

# State of Colorado



**Bill Ritter, Jr.**  
*Governor*

**Rich Gonzales**  
*Executive Director*

**Jennifer Okes**  
*Deputy Executive Director*

**David J. McDermott**  
*State Controller*

## DPA

**Department of Personnel  
& Administration**

**Office of the State Controller**  
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November 14, 2008

The Honorable Bill Ritter, Governor  
State of Colorado  
136 State Capitol  
Denver, Colorado 80203

Dear Governor Ritter:

Attached is the Consolidated Paycheck Report for the month of October 2008. This report is provided for informational purposes only. The following chart provides a summary of state employees paid by the categories of General Government and Higher Education. The Judicial and Legislative Branches are included in the General Government category.

Totals for October are as follows:

|                        | <b>Employee<br/>Count</b> | <b>Gross<br/>Pay</b> |
|------------------------|---------------------------|----------------------|
| General Government     |                           |                      |
| State Personnel System |                           |                      |
| Full-Time              | 22,412                    | \$ 104,681,983       |
| Part-Time              | 2,249                     | 5,318,884            |
| Exempt                 |                           |                      |
| Full-Time              | 4,382                     | 22,873,406           |
| Part-Time              | 1,486                     | 3,253,493            |
| Total                  | 30,529                    | \$ 136,127,766       |
| Higher Education       |                           |                      |
| State Personnel System |                           |                      |
| Full-Time              | 8,552                     | \$ 31,310,543        |
| Part-Time              | 1,777                     | 3,609,380            |
| Exempt                 |                           |                      |
| Full-Time              | 16,744                    | 105,906,122          |
| Part-Time              | 36,508                    | 55,043,512           |
| Total                  | 63,581                    | \$ 195,869,558       |
| Grand Total            |                           |                      |
| State Personnel System |                           |                      |
| Full-Time              | 30,964                    | \$ 135,992,526       |
| Part-Time              | 4,026                     | 8,928,264            |
| Exempt                 |                           |                      |
| Full-Time              | 21,126                    | 128,779,528          |
| Part-Time              | 37,994                    | 58,297,005           |
| Total                  | 94,110                    | \$ 331,997,324       |

*"Good Government Starts Here"*

"Exempt from the State Personnel System" includes the Judicial Branch, the Legislative Branch (except for most employees of the State Auditor's Office), Governor's cabinet and office staff, over half of the employees of the Department of Law, Department of Education, faculty and other higher education employees as defined in CRS 24-50-135.

"Part-Time" means employees working less than a full-time schedule and includes hourly and others such as work-study students. Part-Time employees cannot be equated to a Full-Time Equivalent position from this report. The number of part-time employees is only the number of individuals paid for work.

"Gross Pay" is regular salary and work-study earnings. "Employee Count" represents the number of employees who received a paycheck during the reporting month. An employee holding a position in more than one state agency or institution of higher education is counted twice.

Prior to July 2008, the Division of Information Technologies was reported under the Department of Personnel & Administration. Due to a statutory reorganization, it is now being reported as part of the Office of Information Technology in the Governor's Office.

Sincerely,



David J. McDermott, CPA  
State Controller

Attachment

cc: Rich Gonzales, Department of Personnel & Administration  
Todd Saliman, OSPB  
David Skaggs, Colorado Commission on Higher Education  
Senator Mo Keller, Joint Budget Committee  
John Zeigler, Joint Budget Committee  
Joseph Winter, Division of Employment  
Tanya Olsen, Department of Personnel & Administration  
CAPE, Executive Director  
Colorado Federation of Public Employees  
American Federation of State, County & Municipal Employees  
Colorado State Patrol Protective Association  
Hollie Turtle, Reporting & Analysis  
State Library  
Internet Web Site

