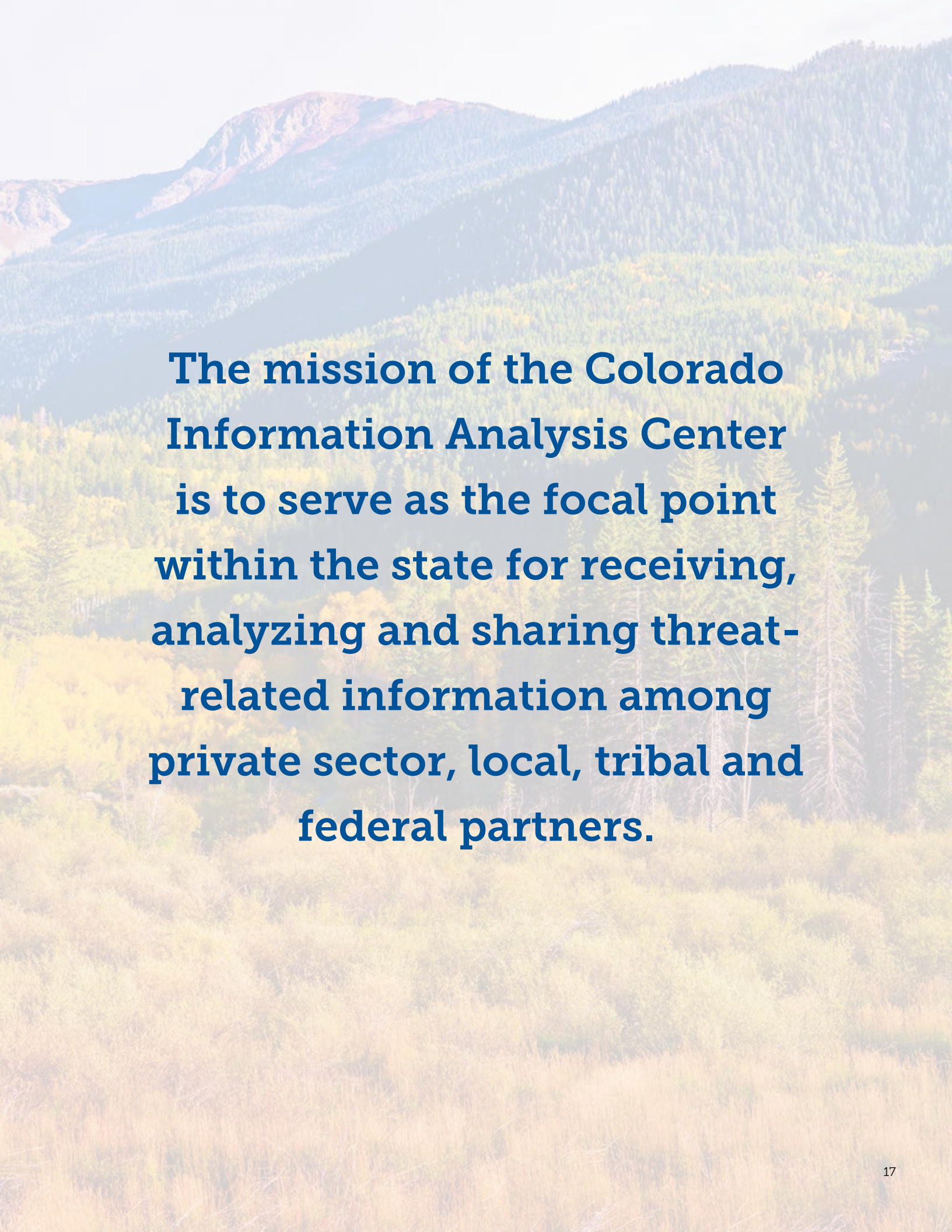




Colorado Information Analysis Center (CIAC)



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The mission of the Colorado Information Analysis Center is to serve as the focal point within the state for receiving, analyzing and sharing threat-related information among private sector, local, tribal and federal partners.

CIAC Outputs

CIAC ANNUAL PRODUCTS AND SUPPORT

10,039 TOTAL CIAC PRODUCTS & SUPPORT*

* All figures are based on calendar year 2018



TEN THOUSAND THIRTY NINE

TOTAL products and support created to achieve the CIAC mission.

