



# Colorado

## Department of Personnel & Administration

### Office of the State Controller

John W. Hickenlooper  
Governor

Kathy Nesbitt  
Executive Director

Robert Jaros  
State Controller

October 16, 2013

The Honorable John Hickenlooper, Governor  
136 State Capitol  
Denver, Colorado 80203

Dear Governor Hickenlooper:

Attached is the Consolidated Paycheck Report for the month of September 2013. This report is provided for informational purposes only. The following table provides a summary of state employees paid by the categories of General Government and Higher Education. The Judicial and Legislative Branches are included in the General Government category.

Totals for September are as follows:

|                        | Employee<br>Count |    | Gross<br>Pay |
|------------------------|-------------------|----|--------------|
| General Government     |                   |    |              |
| State Personnel System |                   |    |              |
| Full-Time              | 22,494            | \$ | 103,848,847  |
| Part-Time              | 2,675             |    | 5,470,694    |
| Exempt                 |                   |    |              |
| Full-Time              | 5,271             |    | 29,005,390   |
| Part-Time              | 1,212             |    | 2,756,118    |
| Total                  | 31,652            | \$ | 141,081,049  |
| Higher Education       |                   |    |              |
| State Personnel System |                   |    |              |
| Full-Time              | 7,162             | \$ | 25,674,633   |
| Part-Time              | 1,396             |    | 2,458,470    |
| Exempt                 |                   |    |              |
| Full-Time              | 21,507            |    | 151,420,170  |
| Part-Time              | 39,771            |    | 67,545,692   |
| Total                  | 69,836            | \$ | 247,098,965  |
| Grand Total            |                   |    |              |
| State Personnel System |                   |    |              |
| Full-Time              | 29,656            | \$ | 129,523,480  |
| Part-Time              | 4,071             |    | 7,929,164    |
| Exempt                 |                   |    |              |
| Full-Time              | 26,778            |    | 180,425,560  |
| Part-Time              | 40,983            |    | 70,301,810   |
| Total                  | 101,488           | \$ | 388,180,014  |

#### Office of the State Controller

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"Exempt from the State Personnel System" includes the Judicial Branch, the Legislative Branch (except for most employees of the Office of the State Auditor), Governor's cabinet and office staff, over half of the employees of the Department of Law, Department of Education, Department of Military & Veteran's Affairs, faculty and other higher education employees as defined in CRS 24-50-135.

"Part-Time" means employees working less than a full-time schedule and includes hourly and others such as work-study students. Part-Time employees cannot be equated to a Full-Time Equivalent position from this report. The number of part-time employees is only the number of individuals paid for work.

"Gross Pay" is regular salary and work-study earnings. "Employee Count" represents the number of employees who received a paycheck during the reporting month. An employee holding a position in more than one state agency or institution of higher education is counted at each agency or institution.

Sincerely,



Robert Jaros, CPA, MBA, JD  
State Controller

Attachment

cc: Kathy Nesbitt, Department of Personnel & Administration  
Paula Manzanares, Department of Personnel & Administration  
Tanya Olsen, Department of Personnel & Administration  
Henry Sobanet, OSPB  
Joseph Garcia, Colorado Commission on Higher Education  
Senator Pat Steadman, Joint Budget Committee  
John Zeigler, Joint Budget Committee  
Joseph Winter, Division of Employment  
Scott Wasserman, Colorado WINS  
Colorado Federation of Public Employees  
American Federation of State, County & Municipal Employees  
Association of Colorado State Patrol Professionals (ACSPP)  
Vance Finley, Reporting & Analysis  
State Library  
Internet Web Site  
Peggy Brady, Department of Personnel & Administration  
Patrick Phalen, Department of Personnel & Administration  
Chris Akers, Department of Labor and Employment  
Adrian Leiter, Department of Personnel & Administration  
Brad Smith, Department of Personnel & Administration

