

# State of Colorado



**Bill Ritter, Jr.**  
*Governor*

**Rich Gonzales**  
*Executive Director*

**Jennifer Okes**  
*Deputy Executive Director*

**David J. McDermott**  
*State Controller*

## DPA

**Department of Personnel  
& Administration**

**Office of the State Controller**  
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September 15, 2008

The Honorable Bill Ritter, Governor  
State of Colorado  
136 State Capitol  
Denver, Colorado 80203

Dear Governor Ritter:

Attached is the Consolidated Paycheck Report for the month of August 2008. This report is provided for informational purposes only. The following chart provides a summary of state employees paid by the categories of General Government and Higher Education. The Judicial and Legislative Branches are included in the General Government category.

Totals for August are as follows:

|                        | <b>Employee<br/>Count</b> | <b>Gross<br/>Pay</b> |
|------------------------|---------------------------|----------------------|
| General Government     |                           |                      |
| State Personnel System |                           |                      |
| Full-Time              | 22,264                    | \$ 104,209,951       |
| Part-Time              | 2,394                     | 7,466,802            |
| Exempt                 |                           |                      |
| Full-Time              | 4,274                     | 22,318,701           |
| Part-Time              | 1,842                     | 4,221,954            |
| Total                  | 30,774                    | \$ 138,217,408       |
| Higher Education       |                           |                      |
| State Personnel System |                           |                      |
| Full-Time              | 8,485                     | \$ 30,937,876        |
| Part-Time              | 1,786                     | 3,253,658            |
| Exempt                 |                           |                      |
| Full-Time              | 16,229                    | 98,121,433           |
| Part-Time              | 22,847                    | 41,505,769           |
| Total                  | 49,347                    | \$ 173,818,737       |
| Grand Total            |                           |                      |
| State Personnel System |                           |                      |
| Full-Time              | 30,749                    | \$ 135,147,827       |
| Part-Time              | 4,180                     | 10,720,460           |
| Exempt                 |                           |                      |
| Full-Time              | 20,503                    | 120,440,134          |
| Part-Time              | 24,689                    | 45,727,723           |
| Total                  | 80,121                    | \$ 312,036,145       |

*"Good Government Starts Here"*

"Exempt from the State Personnel System" includes the Judicial Branch, the Legislative Branch (except for most employees of the State Auditor's Office), Governor's cabinet and office staff, over half of the employees of the Department of Law, Department of Education, faculty and other higher education employees as defined in CRS 24-50-135.

"Part-Time" means employees working less than a full-time schedule and includes hourly and others such as work-study students. Part-Time employees cannot be equated to a Full-Time Equivalent position from this report. The number of part-time employees is only the number of individuals paid for work.

"Gross Pay" is regular salary and work-study earnings. "Employee Count" represents the number of employees who received a paycheck during the reporting month. An employee holding a position in more than one state agency or institution of higher education is counted twice.

Prior to July 2008, the Division of Information Technologies was reported under the Department of Personnel & Administration. Due to a statutory reorganization, it is now being reported as part of the Office of Information Technology in the Governor's Office.

Sincerely,



David J. McDermott, CPA  
State Controller

Attachment

cc: Rich Gonzales, Department of Personnel & Administration  
Todd Saliman, OSPB  
David Skaggs, Colorado Commission on Higher Education  
Representative Bernie Buescher, Joint Budget Committee  
John Zeigler, Joint Budget Committee  
Joseph Winter, Division of Employment  
Tanya Olsen, Department of Personnel & Administration  
CAPE, Executive Director  
Colorado Federation of Public Employees  
American Federation of State, County & Municipal Employees  
Colorado State Patrol Protective Association  
Hollie Turtle, Reporting & Analysis  
State Library  
Internet Web Site

