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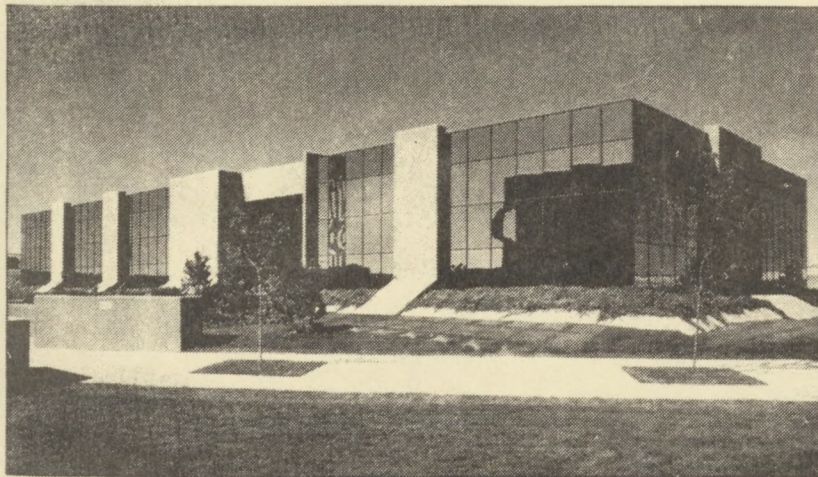
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# STATE OF COLORADO

## DEPARTMENT OF MILITARY AFFAIRS



### REPORT TO THE GOVERNOR

1988 - 1990

# STATE OF COLORADO

## DEPARTMENT OF MILITARY AFFAIRS

6848 South Revere Parkway  
Englewood, Colorado 80112-6703



The Adjutant General

Roy Romer  
Governor  
Maj. Gen. John L. France  
The Adjutant General  
LTC Edward L. Arcuri III  
Deputy Adjutant General

The Honorable Roy Romer  
Governor of Colorado and  
Commander-in-Chief, Colorado National Guard  
State Capitol Building  
Denver, Colorado 80203

Dear Governor Romer:

Pursuant to the provisions of Title 28, Article 3, Section 106, Colorado Revised Statutes, it is my pleasure to forward the report of the Department of Military Affairs for calendar years 1988, 1989, and 1990.

This report describes the programs and accomplishments of the Colorado Army and Air National Guard in satisfying the responsibilities of our State and Federal missions. The report also recounts the operations, activities and achievements of the Colorado Wing, Civil Air Patrol. Additionally, there is a brief section contained on the creation and first year of the Colorado Division of Aviation. This report is designed to provide permanent reference of an historical nature.

I wish to express my thanks and appreciation to you and the members of the Colorado General Assembly for your support of the Colorado Department of Military Affairs.

Respectfully,

John L. France  
Major General, COANG  
The Adjutant General

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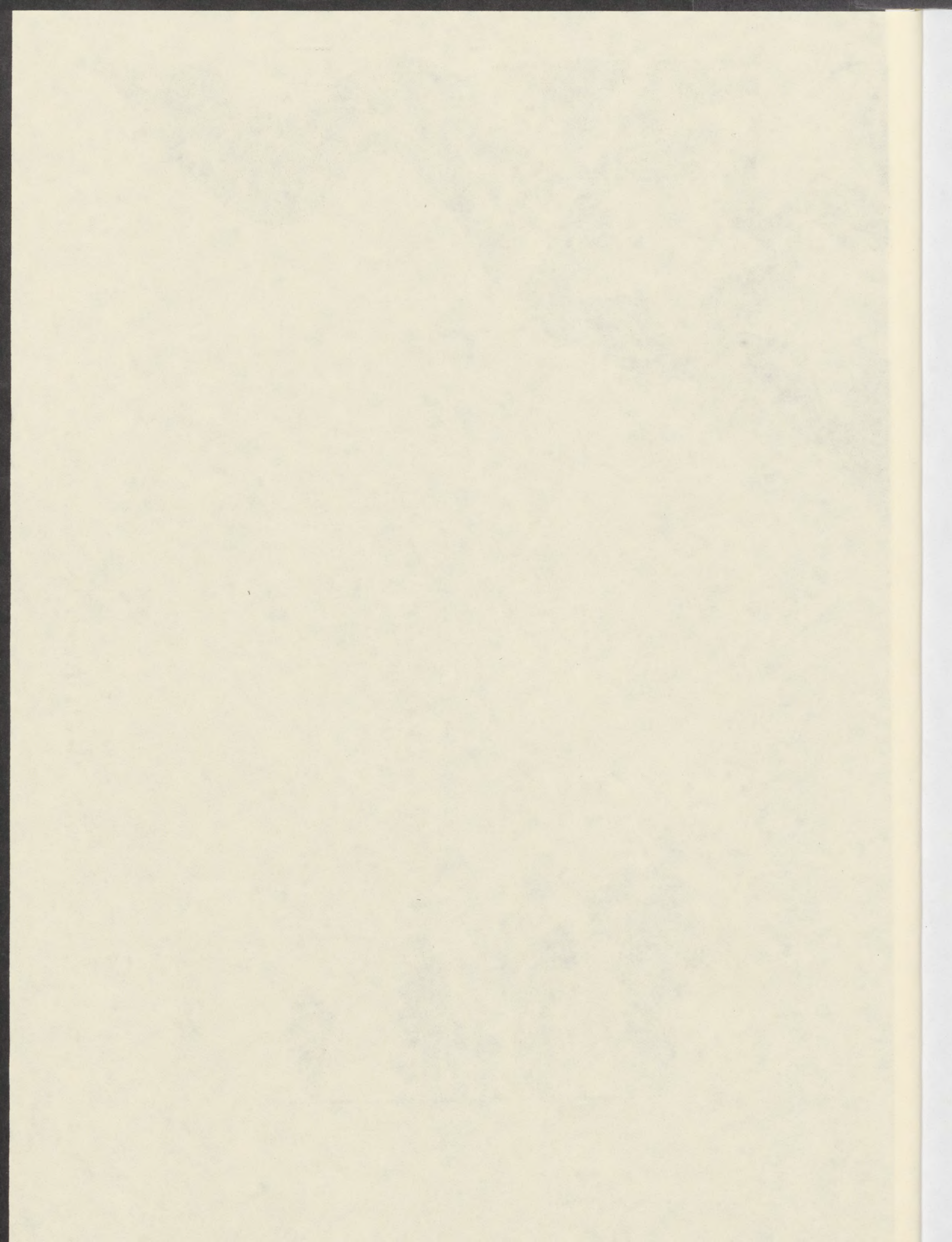
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DEPARTMENT OF MILITARY AFFAIRS





## AUTHORITY - RESPONSIBILITY

The drafters of the Constitution of the United States, recognizing the need for the militia (now known as the National Guard), included the following in Article III, Section 8;

"The Congress shall have power to provide for calling forth the Militia to execute the laws of the Union, supports insurrections and repel invasions;

To provide for organizing, arming, and disciplining the Militia, and for governing such part of them as may be employed in the service of the United States, reserving the States respectively, the Appointment of the Officers, and the authority of training the militia according to the discipline prescribed by Congress..."

The authors of the Colorado Constitution also recognized the need for the militia and included Article XVIII, which reads:

"Section 1. Persons subject to service. The Militia of the state between the ages of eighteen and forty-five years, except such persons as may be exempt by the laws of the United States, or of the state.

Section 2. Organization-equipment-discipline. The organization, equipment and discipline of the militia shall conform as nearly as practicable to the regulations for the government of the armies of the United States.

Section 3. Officers-how chosen. The governor shall appoint all general, field, and staff officers and commission them.

Each company shall elect its own officers, who shall be commissioned by the governor; but if the company shall elect such officers within the time prescribed by law, they may be appointed by the governor.

Section 4. Armories. The general assembly shall provide for the safekeeping of the public arms, military records, relics and banners of the state.

Section 5. Exemption in time of peace. No officer having conscientious scruples against bearing arms, shall be compelled to do militia duty in time of peace; provided, such person shall pay an equivalent for such exemption."

In further implementing its constitutional authority, Congress enacted Title 32, United States Code, which is entitled "NATIONAL GUARD" of which the following extracts are particularly significant:

### "Section 102. General Policy

In accordance with the traditional military policy of the United States it is essential that the strength and organization of the Army National Guard and the Air National Guard as an integral part of the first line defenses of the United States and be maintained and assured at all times. Whenever Congress determines that more units and organizations are needed for the national security than are in the regular components of ground and air forces, the Army National Guard of the United States and the Air National Guard of the United States, or such parts of them as are needed together with such units of other reserve components as are necessary for a balanced force, shall be ordered to active Federal duty and retained as long as needed. August 10, 1956, c.1041, 70A Stat. 597.

### Section 106. Annual appropriations

Sums will be appropriated annually, out of any money in the treasury not otherwise appropriated, for the support of the Army National Guard and the Air National Guard, including the issue of arms, ordnance stores, quartermaster stores, camp equipment, and other military supplies, and for the payment of other expenses authorized by law. Aug 10, 1956, c.1041, 70A Stat. 599.

Section 108. Forfeiture of Federal benefits.

If, within a time to be fixed by the President, a state does not comply with or enforce a requirement of, or regulation prescribed under its title, its National Guard is barred, wholly or partly as the President may prescribe, from receiving money or any other aid, benefit, or privilege authorized by law. Aug 10, 1956, c.1041, 70A Stat. 600."

The Colorado General Assembly has further implemented provisions of the Colorado Constitution through enactment of laws now contained in Title 28, Article 3, Colorado Revised Statutes.

The Administrative Organization Act of 1968 as amended created the Department of Military Affairs with the organizational elements of Office of the Adjutant General, Division of National Guard, as well as the Division of Civil Air Patrol and Division of State Guard.

The 1988, Colorado General Assembly deemed it wise to create (C.R.S. 28-6-101 et seq.) a body directly responsible for "aviation development"

in the State of Colorado. This responsibility was vested in the Colorado Aeronautical Board which was established to speak for the various aviation interests in the State and apportioned to represent differing regional and economic outlooks.

The Colorado Division of Aviation was created to support the activities of the Colorado Aeronautical Board. Its duties were mandated to provide administrative support for the Board; promote aviation safety; act in an advisory capacity to provide technical assistance to the flying public; develop and maintain the State aviation system plan; and administer State aviation grants.

The Division was authorized by enabling legislation to act as a conduit to assist airport sponsors in obtaining Federal Aviation Administration grants to develop, expand and improve Colorado aviation systems and facilities; to administer the distribution of moneys credited to the Aviation Fund; and facilitate the refunds to governmental entities operating public-use airports of those revenues collected as aviation gas and jet fuel excise tax.





## THE GUARD



The National Guard has a unique dual mission to constantly be trained and prepared for:

One, a federal mission to augment the regular Armed Forces should the nation's security or freedom be threatened.

The second is a state mission to, at the call of the Governor, help local communities and residents during state emergencies such as floods, forest fires, and civil emergencies.

These tasks are proudly performed in this State by members of the Colorado National Guard -- your friends and neighbors. They are the farmer, the doctor, the lawyer, the policeman and the list goes on -- they are people concerned about their community and the state. The Guard is people helping people.

When the Guard is needed - the Guard is there!



## **MANPOWER**

There are 5,444 "Traditional" Guardmembers -- those who devote one weekend a month and two weeks for annual training each year in preparation for the dual mission.

Supporting the traditional guard are 1,077 people that work full time for the Guard either as federal civil service, state civil service, or as active duty Guard under the State's Department of Military Affairs. These people handle pay, administration, records, and other tasks for the daily operation of the Guard, its equipment and personnel.

In addition, the Army and Air Force have 10 advisors (both officer and enlisted) in Colorado to assist in operations and training.

## **PEOPLE**

The Guard's presence is not only a dollar benefit to the State and local communities, it is a people benefit as well. Who are the people that make up the forces that are dedicated to the protection of life and property?

They are the people in your community -- farmers, ranchers, professional people and tradesmen. They are on city councils, commissions, boards and bureaus. They are people who are concerned about the direction their city and state is heading.

Their military training has proven it's value to their employers and also to the State during emergencies. Trained to deal with crisis situations and capable of making rapid decisions, they are an asset to their communities and the State.

Maintaining the strength of the National Guard through support as an employer, or recognition as a community leader is one way of ensuring a strong economy and secure community.

National Guard personnel are members of the community and involved citizens. These men and women spend hours helping with community activities. These are people, like you, that are concerned about the community and the people that live there.

## KEY PERSONNEL

### THE NATIONAL GUARD

The origins of the National Guard's service rest with four Massachusetts Army National Guard units. These units were organized on December 13, 1636, by authority of the General Court in Boston. Virginia, Maryland and Connecticut organized their units soon after. The mission of the militia was to defend the settlement and colony in case of attack.

The term "National Guard" was first used in America by a New York militia unit on August 25, 1824.

The modern image of today's National Guard began to emerge in 1903, when congressional legislation (the Dick Act) thrust the federal government into the picture by establishing procedures for a more direct and active role in standards established for the regular Army.

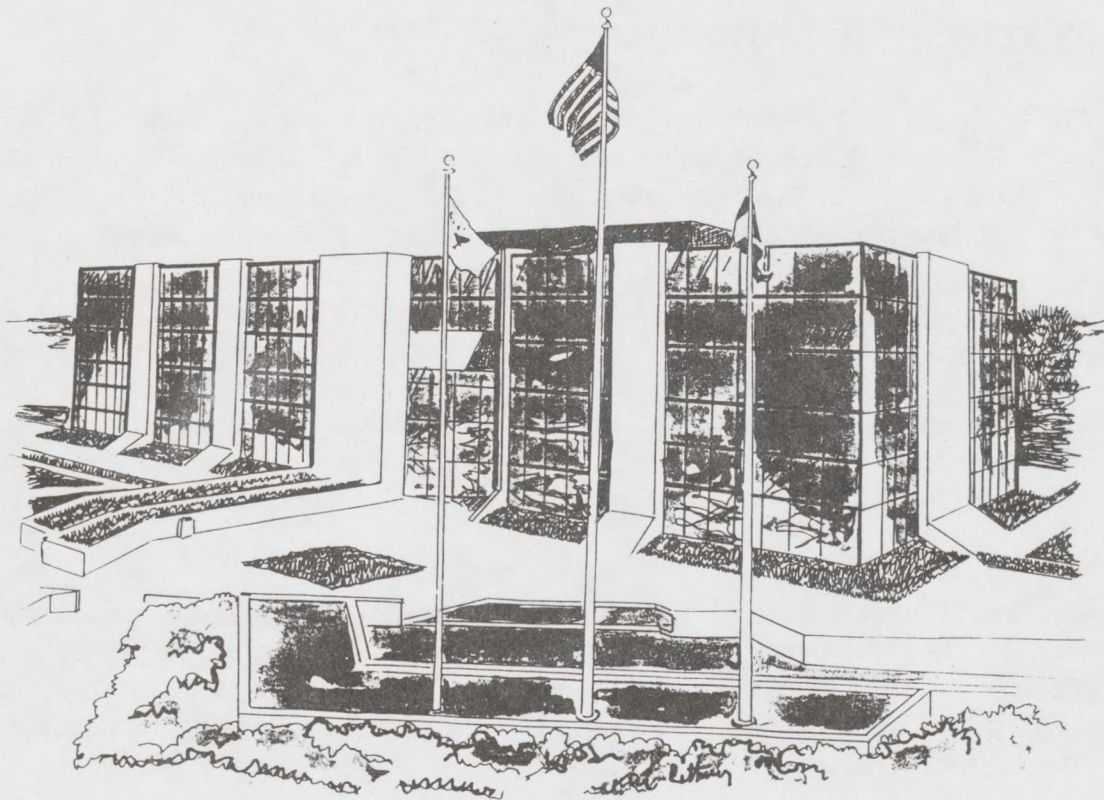
On June 30, 1947, federal recognition was granted to the nation's first Air National Guard unit, the 120th Fighter Squadron of Colorado. On September 18, 1947, with the establishment of the U. S. Air Force, a new reserve component was established, the Air National Guard, and since that date the National Guard structure has consisted of both the Army and the Air National Guard.

### COLORADO NATIONAL GUARD

The history of the National Guard in Colorado goes back to the establishment of the "Colorado Volunteers" by Governor William Gilpin in February 1861.

The Army National Guard has armories in 25 locations throughout Colorado housing 53 units including field artillery, special forces, military police, maintenance, transportation, signal, aviation and medical units. The Air National Guard maintains its primary facilities at Buckley Air National Guard Base in Aurora, but also has personnel located in Greeley and Fort Carson (Colorado Springs). Primary missions performed by the Air Guard include air-to-ground gunnery (tactical fighters), airlift and Air Force Academy Cadet Airmanship training, aircraft maintenance, civil engineering, communications, logistics, medical, security, and tactical air control.





After spending 54 years located at 300 Logan Street in Denver, the Department of Military Affairs moved to its new home in March 1990.

The new facility is actually two buildings joined by a concrete walk and fountain area called Patriot Plaza. Built in 1986, the facilities feature glass and steel construction and state of the art environmental systems. The buildings were obtained in December 1989, when the Department, working through the State, closed a deal with Gannett Communications, Inc., essentially trading the current site for the value of the land on which the old State Headquarters was located. In the process, Colorado acquired a \$2.4 million facility (with funds left over for remodeling) for the taxpayers at no additional cost.

The facilities were officially dedicated in ceremonies held on September 21, 1990.

## KEY PERSONNEL

The Adjutant General

Major General John L. France

Deputy Adjutant General

Lt. Col. Edward L. Arcuri III

United States Property and Fiscal Officer

Colonel Sal Villano

Command Administrative Officer (Army Natl. Guard)

Colonel Gary L. Franch

Executive Staff Support Officer (Air Natl. Guard)

Colonel James Evans

Support Personnel Management Officer

Lt. Col. Lynn Stremme

Staff Judge Advocate

Major Gary R. Brown

State Public Affairs Officer

Major Thomas C. Schultz



## STATE BUDGET

State support of the Department is provided through appropriation by the Joint Budget Committee. Funding sources and categories of expenditures by state fiscal year are shown below:

	1988	1989	1990
<b>FUNDING SOURCES:</b>			
General Fund	\$1,566,675	\$1,802,906	\$1,786,359
Federal Funds	\$1,442,657	\$1,406,595	\$1,643,378
Cash Funds	\$26,128	\$118,576	\$178,832
<b>TOTAL FUNDS:</b>	<b>\$3,035,460</b>	<b>\$3,328,077</b>	<b>\$3,608,569</b>
<b>EXPENDITURES:</b>			
Personal Services	\$838,630	\$910,735	\$940,164
Operating Expenses, Travel and Capital Outlay	\$212,181	\$233,832	\$392,983
Special Purpose	\$1,423,509	\$1,475,819	\$1,497,971
Utilities	\$473,881	\$513,368	\$503,943
<b>TOTAL:</b>	<b>\$2,948,201</b>	<b>\$3,133,754</b>	<b>\$3,335,061</b>
<b>DIVISION OF CIVIL AIR PATROL</b>			
Personal Services	\$23,874	\$25,546	\$28,428
Operating Expenses, Travel and Capital Outlay	\$55,760	\$143,224	\$60,360
Special Purpose	\$7,625	\$7,925	\$7,925
<b>TOTAL:</b>	<b>\$87,259</b>	<b>\$176,695</b>	<b>\$96,713</b>
<b>DIVISION OF AVIATION</b>			
Personal Services		\$965	\$67,039
Operating Expenses, Travel and Capital Outlay		\$16,632	\$79,562
Special Purpose		\$31	\$30,194
<b>TOTAL:</b>		<b>\$17,628</b>	<b>\$176,795</b>

**EXPENDITURE OF FEDERAL FUNDS**

**FISCAL YEAR 1988**

	ARMY	AIR	TOTAL
<b>SECTION I</b>			
IDT PAY*	\$6,800,761	\$6,242,980	\$13,043,741
ANNUAL TRAINING	\$3,147,307	\$236,300	\$3,383,607
SCHOOL AND FTTD PAY	\$2,728,737	\$135,700	\$2,864,437
AGR/FTRF PAY*	\$6,896,285	\$1,132,840	\$8,029,125
MEDICAL DISABILITY PAY	\$84,610	\$46,099	\$130,709
TECHNICIAN PAY	\$8,572,910	\$17,543,800	\$26,116,710
<b>TOTAL PAYROLL INPUT TO STATE:</b>	<b>\$28,230,610</b>	<b>\$25,337,719</b>	<b>\$53,568,329</b>
<b>SECTION II</b>			
RATIONS, IDT TRAINING ASSEMBLIES	\$214,630	\$41,400	\$256,030
IDT TRAVEL	\$129,744	\$493,800	\$623,544
PETROLEUM PRODUCTS	\$399,543	\$4,110,391	\$4,509,934
FREIGHT	\$107,802	\$53,300	\$161,102
COMMUNICATIONS	\$212,569	\$235,000	\$447,569
RECRUITING MATERIAL	\$241,912	\$30,300	\$272,212
MEDICAL EXPENSES/CIVILIAN FAC.	\$61,256	\$47,500	\$108,756
UTILITIES	\$435,973	\$717,900	\$1,153,873
<b>TOTAL SPENT WITH STATE BUSINESS:</b>	<b>\$1,803,429</b>	<b>\$5,729,591</b>	<b>\$7,533,020</b>
CONSTRUCTION	\$3,712,119	\$40,000	\$3,752,119
SUPPLIES AND SERVICES	\$1,925,402	\$4,765,905	\$6,691,307
<b>GRAND TOTAL ECONOMIC INPUT TO STATE:</b>	<b>\$35,671,560</b>	<b>\$35,873,215</b>	<b>\$71,544,775</b>
STATE INCOME TAX WITHHELD FROM TECHNICIAN PAYROLL:	\$281,534	\$570,374	\$851,908
SALES TAX INPUT TO COLORADO ON TECHNICIAN PAYROLL:	\$257,187	\$570,374	\$827,561
SALES TAX INPUT TO COLORADO	\$846,918	\$709,035	\$1,555,953