(A product is a written assessment or information piece)

The TOP FIVE categories in which products and support were created:

- Auto Theft - 2,165
- Critical Infrastructure - 1,219
- Public Safety / Special Event / Civil Emergency Threat - 816
- Officer Safety Support - 791
- Crimes Against Persons - 770

4251

total PRODUCTS created while working toward the CIAC mission, including:

- CIAC Situational Awareness Bulletins (SABs) - 39
- CIAC Strategic Intelligence Products - 2
- Threat Checks Produced and Distributed for Partners - 60
- Threat Assessments Produced and Distributed for Partners - 6
- CIAC Requests for Information Produced and Distributed - 63
- Pass Through of Other Agency Documents / Products - 399

BRIEFINGS / PRESENTATIONS

Created in these areas:

- Cyber Support
- Disaster/Emergency Response Event/Exercise
- Event Support
- Presentations
- Threat Liaison Officer (TLO) Support and Interaction
- Disaster/Emergency Response Support



CIAC Outputs

CRITICAL INFRASTRUCTURE EDUCATION

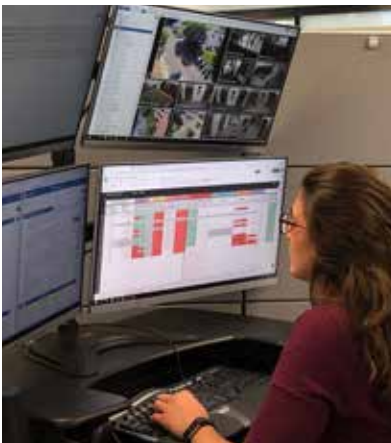


7

Critical infrastructure education products created:

- Biannual cybersecurity exercises and workshops in partnership with the Colorado National Guard cyber team and with G6 geared to critical infrastructure partners
- Educational programs, developed with emergency managers, provided during site visits specific to each customer's infrastructure

SAFE2TELL UNDER DHSEM



Safe2Tell team set record numbers within the first THREE months of operations under DHSEM

235

record number of tips Safe2Tell analysts received in a 24 hour period

7300

tips received (from March 25 to July 31, 2019)

16

SIXTEEN - the number of site specific infrastructure education programs conducted during quarters one and two.

8

Education Facilities

5

Houses of Worship

1

Energy Partners

1

Local Government

1

Department of Defense Contractors

CIAC Outputs

THREAT LIAISON OFFICER (TLO) PROGRAM

700

The CIAC TLO program consists of approximately **SEVEN HUNDRED** threat liaison officers

A Threat Liaison Officer (TLO) is an identified person in a law enforcement, emergency services, military, public health, private sector entity who is responsible for reporting and disseminating suspicious activity and other intelligence information to their local agency and the Colorado Information Analysis Center. A TLO is the direct point of contact for the CIAC at the local level and is the key to the two-way flow of information from the TLO's region to the CIAC. TLOs collect relevant field intelligence from their area and report this to the CIAC; they are also responsible for disseminating pertinent intelligence information from the CIAC to their own personnel.

NEW TLO CLASSES

CIAC hosted **THREE** new TLO classes adding **SEVENTY EIGHT** new TLOs to the program

QUARTERLY CALLS

CIAC hosted **TWO** quarterly calls, one on the topic of marijuana in Colorado (**175 TLO participants**) and one on sovereign citizens (**101 TLO participants**)

ANNUAL CONFERENCE

TWO HUNDRED SEVENTY SIX TLOs were in attendance (May 1, 2018 - Arvada, Colorado)



CIAC Outputs

COLORADO PREVENTING TARGETED VIOLENCE (PTV) PROGRAM

PTV PROGRAM LAUNCHED JUNE 1, 2018

A multi-disciplinary team is working with the National Governors Association to build healthy communities in Colorado by reducing targeted violence through the integration of existing training, partnerships, and intervention programs.

NATIONAL SUB-GRANT

Colorado received a National Governors Association sub-grant titled “Policy Academy on Preventing Targeted Violence” along with three other states: Illinois, Michigan and Virginia

STATE SUMMIT

CIAC hosted a State Summit on PTV with **SEVENTY EIGHT** participants including representatives from **SEVEN** state agencies (June 19, 2019)

CIAC SUCCESS



TWENTY ONE success stories in 2018 related to the overall mission accomplishments of the Colorado Information Analysis Center

Assisted with suspect id'ing, leading to the apprehension of individuals

Located vehicles used in nationwide crime-related incidents


Mitigating threat to local events, to include cyber



Office of Grants Management (OGM)



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Department of Public Safety



The mission of the Office of Grants Management is to standardize, streamline and improve federal and state grant management practices.

OGM Outcomes

GRANT CLOSEOUTS

76



NEW closeouts submitted
SEVENTY SIX new closeouts submitted
by sub-recipients through DHSEM

* FEMA Public Assistance
Grants [DR-4145](#)
and [DR-4229](#)

96



FEMA closeouts submitted
NINETY SIX closeouts submitted to FEMA
totaling \$72,906,805 *