**PAYCHECK REPORT**  
August 2008

| AGENCY   | STATE PERSONNEL SYSTEM |                   |            |                | EXEMPT FROM THE<br>STATE PERSONNEL SYSTEM |                  |            |                | TOTAL EMPLOYEES |                   |            |                | GRAND TOTAL  |                   |
|--|------------------------|-------------------|------------|----------------|---|------------------|------------|----------------|-----------------|-------------------|------------|----------------|--------------|-------------------|
|  | FULL-TIME              |                   | PART-TIME  |                | FULL-TIME                                 |                  | PART-TIME  |                | FULL-TIME       |                   | PART-TIME  |                | COUNT        | GROSS PAY         |
|  | COUNT                  | GROSS PAY         | COUNT      | GROSS PAY      | COUNT                                     | GROSS PAY        | COUNT      | GROSS PAY      | COUNT           | GROSS PAY         | COUNT      | GROSS PAY      |              |                   |
| <b>DPT. OF PERSONNEL &amp; ADMIN.</b>            |                        |                   |            |                |   |                  |            |                |                 |                   |            |                |              |                   |
| Executive Director                               | 27                     | 154,567           | 1          | 1,911          | 1   | 12,170           |            |                | 28              | 166,737           | 1          | 1,911          | 29           | 168,648           |
| Division of Finance and Procurement              | 66                     | 346,228           | 4          | 6,281          |   |                  |            |                | 66              | 346,228           | 4          | 6,281          | 70           | 352,509           |
| Central Services                                 | 203                    | 695,659           | 2          | 5,803          |   |                  |            |                | 203             | 695,659           | 2          | 5,803          | 205          | 701,462           |
| Administrative Hearings                          | 36                     | 217,398           | 3          | 11,652         |   |                  |            |                | 36              | 217,398           | 3          | 11,652         | 39           | 229,050           |
| Employee Benefits                                | 10                     | 51,440            |            |                |   |                  |            |                | 10              | 51,440            |            |                | 10           | 51,440            |
| Human Resource Services                          | 27                     | 163,289           | 1          | 3,226          |   |                  |            |                | 27              | 163,289           | 1          | 3,226          | 28           | 166,515           |
| State Employee Assistance Program                | 7                      | 35,678            | 1          | 2,882          |   |                  |            |                | 7               | 35,678            | 1          | 2,882          | 8            | 38,560            |
| Deferred Compensation Plans                      | 1                      | 6,153             |            |                |   |                  |            |                | 1               | 6,153             |            |                | 1            | 6,153             |
| Risk Management Services                         | 7                      | 31,372            |            |                |   |                  |            |                | 7               | 31,372            |            |                | 7            | 31,372            |
| State Personnel Board                            | 4                      | 26,940            | 2          | 10,314         |   |                  |            |                | 4               | 26,940            | 2          | 10,314         | 6            | 37,254            |
| <b>Subtotal - Dpt. of Personnel &amp; Admin.</b> | <b>388</b>             | <b>1,728,724</b>  | <b>14</b>  | <b>42,069</b>  | <b>1</b>                                  | <b>12,170</b>    |            |                | <b>389</b>      | <b>1,740,894</b>  | <b>14</b>  | <b>42,069</b>  | <b>403</b>   | <b>1,782,963</b>  |
| <b>DPT. OF AGRICULTURE</b>                       | <b>262</b>             | <b>1,168,248</b>  | <b>59</b>  | <b>104,087</b> | <b>1</b>                                  | <b>12,170</b>    | <b>107</b> | <b>92,324</b>  | <b>263</b>      | <b>1,180,418</b>  | <b>166</b> | <b>196,411</b> | <b>429</b>   | <b>1,376,829</b>  |
| <b>DPT. OF CORRECTIONS</b>                       |                        |                   |            |                |   |                  |            |                |                 |                   |            |                |              |                   |
| Administration                                   | 6,107                  | 25,989,472        | 37         | 161,998        | 8   | 68,751           |            |                | 6,115           | 26,058,223        | 37         | 161,998        | 6,152        | 26,220,221        |
| Correctional Industries                          | 152                    | 678,116           |            |                |   |                  |            |                | 152             | 678,116           |            |                | 152          | 678,116           |
| Canteen  | 36                     | 163,465           |            |                |   |                  |            |                | 36              | 163,465           |            |                | 36           | 163,465           |
| <b>Subtotal - Dpt. of Corrections</b>            | <b>6,295</b>           | <b>26,831,053</b> | <b>37</b>  | <b>161,998</b> | <b>8</b>                                  | <b>68,751</b>    |            |                | <b>6,303</b>    | <b>26,899,804</b> | <b>37</b>  | <b>161,998</b> | <b>6,340</b> | <b>27,061,802</b> |
| <b>DPT. OF EDUCATION</b>                         | <b>103</b>             | <b>429,073</b>    | <b>2</b>   | <b>3,307</b>   | <b>183</b>                                | <b>1,149,511</b> | <b>26</b>  | <b>79,667</b>  | <b>286</b>      | <b>1,578,584</b>  | <b>28</b>  | <b>82,974</b>  | <b>314</b>   | <b>1,661,558</b>  |
| State Charter School Institute                   |                        |                   |            |                | 11  | 61,422           | 2          | 8,150          | 11              | 61,422            | 2          | 8,150          | 13           | 69,572            |
| Deaf & Blind School                              | 38                     | 141,211           | 80         | 116,177        | 16  | 87,265           | 78         | 292,775        | 54              | 228,476           | 158        | 408,952        | 212          | 637,428           |
| <b>Subtotal - Dpt. of Education</b>              | <b>141</b>             | <b>570,284</b>    | <b>82</b>  | <b>119,484</b> | <b>210</b>                                | <b>1,298,198</b> | <b>106</b> | <b>380,592</b> | <b>351</b>      | <b>1,868,482</b>  | <b>188</b> | <b>500,076</b> | <b>539</b>   | <b>2,368,558</b>  |
| <b>GOVERNOR'S OFFICE</b>                         |                        |                   |            |                | <b>53</b>                                 | <b>276,482</b>   | <b>15</b>  | <b>47,992</b>  | <b>53</b>       | <b>276,482</b>    | <b>15</b>  | <b>47,992</b>  | <b>68</b>    | <b>324,474</b>    |
| Lieutenant Governor                              |                        |                   |            |                | 9   | 41,691           |            |                | 9               | 41,691            |            |                | 9            | 41,691            |
| Commission on Community Service                  |                        |                   |            |                | 4   | 17,386           |            |                | 4               | 17,386            |            |                | 4            | 17,386            |
| Office of State Planning & Budgeting             |                        |                   |            |                | 16  | 95,862           | 4          | 10,392         | 16              | 95,862            | 4          | 10,392         | 20           | 106,254           |
| Economic Development                             | 2                      | 10,321            |            |                | 34  | 176,382          | 6          | 13,782         | 36              | 186,703           | 6          | 13,782         | 42           | 200,485           |
| Council on the Arts                              |                        |                   |            |                | 5   | 25,138           |            |                | 5               | 25,138            |            |                | 5            | 25,138            |
| Governor's Energy Office                         |                        |                   |            |                | 28  | 155,372          |            |                | 28              | 155,372           |            |                | 28           | 155,372           |
| Office of Information Technology                 | 186                    | 1,135,247         | 6          | 28,480         | 13  | 96,342           |            |                | 199             | 1,231,589         | 6          | 28,480         | 205          | 1,260,069         |
| Office of Homeland Security                      |                        |                   |            |                | 6   | 41,359           | 2          | 3,200          | 6               | 41,359            | 2          | 3,200          | 8            | 44,559            |
| <b>Subtotal - Governor's Office</b>              | <b>188</b>             | <b>1,145,568</b>  | <b>6</b>   | <b>28,480</b>  | <b>168</b>                                | <b>926,014</b>   | <b>27</b>  | <b>75,366</b>  | <b>356</b>      | <b>2,071,582</b>  | <b>33</b>  | <b>103,846</b> | <b>389</b>   | <b>2,175,428</b>  |
| <b>DPT. OF PUBLIC HEALTH &amp; ENV.</b>          | <b>1,065</b>           | <b>6,088,133</b>  | <b>194</b> | <b>663,142</b> | <b>2</b>                                  | <b>30,806</b>    |            |                | <b>1,067</b>    | <b>6,118,939</b>  | <b>194</b> | <b>663,142</b> | <b>1,261</b> | <b>6,782,081</b>  |

