

# State of Colorado



**John W. Hickenlooper**  
*Governor*

**Kathy Nesbitt**  
*Executive Director*

**Jennifer Okes**  
*Deputy Executive Director*

**David J. McDermott**  
*State Controller*

## DPA

**Department of Personnel  
& Administration**

**Office of the State Controller**  
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May 13, 2011

The Honorable John Hickenlooper, Governor  
136 State Capitol  
Denver, Colorado 80203

Dear Governor Hickenlooper:

Attached is the Consolidated Paycheck Report for the month of April 2011. This report is provided for informational purposes only. The following table provides a summary of state employees paid by the categories of General Government and Higher Education. The Judicial and Legislative Branches are included in the General Government category.

Totals for April are as follows:

	<b>Employee Count</b>		<b>Gross Pay</b>
General Government			
State Personnel System			
Full-Time	23,190	\$	105,077,500
Part-Time	2,076		4,770,788
Exempt			
Full-Time	4,612		23,462,267
Part-Time	1,004		2,677,219
Total	30,882	\$	135,987,774
Higher Education			
State Personnel System			
Full-Time	8,198	\$	29,222,710
Part-Time	1,552		3,072,053
Exempt			
Full-Time	18,025		112,612,003
Part-Time	40,605		60,951,054
Total	68,380	\$	205,857,820
Grand Total			
State Personnel System			
Full-Time	31,388	\$	134,300,210
Part-Time	3,628		7,842,841
Exempt			
Full-Time	22,637		136,074,270
Part-Time	41,609		63,628,273
Total	99,262	\$	341,845,594

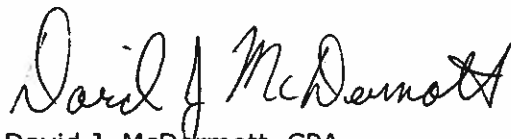
*"Good Government Starts Here"*

"Exempt from the State Personnel System" includes the Judicial Branch, the Legislative Branch (except for most employees of the Office of the State Auditor), Governor's cabinet and office staff, over half of the employees of the Department of Law, Department of Education, faculty and other higher education employees as defined in CRS 24-50-135.

"Part-Time" means employees working less than a full-time schedule and includes hourly and others such as work-study students. Part-Time employees cannot be equated to a Full-Time Equivalent position from this report. The number of part-time employees is only the number of individuals paid for work.

"Gross Pay" is regular salary and work-study earnings. "Employee Count" represents the number of employees who received a paycheck during the reporting month. An employee holding a position in more than one state agency or institution of higher education is counted twice.

Sincerely,

A handwritten signature in black ink, reading "David J. McDermott". The signature is fluid and cursive, with a stylized "D" and "M".

David J. McDermott, CPA  
State Controller

Attachment

cc: Kathy Nesbitt, Department of Personnel & Administration  
Henry Sobanet, OSPB  
Joseph Garcia, Colorado Commission on Higher Education  
Representative Mark Ferrandino, Joint Budget Committee  
John Zeigler, Joint Budget Committee  
Joseph Winter, Division of Employment  
Tanya Olsen, Department of Personnel & Administration  
Bob Gibson, Colorado WINS  
Colorado Federation of Public Employees  
American Federation of State, County & Municipal Employees  
Association of Colorado State Patrol Professionals (ACSPP)  
Gini Powers, Reporting & Analysis  
State Library  
Internet Web Site

