Department of Personnel & Administration June 2015 Performance Evaluation

Strategic Policy Initiatives

The Department of Personnel & Administration has identified several strategic policy initiatives for FY 2014-15 and beyond. For this performance evaluation, the Department has updated progress on the selected initiatives used in the November 3, 2014 Annual Performance Report that best capture some of the Department's strategic and operational priorities, and reflect the overall direction as identified by Department leadership. The updates reflect year-to-date data as of June 30, 2015, even though it was collected in July of 2015.

Additional detail for these, and other, strategic policy initiatives is available in the Department's Performance Plan, which may be accessed here.

Improve Customer Service

DPA performs core functions that provide the infrastructure, processes, services, guidance and tools necessary to help eliminate redundancy in State government and help keep costs down. Due to the nature of the Department's business, service to customers is the Department's driving force. The DPA customer base is three-fold; DPA serves government entities, State employees and the public. The Department serves State departments, the General Assembly, Institutions of Higher Education and local government entities. The Department seeks to be the State's leader in service excellence by offering quality services that enhance the success of Colorado State government. The Department aims to improve service to its customers in each and every interaction, to be focused on solutions and to "do the right thing." The Department works to engage its customers and exceed their expectations at every step.

Modernize Systems

DPA provides centralized human resources, information, tools, resources and materials needed for the State of Colorado government to function. The Department provides much of the infrastructure by which many agencies in State government operate. The programs and services provided by the Department are vitally important to the efficient and effective operation of State government; and it is therefore paramount that the systems the Department uses are up to date with customers' expectations of modern technology and enable customers to do their work efficiently and effectively. The Department's success depends upon offering quality and value to customers and stakeholders by providing economically-efficient and sound services while adhering to the highest standards of personal and professional integrity.

Reinvest in the Workforce

State employees are an essential component of DPA's internal customer base and are the State's most valuable resource. The Department serves tens of thousands of public employees and is committed to ensuring human resources processes provide for the best recruitment, selection, job evaluation, compensation and retention methods available. One of the Department's most important goals is to develop an environment in which employees can be productive, creative and

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function at their highest level. To that end, the Department is focused on reinvesting in the workforce.

Operational Measures

Major Program Area - C-SEAP
Process - Provide statewide counseling services

| | Measure | FY12 Actual | FY13 Actual | FY14 Actual | 06/30/2015 | 1-Year Goal | 3-Year Goal |
|---|--|-------------|-------------|-------------|------------|-------------|-------------|
| П | Percentage of employees satisfied with C-SEAP services | 86.5% | 88.75% | 86.0% | 93.0% | 89.0% | 90.0% |

Major Program Area - Office of the State Architect
Process - Upgrade the condition of State-owned buildings

| Measure | FY12 Actual | FY13 Actual | FY14 Actual | 06/30/2015 | 1-Year Goal | 3-Year Goal |
|---|-------------|-------------|-------------|------------|-------------|-------------|
| Percentage change in number of inventory from last year | -2.0% | 0% | -7.0% | 2.6% | 1.0% | 2.0% |
| Percentage change in age of inventory from last year | -7.0% | -1.0% | -5.0% | 0.6% | -1.0% | -4.0% |

Major Program Area - State Archives Process - Preserve, increase and digitize collection holdings

| | Measure | FY12 Actual | FY13 Actual | FY14 Actual | 06/30/2015 | 1-Year Goal | 3-Year Goal |
|---|--|-------------|-------------|-------------|------------|-------------|-------------|
| ſ | Number of permanent electronic/digital records | N/A | 49.2 GB | 1.0 TB | 3.5 TB | 1.1 TB | 3.0 TB |

Process - Review and prioritize records management programs

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| Number of entities that completed records management training | N/A | N/A | 135 | 348 | 145 | 175 |
|---|-----|-----|-----|-----|-----|-----|
|---|-----|-----|-----|-----|-----|-----|

These measures fall under DPA's Modernize Systems one- and three-year goals to digitize State Archives' collection holdings.

Major Program Area - Address Confidentiality Program
Process - Facilitate confidential mail forwarding

| Measure | FY12 Actual | FY13 Actual | FY14 Actual | 06/30/2015 | 1-Year Goal | 3-Year Goal |
|--|-------------|-------------|-------------|------------|-------------|-------------|
| Average cost per piece of mail processed | \$0.90 | \$0.82 | \$0.96 | \$0.89 | \$0.92 | \$1.02 |

Major Program Area - State Fleet Process - Provide fleet vehicles to State agencies

| Measure | FY12 Actual | FY13 Actual | FY14 Actual | 06/30/2015 | 1-Year Goal | 3-Year Goal |
|---|-------------|-------------|-------------|------------|-------------|-------------|
| Number of CNG vehicles in the state fleet | 3 | 84 | 237 | 253 | 387 | 537 |

Major Program Area – Capitol Complex Process – Manage requests for repairs or maintenance

| Measure | FY12 Actual | FY13 Actual | FY14 Actual | 06/30/2015 | 1-Year Goal | 3-Year Goal |
|--|-------------|-------------|-------------|------------|-------------|-------------|
| Number of requests for repairs or maintenance completed within one day | 5,292 | 5,021 | 5,258 | 7,206 | 5,386 | 5,610 |

Major Program Area - State Purchasing Process - Facilitate State purchasing processes

| Measure | FY12 Actual | FY13 Actual | FY14 Actual | 06/30/2015 | 1-Year Goal | 3-Year Goal |
|---|-------------|-------------|-------------|------------|-------------|-------------|
| Number of BIDS/VSS new vendor registrations | N/A | N/A | 2,534 | 2,023 | 9,000 | 150 |
| Number of NASPO/WSCA rebates received | N/A | N/A | 1,948,112 | 2,444,831 | 2,200,000 | 2,500,000 |
| Number of active statewide price agreements available | N/A | N/A | 170 | 154 | 200 | 225 |
| Number of strategic sourcing events hosted | 2 | 8 | 15 | 21 | 17 | 20 |
| Number of registered HUBs in BIDS/VSS | N/A | N/A | 3,798 | 3,094 | 3,948 | 4,098 |

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Note: The Department anticipates a spike in the number of new registrations due to the transition to a new vendor registration platform called Colorado VSS. All vendors will be required to register as "new" under this new system.

| Measure | FY12 Actual | FY13 Actual | FY14 Actual | 06/30/2015 | 1-Year Goal | 3-Year Goal |
|--|-------------|-------------|-------------|------------|-------------|-------------|
| Number of cases electronically filed | N/A | N/A | 54 | 3,288 | 1,200 | 3,000 |
| Hours required to process a workers' comp case | N/A | N/A | 17 | 13 | 8 | 7 |