**PAYCHECK REPORT**  
October 2008

| AGENCY   | STATE PERSONNEL SYSTEM |                   |            |                | EXEMPT FROM THE<br>STATE PERSONNEL SYSTEM |                  |            |                | TOTAL EMPLOYEES |                   |            |                | GRAND TOTAL  |                   |
|--|------------------------|-------------------|------------|----------------|---|------------------|------------|----------------|-----------------|-------------------|------------|----------------|--------------|-------------------|
|  | FULL-TIME              |                   | PART-TIME  |                | FULL-TIME                                 |                  | PART-TIME  |                | FULL-TIME       |                   | PART-TIME  |                | COUNT        | GROSS PAY         |
|  | COUNT                  | GROSS PAY         | COUNT      | GROSS PAY      | COUNT                                     | GROSS PAY        | COUNT      | GROSS PAY      | COUNT           | GROSS PAY         | COUNT      | GROSS PAY      | COUNT        | GROSS PAY         |
| <b>DPT. OF PERSONNEL &amp; ADMIN.</b>            |                        |                   |            |                |   |                  |            |                |                 |                   |            |                |              |                   |
| Executive Director                               | 25                     | 145,038           | 3          | 7,743          | 1   | 12,170           |            |                | 26              | 157,208           | 3          | 7,743          | 29           | 164,951           |
| Division of Finance and Procurement              | 66                     | 350,691           | 2          | 5,678          |   |                  |            |                | 66              | 350,691           | 2          | 5,678          | 68           | 356,369           |
| Central Services                                 | 192                    | 651,688           | 2          | 3,254          |   |                  |            |                | 192             | 651,688           | 2          | 3,254          | 194          | 654,942           |
| Administrative Hearings                          | 36                     | 219,677           | 3          | 11,652         |   |                  |            |                | 36              | 219,677           | 3          | 11,652         | 39           | 231,329           |
| Employee Benefits                                | 10                     | 51,440            |            |                |   |                  |            |                | 10              | 51,440            |            |                | 10           | 51,440            |
| Human Resource Services                          | 26                     | 157,328           | 1          | 1,070          |   |                  |            |                | 26              | 157,328           | 1          | 1,070          | 27           | 158,398           |
| State Employee Assistance Program                | 7                      | 30,437            | 3          | 5,382          |   |                  |            |                | 7               | 30,437            | 3          | 5,382          | 10           | 35,819            |
| Deferred Compensation Plans                      | 1                      | 6,153             |            |                |   |                  |            |                | 1               | 6,153             |            |                | 1            | 6,153             |
| Risk Management Services                         | 5                      | 26,947            | 1          | 3,136          |   |                  |            |                | 5               | 26,947            | 1          | 3,136          | 6            | 30,083            |
| State Personnel Board                            | 4                      | 26,940            | 2          | 12,006         |   |                  |            |                | 4               | 26,940            | 2          | 12,006         | 6            | 38,946            |
| <b>Subtotal - Dpt. of Personnel &amp; Admin.</b> | <b>372</b>             | <b>1,666,339</b>  | <b>17</b>  | <b>49,921</b>  | <b>1</b>                                  | <b>12,170</b>    |            |                | <b>373</b>      | <b>1,678,509</b>  | <b>17</b>  | <b>49,921</b>  | <b>390</b>   | <b>1,728,430</b>  |
| <b>DPT. OF AGRICULTURE</b>                       | <b>264</b>             | <b>1,199,421</b>  | <b>36</b>  | <b>48,155</b>  | <b>1</b>                                  | <b>12,170</b>    | <b>58</b>  | <b>30,253</b>  | <b>265</b>      | <b>1,211,591</b>  | <b>94</b>  | <b>78,408</b>  | <b>359</b>   | <b>1,289,999</b>  |
| <b>DPT. OF CORRECTIONS</b>                       |                        |                   |            |                |   |                  |            |                |                 |                   |            |                |              |                   |
| Administration                                   | 6,140                  | 26,202,193        | 42         | 166,331        | 8   | 66,758           |            |                | 6,148           | 26,268,951        | 42         | 166,331        | 6,190        | 26,435,282        |
| Correctional Industries                          | 152                    | 684,048           |            |                |   |                  |            |                | 152             | 684,048           |            |                | 152          | 684,048           |
| Canteen  | 37                     | 168,856           |            |                |   |                  |            |                | 37              | 168,856           |            |                | 37           | 168,856           |
| <b>Subtotal - Dpt. of Corrections</b>            | <b>6,329</b>           | <b>27,055,097</b> | <b>42</b>  | <b>166,331</b> | <b>8</b>                                  | <b>66,758</b>    |            |                | <b>6,337</b>    | <b>27,121,855</b> | <b>42</b>  | <b>166,331</b> | <b>6,379</b> | <b>27,288,186</b> |
| <b>DPT. OF EDUCATION</b>                         | <b>107</b>             | <b>433,074</b>    | <b>2</b>   | <b>3,307</b>   | <b>207</b>                                | <b>1,283,098</b> | <b>25</b>  | <b>75,589</b>  | <b>314</b>      | <b>1,716,172</b>  | <b>27</b>  | <b>78,896</b>  | <b>341</b>   | <b>1,795,068</b>  |
| State Charter School Institute                   |                        |                   |            |                | 11  | 61,422           | 2          | 8,150          | 11              | 61,422            | 2          | 8,150          | 13           | 69,572            |
| Deaf & Blind School                              | 39                     | 148,147           | 95         | 206,383        | 14  | 87,214           | 116        | 343,288        | 53              | 235,361           | 211        | 549,671        | 264          | 785,032           |
| <b>Subtotal - Dpt. of Education</b>              | <b>146</b>             | <b>581,221</b>    | <b>97</b>  | <b>209,690</b> | <b>232</b>                                | <b>1,431,734</b> | <b>143</b> | <b>427,027</b> | <b>378</b>      | <b>2,012,955</b>  | <b>240</b> | <b>636,717</b> | <b>618</b>   | <b>2,649,672</b>  |
| <b>GOVERNOR'S OFFICE</b>                         |                        |                   |            |                | <b>48</b>                                 | <b>265,636</b>   | <b>10</b>  | <b>23,590</b>  | <b>48</b>       | <b>265,636</b>    | <b>10</b>  | <b>23,590</b>  | <b>58</b>    | <b>289,226</b>    |
| Lieutenant Governor                              |                        |                   |            |                | 9   | 41,419           |            |                | 9               | 41,419            |            |                | 9            | 41,419            |
| Commission on Community Service                  |                        |                   |            |                | 4   | 17,386           |            |                | 4               | 17,386            |            |                | 4            | 17,386            |
| Office of State Planning & Budgeting             |                        |                   |            |                | 16  | 96,109           | 3          | 9,647          | 16              | 96,109            | 3          | 9,647          | 19           | 105,756           |
| Economic Development                             | 2                      | 10,321            |            |                | 37  | 178,713          | 6          | 14,999         | 39              | 189,034           | 6          | 14,999         | 45           | 204,033           |
| Council on the Arts                              |                        |                   |            |                | 5   | 25,642           |            |                | 5               | 25,642            |            |                | 5            | 25,642            |
| Governor's Energy Office                         |                        |                   |            |                | 29  | 161,705          |            |                | 29              | 161,705           |            |                | 29           | 161,705           |
| Office of Information Technology                 | 201                    | 1,202,355         | 7          | 26,353         | 12  | 86,212           |            |                | 213             | 1,288,567         | 7          | 26,353         | 220          | 1,314,920         |
| Office of Homeland Security                      |                        |                   |            |                | 10  | 60,179           | 2          | 3,680          | 10              | 60,179            | 2          | 3,680          | 12           | 63,859            |
| <b>Subtotal - Governor's Office</b>              | <b>203</b>             | <b>1,212,676</b>  | <b>7</b>   | <b>26,353</b>  | <b>170</b>                                | <b>933,001</b>   | <b>21</b>  | <b>51,916</b>  | <b>373</b>      | <b>2,145,677</b>  | <b>28</b>  | <b>78,269</b>  | <b>401</b>   | <b>2,223,946</b>  |
| <b>DPT. OF PUBLIC HEALTH &amp; ENV.</b>          | <b>1,071</b>           | <b>6,101,929</b>  | <b>171</b> | <b>551,513</b> | <b>2</b>                                  | <b>30,806</b>    |            |                | <b>1,073</b>    | <b>6,132,735</b>  | <b>171</b> | <b>551,513</b> | <b>1,244</b> | <b>6,684,248</b>  |