**PAYCHECK REPORT**  
September 2013

| DEPARTMENT/AGENCY                               | STATE PERSONNEL SYSTEM |           |                    |           | EXEMPT FROM THE<br>STATE PERSONNEL SYSTEM |           |                    |           | TOTAL EMPLOYEES    |           |                    |           | GRAND TOTAL |           |
|-------------------------------------------------|------------------------|-----------|--------------------|-----------|-------------------------------------------|-----------|--------------------|-----------|--------------------|-----------|--------------------|-----------|-------------|-----------|
|                                                 | FULL-TIME<br>COUNT     | GROSS PAY | PART-TIME<br>COUNT | GROSS PAY | FULL-TIME<br>COUNT                        | GROSS PAY | PART-TIME<br>COUNT | GROSS PAY | FULL-TIME<br>COUNT | GROSS PAY | PART-TIME<br>COUNT | GROSS PAY | COUNT       | GROSS PAY |
| <b>DPT. OF LAW</b>                              | 173                    | 849,864   | 2                  | 4,800     | 249                                       | 1,927,557 | 23                 | 117,432   | 422                | 2,777,221 | 25                 | 122,032   | 447         | 2,899,253 |
| <b>DPT. OF LOCAL AFFAIRS</b>                    | 139                    | 725,228   | 5                  | 17,809    | 3                                         | 32,702    | 8                  | 3,308     | 142                | 757,930   | 13                 | 20,800    | 155         | 778,839   |
| <b>DPT. OF MILITARY &amp; VETERAN'S AFFAIRS</b> |                        |           |                    |           |                                           |           |                    |           |                    |           |                    |           |             |           |
| Military Affairs                                | 121                    | 519,851   | 1                  | 2,985     | 25                                        | 64,483    | 0                  | 0         | 146                | 584,334   | 1                  | 2,985     | 147         | 587,299   |
| Veterans Affairs                                | 11                     | 45,342    | 1                  | 2,734     | 0                                         | 0         | 0                  | 0         | 11                 | 45,342    | 1                  | 2,734     | 12          | 48,076    |
| Civil Air Patrol                                | 0                      | 0         | 0                  | 0         | 0                                         | 0         | 0                  | 0         | 0                  | 0         | 0                  | 0         | 0           | 0         |
| Subtotal - Dpt of Military & Veteran's Affairs  | 132                    | 565,193   | 2                  | 5,699     | 25                                        | 64,483    | 0                  | 0         | 157                | 629,676   | 2                  | 5,699     | 159         | 635,375   |
| <b>DPT. OF NATURAL RESOURCES</b>                |                        |           |                    |           |                                           |           |                    |           |                    |           |                    |           |             |           |
| Administration                                  | 37                     | 210,086   | 15                 | 33,722    | 2                                         | 23,993    | 0                  | 0         | 39                 | 234,079   | 15                 | 33,722    | 54          | 267,801   |
| Board of Land Commissioners                     | 36                     | 207,717   | 0                  | 25,013    | 1                                         | 11,560    | 0                  | 0         | 37                 | 219,277   | 0                  | 25,013    | 46          | 244,290   |
| Water Conservation Board                        | 40                     | 266,812   | 3                  | 8,835     | 1                                         | 10,834    | 0                  | 0         | 41                 | 277,646   | 3                  | 8,835     | 44          | 284,481   |
| Water Resources                                 | 209                    | 1,219,798 | 58                 | 146,081   | 1                                         | 12,314    | 0                  | 0         | 210                | 1,232,100 | 58                 | 146,081   | 268         | 1,378,181 |
| Oil & Gas Conservation Board                    | 76                     | 440,270   | 8                  | 6,985     | 1                                         | 11,900    | 0                  | 0         | 77                 | 452,170   | 8                  | 6,985     | 83          | 459,155   |
| Geological Survey                               | 0                      | 0         | 0                  | 0         | 0                                         | 0         | 0                  | 0         | 0                  | 0         | 0                  | 0         | 0           | 0         |
| Mined Land Reclamation                          | 56                     | 379,009   | 16                 | 53,790    | 1                                         | 12,314    | 0                  | 0         | 57                 | 391,923   | 16                 | 53,790    | 73          | 445,713   |
| Parks and Wildlife                              | 883                    | 4,305,059 | 929                | 1,330,400 | 0                                         | 0         | 0                  | 0         | 883                | 4,305,059 | 929                | 1,330,400 | 1,792       | 5,635,459 |
| Subtotal - Dpt. of Natural Resources            | 1,317                  | 7,029,339 | 1,036              | 1,802,828 | 7                                         | 82,915    | 0                  | 0         | 1,324              | 7,112,254 | 1,036              | 1,802,828 | 2,360       | 8,715,080 |
| <b>DPT. OF PUBLIC SAFETY</b>                    | 1,536                  | 8,289,104 | 46                 | 142,988   | 1                                         | 12,530    | 0                  | 0         | 1,537              | 8,281,634 | 46                 | 142,988   | 1,582       | 8,424,602 |
| <b>DPT. OF REGULATORY AGENCIES</b>              |                        |           |                    |           |                                           |           |                    |           |                    |           |                    |           |             |           |
| Executive Director                              | 25                     | 127,539   | 1                  | 2,181     | 3                                         | 30,070    | 0                  | 0         | 28                 | 157,809   | 1                  | 2,181     | 29          | 159,790   |
| Division of Banking                             | 38                     | 213,786   | 0                  | 0         | 1                                         | 11,000    | 0                  | 0         | 39                 | 224,786   | 0                  | 0         | 39          | 224,786   |
| Civil Rights Division                           | 23                     | 96,318    | 0                  | 0         | 1                                         | 10,705    | 0                  | 0         | 24                 | 107,023   | 0                  | 0         | 24          | 107,023   |
| Financial Services                              | 14                     | 83,196    | 0                  | 0         | 0                                         | 0         | 0                  | 0         | 14                 | 83,196    | 0                  | 0         | 14          | 83,196    |
| Division of Insurance                           | 81                     | 428,382   | 5                  | 13,897    | 1                                         | 12,084    | 0                  | 0         | 82                 | 440,466   | 5                  | 13,897    | 87          | 454,163   |