AGENCY	STATE PERSONNEL SYSTEM				EXEMPT FROM THE STATE PERSONNEL SYSTEM				TOTAL EMPLOYEES				GRAND TOTAL	
	FULL-TIME		PART-TIME		FULL-TIME		PART-TIME		FULL-TIME		PART-TIME		COUNT	GROSS PAY
	COUNT	GROSS PAY	COUNT	GROSS PAY	COUNT	GROSS PAY	COUNT	GROSS PAY	COUNT	GROSS PAY	COUNT	GROSS PAY		
<b>DPT. OF PERSONNEL &amp; ADMIN.</b>														
Executive Director	15	99,659	3	8,264	1	12,170			16	111,829	3	8,264	19	120,093
CSEAP	5	25,135	8	21,871					5	25,135	8	21,871	13	47,006
State Archives	8	40,431							8	40,431			8	40,431
Office of the State Architect	5	33,269							5	33,269			5	33,269
Division of Finance and Procurement	60	316,827	1	4,825					60	316,827	1	4,825	61	321,652
Central Services	190	630,509	3	5,393					190	630,509	3	5,393	193	635,902
Administrative Hearings	36	228,024	1	7,519					36	228,024	1	7,519	37	235,543
Employee Benefits	10	47,953							10	47,953			10	47,953
Human Resource Services	20	124,092							20	124,092			20	124,092
Training Programs			1	1,061							1	1,061	1	1,061
Risk Management Services	10	51,296							10	51,296			10	51,296
State Personnel Board	4	23,981	2	10,314					4	23,981	2	10,314	6	34,295
Subtotal - Dpt. of Personnel & Admin.	363	1,621,176	19	59,247	1	12,170			364	1,633,346	19	59,247	383	1,692,593
<b>DPT. OF AGRICULTURE</b>	261	1,161,710	45	48,313	1	12,170			262	1,173,880	45	48,313	307	1,222,193
<b>DPT. OF CORRECTIONS</b>														
Administration	6,457	26,521,835	27	94,067	8	67,088			6,465	26,588,923	27	94,067	6,492	26,682,990
Correctional Industries	138	608,193							138	608,193			138	608,193
Canteen	35	163,397							35	163,397			35	163,397
Subtotal - Dpt. of Corrections	6,630	27,293,425	27	94,067	8	67,088			6,638	27,360,513	27	94,067	6,665	27,454,580
<b>DPT. OF EDUCATION</b>	112	471,020	1	2,469	219	1,342,800	93	169,003	331	1,813,820	94	171,472	425	1,985,292
State Charter School Institute	1	3,711			13	83,460	6	13,039	14	87,171	6	13,039	20	100,210
Deaf & Blind School	44	158,927	81	163,857	21	98,997	125	297,580	65	257,924	206	461,437	271	719,361
Subtotal - Dpt. of Education	157	633,658	82	166,326	253	1,525,257	224	479,622	410	2,158,915	306	645,948	716	2,804,863
<b>GOVERNOR'S OFFICE</b>					50	289,966	10	29,008	50	289,966	10	29,008	60	318,974
Lieutenant Governor					7	34,094			7	34,094			7	34,094
Commission on Community Service					6	24,505			6	24,505			6	24,505
Office of State Planning & Budgeting					14	86,648	3	11,792	14	86,648	3	11,792	17	98,440
Economic Development	2	9,565			39	203,992	4	9,878	41	213,557	4	9,878	45	223,435
Council on the Arts														
Governor's Energy Office					35	175,782			35	175,782			35	175,782
Office of Information Technology	828	4,930,020	17	53,207	16	115,232	1	3,246	844	5,045,252	18	56,453	862	5,101,705
Office of Homeland Security					15	72,721			15	72,721			15	72,721
Subtotal - Governor's Office	830	4,939,585	17	53,207	182	1,002,940	18	53,924	1,012	5,942,525	35	107,131	1,047	6,049,656
<b>DPT. OF PUBLIC HEALTH &amp; ENV.</b>	1,164	6,427,149	141	452,059	1	17,917			1,165	6,445,066	141	452,059	1,306	6,897,125
<b>DPT. OF TRANSPORTATION</b>	2,927	13,625,411	137	343,723	1	12,653			2,928	13,638,064	137	343,723	3,065	13,981,787