\*Paid from open allotment

**EXPENDITURE OF FEDERAL FUNDS**

**FISCAL YEAR 1989**

	ARMY	AIR	TOTAL
<b>SECTION I</b>			
IDT PAY	\$7,372,790	\$6,128,000	\$13,500,790
ANNUAL TRAINING	\$3,450,910	\$1,083,000	\$4,533,910
SCHOOL AND FTTD PAY	\$2,933,200	\$425,000	\$3,358,200
AGR/FTRF PAY*	\$7,585,913	\$4,140,000	\$11,725,913
MEDICAL DISABILITY PAY	\$110,390	\$58,184	\$168,574
TECHNICIAN PAY	\$9,172,911	\$18,354,170	\$27,527,081
<b>TOTAL PAYROLL INPUT TO STATE:</b>	<b>\$30,626,144</b>	<b>\$30,188,354</b>	<b>\$60,814,468</b>
<b>SECTION II</b>			
RATIONS, IDT TRAINING ASSEMBLIES	\$230,100	\$46,250	\$276,350
IDT TRAVEL	\$148,112	\$513,700	\$661,812
PETROLEUM PRODUCTS	\$458,643	\$4,219,394	\$4,678,037
FREIGHT	\$151,178	\$60,200	\$211,378
COMMUNICATIONS	\$241,302	\$284,086	\$525,388
RECRUITING MATERIAL	\$260,618	\$30,419	\$291,037
MEDICAL EXPENSES/CIVILIAN FAC.	\$79,290	\$48,540	\$127,830
UTILITIES	\$512,914	\$800,745	\$1,313,659
<b>TOTAL SPENT WITH STATE BUSINESS:</b>	<b>\$2,082,157</b>	<b>\$6,003,334</b>	<b>\$8,085,491</b>
CONSTRUCTION	\$1,733,213	\$581,000	\$2,314,213
SUPPLIES AND SERVICES	\$2,301,111	\$5,706,856	\$8,007,967
<b>GRAND TOTAL ECONOMIC INPUT TO STATE:</b>	<b>\$36,742,595</b>	<b>\$39,479,544</b>	<b>\$76,222,139</b>
STATE INCOME TAX WITHHELD FROM TECHNICIAN PAYROLL:	\$301,238	\$593,188	\$894,426
SALES TAX INPUT TO COLORADO ON TECHNICIAN PAYROLL:	\$275,187	\$593,188	\$868,375
SALES TAX INPUT TO COLORADO	\$918,783	\$736,655	\$1,655,438

\*Paid from open allotment



EXPENDITURE OF FEDERAL FUNDS

FISCAL YEAR 1990

	ARMY	AIR	TOTAL
<b>SECTION I</b>			
IDT PAY	\$8,834,272	\$4,954,900	\$13,789,172
ANNUAL TRAINING	\$3,714,130	\$1,632,000	\$5,346,130
SCHOOL AND FTTD PAY	\$3,396,870	\$625,100	\$4,021,970
AGR/FTRF PAY*	\$8,505,418	\$4,410,000	\$12,915,418
MEDICAL DISABILITY PAY	\$93,600	\$86,812	\$180,412
TECHNICIAN PAY	\$9,773,961	\$19,756,874	\$29,530,835
<b>TOTAL PAYROLL INPUT TO STATE:</b>	<b>\$34,318,251</b>	<b>\$31,465,686</b>	<b>\$65,783,937</b>
<b>SECTION II</b>			
RATIONS, IDT TRAINING ASSEMBLIES	\$310,218	\$49,348	\$359,566
IDT TRAVEL	\$172,300	\$539,385	\$711,685
PETROLEUM PRODUCTS	\$611,217	\$4,241,397	\$4,852,614
FREIGHT	\$141,568	\$65,700	\$207,268
COMMUNICATIONS	\$295,658	\$268,386	\$322,044
RECRUITING MATERIAL	\$88,467	\$5,201	\$93,668
MEDICAL EXPENSES/CIVILIAN FAC. UTILITIES	\$578,468	\$848,575	\$1,427,043
<b>TOTAL SPENT WITH STATE BUSINESS:</b>	<b>\$2,462,828</b>	<b>\$6,044,378</b>	<b>\$8,507,206</b>
CONSTRUCTION	\$322,076	\$2,800,000	\$3,122,076
SUPPLIES AND SERVICES	\$2,421,392	\$6,473,154	\$8,894,546
<b>GRAND TOTAL ECONOMIC INPUT TO STATE:</b>	<b>\$39,524,547</b>	<b>\$46,783,218</b>	<b>\$86,307,765</b>
STATE INCOME TAX WITHHELD FROM TECHNICIAN PAYROLL:	\$321,184	\$617,509	\$938,693
SALES TAX INPUT TO COLORADO ON TECHNICIAN PAYROLL:	\$293,218	\$617,509	\$910,727
SALES TAX INPUT TO COLORADO	\$1,029,546	\$793,145	\$1,822,691

\*Paid from open allotment

### FULL TIME EMPLOYEES - BY LOCATION

LOCATION	AIR TECH	AIR AGR	ARMY TECH	ARMY AGR	STATE	TOTAL
AURORA	294	107	67	75	36 <sup>1</sup>	579
BOULDER			6	2		8
CAMP GEORGE WEST			105	46	6	157
CANON CITY			1	2		3
COLORADO SPRINGS		13	47	14		74
CORTEZ			2	3		5
CRAIG			1	1		2
DURANGO			1	2		3
ENGLEWOOD	9	1	63	68	22 <sup>2</sup>	163
FORT COLLINS				2		2
FORT MORGAN			1			1
GRAND JUNCTION			4	2	1	7
GREELEY	18	5	1	2	1 <sup>3</sup>	27
GYP SUM				4		4
LA JUNTA			1	2		3
LAMAR			1	1		2
LAS ANIMAS				3		3
LONGMONT			3	8		11
MONTE VISTA			1	1		2
MONTROSE			1	2		3
PUEBLO			1	4	2	7
ROCKY FORD			4			4
STERLING			2	2		4
TRINIDAD			1	2		3
<b>TOTAL</b>	<b>321</b>	<b>126</b>	<b>314</b>	<b>248</b>	<b>68</b>	<b>1077</b>

1 all positions federally funded

2 2.25 positions federally funded, 1 position located at Lowry AFB (CAP)

3 1 position federally funded

## ADJUTANTS GENERAL OF COLORADO 1861 - PRESENT

Brigadier General Richard E. Whitsit	1861-1862
Brigadier General David H. Moffatt	1862-1863
Colonel Leavitt L. Bowen, Aide-de-Camp and Commander-in-Chief	1865-1866
Brigadier General Lewis N. Tappan	1866-1867
Brigadier General Hal Sayre	1867-1872
Brigadier General W. R. Thomas	1872-1874
Brigadier General Champion Vaughn	1874-1875
Brigadier General Robert S. Roe	1875-1879
Brigadier General Frank Hall	1879-1881
Brigadier General Raymond M. Stevenson	1881-1883
Brigadier General Sidney A. Sheppard	1883-1885
Brigadier General F. A. Taylor	1885-1887
Brigadier General George West	1887-1889
Brigadier General Benjamin F. Klee	1889-1891
Brigadier General John C. Kennedy	1891-1893
Brigadier General T. J. Tarnsey	1893-1895
Brigadier General Cassius M. Moses	1895-1898
Brigadier General Lewis Barnum	1898-1899
Brigadier General J. C. Overmeyer	1899-1901
Brigadier General George E. Gardner	1901-1903
Brigadier General Sherman Bell	1903-1905
Brigadier General Bulkely Wells	1905-1907
Brigadier General Carleton A. Kelley	1907-1909
Brigadier General John Chase	1909-1916
Brigadier General Harry P. Gamble	1916-1917
Major General (U.S. Army Ret.) Franklin D. Baldwin	1917-1919
Colonel William Spangler	1919-1921
Colonel Patrick J. Hamrock	1921-1923
Colonel Paul P. Newlon	1923-1931
Brigadier General W. C. Danks	1931-1934
Brigadier General Neil W. Kimball	1934-1937
Brigadier General Alphonse P. Ardourel	1937-1939
Brigadier General Harold H. Richardson	1939-1943
Brigadier General Frazier Arnold	1943-1946
Major General Irving O. Schaefer	1946-1959
Major General Robert D. Charlton	1959-1960
Major General Joe C. Moffitt	1960-1974
Major General William D. Weller	1974-1979
Major General John L. France	1979-date

The Office of the Adjutant General is filled by an appointee of the Governor. This office serves as the director of the Department of Military Affairs, and is also required to be a fully qualified field grade officer, in the rank of Lieutenant Colonel or above, of the Colorado National Guard and be federally recognized in that capacity.

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# UNITS - COLORADO ARMY NATIONAL GUARD

The Colorado Army National Guard units are authorized by the Department of the Army and the National Guard Bureau with the approval of the state legislatures subject to the approval of the respective Governors. The Colorado Colorado Army National Guard units are a composite of various units, regiments, and battalions which support each other as follows:

## HEADQUARTERS, SIXTH AREA, COLORADO

This unit has a mission of providing training. The activities consist of the administrative, training, and operations of the units under its command in compliance with the Army and National Guard regulations.

## DETACHMENT 1, STATE AREA, COLORADO

This unit has an administrative mission. The activities consist of the administrative, training, and operations of the units under its command in compliance with the Army and National Guard regulations.

## COLORADO NATIONAL GUARD CENTER, DENVER

This unit has a mission of providing training. The activities consist of the administrative, training, and operations of the units under its command in compliance with the Army and National Guard regulations.

## UNIT 1, TRANSIT BATTALION

This unit has a mission of providing training. The activities consist of the administrative, training, and operations of the units under its command in compliance with the Army and National Guard regulations.

## DETACHMENT 2, STATE AREA, COLORADO (TROOP COMMAND)

This unit has a mission of providing training. The activities consist of the administrative, training, and operations of the units under its command in compliance with the Army and National Guard regulations.

## UNIT 1, COMPANY

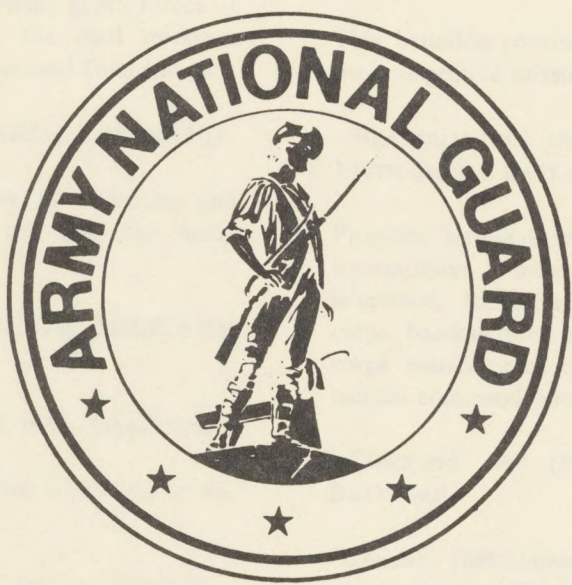
This unit has a mission of providing training. The activities consist of the administrative, training, and operations of the units under its command in compliance with the Army and National Guard regulations.

## UNIT 1, PUBLIC AFFAIRS BATTALION

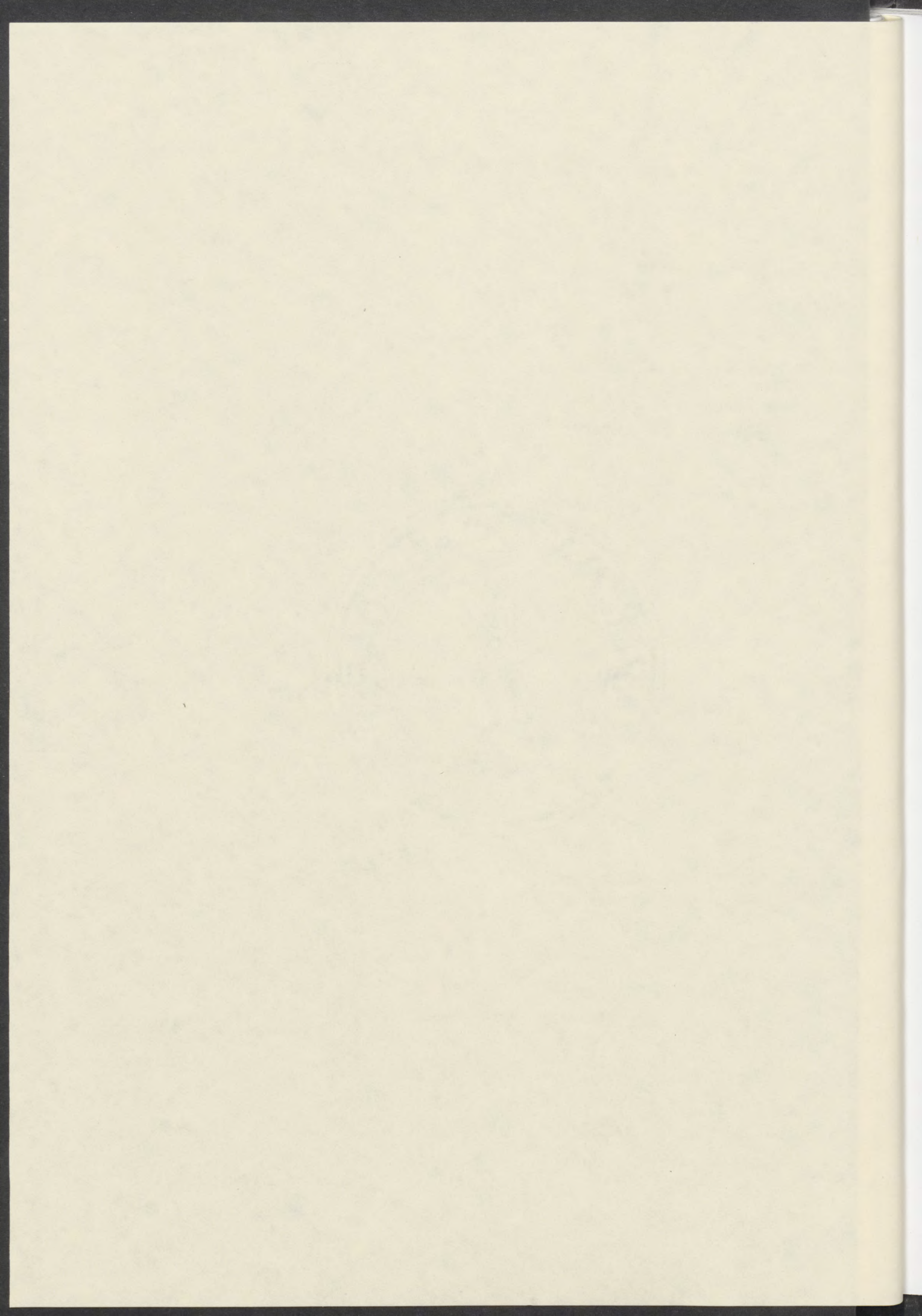
This unit has a mission of providing training. The activities consist of the administrative, training, and operations of the units under its command in compliance with the Army and National Guard regulations.

## UNIT 1, SIGNAL BATTALION

This unit has a mission of providing training. The activities consist of the administrative, training, and operations of the units under its command in compliance with the Army and National Guard regulations.



COLORADO ARMY NATIONAL GUARD



# UNITS - COLORADO ARMY NATIONAL GUARD

The allocation of Army National Guard units is coordinated by the Department of the Army and the National Guard Bureau with the actual troop list for each state, subject to concurrence of the respective Governors. The current Colorado Army National Guard troop list is a composite of combat, combat support, and combat service support units organized as follows:

## HEADQUARTERS, STATE AREA COMMAND

This unit has a mission of advising and assisting The Adjutant General in the administration, logistics, training and operations of the Army guard forces of the State in preparation for the dual missions established by law for Army National Guard units.

## DETACHMENT 2, STATE AREA COMMAND

This unit has the responsibility of recruiting and retaining quality soldiers for the Colorado Army National Guard.

## COLORADO NATIONAL GUARD MILITARY ACADEMY

Trains, to the highest standards, non-commissioned and commissioned officers in all military subjects necessary for leadership of the highest quality.

## 1158TH TRANSPORTATION DETACHMENT

Performs control functions for the military movement of personnel and material.

## DETACHMENT 1, STATE AREA COMMAND (TROOP COMMAND)

This unit is responsible for exercising command and control over four battalions of the Colorado Army National Guard (Signal Battalion, Medical Battalion, Military Police Battalion and Special Forces Battalion) so as to provide trained and equipped units capable of immediate expansion to war strengths and available for service in time of war or national emergency or when needed to augment the active army.

## 101ST ARMY BAND

Provides music in support of official military ceremonies, formations and activities to include Army recruiting and community relations.

## 104TH PUBLIC AFFAIRS DETACHMENT

Provides press camp services and facilities for media representatives and performs public affairs support functions in a designated area of operation.

## 140TH SIGNAL BATTALION

This battalion consists of the following units with their respective missions:

--HEADQUARTERS AND HEADQUARTERS COMPANY, 140TH SIGNAL BATTALION

Provides terminal communications facilities (data transmission, message center, teletypewriter, telephone, facsimile, air and motor service) for corps, headquarters, corps tactical operations center, corps rear/coscom, movement control center, and tactical command posts.

--COMPANY A (SWITCHING, 140TH SIGNAL BATTALION

Provides switchboard capabilities for hardwire communications for field units. Capabilities include phone and wire placement as well as manning tactical switchboards.

--DETACHMENT 1, COMPANY A (SWITCHING), 140TH SIGNAL BATTALION

Augments the mission of Company A (Switching), 140th Signal Battalion.

--COMPANY B (TELECOMMUNICATIONS) CENTER, 140TH SIGNAL BATTALION

Provides the telecommunication and message center portion of the battalion. This includes cryptographic services as well as mobile and electronic messenger services to field units.

--COMPANY C (SUPPORT), 140TH SIGNAL BATTALION

This unit supplies the battalion with manpower and expertise in repair and operators for cryptographic, teletypewriter, communications center, and phone installation.

--DETACHMENT 1, COMPANY C (SUPPORT), 140TH SIGNAL BATTALION

Augments the mission of Company C (Support), 140th Signal Battalion.

--142D SIGNAL DETACHMENT

This unit provides communication center team, radio team, and direct support maintenance for multi-channel communications equipment required for support of signal functions in composite service organizations to augment fixed strength units.

--143D SIGNAL COMPANY

--DETACHMENT 1, 143D SIGNAL COMPANY

Units provide multichannel TROPOSCATTER RADIO communication links for long distance communications.

## 217TH MEDICAL BATTALION

This battalion consists of the following units with their respective missions:

--HEADQUARTERS AND HEADQUARTERS DETACHMENT, 217TH MEDICAL BATTALION

Provides command and operational control of subordinate units to include supply and organizational maintenance support.

--122D MEDICAL COMPANY (AMBULANCE), 217TH MEDICAL BATTALION

--DETACHMENT 1, 122D MEDICAL COMPANY (AMBULANCE), 217TH MEDICAL BATTALION

--928TH MEDICAL COMPANY (AMBULANCE), 217TH MEDICAL BATTALION

--DETACHMENT 1, 928TH MEDICAL COMPANY (AMBULANCE), 217TH MEDICAL BATTALION

These companies, with augmentation from their detachments provide ground evacuation of patients from areas of or near combat for delivery to medical facilities for treatment.

--947TH MEDICAL COMPANY (CLEARING), 217TH MEDICAL BATTALION

--DETACHMENT 1, 947TH MEDICAL COMPANY (CLEARING), 217TH MEDICAL BATTALION

This unit receives, screens and provides emergency or resuscitative treatment for patients until they can be evacuated. This unit also provides definitive treatment for patients with minor illnesses or injuries. The company, when augmented by the detachment, is capable of establishing three medical clearing stations in forward areas of a combat zone.

## 193D MILITARY POLICE BATTALION

This unit consists of the following units with their respective missions:

--HEADQUARTERS AND HEADQUARTERS DETACHMENT, 193D MILITARY POLICE BATTALION

This unit is responsible for providing command and administrative control over a subordinate military police company, a maintenance company, and a transportation company.

--220TH MILITARY POLICE COMPANY

--DETACHMENT 1, 220TH MILITARY POLICE COMPANY

Provides military police support to an assigned area of operation.

--3650TH MAINTENANCE COMPANY (NON-DIVISIONAL) (DIRECT SUPPORT)

This unit provides direct maintenance support, repair parts, supplies and services for units in an assigned area.

--DETACHMENT 1, 3650TH MAINTENANCE COMPANY (NON-DIVISIONAL) (DIRECT SUPPORT)

Augments the mission of the 3650th Maintenance Company.



--1157TH TRANSPORTATION DETACHMENT

This unit operates a highway regulation point, coordinates movement of authorized traffic, and effects changes in truck or convoy routings as necessary.

**5TH SPECIAL FORCES BATTALION, 19TH SPECIAL FORCES GROUP (AIRBORNE)**

This battalion consists of the following units with their respective missions:

--HEADQUARTERS (C- DETACHMENT), 5TH SPECIAL FORCES BATTALION

Provides command, control and staff elements for the purposes of training and providing the Special Forces Group support necessary for deployments in unconventional warfare, special operations and foreign internal defense.

--COMPANY A, 5TH SPECIAL FORCES BATTALION

--COMPANY B, 5TH SPECIAL FORCES BATTALION

--COMPANY C, 5TH SPECIAL FORCES BATTALION

--COMPANY D, 5TH SPECIAL FORCES BATTALION

These units train, prepare, and deploy when directed in unconventional warfare and special operation situations. These units maintain a jump status as directed and are fully capable for search and rescue operations both by land and air.