**PAYCHECK REPORT**  
August 2008

| AGENCY  | STATE PERSONNEL SYSTEM |                   |                    |                  | EXEMPT FROM THE<br>STATE PERSONNEL SYSTEM |                  |                    |               | TOTAL EMPLOYEES    |                   |                    |                  | GRAND TOTAL  |                   |
|---|------------------------|-------------------|--------------------|------------------|---|------------------|--------------------|---------------|--------------------|-------------------|--------------------|------------------|--------------|-------------------|
|   | FULL-TIME<br>COUNT     | GROSS PAY         | PART-TIME<br>COUNT | GROSS PAY        | FULL-TIME<br>COUNT                        | GROSS PAY        | PART-TIME<br>COUNT | GROSS PAY     | FULL-TIME<br>COUNT | GROSS PAY         | PART-TIME<br>COUNT | GROSS PAY        | COUNT        | GROSS PAY         |
| <b>DPT. OF TRANSPORTATION</b>                             | <b>3,050</b>           | <b>14,488,057</b> | <b>168</b>         | <b>528,399</b>   | <b>1</b>                                  | <b>12,170</b>    |                    |               | <b>3,051</b>       | <b>14,500,227</b> | <b>168</b>         | <b>528,399</b>   | <b>3,219</b> | <b>15,028,626</b> |
| <b>DPT. OF HUMAN SERVICES</b>                             | 1,355                  | 6,609,039         | 62                 | 188,112          | 1   | 12,170           |                    |               | 1,356              | 6,621,209         | 62                 | 188,112          | 1,418        | 6,809,321         |
| Public Housing Authority                                  | 20                     | 101,006           |                    |                  |   |                  |                    |               | 20                 | 101,006           |                    |                  | 20           | 101,006           |
| Alcohol and Drug Abuse Division                           | 32                     | 194,412           |                    |                  |   |                  |                    |               | 32                 | 194,412           |                    |                  | 32           | 194,412           |
| Mental Health - Administration                            | 31                     | 189,145           | 3                  | 8,148            |   |                  |                    |               | 31                 | 189,145           | 3                  | 8,148            | 34           | 197,293           |
| State Hospital - Pueblo                                   | 834                    | 3,642,337         | 115                | 265,851          |   |                  |                    |               | 834                | 3,642,337         | 115                | 265,851          | 949          | 3,908,188         |
| Fort Logan Mental Health Center                           | 258                    | 1,253,980         | 105                | 406,870          |   |                  |                    |               | 258                | 1,253,980         | 105                | 406,870          | 363          | 1,660,850         |
| Grand Junction Regional Center                            | 286                    | 1,004,919         | 97                 | 300,900          |   |                  |                    |               | 286                | 1,004,919         | 97                 | 300,900          | 383          | 1,305,819         |
| Ridge Regional Center                                     | 191                    | 769,198           | 222                | 682,597          |   |                  |                    |               | 191                | 769,198           | 222                | 682,597          | 413          | 1,451,795         |
| Pueblo Regional Center                                    | 119                    | 403,172           | 51                 | 128,722          |   |                  |                    |               | 119                | 403,172           | 51                 | 128,722          | 170          | 531,894           |
| Youth Services  | 968                    | 4,098,241         | 32                 | 80,234           |   |                  |                    |               | 968                | 4,098,241         | 32                 | 80,234           | 1,000        | 4,178,475         |
| Trinidad State Nursing Home                               | 50                     | 169,003           | 75                 | 225,304          |   |                  |                    |               | 50                 | 169,003           | 75                 | 225,304          | 125          | 394,307           |
| State Veterans Center - Homelake                          | 68                     | 201,834           | 18                 | 42,927           |   |                  |                    |               | 68                 | 201,834           | 18                 | 42,927           | 86           | 244,761           |
| Veterans Nursing Home - Florence                          | 66                     | 233,122           | 78                 | 267,378          |   |                  |                    |               | 66                 | 233,122           | 78                 | 267,378          | 144          | 500,500           |
| Veterans Nursing Home - Rifle                             | 22                     | 103,172           | 110                | 415,848          |   |                  |                    |               | 22                 | 103,172           | 110                | 415,848          | 132          | 519,020           |
| Veterans Nursing Home - Walsenburg                        | 1                      | 6,538             |                    |                  |   |                  |                    |               | 1                  | 6,538             |                    |                  | 1            | 6,538             |
| Director of State Nursing Homes                           | 7                      | 50,352            |                    |                  |   |                  |                    |               | 7                  | 50,352            |                    |                  | 7            | 50,352            |
| Fitzsimons Nursing Home                                   | 48                     | 224,655           | 211                | 775,830          |   |                  |                    |               | 48                 | 224,655           | 211                | 775,830          | 259          | 1,000,485         |
| <b>Subtotal - Dpt. of Human Services</b>                  | <b>4,356</b>           | <b>19,254,125</b> | <b>1,179</b>       | <b>3,788,721</b> | <b>1</b>                                  | <b>12,170</b>    |                    |               | <b>4,357</b>       | <b>19,266,295</b> | <b>1,179</b>       | <b>3,788,721</b> | <b>5,536</b> | <b>23,055,016</b> |
| <b>DPT. OF LABOR &amp; EMPLOYMENT</b>                     | <b>1,027</b>           | <b>5,013,623</b>  | <b>80</b>          | <b>249,254</b>   | <b>1</b>                                  | <b>12,170</b>    |                    |               | <b>1,028</b>       | <b>5,025,793</b>  | <b>80</b>          | <b>249,254</b>   | <b>1,108</b> | <b>5,275,047</b>  |
| <b>DPT. OF LAW</b>  | <b>155</b>             | <b>731,282</b>    | <b>7</b>           | <b>24,999</b>    | <b>206</b>                                | <b>1,433,026</b> | <b>21</b>          | <b>91,115</b> | <b>361</b>         | <b>2,164,308</b>  | <b>28</b>          | <b>116,114</b>   | <b>389</b>   | <b>2,280,422</b>  |
| <b>DPT. OF LOCAL AFFAIRS</b>                              | <b>155</b>             | <b>872,385</b>    | <b>6</b>           | <b>21,306</b>    | <b>2</b>                                  | <b>21,663</b>    | <b>7</b>           | <b>6,600</b>  | <b>157</b>         | <b>894,048</b>    | <b>13</b>          | <b>27,906</b>    | <b>170</b>   | <b>921,954</b>    |
| <b>DPT. OF MILITARY &amp; VETERAN'S AFFAIRS</b>           |                        |                   |                    |                  |   |                  |                    |               |                    |                   |                    |                  |              |                   |
| Military Affairs  | 99                     | 400,663           | 3                  | 10,193           | 25  | 85,574           | 1                  | 482           | 124                | 486,237           | 4                  | 10,675           | 128          | 496,912           |
| Veterans Affairs  | 14                     | 53,958            | 1                  | 4,229            |   |                  |                    |               | 14                 | 53,958            | 1                  | 4,229            | 15           | 58,187            |
| Civil Air Patrol  | 1                      | 5,967             |                    |                  |   |                  |                    |               | 1                  | 5,967             |                    |                  | 1            | 5,967             |
| <b>Subtotal - Dpt of Military &amp; Veteran's Affairs</b> | <b>114</b>             | <b>460,588</b>    | <b>4</b>           | <b>14,422</b>    | <b>25</b>                                 | <b>85,574</b>    | <b>1</b>           | <b>482</b>    | <b>139</b>         | <b>546,162</b>    | <b>5</b>           | <b>14,904</b>    | <b>144</b>   | <b>561,066</b>    |
| <b>DPT. OF NATURAL RESOURCES</b>                          |                        |                   |                    |                  |   |                  |                    |               |                    |                   |                    |                  |              |                   |
| Administration  | 52                     | 319,255           |                    |                  | 1   | 12,673           |                    |               | 53                 | 331,928           |                    |                  | 53           | 331,928           |
| Division of Wildlife                                      | 660                    | 3,376,743         | 285                | 776,801          |   |                  |                    |               | 660                | 3,376,743         | 285                | 776,801          | 945          | 4,153,544         |
| Board of Land Commissioners                               | 35                     | 187,075           | 4                  | 9,903            |   |                  |                    |               | 35                 | 187,075           | 4                  | 9,903            | 39           | 196,978           |
| Water Conservation Board                                  | 39                     | 271,597           | 5                  | 13,127           |   |                  |                    |               | 39                 | 271,597           | 5                  | 13,127           | 44           | 284,724           |
| Water Resources   | 215                    | 1,220,570         | 74                 | 310,230          |   |                  |                    |               | 215                | 1,220,570         | 74                 | 310,230          | 289          | 1,530,800         |
| Oil & Gas Conservation Board                              | 52                     | 299,335           | 1                  | 3,475            |   |                  |                    |               | 52                 | 299,335           | 1                  | 3,475            | 53           | 302,810           |
| Geological Survey   | 22                     | 142,160           | 12                 | 33,951           |   |                  |                    |               | 22                 | 142,160           | 12                 | 33,951           | 34           | 176,111           |
| Parks and Recreation                                      | 272                    | 1,297,747         | 4                  | 22,486           |   |                  | 740                | 1,289,263     | 272                | 1,297,747         | 744                | 1,311,749        | 1,016        | 2,609,496         |

