

# **Auraria Higher Education Center**

**FISCAL YEAR  
2017-18  
BUDGET**

**July 1, 2017**

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## **AURARIA HIGHER EDUCATION CENTER**

### **Mission**

The Auraria Higher Education Center is committed to providing an effective, comprehensive, and supportive environment that facilitates the missions of the Community College of Denver, Metropolitan State University of Denver, and University of Colorado Denver.

### **BUDGET OVERVIEW FY 2017-2018**

The Auraria Higher Education Center, located on a 150-acre campus in downtown Denver, serves three distinct academic institutions: the Community College of Denver, Metropolitan State University of Denver, and the University of Colorado Denver, representing a combined population of more than 40,000 students. The Center was created by a Governor's Executive Order in 1971. The order was formalized by statute in 1974 by the Colorado General Assembly. The legislation provided that the Board of Directors of the Auraria Higher Education Center (AHEC) manage facilities, buildings and grounds, allocate space, operate auxiliary & support services, develop long-range plans, and provide a process for facilitating and coordinating the needs of the three institutions.

The State appropriated funds for general operations (general fund) are received directly from the three institutions served by AHEC. AHEC's annual budget is also comprised of auxiliary revenues, enterprise revenues, and student-supported fees (student bond-funded facilities, RTD transportation pass, and the sustainable campus program). These components combine as the basis for AHEC's continued provision of quality services and efficient operations.

The FY 2017-2018 budget was developed with consideration to the following assumptions:

#### **General Fund**

- Total collective contributions to the General Fund from the three institutions will increase \$384,428 (or 2.0%) to fund mandated personnel costs (increased salary and benefit) and nominal increases to operating expenses – particularly related to the operation of facilities.
- The FY17-18 appropriation funded by the institutions continues to utilize a funding formula for institutional ratios based upon a blended combination of student enrollment and space utilization.
- The institutions have continued their commitment to fund critical deferred and controlled maintenance needs for the campus, providing \$1.8 million for this fiscal year (up from \$1.7 million in FY16-17).
- Utilities budgets have been held flat.
- Reliance on auxiliary cash transfers has been increased as planned due to the increase in parking rates, relieving the one-year burden of \$297,600 from the institutions.

## **BUDGET OVERVIEW, CONTINUED FY 2017-2018**

### **Student Facilities Bond Fund**

- Salaries and benefits will increase similar to the General Fund.
- Student fee revenues are based on institutional projections of enrollment, which are mostly flat.
- Student Bond Fee has been increased by 2.7% inflation (as allowed in the original student referendum vote) and will now be \$65.73 per semester, per student.
- Tivoli Student Union rental and lease revenues are stable and growing. The addition of the lease of the Comcast Media and Technology Center for CU Denver has captured a large footprint of leasable square footage.
- With a reduction in student headcount and FTE levels, as well as continued industry market changes, Bookstore revenues have continued to decrease, although the pace is slowing. The ID Program revenues (and associated expenses) are now recognized in the Bookstore, leading to a stable revenue projection.
- The Tivoli Starbucks coffee shop has continued to exceed expectations for revenue generation, as well as service levels. The store is considered a model licensed store for Starbucks, and has been featured nationally.
- The Auraria Early Learning Center will raise tuition between 3-5%, depending on campus status (student, faculty, staff, or community) and income bracket.

### **Parking Enterprise Revenue Bond Fund**

- Salaries and benefits will increase similar to the General Fund.
- Non-classified staffing has been increased by 10.0 FTE (with conforming reductions in student/part-time hourly) to provide consistent disability and nightrider shuttle services and enhanced enforcement of parking regulations.
- As approved in May of 2016, the second phase of the two-year rate increase will take effect. The increase is \$.25 on daily fee rates, with conforming adjustments to permit and passport prices.
- Parking revenue estimates have been adjusted for the planned resumed use of a portion of the Dogwood Lot, which was out of service for the construction of MSU Denver's AES Building (171 additional spaces).
- Parking revenues will continue to cover \$719,000 (representing half of the cost) of the Old Colfax Property COPs (MSU Denver's Regency Athletic Complex).

**AURARIA HIGHER EDUCATION CENTER**

**BOARD OF DIRECTORS  
FY 2017-2018  
BUDGET RESOLUTION**

**WHEREAS**, Title 23, Article 70, Section 105, of the Colorado Revised Statutes, as amended, describes the general powers of the Board of Directors of the Auraria Higher Education Center (the "Auraria Board"); and,

**WHEREAS**, subsection 105(c) empowers the Auraria Board to acquire, hold, lease as lessor or lessee, or dispose of property, both real and personal; and

**WHEREAS**, subsection 105(f) empowers the Auraria Board to employ, within funds appropriated for such purpose or otherwise made available there for, such employees as are necessary to perform the functions and carry out the duties of the Auraria Board, including a chief executive officer who shall report directly to the Auraria Board; and

**WHEREAS**, subsection 105(g) empowers the Auraria Board to assess, after approval of the governing boards of the constituent institutions, a special student fee which may be pledged as provided in section 23-70-108, C.R.S., and shall be collected as prescribed by the Auraria Board; and