| Public Utilities Commission                     | 102                    | 593,150   | 3                  | 15,101    | 3                                         | 30,100    | 0                  | 0         | 105                | 623,250   | 3                  | 15,101    | 108         | 638,351   |
| Office of Consumer Counsel                      | 7                      | 49,395    | 0                  | 0         | 0                                         | 0         | 0                  | 0         | 7                  | 49,395    | 0                  | 0         | 7           | 49,395    |
| Real Estate                                     | 47                     | 212,582   | 1                  | 2,818     | 0                                         | 0         | 0                  | 0         | 47                 | 212,582   | 1                  | 2,818     | 48          | 215,200   |
| Registrations                                   | 73                     | 329,805   | 0                  | 0         | 1                                         | 10,848    | 0                  | 0         | 74                 | 340,453   | 0                  | 0         | 74          | 340,453   |
| Complaints & Investigations                     | 1                      | 6,026     | 0                  | 0         | 0                                         | 0         | 0                  | 0         | 1                  | 6,026     | 0                  | 0         | 1           | 6,026     |
| Acupuncturist Board                             | 0                      | 0         | 0                  | 0         | 0                                         | 0         | 0                  | 0         | 0                  | 0         | 0                  | 0         | 0           | 0         |
| Accountancy Board                               | 3                      | 14,335    | 0                  | 0         | 0                                         | 0         | 0                  | 0         | 3                  | 14,335    | 0                  | 0         | 3           | 14,335    |
| Barbers & Cosmetologists                        | 4                      | 16,184    | 0                  | 0         | 0                                         | 0         | 0                  | 0         | 4                  | 16,184    | 0                  | 0         | 4           | 16,184    |
| Chiropractic Board                              | 4                      | 17,140    | 0                  | 0         | 0                                         | 0         | 0                  | 0         | 4                  | 17,140    | 0                  | 0         | 4           | 17,140    |
| Dental Board                                    | 5                      | 21,736    | 0                  | 0         | 0                                         | 0         | 0                  | 0         | 5                  | 21,736    | 0                  | 0         | 5           | 21,736    |
| Electrical Board                                | 37                     | 177,099   | 1                  | 2,107     | 0                                         | 0         | 0                  | 0         | 37                 | 177,099   | 1                  | 2,107     | 38          | 179,206   |
| Engineers & Land Surveyors                      | 5                      | 21,558    | 0                  | 0         | 0                                         | 0         | 0                  | 0         | 5                  | 21,558    | 0                  | 0         | 5           | 21,558    |
| Mental Health Boards                            | 6                      | 22,676    | 0                  | 0         | 0                                         | 0         | 0                  | 0         | 6                  | 22,676    | 0                  | 0         | 6           | 22,676    |
| Medical Examiners Board                         | 7                      | 31,786    | 1                  | 1,670     | 0                                         | 0         | 0                  | 0         | 7                  | 31,786    | 1                  | 1,670     | 8           | 33,456    |
| Nursing Board                                   | 18                     | 85,188    | 0                  | 0         | 0                                         | 0         | 0                  | 0         | 18                 | 85,188    | 0                  | 0         | 18          | 85,188    |
| Nursing Home Administrators                     | 1                      | 3,285     | 0                  | 0         | 0                                         | 0         | 0                  | 0         | 1                  | 3,285     | 0                  | 0         | 1           | 3,285     |
| Outfitter Board                                 | 1                      | 5,559     | 0                  | 0         | 0                                         | 0         | 0                  | 0         | 1                  | 5,559     | 0                  | 0         | 1           | 5,559     |
| Passenger Tramway Safety Board                  | 2                      | 14,850    | 0                  | 0         | 0                                         | 0         | 0                  | 0         | 2                  | 14,850    | 0                  | 0         | 2           | 14,850    |
| Pharmacy Board                                  | 8                      | 52,802    | 0                  | 0         | 0                                         | 0         | 0                  | 0         | 8                  | 52,802    | 0                  | 0         | 8           | 52,802    |
| Physical Therapy Board                          | 0                      | 0         | 0                  | 0         | 0                                         | 0         | 0                  | 0         | 0                  | 0         | 0                  | 0         | 0           | 0         |
| Plumbers Board                                  | 10                     | 51,428    | 0                  | 0         | 0                                         | 0         | 0                  | 0         | 10                 | 51,428    | 0                  | 0         | 10          | 51,428    |
| Addiction Counselors                            | 0                      | 0         | 0                  | 0         | 0                                         | 0         | 0                  | 0         | 0                  | 0         | 0                  | 0         | 0           | 0         |
| Veterinary Medicine Board                       | 1                      | 3,371     | 0                  | 0         | 0                                         | 0         | 0                  | 0         | 1                  | 3,371     | 0                  | 0         | 1           | 3,371     |
| Occupational Therapists                         | 0                      | 0         | 0                  | 0         | 0                                         | 0         | 0                  | 0         | 0                  | 0         | 0                  | 0         | 0           | 0         |
| Massage Therapists                              | 0                      | 0         | 0                  | 0         | 0                                         | 0         | 0                  | 0         | 0                  | 0         | 0                  | 0         | 0           | 0         |
| Division of Securities                          | 22                     | 124,054   | 0                  | 0         | 0                                         | 0         | 0                  | 0         | 22                 | 124,054   | 0                  | 0         | 22          | 124,054   |
| Subtotal - Dpt. of Regulatory Agencies          | 545                    | 2,802,788 | 12                 | 37,374    | 10                                        | 104,807   | 0                  | 0         | 555                | 2,907,595 | 12                 | 37,374    | 567         | 2,944,969 |