\$73
million



180

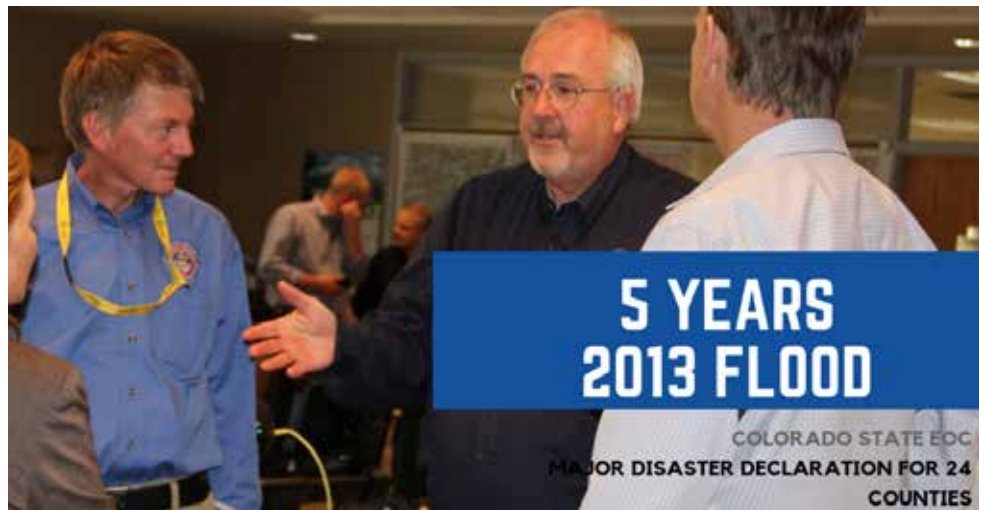


FEMA projects closed
ONE HUNDRED EIGHTY projects closed
by FEMA totaling \$55,440,570 *

\$55
million



FEMA administrator Craig Fugate
meets with DHSEM Director Klein
in SEOC during 2013 floods



OGM Outcomes

GRANTS AND CONTRACTS AGREEMENTS

Successfully applied for FIVE federal grant programs totaling:

\$14,949,263

Hazard Material Emergency Planning Grant

\$486,862 (3%)

State Homeland Security Grant Program

\$4,077,500 (27%)

Urban Area Security Initiative

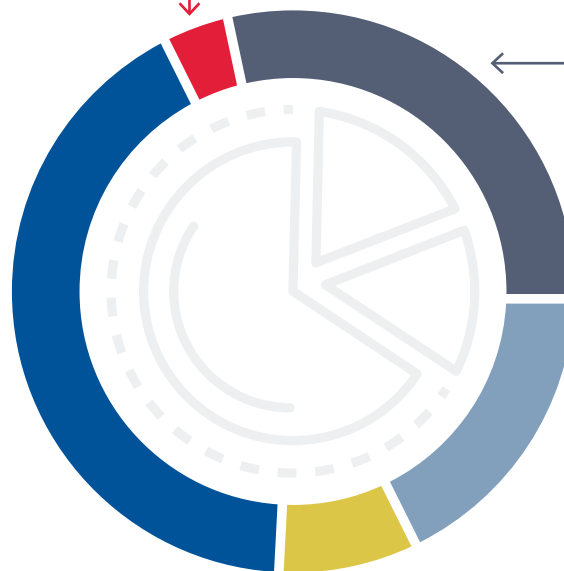
\$3,250,000 (22%)

Emergency Management Performance Grant

\$6,241,339 (42%)

State Homeland Security Grant Program, Non-Profit

\$893,562 (6%)



204

TWO HUNDRED FOUR

new grant agreements
issued through the state

194

ONE HUNDRED NINETY FOUR

modifications generated
on existing agreements

OGM Outcomes

CUSTOMER SERVICE INITIATIVES



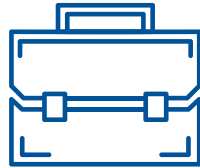
RISK ASSESSMENT

THREE HUNDRED SIX sub-recipient risk assessments completed across **FOURTEEN** grant programs



AUDIT REVIEWS

SEVENTY EIGHT sub-recipient single audit reviews conducted for sub-recipients expending more than \$750,000 within the organizations fiscal year



FIFTY FIVE ON-SITE VISITS

(sub-recipient monitoring visits completed)

109

ONE HUNDRED NINE guidance observations

105

ONE HUNDRED FIVE leading practices

Guidance observations are a non-compliance issue that could risk funding. Leading practices are recommendations to assist in maximizing grant reimbursements while staying compliant.



