



COLORADO

Division of Homeland Security & Emergency Management

Department of Public Safety



Colorado Division of Homeland Security and Emergency Management

Annual Report ~ Fiscal Year 2015



Annual Report

~ FY 2015 ~

July 1, 2014 - June 30, 2015

MISSION, VISION & VALUES



Division Mission

Provide leadership and support to Colorado communities to prevent, protect, mitigate, respond and recover from all-hazard events including acts of terrorism.

Division Vision

Colorado communities are safe, secure, and resilient from all-hazard events including acts of terrorism.

Division Values

Division of Homeland Security and Emergency Management employees will build public trust and confidence through performance and partnerships. Employees will achieve this by demonstrating a commitment to excellence reflected in the services, skills, collaborations, timeliness and understanding we provide to those we support, and to those we garner support from.

As representatives of state government, and as individuals, we value communication, transparency, consistency, compassion, innovation, personal excellence, mutual respect, and teamwork. We hold ourselves accountable to our partners and Colorado communities by honoring commitments, focusing on outcomes, and striving for the highest quality of service. We are committed to our chosen profession and believe that the services we provide are essential.

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LETTER FROM DIRECTOR

Partnerships. Building and maintaining partnerships is what the Colorado Division of Homeland Security and Emergency Management (DHSEM) does on a daily basis.

Throughout the past year DHSEM has collaborated with numerous partners while in pursuit of achieving our mission to provide leadership and support to Colorado communities.

The progress made towards our mission is documented in this annual report. Each DHSEM office, as well as their individual programs, are documented to highlight program objectives and the progress made towards achieving those objectives during the 2015 fiscal year (June 2014-July 2015).

Also highlighted are a few key partnerships and events from the past fiscal year. Specific events that are highlighted include the 2015 World Alpine Ski Championships and an interoperable communications exercise with the Colorado National Guard and local agencies. These highlights are just a small glimpse into the story of collaboration and partnership developed regularly by DHSEM staff.

The story of partnership is told no more powerfully than through the trials of disaster response and recovery. DHSEM staff have now been actively involved in disaster recovery for more than 1,000 consecutive days. From day one through day 1,000, Division personnel have remained focused on the priority of supporting local jurisdictions during recovery. The Division is now poised to successfully achieve our mission moving forward well beyond day 1,001 through the completion of our latest disaster: DR-4229.

DR-4229 was declared after numerous spring storms impacted communities across Colorado. These severe weather events brought along renewed challenges. Through partnerships, however, we tackled these challenges together.

I look forward to strengthening and building new partnerships as DHSEM continues to lead and support communities all across our great state.

Sincerely,



Kevin R. Klein, Director

Director Kevin R. Klein



Kevin R. Klein is the Director of the Colorado Division of Homeland Security and Emergency Management and Governor Hickenlooper's Homeland Security Advisor.

Klein assumed this role on July 1, 2012 when the Division was newly established under House Bill 12-1283.

Klein was previously the Director for the Colorado Division of Fire Safety.

Klein has a Master's degree from Harvard University's Kennedy School of Government in Public Administration.

***CIAC Director
Captain J.P. Burt***



Captain J.P. Burt is the Commander of the Colorado State Patrol Homeland Security Section. He is assigned to the Division of Homeland Security and Emergency Management as the Director of the Colorado Information Analysis Center.

Captain Burt is an 11-year veteran of the Colorado State Patrol and has served as a Field Training Officer, a Corporal, a field Sergeant, a specialty section Sergeant, and section Commander within the CSP Criminal Investigations Branch.

***Emergency Management
Director Dana Reynolds***



Director Dana C. Reynolds has been with the Colorado Department of Public Safety since 1999. He began his career as a trooper with the Colorado State Patrol.

Director Reynolds holds a B.S. in Public Administration and an M.A. in Criminal Justice from the University of Colorado at Denver. He also serves as adjunct faculty at Denver University in the Sociology and Criminology Program and is a Senior Lecturer at DU in the Korbel School in the Homeland Security Certificate Program.

***Deputy Division Director
Dave Hard***



Deputy Division Director Dave Hard has served in the fire service for nearly 31 years in Colorado and Oregon. He retired from the fire service before joining DHSEM in 2011.

Deputy Director Hard has an Associate's degree in Fire Science Technology and is a graduate of the Executive Leaders Program at the Center for Homeland Defense and Security at the Naval Post Graduate School.

DIVISION STRUCTURE

Division Director
Kevin R. Klein

CIAC-J.P. Burt

Emergency Management-D.C. Reynolds

Support & Preparedness-Dave Hard

Program Assistant

Program Assistant

Program Assistant

All-Hazards
Intelligence Unit

Auto Theft Intelligence
Coordination Center

Operations

Recovery

Field Services

Preparedness Program

Federal, State,
Local Partners

CSP Intelligence Unit /
Task Force Officers

Resource Mobilization

Mitigation

Chemical Stockpile
Emergency Preparedness

Grant and Finance

CIAC Strategic
Planning

Geo-Spatial Analysis

Planning

Construction

Strategic Communications

Terrorism Liaison Officer
Program

Infrastructure Protection
& Cyber Security

SEOC Communications

Disaster Case
Management

Interoperable
Communications

SEOC Systems
Administration

Public Assistance

Training and Exercise

Community Development
Block Grant - DR

Policy & Procedure



COLORADO

Division of Homeland Security
& Emergency Management

Department of Public Safety

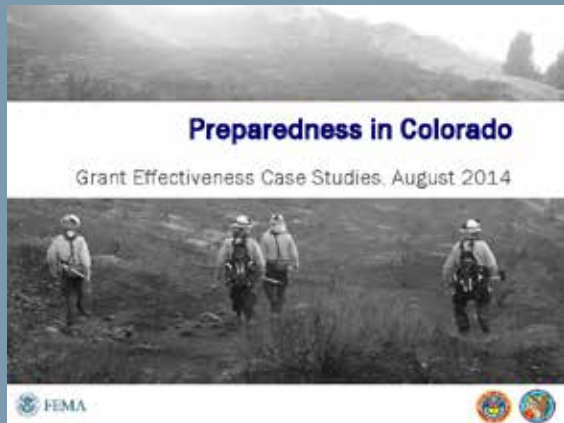
Description of Grants

- HSGP: Homeland Security Grant Program
- EMPG: Emergency Management Performance Grant Program
- CSEPP: Chemical Stockpile Emergency Preparedness Program
- PDM: Pre-Disaster Mitigation Grant Program
- GF: Colorado General Fund
- HMEP: Hazardous Materials Emergency Preparedness
- NSGP: Nonprofit Security Grant Program

Grant Case Studies

In August of 2014, FEMA highlighted Grant Effectiveness Case Studies in Colorado in their report titled, *Preparedness in Colorado*.

The complete report is available online at: <http://www.dhsem.state.co.us/emergency-management/grant-programs>

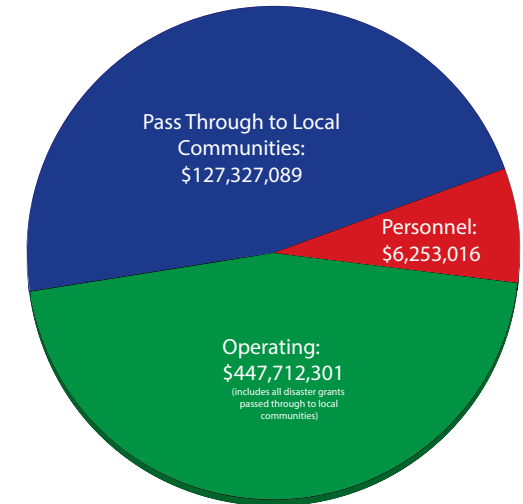


DIVISION FINANCES

July 2014-June 2015

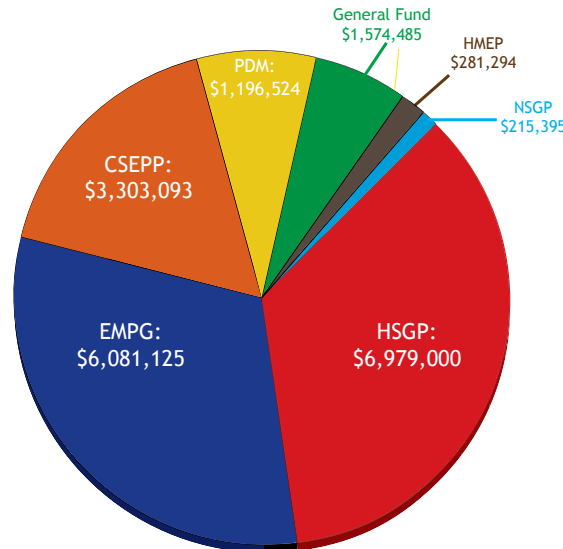
EXPENSES

\$178,292,406



71%

Seventy-one percent of expenses were funds passed through to local communities.



REVENUE

\$19,630,916

The Colorado fiscal year does not align directly with the federal fiscal year or specific grant periods.

The difference between the fiscal year 2015 revenue vs expenses is the amount of federal disaster recovery grants passed on to local communities.

LEGISLATIVE UPDATE

SB 002 ***Extend Report Date Statewide Radio Communications***

Summary: The bill extends the date by which the Department of Public Safety must report its findings regarding statewide radio communications to the Joint Budget Committee from December 1, 2014, to June 30, 2015. The report is required pursuant to Senate Bill 14-127, which directed the department to undertake a needs assessment of and formulate a business plan for the Digital Trunked Radio System.

Fiscal Impact: No fiscal impact to DHSEM or CDPS

Effective Date: April 3, 2015

SB 212 ***Storm Water Facilities Not Injure Water Rights***

Summary: This bill specifies that storm water detention and infiltration facilities, and post-wildland fire facilities that detain water for environmental and public safety purposes, do not injure vested water rights. Water detained by these facilities cannot be applied to any beneficial use or used to form the basis for any claim to or for the water.

Fiscal Impact: No fiscal impact to DHSEM or CDPS

Effective Date: August 5, 2015

SB 248 ***Repeal State Facility Security Fund***

Summary: This bill, recommended by the Joint Budget Committee, repeals the State Facility Security Fund. The bill maintains that state departments and agencies are required to comply with building security rules that require funding only if funds are available.

Fiscal Impact: No fiscal impact to DHSEM or CDPS
DHSEM received resources via SB 234 for an emergency alert notification system.

Effective Date: August 5, 2015



HOMELAND SECURITY AND ALL-HAZARDS SENIOR ADVISORY COMMITTEE (HSAC)

Homeland Security and All-Hazards Senior Advisory Committee (HSAC) established pursuant to Colorado Revised Statute 24-33.5-1614.

The mission of the Committee is to advise the State's Homeland Security Advisor, provide strategic direction to the Division of Homeland Security and Emergency Management, and best position the state to predict, prevent, mitigate the effects of, respond to, and recover from those threats or hazards posing the greatest risk to Coloradoans.