PAYCHECK REPORT  
August 2008

| AGENCY                                      | STATE PERSONNEL SYSTEM |                  |                    |                  | EXEMPT FROM THE<br>STATE PERSONNEL SYSTEM |               |                    |                  | TOTAL EMPLOYEES    |                  |                    |                  | GRAND TOTAL  |                   |
|---|------------------------|------------------|--------------------|------------------|---|---------------|--------------------|------------------|--------------------|------------------|--------------------|------------------|--------------|-------------------|
|   | FULL-TIME<br>COUNT     | GROSS PAY        | PART-TIME<br>COUNT | GROSS PAY        | FULL-TIME<br>COUNT                        | GROSS PAY     | PART-TIME<br>COUNT | GROSS PAY        | FULL-TIME<br>COUNT | GROSS PAY        | PART-TIME<br>COUNT | GROSS PAY        | COUNT        | GROSS PAY         |
| Mined Land Reclamation                      | 56                     | 375,017          | 12                 | 49,757           |   |               |                    |                  | 56                 | 375,017          | 12                 | 49,757           | 68           | 424,774           |
| <b>Subtotal - Dpt. of Natural Resources</b> | <b>1,403</b>           | <b>7,489,499</b> | <b>397</b>         | <b>1,219,730</b> | <b>1</b>                                  | <b>12,673</b> | <b>740</b>         | <b>1,289,263</b> | <b>1,404</b>       | <b>7,502,172</b> | <b>1,137</b>       | <b>2,508,993</b> | <b>2,541</b> | <b>10,011,165</b> |
| <b>DPT. OF PUBLIC SAFETY</b>                | <b>1,306</b>           | <b>7,032,835</b> | <b>55</b>          | <b>173,342</b>   | <b>1</b>                                  | <b>12,170</b> |                    |                  | <b>1,307</b>       | <b>7,045,005</b> | <b>55</b>          | <b>173,342</b>   | <b>1,362</b> | <b>7,218,347</b>  |
| <b>DPT. OF REGULATORY AGENCIES</b>          |                        |                  |                    |                  |   |               |                    |                  |                    |                  |                    |                  |              |                   |
| Executive Director                          | 48                     | 277,159          | 1                  | 2,100            | 1   | 12,170        |                    |                  | 49                 | 289,329          | 1                  | 2,100            | 50           | 291,429           |
| Division of Banking                         | 37                     | 220,317          | 1                  | 1,470            |   |               |                    |                  | 37                 | 220,317          | 1                  | 1,470            | 38           | 221,787           |
| Civil Rights Division                       | 25                     | 120,539          | 2                  | 3,219            |   |               |                    |                  | 25                 | 120,539          | 2                  | 3,219            | 27           | 123,758           |
| Financial Services                          | 12                     | 74,724           | 1                  | 2,351            |   |               |                    |                  | 12                 | 74,724           | 1                  | 2,351            | 13           | 77,075            |
| Division of Insurance                       | 79                     | 420,099          |                    |                  | 1   | 9,199         |                    |                  | 80                 | 429,298          |                    |                  | 80           | 429,298           |
| Public Utilities Commission                 | 85                     | 556,307          | 4                  | 21,425           | 3   | 29,046        |                    |                  | 88                 | 585,353          | 4                  | 21,425           | 92           | 606,778           |
| Office of Consumer Counsel                  | 7                      | 49,761           |                    |                  |   |               |                    |                  | 7                  | 49,761           |                    |                  | 7            | 49,761            |
| Real Estate                                 | 44                     | 203,873          | 1                  | 2,381            |   |               |                    |                  | 44                 | 203,873          | 1                  | 2,381            | 45           | 206,254           |
| Registrations                               | 57                     | 244,790          | 2                  | 7,825            |   |               |                    |                  | 57                 | 244,790          | 2                  | 7,825            | 59           | 252,615           |
| Complaints & Investigations                 | 1                      | 5,803            |                    |                  |   |               |                    |                  | 1                  | 5,803            |                    |                  | 1            | 5,803             |
| Acupuncturist Board                         | 1                      | 3,253            |                    |                  |   |               |                    |                  | 1                  | 3,253            |                    |                  | 1            | 3,253             |
| Accountancy Board                           | 2                      | 10,034           |                    |                  |   |               |                    |                  | 2                  | 10,034           |                    |                  | 2            | 10,034            |
| Barbers & Cosmetologists                    | 3                      | 11,143           |                    |                  |   |               |                    |                  | 3                  | 11,143           |                    |                  | 3            | 11,143            |
| Chiropractic Board                          | 2                      | 9,751            |                    |                  |   |               |                    |                  | 2                  | 9,751            |                    |                  | 2            | 9,751             |
| Dental Board                                | 4                      | 18,528           |                    |                  |   |               |                    |                  | 4                  | 18,528           |                    |                  | 4            | 18,528            |
| Electrical Board                            | 36                     | 174,119          | 1                  | 2,191            |   |               |                    |                  | 36                 | 174,119          | 1                  | 2,191            | 37           | 176,310           |
| Engineers & Land Surveyors                  | 4                      | 17,600           |                    |                  |   |               |                    |                  | 4                  | 17,600           |                    |                  | 4            | 17,600            |
| Marriage & Family Therapists                | 4                      | 13,561           |                    |                  |   |               |                    |                  | 4                  | 13,561           |                    |                  | 4            | 13,561            |
| Medical Examiners Board                     | 11                     | 48,125           | 1                  | 1,697            |   |               |                    |                  | 11                 | 48,125           | 1                  | 1,697            | 12           | 49,822            |
| Nursing Board                               | 15                     | 73,797           | 1                  | 2,872            |   |               |                    |                  | 15                 | 73,797           | 1                  | 2,872            | 16           | 76,669            |
| Nursing Home Administrators                 | 1                      | 4,037            |                    |                  |   |               |                    |                  | 1                  | 4,037            |                    |                  | 1            | 4,037             |
| Outfitter Board                             | 1                      | 3,841            |                    |                  |   |               |                    |                  | 1                  | 3,841            |                    |                  | 1            | 3,841             |
| Nursing Home Administrators                 | 2                      | 14,259           |                    |                  |   |               |                    |                  | 2                  | 14,259           |                    |                  | 2            | 14,259            |
| Pharmacy Board                              | 8                      | 54,961           |                    |                  |   |               |                    |                  | 8                  | 54,961           |                    |                  | 8            | 54,961            |
| Physical Therapy Board                      | 1                      | 8,533            |                    |                  |   |               |                    |                  | 1                  | 8,533            |                    |                  | 1            | 8,533             |
| Plumbers Board                              | 9                      | 47,279           | 1                  | 2,750            |   |               |                    |                  | 9                  | 47,279           | 1                  | 2,750            | 10           | 50,029            |
| Veterinary Medicine Board                   |                        |                  | 1                  | 2,659            |   |               |                    |                  |                    |                  | 1                  | 2,659            | 1            | 2,659             |