OGM Outcomes

SCHOOL EMERGENCY RESPONSE FUNDING

Enhance School Safety
Incident Response Grant
ESSIR



1

ONE
application received
totaling \$467,888

School Access For
Emergency Response
SAFER (SB18-158)



39

THIRTY NINE
applications received (round one)
totaling \$11,957,377

funds available to award:

**\$
4,857,354**



31

THIRTY ONE
applications received (round two)
totaling \$16,814,731

funds available to award:

**\$
4,859,788**



School Security
Disbursement Grant
SSD (SB-269)



95

NINETY FIVE
applications received (310 projects)
totaling \$60,049,678

funds available to award:

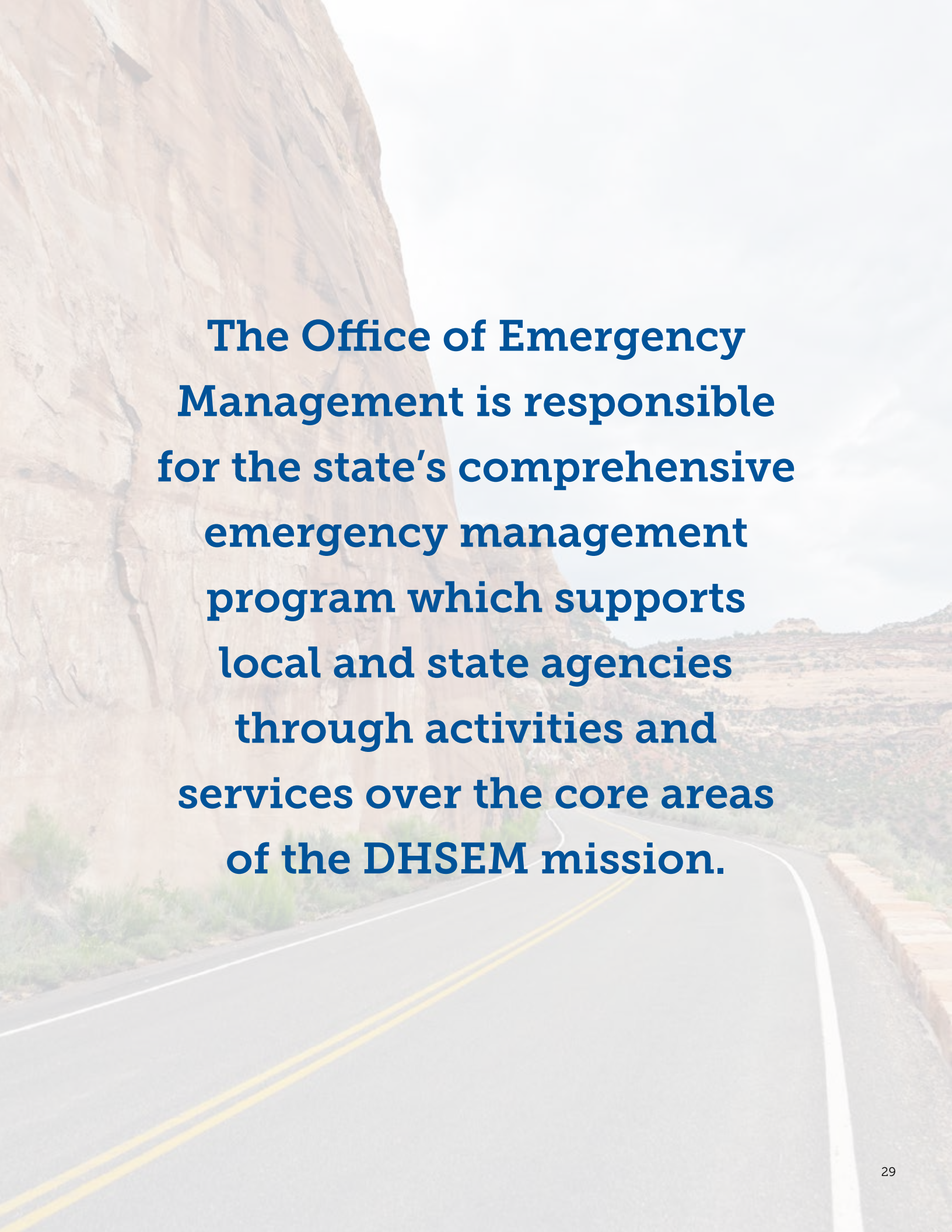
**\$
29,205,000**



Office of Emergency Management (OEM)



COLORADO
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Department of Public Safety



The Office of Emergency Management is responsible for the state's comprehensive emergency management program which supports local and state agencies through activities and services over the core areas of the DHSEM mission.

OEM Outcomes

STATE EMERGENCY OPERATIONS CENTER (SEOC) ACTIVATIONS

EIGHTEEN SEOC ACTIVATIONS

SIXTEEN incidents and **TWO** events



2018 ACTIVATIONS



Spring Creek Fire (June 28)

Chateau Fire (June 30)

Weston Pass Fire (July 3)

Lake Christine Fire (July 4)

Adobe Fire (July 13)

Summer Flooding (July 29)

August Initial PDA (August 20)

General Election (November 6)

Nationwide Bomb Threats (December 13)

Propane Supply Issue (December 26)

OEM Outcomes

SEOC ACTIVATIONS (cont'd)



2019 ACTIVATIONS

Inauguration of Governor-elect Polis (January 8)

Summit County Utility Outage (February 8)

Paonia Water Issue (February 27)

I-70 Avalanche Closures (March)

March Winter Storm (March 12)