AGENCY	STATE PERSONNEL SYSTEM				EXEMPT FROM THE STATE PERSONNEL SYSTEM				TOTAL EMPLOYEES				GRAND TOTAL	
	FULL-TIME		PART-TIME		FULL-TIME		PART-TIME		FULL-TIME		PART-TIME		COUNT	GROSS PAY
	COUNT	GROSS PAY	COUNT	GROSS PAY	COUNT	GROSS PAY	COUNT	GROSS PAY	COUNT	GROSS PAY	COUNT	GROSS PAY		
<b>DPT. OF HUMAN SERVICES</b>	1,235	5,549,564	54	133,217	1	12,500			1,236	5,562,064	54	133,217	1,290	5,695,281
Public Housing Authority	16	76,666							16	76,666			16	76,666
Alcohol and Drug Abuse Division	31	174,700							31	174,700			31	174,700
Mental Health - Administration	28	170,209	1	2,797					28	170,209	1	2,797	29	173,006
State Hospital - Pueblo	872	3,614,013	156	276,951					872	3,614,013	156	276,951	1,028	3,890,964
Fort Logan Mental Health Center	192	890,282	77	206,014					192	890,282	77	206,014	269	1,096,296
Grand Junction Regional Center	283	930,961	52	153,020					283	930,961	52	153,020	335	1,083,981
Ridge Regional Center	364	1,185,974	21	49,647					364	1,185,974	21	49,647	385	1,235,621
Pueblo Regional Center	173	509,964	7	14,001					173	509,964	7	14,001	180	523,965
Youth Services	964	3,992,470	28	62,254					964	3,992,470	28	62,254	992	4,054,724
Trinidad State Nursing Home														
State Veterans Center - Homelake	68	198,495	10	17,133					68	198,495	10	17,133	78	215,628
Veterans Nursing Home - Florence	116	361,591	21	46,241					116	361,591	21	46,241	137	407,832
Veterans Nursing Home - Rifle	56	163,623	69	205,910					56	163,623	69	205,910	125	369,533
Veterans Nursing Home - Walsenburg	1	6,538							1	6,538			1	6,538
Director of State Nursing Homes	8	52,383							8	52,383			8	52,383
Fitzsimons Nursing Home	57	228,176	222	554,865					57	228,176	222	554,865	279	783,041
<b>Subtotal - Dpt. of Human Services</b>	<b>4,464</b>	<b>18,105,609</b>	<b>718</b>	<b>1,722,050</b>	<b>1</b>	<b>12,500</b>			<b>4,465</b>	<b>18,118,109</b>	<b>718</b>	<b>1,722,050</b>	<b>5,183</b>	<b>19,840,159</b>
<b>DPT. OF LABOR &amp; EMPLOYMENT</b>	<b>923</b>	<b>4,342,840</b>	<b>268</b>	<b>718,450</b>	<b>1</b>	<b>12,170</b>			<b>924</b>	<b>4,355,010</b>	<b>268</b>	<b>718,450</b>	<b>1,192</b>	<b>5,073,460</b>
<b>DPT. OF LAW</b>	<b>166</b>	<b>795,007</b>	<b>7</b>	<b>18,809</b>	<b>235</b>	<b>1,593,111</b>	<b>19</b>	<b>80,828</b>	<b>401</b>	<b>2,388,118</b>	<b>26</b>	<b>99,637</b>	<b>427</b>	<b>2,487,755</b>
<b>DPT. OF LOCAL AFFAIRS</b>	<b>151</b>	<b>809,136</b>	<b>3</b>	<b>12,257</b>	<b>1</b>	<b>9,493</b>	<b>9</b>	<b>21,170</b>	<b>152</b>	<b>818,629</b>	<b>12</b>	<b>33,427</b>	<b>164</b>	<b>852,056</b>
<b>DPT. OF MILITARY &amp; VETERAN'S AFFAIRS</b>														
Military Affairs	112	460,959	2	5,453	21	47,969			133	508,928	2	5,453	135	514,381
Veterans Affairs	12	46,856	1	2,664					12	46,856	1	2,664	13	49,520
<b>Subtotal - Dpt of Military &amp; Veteran's Affairs</b>	<b>124</b>	<b>507,815</b>	<b>3</b>	<b>8,117</b>	<b>21</b>	<b>47,969</b>			<b>145</b>	<b>555,784</b>	<b>3</b>	<b>8,117</b>	<b>148</b>	<b>563,901</b>
<b>DPT. OF NATURAL RESOURCES</b>														
Administration	40	230,114	1	2,493	1	12,170			41	242,284	1	2,493	42	244,777
Division of Wildlife	628	3,129,676	182	274,483					628	3,129,676	182	274,483	810	3,404,159
Board of Land Commissioners	37	200,719	4	12,073					37	200,719	4	12,073	41	212,792
Water Conservation Board	44	286,501	1	5,060					44	286,501	1	5,060	45	291,561
Water Resources	207	1,163,284	54	107,385					207	1,163,284	54	107,385	261	1,270,669
Oil & Gas Conservation Board	66	370,914	1	1,554					66	370,914	1	1,554	67	372,468
Geological Survey	29	187,309	9	29,991					29	187,309	9	29,991	38	217,300
Parks and Recreation	253	1,161,952	174	161,529					253	1,161,952	174	161,529	427	1,323,481
Mined Land Reclamation	53	363,992	12	37,803					53	363,992	12	37,803	65	401,795
<b>Subtotal - Dpt. of Natural Resources</b>	<b>1,357</b>	<b>7,094,461</b>	<b>438</b>	<b>632,371</b>	<b>1</b>	<b>12,170</b>			<b>1,358</b>	<b>7,106,631</b>	<b>438</b>	<b>632,371</b>	<b>1,796</b>	<b>7,739,002</b>

