### STATE OF COLORADO



Colorado Department of Human Services

people who help people

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Christine Highnam Director

December 15, 2006

The Honorable Bill Owens 136 State Capitol Denver, Colorado 80203

Colorado General Assembly Office of the Chief Clerk 200 E. Colfax, Rm. 246 Denver, Colorado 80203

Colorado General Assembly Office of the Secretary of the Senate State Capitol, Rm. 250 Denver, Colorado 80203

Dear Governor Owens and Members of the Colorado General Assembly:

Enclosed is the 2006 Annual Report of the Office of Homeless Youth Services (OHYS), respectfully submitted pursuant to the Homeless Youth Services Act, CRS 26-5.9-101, House Bill 04-1107. This report can be accessed electronically at <a href="http://www.cdhs.state.co.us/shhp/Homeless-Youth.htm">http://www.cdhs.state.co.us/shhp/Homeless-Youth.htm</a>.

The Legislature passed the Homeless Youth Services Act in response to the overwhelming and diverse needs of homeless youth in Colorado. The intent of this legislation was to create a vehicle, through which, services to homeless youth statewide could be improved by coordinating current services and facilitating interagency collaboration to identify gaps, removing barriers, improving access and sharing information.

The Department of Human Services is pleased to house the Office of Homeless Youth Services and the project coordinator has just recently started an outcome oriented strategic planning process for the coming year.



Governor

Marva Livingston Hammons
Executive Director

In 2006, the Office of Homeless Youth Services focused on:

- Developing relationships with current key stakeholders;
- Reaching out to new stakeholders representing prevention services and faith-based agencies;
- Re-establishing an active Advisory Committee on Homeless Youth (ACHY);
- Facilitating an action-oriented five point strategic plan with the Advisory Committee on Homeless Youth to identify action items and measurable outcomes for the Office of Homeless Youth Services;
- Investigating the process by which youth exit systems of care in order to identify recommendations to improve youth access to personal vital documents and records needed to acquire services and personal identification;
- Building and maintaining housing capacity;
- Collecting and sharing data about youth who are homeless or at significant risk of homelessness;
   and
- Facilitating new opportunities for collaboration among stakeholders to better serve homeless and at-risk young people.

In 2007, the Office of Homeless Youth Services in conjunction with the Advisory Committee on Homeless Youth intends to focus on:

- Completing the Colorado Homeless Youth Strategic Action Plan;
- Further expanding the website;
- Offer increased communication and technical assistance to stakeholders regarding potential funding and training opportunities;
- Building and maintaining housing capacity;
- Increasing homeless youth consumer involvement;
- Vital documents acquisition and retention for youth exiting systems of care;
- · Acquiring better statistical information about homeless youth; and
- Serving as a link between the many Colorado initiatives that have homeless and vulnerable youth as their focus.

The Office will also continue to facilitate increased interagency communication and to identify further opportunities for collaboration.

Respectfully,

Executive Director

Colorado Department of Human Services

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Christine Highnam Director



Bill Owens Governor

Marva Livingston Hammons Executive Director

### 2006 Annual Report Colorado Department of Human Services

### Supportive Housing and Homeless Programs

### Office of Homeless Youth Services January 15, 2007

This report is submitted to the Governor and the General Assembly pursuant to the Homeless Youth Services Act (House Bill 02-1159) and House Bill 04-1107 concerning the performance of the Office of Homeless Youth Services and whether the office is effectively and efficiently meeting the goals specified.

### History of the Office of Homeless Youth Services (OHYS)

The Legislature passed the Homeless Youth Services Act (House Bill 02-1159) in 2002 in response to the overwhelming and diverse needs of homeless youth in Colorado. The intent of this legislation was to create a vehicle, through which, services to homeless youth statewide could be improved by coordinating current services and facilitating interagency collaboration to identify gaps, removing barriers, improving access and sharing information.