April Spring Storm (April 9)

Hinsdale County Flood Issues (April 25)

Highland Ranch STEM School Shooting (May 7)



OEM Outcomes

SEOC OPERATIONAL PREPAREDNESS

SEOC SCHEDULING

Identify personnel and resources required to fulfill SEOC roles at specific activation levels and for 24-hour operations

WEEKLY update of schedule outlining each day, shift, name and contact information for each staff member



BACKUP SYSTEMS, COUNTY ALERT and WARNING PLANS



TWO integrated exercises conducted between the SEOC and Auxiliary Communications using primary and backup communications systems in case of primary system failures or limitations

EIGHTY THREE PERCENT of Colorado counties have alert and warning plans, collected in cooperation with field services, providing a baseline number for working with remaining counties in need of plans

OEM Outcomes

COLORADO BUSINESS EMERGENCY OPERATIONS CENTER (BEOC)

COLORADO BEOC

Our mission is to facilitate communication and operational coordination between the private sector and the State Emergency Operations Center during a disaster, emergency or a planned special event.

The [Colorado BEOC](#) was launched March 2019

Marketing materials developed to promote and educate private sector partners on Colorado BEOC collaboration



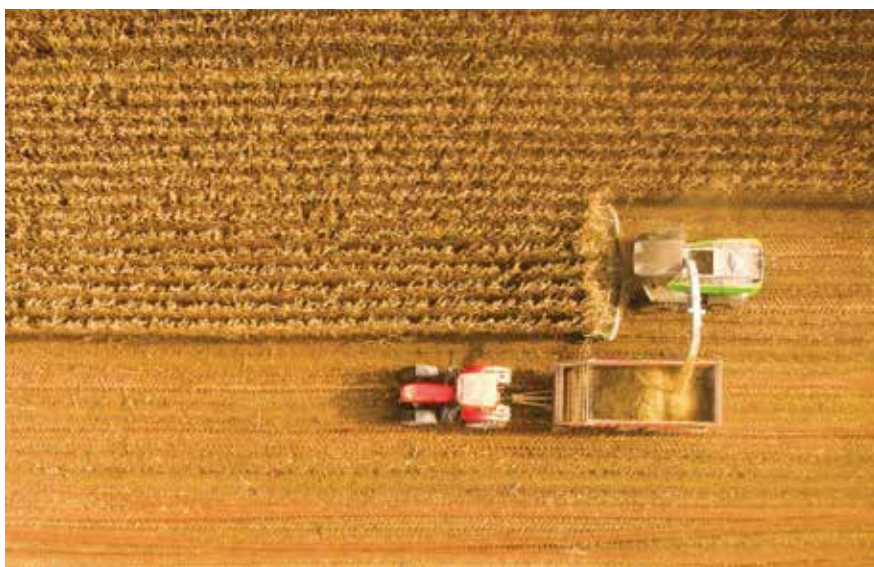
ASK business card



trifold brochure



Lifeline fact sheet



FOUR
preliminary SEOC exercises
in which the Colorado BEOC
was integrated

THREE
resources designed
for SEOC integrations

- standard operating guide
- Colorado BEOC website
- [searchable database of business information](#) during an emergency

DECEMBER 2018
first SEOC activation to include
Colorado BEOC support

FIVE
[SEOC activations the Colorado BEOC supported in FY19](#)

OEM Outcomes

STATEWIDE INCIDENT MANAGEMENT TEAM (IMT)

\$
150,000

ONE HUNDRED
FIFTY THOUSAND DOLLARS
of state grant funds administered
to

5

FIVE
state-certified Type III IMTs



COLORADO INCIDENT SUPPORT

416 Fire



Spring Creek Fire



Chateau Fire



Buffalo Mountain Fire



Paonia Water Shortage



IMT individuals from the five state-certified Type III IMTs supported the above incidents among others statewide.



IMT Response to Hurricane Florence

9 members
deployed

10 days of
support

Deployed NINE-member Type III IMTs for TEN days via Emergency Management Assistance Compact (EMAC) to support North Carolina Emergency Management.

OEM Outcomes

INCIDENT PLANNING SUPPORT

\$3.1 million

EMPG
grant dollars
distributed to

72

SEVENTY TWO
local and tribal emergency
management programs

29

TWENTY NINE
deployments to support local
incidents by regional field
managers with technical
assistance

280

TWO HUNDRED EIGHTY
regional meetings, trainings
and exercises supported
to prepare for all-hazards
incidents

Training with the Colorado National Guard and the Republic of Slovenia

3

THREE
overseas and in-state
coordinated workshop/trainings
to build partnerships

Colorado **ONE** + Slovenia **TWO**

Emergency Support Function (ESF) 5 Meetings

67

SIXTY SEVEN
ESF 5 meetings supported
or facilitated to build local capacity

Field services successfully conducted planning
facilitation in every region of the state



OEM Outcomes

COLORADO AUXILIARY COMMUNICATIONS (AuxComm)

COLORADO AuxComm

Colorado AuxComm is a specialized incident and disaster response public safety communications unit made up of volunteers whose primary mission is to support the Colorado OEM.