**PAYCHECK REPORT**  
September 2013

| DEPARTMENT/AGENCY                       | STATE PERSONNEL SYSTEM |            |                    |           | EXEMPT FROM THE<br>STATE PERSONNEL SYSTEM |           |                    |           | TOTAL EMPLOYEES    |            |                    |           | GRAND TOTAL |            |
|-----------------------------------------|------------------------|------------|--------------------|-----------|-------------------------------------------|-----------|--------------------|-----------|--------------------|------------|--------------------|-----------|-------------|------------|
|                                         | FULL-TIME<br>COUNT     | GROSS PAY  | PART-TIME<br>COUNT | GROSS PAY | FULL-TIME<br>COUNT                        | GROSS PAY | PART-TIME<br>COUNT | GROSS PAY | FULL-TIME<br>COUNT | GROSS PAY  | PART-TIME<br>COUNT | GROSS PAY | COUNT       | GROSS PAY  |
| <b>DPT. OF PERSONNEL &amp; ADMIN.</b>   |                        |            |                    |           |                                           |           |                    |           |                    |            |                    |           |             |            |
| Executive Director                      | 18                     | 99,802     | 3                  | 5,292     | 4                                         | 36,124    | 0                  | 0         | 20                 | 136,726    | 3                  | 5,292     | 23          | 141,018    |
| CSEAP                                   | 9                      | 43,074     | 5                  | 9,209     | 0                                         | 0         | 0                  | 0         | 9                  | 43,074     | 5                  | 9,209     | 14          | 52,283     |
| State Archives                          | 8                      | 35,977     | 2                  | 2,586     | 0                                         | 0         | 0                  | 0         | 8                  | 35,977     | 2                  | 2,586     | 10          | 38,563     |
| Office of the State Architect           | 5                      | 34,364     | 0                  | 0         | 0                                         | 0         | 0                  | 0         | 5                  | 34,364     | 0                  | 0         | 5           | 34,364     |
| Division of Finance and Procurement     | 63                     | 318,066    | 0                  | 0         | 2                                         | 21,856    | 0                  | 0         | 65                 | 340,552    | 0                  | 0         | 65          | 340,552    |
| Central Services                        | 164                    | 574,057    | 0                  | 0         | 1                                         | 11,262    | 0                  | 0         | 165                | 585,319    | 0                  | 0         | 165         | 585,319    |
| Address Confidentiality                 | 2                      | 7,103      | 1                  | 1,807     | 0                                         | 0         | 0                  | 0         | 2                  | 7,103      | 1                  | 1,807     | 3           | 8,710      |
| Administrative Hearings                 | 35                     | 228,514    | 2                  | 9,516     | 0                                         | 0         | 0                  | 0         | 35                 | 228,514    | 2                  | 9,516     | 37          | 236,030    |
| Employee Benefits                       | 10                     | 48,154     | 0                  | 0         | 0                                         | 0         | 0                  | 0         | 10                 | 48,154     | 0                  | 0         | 10          | 48,154     |
| Human Resource Services                 | 18                     | 95,375     | 0                  | 0         | 1                                         | 10,928    | 0                  | 0         | 17                 | 106,303    | 0                  | 0         | 17          | 106,303    |
| Training Programs                       | 4                      | 17,300     | 1                  | 2,965     | 0                                         | 0         | 0                  | 0         | 4                  | 17,300     | 1                  | 2,965     | 5           | 20,265     |
| Risk Management Services                | 11                     | 56,661     | 0                  | 0         | 0                                         | 0         | 0                  | 0         | 11                 | 56,661     | 0                  | 0         | 11          | 56,661     |
| State Personnel Board                   | 4                      | 23,710     | 2                  | 10,577    | 0                                         | 0         | 0                  | 0         | 4                  | 23,710     | 2                  | 10,577    | 6           | 34,287     |
| Subtotal - Dpt. of Personnel & Admin.   | 347                    | 1,690,587  | 16                 | 41,752    | 8                                         | 80,170    | 0                  | 0         | 366                | 1,890,757  | 16                 | 41,752    | 371         | 1,702,509  |
| <b>DPT. OF AGRICULTURE</b>              | 296                    | 1,189,956  | 233                | 217,736   | 6                                         | 46,932    | 308                | 254,736   | 272                | 1,236,887  | 541                | 472,472   | 813         | 1,709,359  |
| <b>DPT. OF CORRECTIONS</b>              |                        |            |                    |           |                                           |           |                    |           |                    |            |                    |           |             |            |
| Administration                          | 5,894                  | 24,837,993 | 23                 | 93,849    | 13                                        | 112,739   | 1                  | 3,437     | 5,907              | 24,950,732 | 24                 | 97,286    | 5,931       | 25,048,018 |
| Correctional Industries                 | 154                    | 680,821    | 3                  | 5,891     | 1                                         | 10,706    | 0                  | 0         | 155                | 690,527    | 3                  | 5,891     | 158         | 696,518    |
| Canteen                                 | 36                     | 168,929    | 0                  | 0         | 0                                         | 0         | 0                  | 0         | 36                 | 168,929    | 0                  | 0         | 36          | 168,929    |
| Subtotal - Dpt. of Corrections          | 6,084                  | 25,677,743 | 26                 | 99,840    | 14                                        | 123,445   | 1                  | 3,437     | 6,098              | 25,890,188 | 27                 | 103,277   | 6,125       | 25,993,465 |
| <b>DPT. OF EDUCATION</b>                | 81                     | 289,106    | 0                  | 0         | 326                                       | 1,978,065 | 106                | 198,718   | 387                | 2,267,171  | 106                | 198,718   | 493         | 2,465,889  |
| State Charter School Institute          | 0                      | 0          | 0                  | 0         | 13                                        | 85,693    | 7                  | 17,825    | 13                 | 85,693     | 7                  | 17,825    | 20          | 103,518    |
| Deaf & Blind School                     | 40                     | 148,031    | 75                 | 175,976   | 18                                        | 87,718    | 93                 | 303,392   | 58                 | 235,749    | 168                | 479,368   | 226         | 715,117    |