Initially, the OHYS was housed under the Colorado Department Public Health and Environment with proposed funding from the U.S. Office of Safe and Drug Free Schools (OSDFS) to support a full time staff position. However, the anticipated funding did not become available and the OHYS was in operation for just one year (July 2002 through June 2003) with a half-time staff position.

On May 21, 2004 the Governor signed House Bill 1107, authorizing the transfer of the Office of Homeless Youth Scrvices from the Department of Public Health and Environment to the Department of Human Scrvices, Supportive Housing and Homeless Programs (SHHP). A full time position was created, supported with federal funding administered by SHHP. The Homeless Youth Coordinator position was filled and the OHYS became fully operational in December 2004. The Homeless Youth Coordinator position was vacant for the first six months in 2006 due to staff turnover.

### Objectives of the Office of Homeless Youth Services

The Office of Homeless Youth Services is strongly encouraged to work with the Executive Directors, or their designees, of the Departments of Corrections, Education, Health Care Policy and Financing, Human Services, Public Safety, Public Health and Environment, the Judicial Department, as well as, private nonprofit and not-for-profit organizations, appropriate federal departments and other key stakeholders in the community. The Office of Homeless Youth Services seeks to:

- Identify and remove obstacles to the provision of services to homeless youth;
- Improve the quality of services provided to homeless youth;
- Reduce needless expenditures caused by the provision of overlapping services; and
- Identify funding resources available to entities serving homeless youth.

### 2006 Office of Homeless Youth Services Focus Areas

In 2006, the new Homeless Youth Coordinator focused on the following top priorities:

- Developing relationships with current key stakeholders;
- Reaching out to new stakeholders representing prevention services and faith-based agencies;
- Rc-establishing an active Advisory Committee on Homeless Youth (ACHY);
- Facilitating an action-oriented five point strategic plan with the Advisory Committee on Homeless Youth to identify action items and measurable outcomes for the Office of Homeless Youth Services:
- Investigating the process by which youth exit systems of care in order to identify recommendations to improve youth access to personal vital documents and records needed to acquire services and personal identification;
- Building and maintaining housing capacity;
- Collecting and sharing data about youth who are homeless or at significant risk of homelessness; and
- Facilitating new opportunities for collaboration among stakeholders to better serve homeless and at-risk young people.

### Involvement with Key Stakeholders

One of the ongoing activities of the Homeless Youth Coordinator is to continue building relationships with homeless youth providers across Colorado as well as gathering information from them on the progress of key initiatives and programs. The Homeless Youth Coordinator met with many current and new key stakeholders in order to more fully understand the current landscape of homeless youth services and resources in Colorado. Small and large group meetings were held to identify gaps and needs and to facilitating collaboration and change. Efforts were made to garner broad participation from additional service providers such as faith-based providers, youth mentoring providers, life skill providers, agencies offering youth homelessness prevention services, and agencies working on human trafficking issues related to homeless youth. Contact was also made with federal, state, county and municipal agencies who serve homeless youth and youth at significant risk of becoming homeless. In addition, dialogue occurred with the Denver Public Schools Educational Outreach Program, Denver Office of Workforce Development, Denver Police Department, Denver's Road Home, and the departments of social services/human services in Adams, Boulder, Denver, Jefferson, El Paso, Larimer, and Mesa counties.

### Involvement with Key Initiatives

There are a number of collaborative initiatives and activities across Colorado, focusing on homeless youth or youth in the margins and the obstacles they face in transitioning to adulthood successfully. These vulnerable "at-risk" youth are a broader population in addition to those already homeless, but are at tremendous risk of becoming homeless. As a result, the Office of Homeless Youth Services has been a visible and vocal presence in a number of these initiatives and activities, which include:

