



Department of Local Affairs - FY 23 Annual Performance Report (November 2023)

Wildly Important Goals

The Department of Local Affairs, through its divisions, engages in numerous services to the State, many of which are spelled out in the State constitution or statutes. Yet there are certain functions, which are so fundamental that they warrant specific initiatives to advance the work of the Department in the coming year and three years into the future. These have been selected from a set of outcomes identified by the respective Divisions in the course of annual strategic planning and development of departmental Wildly Important Goals (WIGs).

This past fiscal year, DOLA focused on continuing our work to lower the cost burden of housing, assist local communities with becoming more resilient, and increase affordable housing opportunities in an increasingly unaffordable housing market. DOLA leveraged federal stimulus funds to create innovative and sustainable strategies, and deepened its work to make communities stronger and better able to recover after disasters, economic downturns, or other events.

Additional detail for these, and other, WIGs is available in the Department's Performance Plan, which may be accessed [here](#).



WIG 1: DOLA's Division of Housing will support the creation of at least 10,000 additional new or preserved affordable housing opportunities by June 30, 2023.

This goal is intended to help reduce the number of Coloradans who are severely housing cost burdened and provide more Coloradans with affordable, safe and stable housing. A housing opportunity is created when financial support provided to a housing development enables rents or sale prices at that development to be affordable. DOLA nearly completed this goal by June 30, 2023, supporting the creation of 9,894 new affordable housing opportunities, but our work on new housing opportunities did not end there. The goal of 10,000 was not met in its entirety due to the timing of housing grants that supported this measure, and we have since added new opportunities through awards that were made in August and September 2023, putting our current total over the 10,000 opportunity target.

Some of the strategies to achieve this goal included:

- Increasing outreach and technical assistance provided in communities.
- Deploying resources in new and innovative ways to leverage private sector funds.
- Filling the pipeline of applications which resulted in additional housing opportunities created.

As a part of this effort to create new affordable housing opportunities, DOLA increased the number of affordable housing units in high opportunity areas to over 3,500 and generated over 1,200 supportive housing units and service opportunities for people experiencing homelessness throughout the state.

WIG 2: The Division of Local Government will implement 18 resiliency actions in accordance with locally-driven resiliency roadmaps by June 30, 2023.

This goal was designed to enable local communities to collaborate on long term goals fostering economic resiliency, prioritize goals and begin to proactively implement their plans. DOLA successfully implemented all 16 of the economic resilience roadmap plans in the identified local communities, providing much needed technical support and assistance to make communities more resilient and adaptable to disaster and recovery needs. Fundamental to this success were two additional goals that were met by our DLG team - they implemented 23 resiliency actions and conducted 12 workshops across the state in preparation for developing these roadmaps.



WIG 3: DOLA's Division of Housing will provide funding to support the development of 800 units of affordable housing in communities that adopt qualifying innovative housing and land use strategies by June 30, 2023.

Successful completion of this goal will mean communities that have made the commitment to changing their approach to affordable housing policies and processes will see greater investments in long term affordable housing projects.

Some of the strategies used to successfully complete this goal included:

- Incentivizing location-efficient affordable housing, community benefits, energy efficiency/renewables, extended affordability terms, redevelopment of vacant commercial properties, and neighborhood investment where needed to complete projects and address inequities.
- Promoting the program widely to all local governments in the state who were interested in adopting qualifying strategies
- Making the grant program as accessible as possible for small and rural communities, and flexible enough that it responds to diverse community needs.
- Funding projects that met statutory priorities and program guidelines.

DOLA successfully developed over 950 affordable housing units in communities that adopted innovative housing and land use strategies, 79 of which DOLA also helped to fund through Planning Grant awards. In addition, DOLA provided project development assistance to every local government who expressed interest in this effort.

Performance Measures

WIG 1: DOLA's Division of Housing will support the creation of at least 10,000 additional new or preserved affordable housing opportunities by June 30, 2023.

Measure	FY20 Actual	FY21 Actual	FY22 Actual	Q1 FY23	Q2 FY 23	Q3 FY 23	Q4 FY 23	FY23 Goal	3-Year Goal
Number of new affordable housing opportunities	n/a	n/a	12,792	1,727	4,530	6,293	9,894	10,000	20,000
Increase the number of affordable housing units, supported by State funds, in high opportunity areas to 2,000 by June 30, 2023.	n/a	n/a	1,638	351	1,597	2,041	3,615	2,000	N/A
Generate 500 supportive housing units and services for persons experiencing homelessness by June 30, 2023.	n/a	n/a	621	408	801	1,034	1,253	500	1,000



WIG 2: The Division of Local Government will implement 18 resiliency actions in accordance with locally-driven resiliency roadmaps by June 30, 2023.

Measure	FY20 Actual	FY21 Actual	FY22 Actual	Q1 FY23	Q2 FY 23	Q3 FY 23	Q4 FY 23	FY23 Goal	3-Year Goal
Number of resiliency actions implemented by June 30, 2023	n/a	n/a	0	3	9	16	23	18	33
Conduct 6 workshops to help local governments develop 16 regional economic resiliency plans by March 30, 2023 that include resilience-related metrics, baselines, and goals to be tracked by local governments.	n/a	n/a	0	2	6	8	12	6	16
Develop 16 regional economic Resilience Roadmaps by March 30, 2023 that include resilience-related metrics, baselines, and goals to be tracked by regional teams.	n/a	n/a	0	2	13	15	16	16	16

WIG 3: DOLA's Division of Housing will provide funding to support the development of 800 units of affordable housing in communities that adopt qualifying innovative housing and land use strategies by June 30, 2023.

Measure	FY20 Actual	FY21 Actual	FY22 Actual	Q1 FY23	Q2 FY 23	Q3 FY 23	Q4 FY 23	FY23 Goal	3-Year Goal
Number of affordable housing units developed in communities that adopt qualifying innovative housing and land use strategies	n/a	n/a	580	0	0	969	969	800	N/A
DOLA will fund local governments to adopt 60 qualifying strategies as a result of the Planning Grant awards by June 30, 2023.	n/a	n/a	n/a	0	79	79	79	60	N/A
By December 1, 2022, DOLA staff will provide project development assistance to all local governments who submit project ideas for the innovative affordable housing planning grants.	n/a	n/a	n/a	0%	100%	100%	100%	100%	N/A