| Subtotal - Dpt. of Education            | 101                    | 437,137    | 75                 | 175,976   | 357                                       | 2,151,476 | 206                | 519,935   | 458                | 2,588,613  | 281                | 695,911   | 739         | 3,284,524  |
| <b>GOVERNOR'S OFFICE</b>                | 0                      | 0          | 0                  | 0         | 39                                        | 243,077   | 7                  | 28,147    | 39                 | 243,077    | 7                  | 28,147    | 46          | 271,224    |
| Lieutenant Governor                     | 0                      | 0          | 0                  | 0         | 3                                         | 27,182    | 0                  | 0         | 3                  | 27,182     | 0                  | 0         | 3           | 27,182     |
| Commission on Community Service         | 0                      | 0          | 0                  | 0         | 4                                         | 19,255    | 0                  | 0         | 4                  | 19,255     | 0                  | 0         | 4           | 19,255     |
| Office of State Planning & Budgeting    | 0                      | 0          | 0                  | 0         | 14                                        | 89,773    | 3                  | 14,790    | 14                 | 89,773     | 3                  | 14,790    | 17          | 104,563    |
| Economic Development                    | 1                      | 4,784      | 0                  | 0         | 52                                        | 287,921   | 10                 | 37,594    | 53                 | 292,705    | 10                 | 37,594    | 63          | 330,299    |
| Colorado Energy Office                  | 0                      | 0          | 0                  | 0         | 27                                        | 133,352   | 0                  | 0         | 27                 | 133,352    | 0                  | 0         | 27          | 133,352    |
| Office of Information Technology        | 576                    | 3,445,062  | 8                  | 17,826    | 284                                       | 1,870,482 | 3                  | 12,473    | 870                | 5,315,534  | 11                 | 30,299    | 881         | 5,345,833  |
| Subtotal - Governor's Office            | 577                    | 3,449,836  | 8                  | 17,826    | 433                                       | 2,671,042 | 23                 | 83,004    | 1,010              | 6,120,678  | 31                 | 110,830   | 1,041       | 6,231,708  |
| <b>DPT. OF PUBLIC HEALTH &amp; ENV.</b> | 1,151                  | 6,467,178  | 180                | 528,936   | 8                                         | 105,764   | 0                  | 0         | 1,160              | 6,572,940  | 180                | 528,936   | 1,320       | 7,101,876  |
| <b>DPT. OF TRANSPORTATION</b>           | 2,917                  | 13,844,594 | 129                | 307,047   | 14                                        | 155,848   | 0                  | 0         | 2,931              | 14,000,442 | 129                | 307,047   | 3,060       | 14,307,489 |
| <b>DPT. OF HUMAN SERVICES</b>           | 1,259                  | 5,707,796  | 34                 | 80,577    | 10                                        | 110,433   | 0                  | 0         | 1,269              | 5,818,229  | 34                 | 80,577    | 1,303       | 5,898,806  |
| State Hospital - Pueblo                 | 893                    | 3,791,217  | 149                | 318,906   | 1                                         | 12,138    | 0                  | 0         | 894                | 3,803,355  | 149                | 318,906   | 1,043       | 4,122,183  |
| Fort Logan Mental Health Center         | 193                    | 902,812    | 69                 | 171,183   | 1                                         | 11,647    | 0                  | 0         | 194                | 914,459    | 69                 | 171,183   | 263         | 1,085,642  |
| OBH-Community Behavioral Hlth           | 59                     | 342,481    | 2                  | 3,670     | 1                                         | 11,541    | 0                  | 0         | 60                 | 354,022    | 2                  | 3,670     | 62          | 357,692    |
| Grand Junction Regional Center          | 255                    | 835,923    | 35                 | 105,373   | 0                                         | 0         | 0                  | 0         | 255                | 835,923    | 35                 | 105,373   | 290         | 941,296    |
| Ridge Regional Center                   | 373                    | 1,206,865  | 32                 | 70,676    | 0                                         | 0         | 0                  | 0         | 373                | 1,206,865  | 32                 | 70,676    | 405         | 1,277,541  |
| Pueblo Regional Center                  | 167                    | 572,864    | 11                 | 23,030    | 0                                         | 0         | 0                  | 0         | 167                | 572,864    | 11                 | 23,030    | 198         | 595,894    |
| Youth Services                          | 917                    | 3,804,985  | 19                 | 43,228    | 0                                         | 0         | 0                  | 0         | 917                | 3,804,985  | 19                 | 43,228    | 936         | 3,848,191  |
| State Veterans Center - Homelake        | 82                     | 252,784    | 11                 | 22,737    | 0                                         | 0         | 0                  | 0         | 82                 | 252,784    | 11                 | 22,737    | 93          | 275,501    |
| Veterans Nursing Home - Florence        | 123                    | 370,744    | 20                 | 44,129    | 0                                         | 0         | 0                  | 0         | 123                | 370,744    | 20                 | 44,129    | 143         | 414,873    |
| Veterans Nursing Home - Rifle           | 53                     | 179,411    | 55                 | 147,354   | 0                                         | 0         | 0                  | 0         | 53                 | 179,411    | 55                 | 147,354   | 108         | 326,765    |
| Veterans Nursing Home - Walsenburg      | 1                      | 6,869      | 0                  | 0         | 0                                         | 0         | 0                  | 0         | 1                  | 6,869      | 0                  | 0         | 1           | 6,869      |
| Director of State Nursing Homes         | 7                      | 38,885     | 0                  | 0         | 0                                         | 0         | 0                  | 0         | 7                  | 38,885     | 0                  | 0         | 7           | 38,885     |
| Fitzsimons Nursing Home                 | 77                     | 283,758    | 199                | 467,970   | 0                                         | 0         | 0                  | 0         | 77                 | 283,758    | 199                | 467,970   | 276         | 771,726    |
| Subtotal - Dpt. of Human Services       | 4,479                  | 18,284,952 | 636                | 1,518,733 | 13                                        | 145,759   | 0                  | 0         | 4,492              | 18,442,711 | 636                | 1,518,733 | 5,128       | 19,961,444 |
| <b>DPT. OF LABOR &amp; EMPLOYMENT</b>   | 940                    | 4,449,308  | 239                | 622,961   | 8                                         | 85,075    | 0                  | 0         | 948                | 4,534,383  | 239                | 622,961   | 1,187       | 5,157,364  |