AGENCY	STATE PERSONNEL SYSTEM				EXEMPT FROM THE STATE PERSONNEL SYSTEM				TOTAL EMPLOYEES				GRAND TOTAL	
	FULL-TIME COUNT	GROSS PAY	PART-TIME COUNT	GROSS PAY	FULL-TIME COUNT	GROSS PAY	PART-TIME COUNT	GROSS PAY	FULL-TIME COUNT	GROSS PAY	PART-TIME COUNT	GROSS PAY	COUNT	GROSS PAY
<b>DPT. OF PUBLIC SAFETY</b>	<b>1,300</b>	<b>6,705,194</b>	<b>49</b>	<b>146,444</b>	<b>1</b>	<b>12,167</b>			<b>1,301</b>	<b>6,717,361</b>	<b>49</b>	<b>146,444</b>	<b>1,350</b>	<b>6,863,805</b>
<b>DPT. OF REGULATORY AGENCIES</b>														
Executive Director	27	143,065	1	2,100	1	12,170			28	155,235	1	2,100	29	157,335
Division of Banking	36	201,738							36	201,738			36	201,738
Civil Rights Division	28	125,146	1	1,493					28	125,146	1	1,493	29	126,639
Financial Services	12	68,951	1	2,351					12	68,951	1	2,351	13	71,302
Division of Insurance	87	447,317			1	9,389			88	456,706			88	456,706
Public Utilities Commission	86	550,832	4	22,278	3	21,815			89	572,647	4	22,278	93	594,925
Office of Consumer Counsel	7	48,319							7	48,319			7	48,319
Real Estate	46	194,822							46	194,822			46	194,822
Registrations	69	295,292							69	295,292			69	295,292
Complaints & Investigations	1	5,803							1	5,803			1	5,803
Acupuncturist Board	1	2,897							1	2,897			1	2,897
Accountancy Board	2	9,617							2	9,617			2	9,617
Barbers & Cosmetologists	4	15,274							4	15,274			4	15,274
Dental Board	4	16,228							4	16,228			4	16,228
Electrical Board	37	174,566	1	2,191					37	174,566	1	2,191	38	176,757
Engineers & Land Surveyors	6	30,502							6	30,502			6	30,502
Mental Health Boards	6	24,321							6	24,321			6	24,321
Medical Examiners Board	10	44,731	1	1,306					10	44,731	1	1,306	11	46,037
Nursing Board	17	78,373	1	2,808					17	78,373	1	2,808	18	81,181
Nursing Home Administrators	1	3,534							1	3,534			1	3,534
Outfitter Board	1	3,841							1	3,841			1	3,841
Passenger Tramway Safety Board	2	14,259							2	14,259			2	14,259
Pharmacy Board	8	53,361							8	53,361			8	53,361
Physical Therapy Board	1	7,730							1	7,730			1	7,730
Plumbers Board	10	51,365	1	2,750					10	51,365	1	2,750	11	54,115
Addiction Counselors														
Veterinary Medicine Board	1	2,897							1	2,897			1	2,897
Occupational Therapists	1	3,133							1	3,133			1	3,133
Massage Therapists	2	7,336							2	7,336			2	7,336
Division of Securities	23	136,873							23	136,873			23	136,873
<b>Subtotal - Dpt. of Regulatory Agencies</b>	<b>536</b>	<b>2,762,123</b>	<b>11</b>	<b>37,277</b>	<b>5</b>	<b>43,374</b>			<b>541</b>	<b>2,805,497</b>	<b>11</b>	<b>37,277</b>	<b>552</b>	<b>2,842,774</b>