External Agency Representatives

Garry Briese, Colorado State Fire Chiefs Association
Mike Chard, Colorado Emergency Management Association
Scott Field, Denver Urban Area Security Initiative Representative
Lori Hodges, State All Hazards Advisory Committee
Kathi Gurule, Tribal Representative
Sheriff Bruce Hartman, County Sheriffs of Colorado
Chief Dwight Henniger, Colorado Association of Chiefs of Police
George Heinrichs, Private Industry Representative
Scott Kellar, Regional Homeland Security Coordinators
Chief Randy Leshner, Emergency Medical Services Assn. of Colorado
Commissioner Peggy Littleton, Colorado Counties Inc.
Bob Ricketts, Public Safety Communications Subcommittee
Meghan Storrie, Colorado Municipal League Representative
Ann Terry, Special Districts Association
Bill Tolbert, Colorado Voluntary Organizations Active in Disaster
Patricia Williams, Colorado Emergency Preparedness Partnership

Department of Public Safety Appointments

Executive Director Stan Hilkey, Chair
Colorado Department of Public Safety
Director Kevin Klein (non-voting member)
Division of Homeland Security and Emergency Management
Chief Scott Hernandez
Colorado State Patrol
Director Paul Cooke
Division of Fire Prevention and Control

Colorado State Agency Appointments

Public Safety Communications Network Manager Peter Bangas
Governor's Office of Information Technology
Colorado Chief Information Security Officer Deborah Blyth
Governor's Office of Information Technology
Deputy Director Bruce Eisenhauer
Department of Local Affairs
Deputy Director Michael Hunt
Department of Military and Veterans Affairs
Director Lyle Moore Jr., MPH, REHS
CDPHE Office of Emergency Preparedness and Response
Director Chad Ray
CDOT Office of Emergency Management

HSAC Strategic Framework

The Homeland Security & All-Hazards Strategic Framework was prepared by the HSAC to provide broad, strategic direction and guidance for the stakeholders of Colorado's Homeland Security program.

The strategy complies with applicable federal and state requirements and supports the National Preparedness Goal.

The HSAC Strategic Framework is available online in the resource library located at www.DHSEM.state.co.us.



Learn more about the HSAC by visiting the DHSEM website:

<http://dhsem.state.co.us/division/committees/homeland-security-all-hazards-senior-advisory-committee>



HSAC SUBCOMMITTEES

Colorado Emergency Planning Committee

Public Safety Communications Committee

Information Sharing Committee

State Resource Mobilization and
State Incident Management Team

By-Laws Committee

Strategic Planning Committee

Risk-Based Funding Formula Subcommittee

COLORADO INFORMATION ANALYSIS CENTER



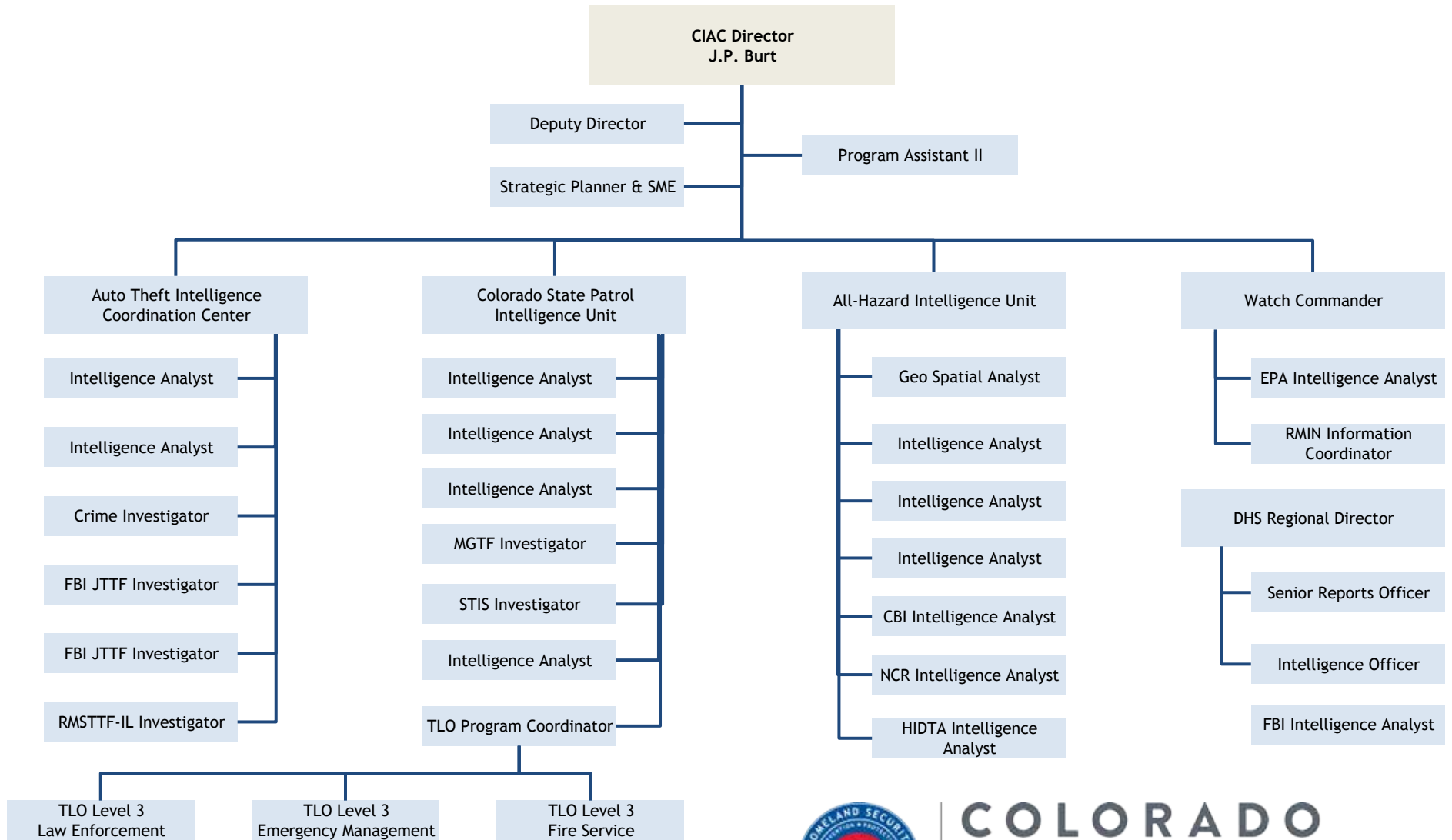
10 Year Anniversary



October 2014 was the 10th anniversary of the Colorado Information Analysis Center (CIAC). From 2004-2014, the purpose of the CIAC has remained unchanged: to serve as Colorado's fusion center.

As the state fusion center, the CIAC is focused on ensuring a safe, secure, and resilient Colorado from intentional acts of terrorism, accidental harmful events, or disasters. The Center supports private sector, local, state, tribal, and federal partners through its all-crimes, all-hazards approach to information sharing.

COLORADO INFORMATION ANALYSIS CENTER



COLORADO

Division of Homeland Security & Emergency Management

Department of Public Safety

CIAC STRATEGIC GOALS

The CIAC's 2013-2015 Strategic Plan was comprised of four strategic goals and 12 objectives. In all, there were 30 performance measures for the Center to meet over the three-year period. Of the 30 performance measures, 26 were completed by the end of 2014, three are in progress, and one is expected to begin in 2015. All four outstanding performance measures will be completed in 2015.

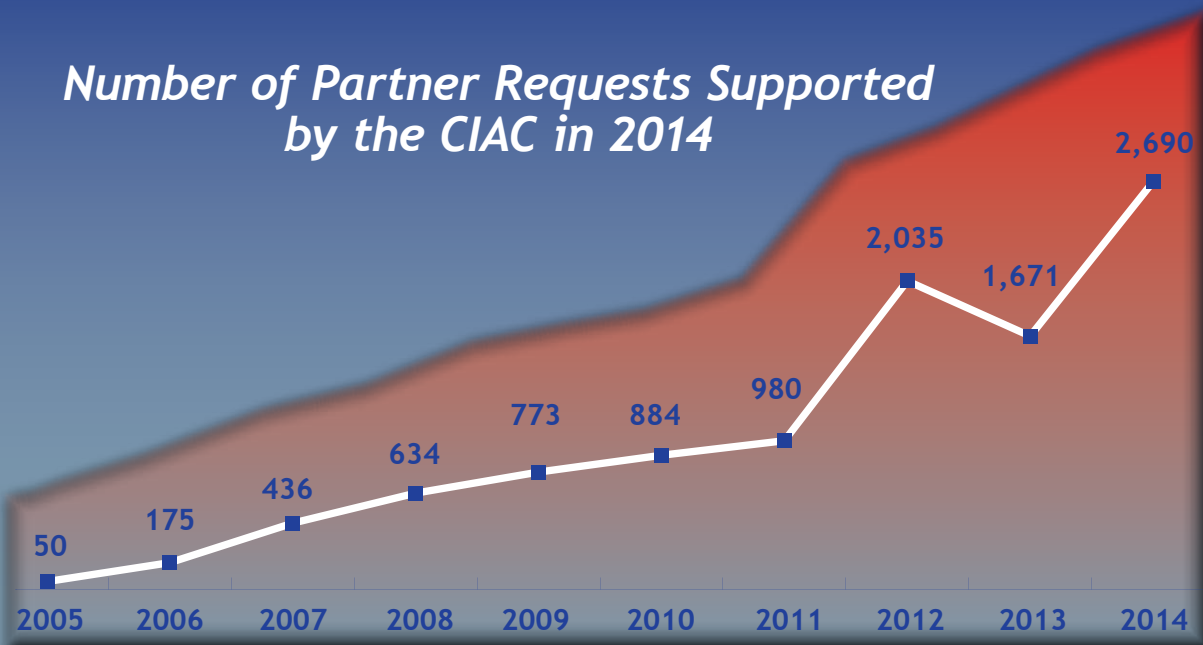
Goal 1: Enhance Analytical Expectations and Requirements

Goal 2: Establish an Efficient and Effective CIAC Production Plan

Goal 3: Streamline the CIAC's Internal Product Dissemination Process

Goal 4: Increase Outreach and Partner Participation

Number of Partner Requests Supported by the CIAC in 2014



CIAC Mission

The Colorado Information Analysis Center's mission is to serve as the focal point within the state for gathering, receiving, analyzing, and sharing threat-related information among private sector, local, state, tribal, and federal partners.



REPORT

Suspicious Activity



Call
1-877-509-CIAC



Download the See-Send App:
iTunes or Google Play



File a report online:
<http://report.ciac.co.gov/>



SPECIAL EVENT SUPPORT

The CIAC provided mobile analytical and field intelligence teams to support many special events including the Winter X Games in Aspen, the USA Pro Challenge, and the 2015 Alpine World Ski Championships.