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| AGENCY  | STATE PERSONNEL SYSTEM |                    |                    |                  | EXEMPT FROM THE<br>STATE PERSONNEL SYSTEM |                   |                    |                  | TOTAL EMPLOYEES    |                    |                    |                   | GRAND TOTAL   |                    |
|---|------------------------|--------------------|--------------------|------------------|---|-------------------|--------------------|------------------|--------------------|--------------------|--------------------|-------------------|---------------|--------------------|
|   | FULL-TIME<br>COUNT     | GROSS PAY          | PART-TIME<br>COUNT | GROSS PAY        | FULL-TIME<br>COUNT                        | GROSS PAY         | PART-TIME<br>COUNT | GROSS PAY        | FULL-TIME<br>COUNT | GROSS PAY          | PART-TIME<br>COUNT | GROSS PAY         | COUNT         | GROSS PAY          |
| Division of Securities                        | 19                     | 123,896            |                    |                  |   |                   |                    |                  | 19                 | 123,896            |                    |                   | 19            | 123,896            |
| <b>Subtotal - Dpt. of Regulatory Agencies</b> | <b>518</b>             | <b>2,810,089</b>   | <b>17</b>          | <b>52,940</b>    | <b>5</b>                                  | <b>50,415</b>     |                    |                  | <b>523</b>         | <b>2,860,504</b>   | <b>17</b>          | <b>52,940</b>     | <b>540</b>    | <b>2,913,444</b>   |
| <b>DPT. OF REVENUE</b>                        |                        |                    |                    |                  |   |                   |                    |                  |                    |                    |                    |                   |               |                    |
| Administration                                | 1,199                  | 5,156,189          | 69                 | 199,227          | 1   | 12,170            |                    |                  | 1,200              | 5,168,359          | 69                 | 199,227           | 1,269         | 5,367,586          |
| Lottery                                       | 113                    | 577,741            | 7                  | 24,581           |   |                   |                    |                  | 113                | 577,741            | 7                  | 24,581            | 120           | 602,322            |
| Gaming Commission                             | 74                     | 410,313            |                    |                  |   |                   | 1                  | 1,086            | 74                 | 410,313            | 1                  | 1,086             | 75            | 411,399            |
| <b>Subtotal - Dpt. of Revenue</b>             | <b>1,386</b>           | <b>6,144,243</b>   | <b>76</b>          | <b>223,808</b>   | <b>1</b>                                  | <b>12,170</b>     | <b>1</b>           | <b>1,086</b>     | <b>1,387</b>       | <b>6,156,413</b>   | <b>77</b>          | <b>224,894</b>    | <b>1,464</b>  | <b>6,381,307</b>   |
| <b>DPT. OF HEALTH CARE POLICY</b>             | <b>255</b>             | <b>1,366,472</b>   | <b>6</b>           | <b>22,305</b>    | <b>1</b>                                  | <b>12,673</b>     |                    |                  | <b>256</b>         | <b>1,379,145</b>   | <b>6</b>           | <b>22,305</b>     | <b>262</b>    | <b>1,401,450</b>   |
| <b>DPT. OF STATE</b>                          | <b>120</b>             | <b>569,993</b>     |                    |                  | <b>2</b>                                  | <b>15,708</b>     |                    |                  | <b>122</b>         | <b>585,701</b>     |                    |                   | <b>122</b>    | <b>585,701</b>     |
| <b>DPT. OF TREASURY</b>                       | <b>20</b>              | <b>109,840</b>     | <b>4</b>           | <b>10,870</b>    | <b>2</b>                                  | <b>13,660</b>     |                    |                  | <b>22</b>          | <b>123,500</b>     | <b>4</b>           | <b>10,870</b>     | <b>26</b>     | <b>134,370</b>     |
| <b>JUDICIAL BRANCH</b>                        |                        |                    |                    |                  |   |                   |                    |                  |                    |                    |                    |                   |               |                    |
| Administration                                |                        |                    |                    |                  | 2,936                                     | 14,386,617        | 630                | 1,831,330        | 2,936              | 14,386,617         | 630                | 1,831,330         | 3,566         | 16,217,947         |
| Public Defender                               |                        |                    |                    |                  | 467                                       | 2,535,816         | 69                 | 146,519          | 467                | 2,535,816          | 69                 | 146,519           | 536           | 2,682,335          |
| Supreme Court Grievance                       |                        |                    |                    |                  | 52  | 297,586           |                    |                  | 52                 | 297,586            |                    |                   | 52            | 297,586            |
| Alternative Defense Counsel                   |                        |                    |                    |                  | 7   | 49,484            |                    |                  | 7                  | 49,484             |                    |                   | 7             | 49,484             |
| Child's Representative Office                 |                        |                    |                    |                  | 21  | 106,988           | 7                  | 20,011           | 21                 | 106,988            | 7                  | 20,011            | 28            | 126,999            |
| <b>Subtotal - Judicial Branch</b>             |                        |                    |                    |                  | <b>3,483</b>                              | <b>17,376,491</b> | <b>706</b>         | <b>1,997,860</b> | <b>3,483</b>       | <b>17,376,491</b>  | <b>706</b>         | <b>1,997,860</b>  | <b>4,189</b>  | <b>19,374,351</b>  |
| <b>LEGISLATIVE BRANCH</b>                     |                        |                    |                    |                  |   |                   |                    |                  |                    |                    |                    |                   |               |                    |
| General Assembly                              |                        |                    |                    |                  |   |                   |                    |                  |                    |                    |                    |                   |               |                    |
| Legislators                                   |                        |                    |                    |                  |   |                   | 100                | 250,000          |                    |                    | 100                | 250,000           | 100           | 250,000            |
| Staff   |                        |                    |                    |                  | 36  | 169,796           | 18                 | 19,777           | 36                 | 169,796            | 18                 | 19,777            | 54            | 189,573            |
| Joint Budget Committee                        |                        |                    |                    |                  | 16  | 100,013           |                    |                  | 16                 | 100,013            |                    |                   | 16            | 100,013            |
| Legislative Council                           |                        |                    |                    |                  | 51  | 286,662           | 6                  | 10,419           | 51                 | 286,662            | 6                  | 10,419            | 57            | 297,081            |
| State Auditor                                 | 60                     | 334,910            | 3                  | 17,446           | 3   | 33,465            |                    |                  | 63                 | 368,375            | 3                  | 17,446            | 66            | 385,821            |
| Legislative Legal Services                    |                        |                    |                    |                  | 46  | 297,923           | 2                  | 7,070            | 46                 | 297,923            | 2                  | 7,070             | 48            | 304,993            |
| <b>Subtotal - Legislative Branch</b>          | <b>60</b>              | <b>334,910</b>     | <b>3</b>           | <b>17,446</b>    | <b>152</b>                                | <b>887,859</b>    | <b>126</b>         | <b>287,266</b>   | <b>212</b>         | <b>1,222,769</b>   | <b>129</b>         | <b>304,712</b>    | <b>341</b>    | <b>1,527,481</b>   |
| <b>SUBTOTAL - GENERAL GOV'T</b>               | <b>22,264</b>          | <b>104,209,951</b> | <b>2,394</b>       | <b>7,466,802</b> | <b>4,274</b>                              | <b>22,318,701</b> | <b>1,842</b>       | <b>4,221,954</b> | <b>26,538</b>      | <b>126,528,652</b> | <b>4,236</b>       | <b>11,688,756</b> | <b>30,774</b> | <b>138,217,408</b> |