5

- TWO** special event deployments and **THREE** state deployments
- Spring fire
 - Hinsdale county
 - Winter blizzard

4

FOUR regional workshops supported

AuxComm - HINSDALE MISSION

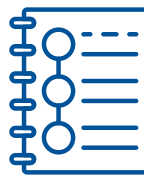
HINSDALE Unified Coordination Group

Colorado AuxComm members deployed a VHF repeater network atop a water tower, providing critical communication support to field assets working in austere areas.



FIVE

AuxComm members deployed to support a communication gap



FIFTEEN

days AuxComm members provided on-site support



EIGHTEEN

days a temporary radio network was authorized for use

OEM Outcomes

FIELD SERVICES WORK PRIORITIES

10

TEN benchmarks established for current and new regional field managers (RFM) based on mission essential tasks. Progress for each RFM is tracked for most efficient use of time and resources. Future expectations and outcomes will be developed based on successes.

- Regional Smart Book Data updates
- Regional ESF-5 Meeting Facilitation
- Participation in local planning efforts
- Assessments of local emergency operations plans
- Participation in local MAC meetings
- Emergency Management Performance Grant partner work plan meetings
- Emergency Management Performance Grant administration and quarterly roll-up reports
- Training support activities



- Regional State partner meetings
- Conference attendance

STATE HAZARD MITIGATION PLAN



98%

NINETY EIGHT PERCENT
of Colorado's population is covered by
[local hazard mitigation plans](#).

Completion and approval by FEMA of the [State Hazard Mitigation Plan](#) is one of the most important DHSEM mitigation section's accomplishments as it protects Colorado communities to be eligible for federal funding.



OEM Outcomes

MITIGATION PROJECTS

EIGHTY THREE
mitigation projects given design
management and guidance to
reduce community threats

83

42

FORTY TWO
local governments served as
project sponsors

- requesting -

\$110 million

ONE HUNDRED TEN MILLION DOLLARS
of which

\$95.5 million from FEMA

SEVENTEEN
additional mitigation projects
approved by FEMA

17

assistance exceeding \$18 million

Colorado Mitigation Projects Underway

- TWENTY -
Hazard Plans
- FOURTEEN -
Flood Control
- EIGHTEEN -
Wildland Fire
- SEVEN -
**High Hazard Property
Acquisition**
- NINE -
Emergency Power
- FIFTEEN -
Special Plans



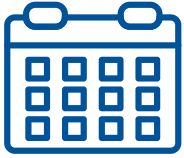
36

THIRTY SIX mitigation projects completed and closed out.

**A significant milestone representing the largest number of
project completions since the 2013 flood disaster.**

OEM Outcomes

NATIONAL RESOURCES CONSERVATION SERVICE (NRCS) PROJECTS



The DHSEM State Recovery Task Force interacted with over **EIGHTEEN** state agencies and over **SEVEN** federal disaster recovery agencies to provide assistance to Colorado communities impacted by disasters in FY19

COOPERATIVE PARTNERSHIP

A cooperative partnership between OEM Recovery, OGM Grants and NRCS for **EIGHT** separate Emergency Watershed Protection Program (EWP) grants awarded in Colorado

\$18,806,122

total NRCS
federal dollars awarded

\$5,860,956

state dollars in addition to
federal dollars awarded

In most cases without the state share the federal award would not have been possible. The state's involvement and contribution enabled the state to leverage the additional \$18M in federal funds toward these construction projects.



HINSDALE PROJECT SUPPORT

DHSEM facilitated and funded **TWO** grants for a total state share of roughly \$800K and federal share of \$2.4M. A terrific partnership between Hinsdale County, DHSEM, Colorado DNR, and NRCS. We literally were able to get commitments within 24 hours for funding.

OEM Outcomes

TRAINING AND EXERCISE



MEMBER TRAININGS

In an effort to build a strong evaluator cadre in Colorado through partnership with [Chemical Stockpile Emergency Preparedness Program \(CSEPP\)](#) to bring the [Master Exercise Practitioner Program \(MEPP\)](#) series to Pueblo

THIRTY EIGHT students from across the state participated in the two-part MEPP course ONE was a DSHEM staff member

In April 2019, the first Colorado hosted [FEMA Emergency Management Basic Academy](#) was launched through DHSEM

FORTY FIVE students graduated in August 2019 being the largest academy group for this course FIVE were DSHEM staff members

TRAINING and EXERCISE PROGRAM FACTS



ONE HUNDRED SIXTY THREE courses provided



ONE THOUSAND THREE students trained



TWENTY TWO regional exercises participated in by DHSEM training and exercise specialists across **NINE** all-hazard regions