**147TH COMBAT SUPPORT HOSPITAL**

--DETACHMENT 1, 147TH COMBAT SUPPORT HOSPITAL

--DETACHMENT 2, 147TH COMBAT SUPPORT HOSPITAL

This unit provides medical care, both in-patient and out-patient, for members of the armed services, authorized dependents, retired military and other personnel authorized by proper authority. The capabilities exist for operation as a supplementary force with civilian or military hospitals or as a field hospital located in the field or an established structure.

**HEADQUARTERS / HEADQUARTERS AND HEADQUARTERS BATTERY, 169TH FIELD ARTILLERY BRIGADE**

This is a Field Artillery Brigade headquarters with command and control responsibilities for two artillery battalions.

**1ST BATTALION, 157TH FIELD ARTILLERY**

This battalion consists of the following units with their respective missions:

--HEADQUARTERS AND HEADQUARTERS BATTERY, 1ST BATTALION, 157TH FIELD ARTILLERY

This unit provides command and control of a field artillery battalion normally consisting of three firing batteries and one service battery.

--BATTERY A, 1ST BATTALION, 157TH FIELD ARTILLERY

--BATTERY B, 1ST BATTALION, 157TH FIELD ARTILLERY

--BATTERY C, 1ST BATTALION, 157TH FIELD ARTILLERY

These units provide field artillery fire support, including nuclear, to units of a division, corps, or field army. These units are capable of firing both conventional and nuclear artillery projectiles in support of ground gaining units. (The basic armament of these units is eight-inch self propelled howitzers.)

--SERVICE BATTERY, 1ST BATTALION, 157TH FIELD ARTILLERY

Provides mechanical and logistical support to the firing batteries and the headquarters of the battalion. This support includes munitions, food, fuel, maintenance and supplies of all types required to maintain the units.

**2D BATTALION, 157TH FIELD ARTILLERY**

This unit is identical in organization with its sister battalion described above.

## 2D BATTALION, 135TH AVIATION

This battalion consists of the following units:

--HEADQUARTERS AND HEADQUARTERS SERVICES COMPANY, 2D BATTALION, 135TH AVIATION

--COMPANY A, 2D BATTALION, 135TH AVIATION

--COMPANY B, 2D BATTALION, 135TH AVIATION

--COMPANY C, 2D BATTALION, 135TH AVIATION

The assigned mission of these units is to increase the combat effectiveness of the unit to which it is assigned or attached by employment of direct aerial fires in offensive or defensive actions. These units have attack, observation, and utility helicopters assigned to it to perform this mission.

--DETACHMENT 1, COMPANY F, 135TH AVIATION

This detachment is attached to the 35th Aviation Battalion to provide aviation maintenance support to include aircraft armament and avionics repair. Its parent unit is located in Kentucky.

## 1ST BATTALION, 131ST AVIATION

This battalion consists of the following units:

--DETACHMENT 1, HEADQUARTERS AND HEADQUARTERS COMPANY, 1ST BATTALION, 131ST AVIATION

This detachment provides administrative support to Company C, 131st Aviation Company.

--COMPANY C, 1ST BATTALION, 131ST AVIATION

The assigned mission of the aircraft and personnel assigned to this unit is to provide medium lift capability for the transport of troops and supplies. It also provides assault support to the 18th Airborne Corps. Its parent unit is located in Alabama.

--DETACHMENT 1, COMPANY D, 1ST BATTALION, 131ST AVIATION

This detachment provides maintenance support to Company C, 131st Aviation Company.

## HIGH ALTITUDE TRAINING SITE (HATS)

The High Altitude Training Site (HATS) is a national training site designated for the training and qualification of aviators from all branches of the service. The one-week course offers instructions in high altitude flying, wind terrain analysis, and mountain navigation.



## AUTHORIZED UNIT STRENGTH - ARMY

UNIT	OFF	WARR	ENL	TOTAL
Headquarters, State Area Command	73	29	124	226
Detachment 2, State Area Command	3	0	36	39
Colo National Guard Military Academy	0	0	0	0
1158th Transportation Detachment	1	0	4	5
<b>RECAP</b>	<b>77</b>	<b>29</b>	<b>164</b>	<b>270</b>
Detachment 1, State Area Command	10	5	21	36
101st Army Band	0	1	42	43
104th Public Affairs Detachment	4	0	9	13
<b>RECAP</b>	<b>14</b>	<b>6</b>	<b>72</b>	<b>92</b>
HHC, 140th Signal Battalion	12	10	109	131
Co A, 140th Signal Battalion	3	0	55	58
Det 1, Co A, 140th Signal Battalion	1	0	35	36
Co B, 140th Signal Battalion	4	3	112	119
Co C, 140th Signal Battalion	2	1	63	66
Det 1, Co C, 140th Signal Battalion	1	0	50	51
142d Signal Detachment	1	1	49	51
143d Signal Company	3	1	54	58
Det 1, 143d Signal Company	1	0	19	20
<b>140th Signal Battalion RECAP</b>	<b>28</b>	<b>16</b>	<b>560</b>	<b>604</b>
HHD, 217th Medical Battalion	6	1	30	37
122d Ambulance Company, 217th Med Bn	2	0	44	46
Det 1, 122d Ambulance Company, 217th Med Bn	2	0	59	61
928th Ambulance Company, 217th Med Bn	4	0	103	107
Det 1, 928th Ambulance Company, 217th Med Bn*				
947th Clearing Company, 217th Med Bn	13	0	127	140
Det 1, 947th Clearing Company, 217th Med Bn*				
<b>217th Medical Battalion RECAP</b>	<b>27</b>	<b>1</b>	<b>363</b>	<b>391</b>
HHD, 193d Military Police Battalion	7	0	26	33
220th Military Police Company	3	0	95	98
Det 1, 220th Military Police Company	2	0	58	60
3650th Maintenance Company	4	4	156	164
Det 1, 3650th Maintenance Company	1	1	66	68
1157th Transportation Detachment	1	0	3	4
<b>193d Military Police Battalion RECAP</b>	<b>18</b>	<b>5</b>	<b>404</b>	<b>427</b>
HHD, 5th Special Forces Battalion	11	2	17	30
Co A, 5th Special Forces Battalion	8	7	69	84
Co B, 5th Special Forces Battalion	8	7	69	84
Co C, 5th Special Forces Battalion	8	7	69	84
Co D, 5th Special Forces Battalion	3	1	71	75
Aug Co, 5th Special Forces Battalion	18	0	0	18
<b>HQ 5th SF Bn, 19th SF Gp RECAP</b>	<b>56</b>	<b>24</b>	<b>295</b>	<b>375</b>
147th Combat Support Hospital	41	1	74	116
Detachment 1, 147th Combat Support Hospital	17	0	49	66
Detachment 2, 147th Combat Support Hospital	14	0	65	79
<b>147th Combat Support Hospital RECAP</b>	<b>72</b>	<b>1</b>	<b>188</b>	<b>261</b>
<b>TROOP COMMAND RECAP</b>	<b>215</b>	<b>53</b>	<b>1872</b>	<b>2140</b>

UNIT	OFF	WARR	ENL	TOTAL
HHB, 169th Field Artillery Brigade	23	2	100	125
HHB, 1st Bn, 157th FA	19	0	90	109
A Btry, 1st Bn, 157th FA	3	0	81	84
B Btry, 1st Bn, 157th FA	3	0	81	84
C Btry, 1st Bn, 157th FA	3	0	81	84
Svc Btry, 1st Bn, 157th FA	2	2	56	60
<b>1st Battalion, 157th Field Artillery RECAP</b>	<b>30</b>	<b>2</b>	<b>389</b>	<b>421</b>
HHB, 2d Bn, 157th FA	19	0	90	109
A Btry, 2d Bn, 157th FA	3	0	81	84
B Btry, 2d Bn, 157th FA	3	0	81	84
C Btry, 2d Bn, 157th FA	3	0	81	84
Svc Btry, 2d Bn, 157th FA	2	2	56	60
<b>2d Battalion, 157th Field Artillery RECAP</b>	<b>30</b>	<b>2</b>	<b>389</b>	<b>421</b>
<b>169th Field Artillery Brigade RECAP</b>	<b>83</b>	<b>6</b>	<b>878</b>	<b>967</b>
HHSC, 2d Battalion, 135th Aviation	12	5	149	166
Co A, 2d Battalion, 135th Aviation	3	15	19	37
Co B, 2d Battalion, 135th Aviation	3	15	19	37
Co C, 2d Battalion, 135th Aviation	3	15	19	37
Det 1, Co F, 2d Battalion, 135th Aviation	2	3	69	74
<b>2d Battalion, 135th Aviation RECAP</b>	<b>23</b>	<b>53</b>	<b>275</b>	<b>351</b>
Det 1, HHC, 1st Battalion, 131st Aviation	1	0	16	17
Co C, 1st Battalion, 131st Aviation	4	26	20	50
Det 1, Co D, 1st Battalion 131st Aviation	0	1	36	37
<b>1st Battalion, 131st Aviation RECAP</b>	<b>5</b>	<b>27</b>	<b>72</b>	<b>104</b>
<b>Aviation RECAP</b>	<b>28</b>	<b>80</b>	<b>347</b>	<b>455</b>
<b>STATEWIDE AUTHORIZED STRENGTH</b>	<b>403</b>	<b>168</b>	<b>3261</b>	<b>3832</b>

\* Strength Data for Det 1, 928th Ambulance Company, and Det 1, 947th Clearing Company, has been combined with their parent units due to activation for Operation Desert Shield.

Data Current as of 31 Dec 90

OFF - Officer

WARR - Warrant Officer

ENL - Enlisted

## UNIT LOCATION BY ARMORY

### AURORA

55 South Potomac Street  
Aurora, Colorado 80012-1398

Arapahoe County  
Congressional District: 6  
Senate District: 28  
House District: 36

Headquarters, 140th Signal Battalion  
Headquarters and Headquarters Company, 140th Signal Battalion  
Company C (-) (Support), 140th Signal Battalion  
142d Signal Detachment  
143d Signal Company  
Headquarters, 169th Field Artillery Brigade  
Headquarters and Headquarters Battery, 169th Field Artillery

### BOULDER

4750 Broadway  
Boulder, Colorado 80302-0512

Boulder County  
Congressional District: 2  
Senate District: 13  
House District: 14

Service Battery, 1st Battalion, 157th Field Artillery

### BUCKLEY AIR NATIONAL GUARD BASE

Aurora, Colorado 80011-9599

Arapahoe County  
Congressional District: 6  
Senate District: 13  
House District: 14

Headquarters, 2d Battalion, 135th Aviation  
Headquarters and Headquarters Service Company, 2d Battalion, 135th Aviation  
Company A, 2d Battalion, 135th Aviation  
Company B, 2d Battalion, 135th Aviation  
Company C, 2d Battalion, 135th Aviation  
Detachment 1, Company F, 2d Battalion, 135th Aviation  
Detachment 1, Company D, 1st Battalion, 131st Aviation  
147th Combat Support Hospital  
Company A, 5th Special Forces Battalion, 19th Special Forces Group (Airborne)

### CAMP GEORGE WEST

Golden, Colorado 80401-3997

Jefferson County  
Congressional District: 2  
Senate District: 20  
House District: 25

Colorado National Guard Military Academy  
Detachment 1, Headquarters State Area Command, Colorado Army National Guard (Troop Command)  
Headquarters (C-Det), 5th Special Forces Battalion, 19th Special Forces Group (Airborne)  
Company D, 5th Special Forces Battalion, 19th Special Forces Group (Airborne)  
Battery B, 1st Battalion, 157th Field Artillery

104th Public Affairs Detachment  
101st Army Band  
Headquarters, 193d Military Police Battalion  
Headquarters and Headquarters Detachment, 193d Military Police Battalion  
220th Military Police Company  
3650th Maintenance Company  
1157th Transportation Detachment  
1158th Transportation Detachment

**CANON CITY**

110 Main Street  
Canon City, Colorado 81212-3728

Fremont County  
Congressional District: 3  
Senate District: 4  
House District: 21

Service Battery, 2d Battalion, 157th Field Artillery

**COLORADO SPRINGS**

3200 North Chestnut Street  
Colorado Springs, Colorado 80907-5092

El Paso County  
Congressional District: 5  
Senate District: 12  
House District: 20

Headquarters, 2d Battalion, 157th Field Artillery  
Headquarters and Headquarters Battery, 2d Battalion, 157th Field Artillery  
Battery B, 2d Battalion, 157th Field Artillery

**CORTEZ**

Post Office Drawer E  
Cortez, Colorado 81321-0620

Montezuma County  
Congressional District: 3  
Senate District: 6  
House District: 59

928th Medical Company (Ambulance)

**CRAIG**

1324 East Highway 40  
Craig, Colorado 81625-4072

Moffat County  
Congressional District: 3  
Senate District: 8  
House District: 56

Detachment 1, Company C (Support), 140th Signal Battalion  
Detachment 1, 143d Signal Company

**DURANGO**

Post Office Box 3389  
Durango, Colorado 81301

La Plata County  
Congressional District: 3  
Senate District: 6  
House District: 59

Detachment 1, 928th Medical Company (Ambulance)

**ENGLEWOOD**

6848 South Revere Parkway  
Englewood, Colorado 80112-6703

Arapahoe County  
Congressional District: 4  
Senate District: 27  
House District: 40

Headquarters, State Area Command, Colorado Army National Guard  
Detachment 2, Headquarters, State Area Command, Colorado Army National Guard

**FORT CARSON**

Post Office Box 13229  
Fort Carson, Colorado 80913-5000

El Paso County  
Congressional District: 5  
Senate District: 11  
House District: 21

Detachment 1, 3650th Maintenance Company

**FORT COLLINS**

3324 La Porte Avenue  
Fort Collins, Colorado 80521-2124

Larimer County  
Congressional District: 4  
Senate District: 8  
House District: 46

Company B (Telecommunications Center), 140th Signal Battalion  
Company C, 5th Special Forces Battalion, 19th Special Forces Group (Airborne)

**FORT MORGAN**

528 State Street  
Fort Morgan, Colorado 80701-2122

Morgan County  
Congressional District: 4  
Senate District: 1  
House District: 65

Detachment 1, Company A (Switching), 140th Signal Battalion

**GRAND JUNCTION**

482 28 Road  
Grand Junction, Colorado 81501-7301

Mesa County  
Congressional District: 3  
Senate District: 7  
House District: 54

Battery C, 1st Battalion, 157th Field Artillery  
Detachment 1, 147th Combat Support Hospital

**GREELEY**

2123 2nd Avenue  
Greeley, Colorado 80631-7202

Weld County  
Congressional District: 4  
Senate District: 15  
House District: 50

Battery A, 1st Battalion, 157th Field Artillery

**GYPSUM**

Cooley Mesa Road  
Post Office Box 453  
Gypsum, Colorado 81637-0453

Eagle County  
Congressional District: 3  
Senate District: 13  
House District: 57

High Altitude Training Site  
Company C, 1st Battalion, 131st Aviation Battalion  
Detachment 1, Headquarters and Headquarters Company, 1st Battalion, 131st  
Aviation Battalion

**LA JUNTA**

Post Office Box 979  
La Junta, Colorado 81051

Otero County  
Congressional District: 4  
Senate District: 2  
House District: 43

Battery A, 2nd Battalion, 157th Field Artillery

**LAMAR**

2500 South Main Street  
Lamar, Colorado 81052

Prower County  
Congressional District: 4  
Senate District: 2  
House District: 63

Detachment 1, 947th Medical Company (Clearing)

**LAS ANIMAS**

1724 West 7th Street  
Las Animas, Colorado 81054

Bent County  
Congressional District: 4  
Senate District: 2  
House District: 63

947th Medical Company (Clearing)

**LONGMONT**

1512 North Main Street  
Longmont, Colorado 80501

Boulder County  
Congressional District: 2  
Senate District: 18  
House District: 12

Headquarters, 1st Battalion, 157th Field Artillery  
Headquarters and Headquarters Battery, 1st Battalion, 157th Field Artillery

**MONTE VISTA**

4900 East Road No. 2 South  
Monte Vista, Colorado 81144

Rio Grande County  
Congressional District: 3  
Senate District: 5  
House District: 60

Detachment 1, 122nd Medical Company (Ambulance)



**MONTROSE**

1100 South Townsend Avenue  
Montrose, Colorado 81401

Montrose County  
Congressional District: 3  
Senate District: 6  
House District: 58

Detachment 2, 147th Combat Support Hospital

**PUEBLO**

1215 Acero Boulevard  
Pueblo, Colorado 81004

Pueblo County  
Congressional District: 3  
Senate District: 3  
House District: 41

Company B, 5th Special Forces Battalion, 19th Special Forces Group (Airborne)  
Battery C, 2nd Battalion, 157th Field Artillery

**PUEBLO DEPOT ACTIVITY**

Building 593  
Pueblo, Colorado 81001-5000

Pueblo County  
Congressional District: 3  
Senate District: 3  
House District: 41

Headquarters, 217th Medical Battalion  
Headquarters and Headquarters Detachment, 217th Medical Battalion  
Detachment 1, 220th Military Police Company

**STERLING**

1400 South 3rd Avenue  
Sterling, Colorado 80751

Logan County  
Congressional District: 4  
Senate District: 1  
House District: 65

Company A (Switching), 140th Signal Battalion

**TRINIDAD**

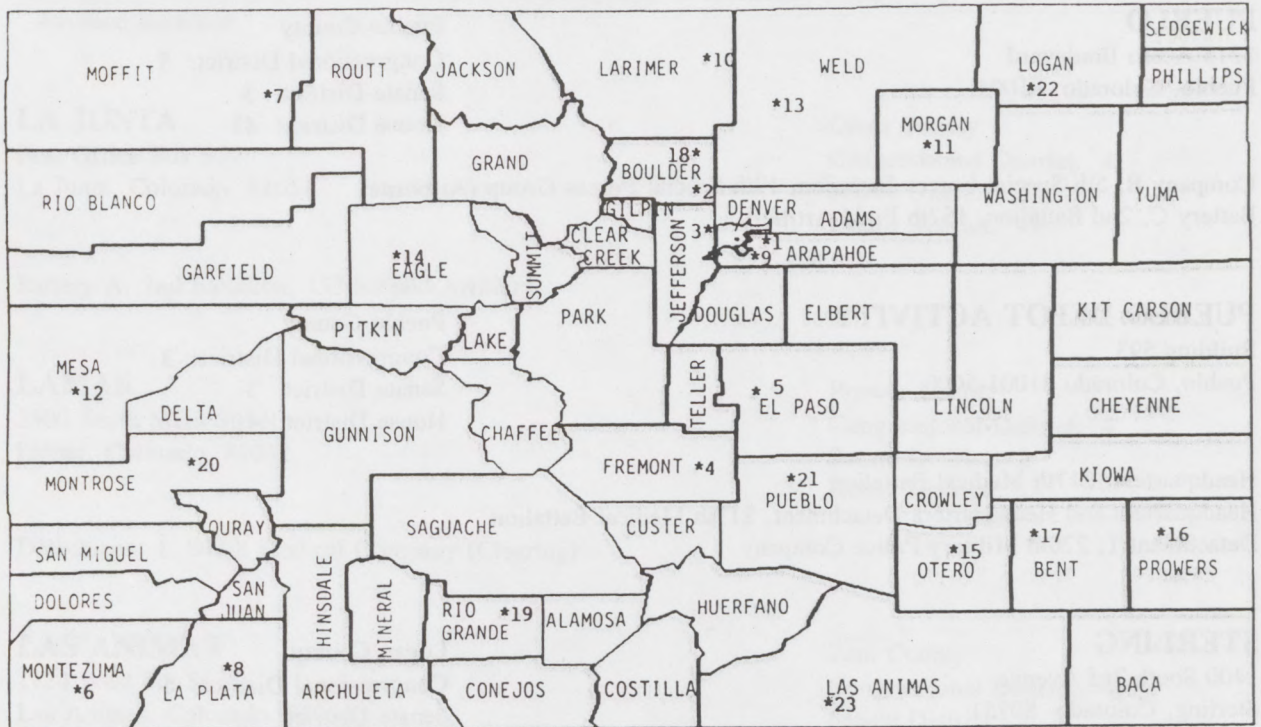
Post Office Box 784 (Fairgrounds)  
Trinidad, Colorado 81082-0784

Las Animas County  
Congressional District: 4  
Senate District: 2  
House District: 43

122nd Medical Company (Ambulance)

## ARMORY LOCATIONS BY COMMUNITY

The Army National Guard has armories in 26 locations throughout Colorado housing 55 units including field artillery, special forces, transportation, signal, aviation, and medical units.