AGENCY	STATE PERSONNEL SYSTEM				EXEMPT FROM THE STATE PERSONNEL SYSTEM				TOTAL EMPLOYEES				GRAND TOTAL	
	FULL-TIME		PART-TIME		FULL-TIME		PART-TIME		FULL-TIME		PART-TIME		COUNT	GROSS PAY
	COUNT	GROSS PAY	COUNT	GROSS PAY	COUNT	GROSS PAY	COUNT	GROSS PAY	COUNT	GROSS PAY	COUNT	GROSS PAY		
<b>DPT. OF REVENUE</b>														
Administration	1,109	4,612,519	93	211,847	1	12,170			1,110	4,624,689	93	211,847	1,203	4,836,536
Lottery	115	547,237	6	8,847					115	547,237	6	8,847	121	556,084
Gaming Commission	85	439,982							85	439,982			85	439,982
Subtotal - Dpt. of Revenue	1,309	5,599,738	99	220,694	1	12,170			1,310	5,611,908	99	220,694	1,409	5,832,602
<b>DPT. OF HEALTH CARE POLICY</b>	334	1,620,189	6	15,154	1	12,500			335	1,632,689	6	15,154	341	1,647,843
<b>DPT. OF STATE</b>	114	573,190	1	1,166	2	15,708			116	588,898	1	1,166	117	590,064
<b>DPT. OF TREASURY</b>	19	112,264	2	5,590	2	14,077			21	126,341	2	5,590	23	131,931
<b>JUDICIAL BRANCH</b>														
Administration					2,970	14,549,637	538	1,524,073	2,970	14,549,637	538	1,524,073	3,508	16,073,710
Supreme Court Library					2	6,283	1	1,100	2	6,283	1	1,100	3	7,383
Public Defender					579	2,917,645	29	78,850	579	2,917,645	29	78,850	608	2,996,495
Supreme Court Grievance					62	377,771	4	9,006	62	377,771	4	9,006	66	386,777
Alternative Defense Counsel					7	49,484	1	1,700	7	49,484	1	1,700	8	51,184
Office of the Child's Representative					23	118,788	6	16,942	23	118,788	6	16,942	29	135,730
Independent Ethics Commission					2	13,428			2	13,428			2	13,428
Subtotal - Judicial Branch					3,645	18,033,036	579	1,631,671	3,645	18,033,036	579	1,631,671	4,224	19,664,707
<b>LEGISLATIVE BRANCH</b>														
General Assembly														
Legislators							100	250,000			100	250,000	100	250,000
Staff					130	272,822	50	129,959	130	272,822	50	129,959	180	402,781
Joint Budget Committee					15	97,799			15	97,799			15	97,799
Legislative Council					53	282,948	4	26,510	53	282,948	4	26,510	57	309,458
State Auditor	61	347,820	3	15,467	3	34,636			64	382,456	3	15,467	67	397,923
Legislative Legal Services					47	293,422	1	3,535	47	293,422	1	3,535	48	296,957
Subtotal - Legislative Branch	61	347,820	3	15,467	248	981,627	155	410,004	309	1,329,447	158	425,471	467	1,754,918
<b>SUBTOTAL - GENERAL GOV'T</b>	23,190	105,077,500	2,076	4,770,788	4,612	23,462,267	1,004	2,677,219	27,802	128,539,767	3,080	7,448,007	30,882	135,987,774