PAYCHECK REPORT  
October 2008

| AGENCY  | STATE PERSONNEL SYSTEM |                   |              |                  | EXEMPT FROM THE<br>STATE PERSONNEL SYSTEM |                  |           |               | TOTAL EMPLOYEES |                   |              |                  | GRAND TOTAL  |                   |
|---|------------------------|-------------------|--------------|------------------|---|------------------|-----------|---------------|-----------------|-------------------|--------------|------------------|--------------|-------------------|
|   | FULL-TIME              |                   | PART-TIME    |                  | FULL-TIME                                 |                  | PART-TIME |               | FULL-TIME       |                   | PART-TIME    |                  | COUNT        | GROSS PAY         |
|   | COUNT                  | GROSS PAY         | COUNT        | GROSS PAY        | COUNT                                     | GROSS PAY        | COUNT     | GROSS PAY     | COUNT           | GROSS PAY         | COUNT        | GROSS PAY        |              |                   |
| <b>DPT. OF TRANSPORTATION</b>                             | <b>3,075</b>           | <b>14,640,901</b> | <b>131</b>   | <b>300,588</b>   | <b>1</b>                                  | <b>12,170</b>    |           |               | <b>3,076</b>    | <b>14,653,071</b> | <b>131</b>   | <b>300,588</b>   | <b>3,207</b> | <b>14,953,659</b> |
| <b>DPT. OF HUMAN SERVICES</b>                             | 1,356                  | 6,595,453         | 61           | 159,466          | 1   | 12,170           |           |               | 1,357           | 6,607,623         | 61           | 159,466          | 1,418        | 6,767,089         |
| Public Housing Authority                                  | 20                     | 101,006           |              |                  |   |                  |           |               | 20              | 101,006           |              |                  | 20           | 101,006           |
| Alcohol and Drug Abuse Division                           | 32                     | 194,870           |              |                  |   |                  |           |               | 32              | 194,870           |              |                  | 32           | 194,870           |
| Mental Health - Administration                            | 31                     | 186,801           | 2            | 4,614            |   |                  |           |               | 31              | 186,801           | 2            | 4,614            | 33           | 191,415           |
| State Hospital - Pueblo                                   | 855                    | 3,714,049         | 134          | 196,598          |   |                  |           |               | 855             | 3,714,049         | 134          | 196,598          | 989          | 3,910,647         |
| Fort Logan Mental Health Center                           | 259                    | 1,244,074         | 110          | 287,620          |   |                  |           |               | 259             | 1,244,074         | 110          | 287,620          | 369          | 1,531,694         |
| Grand Junction Regional Center                            | 299                    | 991,347           | 98           | 241,369          |   |                  |           |               | 299             | 991,347           | 98           | 241,369          | 397          | 1,232,716         |
| Ridge Regional Center                                     | 189                    | 770,273           | 205          | 459,989          |   |                  |           |               | 189             | 770,273           | 205          | 459,989          | 394          | 1,230,262         |
| Pueblo Regional Center                                    | 127                    | 409,344           | 39           | 66,374           |   |                  |           |               | 127             | 409,344           | 39           | 66,374           | 166          | 475,718           |
| Youth Services  | 960                    | 4,105,988         | 33           | 69,341           |   |                  |           |               | 960             | 4,105,988         | 33           | 69,341           | 993          | 4,175,329         |
| Trinidad State Nursing Home                               | 51                     | 172,515           | 86           | 160,650          |   |                  |           |               | 51              | 172,515           | 86           | 160,650          | 137          | 333,165           |
| State Veterans Center - Homelake                          | 65                     | 189,345           | 20           | 33,781           |   |                  |           |               | 65              | 189,345           | 20           | 33,781           | 85           | 223,126           |
| Veterans Nursing Home - Florence                          | 65                     | 232,155           | 75           | 176,461          |   |                  |           |               | 65              | 232,155           | 75           | 176,461          | 140          | 408,616           |
| Veterans Nursing Home - Rifle                             | 23                     | 97,154            | 105          | 268,902          |   |                  |           |               | 23              | 97,154            | 105          | 268,902          | 128          | 366,056           |
| Veterans Nursing Home - Walsenburg                        | 1                      | 6,538             |              |                  |   |                  |           |               | 1               | 6,538             |              |                  | 1            | 6,538             |
| Director of State Nursing Homes                           | 7                      | 51,290            |              |                  |   |                  |           |               | 7               | 51,290            |              |                  | 7            | 51,290            |
| Fitzsimons Nursing Home                                   | 47                     | 214,365           | 207          | 541,499          |   |                  |           |               | 47              | 214,365           | 207          | 541,499          | 254          | 755,864           |
| <b>Subtotal - Dpt. of Human Services</b>                  | <b>4,387</b>           | <b>19,276,567</b> | <b>1,175</b> | <b>2,666,664</b> | <b>1</b>                                  | <b>12,170</b>    |           |               | <b>4,388</b>    | <b>19,288,737</b> | <b>1,175</b> | <b>2,666,664</b> | <b>5,563</b> | <b>21,955,401</b> |
| <b>DPT. OF LABOR &amp; EMPLOYMENT</b>                     | <b>1,024</b>           | <b>4,989,277</b>  | <b>73</b>    | <b>177,076</b>   | <b>1</b>                                  | <b>12,170</b>    |           |               | <b>1,025</b>    | <b>5,001,447</b>  | <b>73</b>    | <b>177,076</b>   | <b>1,098</b> | <b>5,178,523</b>  |
| <b>DPT. OF LAW</b>  | <b>154</b>             | <b>721,628</b>    | <b>7</b>     | <b>25,489</b>    | <b>213</b>                                | <b>1,468,419</b> | <b>22</b> | <b>95,413</b> | <b>367</b>      | <b>2,190,047</b>  | <b>29</b>    | <b>120,902</b>   | <b>396</b>   | <b>2,310,949</b>  |
| <b>DPT. OF LOCAL AFFAIRS</b>                              | <b>158</b>             | <b>875,969</b>    | <b>5</b>     | <b>20,745</b>    | <b>2</b>                                  | <b>21,663</b>    | <b>7</b>  | <b>12,150</b> | <b>160</b>      | <b>897,632</b>    | <b>12</b>    | <b>32,895</b>    | <b>172</b>   | <b>930,527</b>    |
| <b>DPT. OF MILITARY &amp; VETERAN'S AFFAIRS</b>           |                        |                   |              |                  |   |                  |           |               |                 |                   |              |                  |              |                   |
| Military Affairs  | 101                    | 417,671           | 3            | 7,622            | 20  | 46,558           |           |               | 121             | 464,229           | 3            | 7,622            | 124          | 471,851           |
| Veterans Affairs  | 14                     | 50,054            | 1            | 2,928            |   |                  |           |               | 14              | 50,054            | 1            | 2,928            | 15           | 52,982            |
| Civil Air Patrol  | 1                      | 5,967             |              |                  |   |                  |           |               | 1               | 5,967             |              |                  | 1            | 5,967             |
| <b>Subtotal - Dpt of Military &amp; Veteran's Affairs</b> | <b>116</b>             | <b>473,692</b>    | <b>4</b>     | <b>10,550</b>    | <b>20</b>                                 | <b>46,558</b>    |           |               | <b>136</b>      | <b>520,250</b>    | <b>4</b>     | <b>10,550</b>    | <b>140</b>   | <b>530,800</b>    |
| <b>DPT. OF NATURAL RESOURCES</b>                          |                        |                   |              |                  |   |                  |           |               |                 |                   |              |                  |              |                   |
| Administration  | 52                     | 313,800           |              |                  | 1   | 12,170           |           |               | 53              | 325,970           |              |                  | 53           | 325,970           |
| Division of Wildlife                                      | 656                    | 3,417,670         | 247          | 418,873          |   |                  |           |               | 656             | 3,417,670         | 247          | 418,873          | 903          | 3,836,543         |
| Board of Land Commissioners                               | 35                     | 184,334           | 3            | 6,303            |   |                  |           |               | 35              | 184,334           | 3            | 6,303            | 38           | 190,637           |
| Water Conservation Board                                  | 41                     | 281,610           | 4            | 7,086            |   |                  |           |               | 41              | 281,610           | 4            | 7,086            | 45           | 288,696           |
| Water Resources   | 214                    | 1,214,690         | 68           | 183,550          |   |                  |           |               | 214             | 1,214,690         | 68           | 183,550          | 282          | 1,398,240         |
| Oil & Gas Conservation Board                              | 53                     | 302,222           |              |                  |   |                  |           |               | 53              | 302,222           |              |                  | 53           | 302,222           |
| Geological Survey   | 21                     | 144,025           | 12           | 38,426           |   |                  |           |               | 21              | 144,025           | 12           | 38,426           | 33           | 182,451           |
| Parks and Recreation                                      | 273                    | 1,303,085         | 3            | 10,178           | 1   | 5,151            | 437       | 423,889       | 274             | 1,308,236         | 440          | 434,067          | 714          | 1,742,303         |
| Mined Land Reclamation                                    | 58                     | 387,104           | 9            | 27,876           |   |                  |           |               | 58              | 387,104           | 9            | 27,876           | 67           | 414,980           |