- |  |                                      |
|--|--------------------------------------|
| 1. Aurora (includes Buckley ANG Base)      | 13. Greeley                          |
| 2. Boulder                                 | 14. Gypsum                           |
| 3. Camp George West (Golden)               | 15. La Junta                         |
| 4. Canon City                              | 16. Lamar                            |
| 5. Colorado Springs (includes Fort Carson) | 17. Las Animas                       |
| 6. Cortez                                  | 18. Longmont                         |
| 7. Craig                                   | 19. Monte Vista                      |
| 8. Durango                                 | 20. Montrose                         |
| 9. Englewood                               | 21. Pueblo (includes Depot Activity) |
| 10. Fort Collins                           | 22. Sterling                         |
| 11. Fort Morgan                            | 23. Trinidad                         |
| 12. Grand Junction                         |                                      |

## COLORADO ARMY NATIONAL GUARD FACILITIES

LOCATION	TYPE FACILITY	YEAR CONSTRUCTED	REPLACEMENT COST*
Aurora	Armory - 47,115 SF 5.6 Acres	1967 & 1973	3,910,545
Boulder	Armory - 5 Bldgs 24,612 SF, 10 Acres	1948, 1949 & 1989	2,042,796
Buckley ANG Base	11 Bldgs - Armory, OMS, AASF, Storage - 138,525 SF (on USAF property)	1942, 1976 & 1989	11,497,575
Canon City	Armory - 14,510 SF 0.81 Acres	1922	1,228,400
Colorado Springs	7 Bldgs - Armory, OMS, 3 Storage - 28,543 SF, 15.3 Acres	1942, 1958, 1976 & 1989	2,023,789
Cortez	Armory & OMS 7 12,200 SF, 4.9 Acres	1962	1,228,400
Craig	Armory - 12,616 SF 5.2 Acres	1974	1,228,400
Durango	Armory - 8,076 SF 0.5 Acres	1949 & 1989	1,274,382
Englewood	2 Bldgs - Armory State Headquarters 70,002 SF, 7.8 Acres	1980 & 1989	5,810,000
Fort Carson	2 Bldgs - MATES Storage - 26,582 SF 11.7 Acres	1977	2,206,306
Fort Collins	2 Bldgs - Armory Storage - 26,582 SF 5 Acres	1969 & 1989	1,510,600
Fort Morgan	Armory - 14,510 SF 0.6 Acres	1922	1,228,400
Grand Junction	3 Bldgs - Armory OMS & Storage - 21,832 SF, 3.4 Acres	1949 & 1959	1,816,866

LOCATION	TYPE FACILITY	YEAR CONSTRUCTED	REPLACEMENT COST*
Gypsum	3 Bldgs - Armory hangar, 2 trailers - 23,700 SF, 3.6 Acres	1987	1,967,100
La Junta	Armory - 2 Bldgs 10,122 SF, 3.1 Acres	1949, 1967	1,228,400
Lamar	Armory - 12,800 SF	1965	1,228,400
Las Animas	Armory - 10,583 SF 3.15 Acres	1957	1,228,400
Longmont	Armory - 12,680 SF 0.4 Acres	1954	1,228,400
Monte Vista	Armory - 12,807 SF 5 Acres	1964 & 1989	1,228,400
Montrose	Armory - 10,582 SF 1.72 Acres	1965	1,228,400
Pueblo	Armory - 18,032 SF 5 Acres	1963	1,496,656
Pueblo Depot Activity	2 Bldgs - Armory, Trng Ctr - 52,002 SF	1942 & 1989	4,316,166
Rocky Ford	OMS - 7,522 SF 1.9 Acres	1949	624,326
Sterling	2 Bldgs - Armory & OMS - 14,201 SF 1.58 Acres	1955 & 1974	1,528,777
Trinidad	Armory - 7,592 SF 1.7 Acres	1951	1,228,400
Camp George West	70 Bldgs - Armory, USPFO Complex, Mil Academy, OMS, Warehouse, CSMS - 239,927 SF, 375 Acres	1923 - 1980	19,913,941
<b>TOTAL</b>	<b>127 Buildings</b>	<b>27 Locations</b>	<b>\$75,452,225</b>

Minimum replacement cost (\$1,228,400) based on \$83 per square foot. Minimum size for a one-unit armory under present criteria is 14,800 square feet on a five acre tract of land. Cost includes site preparation, architectural and engineering fees and building construction.

# CAMP GEORGE WEST

## History

The initial acquisition of 80 acres in January, 1903, was the birth of Camp George West. The land was purchased from the Denver Rifle Club and was first known as the "Rifle Range, near Golden, Colorado." The increasing strengths, activities, and interest in rifle marksmanship among the members of the Colorado National Guard made the acquisition of new store houses and a rifle range imperative. This range was the only rifle range in Colorado for many years and was used by the National Guard and rifle clubs alike for practices and periodic matches. In honor of Brigadier General George West, the Adjutant General of Colorado from 1887-1889, the State Rifle Range was renamed Camp George West on May 1, 1934, under General Orders Number 10.

On June 19, 1916, the National Guard was called into Federal service by the President for duty on the Mexican Border. A mobilization camp was established at this location. Again, in 1917, after the United States had declared war against Germany, and in response to Governor Gunter's proclamation, all Colorado National Guard units not already in Federal service were placed in instruction camps, one of which was located in Golden.

## Location

Camp George West is now comprised of approximately 375 acres, located four miles east of Golden, at the junction of Interstate 70 and Old Golden Road. There are 72 buildings located on the property, ranging in size from 150 to 55,000 square feet. The oldest buildings date back to the 1920's and the newest building was completed in 1986. The newer buildings were built with either State-Federal funds or 100% Federal funds. The gas, water and electrical distribution systems are state owned. Three hundred acres of land (located on the south face of Table Mountain) were deeded to the Department of Energy for the Solar Energy Research Institute in December 1971.

## Tenant Activities

In addition to the Army National Guard units and the Military Academy located at Camp George West, the following also call this home:

Colorado Department of Public Safety

Colorado State Patrol Training Academy

Colorado State Patrol, Golden District Office

Division of Disaster Emergency Services

Department of Corrections Honor Camp

Department of Health

Colorado Forest Service

Other local, state and federal agencies use the facilities on an intermittent basis:

Denver Police Department

Jefferson County Sheriff's Department

Lakewood Police Department

Colorado Civil Air Patrol

Also, numerous non-profit and youth organization use the facilities, including:

Boy Scouts of America

Lakewood Soccer League

American Red Cross

American Legion

Jefferson County YMCA

## TRAINING HIGHLIGHTS

The Colorado Army National Guard is a State Military organization with a mission of assisting Colorado authorities with equipment and manpower in the protection of life and property at the call of the governor. In addition, the Colorado Army National Guard is a reserve component of the Army with a mission to mobilize and deploy units in a national emergency.

The Adjutant General of Colorado is responsible for training National Guard units to meet both State and Federal missions. He is guided by the regulations issued by the Department of Army, Training and Doctrine Command, U. S. Army Forces Command, and the National Guard Bureau. Funding to support a wide variety of training means is provided by the Federal government.

Units and individuals continually strive to enhance their readiness posture through yearly training programs which include, but are not limited to, 48 four-hour training periods and a 15-day annual training period once a year. Units travel to various locations throughout the United States and to foreign countries for their annual training periods. Annual training sites utilized during this three year period include:

### 1988

UNIT	LOCATION	DATES
1157th Transportation Detachment	Home Station	Year Round
1158th Transportation Detachment	Home Station	Year Round
101st Army Band	Home Station	Year Round
104th Public Affairs Detachment	Home Station	Year Round
5th Special Forces Battalion	Clark Air Base, Phillipines	22 Apr - 8 May
142nd Signal Detachment	Fort Chaffee, Arkansas	21 May - 4 Jun
193rd Military Police Battalion	Fort Hood, Texas	4 Jun - 18 Jun
220th Military Police Company	Fort Hood, Texas	4 Jun - 18 Jun
3650th Maintenance Company	Dugway Proving Ground, Utah	11 Jun - 25 Jun
169th Field Artillery Brigade	Camp Guernsey, Wyoming	18 Jun - 2 Jul
1st Battalion/157th Field Artillery	Camp Guernsey, Wyoming	18 Jun - 2 Jul
2nd Battalion/157th Field Artillery	Camp Guernsey, Wyoming	18 Jun - 2 Jul
217th Medical Battalion	Presidio of San Francisco, California	18 Jun - 2 Jul
122nd Medical Company	Presidio of San Francisco, California	18 Jun - 2 Jul
928th Medical Company	Presidio of San Francisco, California	18 Jun - 2 Jul
947th Medical Company	Presidio of San Francisco, California	18 Jun - 2 Jul
2nd Battalion/135th Aviation	Fort Carson, Colorado	18 Jun - 2 Jul
140th Signal Battalion	Fort Gordon, Georgia	9 Jul - 23 Aug
147th Combat Support Hospital	Letterman Medical Center, California	16 Jul - 31 Jul
Det. 1, Co. F, 2nd/135th Aviation	Corpus Christi, Texas	6 Aug - 20 Aug

### 1989

UNIT	LOCATION	DATES
104th Public Affairs Detachment	Home Station	Year Round
142nd Signal Detachment	Fort Chaffee, Arkansas	13 May - 27 May
169th Field Artillery Brigade	Camp Guernsey, Wyoming	20 May - 3 Jun
1st Battalion/157th Field Artillery	Camp Guernsey, Wyoming	20 May - 3 Jun
2nd Battalion/157th Field Artillery	Camp Guernsey, Wyoming	20 May - 3 Jun
217th Medical Battalion	Camp Roberts, California	10 Jun - 24 Jun
122nd Medical Company	Camp Roberts, California	10 Jun - 24 Jun

928th Medical Company	Camp Roberts, California	10 Jun - 24 Jun
947th Medical Company	Camp Roberts, California	10 Jun - 24 Jun
147th Combat Support Hospital	Beaumont Medical Center, Texas	10 Jun - 24 Jun
140th Signal Battalion	Fort Huachuca, Arizona	17 Jun - 2 Jul
5th Special Forces Battalion	Montrose, Colorado	7 Jul - 21 Jul
3650th Maintenance Company	Fort Carson, Colorado	8 Jul - 22 Jul
2nd Battalion/135th Aviation	Pinon Canyon, Colorado	8 Jul - 22 Jul
Det. 1, Co. F, 2nd/135th Aviation	Corpus Christi, Texas	8 Jul - 22 Jul
193rd Military Police Battalion	Panama	5 Aug - 30 Sep
220th Military Police Company	Panama	5 Aug - 30 Sep
101st Army Band	Saint Thomas, Virgin Islands	1 Sep - 10 Sep
1157th Transportation Detachment	Germany	
1158th Transportation Detachment	Korea	

### 1990

UNIT	LOCATION	DATES
1158th Transportation Detachment	Home Station	Year Round
101st Army Band	Home Station	Year Round
104th Public Affairs Detachment	Home Station	Year Round
220th Military Police Company	Japan	17 Jan - 2 Feb
5th Special Forces Battalion	Thailand	18 Feb - 25 Feb
147th Combat Support Hospital	Camp Shelby, Mississippi	24 Feb - 10 Mar
140th Signal Battalion	Fort Gordon, Georgia	25 Mar - 7 Apr
142nd Signal Detachment	Fort Gordon, Georgia	25 Mar - 7 Apr
5th Special Force Battalion	Thailand	28 Apr - 19 May
2nd Battalion/135th Aviation	Fort Carson, Colorado	2 Jun - 16 Jun
Det. 1, Co. F, 2nd/135th Aviation	Corpus Christi, Texas	2 Jun - 16 Jun
5th Special Forces Battalion	Fort Wainwright, Alaska	10 Jun - 24 Jun
3650th Maintenance Company	Fort Carson, Colorado	10 Jun - 24 Jun
1157th Transportation Detachment	Fort Carson, Colorado	10 Jun - 24 Jun
193rd Military Police Battalion	Presidio of San Francisco, California	17 Jun - 2 Jul
220th Military Police Company	Presidio of San Francisco, California	17 Jun - 2 Jul
217th Medical Battalion	Pueblo Army Depot, Colorado	8 Jul - 22 Jul
122nd Medical Company	Pueblo Army Depot, Colorado	8 Jul - 22 Jul
928th Medical Company	Pueblo Army Depot, Colorado	8 Jul - 22 Jul
947th Medical Company	Pueblo Army Depot, Colorado	8 Jul - 22 Jul
169th Field Artillery Brigade	Fort Sill, Oklahoma	9 Jul - 23 Jul
1st Battalion/157th Field Artillery	Fort Sill, Oklahoma	9 Jul - 23 Jul
2nd Battalion/157th Field Artillery	Fort Sill, Oklahoma	9 Jul - 23 Jul
220th Military Police Company	Panama	15 Sep - 30 Sep
147th Combat Support Hospital	Costa Rica	9 Oct - 20 Oct
5th Special Forces Battalion	Thailand	26 Oct - 4 Nov

Individuals must first be trained in a military occupational specialty. For example, some are trained to be artillerymen, others are trained as medical specialists. Still others are trained to be communications-electronics specialists. Once these soldiers are trained as individuals, they must be integrated into the unit to which they belong so that the soldiers can begin to train as a team. Whether trained as an individual or as part of a unit, each soldier has certain standards of training which must be met. Once standards are achieved by the individual, he or she is considered fully trained. Once the team, or unit, achieves the standards, the unit is considered fully trained.



Fully trained and equipped units are the goal, or standard which is set for the Army National Guard. Once this is achieved units are capable of performing the State and Federal missions previously discussed.

In addition to the 48 training assemblies and annual training periods, the Federal government provides funds on an annual basis for individuals and unit training in specific areas such as military schools, mobilization exercises, overseas deployments, command post exercises, special medical training, and training conferences to mention a few. During the past three years, the plans, Operations and Training Officer (The Adjutant General's primary planner in the area of training) received the following funding from the National Guard Bureau to support training:

	1988	1989	1990
Annual Training	\$3,425,000	\$3,478,000	\$3,600,000
Special/Other Training	\$2,871,000	\$3,740,000	\$4,800,000

Pay for the training assemblies is not included in the above figures but is included in this report in the section which reports Federal support for the State.



# UNIT ACTIVATIONS

## STATE

July 1988 Wildfire/Bureau of Land Management  
property in Red Canyon

September 1988 Forest Fires-Left Hand Canyon  
and Grass Creek

February 1990 Blizzard Towing  
and Highway Clearing

June 1990 Limon Tornado

## FEDERAL

### OPERATION DESERT SHIELD

#### Units Involved:

1158th Transportation Detachment

1157th Transportation Detachment

928th Medical Company

947th Medical Company

217th Medical Battalion

(see Gulf War Time-Line)

# COLORADO ARMY NATIONAL GUARD

## GULF WAR TIME-LINE

1990

**August 2:** Iraq's army overruns Kuwait following Iraqi grievances over oil pricing, Kuwait loans to Iraq and Iraqi claims on Kuwait territory.

**August 6:** United Nations Security Council imposes economic sanctions against Iraq.

**August 7:** President Bush orders deployment of U. S. troops in gulf, marking the start of Operation Desert Shield.

**August 24:** 1158th Transportation Detachment (Movement Control), Colorado Army National Guard is placed on alert.

**August 27:** 1158th is activated. This was the first Colorado Army National Guard unit to be activated for duty in over 29 years.

**September 3:** Labor Day

**September 10:** 1158th arrives in Saudi Arabia to support Operation Desert Shield.

**September 20:** 1157th Transportation Detachment (Highway Regulation) is activated.

**October 1:** 1157th arrives in Saudi Arabia to support Operation Desert Shield.

**November 9:** Maj. Jay Lowery went to National Guard Bureau at the Pentagon in support of Operation Desert Shield.

**November 17:** 928th Medical Company (Ambulance) is activated.

**November 21:** 947th Medical Company (Clearing) is activated.

**November 29:** Thanksgiving Day

**November 29:** Headquarters and Headquarters Detachment, 217th Medical Battalion is activated.

**November 29:** United Nations Security Council votes 12-2 to give Iraq six weeks to pull its troop out before the United States and its allies are free to launch a military strike. Yemen and Cuba oppose the vote; China abstains.

**December 6:** Saddam Hussein announces that he is releasing all foreign hostages. The process takes almost two days. (Some hostages had been released prior to this time.)

**December 25:** Christmas Day

## COMMANDERS - COLORADO ARMY NATIONAL GUARD

Headquarters, Colorado State Area Command  
 ..... Brigadier General Robert J. Poirot, September 1, 1988 - present

Headquarters Detachment  
 ..... Major John Spann, April 1, 1988 - present

1158th Transportation Detachment  
 ..... First Lieutenant Dwayne Ojeda, June 1, 1988 - June 1, 1990  
 ..... First Lieutenant Scott Bell, August 24, 1990 - present

Det 1, Headquarters State Area Command  
 ..... Colonel Conrad Johnson, September 1, 1988 - present

101st Army Band  
 ..... Warrant Officer Candidate Cecil Gutierrez, September 1, 1989 - present  
 ..... vacant, May 18, 1989 - August 31, 1989  
 ..... Chief Warrant Officer Three Delwin Befus, November 2, 1977 - May 17, 1989

104th Public Affairs Detachment  
 ..... Major Wilbur Bublitz, April 1, 1988 - present

HHC, 140th Signal Battalion  
 ..... Lieutenant Colonel Ty W. Holden, December 1, 1990 - present  
 ..... Lieutenant Colonel Eldon W. Rawlins, June 1, 1990- November 30, 1990  
 ..... Lieutenant Colonel Ty W. Holden, January 9, 1988 - May 30, 1990

Co A, 140th Signal Battalion  
 ..... Captain Bryan L. Friberg, December 15, 1990 - present  
 ..... Captain Anthony J. Panasuk, March 1, 1990 - November 30, 1990  
 ..... First Lieutenant Doran Azari, July 15, 1988 - February 28, 1990

Det 1, Co A, 140th Signal Battalion  
 ..... Second Lieutenant Bryan Friberg, February 1, 1990 - December 14, 1990  
 ..... Second Lieutenant Mark Votipka, March 15, 1989 - January 31, 1990

Co B, 140th Signal Battalion  
 ..... First Lieutenant Debra S. Evans, December 1, 1990 - present  
 ..... Captain James M. Canfield, March 10, 1989 - November 30, 1990  
 ..... vacant, January 1, 1989 - March 9, 1989  
 ..... Captain Thomas Loran, March 15, 1987 - December 31, 1988

Co C, 140th Signal Battalion  
 ..... Captain James Firestine, March 1, 1990 - present  
 ..... Captain Joseph Komperda, November 15, 1988 - February 28, 1990

Det 1, Co C, 140th Signal Battalion  
 ..... Second Lieutenant Jack C. Meyers, March 1, 1989 - August 30, 1990  
 ..... Second Lieutenant Donald Egan, July 1, 1988 - March 31, 1989

142d Signal Detachment  
 ..... First Lieutenant Scott Johnson, June 24, 1990 - present  
 ..... Second Lieutenant Bradley Ridpath, November 15, 1988 - June 23, 1990

143d Signal Company  
 ..... Captain Anthony J. Panasuk, December 1, 1990 - February 29, 1992  
 ..... vacant, September 1, 1990 - November 30, 1990

Det 1, 143d Signal Company  
 ..... vacant, September 1, 1990 - December 31, 1990

HHD, 217th Medical Battalion  
 ..... Lieutenant Colonel Dale Howard, November 23, 1990 - present  
 ..... Lieutenant Colonel Alonzo Rodriguez, November 11, 1990 - November 23, 1990  
 ..... Lieutenant Colonel Dale Howard, September 1, 1988 - October 31, 1990

122d Ambulance Company, 217th Med Battalion  
 ..... Captain William Boyer, March 1, 1990 - present  
 ..... Captain James Firestine, October 1, 1988 - February 28, 1990  
 Det 1, 122d Ambulance Company, 217th Med Battalion  
 ..... Second Lieutenant Eric M. Rodriguez, September 1, 1990 - present  
 ..... Second Lieutenant William Boyer, June 24, 1988 - August 31, 1989  
 928th Ambulance Company, 217th Med Battalion  
 ..... Captain Marc Ficco, September 9, 1988 - present  
 Det 1, 928th Ambulance Company, 217th Med Battalion  
 ..... First Lieutenant Joe Bray, May 1, 1990 - present  
 ..... First Lieutenant Catherine Dejulio, October 1, 1986 - April 30, 1990  
 947th Clearing Company, 217th Med Battalion  
 ..... Major Gregory Bussey, September 1, 1989 - present  
 ..... Major Gregor Ronning, October 1, 1985 - August 31, 1989  
 Det 1, 947th Clearing Company, 217th Med Battalion  
 ..... First Lieutenant Richard E. Walker, March 1, 1990 - present  
 ..... Second Lieutenant William Boyer, September 1, 1989 - February 28, 1990  
 ..... Captain Nina Cichantek, February 1, 1987 - August 31, 1989  
 HHD, 193d Military Police Battalion  
 ..... Lieutenant Colonel Bruce Beckman, September 1, 1988 - present  
 220th Military Police Company  
 ..... Captain Thomas Ritz, February 15, 1989 - present  
 ..... Captain Blaise Mo, December 1, 1986 - February 14, 1989  
 3650th Maintenance Company  
 ..... Major Joseph Komperda, March 1, 1990 - present  
 ..... Captain Robert Balster, August 1, 1988 - February 28, 1990  
 1157th Transportation Detachment  
 ..... First Lieutenant Kim Trampe, November 1, 1989 - present  
 ..... First Lieutenant Anthony Montoya, March 15, 1989 - October 31, 1989  
 ..... First Lieutenant Thomas Davies, July 15, 1988 - March 14, 1989  
 HHD, 5th Special Forces Battalion  
 ..... Lieutenant Colonel Thomas Mahan, July 1, 1988 - December 31, 1990  
 Co A, 5th Special Forces Battalion  
 ..... Major David Bortnem, September 1, 1990 - present  
 ..... Major Joseph Reiter, April 1, 1989 - August 31, 1990  
 ..... Major Harry Owen, June 1, 1987 - March 31, 1989  
 Co B, 5th Special Forces Battalion  
 ..... Major Philip Knight, November 15, 1989 - present  
 ..... Major Lyman McCall, March 15, 1988 - November 14, 1989  
 Co C, 5th Special Forces Battalion  
 ..... Major Scott Bents, August 15, 1988 - present  
 Co D, 5th Special Forces Battalion  
 ..... Captain Timothy O'Connor, November 1, 1990 - present  
 ..... Captain Stuart Pike, November 15, 1989 - October 31, 1990  
 147th Combat Support Hospital  
 ..... Colonel Thomas Canfield, December 1, 1990 - present  
 ..... Colonel Alan Watts, September 1, 1989 - November 30, 1990  
 ..... Colonel Theodore Sadler, January 1, 1988 - August 31, 1989  
 Det 1, 147th Combat Support Hospital  
 ..... Second Lieutenant Katherine Moss, October 2, 1990 - present  
 ..... Lieutenant Colonel Gerald Hollenbaugh, January 23, 1988 - October 1, 1990  
 Detachment 2, 147th Combat Support Hospital  
 ..... Captain Lynne M. Ruyle, September 1, 1990 - present  
 ..... Major Michael S. Bills, October 1, 1989 - August 31, 1990

