

Strategic Policy Initiatives

The Department of Public Health and Environment has identified several strategic policy initiatives for FY 2015-16 and beyond. For this performance evaluation, the Department has updated progress on the initiatives identified in the FY2016 Performance Plan that capture the Department's strategic and operational priorities, and reflect the overall direction as identified by Department leadership. The updates reflect data as of October 1, 2015. Additional detail for these, and other, strategic policy initiatives is available in the Department's Performance Plan, which may be accessed here.

SPI 1 - Healthy Eating Active Living and Obesity Prevention

Status of activities (18 total) as of 9/30/15: 72% on track, 28% on track with challenges

Goal 1: Reverse the upward obesity trend by aligning and intensifying efforts to develop a culture of health and creating conditions for Coloradans to achieve healthy weight across the lifespan.

Strategies:

- 1.1 Develop policies and programs that protect, promote and support breastfeeding-friendly environments.
- **1.2** Improve nutrition and physical activity environments for children younger than 18 years via early childhood education centers and schools, especially those that serve low-income populations.
- **1.3** Increase access to healthy foods and beverages in worksite and government settings.
- 1.4 Increase access to worksite wellness programs through a statewide network to assess, implement, communicate, and deliver national best practices in worksite wellness.
- 1.5 Increase the number of Coloradans with pre-diabetes or at high risk for type 2 diabetes who enroll in the CDC-recognized Diabetes Prevention Program (DPP) by increasing referrals to, use of, and reimbursement for the program.
- **1.6** Advance 'health in all policies' as a widespread philosophy for actively engaging in state and local land use, transportation, agriculture and community development initiatives and develop policy and environmental strategies that focus on increasing access to physical activity and promoting health equity.

Goal 2: Increase statewide capacity for coordinated obesity surveillance and for creating conditions to achieve healthy weight across the lifespan.

Strategies:

- **2.1** Develop tools, resources and support for increasing statewide governmental public health system coordination and capacity in reducing the upward obesity trend.
- 2.2 Standardize statewide student health and school health policy and practice data collection related to nutrition and other health indicators by (1) continuing to implement a unified approach to provide quality youth health data, including obesity and nutrition measures, via the Healthy Kids Colorado Survey and (2) implementing a unified approach to measure school health policies and practices, including prioritized school nutrition indicators, via the Colorado Healthy Schools Smart Source.

SPI 2 - Mental Health and Substance Abuse

Status of activities (23 total) as of 9/30/15: 100% on track

Goal 3 - Advance policy and community approaches to improve the social and emotional health of mothers, fathers, caregivers and children.

Strategies:



- **3.1** Support efforts designed to increase access to high quality mental and behavioral health care and develop and expand the behavioral health workforce to support healthy parenting.
- **3.2** Expand comprehensive social and emotional health screening of caregivers by increasing adoption of depression screening codes for caregivers at the child's visit.
- **3.3** Promote best practice mental health integration in all publicly funded primary care, and change the reimbursement structure for mental health services by increasing incentives.
- **Goal 4** Reduce the burden of depression in Colorado by improving screening and referral practices and reducing the stigma of seeking help for depression, especially among pregnant women, men of working age and individuals who are obese.

Strategies:

- **4.1** Increase the percent of mothers who are appropriately screened and treated for depression.
- **4.2** Decrease the stigma of depression and increase access to an online cognitive behavior therapy tool for working aged men through access to the Man Therapy campaign and website.
- **4.3** Provide best practices, tools and guidelines to primary care and behavioral health providers on screening and referral for depression and physical health care needs for obese patients.
- **Goal 5** Reduce prescription drug overdose death rates of Coloradans ages 15 and older by increasing safe prescribing practices and permanent disposal sites for controlled substances.

Strategies:

- **5.1** Improve usability and appropriate accessibility of the prescription drug monitoring program (PDMP) system through the use of information technology, increased stakeholder access and increase use as a public health tool.
- **5.2** Ensure all physicians and dentists receive continuing education about safe prescribing practices, including the use of the prescription drug monitoring program.
- **5.3** Ensure proper disposal of prescription drugs by establishing permanent drug disposal sites.

SPI 3 - Healthier Air

Status of activities (5 total) as of 9/30/15: 20% achieved, 80% on track

Goal 6 - Improve air quality by reducing emissions of air pollutants across Colorado.

Strategies:

- **6.1** Decrease nitrogen oxide (NOx) emissions statewide through regulatory mechanisms and emission standards that target a range of sources.
- 6.2 Reduce annual volatile organic compound (VOC) emissions in the ozone nonattainment area to attain the existing federal ozone standard.
- **6.3** Reduce annual emissions of carbon dioxide from electric generation units consistent with the Clean Air Clean Jobs Act and the forthcoming federal Clean Power Plan.

SPI 4 - Clean Water

Status of activities (2 total) as of 9/30/15: 100% on track

Goal 7 - Protect all designated uses for water bodies and drinking water by attaining water quality standards and restoring impaired water quality to attainable standards.

Strategy:



7.1 Improve water quality by expanding water body characterization, restoring impaired water bodies and maintaining water quality status with continued population growth.