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| AGENCY   | STATE PERSONNEL SYSTEM |                   |              |                  | EXEMPT FROM THE<br>STATE PERSONNEL SYSTEM |                   |              |                   | TOTAL EMPLOYEES |                   |               |                   | GRAND TOTAL   |                   |
|--|------------------------|-------------------|--------------|------------------|---|-------------------|--------------|-------------------|-----------------|-------------------|---------------|-------------------|---------------|-------------------|
|  | FULL-TIME              |                   | PART-TIME    |                  | FULL-TIME                                 |                   | PART-TIME    |                   | FULL-TIME       |                   | PART-TIME     |                   | COUNT         | GROSS PAY         |
|  | COUNT                  | GROSS PAY         | COUNT        | GROSS PAY        | COUNT                                     | GROSS PAY         | COUNT        | GROSS PAY         | COUNT           | GROSS PAY         | COUNT         | GROSS PAY         |               |                   |
| <b>University of Colorado System</b>               |                        |                   |              |                  |   |                   |              |                   |                 |                   |               |                   |               |                   |
| Boulder  | 2,268                  | 8,760,780         | 831          | 1,539,960        | 2,144                                     | 12,411,433        | 5,304        | 12,406,489        | 4,412           | 21,172,213        | 6,135         | 13,946,448        | 10,547        | 35,118,661        |
| Colorado Springs                                   | 251                    | 891,902           | 56           | 127,005          | 213                                       | 1,110,346         | 846          | 2,279,335         | 464             | 2,002,248         | 902           | 2,406,340         | 1,366         | 4,408,588         |
| Denver   | 154                    | 619,178           | 50           | 92,067           | 434                                       | 2,318,123         | 1,359        | 3,436,917         | 588             | 2,937,301         | 1,409         | 3,528,983         | 1,997         | 6,466,284         |
| UCD  | 1,036                  | 4,069,699         | 221          | 343,550          | 4,267                                     | 31,624,123        | 1,945        | 6,758,973         | 5,303           | 35,693,821        | 2,166         | 7,102,523         | 7,469         | 42,796,344        |
| <b>Subtotal - University of Colorado System</b>    | <b>3,709</b>           | <b>14,341,558</b> | <b>1,158</b> | <b>2,102,581</b> | <b>7,058</b>                              | <b>47,464,025</b> | <b>9,454</b> | <b>24,881,714</b> | <b>10,767</b>   | <b>61,805,583</b> | <b>10,612</b> | <b>26,984,295</b> | <b>21,379</b> | <b>88,789,878</b> |
| <b>School of Mines</b>                             | <b>301</b>             | <b>1,112,433</b>  | <b>26</b>    | <b>49,935</b>    | <b>426</b>                                | <b>2,866,229</b>  | <b>568</b>   | <b>889,097</b>    | <b>727</b>      | <b>3,978,662</b>  | <b>594</b>    | <b>939,032</b>    | <b>1,321</b>  | <b>4,917,694</b>  |
| <b>University of Northern Colorado</b>             | <b>464</b>             | <b>1,600,124</b>  | <b>70</b>    | <b>110,396</b>   | <b>756</b>                                | <b>4,078,227</b>  | <b>936</b>   | <b>912,009</b>    | <b>1,220</b>    | <b>5,678,350</b>  | <b>1,006</b>  | <b>1,022,405</b>  | <b>2,226</b>  | <b>6,700,755</b>  |
| <b>Fort Lewis College</b>                          | <b>130</b>             | <b>462,447</b>    | <b>21</b>    | <b>33,966</b>    | <b>368</b>                                | <b>1,606,057</b>  | <b>263</b>   | <b>239,666</b>    | <b>498</b>      | <b>2,068,504</b>  | <b>284</b>    | <b>273,632</b>    | <b>782</b>    | <b>2,342,136</b>  |
| <b>Metropolitan State College</b>                  | <b>237</b>             | <b>984,292</b>    | <b>9</b>     | <b>16,538</b>    | <b>659</b>                                | <b>4,070,535</b>  | <b>857</b>   | <b>1,000,113</b>  | <b>896</b>      | <b>5,054,827</b>  | <b>866</b>    | <b>1,016,651</b>  | <b>1,762</b>  | <b>6,071,478</b>  |
| <b>Western State College</b>                       | <b>61</b>              | <b>185,019</b>    | <b>17</b>    | <b>23,557</b>    | <b>209</b>                                | <b>980,496</b>    | <b>200</b>   | <b>177,808</b>    | <b>270</b>      | <b>1,165,515</b>  | <b>217</b>    | <b>201,365</b>    | <b>487</b>    | <b>1,366,880</b>  |
| <b>Adams State College</b>                         | <b>115</b>             | <b>351,416</b>    | <b>11</b>    | <b>14,533</b>    | <b>257</b>                                | <b>1,097,807</b>  | <b>178</b>   | <b>175,695</b>    | <b>372</b>      | <b>1,449,223</b>  | <b>189</b>    | <b>190,228</b>    | <b>561</b>    | <b>1,639,451</b>  |
| <b>Mesa State College</b>                          | <b>102</b>             | <b>298,612</b>    | <b>5</b>     | <b>8,452</b>     | <b>327</b>                                | <b>1,569,555</b>  | <b>372</b>   | <b>531,649</b>    | <b>429</b>      | <b>1,868,167</b>  | <b>377</b>    | <b>540,101</b>    | <b>806</b>    | <b>2,408,268</b>  |
| <b>Colorado State University System</b>            |                        |                   |              |                  |   |                   |              |                   |                 |                   |               |                   |               |                   |