HHB, 169th Field Artillery  
 ..... Colonel William Suhre, January 2, 1988 - December 31, 1990  
 HHB, 1st Battalion, 157th Field Artillery  
 ..... Lieutenant Colonel Lynn Stremme, September 1, 1990 - present  
 ..... Lieutenant Colonel Ronald Crowder, January 1, 1987 - August 31, 1990  
 A Btry, 1st Battalion, 157th Field Artillery  
 ..... Captain James Foster, May 1, 1989 - present  
 ..... Captain Edward Clayton, September 21, 1984 - April 30, 1989  
 B Btry, 1st Battalion, 157th Field Artillery  
 ..... Captain Thomas Loran, October 1, 1990 - present  
 ..... Captain John Beers, March 1, 1987 - September 30, 1990  
 C Btry, 1st Battalion, 157th Field Artillery  
 ..... Captain Michael Miller, September 1, 1989 - present  
 ..... Captain Charles Fogg, November 1, 1988 - August 31, 1989  
 ..... Captain Ray Manspeaker, March 1, 1987 - October 31, 1988  
 Svc Btry, 1st Battalion, 157th Field Artillery  
 ..... Captain Eddie Parades, October 1, 1990 - present  
 ..... Captain G. H. Siefken, September 1, 1988 - September 30, 1990  
 ..... Captain Ernest Applegate, July 21, 1985 - August 31, 1988  
 HHB, 2nd Battalion, 157th Field Artillery  
 ..... Lieutenant Colonel Matthew Martinez, February 15, 1989 - present  
 ..... Lieutenant Colonel Ronald Stecklein, June 1, 1986 - February 14, 1989  
 A Btry, 2nd Battalion, 157th Field Artillery  
 ..... Captain William Cody, September 1, 1988 - present  
 B Btry, 2nd Battalion, 157th Field Artillery  
 ..... Captain John Madrid, September 1, 1990 - present  
 ..... First Lieutenant Steven Sanchez, December 17, 1988 - August 31, 1990  
 ..... Second Lieutenant Michael Walker, February 1, 1988 - December 16, 1988  
 C Btry, 2nd Battalion, 157th Field Artillery  
 ..... Captain Steve Alexander, September 1, 1990 - present  
 ..... Captain John Powell, August 21, 1987 - August 31, 1990  
 Svc Btry, 2nd Battalion, 157th Field Artillery  
 ..... Captain Jimmy Ricks, September 1, 1990 - present  
 ..... Captain Kenneth Weinert, August 15, 1988 - August 31, 1990  
 2nd Battalion, 135th Aviation  
 ..... Lieutenant Colonel Robert Wade, February 2, 1990 - present  
 ..... Lieutenant Colonel Charles V. Guy, January 1, 1986 - February 1, 1990  
 HHSC, 2nd Battalion, 135th Aviation  
 ..... Captain Shawn W. Flora, September 27, 1990 - present  
 ..... Captain Leigh Crumpton, September 16, 1988 - September 24, 1990  
 Co A, 2nd Battalion, 135th Aviation  
 ..... Captain Joel E. Best, October 23, 1989 - present  
 ..... Captain Larry J. Ciancio, March 15, 1987 - October 22, 1989  
 Co B, 2nd Battalion, 135th Aviation  
 ..... Captain Kenneth A. Sanchez, October 15, 1990 - present  
 ..... Captain Stephan Hucal, November 6, 1987 - October 14, 1990  
 Co C, 2nd Battalion, 135th Aviation  
 ..... Second Lieutenant Richard Gustafson, August 10, 1989 - present  
 ..... Captain Steven James, February 1, 1988 - August 9, 1989  
 Det 1, Company F, 135th Aviation  
 ..... Captain Lynne Mader, October 1, 1990 - present  
 ..... Captain Donald O'Connor, September 16, 1988 - February 27, 1990  
 ..... Captain Thomas Williams, February 28, 1990 - September 30, 1990

Det 1, HHC, 1st Battalion, 131st Aviation  
..... Captain Thomas A. Williams, November 1, 1990 - present  
Company C, 1st Battalion, 131st Aviation  
..... Captain Thomas A. Williams, November 1, 1990 - present  
Det 1, Company D, 1st Battalion, 131st Aviation  
..... Chief Warrant Officer Four Thomas E. Landis, November 1, 1990 - present







COLORADO AIR NATIONAL GUARD



# UNITS - COLORADO AIR NATIONAL GUARD

## HEADQUARTERS, COLORADO AIR NATIONAL GUARD

This unit has an assigned mission to advise and assist Colorado State authorities in the administration, logistics, training and operation of the Air forces of the State. This encompasses planning and employment of the Air National Guard for State missions.

## DET. 1, HEADQUARTERS, COLORADO AIR NATIONAL GUARD

Detachment 1 is authorized four T-43 aircraft, the military equivalent to a Boeing 737. Two of these airplanes are configured for navigational training in support of the U.S. Air Force Academy Airmanship Program (flight training). The other two aircraft, received in October 1985, are configured with seating for up to 64 passengers. They support the Military Airlift Command and the National Guard Bureau.

## HEADQUARTERS, 140TH TACTICAL FIGHTER WING

The 140th has one Tactical Fighter Group and one Tactical Fighter Squadron assigned to it; the 138th Tactical Fighter Group located in Tulsa, Oklahoma, and the 120th Tactical Fighter Squadron located at Buckley. Both units flew A-7D aircraft during this time. The 138th was placed under the Wing in 1979 so as to have like weapons systems together. The primary mission of the Wing is to provide overall supervision and necessary advisory assistance to the Fighter Group and Squadron ensuring that they maintain a high state of combat readiness. Additionally, the Wing is responsible for establishing and maintaining war readiness material to provide supplies to the Tactical Squadron when it is deployed.

## 140TH TACTICAL FIGHTER WING (OL/GR)

This operating location operates the Airburst Air-to-Ground Gunnery Range and is stationed at Peterson Air Force Base, with a duty location at Fort Carson, Colorado. This unit is a military full-time training and administration program with all personnel in an active guard-reserve status. The primary mission is to supply realistic training situations and opportunities for the 140th Tactical Fighter Wing and any other unit that requires the use of an air-to-ground gunnery

range. Primary users of the range are the 120th Tactical Fighter Squadron, 150th Tactical Fighter Group, 27th Tactical Fighter Wing, the 4th Division Army Aviation Unit, and Company D, 1/10th Cavalry. This unit supports a drop zone used primarily by C-130 aircraft from the 302d Tactical Airlift Wing and the Wyoming Air National Guard. Additional support is provided to Security Police units throughout the State of Colorado with large caliber weapons training at the range.

## 120TH TACTICAL FIGHTER SQUADRON

This unit is the combat arm of the 140th Tactical Fighter Wing with an assigned mission to train for and maintain full combat readiness in support of the Tactical Air Command. The squadron is capable of worldwide deployment at all times. The squadron is equipped with A-7D aircraft. When deployed, the majority of assigned personnel are attached to the tactical squadron to move as a unit anywhere in the world to provide maintenance of the aircraft. At Buckley, the squadron maintains two hangars, nine maintenance buildings, an engine test facility, four munitions storage igloos and one munitions storage multi-cube facility.

## 140TH MISSION SUPPORT SQUADRON

The primary mission of this support squadron is to provide total base support of the tactical organization when required. Functions which come under this squadron include personnel, security and law enforcement, administration, disaster preparedness, social actions, information systems, small arms, visual services and training. The Mission Support Squadron provides the command control element for non-tactical operations.

## 140TH MISSION SUPPORT FLIGHT

The mission of the flight is to provide management of information operations, information maintenance, customer support, and visual information for all systems processing voice, word, data, and image for day to day operations at Air National Guard units.

## 140TH CONSOLIDATED AIRCRAFT MAINTENANCE SQUADRON

The primary mission of the squadron is to provide

organization and field maintenance of air frames, engines and allied maintenance; electric and electronic systems repairs for the assigned aircraft. When deployed, the majority of assigned personnel are attached to the tactical squadron to move as a unit anywhere in the world to provide maintenance of the aircraft.

#### **140TH CIVIL ENGINEERING SQUADRON**

The primary mission of the squadron is to train towards and maintain combat readiness to deploy on short notice in support of aircraft operations worldwide. The unit provides a 100-man Prime BEEF (Base Emergency Engineering Force) team of highly skilled engineers and craftsmen who provide minor construction, repair and maintenance of real property facilities and operation of utility systems. In addition, firefighters provide fire protection for real property and crash/rescue services for aircraft operations. During wartime, the unit provides force beddown and base recovery after attack, including Rapid Runway Repair. At Buckley, the unit maintains an extensive set of mobility equipment and supports Base Civil Engineering projects as training schedules allow.

#### **140TH SECURITY POLICE FLIGHT**

Formerly known as the 140th Weapons Systems Security Flight, this unit was redesignated the 140th Security Police Flight on July 20, 1989. This flight is responsible for the training of personnel for the protection of assigned resources under the provisions of applicable guidance. When federalized, the flight would deploy with the tactical squadron for enroute security operations, and would integrate into the host base security police organization upon arrival. All personnel are attached to the support group for administration and training.

#### **140TH TACTICAL HOSPITAL**

The primary mission of the hospital is to provide medical support, including environmental support. The hospital provides limited medical evaluation services to assigned and transient personnel at Buckley. It is also responsible for an Air Transportable Clinic. The hospital will deploy on short notice to augment other medical units or alone to provide medical care for supported units.

#### **140TH COMMUNICATIONS FLIGHT**

This unit's gaining command is Air Force Communications Command (AFCC). Upon activation, the flight will deploy to a Co-located Operating Base (COB) in Europe and will support a flying unit from the United States. At the COB, the unit will provide 24-hour operations and maintenance for telecommunications traffic, telephone switchboard and radio operations, using in-place and mobile equipment.

#### **140TH RESOURCE MANAGEMENT SQUADRON**

The primary mission of the squadron is to provide mission support to the Wing in the supply, procurement, comptroller and traffic management areas. Upon activation, the squadron would deploy with the 120th Tactical Fighter Squadron and would integrate into the host base organization.

#### **120TH WEATHER FLIGHT**

The flight's primary mission is to provide forecasting and observation services in a tactical environment to the 163d Armored Cavalry Regiment, Montana Army National Guard. Upon mobilization the flight would be gained by Air Weather Service under the Military Airlift command, and would deploy with the Regiment. The flight obtains administrative support from the Wing and conducts routine training at Buckley.

#### **240TH CIVIL ENGINEERING SQUADRON**

The primary mission for this unit is to provide command staff augmentation with two S-1 Special Engineering teams and two PR-7 Prime RIBS (Readiness in Base Services) teams. To do this, the flight is staffed with senior non-commissioned and officer personnel with extensive civil engineering and services experience in contingency engineering and resource management. The gaining command for this unit is Headquarters, Pacific Air Force. A secondary mission capability is providing design expertise for projects within PACAF, CONUS, and at Buckley.

#### **140TH SERVICES FLIGHT**

The primary mission of the flight is to train towards and maintain combat readiness to deploy on short notice in support of aircraft operations worldwide. The units provides two Prime RIBS team of highly

skilled officers and technicians proficient in providing food service, billeting, laundry and mortuary affairs services. During wartime operations, the unit will manage commissary and base exchange functions. At Buckley, the unit provides a combination of peacetime services in support of drill weekends and TDY personnel as required.

#### **HEADQUARTERS, 154TH TACTICAL CONTROL GROUP**

The primary mission of the group is coordinated time-phased reception and onward movement of the Tactical Air Control System (TACS) reinforcement units with appropriate authorities. This unit appraises and coordinates the availability of TACS units for transfer to appropriate theater commands including declaration of operational capability and logistic sustainability. Coordinates with appropriate authorities for logistical support and replenishment of life support, equipment, and personnel resources for TACS units. This unit also coordinates the integration of the TACS units into the existing theater C<sup>2</sup> system. They also provide augmentation personnel for United States and allied wartime requirements and augments and maintains a Group Operations Center.

#### **138TH TACTICAL CONTROL SQUADRON**

The primary mission of this unit is to provide a forward extension of the tactical radar system. In

forward areas, the Forward Air Control Post (FACP) provides control of offensive and defensive air operations, early warning and gap filler capability within its area of responsibility. Because of the mobility and compact design, the FACP can be quickly moved to maintain a desirable location for a changing tactical situation. It is a transportable, manual radar control facility, equipped with a three-dimensional radar, mobile operations, communications, maintenance facilities, point-to-point, and assorted ground-to-air communications. The unit is designed to meet worldwide contingency requirements,

#### **227TH AIR TRAFFIC CONTROL FLIGHT**

The wartime mission of this unit is to operate and maintain communications-electronics packages to support contingency operations. The unit also provides Air Traffic Control and Landing Systems (TRACALS) support for operational commands. The mission also includes support of War Mobilization Plans and unit mission assignments as identified by the Air Force Communications Command Seven Year Plan. The primary theater of support is the North Atlantic Treaty Organization (NATO).

## AUTHORIZED UNIT STRENGTH - AIR

UNIT	LOCATION	TOTAL
Headquarters, Colorado Air National Guard	Denver	33
Detachment 1, Headquarters, Colorado Air National Guard	Buckley	98
Headquarters, 140th Tactical Fighter Wing	Buckley	66
Headquarters, 140th Tactical Fighter Wing, Gunnery Range	Fort Carson	14
120th Tactical Fighter Squadron	Buckley	64
140th Mission Support Squadron	Buckley	51
140th Mission Support Flight	Buckley	38
140th Consolidated Aircraft Maintenance Squadron	Buckley	454
140th Civil Engineering Flight	Buckley	129
140th Security Police Flight	Buckley	67
140th Tactical Hospital	Buckley	71
140th Communications Flight	Buckley	22
140th Resource Management Squadron	Buckley	130
120th Weather Flight	Buckley	15
240th Civil Engineering Squadron	Buckley	41
140th Services Flight	Buckley	36
154th Tactical Control Group	Buckley	129
138th Tactical Control Squadron	Greeley	90
227th Air Traffic Control Flight	Buckley	64

Assigned strength for the Colorado Air National Guard for the period ending Dec. 30, 1990, was 1,612 with 237 officers and 1,375 enlisted personnel.



# BUCKLEY AIR NATIONAL GUARD BASE

## HISTORY

The land areas now known as Buckley Air National Guard Base are the remainder of a 5,740 acre parcel of land which the Federal Government purchased in 1942. Buckley Field, as it was designated then, was constructed in 1942-1943 primarily to train bombardiers and armorers for the United States Army Air Corps. The original cost of construction was approximately \$15 million. In its peak year of operation, Buckley Field graduated 35,000 students from various training courses. As World War II was drawn to a conclusion, the activities and population of Buckley decreased to about 7,500 personnel in 1946.

Buckley was placed on inactive status in July 1946. At that time, it was transferred to the State of Colorado, and units of the Colorado Air National Guard occupied the field in an inactive training status. In 1947, the United States Navy assumed jurisdiction over the field with a portion still permitted to and under the control of the Colorado Air National Guard, and it was known as Buckley Naval Air Station. This arrangement continued until May 1959, when the United States Navy deactivated the station. Concurrently, it was licensed back to the State of Colorado and was designated as Buckley Air National Guard Base. It has been under the command and control of the Colorado Air National Guard since that time. Buckley Air National Guard Base now consists of three separate parcels of land totaling 3,897 acres. The airfield complex consists of two runways of 11,000 and 8,000 feet in length; each is 150 feet wide. Original structures remaining and newly constructed facilities are categorized for operations, maintenance or training use. The base has no community facilities, base housing or full-time dining or billeting capabilities.

Transient aircraft services are provided seven days a week, 16 hours a day. In addition, numerous Department of Defense activities and military units belonging to the four services occupy portions of the base and are provided tenant support by the Colorado Air National Guard as host.

The original construction cost of Buckley was \$7.5 million. A major military construction project began at Buckley on August 18, 1981; a Base Supply and Equipment Warehouse facility with approximately 35,000 square feet was completed in August 1982 at a cost of \$1.7 million. In late 1987, construction was completed on the combined headquarters of the 154th Tactical Control Group and the 227th Tactical Control Flight. The 25,300 square-foot facility was constructed from 100 percent federal funding at a cost of \$1.7 million.

## MISSION

Buckley is considered to have three distinct missions:

1. It provides combat readiness training to tactical units of the Colorado Air National Guard.
2. Buckley is charged with certain responsibilities related to aircraft search and rescue and crash response within the geographical area measuring half the distance from Buckley to the cities of Cheyenne, Wyoming; Salt Lake City, Utah; Colorado Springs, Colorado; and Wichita, Kansas.
3. In addition to supporting assigned aircraft, the base also services up to 10,000 transient military aircraft per year, of which approximately 4,000 remain at least one night on-base.

Buckley is frequently used to support special air operations conducted and directed by military, civilian and contract agencies such as C-5 airlifts in support of the National Aeronautics and Space Administration (NASA), the annual Air Force Academy graduation aerial review and the Department of Atmospheric Research program. In addition, Marine Air Control Squadron 23 regularly deploys aircraft to Buckley in support of their training programs.

## LOCATION

Buckley Air National Guard Base is located approximately three miles east of Interstate 225 on Sixth Avenue within the east edge of the City of Aurora. Buckley is approximately eight miles southeast of Stapleton International Airport.

Buckley's location provides a necessary and ideal refueling stop, particularly for military jet aircraft transiting the country in all directions. Buckley's operation is vital to the national defense.

## TENANT ACTIVITIES

The host unit at Buckley Air National Guard Base is the 140th Tactical Fighter Wing, Colorado Air National Guard. In addition to the Colorado Air and Army National Guard located at Buckley, the following activities are located there:

### United States Air Force:

1987th Communications Squadron. Provides operations, maintenance, and programming of flight facilities and navigational aids in support of all base flying missions.

Detachment 29, 17th Weather Squadron. Provides continuous meteorological watch service 12 hours per day, 7 days per week, for forecasting and as a weather warning service to the base.

OL-CS AF SPACECOM / XPWT  
2162nd Information Systems Squadron  
1st Space Wing / OL-BU  
Detachment 3, SAMSO / SP

Detachment 045, AFTC / CC  
Aerospace Data Facility

The above listed units are co-located within the restricted Aerospace Data Facility. These units perform missions associated with the development of space and missile systems and the conduct of satellite tracking and data reception programs.

Detachment 3, 375th Aeromedical Airlift Wing. Operates an Aeromedical Evacuation Control Center for a designated geographical area that includes Colorado, Wyoming, Montana, North Dakota, South Dakota, Nebraska and Iowa.

Lowry Air Force Base Aero Club. Provides flight and ground instruction for approximately 500 members of a certified United States Air Force sponsored aero club. The club is open seven hours per week and offers the private pilots license through the Air Transport Pilot License. The Aero Club uses nearly twenty aircraft for lessons, specifically the C150 through the C310. They provide maintenance on all club-owned aircraft.

### United States Naval Reserve:

Naval Air Reserve Training Detachment  
Naval Air Reserve  
Marine Air Reserve  
Company P, 4th Marine Division  
Coast Guard Detachment



The above units train to maintain and operate facilities and to provide services and material to support aviation activities of Naval Forces upon recall.

Miscellaneous:

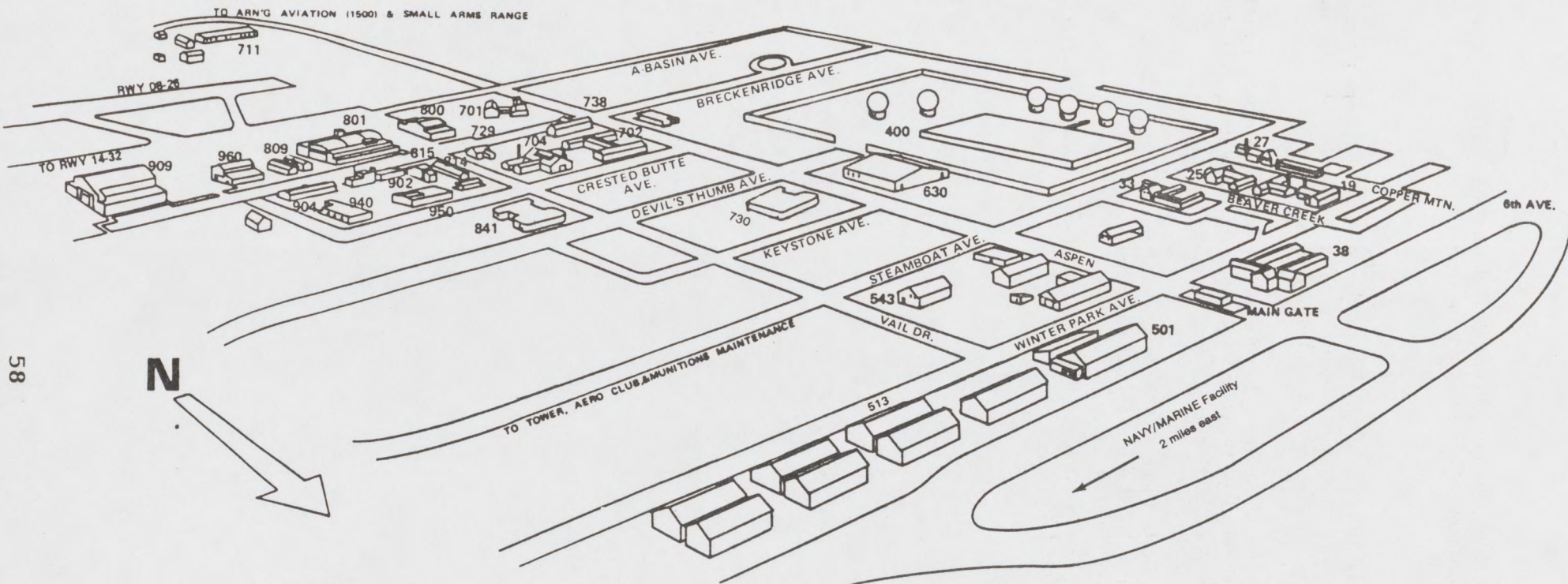
Defense Mapping Agency. A fully automated environmental reconnaissance satellite which monitors information, specifically cartography. The data satellite link takes data and, via a receiving antenna, sends the information to the agency.