PAYCHECK REPORT  
October 2008

| AGENCY                                      | STATE PERSONNEL SYSTEM |                  |                    |                | EXEMPT FROM THE<br>STATE PERSONNEL SYSTEM |               |                    |                | TOTAL EMPLOYEES    |                  |                    |                  | GRAND TOTAL  |                  |
|---|------------------------|------------------|--------------------|----------------|---|---------------|--------------------|----------------|--------------------|------------------|--------------------|------------------|--------------|------------------|
|   | FULL-TIME<br>COUNT     | GROSS PAY        | PART-TIME<br>COUNT | GROSS PAY      | FULL-TIME<br>COUNT                        | GROSS PAY     | PART-TIME<br>COUNT | GROSS PAY      | FULL-TIME<br>COUNT | GROSS PAY        | PART-TIME<br>COUNT | GROSS PAY        | COUNT        | GROSS PAY        |
| <b>Subtotal - Dpt. of Natural Resources</b> | <b>1,403</b>           | <b>7,548,540</b> | <b>346</b>         | <b>692,292</b> | <b>2</b>                                  | <b>17,321</b> | <b>437</b>         | <b>423,889</b> | <b>1,405</b>       | <b>7,565,861</b> | <b>783</b>         | <b>1,116,181</b> | <b>2,188</b> | <b>8,682,042</b> |
| <b>DPT. OF PUBLIC SAFETY</b>                | <b>1,300</b>           | <b>6,897,653</b> | <b>53</b>          | <b>159,852</b> | <b>1</b>                                  | <b>12,170</b> |                    |                | <b>1,301</b>       | <b>6,909,823</b> | <b>53</b>          | <b>159,852</b>   | <b>1,354</b> | <b>7,069,675</b> |
| <b>DPT. OF REGULATORY AGENCIES</b>          |                        |                  |                    |                |   |               |                    |                |                    |                  |                    |                  |              |                  |
| Executive Director                          | 52                     | 288,401          | 1                  | 2,100          | 1   | 12,170        |                    |                | 53                 | 300,571          | 1                  | 2,100            | 54           | 302,671          |
| Division of Banking                         | 38                     | 223,612          | 1                  | 1,470          |   |               |                    |                | 38                 | 223,612          | 1                  | 1,470            | 39           | 225,082          |
| Civil Rights Division                       | 25                     | 122,425          | 2                  | 3,219          |   |               |                    |                | 25                 | 122,425          | 2                  | 3,219            | 27           | 125,644          |
| Financial Services                          | 12                     | 73,973           | 1                  | 2,351          |   |               |                    |                | 12                 | 73,973           | 1                  | 2,351            | 13           | 76,324           |
| Division of Insurance                       | 83                     | 435,639          |                    |                | 1   | 9,199         |                    |                | 84                 | 444,838          |                    |                  | 84           | 444,838          |
| Public Utilities Commission                 | 82                     | 544,379          | 4                  | 21,425         | 3   | 29,046        |                    |                | 85                 | 573,425          | 4                  | 21,425           | 89           | 594,850          |
| Office of Consumer Counsel                  | 7                      | 49,761           |                    |                |   |               |                    |                | 7                  | 49,761           |                    |                  | 7            | 49,761           |
| Real Estate                                 | 43                     | 197,956          | 1                  | 2,381          |   |               |                    |                | 43                 | 197,956          | 1                  | 2,381            | 44           | 200,337          |
| Registrations                               | 62                     | 264,470          | 2                  | 7,825          |   |               |                    |                | 62                 | 264,470          | 2                  | 7,825            | 64           | 272,295          |
| Complaints & Investigations                 | 1                      | 5,803            |                    |                |   |               |                    |                | 1                  | 5,803            |                    |                  | 1            | 5,803            |
| Acupuncturist Board                         | 1                      | 3,253            |                    |                |   |               |                    |                | 1                  | 3,253            |                    |                  | 1            | 3,253            |
| Accountancy Board                           | 2                      | 8,366            |                    |                |   |               |                    |                | 2                  | 8,366            |                    |                  | 2            | 8,366            |
| Barbers & Cosmetologists                    | 4                      | 15,099           |                    |                |   |               |                    |                | 4                  | 15,099           |                    |                  | 4            | 15,099           |
| Chiropractic Board                          | 2                      | 9,751            |                    |                |   |               |                    |                | 2                  | 9,751            |                    |                  | 2            | 9,751            |
| Dental Board                                | 4                      | 18,674           |                    |                |   |               |                    |                | 4                  | 18,674           |                    |                  | 4            | 18,674           |
| Electrical Board                            | 37                     | 179,821          | 1                  | 2,191          |   |               |                    |                | 37                 | 179,821          | 1                  | 2,191            | 38           | 182,012          |
| Engineers & Land Surveyors                  | 4                      | 18,428           |                    |                |   |               |                    |                | 4                  | 18,428           |                    |                  | 4            | 18,428           |
| Marriage & Family Therapists                | 5                      | 21,044           |                    |                |   |               |                    |                | 5                  | 21,044           |                    |                  | 5            | 21,044           |
| Medical Examiners Board                     | 10                     | 44,759           | 1                  | 1,697          |   |               |                    |                | 10                 | 44,759           | 1                  | 1,697            | 11           | 46,456           |
| Nursing Board                               | 15                     | 72,169           | 1                  | 2,872          |   |               |                    |                | 15                 | 72,169           | 1                  | 2,872            | 16           | 75,041           |
| Nursing Home Administrators                 | 1                      | 4,037            |                    |                |   |               |                    |                | 1                  | 4,037            |                    |                  | 1            | 4,037            |
| Outfitter Board                             | 1                      | 3,841            |                    |                |   |               |                    |                | 1                  | 3,841            |                    |                  | 1            | 3,841            |
| Nursing Home Administrators                 | 2                      | 14,259           |                    |                |   |               |                    |                | 2                  | 14,259           |                    |                  | 2            | 14,259           |
| Pharmacy Board                              | 8                      | 54,961           |                    |                |   |               |                    |                | 8                  | 54,961           |                    |                  | 8            | 54,961           |
| Physical Therapy Board                      | 1                      | 8,025            |                    |                |   |               |                    |                | 1                  | 8,025            |                    |                  | 1            | 8,025            |
| Plumbers Board                              | 9                      | 47,279           | 2                  | 4,724          |   |               |                    |                | 9                  | 47,279           | 2                  | 4,724            | 11           | 52,003           |
| Veterinary Medicine Board                   |                        |                  | 1                  | 2,659          |   |               |                    |                |                    |                  | 1                  | 2,659            | 1            | 2,659            |
| Division of Securities                      | 20                     | 129,283          |                    |                |   |               |                    |                | 20                 | 129,283          |                    |                  | 20           | 129,283          |