OEM Outcomes

TRAINING AND EXERCISE (T&E)



GOVERNOR TABLETOPS

TWO [tabletop exercises](#) held on January 7 and June 7, 2019 with the Governor and cabinet, to address situational awareness, information management and SEOC roles for the newly elected administration

NEW TRAINING PLANS

FOUR-YEAR

[Training and Exercise Plan](#) to be integrated with the Colorado Department of Public Health & Environment while offering **TWO** full scale exercises to local and tribal jurisdictions

100%

of [SEOC command staff training](#) plans have been developed with a roll-out of mid-December 2019 with 25% of plans finalized and introduced during the September SEOC monthly training

QUARTERLY EXERCISES

ONE

quarterly exercise incorporating the Colorado BEOC and SEOC on a work plan for communication during a disaster, emergency or planned special event was performed

ONE

quarterly exercise in preparation for the upcoming Election Day, simulating a power outage impacting critical infrastructure and essential services in preparation for a potential real event was performed

TWO

functional quarterly exercises held by the SEOC designed to develop planning skills as if during an actual activation and are simulated as real events that drive SEOC activity were performed



OEM Outcomes

OPERATIONS STANDARDS

Continuity of Operations Program (COOP) Standards and Data Collection

ONE

task achieved in large part due to Continuity of Operations standards established in



8 CCR 1507-40
(Continuity of State Government Operations, effective August 30, 2014)

This regulation requires the plan to provide:

- continuity planning guidance
- alternate facility selection guidance
- continuity training and exercise guidance



The outcome:
TWENTY TWO
organizations involved to fully report and exercise the COOP plan

PREPAREDNESS REVIEW

Threat and Hazard Identification and Risk Assessment (THIRA) Stakeholder Preparedness Review (SPR)



ONE

task achieved using a whole community approach leading to updated information for planning purposes



FOUR

workgroups held consisting of local, state and federal subject matter experts



FORTY

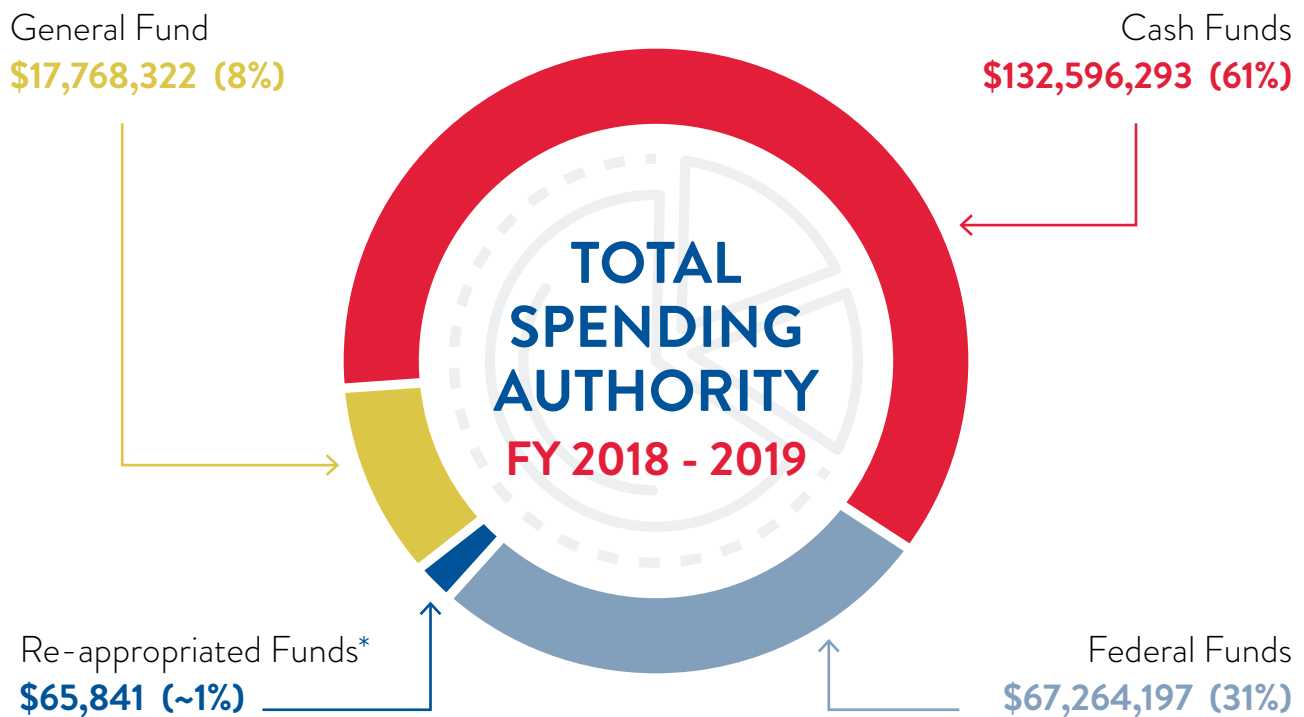
organizations involved from government, non-governmental and private sector