Civil Air Patrol, State of Colorado. Provides aviation background information and opportunities for advancement of military and civilian aviation interests. The Wing provides flight training for authorized members and participates in search and rescue missions.

CANG Federal Credit Union. Offers a variety of financial services including savings and chacking accounts, as well as personal and automobile loans.

CAMANA Club. A social club open to members of all services and ranks. Provides recreation, entertainment, food and beverage.

# BUCKLEY A N G BASE



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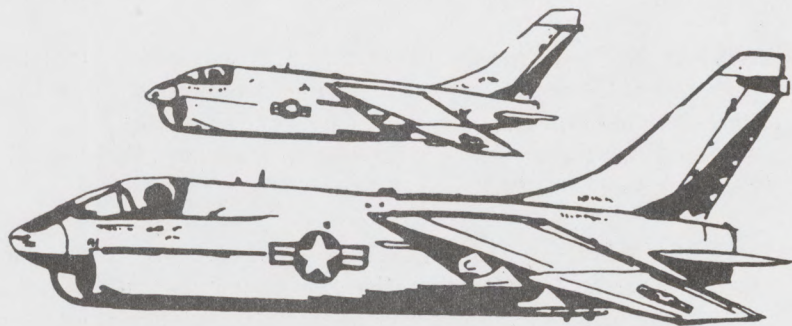
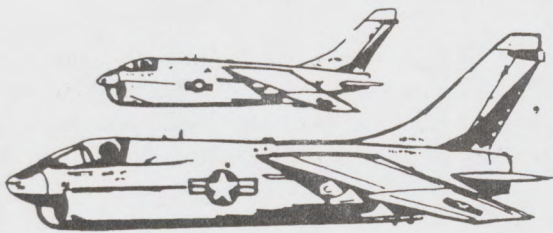
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ADMINISTRATOR	902	CONTRACTING	27	NAVAL RESERVE	1301
AERO SPACE DATA FACILITY (ADF)	400	CREDIT UNION	904	PASSENGER TERMINAL	809
AERO SPACE GROUND EQUIP (AGE)	814	DINING HALL (ANG)	704	PROCUREMENT	27
ARMY AVIATION FACILITY	1500	DINING HALL (USAF)	630	PUBLIC AFFIARS	27
AVIONICS (140th CAM)	950	DISPENSARY (ANG)	33	RECRUITING	501
ARMY NATL GD HOSPITAL (147th MED)	25	ENGINE SHOP	960	SAFETY	801
BASE OPERATIONS	909	FIRE STATION	701	SECURITY POLICE	904
CAMANA CLUB (ALL RANKS CLUB)	19	FUEL CELL REPAIR	800	SIMULATOR	815
CHAPEL	809	GAS STATION	729	SPECIAL FORCES	27
CIVIL ENGINEERS	38	HEADQUARTERS 140th TFW	801	SUPPLY	841
CIVIL ENGINEERING SHOPS	711	154th TCG	730	TACTICAL OPERATIONS	801
COMMERCIAL TRANSPORTATION	513	2nd, 135 AVIATION	543	TRADING POST	809
		MARINE CORPS RESERVE	1301	WEAPONS MAINTENANCE	950
		MOTOR POOL	940		

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## AIRCRAFT

The Colorado Air National Guard is authorized 24 A-7D aircraft. The A-7D is a single engine, single seat close-air support interdiction tactical fighter bomber. The 120th Tactical Fighter Squadron is one of several squadrons in the Air National Guard to fly that aircraft. It is among the most sophisticated air-to-ground delivery aircraft in the world today. Total flying hour for the Colorado Air National Guard A-7D aircraft were 5,524 for 1988, 5,004 for 1989, and 5,500 for 1990.

In addition to the A-7D's, the Colorado Air National Guard operates four T-43 transport aircraft. This aircraft is the military version of the Boeing 737. The T-43's continue to support the Air Force navigator training utilized by the United States Air Force Academy Airmanship Program (flight training); and missions of the Military Airlift Command. The four aircraft accrued a total of 4,024 flying hours in 1988, 3,520 in 1989, and 3,695 in 1990.



# TRAINING AND SIGNIFICANT HIGHLIGHTS - 1988

## JANUARY - MARCH

**CORONET COVE** -- In late January and early February of 1988, the 140th Tactical Fighter Wing (TFW) returned to Howard Air Force Base, Panama, for its eighth Coronet Cove deployment. Though deploying at a time of political turmoil for the Panamanian government and strained relations between Panama and the United States, there was no visible impact on the unit or its assigned mission. The "Coronet Cove" deployment involved four aircraft, 10 officers and 44 enlisted personnel.

**THE "BUCK" STOPS AT BUCKLEY** -- In an interesting sidenote to Colorado Air National Guard (COANG) activities, on Jan. 25, 1988, from 7:00 p.m. to 8:00 p.m., Buckley served as the Center of Executive Authority for the United States government. President Reagan was giving his State of the Union address to Congress. Since this requires the President and his Cabinet to appear together in public, one Cabinet member disperses to a "remote" location with the equipment and staff necessary to respond to any national emergency; Buckley was that location. Secretary of the Interior Don Hodel, Gen. John L. Piotrowski, Commander in Chief for NORAD and U. S. Space Command, and the White House staff were hosted by Brig. Gen. George A. Franzen, Jr., Wing Commander, and Lt. Col. Ronald S. Rosson, Base Commander, in the COANG's not-so-"oval" office.

**MODEL INSTALLATION PROGRAM** -- Also in January 1988, 140th TFW Commander, Brig. Gen. Franzen announced that the COANG was a full participant in the Model Installation Program. The Air National Guard was granted authority to set up a test program in March 1986. The program was geared toward decentralization to create a greater atmosphere in management flexibility, information sharing, and incentive.

**SENIOR OFFICER RETIREMENTS** -- A "Gathering of Eagles" took place in January to commemorate many years of service and the retirements of Cols. Arvey E. Mason, Base Commander; Don "D.O." Neary, Vice Wing Commander; and William "Bill" Page, Deputy Commander for Maintenance. The event took place following previous ceremonies for Col. Jack Rosamond, who retired as Chief of Staff and Brig. Gen. Donald David's retirement as Assistant Adjutant General for Air.

**BUCKLEY FILM SITE** -- A Perry Mason made-for-television movie called The Avenging Ace was aired in February 1988. Denver's Viacom Productions filmed many scenes for the movie at Buckley in late 1987. Actors Raymond Burr, Barbara Hale, William T. Katt and David Ogden Stiers were on hand for the filming along with actor Larry Wilcox, who flew in the A-7K with the 120th Tactical Fighter Squadron (TFS).

**T-43 IMPROVEMENTS** -- By March of 1988, Det. 1, Headquarters, COANG, had completed a half million dollar face lift on one of its T-43 aircraft. Improved interior enhancements included a galley modification, new navigation console, leather seats and increased seating capacity. The COANG has had two T-43s since 1977, both in support of the United States Air Force Academy Airmanship program. Two more T-43s were assigned for passenger-carrying purposes in October 1985.

**FRANZEN ASSIGNMENTS** -- The commander of the 140th TFW, Brig. Gen. Franzen was tapped by Maj. Gen. John B. Conaway, Director, Air National Guard, to be the new chairman of the Air Directorate Field Advisory Council. The council includes representatives from all Air National Guard weapons systems. Later in the year the general was named commander of the COANG by Maj. Gen. John L. France, The Adjutant General. Franzen, who had been the COANG Technician Air Commander, now had the same authority in the military arena.

**NEW 154TH TACTICAL CONTROL GROUP HEADQUARTERS** -- A new 154th Tactical Group (TCG) headquarters building was completed in March 1988. The two million dollar structure houses the 154th, which commands 10 units in six states and Puerto Rico. Fourteen years of planning went into the 25,300 square-foot facility, which is shared by the 154th and the 227th Air Traffic Control Flight (ATCF). A recent reorganization of the 154th, commanded by Col. Salvatore Villano, Jr., has made it the largest organization of its kind in the United States Air Force, Air Reserve and the Air National Guard. The group has over 1,700 members nationwide.

**DEPLOYMENTS** -- In March, seven members of the 140th TFW participated in "Dense Crop" deployment to Turkey.

#### APRIL - JUNE

**OUTSTANDING AIRMAN** -- In April 1988, Senior Master Sgt. James R. Sanford received recognition in Washington, D. C., as one of eight outstanding Air National Guard airmen. A first for the flight simulator supervisor, the honor was a repeat for his section. Sanford's predecessor and former supervisor, Chief Master Sgt. Tom Linum, received the award in the 1960s.

**WEATHER FLIGHT EXERCISES** -- In June 1988, the 120th Weather Flight participated in FIREX-88. The event took place at Dugway Proving Grounds, Utah. The exercise simulated real world conditions with the Army and the Air Force. Five Air Force Tactical Fighter Wings participated, along with more than 400 artillery pieces, in the largest peace-time artillery exercise since World War II. The flight prepared briefings for the 163rd Armored Cavalry Regiment, the 110th Air Support Operations Center, and I Corps Artillery Intelligence. Those members of the flight not in support of FIREX-88 supported the 163rd tank squadrons in May 1988 at Gowen Field, Idaho.

**GOVERNOR FLIES WITH AIR NATIONAL GUARD** -- In June, the Commander-in-Chief of the Colorado Air National Guard, Gov. Roy Romer, had an opportunity to experience the organization's A-7K Corsair II first hand. A licensed private pilot since age 18, Romer climbed into the backseat of the A-7K for a low-level mission to Airburst Range near Fort Carson. In the front seat to help acquaint the governor with his air militia's mission was Maj. John A. "Andy" Love a pilot with the 120th, son of former governor John Love, and 1988 Republican gubernatorial candidate himself. "It was a great sensation," said Romer. "It's a very maneuverable plane, a very effective aircraft." As for Colorado Air Guard pilots (including his mission wing man, Maj. Gen. France), Romer emphatically told the news media, "They're combat ready and I'm impressed. This (being an A-7 pilot) is a lot more fun than being governor. It was a spectacular time."

**GERMANY DEPLOYMENT** -- Also in June, the 138th Tactical Control Flight (TCF) - soon to be a squadron - participated in "Central Enterprise '88," a Joint Chiefs of Staff (JCS) sponsored exercise in Turckheim, West Germany. Under the operational control of the German Air Force, more than 100 Colorado Air Guard personnel directed NATO aircraft traffic.

#### JULY - SEPTEMBER

**NATIONAL GUARD LICENSE PLATES** -- A Colorado State Legislature bill made special license plates for Colorado Guardsmen official. State Senator Bob Martinez was the sponsor for Senate Bill 44, which took effect on July 1, 1988. Gov. Roy Romer was the first to receive the new license plate which features a dark blue silhouette of a Minuteman. The Colorado National Guard's Commander-in-Chief's license plate reads "CINC."

**PRAIRIE RAIDER III** -- Also in July, the 227th ATCF assisted the 302nd Tactical Airlift Wing's C-130s from Peterson Air Force Base in Colorado Springs, and the United States Army's 2nd Battalion in an exercise called "Prairie Raider III" near Pinyon Canyon, Colo.

**ANOTHER DEPLOYMENT TO GERMANY** -- In another COANG deployment, 44 members of the 140th Tactical Hospital deployed to Spangdahlem Air Base, West Germany in August for its annual training. The hospital was supported with augmentees from the 120th TFS and the 154th TCG.

**COMMAND CHANGES** -- In September, Col. Salvatore Villano, 154th commander since 1981, relinquished command to Lt. Col. James Hagenson. Villano became the United States Property and Fiscal Officer for Colorado - the first time this position was held by a Colorado Air National Guard officer. Also, Col. Ron Rosson assumed command of Colorado's Det. 1 and the T-43 mission from acting commander Col. Mason C. Whitney. Rosson had served as Buckley's Base Commander and Deputy Commander of Support since January 1987.

**WING ORI** -- In late September, the Wing entered a 12th Air Force five-phase Operational Readiness Inspection. The largest deployment of personnel and equipment in the 140th's history -- 24 aircraft and more than 900 personnel -- deployed to Volk Field Air National Guard Training Site, Wisc., to perform under simulated wartime conditions. The unit's high marks reflected the intense training successfully accomplished since the last ORI in 1985. "The mission of the 140th TFW is to fly, fight and win, and we left no doubt in anyone's mind that we were the best in the Air Guard at our mission," said Wing Commander, Brig. Gen. Franzen. "Our outstanding results were generated by a complete team effort...giving everything we had every minute of the day."

#### OCTOBER - DECEMBER

**PASSING OF THE GUARD** -- The death of Maj. Gen. (ret.) Stanford W. Gregory at age 80 in October was marked with a military honor guard and A-7 fly-by to honor the passing of the Colorado Air Guard's first general officer...credited with founding one of the nation's first Air National Guard units, the Colorado National Guard.

**COANG JOB FAIR** -- Chief Master Sgts. Jim Ortiz and Ernie Davis of the 140th Consolidated Aircraft Maintenance Squadron (CAMS), with many more assisting, held the first COANGs Job Fairs on December 3. Recruiters garnered many prospects from the hundreds of visitors.

### TRAINING AND SIGNIFICANT HIGHLIGHTS - 1989

#### JANUARY - MARCH

**SENIOR NCOs RETIRE** -- The retirement of seven chief master sergeants representing 253 years of service between them reinforced the recruiting and retention needs for the COANG. A special dinner and ceremony at Aurora's Raffles Hotel in late January honored the retiring chiefs - Richard I. Burch, Robert L. Colhour, Earnest T. Davis, Robert M. Huffman, Ronald R. Kuhn, Walter M. Leiker and Larry G. Meis. Gov. Romer proclaimed January 21 as "Chiefs Day in Colorado" and at their retirement banquet, Maj. Gen. France commented on the departure of "one-third of our COANG Chiefs" saying "These great Air Guardsmen were leaders any teachers. The students they taught are in our ranks today and must carry on the tradition." All the chiefs received State and Federal Meritorious Service Medals from the Adjutant General. All also receive a letter of thanks from President Ronald Reagan. Chief Master Sgt. Richard Green, Senior Enlisted Advisor, summed up the event, "I am very proud to be on the same state with these great patriots and leaders of men. Our greatest heritage as a nation is our freedom...these men and the Colorado Air National Guard have helped preserve our way of life in America."

**UNITS MOVE** -- An alteration to Building 501 near Buckley's main gate was completed in January. The building was modified to meet the needs of its new occupants, the 140th Weapons System Security Flight (WSSF), who moved from Building 904, and the recruiters, who moved from Building 801.

**CONSOLIDATED TRAINING OFFICE** -- Also in January, the 140th TFW Training Office was reorganized as a Consolidated Training Office (CTO); it was the first such office organized in the Air National Guard.

**LAST CORONET COVE** -- In February, the 140th TFW deployed to Howard Air Force Base, Panama, as part of their routine "Coronet Cove" rotational deployments. A total of eight officers and 47 enlisted personnel were involved in a total of two rotations. Five aircraft were assigned to the deployment with two additional assigned as air spares and one assigned as a ground spare. All personnel and aircraft departed, operated and returned without mishap. Little did the Wing realize at the time that a 1990 Department of Defense decision would eliminate future Air Guard Coronet Cove deployments.

**WINTEX-CIMEX '89** -- The Wing participated in "WINTEX-CIMEX '89," a Joint Chiefs of Staff sponsored exercise for the command and control of the joint forces. The exercise took place from Feb. 24, 1989 to March 11, 1989. WINTEX-CIMEX '89 was coordinated by NATO and occurred in the central region of Germany.

## APRIL - JUNE

**WING HOSTS RESOURCE CONFERENCE** -- The 1989 Air National Guard Resource Manager's Conference, hosted by the 140th TFW, was held at the Holiday Inn at I-70 and Chambers Road in Denver in early April.

**TURKEY DEPLOYMENT CANCELLED, A-7s GROUNDED** -- The Wing participated in a mobility exercise during the April training period to prepare for a "Coronet Tree" Deployment in Turkey. The Wing was scheduled to participate in Exercise Coronet Tree/Dragon Hammer 89-1 at its Checkered Flag deployment location Sivrihisar, Turkey, from Apr. 23 to May 6. Coronet Tree was the exercise name given to the 140th's augmentation into United States Air Force Europe (USAFE), and Dragon Hammer was the title given to the NATO exercise the Wing would then support. While the Wing was fully prepared to carry out its assigned mission and an Advance Party (ADVON) did arrive at Sivrihisar, the deployment was cancelled two days prior to the unit departure. Cancellation came as a result of a message from National Guard Bureau grounding the Guard's A-7 fleet in the interest of safety due to dangerous amounts of structural fatigue detected on several A-7s within the Guard inventory.

**A-7 INSPECTIONS** -- Back to business as usual, the 140th CAMS began the task of accomplishing Time Compliance Technical Orders on the grounded A-7s to ensure structural soundness of air frame and aircraft skin. Although a flight schedule was created for Wing aircraft which remained available, aircraft inspection complications impacted on the Wing's ability to meet their training requirements.

**COANG HISTORICAL PROJECT NEARS COMPLETION** -- The "Colorado Pride" historical commemoration project moved closer to completion in April. A 352-page book documenting 65 years of Colorado Air National Guard history, "Colorado Pride" was to be the largest written historical collection of its kind ever produced in the National Guard. The book would contain photos, anecdotes, personal recollections, interviews, statistics and historical facts. Research, writing and layout were completed in April and galleys were forwarded to Taylor Publishing Company in Dallas, Texas, for printing.

**ARMED FORCES DAY AT FRONT RANGE AIRPORT** -- Front Range Airport, located in Adams County, Colo., held its "Armed Forces Day" on Saturday, May 20. The 140th TFW provided a stationary display aircraft, a fly-by, and a recruiting booth. Members of the Wing were also on hand to answer any questions visitors had about the A-7 or the COANG in general.

**VIETNAM CALLUP REUNION** -- On Memorial Day (May 27), several hundred past and present members of the 140th TFW and 120th TFS gathered at Buckley and the Holiday Inn at I-70 and Chambers Road for the twenty year reunion of the activation in response to the 1968 Pueblo Crisis. Flying the F-100 Super Sabre, the 120th was the first Air National Guard organization to be called to combat as a unit. The Wing itself served in numerous locations around the world during its year of active duty, while the 120th went as a unit (the first such flying unit to do so) to Phan Rang Air Base, South Vietnam. Their successful flying operations put forever to rest any questions of Air Guard combat readiness and laid important groundwork for the Total Force Policy of later years. The three day reunion honored the members of the 120th who had died serving their country in Vietnam and members of both the 140th and 120th who had passed away since deactivation. The Wing provided a fly-by at Buckley following a breakfast ceremony in the National Guard Dining Facility on May 28. The reunion received nationwide attention, with the Associated Press and USA Today publishing national articles and numerous Denver-area newspapers and broadcast programs dedicating coverage. A special 12-page memorial edition of "Contrails" compiled by the Public Affairs office honored the reunion and its members.

**140TH WSSF TRAINING** -- In June, the 140th WSSF participated in a special training exercise at Fort Carson, Colo. The unit practiced defense against airborne threat and trained on tactical vehicle employment. They also responded to a simulated Nuclear/Biological/Chemical (NBC) attack, and practiced forward observation and field fortification techniques. Members also qualified on various weapon systems and participated in a base defense exercise.

**LIVE ORDNANCE TRAINING** -- The Wing participated in a live ordnance exercise at Davis-Monthan Air Force Base, Ariz. from June 18 through 24. The deployment involved 70 personnel and seven aircraft.

**PRIME BEEF TRAINING** -- The 140th Civil Engineering Squadron (CES) deployed 35 personnel to Selfridge Air National Guard Base, Mich., to accomplish Prime BEEF (Base Emergency Engineering Force) projects from June 17 to July 1. Troop Commander was Capt. Brian Lee, First Sgt. was Master Sgt. Dannie W. Heinze, and the Noncommissioned Officer in Charge was Chief Master Sgt. Bill Frazier. Transportation to Selfridge was provided by a C-130 belonging to the 189th Tactical Airlift Group, Little Rock, Ark. The Squadron deployed to Selfridge as part of a National Guard Bureau program to construct or remodel military facilities world-wide with National Guard assistance. The program also provides engineering units with unique on-the-job training which may not be available at their home station.

#### JULY - SEPTEMBER

**ENLISTED ADVISOR NAMED** -- Chief Master Sgt. Edward J. O'Connor was named to serve as the new Senior Army Enlisted Advisor for the COANG in July.

**NEW BUILDING APPROVED** -- On July 31, the House of Representatives approved a military construction bill granting Buckley \$2.8 million for the completion of two projects - a squadron operations building and a new medical training facility. Detailed planning for these projects began immediately after the bill's passage. The squadron operations building would relieve crowded conditions in the south side of the main hangar, Building 801, and provide for a more efficient organization of Wing offices. The new medical training facility would provide the 140th Tactical Hospital with modern facilities, updating their aging office in World War II-era buildings. The squadron operations building is to be built to the north of the Base Fire Station, Building 701, and the medical training facility is to be built on the opposite, southwest corner. Construction was anticipated to begin on both structures in 1990, with completion in 1991.