Products and Services

The CIAC produces more than 33 different types of products. A majority of assignments in 2014 fell into 17 categories:

Auto Theft Automated Hot Sheets	169
Background Check	132
Be on the Look Out (BOLO)	72
Booking/Driver's License Information	362
Event Monitoring	131
GIS Mapping Product	8
Information/Awareness Bulletin	43
Intelligence Products	97
Law Enforcement Workup	108
Briefs	56
Request For Information Created	43
Response to Request- general	132
Risk/Threat Assessment	40
Suspicious Activity or Threat Review	264
Special Project	77
Threat Check-Events	82
Training/Presentation	78



2014 CIAC Support to Partners - By CIAC Unit

	ATICC	AHIU	CSPIU	Total
Local Agency	125	773	61	959
State Agency	109	475	224	808
Federal Agency	116	300	41	457
Non-Colorado Agency	12	373	54	439
Other Agency	8	13	6	27

ATICC Auto Theft Intelligence Coordination Center
 CSPIU Colorado State Patrol Intelligence Unit
 AHIU All-Hazard Intelligence Unit

TERRORISM LIAISON OFFICER PROGRAM



The CIAC launched its Terrorism Liaison Officer (TLO) program in 2007.

The program is for specific full-time professionals from the private sector, local, state, tribal, and federal entities that work with the Center.

The intent of the program is to create a statewide network of professionals with knowledge, skills, and experience that are valuable to the CIAC and its partners that are dedicated to fighting criminal and terrorist threats.

In 2014, the CIAC leadership traveled throughout the state and met with all 840 TLOs. An in-service was given on the new CIAC structure, the Center's strategic goals, the new approach to the TLO program, and the enhanced expectations for those in the program. Input from TLOs was also gathered on intelligence topics of interest, which the CIAC included in the Center's Information Collection Plan to develop future intelligence products.

The CIAC also modified the TLO Program in 2014, moving to a three-tiered approach. Each tier of the program requires candidates to go through special training that allows them to be a strong representative of their agency for the purpose of the development and dissemination of intelligence.

Level 1 - Trusted Partner TLOs receive eight hours of training from the CIAC; this is designed for supervisors of the Level 2, Certified TLO.

Level 2 - Certified TLOs complete the 24-hour comprehensive training from the CIAC. Some TLOs will also receive certification in the Citizen Awareness Program (CAP). All Certified TLOs are expected to be fully engaged with the CIAC.

Level 3 - Advanced TLOs must be a Certified TLO. CIAC approved TLOs will receive advanced training and collaboration for their agency from within the CIAC. This requires a formal time commitment from their agency for the TLO to work in the CIAC on a regular basis.

Program & Staff Recognition

National Fusion Center of the Year 2010

Colorado State Patrol High Achievement Award 2012

Colorado Auto Theft Protection Authority Team Achievement Award 2012

LexisNexis One Step Closer Award 2013

Honored by U.S. Secret Service 2012

ComputerWorld Magazine Data + Editor's Choice Award

2014 IACA Fusion Center Exchange Program Travel Scholarship

100% compliance rating during the Department of Homeland Security's (DHS) 2014 Fusion Center Assessment.

Director J. P. Burt
Colorado Information Analysis Center

Director Burt:

Thank you for your participation in the 2014 Fusion Center Assessment (2014 Assessment). We appreciate your time and commitment to making this a successful process. Your participation enabled us to gather objective data to inform broader fusion center sustainment efforts and to tell a compelling story about the value and impact of fusion centers in supporting national information sharing and homeland security missions.

Data from the 2014 Assessment can be used to identify strengths and opportunities for improvement in your operations and to inform resource allocation decisions. The data was also used to determine if your fusion center met the requirements included in the Fiscal Year 2014 Homeland Security Grant Program. The data showed that you were in compliance with all of the requirements. Requirements enacted in the middle of the 2014 Assessment cycle were not evaluated in the 2014 Assessment period.

Your hard work to meet these grant requirements is greatly appreciated.

Sincerely,

Scott F. McAllister
Deputy Under Secretary for the State and Local Program
Office
Office of Intelligence and Analysis
Department of Homeland Security

2015 ALPINE WORLD SKI CHAMPIONSHIPS

In February of 2015, all three branches of DHSEM supported the 2015 Alpine World Ski Championships in Vail/Beaver Creek.

For over three years, members of the DHSEM were involved in planning, preparing, and supporting the resource needs of the event.



2015 WORLD ALPINE SKI CHAMPIONSHIPS



DHSEM's support for the 2015 World Alpine Ski Championships came from many areas within the division including Field Services, Strategic Communications, Operations/State Emergency Operations Center, and the Colorado Information Analysis Center.



The Field Services staff included regional field managers and exercise specialists. They brought technical support in the areas of mobilizing and securing the resources necessary for the county to meet the needs of the event. Their support began before the event with exercises and incident action plan development, and continued with site support during the event followed by post-event evaluation.



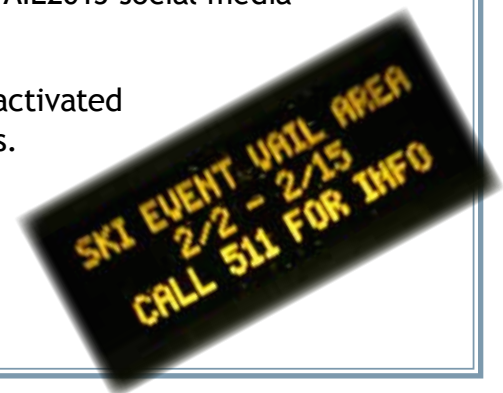
The Strategic Communications team began its work through exercise and training programs supporting the Eagle County Joint Information Center (JIC). The team worked in the JIC during the event supporting local public information officers and managing the Colorado Virtual Operations Support Team (COVOST) sharing the #VAIL2015 social media conversation.

The State Emergency Operations Center remained virtually activated to support Eagle County and ready for any resource requests.



The Colorado Information Analysis Center worked with local, state, and federal law enforcement agencies to support the public safety needs of the local jurisdiction.

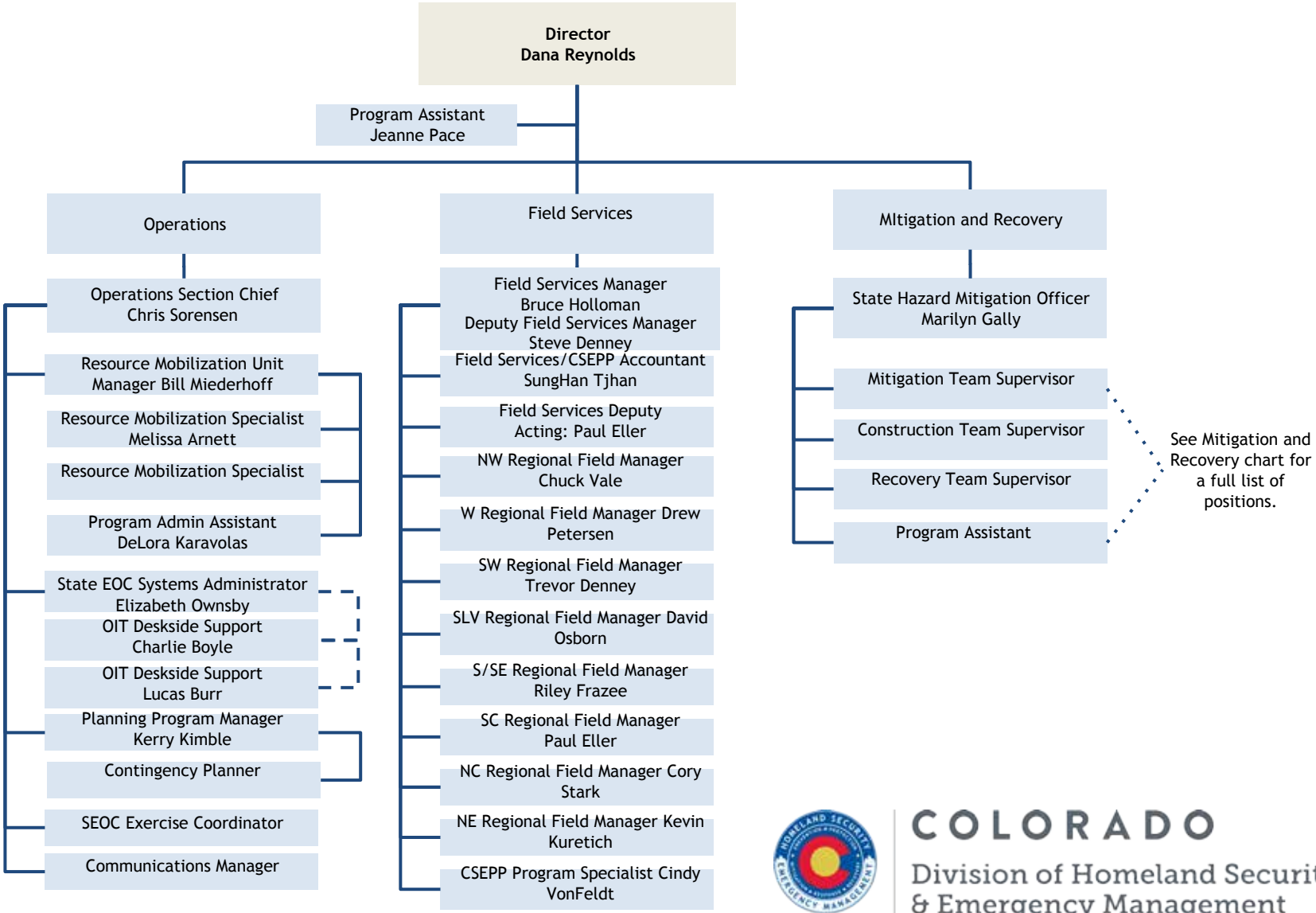
**Photos used with permission from the Eagle County JIC.*



OFFICE OF EMERGENCY MANAGEMENT



OFFICE OF EMERGENCY MANAGEMENT



See Mitigation and Recovery chart for a full list of positions.



OPERATIONS

The Operations section provides leadership and support to Colorado communities through management of the State Emergency Operations Center (SEOC) and coordination with state agencies in support of local jurisdictions during emergency or disaster situations and for special events.



Program Objectives and Priorities

Activation and management of State Emergency Operations Center (SEOC).
Coordination of state agencies and resources in support of local jurisdictions during all-hazard incidents and special events.