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| AGENCY  | STATE PERSONNEL SYSTEM |                    |                    |                  | EXEMPT FROM THE<br>STATE PERSONNEL SYSTEM |                   |                    |                  | TOTAL EMPLOYEES    |                    |                    |                  | GRAND TOTAL   |                    |
|---|------------------------|--------------------|--------------------|------------------|---|-------------------|--------------------|------------------|--------------------|--------------------|--------------------|------------------|---------------|--------------------|
|   | FULL-TIME<br>COUNT     | GROSS PAY          | PART-TIME<br>COUNT | GROSS PAY        | FULL-TIME<br>COUNT                        | GROSS PAY         | PART-TIME<br>COUNT | GROSS PAY        | FULL-TIME<br>COUNT | GROSS PAY          | PART-TIME<br>COUNT | GROSS PAY        | COUNT         | GROSS PAY          |
| <b>Subtotal - Dpt. of Regulatory Agencies</b> | <b>531</b>             | <b>2,859,468</b>   | <b>18</b>          | <b>54,914</b>    | <b>5</b>                                  | <b>50,415</b>     |                    |                  | <b>536</b>         | <b>2,909,883</b>   | <b>18</b>          | <b>54,914</b>    | <b>554</b>    | <b>2,964,797</b>   |
| <b>DPT. OF REVENUE</b>                        |                        |                    |                    |                  |   |                   |                    |                  |                    |                    |                    |                  |               |                    |
| Administration                                | 1,232                  | 5,245,088          | 52                 | 107,304          | 1   | 12,170            |                    |                  | 1,233              | 5,257,258          | 52                 | 107,304          | 1,285         | 5,364,562          |
| Lottery                                       | 114                    | 573,378            | 4                  | 7,696            |   |                   |                    |                  | 114                | 573,378            | 4                  | 7,696            | 118           | 581,074            |
| Gaming Commission                             | 75                     | 403,786            |                    |                  |   |                   |                    |                  | 75                 | 403,786            |                    |                  | 75            | 403,786            |
| <b>Subtotal - Dpt. of Revenue</b>             | <b>1,421</b>           | <b>6,222,252</b>   | <b>56</b>          | <b>115,000</b>   | <b>1</b>                                  | <b>12,170</b>     |                    |                  | <b>1,422</b>       | <b>6,234,422</b>   | <b>56</b>          | <b>115,000</b>   | <b>1,478</b>  | <b>6,349,422</b>   |
| <b>DPT. OF HEALTH CARE POLICY</b>             | <b>268</b>             | <b>1,400,195</b>   | <b>4</b>           | <b>15,882</b>    | <b>1</b>                                  | <b>12,170</b>     |                    |                  | <b>269</b>         | <b>1,412,365</b>   | <b>4</b>           | <b>15,882</b>    | <b>273</b>    | <b>1,428,247</b>   |
| <b>DPT. OF STATE</b>                          | <b>113</b>             | <b>542,321</b>     |                    |                  | <b>2</b>                                  | <b>15,708</b>     |                    |                  | <b>115</b>         | <b>558,029</b>     |                    |                  | <b>115</b>    | <b>558,029</b>     |
| <b>DPT. OF TREASURY</b>                       | <b>19</b>              | <b>110,012</b>     | <b>4</b>           | <b>13,010</b>    | <b>2</b>                                  | <b>13,660</b>     |                    |                  | <b>21</b>          | <b>123,672</b>     | <b>4</b>           | <b>13,010</b>    | <b>25</b>     | <b>136,682</b>     |
| <b>JUDICIAL BRANCH</b>                        |                        |                    |                    |                  |   |                   |                    |                  |                    |                    |                    |                  |               |                    |
| Administration                                |                        |                    |                    |                  | 2,976                                     | 14,600,209        | 619                | 1,799,894        | 2,976              | 14,600,209         | 619                | 1,799,894        | 3,595         | 16,400,103         |
| Public Defender                               |                        |                    |                    |                  | 503                                       | 2,712,398         | 33                 | 87,098           | 503                | 2,712,398          | 33                 | 87,098           | 536           | 2,799,496          |
| Supreme Court Grievance                       |                        |                    |                    |                  | 52  | 304,118           | 16                 | 18,929           | 52                 | 304,118            | 16                 | 18,929           | 68            | 323,047            |
| Alternative Defense Counsel                   |                        |                    |                    |                  | 7   | 49,484            | 1                  | 1,966            | 7                  | 49,484             | 1                  | 1,966            | 8             | 51,450             |
| Office of the Child's Representative          |                        |                    |                    |                  | 22  | 109,298           | 8                  | 30,445           | 22                 | 109,298            | 8                  | 30,445           | 30            | 139,743            |
| <b>Subtotal - Judicial Branch</b>             |                        |                    |                    |                  | <b>3,560</b>                              | <b>17,775,507</b> | <b>677</b>         | <b>1,938,332</b> | <b>3,560</b>       | <b>17,775,507</b>  | <b>677</b>         | <b>1,938,332</b> | <b>4,237</b>  | <b>19,713,839</b>  |
| <b>LEGISLATIVE BRANCH</b>                     |                        |                    |                    |                  |   |                   |                    |                  |                    |                    |                    |                  |               |                    |
| General Assembly                              |                        |                    |                    |                  |   |                   |                    |                  |                    |                    |                    |                  |               |                    |
| Legislators                                   |                        |                    |                    |                  |   |                   | 100                | 250,000          |                    |                    | 100                | 250,000          | 100           | 250,000            |
| Staff   |                        |                    |                    |                  | 37  | 165,483           | 17                 | 13,908           | 37                 | 165,483            | 17                 | 13,908           | 54            | 179,391            |
| Joint Budget Committee                        |                        |                    |                    |                  | 16  | 102,196           |                    |                  | 16                 | 102,196            |                    |                  | 16            | 102,196            |
| Legislative Council                           |                        |                    |                    |                  | 53  | 298,207           | 2                  | 3,535            | 53                 | 298,207            | 2                  | 3,535            | 55            | 301,742            |
| State Auditor                                 | 58                     | 306,825            | 3                  | 14,859           | 3   | 38,317            |                    |                  | 61                 | 345,142            | 3                  | 14,859           | 64            | 360,001            |
| Legislative Legal Services                    |                        |                    |                    |                  | 47  | 300,293           | 2                  | 7,070            | 47                 | 300,293            | 2                  | 7,070            | 49            | 307,363            |
| <b>Subtotal - Legislative Branch</b>          | <b>58</b>              | <b>306,825</b>     | <b>3</b>           | <b>14,859</b>    | <b>156</b>                                | <b>904,496</b>    | <b>121</b>         | <b>274,513</b>   | <b>214</b>         | <b>1,211,321</b>   | <b>124</b>         | <b>289,372</b>   | <b>338</b>    | <b>1,500,693</b>   |
| <b>SUBTOTAL - GENERAL GOV'T</b>               | <b>22,412</b>          | <b>104,681,983</b> | <b>2,249</b>       | <b>5,318,884</b> | <b>4,382</b>                              | <b>22,873,406</b> | <b>1,486</b>       | <b>3,253,493</b> | <b>26,794</b>      | <b>127,555,389</b> | <b>3,735</b>       | <b>8,572,377</b> | <b>30,529</b> | <b>136,127,766</b> |