- Bridging the Gap at Mile High United Way (Jim Casey Youth Opportunity Initiative)
- CDPHE / Linking Interagency Networks for Kid's Services (LINKS)
- Colorado Department of Education, Title X Fall Gathering, Community Perspectives Panel on Homeless Youth
- · Homeless Youth Outreach Forum
- Young Women and Girls Living without a Home Forum
- Family To Family Kickoff
- Colorado Springs Annual Homeless Conference
- Denver's Road Home
- Mentally Ill in the Criminal Justice System Task Force
- Colorado Interagency Council on Homelessness A council created through Executive Order of the Governor with responsibility for strategic planning around the issues of homelessness including that of youth and family homelessness. In October 2006, the council hosted a Family Needs Summit, which provided national technical assistance to local communities in setting up or enhancing one-stop models of providing services to families and children. The Homeless Youth Coordinator participates on this council and will be instrumental in helping to implement recommendations that effect homeless youth. The Council has also been instrumental in providing training to case managers across the state on improving the SSI/SSDI application process.

In early 2007, the OHYS will assist in reinvigorating the Colorado Network for Youth (CONET). CONET is comprised of homeless youth providers from across the state that meets quarterly to network and coordinate services, to increase outreach and advocacy efforts, and to increase resources for youth in need. This previously active group has not met in some time and will now begin meeting on the same day as the Advisory Committee on Homeless Youth, to allow greater participation from group members in both committees. CONET participants are members of the National Network for Youth and work with the regional representatives to coordinate efforts. In addition, several CONET members will be attending the National Network for Youth Symposium in February 2007 allowing for further coordination with regional and national efforts to serve the homeless youth population.

### Strategic Planning Activities

During 2006, the OHYS, Advisory Committee on Homeless Youth (ACHY) met five times with representation from the U.S. Department of Health and Human Services, Administration for Children and Families (ACF), ten state agencies, nine counties, two public school districts and eleven community providers. A retreat was held with the Advisory Committee on October 11, 2006 and committee members went through a facilitated process resulting in the following activities being accomplished:

- Finalization of a Vision and Mission Statements
  - o Vision Statement: Public, Private, and Faith-Based Agencies working together to end youth homelessness in Colorado.

- o Mission Statement: The mission of the Advisory Committee on Homeless Youth is to end youth homelessness by improving the quality, availability, and accessibility of services provided to homeless youth and those at risk of homelessness.
- · Strengths, Wcakness, Opportunities and Threats (SWOT) Analysis completed
- Initial work on the development of a five-year strategic plan called the Colorado Homeless Youth Action Plan Draft attached. The purpose of the plan is to ensure that the primary objectives outlined in the legislation that created the OHYS are accomplished. Through this process, the members determined five priority areas to focus on and then ranked the areas in priority order. The five priority area statements in ranked order are:
  - 1. **PREVENTION:** To prevent youth homelessness by promoting a culture of individual, familial, community, and government responsibility.
  - HOUSING: To have safe, decent, easily accessible, and developmentally appropriate homes for every youth.
  - 3. **SUPPORTIVE SERVICES:** To provide comprehensive, wrap-around services to achieve maximum self-sufficiency or reunification.
  - 4. **PLANNING:** Establish best practices and policies based upon accurate data and strategic planning.
  - 5. OUTREACH: To identify and link vulnerable youth to appropriate housing and services.

Information from the various planning activities conducted by the ACHY over the past couple of years was compiled in order to create draft strategies and action steps. Workgroups representing each one of the five priority areas were formed and have begun meeting to further develop the action plan. Each workgroup will ensure that the primary objectives laid out in the legislation, which created the OHYS, are being accomplished through the action plan. Expected outcomes for the action plan are the identification and removal of obstacles to the provision of services to homeless youth; improved quality of services provided to homeless youth; reduction of needless expenditures caused by the provision of overlapping services to homeless youth; and identification of funding resources available to entities serving homeless youth.

The ACHY will continue to serve as an essential strategic planning body around youth homelessness in Colorado. The committee will produce the finished action plan and will be working on carrying out many of the Colorado Homeless Youth Action Plan activities during 2007.