Program Manager

State Operations Section Chief
Chris Sorensen



Products and Services

Products

- State Continuity of Operations Plan (COOP)
- State Emergency Operations Plan (SEOP)
- State Resource Mobilization Plan

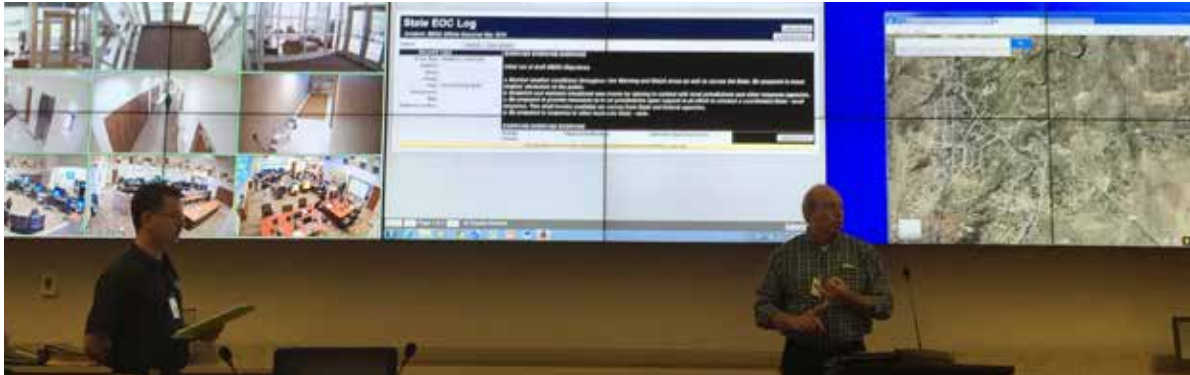
Multi-Agency Coordination Center

- State Emergency Operations Center (SEOC)
- Resource Mobilization
- SEOC Communications
- SEOC Exercise Coordination
- WebEOC & SEOC Systems Administration

Services

- State Duty Officer
- Incident Management Team Certification
- ICS Position Specific Certification
- Emergency Management Assistance Compact
- Contingency Planning
- Colorado Resource Rate Form (CRRF)

OPERATIONS



Program Objectives and Priorities Benchmarks



The State Emergency Operations Plan was updated and signed by the Governor on March 26, 2015.

A report on the status of state agency Continuity of Operations Plans (COOP) was submitted on July 1, 2015 as required by 8 CCR 1507-40.

The State Emergency Operations Center exercise program was restarted. The SEOC is now being exercised on a quarterly basis. The first exercise was a COOP exercise during which the SEOC was activated at its alternate location at the Pueblo Emergency Services Center.

The Resource Mobilization and Management Committee formed with stakeholders across levels of government and is working on updates to the State Emergency Operations Plan (SEOP) resource mobilization annex.

More than 11,000 resources are now recorded in WebEOC and may be statused to provide assistance to state and local agencies during an incident response.

An on-going working partnership was established with the Colorado Emergency Preparedness Partnership (CEPP) to bring private sector partners into the SEOC for orientation and training. The training includes understanding of their role in emergencies, and how to work with government agencies during a crisis.

Completed Program List

State Preparedness Report

Third Floor Construction & Upgrades

SEOC Upgrades

2015 CSEPP annual full scale exercise

March SEOC Exercise/ ERC Orientation

Resource Request Reimbursements

Resources added to WebEOC

Alternate EOC COOP exercise

COOP Training

Assisted FEMA Region VIII in the conduct of a risk assessment for a COOP facility

Conducted assistance visits to four all-hazard emergency management regions in support of the State Homeland Security Grant Program requirement related to the coordination and writing of regional Threat and Hazard Identification Risk Assessments.

SEOC tours provided to more than 100 members of the Colorado Emergency Preparedness Partnership (CEPP).

State Preparedness Report



Submission requirement under FEMA Information Bulletin 388b, dated May 19, 2014 and Comprehensive Preparedness Guide 201, second edition, August 2013

FIELD SERVICES

The Field Services section provides leadership and support to Colorado communities by creating direct relationships with local governments.

The Field Managers assist tribal and local governments in developing their emergency management programs. This is accomplished through technical assistance in strategic planning, emergency plan development, community preparedness, disaster response, recovery, hazard mitigation, training, and exercises.



Program Objectives and Priorities

The principle objective of the Field Services section is to support local emergency managers with development of comprehensive, sustainable emergency management programs. Emphasis is given to customer service and to providing local officials with information regarding best practices in the emergency management field during all-hazard incidents and special events.



Program Manager

Field Services Manager
Bruce Holloman

Products and Services

Response Assistance

- Resource management and ordering
- Situational awareness and liaison functions

Training Assistance

- Development of new training curricula
- Providing briefings to local elected officials
- Support of local training activities
- Training of elected and appointed officials

Exercise Assistance

- Exercise design and implementation
- Maintenance of an exercise reference library

Planning Assistance

- Analysis of local hazards
- Preparation of emergency operations plans
- Formation of incident management groups
- Development of all-hazard education plans
- Facilitation of planning workshops

Grant Administration

- Administration of federal pass-through funds
- Emergency Management Performance Grant (EMPG)
- Assistance in identifying grant sources for planning and hazard mitigation activities

FIELD SERVICES



Program Objectives and Priorities Benchmarks

Field Services has made progress in developing local capability this past year. A few notable efforts include:

1. The Master Exercise Practitioner course prepared more than 50 state and local personnel in exercise development and execution.
2. The State Emergency Management Academy graduated another 30 students.
3. Thirteen Resource Management Planning Workshops were held with local responders. More than 600 people have had discussions about how emergency response is conducted as incidents escalate in complexity. Gaps in local plans and processes were identified and efforts to close those gaps are underway.

Support and funding of local Emergency Management programs at the local level continue to be a challenge. This has resulted in jurisdictions with little ability to manage larger incidents which bring the greatest risks to life and property.



Celebrating 22 Years of Service



“June 30 marked Steve Denney’s official last day with DHSEM - the culmination of 22 years of exemplary service to the people of Colorado.

To many Steve is a friend, a colleague and a mentor. He is an astute professional whose voice of reason commands respect.

He is also someone unfazed by calamity. He has experienced the best and worst of times in Colorado over his 22 years, yet has remained optimistic and steadfast in his commitment to serve.

Nobody knows for sure how many disasters he has supported during his tenure with the state but Steve’s professional judgment, guidance, and support for local partners has earned him the respect and admiration of his peers and no doubt has saved lives and property.”

CHEMICAL STOCKPILE EMERGENCY PREPAREDNESS PROGRAM

Program Manager

CSEPP Program Manager
Bruce Holloman

Program Funded Positions

CSEPP Program Manager
Bruce Holloman

CSEPP Program Specialist
Cindy VonFeldt

State Operations Section Chief
Chris Sorensen

State EOS Systems Administrator
Elizabeth Ownsby

Planning Program Manager
Kerry Kimble

Strategic Communications Director
Micki Trost

Communications Specialist
Nathan Hunerwadel

South/Southeast Regional Field Manager
Riley Frazee

Products and Services

Emergency Planning

All-Hazards Training

Public Outreach and Education

Medical Preparedness and Response

Public Alert and Notification

Communications

Full Scale Exercise Development,
Implementation and Evaluation

CSEPP Exercise Recovery Series

Public Information

The Chemical Stockpile Emergency Preparedness Program (CSEPP) was created in 1988 as a partnership between FEMA and the U.S. Army to enhance emergency preparedness of communities near facilities that are decommissioning chemical warfare agents. Pueblo County, the U.S. Army and its Pueblo Chemical Depot (PCD), the State of Colorado and the Federal Emergency Management Agency work together to improve their ability to protect the area surrounding the PCD.

Program Objectives and Priorities

Coordinate the Recovery Table Top Exercise series.

Fulfill the Trusted Agent role and planning for the annual CSEPP exercise.

Successfully complete the annual full-scale CSEPP exercise.

Coordinate training for the CSEPP community.

Build an All-Hazard emergency management foundation to prepare the local community for post - CSEPP activities.



Master Exercise Practitioner Program

Sixty-eight qualified and approved students started the CSEPP-funded MEPP course in January, 2014.

Fifty-four students, including nine DHSEM staff members, completed their capstone project and graduated in August 2014.

The students are now prepared to assist each other in filling the role of evaluator and controller, and many have already helped fill the gap for future Homeland Security Exercise and Evaluation Program (HSEEP) instruction.

CHEMICAL STOCKPILE EMERGENCY PREPAREDNESS PROGRAM

Program Objectives and Priorities Benchmarks

Kentucky Full Scale Exercise

Seven DHSEM staff members assisted with the evaluation of the Bluegrass Army Depot full-scale exercise.

Legal Issues Workshop

This workshop focusing on liability, legal issues, and lessons-learned from recent Colorado disasters. More than 80 people from across the state attended.

L-197 Integrating Access and Functional Needs into Emergency Planning Course

Twenty-nine students attended this course. The class helped fill the need to understand planning for Access and Functional Needs in the South and South Central Regions.

G-288 Volunteer Donations Management Course

Thirty students from around Pueblo and the CSEPP community attended this course.

Advanced Planning Course

This unique two-day course focused on special event planning with an exercise on day two connected with the Annual State Fair. Nineteen students attended.

August 2014 CSEPP Team Meeting

The CSEPP Team meeting, held in Denver, allowed teams to meet face-to-face, present lessons-learned, and discuss future challenges

2015 Annual Full Scale Exercise

The State Emergency Operations Center activated during the May 2015 Pueblo Chemical Depot annual full-scale exercise. DHSEM staff participated in the SEOC, Pueblo County JIC, and Pueblo County Sheriff's Office EOC.

Recovery Exercise Series

This series of five exercises began in January 2014 and will culminate in a table top exercise planned for August 25. The exercise series focuses on Recovery and Re-entry in the event of an incident and has proven to be beneficial for all-hazard planning in identifying capabilities and partners in the CSEPP community

The Chemical Stockpile Emergency
Preparedness Program
would like to say...

Thank You!