DHSEM Financials

INCOME REPORT

SPENDING AUTHORITY BY FUND SOURCE	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19
General Fund	\$3,633,353	\$3,148,433	\$3,850,806	\$17,768,322
Cash Funds	\$81,182,843	\$56,031,528	\$55,576,613	\$132,596,293
Re-appropriated Funds	\$65,841	\$65,841	\$65,841	\$65,841
Federal Funds	\$80,515,638	\$86,403,646	\$63,339,119	\$67,264,197
TOTAL SPENDING AUTHORITY	\$165,397,675	\$145,649,448	\$122,832,380	\$217,694,653

Figures are balanced to the Colorado Operations Resource Engine (CORE)



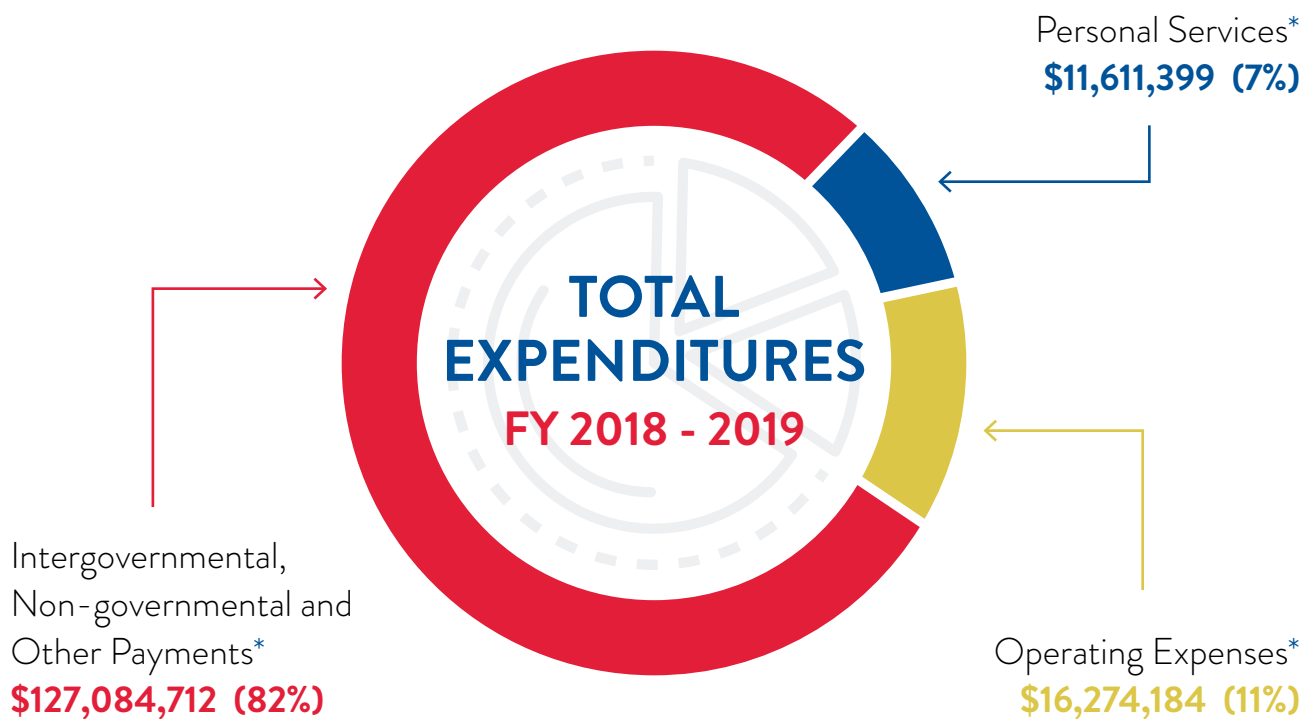
* Re-appropriated Funds:
Transfer from
Department of Local Affairs (DOLA).

DHSEM Financials

EXPENDITURES REPORT

EXPENDITURES	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19
Personal Services	\$22,439,291	\$16,813,347	\$11,890,614	\$11,611,399
Operating Expenses	\$71,251,113	\$6,266,580	\$4,797,342	\$16,274,184
Intergovernmental, Non-governmental and Other Payments	\$31,453,425	\$92,783,404	\$64,087,676	\$127,084,712
TOTAL EXPENDITURES	\$125,143,830	\$115,863,330	\$80,775,632	\$154,970,295

Figures are balanced to the Colorado Operations Resource Engine (CORE)



*** Personal Services:**
Employee salary and benefits.

*** Operating Expenses:**
General operational expenses.

*** Other Payments:**

- Intergovernmental
- Non-governmental
- Funds received by the state and passed to local jurisdiction.

2019 DHSEM ANNUAL REPORT

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