**MIDNIGHT SUN '89** -- The 140th TFW participated in a "Midnight Sun '89" exercise from July 22 to Aug. 5 at Elmendorf Air Force Base, Alaska. Twenty-two officers and 63 enlisted personnel deployed with eight aircraft under Detachment Commander, Col. Mason C. Whitney. All transportation of personnel was provided by assets of the Air National Guard. The Wing trained against F-15s of the 43rd TFS and in support of the 21st TFW, which was conducting an Operational Readiness Exercise (ORE). The 140th's objective was to elude the air coverage of the 43rd's F-15s, reach assigned targets, and deliver ordnance. If detected by the 43rd and countered, the 140th was to disrupt their air superiority and drive them from defending the target area. The 140th deployed in four-ship formations -- two "pilot and wingman" groupings -- while the 43rd was restricted to only two opposing F-15s per engagement. In a training environment deemed outstanding, the 140th flew 98 of 100 scheduled sorties with two being cancelled due to weather. According to Col. Whitney, Midnight Sun '89 provided the 140th with "the opportunity to operate in a unique environment with excellent training benefits."

**COLORADO NATIONAL GUARD LICENSE PLATES BECOME AVAILABLE** -- As a result of a Colorado legislative bill passed in 1988, distinctive Colorado National Guard license plates became available to members in August 1989. White with blue markings, the plate's design consisted of a single line border, "NATIONAL GUARD" across the top, "COLORADO" across the bottom, and a silhouetted "Minuteman" image. The plates cost \$20 in addition to the regular license fees.

**SENTRY ATLAS** -- From September 2 through 16, the 140th Communications Flight participated in a "Sentry Atlas" exercise, receiving training at the Co-located Operating Base facilities at Leipheim Air Base, Federal Republic of Germany. The flight operated out of Memmingen Air Base and Lindsey Air Station -- both in German as well. A total of 21 personnel deployed, 1 officer and 20 enlisted personnel. All transportation was provided by commercial aircraft.

**ORE** -- During the September Unit Training Assembly (UTA), the Wing conducted an Operation Readiness Exercise (ORE). Every Wing subordinate unit located at Buckley participated. The objective of the ORE was to



achieve or maintain proficiency in the rapid generation/regeneration of sorties while at the same time minimizing losses due to enemy force actions and meeting whatever situation might present itself. Overall, the ORE was a successful training experience. A total of 60 sorties were flown during the UTA and simulated personnel and asset losses were minimal. Utilizing the results of this ORE, the 140th began work to improve its effectiveness and efficiency by strengthening weak programs and procedures.

**PRIME BEEF TRAINING IN GERMANY** -- The 140th CES deployed 43 personnel to Sembach Air Base, Germany, to accomplish Prime BEEF and Prime RIBS (Readiness in Base Services) projects for Sept. 2 through 16. Troop Commander was Maj. Jack Rychecky, First Sgt. was Master Sgt. Billy Marticorena, and the Noncommissioned Officer in Charge was Senior Master Sgt. John Slater. Transportation to Sembach was provided by a T-43 from Det. 1, Headquarters, COANG, and a KC-135 from the Utah Air National Guard. Return transportation was again provided by Det. 1 and a KC-135 from the Washington Air National Guard.

**DETACHMENT ONE "BOBCATS" CELEBRATE 10 YEARS OF SERVICE** -- The "Bobcats" of Det. 1, Headquarters, COANG celebrated 10 years of service on Sept. 15. The Detachment operates four T-43 aircraft, two of which are configured for navigational training in support of the Air Force Academy and two which are configured with airline seating for up to 64 passengers. The unit's history dates back to 1946, but it was not until 1979 that Detachment 1 received its current mission and reached full manpower strength, thus the ten year celebration.

#### OCTOBER - DECEMBER

**WEATHER FLIGHT EXERCISE "TURNS REAL"** -- From Oct. 22 to 28, Lt. Col. Douglas Brown and Master Sgt. Noel Sivertson of the 120th Weather Flight participated in the "Proud Eagle '90" deployment to the Presidio of San Francisco, Calif. A JCS directed exercise, members of the 120th were to provide weather forecasts and briefings to the United States Sixth Army's staff. The exercise turned into a real-world scenario, however, when a major earthquake shook the San Francisco/Oakland area (on opening night of the 1989 World Series). Col. Brown and Sgt. Sivertson were then tasked with providing weather information not only to the Sixth Army but the Federal Emergency Management Agency (FEMA) and the American Red Cross, both with emergency headquarters at the Sixth Army Emergency Operations Center.

**AIR NATIONAL GUARD COMPTROLLER'S CONFERENCE** -- From Nov. 27 to 30, the Wing and the 140th Resource Management Squadron (RMS) hosted the Air National Guard's Biennial Comptroller's Conference in Denver. Speakers from throughout the Air National Guard were featured and several workshops were conducted. Participants also attended a tour of the Air Force Accounting and Finance Center (AFAFC) located at Lowry Air Force Base, Colo. According to 1st Lt. John Bejarano, the Wing Comptroller, the conference was a success and participating comptrollers were impressed with operations at Buckley.

**STAFF ASSISTANCE VISIT** -- The 27th TFW, Cannon AFB, N.M., conducted a Staff Assistance Visit (SAV) to the 140th TFW from Nov. 15 to 20. The SAV was conducted to help the Wing prepare for its upcoming Unit Effectiveness Inspection (UEI) from 12th Air Force, scheduled for March 1990. The 27th SAV team consisted of 36 personnel - 9 officers, 25 enlisted and 2 civilians. After an exceptionally thorough visit, SAV findings indicated satisfaction with the level of job skill knowledge and proficiency evident at the Wing.

**"COLORADO PRIDE" INTRODUCED** -- On Nov. 11, "Colorado Pride," the commemorative history of the COANG was given a formal debut at Aurora's Raffles Hotel. "Colorado Pride" was the culmination of over two years worth of research and work, contained 352 pages and more than 2,500 graphics. Maj. Charles "Chuck" Whitley, the 140th TFW's Public Affairs Officer, was the Officer in Charge of the project. Nearly three years before the book's completion, Brig. Gen. Franzen, the Wing commander, told Whitley to "do it right, and make it absolutely first class." The collaboration of hundreds of Colorado Air Guardsmen, past and present, obviously took the commander's mandate to heart. "Colorado Pride" is, to our knowledge, the most comprehensive history of a state's Air National Guard organization ever compiled. It should stand the "test of time."

**ANGIE DEPLOYMENT** -- From Dec. 16, 1989 to Jan. 14, 1990, the 138th Tactical Control Squadron (TCS) was tasked to man an Air National Guard Interdiction/Enforcement (ANGIE) drug-interdiction mission. In response to the President's "War on Drugs," and the increased usage of military forces to wage this war, the 138th was selected to monitor air lanes crossing the Caribbean Sea that converged on southern Florida. The unit deployed to Great Inagua, Bahamas, an island approximately 100 nautical miles northwest of the eastern tip of Cuba and some 150 nautical miles due north of the northwestern tip of Haiti. The recently renamed Weapons System Security Flight, now 140th Security Police Flight (SPF), was tasked with providing security personnel for members of the 138th and its equipment.

## TRAINING AND SIGNIFICANT HIGHLIGHTS - 1990

### JANUARY - MARCH

**A BUSY YEAR AHEAD** -- Planning for two major events - a Tactical Air Command Unit Effectiveness Inspection in March and a June joint Buckley-Lowry Open House/Air Show - began in earnest early in the year.

**AURORA CHAMBER FLIES WITH COANG** -- In early 1990, business leaders from the Aurora Chamber of Commerce Military Affairs Council took an orientation ride to Peterson Air Force Base in the "City of Denver," a T-43 operated by Det. 1. The group was briefed on COANG operations as well as U.S. Space Command operations in Colorado Springs.

**REGIS COLLEGE STUDY** -- Also in early 1990, completion of a COANG Needs Assessment Survey by Regis College helped identify the multilevel leadership development needs of full-time personnel. Leadership training within the unit was given increased attention, with emphasis placed on (1) Supervisor Training Courses, (2) The Career Development Center Staff, (3) A Multi-Media Leadership Learning Center, (4) Annual Leadership Retreats and (5) Transition into the Department of Defense's Total Quality Management (TQM) program.

**CORONET COVE CANCELLED** -- A decision by the Department of Defense's Joint Chiefs of Staff in February to reduce military presence in Panama terminated the "Coronet Cove" rotational deployment program. Although a regular rotation had been planned for April 1990, the decision abruptly ended an 11-year span in which more than 1,100 Colorado Air Guardmembers provided protection for the Panama Canal Zone in ten 30-day deployments. The 140th TFWs last trip to the Republic of Panama was logged in February 1989. A total of 14 Air National Guard units had taken monthly rotations to provide 365-days-a-year protection for the Canal Zone.

**DENSE CROP** -- The Wing's command post sent seven representatives (no aircraft) to Sivrihisar, Turkey in late February. The "Dense Crop" deployment was part of the Wing's Checkered Flag program.

**TURKEY SHOOT VICTORY** -- Also in February, the 120th TFS took honors in the annual A-7 "Turkey Shoot" between the Colorado squadron and New Mexico's 188th TFS. Two seasoned COANG veterans, Lt. Col. Charles "Charlie" Betts and Lt. Col. Lawrence "Bud" Sittig, took Top Gun honors.

**UEI** -- Tactical Air Command's 12th Air Force Inspector General Team visited Buckley and the 140th TFW the week of March 13 through 18. The Wing received a successful rating in the Unit Effectiveness Inspection. "Give yourselves a hand for all the improvements you have made since the last inspection," stated Col. Ronald L. Rusing, 12th Air Force Inspector General. "I don't say that lightly. Across the board you have improved in the Colorado Air National Guard's effectiveness in comparison to its last inspection in 1987." The five areas rated as "best to date" were: the Checkered Flag Readiness Briefing; the airspace management section; the 120th's ground training program; the facilities at Air Burst Range; and the Career and Education Manager's program. In addition to the Wing's inspection, the 140th Mission Support Flight (MSF) and the 140th Communications Flight were also inspected by Headquarters, Tactical Communications Division. Both units received high ratings for the support they provided to the base and the 140th TFW.

**ENGINEERS BUILD COSTA RICAN SCHOOLS** -- The 140th CES "Prime BEEF" team deployed to Costa Rica in March to build schools and complete other renovation projects. The team, headed by Maj. Ray Magee and Chief Master Sgt. Bill Frazier, consisted of 39 engineering personnel with background skills in electrical, carpentry, plumbing, masonry, engineering and equipment operations. Projects involved building three school buildings, upgrading an electrical system in a fourth school, constructing a second story to a community center building and forming a foundation for a conference room addition. All projects were centered in and around the town of Florencia, Costa Rica, and were within 30 minutes of each other. The Squadron team left Buckley on March 31 aboard a C-141 Starlifter -- destination: San Jose, Costa Rica. From there they convoyed for two and a half hours through mountainous terrain, with lush vegetation, to their base camp near Florencia. As each project was completed, villagers showed their appreciation by hosting a feast for the workers. Their sincere display of gratitude impressed team members, making their efforts seem even more worthwhile.

#### APRIL - JUNE

**CAMS SUPER ACHIEVERS** -- In April, the 140th CAMS honored its outstanding members for 1989 at the unit's first annual 'Super Achiever' luncheon. "We wanted to recognize those people in this organization who really contribute to our mission," stated Lt. Col. Don Lovisone, 140th CAMS Commander. "We're honoring the type of super achiever who picks up the ball and solves problems...the type of individual a commander likes to have around him," Lovisone added. The five annual winners, one representing each maintenance branch, were selected from 12 monthly branch winners. Honored were: Master Sgt. Michael B. Gitzen, Deputy Commander for Maintenance Staff Area; Tech. Sgt. Gary Greenwood, Field Maintenance Branch; Senior Master Sgt. Robert J. Hales, Avionics Maintenance; Tech. Sgt. John Mitchell, Munitions Maintenance; and Staff Sgt. Darrell W. Koening, Organizational Maintenance Branch.

**GULFPORT ACMI** -- Eight 120th TFS aircraft and 120 personnel deployed to Gulfport Air Force Training Site, Mississippi, for Air Combat Measuring Instrumentation training in late April.

**CREEK CORSAIR '90** -- Three Air National Guard units, including the 140th TFW and their A-7 Corsair aircraft, deployed to Spangdahlem Air Base, Germany, on June 9 for a six week training exercise named "Creek Corsair '90." In addition to the Wing, the 112th Tactical Fighter Group (TFG), Pittsburgh, Pa., and the 192nd TFG, Richmond, Va., also participated. Unlike other Air Guard training exercises, the same A-7 aircraft remained in Germany. Only crews and support people rotated to Spangdahlem every two weeks. Each unit contributed three A-7s to a common pool from which seven aircraft were selected for the deployment. The A-7s flew non-stop across the Atlantic Ocean supported by Strategic Air Command-gained KC-135 aerial refueling tankers. Military Airlift Command C-141 Starlifters transported personnel and support equipment. The temporary deployment of multiple units to one location was designed to compliment Tactical Air Command's Checkered Flag program, in which U. S.-based Air Guard units deploy to Europe, Alaska and the Pacific. The purpose of the program is to familiarize aircrews and support people with overseas operating bases, areas and procedures.

**AIR SHOW A BIG SUCCESS** -- On June 24, some 250,000 people visited Buckley Air National Guard Base to witness the U.S. Air Force Thunderbirds perform their hour-long show. In addition, they were treated to a Gunsmoke demonstration, flown by the COANG's 120th TFS. The joint Lowry/Buckley Air Show, was the result of many thousands of man-hours spent planning the day, was judged as "one of the best shows ever seen in the area," by many observers. Crowds formed around each aircraft, ranging from an AH-1S Cobra Attack Helicopter to the world's largest flying gas station, a Boeing KC-10, to the first on-the-ground display of the B-1B Lancer Bomber. There was also an F-100 Super Sabre on display, much like those that dominated the Buckley flight line in the 1960s. A B-52 Stratofortress, from Fairchild AFB, made several passes over the base, finishing with a crowd-pleasing 60-degree climb out of sight. Pyrotechnics were set off as the bomber pulled up leaving behind a huge fireball and much smoke in one of the day's highlights. Under a blistering sun with temperatures approaching 100 degrees, two dozen or so spectators collapsed from heat exhaustion and were treated. Two other spectators were rushed to local hospitals with possible heart attacks and one pregnant woman was transported with labor pains. In total, medical personnel treated some 160 visitors.

**SPECIAL VISITOR** -- Brig. Gen. Franzen, the Wing commander, presented Vice President Dan Quayle with an A-7 print on behalf of the men and women of the Wing. Quayle was in Denver on June 27 to speak before the National Sheriff's Association Convention. It was the Vice President's first visit to Buckley.

#### JULY - SEPTEMBER

**TV MOVIE SEQUENCES FILMED AT BUCKLEY** -- Buckley went Hollywood again in July when Citadel Films began filming portions of the television moving Aftermath: The Fate of Flight 1501 on the base. Cheryl Ladd and Jeffery Demond starred in the film; dozens of base personnel were cast as extras for the moving. Aftermath is an account of an airline crash, fictional but based on three real industry incidents. The COANG has been featured in several movies throughout the years. In 1954, the COANG flew F-80 flying scenes in the movie Target Zero, starring Richard Conte, Peggie Castle, Charles Bronson and Chuck Connors. In the early 1980's, COANG personnel assisted in the production of Air Guard Experience, a very successful, award-winning National Guard Bureau recruiting film, and in 1987, the base was involved in the production of a two-hour Perry Mason movie entitled The Case of the Avenging Ace.

**T-43 MISSION JUST A "CUP OF TEA"** -- The T-43 "Bobcats" were given the high level privilege of providing airlift support to British Prime Minister Margaret Thatcher in August. Det. 1 spent five days with Mrs. Thatcher, providing an enroute aerial "tourist's view of Colorado" as they flew the prime minister to Aspen for a conference. The assignment took on a very serious note midway through the conference when world leaders received news of Iraq's invasion of Kuwait.

**WING COMMANDER RETIRES** -- In August, Brig. Gen. George A. Franzen, Jr., retired as commander of the 140th TFW. Under his stewardship, the Wing continued its legacy as one of the finest tactical fighter wings in the nation. Retention was at 90.7%, the highest in ten years. Overall strength stood at 102.7% surpassing all previous records. While in Colorado for a July conference, Lt. Gen. John B. Conaway, Chief, National Guard Bureau, commented that Buckley had never looked better. Two of Buckley's largest and most successful air shows (more than 1/2 million spectators combined) occurred during Franzen's watch. A dream of the general's was fulfilled when "Colorado Pride," a commemorative history book about the Colorado Air National Guard, was published in 1989. The 29-year Air Force/Air National Guard veteran was a member of the Tactical Air Reserve Forces Policy and Advisory Council for the past six years; Air Directorate Field Advisory Council for four years, serving in the capacity of chairman for the last two years; and had been recently assigned to the Air Reserve Policy and Advisory Council. Thanks in part to the general's vision, the conversion to 24 supersonic F-16 "Fighting Falcon" C and D models was scheduled for 1992. Five new building had been funded would be ready for groundbreaking in 1991 or 1992, with some \$60 million allocated for major airfield and facilities constructions over the next few years.

**NEW COMMANDER** -- Col. Mason C. Whitney assumed command of the 140th TFW from Gen. Franzen. A member of the Wing since 1979, Col. Whitney is a Southeast Asia veteran, logging 758 combat hours in the Republic of Vietnam in 1970. A command pilot, Whitney had served as Wing Chief of Standardization Evaluation, Squadron Operations Officer and Wing Vice Commander and Deputy Commander of Maintenance prior to taking command on Sept. 1, 1990.

#### OCTOBER - DECEMBER

**AIRCRAFT TRANSITION** -- The 140th TFW began its transition from the A-7 Corsair II to the F-16 "Fighting Falcon" in late 1990. The fighter would become the COANG's thirty-third aircraft since the unit's inception. The opportunity to acquire C and D models (rather than the originally planned A and B models pushed the Wing into a compress conversion schedule. Some 500 pilots and maintenance personnel would require training at various Air Force bases around the country. Most of the Wing's A-7s will go to the boneyard at Davis-Monthan Air Force Base in Tucson, Ariz. Three aircraft are scheduled to go on permanent display. Aircraft 970 will head to the Air Force Museum at Wright-Patterson AFB, Ohio, as a static display because of its historical significance during a search and rescue mission in Vietnam. Aircraft 996 is scheduled to go to the Department of Military Affairs Headquarters near Centennial Airport. Aircraft 001 will become a display at the front gate of Buckley. The conversion schedule

calls for four F-16 aircraft to be received in late 1990 with an ultimate goal of 25 F-16C and one F-16D on line in late 1991.

**BUCKLEY FIRE FIGHTERS ASSIST IN STAPLETON FIRE** -- Five full-time Buckley fire fighters were called upon to assist the Denver Fire Department as a result of Stapleton International Airport tank fires in late November. They responded to the inferno with an F-6 tanker carrying 5,000 gallons of water and 800 gallons of aqueous film-forming foam (AFFF); a P-4 crash truck carrying 1,500 gallons of water and 180 gallons of AFFF; and a P-2 ramp vehicle with 500 pounds of halon and 350 pounds of dry chemical, both agents used for fighting engine and ramp type fires. Within an hour of call-up an additional seven full-time fire fighters and P-4 from Buckley were on the scene.

**NEW BASE COMMANDER** -- Effective Dec. 1, Lt. Col. Larry Peters was named as Buckley Air National Guard Base Commander and Deputy Commander of Support, 140th TFW. He replaced Lt. Col. Kenneth Kimber, who transferred to the Air Reserve Personnel Center as the Air National Guard advisor to the ARPC Commander at Lowry AFB. A Vietnam combat veteran and command pilot, Peters joined the COANG in 1979. Prior to his command assignment, Colonel Peters served in Operations and Plans; as Chief of Flight Simulator; Chief of Flight Scheduling; Officer in Charge of the Command Post; Chief of Current Operations and Chief of Safety.

**FEMALE CHIEF MASTER SGT. NAMED** -- Also in December, the first female member of the COANG, Joyce Saitta, became the organization's first female chief master sergeant. A 23-year veteran and member of the COANG since 1970, Saitta's dual Air Guard responsibilities include 240th CES readiness technician and 140th TFW Department of Engineering facility manager for Buckley.

**OPERATION DESERT SHIELD** -- On Nov. 19, the Wing received a classified message requesting approval from National Guard Bureau to activate the 140th SPF for participation in "Operation Desert Shield," the first such activation of a wing unit in nearly 23 years. The actual date of activation was Nov. 28. All base support organizations were tasked to mobilize the security police unit. Special efforts were made by personnel in the Command Post, Logistics, CBPO, Hospital, Legal, Supply, Finance and State Family Support. The unit was honored two days before their deployment during the Wing's annual Christmas party. Under the command of Maj. Gary Mittelstadt, 44 flight members departed Buckley on December 3, via the T-43 "City of Denver." Setting all holiday plans aside indefinitely, more than 300 family members and well wishers saw the unit off. The unit arrived safely at their destination in Saudi Arabia on December 6.

**SNOWBIRD EXERCISE** -- The 120th TFS sent 130 personnel and 12 aircraft to Davis-Monthan AFB, in Tucson, Ariz. in December for an annual "Snowbird" live weapons training exercise.





CIVIL AIR PATROL





# CIVIL AIR PATROL

## HISTORY

The Colorado Wing, Civil Air Patrol, was founded in December 1941, shortly before Pearl Harbor, as part of the U. S. Office of Civil Defense. During the early formative period, the Colorado Wing flew light aircraft in support of the Armed Forces. This support consisted of flying mail, parts, and personnel between the various military facilities within the Rocky Mountain Region. Shortly after the end of World War II, the Civil Air Patrol was officially incorporated by Congress, and its missions were standardized into three areas: (1) Emergency Services; (2) Aerospace Education; and (3) Cadet Program. In 1946, the Colorado Legislature created and established the Department of Civil Air Patrol in order to give financial support to their search and rescue efforts. Under the Reorganization Act of 1968, the Department of Civil Air Patrol was changed to become the Colorado Division of Civil Air Patrol within the Department of Military Affairs.