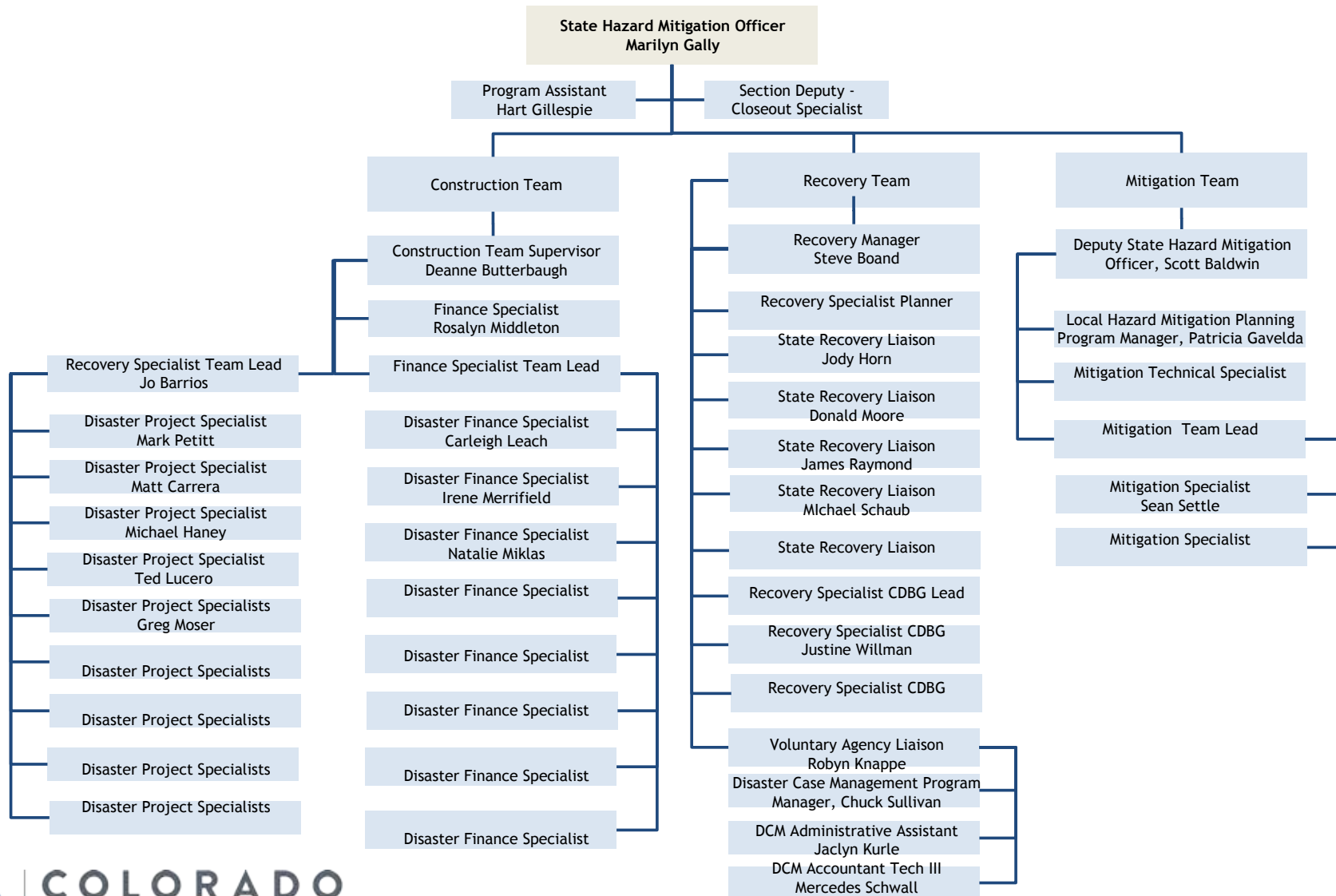
We'd like to give a big thanks to everyone who worked on and participated in CSEPP's annual emergency exercise on May 6th!



Thank you for making the Pueblo area ready for an emergency.
Thank you for making our community safer.
Thank you a thousand times and more.

www.PuebloEmergency.Info

MITIGATION AND RECOVERY SECTION



COLORADO

Division of Homeland Security
& Emergency Management

Department of Public Safety

MITIGATION AND RECOVERY

The Mitigation and Recovery Section provides technical and financial assistance to Colorado communities through the management of associated grant programs, planning processes, and training. The team provides support to state agencies, local jurisdictions, and other mitigation and recovery partners during disasters and emergency events, during recovery, and pre and post-disaster mitigation operations.



Program Objectives and Priorities

- To provide support and technical assistance during disaster recovery.
- To assist local jurisdictions in obtaining financial and technical assistance during the mitigation and recovery processes.
- To secure adequate staffing to meet the needs of stakeholders.
- To keep the state and its communities eligible for federal funds.



Before & After: Photos of the Fountain Creek Stabilization and Erosion Control project funded by a 2010 Pre-Disaster Mitigation (PDM) grant. The photos above are looking north, just south of Sheridan Avenue in Woodland Park.

Program Manager

State Hazard Mitigation Officer
Marilyn Gally

Products and Services

Recovery

- Recovery Grants
- Voluntary Agency Liaison
- Recovery Planning
- Debris Management Planning
- Weekly Mitigation and Recovery Report

Mitigation

- State of Colorado Natural Hazards Mitigation Plan
- FEMA Hazard Mitigation Assistance Grant Programs
- State Hazard Mitigation Program
- State Hazard Mitigation Team
- Pre and post-disaster mitigation operations and coordination of resources
- Hazard mitigation task forces, councils, forums
- Hazard mitigation promotion, planning, technical assistance, and review

General Assistance

- Facilitating a planning process
- Ensuring public involvement criteria are met
- Applying for grants
- Reporting grant-related activities
- Requesting reimbursements
- Understanding environmental and historic preservation conditions
- Grant closeout
- Trainings, workshops, and exercises

MITIGATION AND RECOVERY

Program Objectives and Priorities Benchmarks

Objective: Provide disaster recovery mitigation and technical assistance for state disaster recovery plans, and coordinate with state/federal recovery efforts.

Metric	FY 12 Actual	FY 13 Actual	FY 14 Actual	FY 15 Actual	1-Year Goal	3-Year Goal
Applications developed	21	20	20	0*	20	20
Projects selected awarded	12	12	10	2*	10	10

*These measurements are for non-disaster mitigation projects.

The federal government has not solicited for new applications during the current fiscal year, but likely will later in 2015. The two projects selected and awarded are from the previous year's applications. Disaster mitigation applications developed from the four recent Presidential declarations are 132, with 24 projects awarded.

2015 Spring Storms



In the spring of 2015, many cities and counties across Colorado were hit with severe storms and snow-melt runoff causing significant damage. Eleven counties and 10 towns issued disaster declarations. On July 2, 2015 the Governor's Office submitted Executive Order 2015-005 declaring a disaster emergency in Colorado.

Joint Preliminary Damage Assessments (PDAs) were conducted on June 3, 4, 10, 29, and 30 for infrastructure damages and impacts incurred. Participants included staff from local governments, FEMA, and DHSEM.

Program and Staff Recognition

The Mitigation and Recovery Program received the 2014 DHSEM Director's Award

Scott Baldwin, Deputy State Hazard Mitigation Officer, represented CDPS at the annual Governor's Office awards luncheon. Scott was nominated based on his significant contributions supporting the CDPS and DHSEM mission and for reflecting the highest degree of professionalism.



Completed Program List

- Regional and Local Hazard Mitigation Plans
- State Natural Hazards Mitigation Plan
- State Hazard Mitigation Officer Toolbox
- Ongoing disaster recovery programs

1,000+ DAYS OF RECOVERY

As of June 30, the end of the 2015 fiscal year, Colorado has seen a total of 1,192 consecutive days of recovery. The timeline began on March 26, 2012 and has continued without a break. The DHSEM Mitigation and Recovery Section, along with the entire Division, continues to work day in and day out with local, state, and federal partners to achieve recovery in the many communities affected by Colorado's recent large fires and floods.



1,000+ DAYS OF RECOVERY

Disaster Declarations: 2012-Current

- Lower North Fork Fire (FM-2975)
March 26, 2012 to April 2, 2012
- High Park Wildfire (FM-2980)
June 9, 2012 to July 1, 2012
- Waldo Canyon Fire (FM-2984)
June 23, 2012 to July 8, 2012
- Weber Fire (FM-2985)
June 23, 2012 to July 6, 2012
- High Park And Waldo Canyon Wildfires (DR-4067)
June 9, 2012 to July 12, 2012
- Wetmore Fire (FM-5022)
October 23, 2012
- Black Forest Fire (FM-5027)
June 11, 2013 to June 21, 2013
- Royal Gorge Fire (FM-5028)
June 11, 2013 to June 15, 2013
- East Peak Fire (FM-5030)
June 19, 2013 to June 30, 2013
- West Fork Fire Complex (FM-5031)
June 5, 2013 to July 18, 2013
- Royal Gorge Wildfire (DR-4133)
June 11, 2013 to June 17, 2013
- Black Forest Wildfire (DR-4134)
June 11, 2013 to June 21, 2013
- Severe Storms, Flooding, Landslides, and Mudslides (EM-3365)
September 11, 2013 to October 31, 2013
- Severe Storms, Flooding, Landslides, and Mudslides (DR-4145)
September 11, 2013 to September 30, 2013
- Severe Storms, Tornadoes, Flooding, Landslides, and Mudslides (DR-4229) May 4, 2015 to June 16, 2015

In 2014 DHSEM initiated the Mitigation and Recovery Program Report.

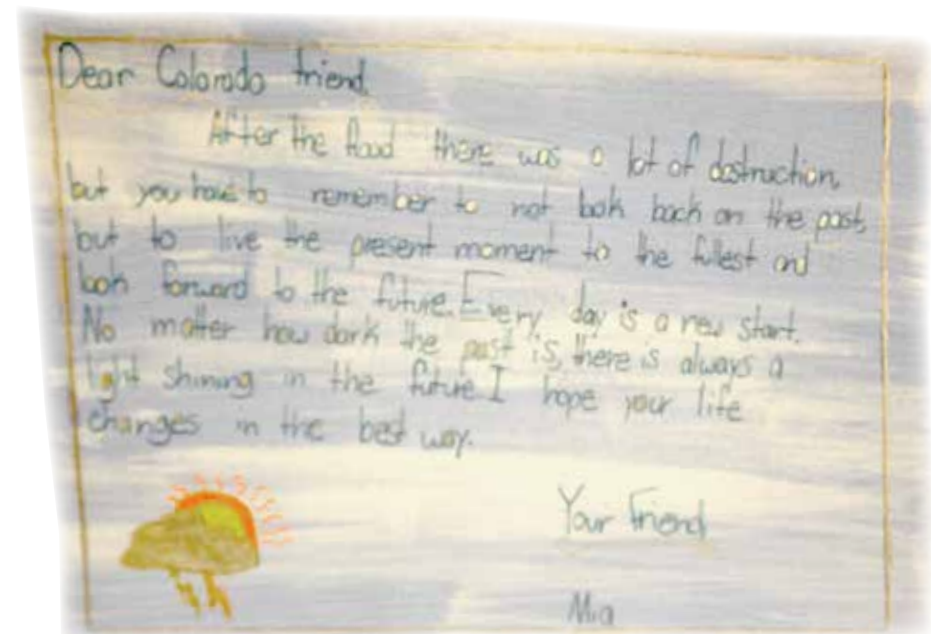
The regularly published reports share progress made in every aspect of mitigation and recovery including coordination with all levels of government, private, nonprofit organizations, and other partners.

MITIGATION AND RECOVERY PROGRAM REPORT



Areas highlighted in the report include:

- Assistance for Individuals, Households and Small Business,
- Behavioral Health, Debris Management, Donation Management
- Economic and Community Recovery
- Hazard Mitigation, Infrastructure, Points of Contact



Public Assistance Reimbursement Grant Program

Process for Large Projects (more than \$67,500)
 Cost Sharing Agreement*
 Federal - 75%
 State - 12.5%
 Local - 12.5%
*varies by applicant

PROJECT APPROVAL PHASE

Subgrantee

- Identify Damages & Costs within 60 days
- Costs Already Incurred: Ensure procurement was in compliance with 44 CFR 13.36 for work completed and/or costs already incurred.

FEMA, State & Subgrantee

- Applicant Briefing & Kickoff Meeting
- Prepare Project Worksheet(s)
- FEMA Reviews & Approves Worksheet(s)
- FEMA Obligates Funds to the State

PROJECT IMPLEMENTATION & CLOSEOUT

State Grant Agreement with Subgrantee

The State cannot provide any reimbursement until an executed Grant Agreement is in place.

State sends grant agreement to Subgrantee for signature. Project Worksheets are exhibits to grant agreement. Agreement must be executed by Chief Elected Official. The appropriate governing body may delegate this authority. Two copies are sent to the state.