### Vital Documents and Records

Over the past two years the OHYS looked at various issues faced by homeless youth regarding obtaining and maintaining photo identification as well as other vital documents and records such as birth certificates, social security cards, health records, and educational records. One issue of particular concern is that youth exiting systems of care, such as the child welfare, youth corrections, and juvenile justice systems, are often discharged without state issued photo identification and access to their vital documents and records. Lack of access to these documents can contribute to or exacerbate a homeless situation for these youth. The OHYS has explored this issue with representatives from the state systems of care, local service providers, homeless youth, and local county staff. In order to address this specific issue, the ACHY partnered with the Bridging the Gap at Mile High United Way to hold a forum on this issue in December 2006. At this forum, state and county representatives from systems of care along with service providers and other interested parties identified the current policies and practices occurring across the state around this issue. In addition, participants of the forum began to identify possible opportunities for improving the situation. These opportunities will be explored further at follow-up

meetings in early 2007. The OHYS is continuing to dialogue with ACHY members regarding other vital document and records issues related to homeless youth.

### Collecting and Sharing Data

Because there is no statewide source of data on homeless youth statewide, the OHYS collaborated with the Colorado Interagency Council on Homelessness to conduct a statewide count of homeless persons in August of 2006. The OHYS staff member worked with the survey planning committee to ensure that questions were designed that captured data on youth homelessness. The report from this survey, which included homeless youth and young adults, is due out in January 2007. The OHYS continues to work with the Council in preparation for another statewide count in early 2007.

In addition, the OHYS continues to collaborate with the local homeless continuums of care in Colorado to encourage more comprehensive coverage of youth and young adults surveyed in the annual January point-in-time surveys. The OHYS has also been working closely with the administrators of the statewide Homeless Management Information System (HMIS) to ensure that the data being collected will provide meaningful information regarding homeless youth receiving services in Colorado.

By working with the local homeless continuums of care, the OHYS was able to compile an initial homeless youth bed/housing inventory for the metropolitan Denver area. This data proved useful as the OHYS provided information and technical assistance to Bridging the Gap at Mile High United Way on an Environmental Scan of options for former foster care youth in need of shelter or housing assistance.

An analysis of the aforementioned data along with any additional sources, such as the Colorado Department of Education, Education for Homeless Children and Youth data, will yield powerful information that will influence the direction of the ACHY and the Colorado Homeless Youth Action Plan.

### **Building and Maintaining Housing Capacity**

The OHYS was instrumental in establishing a new licensed homeless youth shelter outside the Denver metropolitan area in Grand Junction, Colorado, which opened on May 1, 2006. In addition, providers in southwestern Colorado contacted the OHYS regarding a rise in the number of homeless youth seeking services in that area over the past few years. The OHYS has begun exploring opportunities in the area and is planning to facilitate further conversations with key stakeholders in 2007 regarding the lack of shelter and housing for youth in that area of the state.

This year the OHYS began exploring options to maintain and enhance the Family Unification Program (FUP) vouchers currently funded by the U.S. Department of Housing and Urban Development (HUD) and administered by Supportive Housing and Homeless Programs (SHHP) in partnership with the Division of Child Welfare, Denver Department of Human Services, Colorado Coalition for the Homeless, Family Tree, Urban Peak Denver and Colorado Springs and Volunteers of America. This collaborative project involves one hundred Section 8 vouchers, most of which are limited-term 18 month transitional housing vouchers designed to serve homeless young adults 18 – 21 who were in foster care on or after their sixteenth birthday. Combined with wrap-around services provided by the partner agencies, the FUP voucher program is an essential element in the further development of a housing continuum to serve this population. At the end of the initial five years of the program in mid 2007, HUD is allowing SHHP to explore some additional opportunities regarding how to structure the FUP program. The OHYS contacted all of the FUP partner agencies individually as well as the regional HUD field office staff to begin discussions regarding new opportunities for this program. The OHYS

has been able to develop a list of several alternatives for the FUP program. The OHYS will facilitate a meeting in January 2007 with all FUP partners to develop recommendations for SHHP and HUD regarding the direction of the program.