| DEPARTMENT/AGENCY                           | STATE PERSONNEL SYSTEM |                    |                    |                  | EXEMPT FROM THE<br>STATE PERSONNEL SYSTEM |                   |                    |                  | TOTAL EMPLOYEES    |                    |                    |                  | GRAND TOTAL   |                    |
|---------------------------------------------|------------------------|--------------------|--------------------|------------------|-------------------------------------------|-------------------|--------------------|------------------|--------------------|--------------------|--------------------|------------------|---------------|--------------------|
|                                             | FULL-TIME<br>COUNT     | GROSS PAY          | PART-TIME<br>COUNT | GROSS PAY        | FULL-TIME<br>COUNT                        | GROSS PAY         | PART-TIME<br>COUNT | GROSS PAY        | FULL-TIME<br>COUNT | GROSS PAY          | PART-TIME<br>COUNT | GROSS PAY        | COUNT         | GROSS PAY          |
| <b>DPT. OF REVENUE</b>                      |                        |                    |                    |                  |                                           |                   |                    |                  |                    |                    |                    |                  |               |                    |
| Administration                              | 957                    | 4,145,728          | 36                 | 84,094           | 7                                         | 71,454            | 0                  | 0                | 964                | 4,217,180          | 36                 | 84,094           | 1,030         | 4,301,874          |
| Lottery                                     | 118                    | 569,072            | 4                  | 4,015            | 1                                         | 11,730            | 0                  | 0                | 119                | 580,802            | 4                  | 4,015            | 123           | 584,817            |
| Gaming Commission                           | 83                     | 460,406            | 0                  | 0                | 0                                         | 0                 | 0                  | 0                | 83                 | 460,406            | 0                  | 0                | 83            | 460,406            |
| Subtotal - Dpt. of Revenue                  | 1,158                  | 5,175,204          | 40                 | 88,709           | 8                                         | 83,184            | 0                  | 0                | 1,166              | 5,258,388          | 40                 | 88,709           | 1,236         | 5,347,097          |
| <b>DPT. OF HEALTH CARE POLICY</b>           | 402                    | 1,984,891          | 5                  | 15,896           | 2                                         | 14,057            | 0                  | 0                | 404                | 1,998,948          | 5                  | 15,896           | 409           | 2,014,834          |
| <b>DPT. OF STATE</b>                        | 117                    | 809,414            | 1                  | 4,355            | 3                                         | 28,855            | 0                  | 0                | 120                | 838,269            | 1                  | 4,355            | 121           | 842,624            |
| <b>DPT. OF TREASURY</b>                     | 28                     | 129,313            | 3                  | 6,883            | 2                                         | 14,244            | 0                  | 0                | 28                 | 143,557            | 3                  | 6,883            | 31            | 150,440            |
| <b>JUDICIAL BRANCH</b>                      |                        |                    |                    |                  |                                           |                   |                    |                  |                    |                    |                    |                  |               |                    |
| Administration                              | 0                      | 0                  | 0                  | 0                | 3,187                                     | 15,965,309        | 474                | 1,356,199        | 3,187              | 15,965,309         | 474                | 1,356,199        | 3,661         | 17,321,508         |
| Supreme Court Library                       | 0                      | 0                  | 0                  | 0                | 0                                         | 0                 | 0                  | 0                | 0                  | 0                  | 0                  | 0                | 0             | 0                  |
| Public Defender                             | 0                      | 0                  | 0                  | 0                | 631                                       | 3,517,389         | 20                 | 60,678           | 631                | 3,517,389          | 20                 | 60,678           | 651           | 3,578,067          |
| Supreme Court Grievance                     | 0                      | 0                  | 0                  | 0                | 70                                        | 449,088           | 19                 | 52,775           | 70                 | 449,088            | 19                 | 52,775           | 89            | 501,863            |
| Alternative Defense Counsel                 | 0                      | 0                  | 0                  | 0                | 8                                         | 59,850            | 1                  | 1,781            | 8                  | 59,850             | 1                  | 1,781            | 9             | 61,411             |
| Office of the Child's Representative        | 0                      | 0                  | 0                  | 0                | 23                                        | 123,059           | 8                  | 20,465           | 23                 | 123,059            | 8                  | 20,465           | 31            | 143,524            |
| Independent Ethics Commission               | 0                      | 0                  | 0                  | 0                | 1                                         | 8,297             | 0                  | 0                | 1                  | 8,297              | 0                  | 0                | 1             | 8,297              |
| Subtotal - Judicial Branch                  | 0                      | 0                  | 0                  | 0                | 3,920                                     | 20,122,792        | 522                | 1,491,878        | 3,920              | 20,122,792         | 522                | 1,491,878        | 4,442         | 21,614,670         |
| <b>LEGISLATIVE BRANCH</b>                   |                        |                    |                    |                  |                                           |                   |                    |                  |                    |                    |                    |                  |               |                    |
| General Assembly                            |                        |                    |                    |                  |                                           |                   |                    |                  |                    |                    |                    |                  |               |                    |
| Legislators                                 | 0                      | 0                  | 0                  | 0                | 0                                         | 0                 | 100                | 250,000          | 0                  | 0                  | 100                | 250,000          | 100           | 250,000            |
| Staff                                       | 0                      | 0                  | 0                  | 0                | 49                                        | 130,982           | 19                 | 15,478           | 49                 | 130,982            | 19                 | 15,478           | 68            | 146,460            |
| Joint Budget Committee                      | 0                      | 0                  | 0                  | 0                | 17                                        | 109,472           | 0                  | 0                | 17                 | 109,472            | 0                  | 0                | 17            | 109,472            |