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| AGENCY   | STATE PERSONNEL SYSTEM |                   |                    |                  | EXEMPT FROM THE<br>STATE PERSONNEL SYSTEM |                   |                    |                   | TOTAL EMPLOYEES    |                   |                    |                   | GRAND TOTAL   |                    |
|--|------------------------|-------------------|--------------------|------------------|---|-------------------|--------------------|-------------------|--------------------|-------------------|--------------------|-------------------|---------------|--------------------|
|  | FULL-TIME<br>COUNT     | GROSS PAY         | PART-TIME<br>COUNT | GROSS PAY        | FULL-TIME<br>COUNT                        | GROSS PAY         | PART-TIME<br>COUNT | GROSS PAY         | FULL-TIME<br>COUNT | GROSS PAY         | PART-TIME<br>COUNT | GROSS PAY         | COUNT         | GROSS PAY          |
| <b>University of Colorado System</b>               |                        |                   |                    |                  |   |                   |                    |                   |                    |                   |                    |                   |               |                    |
| Boulder  | 2,272                  | 8,962,225         | 857                | 1,805,159        | 2,342                                     | 15,219,163        | 8,959              | 19,591,501        | 4,614              | 24,181,387        | 9,816              | 21,396,660        | 14,430        | 45,578,047         |
| Colorado Springs                                   | 251                    | 865,131           | 59                 | 153,547          | 248                                       | 1,312,617         | 1,357              | 2,763,737         | 499                | 2,177,749         | 1,416              | 2,917,284         | 1,915         | 5,095,032          |
| Denver   | 154                    | 616,086           | 56                 | 118,395          | 492                                       | 2,670,776         | 1,839              | 4,473,019         | 646                | 3,286,862         | 1,895              | 4,591,414         | 2,541         | 7,878,276          |
| UCD  | 1,055                  | 4,112,622         | 228                | 428,635          | 4,266                                     | 34,000,825        | 1,910              | 7,240,910         | 5,321              | 38,113,448        | 2,138              | 7,669,545         | 7,459         | 45,782,992         |
| <b>Subtotal - University of Colorado System</b>    | <b>3,732</b>           | <b>14,556,064</b> | <b>1,200</b>       | <b>2,505,735</b> | <b>7,348</b>                              | <b>53,203,381</b> | <b>14,065</b>      | <b>34,069,167</b> | <b>11,080</b>      | <b>67,759,446</b> | <b>15,265</b>      | <b>36,574,902</b> | <b>26,345</b> | <b>104,334,347</b> |
| <b>School of Mines</b>                             | <b>293</b>             | <b>1,119,573</b>  | <b>21</b>          | <b>46,490</b>    | <b>481</b>                                | <b>3,486,237</b>  | <b>1,336</b>       | <b>1,377,016</b>  | <b>774</b>         | <b>4,605,810</b>  | <b>1,357</b>       | <b>1,423,506</b>  | <b>2,131</b>  | <b>6,029,316</b>   |
| <b>University of Northern Colorado</b>             | <b>468</b>             | <b>1,608,456</b>  | <b>74</b>          | <b>126,012</b>   | <b>831</b>                                | <b>4,240,501</b>  | <b>2,003</b>       | <b>1,236,821</b>  | <b>1,299</b>       | <b>5,848,957</b>  | <b>2,077</b>       | <b>1,362,833</b>  | <b>3,376</b>  | <b>7,211,790</b>   |
| <b>Fort Lewis College</b>                          | <b>130</b>             | <b>418,763</b>    | <b>21</b>          | <b>44,623</b>    | <b>386</b>                                | <b>1,691,427</b>  | <b>603</b>         | <b>349,577</b>    | <b>516</b>         | <b>2,110,191</b>  | <b>624</b>         | <b>394,200</b>    | <b>1,140</b>  | <b>2,504,390</b>   |
| <b>Metropolitan State College</b>                  | <b>243</b>             | <b>992,509</b>    | <b>9</b>           | <b>16,095</b>    | <b>774</b>                                | <b>4,040,861</b>  | <b>1,555</b>       | <b>1,617,956</b>  | <b>1,017</b>       | <b>5,033,370</b>  | <b>1,564</b>       | <b>1,634,051</b>  | <b>2,581</b>  | <b>6,667,421</b>   |
| <b>Western State College</b>                       | <b>68</b>              | <b>215,492</b>    | <b>11</b>          | <b>13,390</b>    | <b>207</b>                                | <b>918,522</b>    | <b>470</b>         | <b>244,181</b>    | <b>275</b>         | <b>1,134,014</b>  | <b>481</b>         | <b>257,571</b>    | <b>756</b>    | <b>1,391,584</b>   |
| <b>Adams State College</b>                         | <b>118</b>             | <b>354,728</b>    | <b>9</b>           | <b>8,628</b>     | <b>246</b>                                | <b>1,096,924</b>  | <b>607</b>         | <b>318,852</b>    | <b>364</b>         | <b>1,451,652</b>  | <b>616</b>         | <b>327,480</b>    | <b>980</b>    | <b>1,779,132</b>   |
| <b>Mesa State College</b>                          | <b>103</b>             | <b>303,245</b>    | <b>5</b>           | <b>8,123</b>     | <b>278</b>                                | <b>1,239,367</b>  | <b>859</b>         | <b>970,200</b>    | <b>381</b>         | <b>1,542,611</b>  | <b>864</b>         | <b>978,322</b>    | <b>1,245</b>  | <b>2,520,934</b>   |
| <b>Colorado State University System</b>            |                        |                   |                    |                  |   |                   |                    |                   |                    |                   |                    |                   |               |                    |
| Colorado State University                          | 2,020                  | 7,306,219         | 296                | 603,773          | 3,378                                     | 22,281,686        | 7,152              | 7,686,951         | 5,398              | 29,587,905        | 7,448              | 8,290,723         | 12,846        | 37,878,629         |