State Controller executes & processes agreement. One hard copy returned back to Subgrantee.

Project Procurement & Execution

Procurement must follow Federal Regulations. Must meet most stringent local, state & federal requirements.

Must be open and competitive. Must meet cost reasonableness. Procurement records must be kept. Certain types of contracts are prohibited. Rationale, cost basis must be documented. Small & minority firms must be considered. View updated procurement matrix at www.co.emgrants.com.

44 CFR 13.36

Collect Documentation Submit Request for Reimbursement (RFR) Receive Payment

Record keeping is vital to ensure full reimbursement. Subgrantee must provide documentation for completed projects to the State for review. Records include, but are not limited to: invoices, receipts, labor & equipment records, contracts. Original documentation must be maintained for at least 3 years after closeout for subsequent audit review. Subgrantee must submit Request for Reimbursement (RFR). Subgrantee submits quarterly RFRs as work is accomplished along with all supporting documentation. State reviews documentation & confirms accuracy. State pays approved RFRs up to 90% of value of project. State has implemented a 50% advance for eligible projects. Cursory review required, \$1 million cap for a single request. Automatically initiated on RFRs greater than \$10,000. Requests & payments are transparently tracked via EMGPro.

Project Scope & Version Change Process

Available identified need for change in existing project scope.

Request for version change via EMGPro to Subgrantee.

Subgrantee review request and determine the final of versions.

Subgrantee provides request to State for review.

State provides request to FEMA for review.

State provides request to FEMA for review.

Request reviewed by FEMA for approval.

Audit Records

The reimbursement process is designed to prepare for an audit.

Frequent Audit Findings

- Unapplied Credits
- Duplication of Benefits
- Excessive Equipment Charges
- Unsupported & Unrelated Costs
- Excessive Labor & Fringe Benefit Charges
- Poor Accounting & Contracting Practices

FFY 2012 Audits: \$1.25 Billion audited. \$267.9 million ineligible or undocumented. \$147.7 million unused.

The most common audit finding is improper procurement procedures.

Project Closeout & Final Approval

Subgrantee must submit a request for final inspection. State verifies project work is complete. State verifies final expense eligibility and payments. All documentation forwarded to FEMA for validation and review. Final project worksheet issued. Remaining 10% disbursed to Subgrantee. Appeals must be filed with the State within 60 days of original notice.

Grant Closeout (State)

All Projects Associated with Grant are Closed Out. All files and records must be retained for audit purposes.

Final Reimbursement to State Government

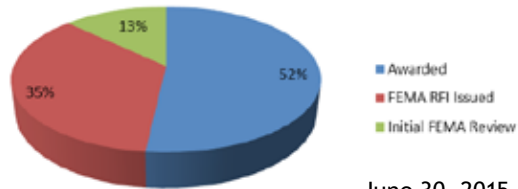
Grantee submits closeout documents to FEMA, obtains final reimbursement & requests de-obligation of remaining Federal funds.

1,000+ DAYS OF RECOVERY

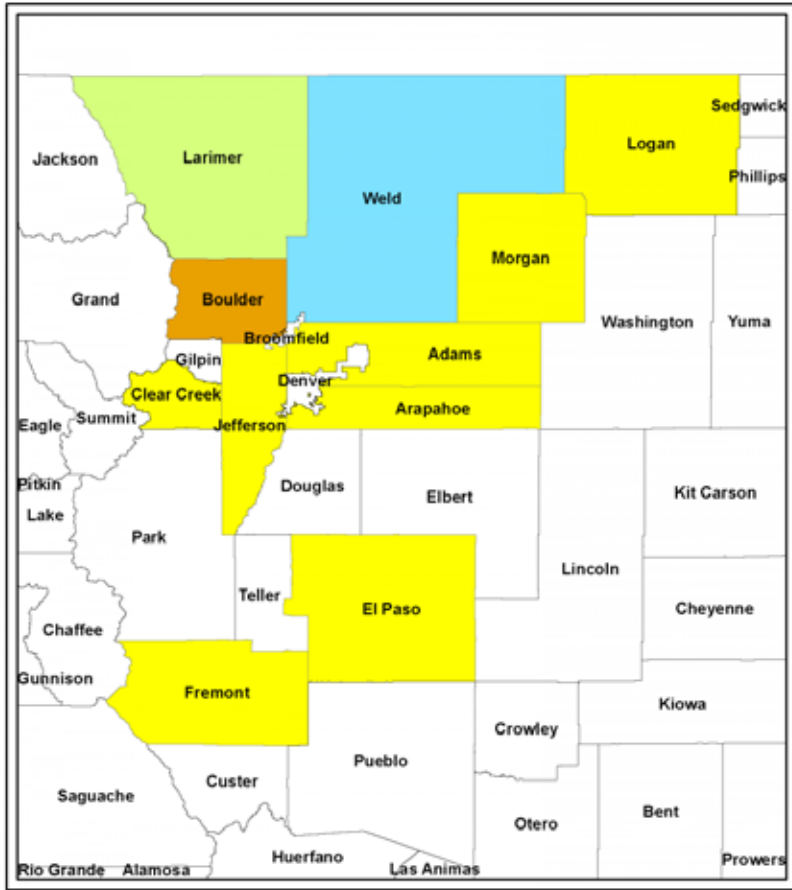
DR-4145: Federal funds reimbursed: \$85,122,643*
 DR-4145 State funds reimbursed: \$13,890,757*

*27% and 26% of total obligated federal and state funds respectively.

DR 4145 - FEMA Project Award Progress



June 30, 2015



Colorado Disaster Case Management Program DR-4145-CO

09/12/14

Boulder County - Case Management
 1500 Kansas Ave Suite 1A
 Longmont, CO 80501
 Applicants Call - 303-442-2178
 Fax 303-651-0899
 Email: foodrecovery@unitedwayfoothills.org

Larimer LTRG - Case Management
 350 East 7th St, Suite 3
 Loveland, CO 80537
 Applicants Call: 970-461-2222
 Fax 970-663-0008
 Email: lcfloods2013@gmail.com

Weld County - Case Management
 810 9th St., Suite L-100
 Greeley, CO 80631
 Applicants Call - 970-580-8401
 Fax 303-586-3117
 Email: www.WeldRecovers.org

Adams, Arapahoe, Clear Creek, Jefferson, El Paso, Fremont, Logan and Morgan Case Management
 4045 Pecos St
 Denver, CO 80211
 Applicants Call - 844-531-2345
 Fax 303-742-4410

IA Designated County DR-4145

- Catholic Charities/Archdiocese of Denver
- Boulder-Catholic Charities/Archdiocese of Denver
- Larimer - Lutheran Family Services
- Weld - Catholic Charities/Archdiocese of Denver
- County Boundaries



OFFICE OF PREPAREDNESS & SUPPORT SERVICES

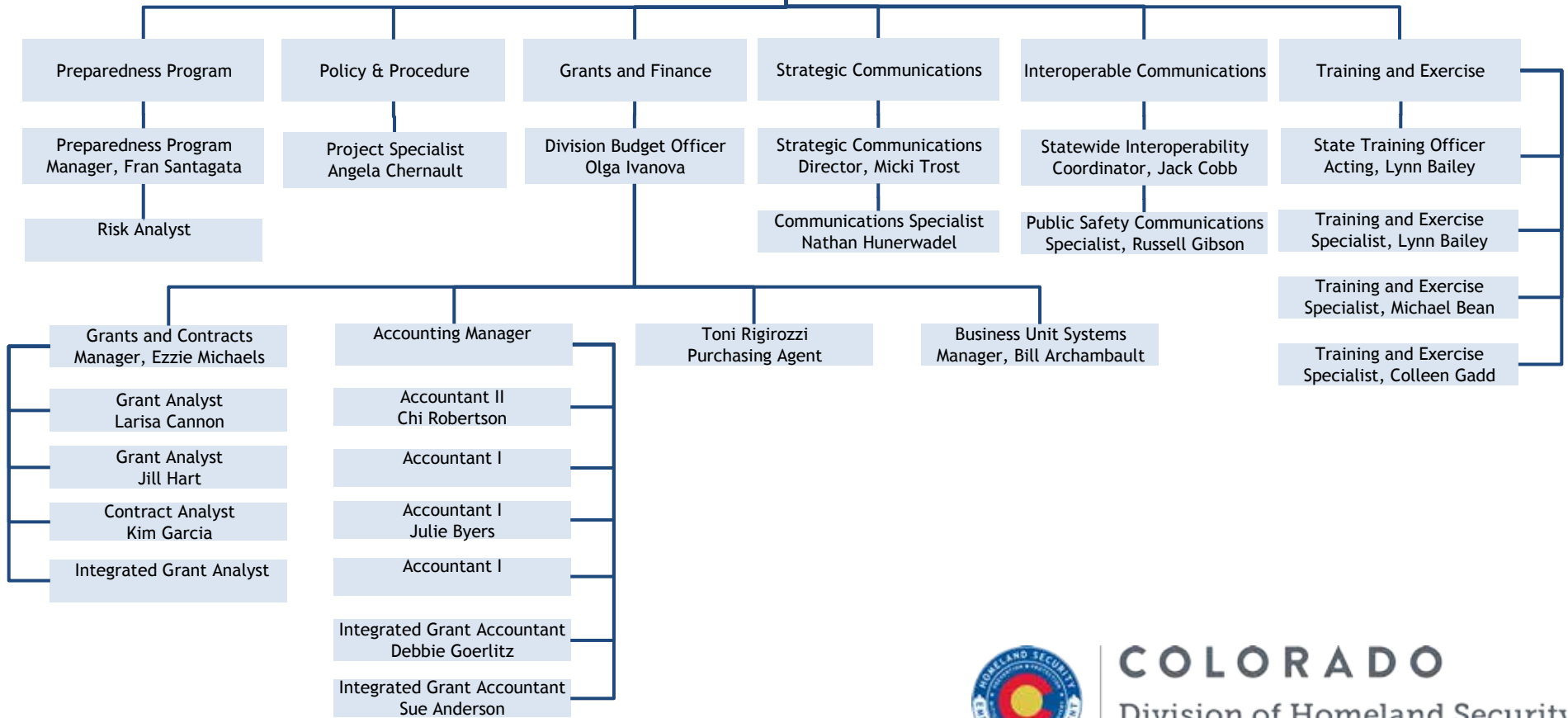


OFFICE OF PREPAREDNESS & SUPPORT SERVICES

Office of Preparedness & Support Services

Deputy Division Director
Dave Hard

Program Assistant
Amy Shish



COLORADO

Division of Homeland Security
& Emergency Management

Department of Public Safety

GRANTS AND FINANCE

Program Manager

Division Budget Officer
Olga Ivanova

Products and Services

Budget and Legislative

- Budget analysis and forecasting
- Legislative budget process
- Annual budget cycle
- Fiscal notes

Contract and Grants Management

- Manage multiple preparedness grants including HSGP, NSGP, HMEP, and SLIGP
- Manage all of DHSEM's grants award contracts
- Provide subgrantees with technical assistance and guidance
- Monitor subgrantees for compliance with grant requirements
- Financial grant reporting and submission to the various federal and state agency grant systems

Division Services

- Procurement
- Purchasing and contracting
- RFPs
- Documented quotes
- Sole source awards
- Perform accounting functions
- Accounts payable
- Accounts receivable
- Revenue accounting
- Financial reporting for federal and state grants received by the Division

The Grants and Finance section provides a full range of budget, finance, accounting, procurement, and grant administrative services for the Division.