### Homeless Youth Services Website

The OHYS website has been updated and expanded to include current information about the history and mission of the OHYS, resource information, and an upcoming meetings schedule. The strategic planning information and Colorado Homeless Youth Action Plan draft are available on the website for review. Plans to continue expanding the website with relevant information and resources will be implemented in 2007 in order to ensure that the website is a relevant resource for stakeholders and consumers alike. The web site can be accessed at <a href="http://www.cdhs.state.co.us/shhp/Homeless-Youth.htm">http://www.cdhs.state.co.us/shhp/Homeless-Youth.htm</a>.

### Continuing the Work: 2007 and Beyond

In 2007, the Office of Homeless Youth Services, in conjunction with the Advisory Committee on Homeless Youth, will finish the Colorado Homeless Youth Action Plan, including any specific policy recommendations, to facilitate the reduction or removal of gaps, barriers and redundant services to homeless young people in Colorado. The OHYS also plans to further expand the homeless youth services website and to offer increased communication and technical assistance to stakeholders regarding potential funding and training opportunities. Other projects will include building and maintaining housing capacity, increasing homeless youth consumer involvement in the work of the OHYS, working to improve the vital documents acquisition and retention process for youth exiting systems of care, working to acquire better data and analyzing that data to better understand the statewide picture of youth homelessness, and serving as a link between the many Colorado initiatives that have homeless and vulnerable youth as their focus. The Office will also continue to facilitate increased interagency communication and to identify further opportunities for collaboration.

# Colorado Homeless Youth Action Plan - DRAFT OF WORK IN PROGRESS

responsionary.	Completion Date (Estimated)	on .			ed by January 2007 nd group	ed by			of be
The Box of the Post of the Pos	Benchmarks	List completed, reviewed by ACHY and placed on the Homeless Youth website			Initial list reviewed by the Prevention     workgroup.     Plan developed and     agreed to by the     Prevention workgroup to acquire     comprehensive information	Initial list reviewed by the Prevention workgroup.     Plan developed and agreed to by the Prevention Workgroup to acquire comprehensive information.	Agreement from stakeholders to move forward.		A comprehensive list of best practices that can be used by service organizations across the
THE PROPERTY AND P	Expected Outcomes	A comprehensive list of best practices that can be used by service organizations across the state for program planning			Identify current policies and practices for all systems for acquisition and retention of IDs and vital documents.	Identify barriers and opportunities	All youth will exit systems of care in Colorado with access to IDs and vital documents		A list of recommendations for improving access to these services for youth who are homeless
The second of th	Implementer:	·			Andy Johnson, Kippi Clausen				
;	Manager								
	Action(3)	Action 1.1.1 Identify current practices in systems of care in areas such as life skills and financial/asset management	Action 1.1.2	Action 1.1.3	Action 1.2.1  Call a meeting to discuss the easier acquisition of ID and vital documents for youth who are homeless cosponsored by ACHY and Bridging the Gap.	Action 1.2.2 See 1.2.1	Action 1.2.3 Develop a coordinated plan to ensure youth have access to IDs and vital documents upor exit from systems of care	Action 1.3.1 Identify current programs offering these activities to youth	Action 1.3.2 Develop best practices
	Strategy(-ies)	Strategy 1.1 Enhance transferable life skills provided to youth in systems of care in order to assist them in transitioning to			Strategy 1.2 Ensure that youth have access to ID and Vital Documents upon exit from systems of care			Strategy 1.3 Life long connections, mentoring, coaching, youth motivation and incentives	

Strategy(-tes)	Action(s)	Manager	Implementer <sup>2</sup>	Expected Outcomes	Benchmarks	Completion Date (Estimated)
Strategy 1.4 A Strengthen Families and provide family support	Action 1.4.1					
	Progress to Date		Barriers and	Barriers and/or Situational Changes	Immediate Next Steps (including potential technical assistance needs)	Steps ical assistance

The Manager is the individual responsible for coordinating each action.