| Legislative Council                         | 0                      | 0                  | 0                  | 0                | 64                                        | 358,112           | 1                  | 2,870            | 64                 | 358,112            | 1                  | 2,870            | 65            | 360,982            |
| State Auditor                               | 57                     | 316,421            | 2                  | 13,158           | 4                                         | 44,209            | 0                  | 0                | 61                 | 360,630            | 2                  | 13,158           | 63            | 373,788            |
| Legislative Legal Services                  | 0                      | 0                  | 0                  | 0                | 45                                        | 306,978           | 1                  | 4,048            | 45                 | 306,978            | 1                  | 4,048            | 46            | 313,026            |
| Subtotal - Legislative Branch               | 57                     | 316,421            | 2                  | 13,158           | 179                                       | 951,753           | 121                | 272,296          | 236                | 1,268,174          | 123                | 285,564          | 359           | 1,553,728          |
| <b>SUBTOTAL - GENERAL GOVT</b>              | <b>22,464</b>          | <b>103,848,847</b> | <b>2,875</b>       | <b>5,470,894</b> | <b>5,271</b>                              | <b>29,005,390</b> | <b>1,212</b>       | <b>2,756,118</b> | <b>27,785</b>      | <b>132,854,237</b> | <b>3,887</b>       | <b>8,228,812</b> | <b>31,652</b> | <b>141,081,049</b> |
| <b>University of Colorado System</b>        |                        |                    |                    |                  |                                           |                   |                    |                  |                    |                    |                    |                  |               |                    |
| Boulder                                     | 1,810                  | 6,737,076          | 624                | 1,117,060        | 3,488                                     | 21,959,633        | 9,559              | 22,931,892       | 5,298              | 28,696,709         | 10,183             | 24,049,852       | 15,481        | 52,746,561         |
| Colorado Springs                            | 180                    | 827,837            | 52                 | 96,358           | 430                                       | 2,195,746         | 1,675              | 3,437,673        | 610                | 2,823,383          | 1,727              | 3,536,231        | 2,337         | 6,359,614          |
| UCI)- Downtown                              | 111                    | 442,806            | 28                 | 48,188           | 547                                       | 3,164,615         | 2,036              | 5,438,015        | 658                | 3,607,220          | 2,064              | 5,496,203        | 2,722         | 9,093,423          |
| UCI)- Anschutz Medical                      | 781                    | 2,975,111          | 139                | 227,729          | 5,671                                     | 57,967,848        | 2,464              | 12,248,014       | 6,432              | 60,942,959         | 2,803              | 12,475,743       | 9,035         | 73,418,702         |
| Subtotal - University of Colorado System    | 2,882                  | 10,782,428         | 843                | 1,482,235        | 10,136                                    | 85,287,942        | 15,734             | 44,055,794       | 12,990             | 66,070,271         | 16,577             | 45,548,029       | 29,575        | 141,618,300        |
| <b>School of Mines</b>                      | 259                    | 983,551            | 23                 | 51,967           | 639                                       | 4,523,172         | 1,905              | 2,008,488        | 898                | 5,496,723          | 1,928              | 2,069,555        | 2,826         | 7,566,278          |
| <b>University of Northern Colorado</b>      | 485                    | 1,587,112          | 48                 | 83,807           | 941                                       | 5,142,269         | 2,328              | 1,566,946        | 1,406              | 8,709,381          | 2,376              | 1,650,763        | 3,782         | 8,360,134          |
| <b>Fort Lewis College</b>                   | 101                    | 326,974            | 21                 | 47,299           | 373                                       | 1,806,622         | 336                | 431,685          | 474                | 2,233,596          | 367                | 478,984          | 831           | 2,712,580          |
| <b>Metropolitan State University</b>        | 296                    | 894,867            | 7                  | 15,106           | 939                                       | 5,235,344         | 1,722              | 1,892,122        | 1,145              | 6,130,031          | 1,729              | 1,907,228        | 2,874         | 8,037,259          |
| <b>Western State Colorado University</b>    | 57                     | 182,829            | 14                 | 20,029           | 218                                       | 978,167           | 491                | 266,402          | 275                | 1,180,796          | 506                | 286,431          | 780           | 1,447,227          |
| <b>Adams State University</b>               | 109                    | 336,013            | 18                 | 17,905           | 278                                       | 1,276,735         | 288                | 330,508          | 387                | 1,614,748          | 304                | 348,413          | 691           | 1,963,161          |
| <b>Colorado Mesa University</b>             | 77                     | 241,318            | 8                  | 12,813           | 419                                       | 1,985,016         | 1,398              | 1,342,170        | 496                | 2,228,334          | 1,404              | 1,354,783        | 1,900         | 3,583,117          |
| <b>Colorado State University System</b>     |                        |                    |                    |                  |                                           |                   |                    |                  |                    |                    |                    |                  |               |                    |
| Colorado State University System            | 0                      | 0                  | 0                  | 0                | 21                                        | 229,407           | 3                  | 8,726            | 21                 | 229,407            | 3                  | 8,726            | 24            | 238,133            |
| Colorado State University                   | 1,667                  | 5,916,878          | 265                | 463,162          | 4,072                                     | 26,866,041        | 7,853              | 9,435,857        | 5,739              | 32,782,919         | 7,918              | 9,890,019        | 13,657        | 42,681,938         |
| Colorado State University - Pueblo          | 131                    | 458,182            | 1                  | 1,336            | 374                                       | 1,830,342         | 825                | 477,207          | 505                | 2,297,524          | 826                | 478,543          | 1,331         | 2,776,067          |
| Colorado State University - Global Campus   | 0                      | 0                  | 0                  | 0                | 109                                       | 521,685           | 362                | 673,666          | 109                | 521,685            | 362                | 673,666          | 471           | 1,195,351          |
| Subtotal - Colorado State University System | 1,798                  | 6,375,060          | 266                | 464,498          | 4,576                                     | 29,456,475        | 8,843              | 10,595,456       | 6,374              | 35,631,535         | 9,109              | 11,059,954       | 15,483        | 46,691,489         |