The section assists all sub-grantees by ensuring that the reimbursements requested and documentation submitted are complete and eligible within each of the grant programs administered by the Division. This section also staffs the Finance and Administration section in the Incident Command System (ICS) structure when the State Emergency Operations Center is activated.

Program Objectives and Priorities

Provide efficient and effective grant administration services

Provide financial services support to the Division such as procurement, purchasing, budgeting, reimbursements, etc.

Process flood recovery payments

Provide financial reporting support

Assist and guide staff and external stakeholders in various aspects of financial and grant administration

The section provides financial administration for the following grant programs:



FEMA	Public Assistance
EMPG	Emergency Management Performance Grant
SHSP	State Homeland Security Grant Program
UASI	Urban Areas Security Initiative
SLIGP	State & Local Implementation Grant Program
CDBG-DR	Community Disaster Block Grants - Disaster Recovery
HMGP	Hazard Mitigation Grant Program
CSEPP	Chemical Stockpile Emergency Preparedness Program
NSGP	Nonprofit Security Grant Program
HMEP	Hazardous Materials Preparedness Grant

GRANTS AND FINANCE

Program Objectives and Priorities Benchmarks

Throughout the fiscal year, the Grants and Finance section has provided training and monitoring for sub-grantees while developing a reimbursement request and cash advance process for efficient disbursement of funds.

The team has maintained a process that places internal controls over accounting, financial reporting, and program administration, and ensures that costs charged to grants are allowable, necessary, reasonable, and properly allocable.

The process tracks information about local matching funds including identification of the source of such funds and determines whether indirect costs will be allocated to grant programs.



Grant guidance and assistance has been provided through:

- Published grant management guide
- Annually-published grant specific guidance
- Grants training workshops delivered to sub-recipients and internal staff
- Application preparation workshops
- One-on-one grant training

Program and Staff Recognition

2014 DHSEM Director's Award

FEMA selected Colorado as one of four states for the Grant Effectiveness Studies in 2014

Completed Program List

Processed and continuing to process the flood recovery payments



Transitioned into the new Colorado financial system CORE

Provided full-range financial services to the Division

Completed four complex RFPs over the past year including Disaster Recovery Public Assistance and the State EOC (Emergency Operations Center) upgrade

Provided grant administration functions, including monitoring subgrantees for compliance with grant requirements

Issued the Grants Management Guide

Closed out several grant programs and issued several new grant agreements

Program Manager

Statewide Interoperability Coordinator
Jack Cobb

Products and Services

Outreach to groups and committees
SCIP program management
Policy development
Agency interoperability analysis
Technical assistance workshops
Interoperability presentations
Training coordination
State point of contact for Technical Assistance from the Homeland Security Office of Emergency Communications (OEC)
State contact for Integrated Public & Alert Warning System (IPAWS)



INTEROPERABLE COMMUNICATIONS

The Statewide Interoperability Coordinator (SWIC) provides leadership and support to Colorado communities by working with emergency response leaders across all levels of government to implement statewide interoperable public safety communications. As part of this effort, the SWIC is responsible for developing and implementing the Statewide Communications Interoperability Plan (SCIP).



Program Objectives and Priorities

- Digital Trunked Radio System (DTRS) needs assessment and business plan
- Statewide Communications Interoperability Plan (SCIP) update
- State Technical Assistance workshops
- National Guard interoperability capability
- Statewide adoption of interoperability frequencies/naming conventions
- Expansion of 700 MHz interoperability capability
- Inter Sub System Interface (ISSI) capabilities between disparate systems
- Tactical Interoperability Communications Plan (TICP) updates (Regions)



INTEROPERABLE COMMUNICATIONS

Program Objectives and Priorities Benchmarks

A Digital Trunked Radio System (DTRS) Needs Assessment and Business Plan were submitted on time per the contact between DHSEM and Federal Engineering, Inc. The final versions have been forwarded to the legislature in accordance with the provisions of SB 14-127.

The SCIP has been updated in conjunction with the Public Safety Communications Subcommittee (PSCS) to the HSAC and awaits only their approval to have the "Draft" stamp removed so that it is a live document.

Technical Assistance workshops for Backup communications and review of 2013 Flood communications are planned for summer 2015.

Some metro cities, including Lakewood, Denver, and Arvada have already tested and implemented Inter Sub System Interface (ISSI) connections. At the suggestion of the SWIC, the PSCS has set up an ISSI subcommittee to work on wider deployment of the ISSI. The group met for the first time in June. Representatives from Harris and Motorola lent technical advice on the necessary architecture for connecting such a wide array of systems. By the end of summer, the ISSI subcommittee planned to have a clearer idea of the number of systems needing ISSI connections and what the possible system architecture might look like to take back to the vendors for advice on implementation.



The SWIC and PSC Systems Analyst will be meeting with the regional communications committees to encourage updating and finalization of their TICPs. Some regional committees have a TICP and some regions do not have regular communications committee meetings. More involvement and coordination with the regional committees is both part of the SCIP and a recommendation of the DTRS Statewide Needs Assessment and Business Plan.

Completed Program List

Inter Sub System Interface - ISSI workshops held by the PSCS subcommittee

Special Events Planning Workshop - SPEV - Vail and Denver

Mobile Communications Unit Workshop, Denver

State Communications Interoperability Plan - SCIP - workshop Denver

Preliminary programming/use of VHF/800 MHz. radios in selected National Guard helicopters

Preliminary work on Colorado-Kansas 800 MHz. interoperability for responders in both states

IPAWS vendor selected, installed and tested for CBI and DHSEM utilization

State communications analysis/business plan contract completed June 19

Final SCIP workshop completed April 2, 2015 at DHSEM location

PSCS final review of SCIP completed in May, with final upload to DHS in July

VHF/UHF Users Group (PSCS Subcommittee) being formed, first conference call in June

Joint Military/Civilian communications exercise - Vital Connection II - in planning stages for July 13-14

Two 700 MHz. interoperable frequencies in use in Pueblo, one being recommended for use in Boulder area

INTEROPERABLE COMMUNICATIONS & THE COLORADO NATIONAL GUARD

The Colorado National Guard has a greater capability to communicate with first responders after radio installations and programming. DHSEM's Statewide Interoperability Coordinator (SWIC), Jack Cobb and Public Safety Communications Specialist, Russell Gibson worked with Jeff Noakes, Jamie Pfannenstiel and Jeff Vaughn from Douglas County along with multiple federal partners for several months on programming and testing of the new communications capability.



Seven Blackhawk UH-60 and four UH-72 Lakota helicopters now have local VHF (very high frequency) interoperability as well as U.S. Forest Service (USFS) air-to-ground capability. They will also have 800 MHz. Digital Trunked Radio (DTR) talkgroups available to communicate with local responders on that system. The added DTR capabilities in the helicopters will allow them to communicate with Buckley Air Force Base from almost anywhere in the state.

The new communications capability was tested and utilized during the annual National Guard and USFS recertification and training conducted in April 2015. As part of the training, helicopter units practiced water bucket drops at Buckley Air Force Base and Chatfield Reservoir.



PREPAREDNESS PROGRAM

The Preparedness Program provides leadership and support to Colorado communities through the curation, development and sharing of all-hazards preparedness information and resources in a whole of community approach that encompasses prevention, protection, response, recovery and mitigation.

Program Objectives and Priorities

Prevent

Members of the community are active participants in the prevention of terrorism through the promotion of the Community Awareness Program (CAP) and the expansion of the PRND program.

Protect

Members of the community are active participants in protecting the community from the effects of man-made, technological, and natural hazards.

Respond

Members of the community will be provided opportunities to acquire knowledge and skills in order to be self-reliant through programs like CERT and Are you Ready? training.

Recover

Members of the community will be provided opportunities to acquire knowledge and skills to be more resilient after a disaster strikes through Are you Ready? training and outreach at recovery-related events.

Mitigate

Members of the community will be provided opportunities to acquire knowledge and skills to mitigate hazards in order to lessen the impact of a disaster once it does occur through Ready, Set, Go! and Firewise training.



Program Manager

Preparedness Program Manager
Fran Santagata

Products and Services

Programs

Community Emergency Response Team
Youth Preparedness
Business Preparedness
Community Conversations
Firewise and Ready, Set, Go!
Outreach at preparedness events
Community Preparedness Advisory Council (CPAC)
Preventative Radiological Nuclear Detection Program (PRND)
Emergency Response Guide Working Group

Training

Community Awareness Program (CAP)
8 Signs of Terrorism
READY Business Training
Modular Training
Are you Ready? Training
PRND Training and Exercise
Emergency Response Guide Training

Products

State of Colorado Emergency Response Guide
Colorado Emergency Preparedness Partnership (CEPP) bulletins
Preparedness Brochures, File of Life
PRND Plans
(Strategy, CONOPS Equipment Guidelines, Special Events)

PREPAREDNESS PROGRAM

Program Objectives and Priorities Benchmarks

The Preparedness Program has worked closely with the CELL and other community groups to pair up requests for the Community Awareness Program (CAP) with appropriate instructors, and to share opportunities for CAP training.

The PRND program completed three working group workshops, nine outreach presentations, two large training opportunities, one CONOPS table top exercise and a special event operation at the Rocky Mountain Airshow.



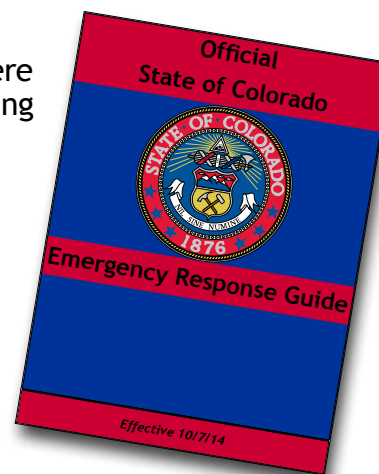
Two outreach presentations were held with businesses, and a public-private partnership outreach strategy was developed in conjunction with DHSEM's Critical Infrastructure Protection team. A partnership was also developed with CEPP, FEMA, and CFEM to provide collaborative workshops next year on a topic of mutual interest to all which will be provided around the state in three separate workshops.

Four thousand eight hundred and eighty six individuals were trained or contacted at multiple events including 21 training events and six outreach events.

The State of Colorado Emergency Response Guide was completed and published. An online training was also provided via the State Training Portal for all employees.

Seven recovery-related outreach events and training opportunities were completed with recovery information.

Six wildfire mitigation events and seven additional training events were held specifically touching on topics related to mitigation.