SPI 5 – Sustainable, efficient programs and infrastructure Status of activities (15 total) as of 9/30/15: 80% on track, 20% on track with challenges

Goal 8 - Maintain and improve the sustainability and efficiency of CDPHE programs and infrastructure.

Strategies:

- **8.1** Develop a quality improvement (QI) culture across the department.
- **8.2** Improve workforce engagement.
- **8.3** Utilize health information, data and technology effectively.
- **8.4** Develop funding and resources.

SPI 6 – Promote Health Equity and Environmental Justice Status of activities (12 total): 33% achieved, 50% on track, 77% on track with challenges

Goal 9 - Create healthy people and healthy places throughout Colorado by focusing on health equity and environmental justice.

Strategies:

- **9.1** Language Services: Build upon previous implementation efforts of the CLAS (culturally and linguistically appropriate services) standards to increase knowledge of Limited English Proficiency policy, CLAS standards and available language services.
- 9.2 Increase engagement with disadvantaged subpopulations or areas of the state to promote healthy people and healthy places.

Operational Measures

SPI #1 - Healthy Eating Active Living and Obesity Prevention (Major Program Area – Prevention Services Division)

Process – Enrolling eligible state employees in the Diabetes Prevention Program.

Measure	FY12 Actual	FY13 Actual	FY14 Actual	FY15 Actual	Q1 FY16	1-Year Goal	3-Year Goal
Outcome measure: % of adults (aged 18+ years) who are	20.5%	21.3%	21.3%	21.31%	N/A		21.3%
obese (BMI greater than or equal to 30)							
Outcome measures: % of children(aged 2-14) who are				14.6%	N/A		14.5%
obese (BMI greater than or equal to the 95th percentile)							
Lead measure: % eligible state employees enrolled in	N/A	N/A	N/A	1.6%	6.7%		5%
Diabetes Prevention Program (by 2018)							

SPI #2 - Mental Health and Substance Abuse (Major Program Area - Prevention Services Division)

Process – Partner with Colorado Consortium to implement provider trainings and educational opportunities

Measure	FY12 Actual	FY13 Actual	FY14 Actual	FY15 Actual	Q1 FY16	1-Year Goal	3-Year Goal
Outcome measures: Self-reported, non-medical opiod				5.08%	N/A		3.5%
(prescription drug) use							



Lead measure: Prescription Drug Monitoring Program	20%	18.39%	18.44%	40%	75%
(PDMP) Utilization Rates (% of filled controlled substance					
prescriptions that have a query of the PDMP database)					

SPI #3 - Healthier Air (Major Program Area - Air Pollution Control Division)

Process - Create Colorado's Clean Power Plan

Measure	FY12 Actual	FY13 Actual	FY14 Actual	FY15 Actual	Q1 FY16	1-Year Goal	3-Year Goal
Outcome measures: Reduce annual emissions of CO2 by				1973 lb/MWh	N/A		1174 lb/MWh
power providers to comply with the new federal Clean Power Plan					(annual)		ID/IVIVVII
Lead measure: Reduce annual NOx emissions from coal-					1866 tons		24,600 tons
fired power plants							

Note: The Clean Power Plan also has an alternative target of capping statewide emissions at 29,900,397 tons per year. The target will be selected in 2017-2018 and may include the alternate measure/target.

SPI #4 - Clean Water (Major Program Area – Water Quality Control Division)

Process – Expanding water body characterization, restoring impaired water bodies and maintaining water quality status.

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Measure	FY12 Actual	FY13 Actual	FY14 Actual	FY15 Actual	Q1 FY16	1-Year Goal	3-Year Goal
Outcome measure: % of total miles of rivers and streams meeting quality standards				51.6%	N/A		58.6%
Outcome measure: % of total acres of lakes/reservoirs meeting quality standards				30.1%	N/A		42.1%
Outcome measure: % of streams/river miles assessed				78%	N/A		80%
Outcome measure: % of lake and reservoir acres assessed				42%	N/A		55%
Lead measure: # of new permit actions issued				1691	636		2000

SPI #5 - Sustainable, efficient programs and infrastructure (Major Program Areas - Administration)

Process – The OIT/CDPHE Business Technology Team's process to review requests and make decisions.

	Measure	FY12 Actual	FY13 Actual	FY14 Actual	FY15 Actual	Q1 FY16	1-Year Goal	3-Year Goal
ſ	Lead measure: % of time that Business Technology Team				100%	96%	100%	100%
	(BTT) requests reach a decision in under 6 weeks							

SPI #6 - Promote Health Equity and Environmental Justice (Major Program Areas - Office of Health Equity)

Process – Handling requests for Language Services at CDPHE for technical assistance, translation, and interpretation.

Measure	FY12 Actual	FY13 Actual	FY14 Actual	FY15 Actual	Q1 FY16	1-Year Goal	3-Year Goal
Lead Measure: # of CDPHE requests to Language Services				48	43 (Q1	48/month	48/month
for technical assistance, translation, and interpretation					average)		