AGENCY	STATE PERSONNEL SYSTEM				EXEMPT FROM THE STATE PERSONNEL SYSTEM				TOTAL EMPLOYEES				GRAND TOTAL	
	FULL-TIME		PART-TIME		FULL-TIME		PART-TIME		FULL-TIME		PART-TIME		COUNT	GROSS PAY
	COUNT	GROSS PAY	COUNT	GROSS PAY	COUNT	GROSS PAY	COUNT	GROSS PAY	COUNT	GROSS PAY	COUNT	GROSS PAY		
<b>University of Colorado System</b>														
Boulder	2,159	8,215,380	686	1,471,196	2,682	17,094,633	9,587	20,348,956	4,841	25,310,013	10,273	21,820,152	15,114	47,130,165
Colorado Springs	234	814,214	53	128,675	267	1,355,115	1,496	3,008,801	501	2,169,329	1,549	3,137,476	2,050	5,306,805
UCD- Downtown	139	530,876	39	81,512	499	2,788,211	2,049	5,203,012	638	3,319,087	2,088	5,284,524	2,726	8,603,611
UCD- Anschutz Medical	987	3,760,727	220	449,271	4,865	37,728,371	2,203	9,326,018	5,852	41,489,098	2,423	9,775,289	8,275	51,264,387
<b>Subtotal - University of Colorado System</b>	<b>3,519</b>	<b>13,321,197</b>	<b>998</b>	<b>2,130,654</b>	<b>8,313</b>	<b>58,966,330</b>	<b>15,335</b>	<b>37,886,787</b>	<b>11,832</b>	<b>72,287,527</b>	<b>16,333</b>	<b>40,017,441</b>	<b>28,165</b>	<b>112,304,968</b>
<b>School of Mines</b>	<b>311</b>	<b>1,165,066</b>	<b>22</b>	<b>45,276</b>	<b>488</b>	<b>3,429,988</b>	<b>1,703</b>	<b>1,747,698</b>	<b>799</b>	<b>4,595,054</b>	<b>1,725</b>	<b>1,792,974</b>	<b>2,524</b>	<b>6,388,028</b>
<b>University of Northern Colorado</b>	<b>470</b>	<b>1,509,485</b>	<b>74</b>	<b>97,294</b>	<b>873</b>	<b>4,406,669</b>	<b>2,057</b>	<b>988,217</b>	<b>1,343</b>	<b>5,916,154</b>	<b>2,131</b>	<b>1,085,511</b>	<b>3,474</b>	<b>7,001,665</b>
<b>Fort Lewis College</b>	<b>125</b>	<b>378,087</b>	<b>18</b>	<b>39,539</b>	<b>358</b>	<b>1,636,577</b>	<b>580</b>	<b>372,317</b>	<b>483</b>	<b>2,014,664</b>	<b>598</b>	<b>411,856</b>	<b>1,081</b>	<b>2,426,520</b>
<b>Metropolitan State College</b>	<b>244</b>	<b>999,163</b>	<b>10</b>	<b>18,264</b>	<b>792</b>	<b>4,246,725</b>	<b>1,844</b>	<b>1,979,673</b>	<b>1,036</b>	<b>5,245,888</b>	<b>1,854</b>	<b>1,997,937</b>	<b>2,890</b>	<b>7,243,825</b>
<b>Western State College</b>	<b>59</b>	<b>176,743</b>	<b>11</b>	<b>18,407</b>	<b>209</b>	<b>913,286</b>	<b>566</b>	<b>285,177</b>	<b>268</b>	<b>1,090,029</b>	<b>577</b>	<b>303,584</b>	<b>845</b>	<b>1,393,613</b>
<b>Adams State College</b>	<b>113</b>	<b>323,892</b>	<b>9</b>	<b>8,177</b>	<b>259</b>	<b>1,190,435</b>	<b>685</b>	<b>351,712</b>	<b>372</b>	<b>1,514,327</b>	<b>694</b>	<b>359,889</b>	<b>1,066</b>	<b>1,874,216</b>
<b>Mesa State College</b>	<b>107</b>	<b>306,695</b>	<b>7</b>	<b>12,986</b>	<b>268</b>	<b>1,246,891</b>	<b>1,244</b>	<b>1,385,083</b>	<b>375</b>	<b>1,553,586</b>	<b>1,251</b>	<b>1,398,069</b>	<b>1,626</b>	<b>2,951,655</b>
<b>Colorado State University System</b>														
Colorado State University System	1	5,062			21	199,448	5	15,964	22	204,510	5	15,964	27	220,474
Colorado State University	1,885	6,715,055	289	505,448	3,406	21,641,459	7,353	7,349,481	5,291	28,356,514	7,642	7,854,929	12,933	36,211,443
Colorado State University - Pueblo	154	507,255	1	2,763	403	1,788,177	972	514,982	557	2,295,432	973	517,745	1,530	2,813,177
Colorado State University - Global Campus	1	5,250			68	250,554	107	153,553	69	255,804	107	153,553	176	409,357
<b>Subtotal - Colorado State University System</b>	<b>2,041</b>	<b>7,232,622</b>	<b>290</b>	<b>508,211</b>	<b>3,898</b>	<b>23,879,638</b>	<b>8,437</b>	<b>8,033,980</b>	<b>5,939</b>	<b>31,112,260</b>	<b>8,727</b>	<b>8,542,191</b>	<b>14,666</b>	<b>39,654,451</b>
<b>Colorado Community Colleges System</b>														
Administration	50	176,153	1	2,201	124	862,763	381	719,788	174	1,038,916	382	721,989	556	1,760,905
Arapahoe	83	249,057	3	8,631	182	949,863	600	647,603	265	1,198,920	603	656,234	868	1,855,154
Aurora	60	178,170	7	14,992	125	644,808	540	571,669	185	822,978	547	586,661	732	1,409,639
Denver	34	123,469	2	3,039	269	1,327,016	873	778,907	303	1,450,485	875	781,946	1,178	2,232,431
Front Range	205	643,897	22	37,397	379	1,901,203	1,576	1,603,090	584	2,545,100	1,598	1,640,487	2,182	4,185,587
Lamar	15	39,417			55	233,043	126	89,651	70	272,460	126	89,651	196	362,111
Morgan	12	32,816	2	2,348	71	326,066	185	125,640	83	358,882	187	127,988	270	486,870
Otero	21	51,555	1	114	153	636,118	205	166,045	174	687,673	206	166,159	380	853,832
Pikes Peak	236	747,267	24	39,246	249	1,255,351	1,026	1,115,117	485	2,002,618	1,050	1,154,363	1,535	3,156,981
Pueblo	96	281,384	7	12,187	213	1,058,663	697	642,902	309	1,340,047	704	655,089	1,013	1,995,136
Red Rocks	87	280,802	17	30,300	228	1,115,054	876	684,271	315	1,395,856	893	714,571	1,208	2,110,427
Trinidad	28	72,232	4	6,025	109	454,413	324	262,364	137	526,645	328	268,389	465	795,034
Northeastern Junior College	19	53,486	8	18,305	90	407,090	295	190,233	109	460,576	303	208,538	412	669,114
Northwestern Community College	15	40,980	1	896	68	311,681	132	98,148	83	352,661	133	99,044	216	451,705
<b>Subtotal - Colo Community Colleges System</b>	<b>961</b>	<b>2,970,685</b>	<b>99</b>	<b>175,681</b>	<b>2,315</b>	<b>11,483,132</b>	<b>7,836</b>	<b>7,695,428</b>	<b>3,276</b>	<b>14,453,817</b>	<b>7,935</b>	<b>7,871,109</b>	<b>11,211</b>	<b>22,324,926</b>