| Colorado State University                          | 2,007                  | 7,228,497         | 315          | 594,601          | 3,423                                     | 21,024,517        | 5,132        | 6,547,805         | 5,430           | 28,253,014        | 5,447         | 7,142,407         | 10,877        | 35,395,421        |
| Colorado State University - Pueblo                 | 142                    | 477,657           | 2            | 4,721            | 387                                       | 1,707,031         | 298          | 238,102           | 529             | 2,184,688         | 300           | 242,823           | 829           | 2,427,511         |
| Colorado State University - Global Campus          | 5                      | 21,849            |              |                  | 44  | 322,674           | 1            | 2,857             | 49              | 344,523           | 1             | 2,857             | 50            | 347,380           |
| <b>Subtotal - Colorado State University System</b> | <b>2,154</b>           | <b>7,728,003</b>  | <b>317</b>   | <b>599,322</b>   | <b>3,854</b>                              | <b>23,054,222</b> | <b>5,431</b> | <b>6,788,764</b>  | <b>6,008</b>    | <b>30,782,225</b> | <b>5,748</b>  | <b>7,388,087</b>  | <b>11,756</b> | <b>38,170,312</b> |
| <b>Colorado Community Colleges System</b>          |                        |                   |              |                  |   |                   |              |                   |                 |                   |               |                   |               |                   |
| Administration                                     | 57                     | 210,916           | 2            | 7,504            | 124                                       | 829,443           | 203          | 568,901           | 181             | 1,040,359         | 205           | 576,405           | 386           | 1,616,764         |
| Arapahoe   | 80                     | 235,300           | 5            | 17,108           | 174                                       | 894,231           | 323          | 545,028           | 254             | 1,129,531         | 328           | 562,136           | 582           | 1,691,667         |
| Aurora   | 57                     | 181,356           | 8            | 17,582           | 96  | 507,653           | 313          | 477,772           | 153             | 689,009           | 321           | 495,354           | 474           | 1,184,363         |
| Denver   | 29                     | 107,551           | 4            | 12,364           | 239                                       | 1,243,633         | 542          | 679,454           | 268             | 1,351,184         | 546           | 691,818           | 814           | 2,043,002         |
| Front Range  | 201                    | 640,492           | 18           | 36,706           | 315                                       | 1,676,788         | 711          | 901,730           | 516             | 2,317,280         | 729           | 938,436           | 1,245         | 3,255,716         |
| Lamar  | 15                     | 40,803            |              |                  | 54  | 229,530           | 37           | 47,589            | 69              | 270,333           | 37            | 47,589            | 106           | 317,922           |
| Morgan   | 13                     | 35,652            | 1            | 699              | 79  | 343,112           | 103          | 104,864           | 92              | 378,764           | 104           | 105,563           | 196           | 484,327           |
| Otero  | 23                     | 59,827            |              |                  | 142                                       | 523,740           | 216          | 432,028           | 165             | 583,567           | 216           | 432,028           | 381           | 1,015,595         |
| Pikes Peak   | 228                    | 743,774           | 28           | 44,324           | 215                                       | 1,033,980         | 563          | 430,422           | 443             | 1,777,754         | 591           | 474,746           | 1,034         | 2,252,500         |
| Pueblo   | 85                     | 258,749           | 8            | 10,866           | 159                                       | 790,052           | 361          | 432,042           | 244             | 1,048,801         | 369           | 442,908           | 613           | 1,491,709         |
| Red Rocks  | 79                     | 253,592           | 13           | 26,274           | 206                                       | 905,702           | 396          | 444,030           | 285             | 1,159,294         | 409           | 470,304           | 694           | 1,629,598         |
| Trinidad   | 25                     | 73,616            | 12           | 26,929           | 94  | 381,973           | 181          | 248,180           | 119             | 455,589           | 193           | 275,109           | 312           | 730,698           |
| Northeastern Junior College                        | 21                     | 58,404            | 2            | 4,140            | 76  | 323,339           | 89           | 86,534            | 97              | 381,743           | 91            | 90,674            | 188           | 472,417           |
| Northwestern Community College                     | 31                     | 85,884            | 17           | 33,880           | 91  | 393,421           | 78           | 111,529           | 122             | 479,305           | 95            | 145,409           | 217           | 624,714           |