| DEPARTMENT/AGENCY                         | STATE PERSONNEL SYSTEM |             |           |           | EXEMPT FROM THE<br>STATE PERSONNEL SYSTEM |             |           |            | TOTAL EMPLOYEES |             |           |            | GRAND TOTAL |             |
|-------------------------------------------|------------------------|-------------|-----------|-----------|-------------------------------------------|-------------|-----------|------------|-----------------|-------------|-----------|------------|-------------|-------------|
|                                           | FULL-TIME              |             | PART-TIME |           | FULL-TIME                                 |             | PART-TIME |            | FULL-TIME       |             | PART-TIME |            | COUNT       | GROSS PAY   |
|                                           | COUNT                  | GROSS PAY   | COUNT     | GROSS PAY | COUNT                                     | GROSS PAY   | COUNT     | GROSS PAY  | COUNT           | GROSS PAY   | COUNT     | GROSS PAY  |             |             |
| <b>Colorado Community Colleges System</b> |                        |             |           |           |                                           |             |           |            |                 |             |           |            |             |             |
| Administration                            | 45                     | 149,023     | 0         | 0         | 155                                       | 1,104,757   | 41        | 116,361    | 200             | 1,253,780   | 41        | 116,361    | 241         | 1,370,141   |
| Arapahoe                                  | 80                     | 287,878     | 9         | 18,530    | 206                                       | 1,157,818   | 514       | 421,989    | 206             | 1,425,498   | 523       | 440,519    | 809         | 1,866,015   |
| Aurora                                    | 63                     | 199,813     | 14        | 22,065    | 146                                       | 774,304     | 463       | 345,861    | 209             | 874,117     | 477       | 367,926    | 686         | 1,342,043   |
| Denver                                    | 44                     | 151,457     | 2         | 4,143     | 301                                       | 1,565,122   | 632       | 536,348    | 345             | 1,716,579   | 634       | 542,491    | 979         | 2,259,070   |
| Front Range                               | 206                    | 888,848     | 36        | 57,878    | 474                                       | 2,639,276   | 1,367     | 830,580    | 880             | 3,328,124   | 1,423     | 888,458    | 2,103       | 4,216,582   |
| Lamar                                     | 15                     | 37,982      | 0         | 0         | 54                                        | 224,312     | 93        | 59,097     | 69              | 282,304     | 93        | 59,097     | 162         | 321,401     |
| Morgan                                    | 10                     | 28,310      | 1         | 748       | 76                                        | 378,772     | 130       | 65,636     | 86              | 405,082     | 131       | 66,382     | 217         | 471,464     |
| Otero                                     | 21                     | 53,454      | 0         | 0         | 167                                       | 688,760     | 250       | 308,131    | 186             | 742,214     | 250       | 308,131    | 438         | 1,050,345   |
| Pikes Peak                                | 254                    | 815,419     | 48        | 71,058    | 279                                       | 1,550,333   | 994       | 759,035    | 533             | 2,305,752   | 1,040     | 830,083    | 1,573       | 3,195,845   |
| Pueblo                                    | 85                     | 285,075     | 4         | 8,521     | 237                                       | 1,163,375   | 578       | 494,598    | 322             | 1,428,450   | 582       | 503,119    | 904         | 1,931,569   |
| Red Rocks                                 | 89                     | 291,484     | 12        | 27,179    | 261                                       | 1,374,112   | 803       | 493,242    | 350             | 1,865,586   | 815       | 520,421    | 1,165       | 2,186,017   |
| Trinidad                                  | 30                     | 85,812      | 1         | 1,858     | 144                                       | 655,874     | 220       | 172,121    | 174             | 741,686     | 221       | 173,777    | 395         | 915,463     |
| Northeastern Junior College               | 22                     | 62,703      | 12        | 23,022    | 89                                        | 437,044     | 192       | 146,390    | 111             | 409,747     | 204       | 189,412    | 315         | 669,159     |
| Northwestern Community College            | 19                     | 51,907      | 2         | 4,312     | 82                                        | 389,486     | 74        | 71,598     | 101             | 441,383     | 76        | 75,910     | 177         | 517,303     |
| Subtotal - Colo Community Colleges System | 963                    | 3,148,975   | 138       | 238,110   | 2,671                                     | 14,101,345  | 6,371     | 4,822,987  | 3,854           | 17,250,320  | 6,510     | 5,082,097  | 10,164      | 22,312,417  |
| <b>DPT. OF HIGHER EDUCATION</b>           | 0                      | 0           | 0         | 0         | 65                                        | 301,699     | 4         | 8,675      | 65              | 301,699     | 4         | 8,675      | 69          | 310,374     |
| College Assist                            | 1                      | 4,351       | 0         | 0         | 19                                        | 95,285      | 0         | 0          | 20              | 99,636      | 0         | 0          | 20          | 99,636      |
| CollegeInvest                             | 0                      | 0           | 0         | 0         | 23                                        | 158,166     | 2         | 11,610     | 23              | 158,166     | 2         | 11,610     | 25          | 167,776     |
| Historical Society                        | 5                      | 17,481      | 1         | 2,000     | 120                                       | 505,953     | 12        | 27,038     | 125             | 523,444     | 13        | 29,038     | 138         | 552,482     |
| Private Occupational Schools              | 1                      | 3,506       | 0         | 0         | 7                                         | 34,822      | 0         | 0          | 8               | 38,328      | 0         | 0          | 8           | 38,328      |
| Auraria Higher Education Center           | 238                    | 828,537     | 12        | 12,801    | 83                                        | 433,258     | 337       | 185,811    | 321             | 1,251,795   | 349       | 198,612    | 670         | 1,460,407   |
| <b>SUBTOTAL - HIGHER EDUCATION</b>        | 7,162                  | 25,674,833  | 1,396     | 2,458,470 | 21,507                                    | 151,420,170 | 39,771    | 67,545,692 | 28,969          | 177,984,803 | 41,167    | 70,004,162 | 69,836      | 247,988,965 |
| <b>GRAND TOTAL</b>                        | 29,665                 | 129,623,480 | 4,071     | 7,929,184 | 26,778                                    | 180,425,560 | 40,983    | 70,301,810 | 50,434          | 309,949,640 | 45,054    | 78,230,974 | 101,488     | 388,180,014 |