<sup>2</sup> The Implementer is the individual (or entity) responsible for carrying-out each action.

# Colorado Homeless Youth Action Plan - DRAFT OF WORK IN PROGRESS

PRIORITY AREA TWO - H	PRIORITY AREA TWO - HOUSING: To have safe, decent, easily accessible, and developmentally appropriate homes for every would	estily acrestible, a	ad developmentally	moronriate homes for every	worth	
Strategy(-ies)	Action(s)	Manager	Implementer	Expected Outcomes	Benchmarks	Completi on Date (Estimate
Strategy 2.1 Conduct Environmental Scan in the Priority Area of Housing	Action 2.1.1 Review and update current Bridging the Gap Housing Environmental Scan and include statewide information to increase understanding of current housing resources and needs	Kippi Clausen 303-561-2386		Identification of gaps in housing continuum     Identification of gaps in resources for specialized populations	Environmental Scan complete.	March 2007
	Action 2.1.2 Create environmental scan of existing funding streams, statute and code as it relates to youth ages 16 – 23	Kippi Clausen 303-561-2386		Identification of challenges and opportunities with in current system		
	Action 2.1.3 Prioritize housing list from 10/06 list based on needs and gaps to guide Strategy 2	Kippi Clausen 303-561-2386		A housing needs list that will be based on the gaps analysis done by the ACHY.		1
Strategy 2.2 Establish data driven best practice for housing plan	Action 2.2.1 Conduct literature and rescarch review of local and national best practice	Kendall Rames 303-777-9198 x 135				June 2007
	Action 2.2.2 Develop recommendation for OHY Advisory Board for approval	Kendall Rames 303-777-9198 x 135				, <u> </u>
	Action 2.2.3 Create strategic financing plan for OHY for approved recommendation	Kendall Rames 303-777-9198 x 135				
Strategy 2.3 Increase/develop resources and plan to manage new and existing resources to support approved housing recommendation	Action 2.3.1 Identify barriers and challenges for partners and develop strategies to address			A coordinated plan will be implemented to increase housing opportunities for youth who are homeless     Action oriented strategy to address existing challenges/barriers (note 2.1.2)	New partnerships for the development of housing for youth who are homeless.	Sept 2007
	Action 2.3.2 Identify existing partners and their capacity to increase support for recommended housing plan			•	Increase assets and resources with in the community for youth and partners	

PRINTING TWO	ppingity AREA TWO HORSING: To bave safe, decent, ea	asily accessible, a	IDO DEVEIODMENTALLY	lecent, easily accessible, and developmentally appropriate dogres for every youdn.	June .	
Strategy(-ie3)	Action(s)	Manager	Implementer	Expected Outcomes	Benchmarks	Completi
		ı	1			on Date
						(Estimate d)
	Action 2.3.3				New partners will	
	Identify new partners in faith				participate in the	
	based				development of housing for	
	community/neighborhood				youth who are homeless	
	associations, and business					
	partners					
Strategy 2.4	Action 2.4.1			Increased public	PSA's developed and aired	October
Increase awareness and	Create and conduct public			awareness about the issues		2007
education among youth,	will/awareness campaign			and barriers faced by	Speakers bureau created	
community and				youth who are homeless	and utilized for public	
organization/agencies.					speaking opportunities	
) j	Action 2.4.2					
	Increase available asset specific					
	training to help youth					
	successfully maintain housing					
	and movement through housing					
	continuum					
	Action 2.4.3				ļ	
	Progress to Date		Barriers a	Barriers and/or Situational Changes	fmmediate	<b>fmmediate Next Steps</b>
					(includin	(including potential
					technical ne	technical assistance needs)
					4	