Program and Staff Recognition

Two FEMA Individual & Community Preparedness (ICP) Honorable Mention Awards:
State Citizen Corps Council (CPAC)
Outstanding Youth Preparedness



Completed Program List

State of Colorado Emergency Response Guide (electronic version) and training
Radio Disney Youth Preparedness Assemblies



TRAINING AND EXERCISE

Program Manager

Acting State Training Officer
Lynn Bailey

Products and Services

Emergency Management Training
Homeland Security Training
Training and Exercise Workshops (TEPW)
National Domestic Preparedness Consortium
Rural Domestic Preparedness Consortium
Exercise Planning and Implementation
HSEEP Program
Emergency Management Academy
Public Health Training coordinated with the Colorado Department of Public Health and Environment (CDPHE)
Emergency Management Institute (EMI)
CO.Train Registration Portal
Training Delivery and Facilitation
IMT Training and Exercise Needs
Colorado Wildfire and Incident Management Academy (CWFIMA)



The Training and Exercise Program seeks to facilitate the collaborative design of a strategic and aligned training program based on federal guidelines and recognized standards for homeland security, emergency management, public and behavioral health, medical, and other sectors involved in the effective and efficient delivery of response and recovery services. The program strives to be recognized as a standard of excellence.

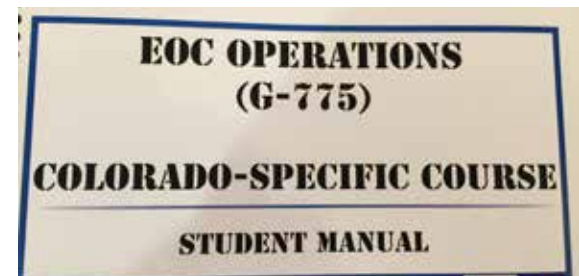
Program Objectives and Priorities

Alignment - Encouraging and supporting regional and multi-agency collaboration

Capacity Building - Utilizing gap analyses and hazards vulnerability assessments to create capacity development plans

Customer Service - A team committed to excellent customer service and a systems-based approach to processes and procedures

Specific Training, Exercise and Conference Support



TRAINING AND EXERCISE

Program Objectives and Priorities Benchmarks

The Training and Exercise Program exceeded the one year goal of training 2,175 individuals throughout the state by almost 17%, or 2,537, in fiscal year 2015.

Objective: Provide disaster recovery mitigation and technical assistance for state disaster recovery plans, and coordinate with state/federal recovery efforts.

	June 31, 2015	1-Year Goal	3-Year Goal
State-sponsored training deliveries	131	147	167
Attendees to state sponsored training	2,537	2,175	2,300

Number of National Disaster Preparedness Center applications processed: 344
 Number of Emergency Management Institute applications processed: 134

The February 2015 Statewide Training and Exercise Planning Workshop (TEPW) involved emergency management stakeholders statewide. The workshop focused on alignment of trainings and exercises at the local, regional, and state level through the development of a State Multi-Year Training and Exercise Plan.

Training and Exercise team members have assisted as planners, controllers, evaluators, and players in exercises across the state. These exercises included the Chemical Stockpile Emergency Preparedness Program (CSEPP) exercise and development of the State Emergency Operations Center (SEOC) exercise program.



Completed Program List

- Emergency Management Accreditation Program (EMAP)
- Pilot of FEMA Facilitator Training
- Two-Day HSEEP Train the Trainer
- Local Delivery of the L-449 ICS Train the Trainer Course
- Executive Level Ebola Table Top Exercise
- Support of Chemical Stockpile Emergency Preparedness Program (CSEPP) Exercise
- State Emergency Operations Center Workshop
- State EOC Functional Exercise
- Colorado Wildland Fire and Incident Management Academy (CWFIMA) Support
- Emergency Management Academy
- Statewide Training and Exercise Planning Workshop (TEPW)
- State Training & Exercise Plan (TEP) and Statewide Calendar



Multi-year Training and Exercise Plan

STRATEGIC COMMUNICATIONS

Program Manager

Strategic Communications Director
Micki Trost



Products and Services

Training Courses

G290 Basic PIO

G291 JIC

Basic Social Media

Advanced Social Media

Virtual Operations Support Team

Public Information Officer Support

Direct and virtual public information support to local and state agencies
Colorado Virtual Operations Support Team (COVOST)

DAILY STATUS REPORT



Routine Support

Preparedness Social Media Messaging
Colorado Daily Status Report
Bi-Weekly DHSEM Update
Fire Bans and Danger Info
Local Information Sources
Mobile Apps

Strategic Communications provides leadership and support to Colorado communities on the efficient management and development of public information tools and strategies through the Joint Information System (JIS.) Strategic communications are managed before, during, and after all-hazards events.

Traditional public information tools as well as cutting-edge technology and social media platforms are used to gather and share information to ensure the protection of life, property, and the environment, and in order to maintain maximum situational awareness. The JIS is developed through the coordination and delivery of multiple training courses and proactive partnerships with tribal, local, state, federal, non-governmental organizations, and private sector agencies.



Program Objectives and Priorities

Provide accurate information quickly for all Colorado events and disasters.

Connect the public to the lead agency's information sources during emergencies.

Provide support to public information officers during crisis and steady state through direct Public Information Office (PIO) support and Virtual Operations Support Team (VOST).

Provide public information and social media training programs and opportunities to insure that PIOs are successful.

Lead PIO for State Emergency Operations Center.

Coordinate and manage Colorado Virtual Operations Support Team (COVOST).

STRATEGIC COMMUNICATIONS

Program Objectives and Priorities Benchmarks

The Strategic Communications team worked throughout the year to provide accurate information quickly for all Colorado events and disasters.

Direct PIO and COVOST Support

1. Eagle County Joint Information Center - 2015 World Alpine Ski Championships - DHSEM StratComm and COVOST support
2. 2015 Spring Storms
State EOC activated and support provided to impacted jurisdictions
3. COVOST Activations
Five activations including 742 hours by DHSEM PIO and COVOST volunteers
4. Lake County Exercise Evaluator



Public Information Officer (PIO) Courses

Twelve Basic PIO courses were held statewide certifying nearly 400 people

Additional courses

S203 at Colorado Wildfire Academy (30 people)
G291 Montrose (15 people)
Basic Social Media courses (50 people)
Google Maps in Pueblo (25 people)

SEOC Lead PIO

The Strategic Communications Director fulfilled the role of Lead PIO for the State Emergency Operations Center during the 2015 spring storms



Program and Staff Recognition

Public Information Officer of the Year,
ESPIOC: Micki Trost

COVOST participation in Cause III
International Experiment

@COEmergency top two Twitter accounts
for state emergency management

Completed Program List

DHSEM Update Newsletter

DHSEM Mitigation and Recovery Report

Social Media Templates

Annual Report

Website administration for DHSEM,
COEmergency, READYColorado websites

DHSEM Program Fact Sheets

COVOST Activations

USA Pro-Cycle Challenge

CAUSE III International Experiment

Ferguson-related protests in Boulder

2015 Alpine World Ski Championships

420 Events at University of Colorado



INFORMATION SOURCES

SOCIAL MEDIA TEMPLATES

Every month the DHSEM Strategic Communications Team publishes social media templates that share important preparedness and safety messages. The weekly topics cover issues that are relevant to Colorado communities and are consistent with messaging from national campaigns.

1	Date	Platform	Post
2	Week 1	Platform	Week 1: Cybersecurity
3	6/1/2015 8:00	Twitter	Are you protected while connecting on the go? Read #cybersecurity tips at https://www.readycolorado.com/blog/cybersecurity-awareness-week-protecting-yourself-when-connecting-go #COReady
4	6/1/2015 8:00	Facebook/G+	Are you protected while connecting on the go? Read #cybersecurity tips at https://www.readycolorado.com/blog/cybersecurity-awareness-week-protecting-yourself-when-connecting-go #COReady
5	6/1/2015 10:00	Twitter	Use this @STOPTHNKCONNECT Mobile Security Tip Card to be #COReady http://1.usa.gov/1FYwUH2
6	6/1/2015 10:00	Facebook/G+	Use this STOP.THINK.CONNECT Mobile Security Tip Card to be#COReady http://1.usa.gov/1FYwUH2

Local agencies and the public are encouraged to use and share content from the templates which come complete with a full blog post along with daily Tweets and Facebook / Google + posts.

The published templates are emailed monthly and can also be accessed on the DHSEM website: <http://bit.ly/SMtemplates>



INFORMATION SOURCES

INFORMATION SOURCES

Information from DHSEM is shared quickly and efficiently using integrated social media and online sites.

DHSEM

Website: www.DHSEM.state.co.us

166,287
Pageviews 

COEmergency

Blog: www.coemergency.com

178,687
Pageviews 

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 3123 Views
26% Increase 

Analytics shown represent data from July 1, 2014-June 30, 2015

SOCIAL MEDIA BRANDING

New colored banners identify information by differentiating between routine reports and breaking news updates.

DAILY STATUS REPORT



DHSEM UPDATE



MITIGATION AND RECOVERY
PROGRAM REPORT



NEWS RELEASE



STATE EOC UPDATE



SIGNIFICANT EVENTS TIMELINE



	July 8	Upper Bear Creek Flood
	July 9-10	Animal Resource Coordination Exercise
	July 10	KV Fire
	July 17	Spanish Peaks Flood II
	July 26	Elk Springs Fire
	July 23	Alkalie Fire
	July 28	Ladore Fire
	August 8	Dillon Dam Tabletop Exercise
	August 9	Bench Fire
	August 8	Coral Fork Fire
	August 18-24	USA Pro Challenge
	September 2	Turtle Lake Fire
	September 3-5	2014 LEPC Conference
	September 15-19	Kentucky CSEPP Exercise
	October 9	Dillon Dam Functional Exercise
	October 16	Great Colorado Shakeout
	October 18	Cyber Security Awareness Event
	November 3-7	EMAP Accreditation Visit
	November 18	CSEPP Recovery Plan Workshop

SIGNIFICANT EVENTS TIMELINE



-  December 4 DHSEM Staff Retreat
-  February 2-14 Alpine World Ski Championships
-  February 23 State Training, Exercise and Planning Workshop
-  February 24-26 Colorado Emergency Management Conference
-  March 17 SEOC COOP Exercise, Pueblo EOC
-  April 1 West Fowler Fire
-  April 5 Sawmill Mesa Road Fire
-  April 7 Teller County Grass Fire
-  April 12 213 Fire
-  April 12 Snyder Creek II Fire
-  April 15 SEOC Exercise
-  April 24 EMAP Conditional Accreditation
-  May 6 Pueblo CSEPP Exercise
-  May 6 TLO Conference
-  May 28 La Junta Dam Exercise
-  June 9 CSEPP Recovery Plan Workshop
-  April-June A series of spring storms impacted the state resulting in Presidential Disaster Declaration (DR-4229). The State EOC was physically activated on June 4 and 5.
-  June 26 Emergency Management Academy Graduation

Photo Credits: Special thanks to the Eagle County Joint Information Center for granting permission to use photos from the 2015 Alpine World Ski Championships. All other photos were taken by DHSEM staff.



COLORADO

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