## MISSIONS

### Emergency Services

The objective of the Civil Air Patrol's (CAP) Emergency Services is to save lives and minimize disasters through its search and rescue, communications, and disaster relief facilities and Civil Defense affiliations. With Emergency Services its most publicized mission, the Colorado Wing, CAP, in support of the United States Air Force, is charged with the primary responsibility for the conduct over all search operations involving missing aircraft within the State. The CAP also supports the various sheriff's departments within Colorado with ground search for missing hunters, lost hikers, etc., and the local and county disaster preparedness agencies during times of natural disasters.

The CAP's emergency services mission is successfully maintained by 15 corporate owned aircraft, over 450 radio stations, and approximately 5 corporate owned vehicles, and is supported by a small State budget.

### Aerospace Education

The objective of the aerospace education mission is to provide an understanding of the nature of the earth's atmospheric and outer space environments and the social, political, economic, technical, and philosophical impacts of these environments and vehicles upon a global society. Aerospace education is provided to both cadet and senior members of the CAP and the general population by utilization of seminars, classes, and structured school programs at various levels.

### Cadet Program

The objective of the cadet program is to produce dynamic Americans and aerospace leaders. To put it more specifically, to produce forceful and productive citizens capable of advocating and activating the principles inherent in the Constitution of the United States and the Declaration of Independence. Cadet programs provide direct hands on opportunities for the cadet members of the CAP. These programs vary from basic aerospace orientation, summer activities at military bases around the nation, to flight instruction, etc.

## SEARCH AND RESCUE MISSIONS - 1988

<u>MISSION NUMBER</u>	<u>TYPE OF MISSION</u>	<u>DATES</u>
	Aircraft	Wyoming to Centennial
7-2527		02 Jan 88
1. 7-0023	ELT	Meadow Lake
		04 Jan 88
2. 7-0026	ELT	Meadow Lake
		04 Jan 88
3. 7-0047	ELT	Jefferson County
		09 Jan 88
4. 7-0064A	Aircraft	SE of Kiowa
		12 Jan 88
5. 7-0100	Aircraft	NE of Colorado Springs
		17 Jan 88
6. 7-0118	Aircraft	Durango area
		20 Jan 88
7. 7-0142	ELT	Centennial
		24 Jan 88
8. 7-0153	ELT	Colorado Springs
		26 Jan 88
9. 7-0201	ELT	
		04 Feb 88
10. 7-0254	ELT	Aurora
		13 Feb 88
11. 7-0307	ELT	Fort Collins area
		21 Feb 88
12. 7-0353	ELT	South Denver
		27 Feb 88
13. 7-0469	ELT	Craig
		17 Mar 88
14. 7-0502	ELT	Jefferson County
		22 Mar 88
15. 7-0532	ELT	Boulder
		27 Mar 88
16. 7-0544	ELT	Trinidad
		29 Mar 88
17. 7-0580	Glider	Boulder
		02 Apr 88
18. 7-0709	Aircraft	Monarch Pass
		20 Apr 88
19. 7-0769A	Missing	Salida
		28 Apr 88
20. 7-0787A	Missing	Westcliffe
		01 May 88
21. 7-0827	ELT	Jefferson County
		06 May 88
22. 7-0956A	Missing	Utah
		24 May 88
23. 7-0995	Aircraft	NW of Boulder
		28 May 88
24. 7-1104	ELT	Kremmling
		10 Jun 88
25. 7-1109	ELT	Greeley
		11 Jun 88
26. 7-1170A	Missing	
		18 Jun 88
27. 7-1201	ELT	Steamboat Springs
		21 Jun 88
28. 7-1260	ELT	Fort Carson
		26 Jun 88
29. 7-1352	ELT	Wray
		07 Jul 88
30. 7-1364	Missing	Florence
		09 Jul 88
31. 7-1381	ELT	Grand Junction
		10 Jul 88
32. 7-1382	ELT	Colorado Springs
		10 Jul 88
33. 7-1449A	Missing	Silverton
		18 Jul 88
34. 7-1453	Aircraft	Kenosha Pass
		18 Jul 88
35. 7-1473	Missing	Westcliffe
		18 Jul 88
36. 7-1627	Missing	Empire
		09 Aug 88
37. 7-1646	ELT	Aurora
		11 Aug 88
38. 7-1672	Aircraft	Empire
		12 Aug 88
39. 7-1740	ELT	Salida
		25 Aug 88
40. 7-1755	ELT	Kremmling
		26 Aug 88
41. 7-1760	UFO	Kremmling
		27 Aug 88
42. 7-1758A	Missing	Montana
		29 Aug 88
43. 7-1839A	Missing	Gunnison
		06 Sep 88
44. 7-1898	ELT	Buckley
		14 Sep 88
45. 7-1962	Missing	Gunnison
		21 Sep 88
46. 7-2002	ELT	Colorado Springs
		28 Sep 88
47. 7-2016	ELT	Buckley
		30 Sep 88
48. 7-2029	Missing	Salida
		01 Oct 88

<u>MISSION NUMBER</u>		<u>TYPE OF MISSION</u>		<u>DATES</u>
49.	7-2056	Missing	Blue Mesa	05 Oct 88
50.	7-2136A	Missing	Cortez	15 Oct 88
51.	7-2125	Aircraft	Monarch Pass	15 Oct 88
52.	7-2138	Missing	Gunnison	16 Oct 88
53.	7-2140	ELT	Loveland	16 Oct 88
54.	7-2142	Missing	Pagosa Springs	17 Oct 88
55.	7-2168A	Missing	Gunnison	24 Oct 88
56.	7-2203	Blood	Alamosa	24 Oct 88
57.	7-2227A	Missing	Cortez	27 Oct 88
58.	7-2228A	Aircraft	Simla	27 Oct 88
59.	7-2238A	Missing	Westcliffe	28 Oct 88
60.	7-2254	ELT	Colorado Springs	31 Oct 88
61.	7-2270	ELT	Meadow Lake	03 Nov 88
62.	7-2298A	Missing	Devils Head	07 Nov 88
63.	7-2316A	Missing	Gunnison	09 Nov 88
64.	7-2432	Aircraft	Denver	22 Nov 88
65.	7-2470A	Missing	Granby	27 Nov 88
66.	7-2484A	Missing	Gunnison	30 Nov 88
67.	7-2561	ELT	Buckley	01 Dec 88
68.	7-2563	ELT	Walsenburg	01 Dec 88
69.	7-2589	ELT	Cortez	16 Dec 88

### SEARCH AND RESCUE MISSIONS - 1989

<u>MISSION NUMBER</u>		<u>TYPE OF MISSION</u>		<u>DATES</u>
1.	7-0118	ELT	Fort Carson	19 Jan 89
2.	7-0126	ELT	Stapleton	20 Jan 89
3.	7-0227	ELT	Centennial	06 Feb 89
4.	7-0236A	Missing	New Mexico	09 Feb 89
5.	7-0248	Aircraft	Squaw Mountain	10 Feb 89
6.	7-0301	ELT	Front Range	18 Feb 89
7.	7-0331	ELT	Fort Carson	21 Feb 89
8.	N89-019	Low Level Survey	Front Range	26 Feb 89
9.	7-0368	Aircraft	Pueblo	27 Feb 89
10.	7-0391	ELT	Telluride	03 Mar 89
11.	T89-198	SAREX	Lamar	17 Mar 89
12.	7-0607A	Missing	Fort Morgan	03 Apr 89
13.	7-0619	Aircraft	FNL	05 Apr 89
14.	7-0648	ELT	Crested Butte	08 Apr 89
15.	7-0783	ELT	Hugo	28 Apr 89
16.	7-0796A	Aircraft	Elbert County	29 Apr 89
17.	7-0898A	Missing	Cortez	12 May 89
18.	T89-232	SAREX	Eagle	19 May 89
19.	7-0989A	Missing		26 May 89
20.	7-1104	ELT	Durango	06 Jun 89
21.	7-1154	ELT		
22.	7-1229	Hiker	Snowmass	19 Jun 89
23.	T89-298	SAREX	FNL	23 Jun 89
24.	7-1338	Aircraft	Denver/Omaha	20 Jun 89

<u>MISSION NUMBER</u>		<u>TYPE OF MISSION</u>		<u>DATES</u>
25.	7-1358	ELT	Eagle	05 Jul 89
26.	7-1375	ELT	Rocky Mountain Natl. Park	04 Jul 89
27.	7-1401	Aircraft	Aurora	06 Jul 89
28.	7-1514	Aircraft	Gunnison	19 Jul 89
29.	T89-318	SAREX	Greeley	21 Jul 89
30.	7-1527	ELT	Centennial	21 Jul 89
31.	7-1606A	Missing	Crested Butte	27 Jul 89
32.	7-1623	ELT	FNL	30 Jul 89
33.	7-1678	ELT	Brighton	07 Aug 89
34.	7-1699	Blood	La Junta	10 Aug 89
35.	7-1706A	Missing	Hinsdale County	11 Aug 89
36.	7-1725	ELT	Durango	13 Aug 89
37.	T89-351	Stan/Eval	FNL	18 Aug 89
38.	7-1800	ELT	Aurora	21 Aug 89
39.	7-1926A	Missing	Custer County	04 Sep 89
40.	7-1935	Blood	Aspen	05 Sep 89
41.	7-1940	ELT	Akron	06 Sep 89
42.	7-1982	ELT	Near Buckley	12 Sep 89
43.	7-1989A	Missing	Gunnison	13 Sep 89
44.	T89-374	SAREX	Grand Junction	14 Sep 89
45.	N89-019	Low Level Survey		18 Sep 89
46.	7-2035	ELT	Weld County	19 Sep 89
47.	7-2235A	Missing	Gunnison	14 Oct 89
48.	7-2280	ELT	Meadow Lake	20 Oct 89
49.	7-2306	ELT	Meadow Lake	23 Oct 89
50.	89-296R	Blood	Kansas	24 Oct 89
51.	7-2354A	Missing	Gunnison	28 Oct 89
52.	T90-054	SAREX	Buena Vista	10 Nov 89
53.	7-2468A	Missing	Gunnison	12 Nov 89
54.	7-2514A	Missing	Cortez	17 Nov 89
55.	7-2545	ELT	Cortez	21 Nov 89
56.	7-2578A	Aircraft	Steamboat Springs	25 Nov 89
57.	7-2607A	Missing	Fremont County	28 Nov 89
58.	7-2648A	Missing		09 Dec 89
59.	7-2715A	Missing	Dolores County	14 Dec 89
60.	7-2731	Aircraft	Castle Rock	16 Dec 89
61.	7-2771	ELT	Aurora	23 Dec 89
62.	7-2778	ELT	Durango	24 Dec 89

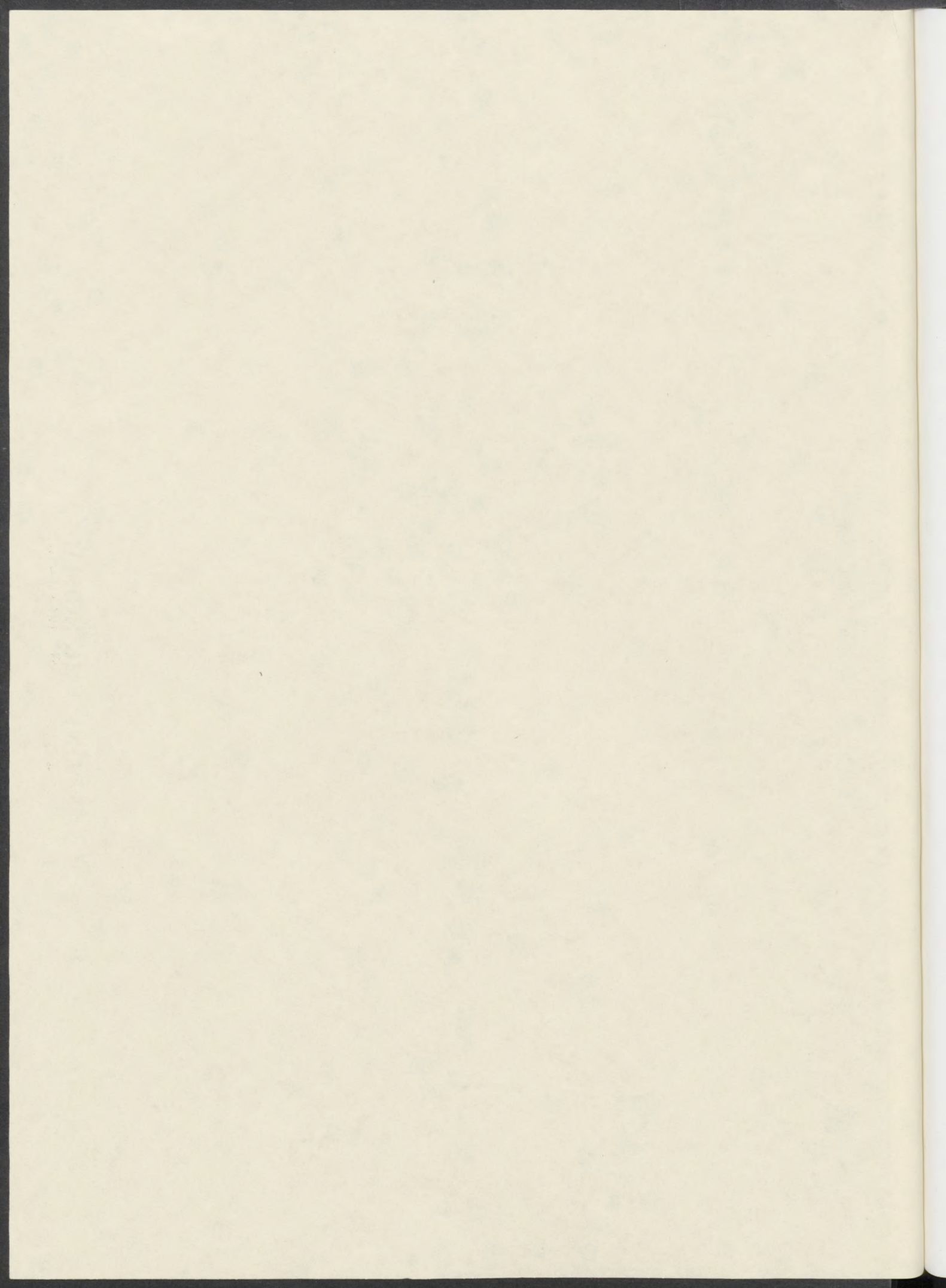
## SEARCH AND RESCUE MISSIONS - 1990

<u>MISSION NUMBER</u>		<u>TYPE OF MISSION</u>		<u>DATES</u>
1.	7-0104	Missing	Mount Massive	17 Jan 90
2.	7-0202	ELT	Flagler	03 Feb 90
3.	7-0417A	Avalanche	San Juan County	07 Mar 90
4.	7-0436	ELT	Colorado Springs	10 Mar 90
5.	7-0492	ELT	Colorado Springs	17 Mar 90
6.	7-0523	ELT		21 Mar 90
7.	7-0659	Missing	Elizabeth	09 Apr 90

MISSION NUMBERTYPE OF MISSIONDATES

8.	7-0676	ELT	Parker	11 Apr 90
9.	7-0690	ELT	Montrose	13 Apr 90
10.	7-0739	ELT	Akron	19 Apr 90
11.	7-0798	Missing	Leadville	27 Apr 90
12.	7-0867	ELT	Meadow Lake	04 May 90
13.	7-1004	ELT	Denver	23 May 90
14.	7-1031	Aircraft	Buena Vista	25 May 90
15.	7-1053A	Missing	Gunnison	28 May 90
16.	7-1167	ELT	Air Force Academy	09 Jun 90
17.	7-1177	ELT	Grand Junction	10 Jun 90
18.	7-1217	ELT	Fort Carson	14 Jun 90
19.	7-1255	Blood	Grand Junction	19 Jun 90
20.	7-1287	ELT	Flagler	23 Jun 90
21.	7-1327	ELT	Aspen	26 Jun 90
22.	7-1339	Aircraft	Fort Collins	27 Jun 90
23.	7-1345	ELT	Meeker	28 Jun 90
24.	7-1381A	Missing	Custer County	30 Jun 90
25.	7-1438	ELT		08 Jul 90
26.	7-1446A	Missing	Mt. Holy Cross	10 Jul 90
27.	7-1464	ELT	Denver	10 Jul 90
28.	7-1573A	Missing	Kit Carson Park	24 Jul 90
29.	7-1634	ELT	Pinyon Canyon	30 Jul 90
30.	7-1689A	Missing	Custer County	04 Aug 90
31.	7-1713A	Missing	Marble	08 Aug 90
32.	7-1731	ELT	Westcliffe	09 Aug 90
33.	7-1832	ELT	Fort Carson	19 Aug 90
34.	7-1834A	Dog Trans	Green Mountain Pass	20 Aug 90
35.	7-1871A	Missing	Maroon Bells	24 Aug 90
36.	7-1881	ELT	Glenwood Springs	25 Aug 90
37.	7-1948A	Missing	Hinsdale County	02 Sep 90
38.	7-1950A	Missing	Delores Park	03 Sep 90
39.	7-1976	ELT	Basalt	05 Sep 90
40.	7-2020	ELT	Denver	11 Sep 90
41.	7-2029A	Missing	Teller County	12 Sep 90
42.	7-2114	Aircraft	Yule Pass	23 Sep 90
43.	7-	Radar Drop	Eagle	03 Oct 90
44.	7-2222	ELT	Akron	05 Oct 90
45.	7-2309A	Missing	Montezuma County	13 Oct 90
46.	7-2341A	Transport	Salt Lake	18 Oct 90
47.	7-2342	ELT	Heyden	18 Oct 90
48.	7-2348	Blood	Aspen	18 Oct 90
49.	7-2362A	Missing	Gunnison	20 Oct 90
50.	7-2387A	Missing	Montezuma County	23 Oct 90
51.	7-2401A	Missing		24 Oct 90
52.	7-2481A	Missing	Montezuma County	04 Nov 90
53.	7-2518	ELT	Fort Collins	09 Nov 90
54.	7-2529	ELT	Brighton	10 Nov 90
55.	7-2531A	Missing	Cortez	11 Nov 90
56.	7-2581	Aircraft	Rifle	17 Nov 90
57.	7-2598	Aircraft	Grand Junction	20 Nov 90
58.	7-2647	ELT	Denver	28 Nov 90
59.	7-2793	ELT	Burlington	27 Dec 90

**DIVISION OF AVIATION**



# COLORADO DIVISION OF AVIATION

## Colorado Aeronautical Board

The Colorado Aeronautical Board is appointed by the Governor and consists of seven members representing specific Statewide constituencies.

- Michael Rock, Chairman - representing Eastern Slope government
- William Haight, Vice Chairman - representing Western Slope government
- Richard Bucknell, Secretary - representing Eastern Slope government
- David Leinsdorf - representing Western Slope government
- Fred Jaeger - representing airport managers organization
- Al Lopez - representing statewide pilots' association
- Lucille Bledsoe - representing statewide aviation interests

The Colorado Aeronautical Board meets monthly at locations throughout the State in an effort to understand the concerns of the aviation community statewide.

## Colorado Division of Aviation

Since its creation in early 1989, the Colorado Division of Aviation has made significant strides in developing a relevance to those interests and communities it serves. The division director, Dennis Roberts, began this task in July 1989 by establishing goals for the division to:

1. Establish a dialogue with Federal Aviation Administration and regional aviation authorities.
2. Create a legislative agenda in matters of aviation concern.
3. Develop a staff to support aviation activities in Colorado.
4. Provide an efficient system for reimbursement of aviation fuel sales taxes to publicly-owned, public-use airports throughout the State.
5. Act as aviation advocate for Colorado to assure development of State aviation resources, in increased industrial development, transportation capacity and economic expansion.
6. Develop greater public aviation awareness.

## Budget

Colorado Division of Aviation is cash funded by authority of C.R.S. 28-6-101 et seq. to utilize those funds which constitute \$.02 per gallon of all revenues collected from aviation gasoline excise taxes and incorporated in the Colorado Aviation Fund. The working budget is appropriated from the Aviation Fund by the General Assembly in an amount not to exceed 15 percent of the total revenues in the Aviation Fund.



## Operation and Staff

The Colorado Division of Aviation operates with a staff of 3.5 full-time equivalent (FTE) employees consisting of Director, Aviation Planner, Administrative Assistant and part-time Accounting Technician. The Aviation Planner position is funded ninety-percent through an aviation system planning grant from the Federal Aviation Administration.

Offices are located in facilities adjoining those of the Department of Military Affairs at 6848 S. Revere Parkway, Suite 101, Englewood, Colo.

## Activities

The principal thrust of activities for the Colorado Aeronautical Board and the Division of Aviation has been to establish a set of goals and objectives and create an environment which is supportive of aviation activities in Colorado. Immediate accomplishments for Fiscal Year 1990 are as follows:

1. Secured FAA grants to complete the Western Slope Element of the State Aviation System Plan, Pavement Condition Indexing, and 5-Year Capital Improvement Program. Funds amounting to \$150,000 were received from the FAA on June 1 for work to begin in Fiscal Year 1991.
2. Established dialogue with FAA, aviation industry, government, civic and community leaders to provide for cohesive and cooperative activities in promoting the State aviation environment.
3. Endeavored to receive recognition of the Colorado Constitution stipulation regarding the use of jet fuel sales tax revenues for aviation purposes.
4. Established permanent office locations with appropriate equipment and staff.
5. Completed reimbursement of aviation gas and jet fuel excise tax revenues to public-use, publicly-owned airport sponsors in an amount totaling more than \$25,000.
6. Cooperated with local municipalities, regional aviation authorities in assuring coordinated efforts to improve aviation system, facilities, and economic opportunities in aviation.

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