| Colorado State University - Pueblo                 | 142                    | 492,084           | 2                  | 4,721            | 387                                       | 1,769,066         | 910                | 564,969           | 529                | 2,261,150         | 912                | 569,690           | 1,441         | 2,830,840          |
| Colorado State University - Global Campus          | 6                      | 28,932            | 2                  | 4,195            | 46  | 336,801           | 3                  | 13,134            | 52                 | 365,733           | 5                  | 17,329            | 57            | 383,062            |
| <b>Subtotal - Colorado State University System</b> | <b>2,168</b>           | <b>7,827,235</b>  | <b>300</b>         | <b>612,689</b>   | <b>3,811</b>                              | <b>24,387,553</b> | <b>8,065</b>       | <b>8,265,054</b>  | <b>5,979</b>       | <b>32,214,788</b> | <b>8,365</b>       | <b>8,877,742</b>  | <b>14,344</b> | <b>41,092,531</b>  |
| <b>Colorado Community Colleges System</b>          |                        |                   |                    |                  |   |                   |                    |                   |                    |                   |                    |                   |               |                    |
| Administration                                     | 56                     | 198,124           | 3                  | 6,220            | 121                                       | 815,255           | 242                | 396,785           | 177                | 1,013,379         | 245                | 403,005           | 422           | 1,416,384          |
| Arapahoe   | 80                     | 235,721           | 5                  | 17,399           | 179                                       | 894,134           | 506                | 561,530           | 259                | 1,129,855         | 511                | 578,929           | 770           | 1,708,784          |
| Aurora   | 59                     | 188,056           | 6                  | 8,833            | 100                                       | 519,433           | 435                | 480,565           | 159                | 707,489           | 441                | 489,398           | 600           | 1,196,887          |
| Denver   | 29                     | 110,764           | 6                  | 16,369           | 253                                       | 1,252,961         | 631                | 600,986           | 282                | 1,363,725         | 637                | 617,355           | 919           | 1,981,080          |
| Front Range  | 201                    | 650,834           | 17                 | 33,520           | 324                                       | 1,617,606         | 1,253              | 1,428,294         | 525                | 2,268,440         | 1,270              | 1,461,814         | 1,795         | 3,730,254          |
| Lamar  | 15                     | 40,737            |                    |                  | 56  | 222,538           | 110                | 67,950            | 71                 | 263,275           | 110                | 67,950            | 181           | 331,225            |
| Morgan   | 12                     | 32,992            | 1                  | 699              | 80  | 370,013           | 163                | 113,448           | 92                 | 403,005           | 164                | 114,147           | 256           | 517,152            |
| Otero  | 25                     | 65,196            |                    |                  | 136                                       | 513,638           | 278                | 289,715           | 161                | 578,834           | 278                | 289,715           | 439           | 868,549            |
| Pikes Peak   | 231                    | 747,885           | 16                 | 20,283           | 226                                       | 1,111,867         | 1,004              | 795,542           | 457                | 1,859,752         | 1,020              | 815,825           | 1,477         | 2,675,577          |
| Pueblo   | 88                     | 264,989           | 7                  | 12,686           | 171                                       | 817,289           | 516                | 490,407           | 259                | 1,082,278         | 523                | 503,093           | 782           | 1,585,371          |
| Red Rocks  | 80                     | 255,923           | 12                 | 22,099           | 217                                       | 995,892           | 695                | 536,272           | 297                | 1,251,815         | 707                | 558,371           | 1,004         | 1,810,186          |
| Trinidad   | 26                     | 76,904            | 7                  | 11,124           | 98  | 390,799           | 312                | 265,958           | 124                | 467,703           | 319                | 277,082           | 443           | 744,785            |
| Northeastern Junior College                        | 32                     | 87,945            | 17                 | 39,062           | 89  | 372,385           | 274                | 170,064           | 121                | 460,330           | 291                | 209,126           | 412           | 669,456            |
| Northwestern Community College                     | 22                     | 64,965            | 2                  | 1,094            | 75  | 339,299           | 149                | 153,022           | 97                 | 404,264           | 151                | 154,116           | 248           | 558,380            |
| <b>Subtotal - Colo Community Colleges System</b>   | <b>956</b>             | <b>3,021,035</b>  | <b>99</b>          | <b>189,388</b>   | <b>2,125</b>                              | <b>10,233,109</b> | <b>6,568</b>       | <b>6,350,538</b>  | <b>3,081</b>       | <b>13,254,144</b> | <b>6,667</b>       | <b>6,539,926</b>  | <b>9,748</b>  | <b>19,794,070</b>  |