ation.	Completi on Date (Estimate d)				
n self-sufficiency or reunific	Benchmarks				
services to achieve maximur	Expected Outcomes				
iensive, wrap-around	Implementer <sup>2</sup>		· -		
provide compret	Manager'				
PRIORITY AREA THREE SUPPORTIVE SERVICES. To provide comprehensive, wrap-around services to achieve maximum self-sufficiency of reunification.	Action(s)	Action 3.1.1 Invite Agencies to participate and collect the data	Action 3.1.2 Tracking Funding	Action 3.1.3 Design the publication and distribute to intended audience	Action 3.2.1 Research what currently exists
PRIORITY AREA THREE	Strategy(-ies)	Strategy 3.1 Create a comprehensive resource book and/or website	consumers or providers which specifically identifies resources designed to serve	homeless and at-risk youth	Strategy 3.2 Create a kin message center

eunification.	Completi on Date	(Estimate													Immediate Next Steps	(including potential technical assistance	needs)
n self-sufficiency or r	Benchmarks														Imi	<u></u>	
BS: To provide comprehensive, wrap-around services to achieve maximum self-sufficiency or reunification.	Expected Outcomes														Barriers and/or Situational Changes	,	
hensive, wrap-around	Implementer					·									Barriers at		
provide compre	Manager																
-SUPPORTIVE SERVICES: To	Action(3)		Action 3.2.2	cover the setup and ongoing maintenance activities	Action 3.2.3	Research legal ramifications and promotion	Action 3.3.1	Contact key health care stakeholders such as CDPHE	Action 3.3.2	Care	Action 3.3.3 Engage and Include Health	Care Personnel	Action 3.3.4 Set up and begin the	communication (i.e. meeting, discussion)	Progress to Date		
PRIORITY AREA THREE - SUPPORTIVE SERVIC	Strategy(-les)						Strategy 3.3	Create a health care communication network	which would focus on the health care needs of	homeless youth					Pr		

# Colorado Homeless Youth Action Plan - DRAFT OF WORK IN PROGRESS

	Completi on Date (Estimate d)				First meeting scheduled for	January 2007				Immediate Next Steps (including potential technical assistance needs)	
	Benchmarks				Meetings Scheduled and held at least quarterly					Immediate (including technical	
data and strategic planning.	Expected Outcomes				1	Homeless youth serving agencies in Colorado will have increased opportunities for networking and collaboration				Barriers and/or Situational Changes	
based upon accurate	Implementer <sup>2</sup>									Barriers an	
ces and policies	Manager		,								
PRIORITY AREA FOUR - PLANNING: Establish best practices and policies based upon accurate data and strategic planning.	Action(s)	Action 4.1.1 Ensure participation from youth serving entities in homeless counts conducted by ICH, continua of care, CDE, etc.	Action 4.1.2	Action 4.1.3	Action 4.2.t Hold CONET meetings on the same day as each ACHY meeting		Action 4.2.2	Action 4.3.1	Action 4.3.2	Progress to Date	
PRIORITY AREA FOUR - P	Strategy(-ies)	Strategy 4.1 Create a report that shows the number and characteristics of homeless youth in Colorado			Strategy 4.2 Ensure that agencies have opportunities to network and coordinate			Strategy 4.3		Pro	

	Completi on Date (Estimate d)							
	Benchmarks						t Steps al assistance needs)	
ing and services.	Expected Outeomes						Immediate Next Steps (including potential technical assistance needs)	
h to apprepriate hous	Implementer <sup>2</sup>							
volnerable yout	Manager <sup>1</sup>						Changes	
PRIORITY AREA FIVE - OUTREACH: To identify and link vulnerable youth to appropriate housing and services.	Action(3)	Action 5.1.1	Action 5.1.2	Action 5.1.3	Action 5.2.1	Action 5.2.2	Barriers and/or Situational Changes	
PRIORITY AREA FIVE - O	Strategy(-les)	Strategy 5.1			Strategy 5.2		Progress to Date	