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| AGENCY                                    | STATE PERSONNEL SYSTEM |             |                    |            | EXEMPT FROM THE<br>STATE PERSONNEL SYSTEM |             |                    |            | TOTAL EMPLOYEES    |             |                    |            | GRAND TOTAL |             |
|---|------------------------|-------------|--------------------|------------|---|-------------|--------------------|------------|--------------------|-------------|--------------------|------------|-------------|-------------|
|   | FULL-TIME<br>COUNT     | GROSS PAY   | PART-TIME<br>COUNT | GROSS PAY  | FULL-TIME<br>COUNT                        | GROSS PAY   | PART-TIME<br>COUNT | GROSS PAY  | FULL-TIME<br>COUNT | GROSS PAY   | PART-TIME<br>COUNT | GROSS PAY  | COUNT       | GROSS PAY   |
| Subtotal - Colo Community Colleges System | 944                    | 2,985,916   | 118                | 238,376    | 2,064                                     | 10,076,597  | 4,116              | 5,510,103  | 3,008              | 13,062,513  | 4,234              | 5,748,479  | 7,242       | 18,810,992  |
| DPT. OF HIGHER EDUCATION                  | 1                      | 3,903       |                    |            | 23  | 147,454     | 5                  | 8,294      | 24                 | 151,357     | 5                  | 8,294      | 29          | 159,651     |
| College Assist                            | 4                      | 14,260      |                    |            | 24  | 118,882     | 3                  | 3,376      | 28                 | 133,142     | 3                  | 3,376      | 31          | 136,518     |
| CollegeInvest                             |                        |             |                    |            | 31  | 188,800     | 1                  | 120        | 31                 | 188,800     | 1                  | 120        | 32          | 188,920     |
| Historical Society                        | 10                     | 34,941      | 5                  | 8,701      | 94  | 405,549     | 9                  | 28,587     | 104                | 440,490     | 14                 | 37,288     | 118         | 477,778     |
| Private Occupational Schools              | 1                      | 3,242       |                    |            | 5   | 30,430      |                    |            | 6                  | 33,672      |                    |            | 6           | 33,672      |
| Auraria Higher Education Center           | 252                    | 831,711     | 29                 | 47,300     | 74  | 366,568     | 454                | 358,774    | 326                | 1,198,279   | 483                | 406,074    | 809         | 1,604,353   |
| SUBTOTAL - HIGHER EDUCATION               | 8,485                  | 30,937,876  | 1,786              | 3,253,658  | 16,229                                    | 98,121,433  | 22,847             | 41,505,769 | 24,714             | 129,059,309 | 24,633             | 44,759,427 | 49,347      | 173,818,737 |
| EMPLOYEE COUNT & GROSS PAY                |                        |             |                    |            |   |             |                    |            |                    |             |                    |            |             |             |
| GRAND TOTAL                               | 30,749                 | 135,147,827 | 4,180              | 10,720,460 | 20,503                                    | 120,440,134 | 24,689             | 45,727,723 | 51,252             | 255,587,961 | 28,869             | 56,448,183 | 80,121      | 312,036,145 |