AGENCY	STATE PERSONNEL SYSTEM				EXEMPT FROM THE STATE PERSONNEL SYSTEM				TOTAL EMPLOYEES				GRAND TOTAL	
	FULL-TIME		PART-TIME		FULL-TIME		PART-TIME		FULL-TIME		PART-TIME		COUNT	GROSS PAY
	COUNT	GROSS PAY	COUNT	GROSS PAY	COUNT	GROSS PAY	COUNT	GROSS PAY	COUNT	GROSS PAY	COUNT	GROSS PAY		
DPT. OF HIGHER EDUCATION					31	187,237	2	2,752	31	187,237	2	2,752	33	189,989
College Assist	1	4,266			21	108,486			22	112,752			22	112,752
CollegeInvest					19	113,510	2	3,379	19	113,510	2	3,379	21	116,889
Historical Society	8	27,967	4	8,258	107	443,347	13	40,363	115	471,314	17	48,621	132	519,935
Private Occupational Schools	1	3,206			6	34,430			7	37,636			7	37,636
Auraria Higher Education Center	238	803,636	10	9,306	68	325,322	301	178,488	306	1,128,958	311	187,794	617	1,316,752
SUBTOTAL - HIGHER EDUCATION	8,198	29,222,710	1,552	3,072,053	18,025	112,612,003	40,605	60,951,054	26,223	141,834,713	42,157	64,023,107	68,380	205,857,820
GRAND TOTAL	31,388	134,300,210	3,628	7,842,841	22,637	136,074,270	41,609	63,628,273	54,025	270,374,480	45,237	71,471,114	99,262	341,845,594