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| AGENCY                                | STATE PERSONNEL SYSTEM |                    |                    |                  | EXEMPT FROM THE<br>STATE PERSONNEL SYSTEM |                    |                    |                   | TOTAL EMPLOYEES    |                    |                    |                   | GRAND TOTAL   |                    |
|---------------------------------------|------------------------|--------------------|--------------------|------------------|---|--------------------|--------------------|-------------------|--------------------|--------------------|--------------------|-------------------|---------------|--------------------|
|                                       | FULL-TIME<br>COUNT     | GROSS PAY          | PART-TIME<br>COUNT | GROSS PAY        | FULL-TIME<br>COUNT                        | GROSS PAY          | PART-TIME<br>COUNT | GROSS PAY         | FULL-TIME<br>COUNT | GROSS PAY          | PART-TIME<br>COUNT | GROSS PAY         | COUNT         | GROSS PAY          |
| <b>DPT. OF HIGHER EDUCATION</b>       |                        |                    |                    |                  | 24  | 151,903            | 3                  | 3,852             | 24                 | 151,903            | 3                  | 3,852             | 27            | 155,755            |
| College Assist                        | 1                      | 4,266              |                    |                  | 23  | 119,311            | 2                  | 3,843             | 24                 | 123,577            | 2                  | 3,843             | 26            | 127,420            |
| CollegeInvest                         |                        |                    |                    |                  | 34  | 301,554            |                    |                   | 34                 | 301,554            |                    |                   | 34            | 301,554            |
| Historical Society                    | 10                     | 34,941             | 5                  | 8,649            | 95  | 404,468            | 9                  | 28,249            | 105                | 439,409            | 14                 | 36,898            | 119           | 476,307            |
| Private Occupational Schools          | 2                      | 4,490              |                    |                  | 5   | 30,430             |                    |                   | 7                  | 34,920             |                    |                   | 7             | 34,920             |
| Auraria Higher Education Center       | 260                    | 849,746            | 23                 | 29,558           | 76  | 360,574            | 363                | 208,208           | 336                | 1,210,320          | 386                | 237,766           | 722           | 1,448,086          |
| <b>SUBTOTAL - HIGHER EDUCATION</b>    | <b>8,552</b>           | <b>31,310,543</b>  | <b>1,777</b>       | <b>3,609,380</b> | <b>16,744</b>                             | <b>105,906,122</b> | <b>36,508</b>      | <b>55,043,512</b> | <b>25,296</b>      | <b>137,216,666</b> | <b>38,285</b>      | <b>58,652,892</b> | <b>63,581</b> | <b>195,869,558</b> |
| <b>EMPLOYEE COUNT &amp; GROSS PAY</b> |                        |                    |                    |                  |   |                    |                    |                   |                    |                    |                    |                   |               |                    |
| <b>GRAND TOTAL</b>                    | <b>30,964</b>          | <b>135,992,526</b> | <b>4,026</b>       | <b>8,928,264</b> | <b>21,126</b>                             | <b>128,779,528</b> | <b>37,994</b>      | <b>58,297,005</b> | <b>52,090</b>      | <b>264,772,055</b> | <b>42,020</b>      | <b>67,225,269</b> | <b>94,110</b> | <b>331,997,324</b> |