**WHEREAS**, subsection 105(h) empowers the Auraria Board to do all things necessary to carry out the provisions of Article 70 in like manner as municipal corporations of this state; and

**WHEREAS**, Title 23, Article 70, Section 108, C.R.S., provides that when the Auraria Board enters into a contract for the advancement of funds as described in section 23-70-107, C.R.S., the Auraria Board is authorized, in connection with or as a part of such contract, to pledge special student fees or the net income derived from such land or facilities so constructed, acquired, and equipped as security for the repayment of the moneys borrowed; and

**WHEREAS**, the Auraria Board has entered into various agreements for the advancement of funds as specified in the proposed budget; and

**WHEREAS**, the Chief Executive Officer has presented to the Auraria Board the annual budget for the ensuing fiscal year 2017-18, and said budget includes all of the necessary funds to operate the Auraria Higher Education Center for the ensuing fiscal year, as well as sufficient funds for the payment of all financial obligations of the Auraria Board, and recommends that the Auraria Board approve said budget.

Now, therefore, be it resolved by the Auraria Board that the FY 2017-18 Auraria Budget as presented by the Chief Executive Officer is hereby approved on May 24, 2017.

  
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Yolanda Ortega, Chairperson  
Auraria Board of Directors

5/24/2017  
Date

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**TABLE 1**  
**AURARIA HIGHER EDUCATION CENTER**  
**SUMMARY ALL FUNDS**

ITEM	FY 16 Actual	FY 17 Budget	FY 17 Estimate	FY 18 Budget	Budget Change
Revenues:					
Auraria Institutions	18,852,754	19,628,225	19,628,225	20,012,653	384,428
Other Income	370,663	277,500	300,164	277,500	0
Facilities Auxiliaries	4,018,358	2,417,461	4,548,252	4,387,172	1,969,711
Other General Auxiliaries	961,127	934,253	1,012,266	966,415	32,162
Auxiliary Overhead/Reserve Support	5,674,502	5,251,902	5,251,902	5,549,502	297,600
Student Bond Fund Programs	17,852,701	17,800,663	17,753,069	17,942,603	141,940
Student Bond Facilities Fees	5,339,039	5,292,532	5,352,140	5,410,744	118,212
Student RTD Bus Pass Fees	7,634,424	8,102,571	8,203,658	7,998,595	-103,976
Sustainable Campus Fee	393,527	381,899	386,965	391,551	9,652
Parking Enterprise	9,926,242	10,078,100	10,532,775	11,597,775	1,519,675
Controlled/Deferred Maintenance	1,694,492	1,673,760	1,673,760	1,800,000	126,240
<b>Total Revenues</b>	<b>72,717,829</b>	<b>71,838,866</b>	<b>74,643,176</b>	<b>76,334,510</b>	<b>4,495,644</b>
Expenditures:					
Central Campus Expenses	6,402,988	6,868,806	6,706,868	6,832,522	-36,284
Executive Office	1,802,735	1,823,357	1,770,199	1,865,871	42,514
Auraria Business Services	2,071,631	2,159,079	2,108,374	2,202,460	43,382
Facilities Services	9,306,034	8,995,052	9,179,251	9,447,740	452,688
Campus Police	3,735,674	3,874,681	3,874,736	4,019,819	145,137
Auraria Campus Use & Support Services	1,365,908	1,436,652	1,445,815	1,471,242	34,591
Facilities Auxiliaries	4,050,602	2,399,501	4,540,882	4,386,029	1,986,528
Other General Auxiliaries	832,522	914,112	1,011,452	959,839	45,727
Student Auxiliary Programs	22,982,499	22,879,395	22,400,644	22,348,296	-531,099
Student RTD Bus Pass Fees	7,648,682	7,663,682	7,663,682	7,663,682	0
Sustainable Campus Fee Programs	222,233	550,000	550,000	550,000	0
Parking and Transportation Services	8,825,565	8,869,394	8,901,039	9,865,912	996,518
Auxiliary Deferred Maint./Land COP	2,049,260	1,397,300	1,597,300	2,470,350	1,073,050
Controlled/Deferred Maintenance	1,704,871	1,673,760	1,673,760	1,800,000	126,240
<b>Total Expenditures</b>	<b>73,001,204</b>	<b>71,504,772</b>	<b>73,424,002</b>	<b>75,883,763</b>	<b>4,378,992</b>

**TABLE 2  
AURARIA HIGHER EDUCATION CENTER  
GENERAL FUND OPERATING BUDGET**

ITEM	FY 16 Actual	FY 17 Budget	FY 17 Estimate	FY 18 Budget	Budget Change
<b>Revenues:</b>					
MSU Denver Appropriation	9,587,005	9,944,134	9,944,134	10,141,336	197,202
CU Denver Appropriation	6,546,307	6,835,743	6,835,743	7,185,894	350,151
CCD Appropriation	2,719,442	2,848,348	2,848,348	2,685,423	-162,925
<b>Sub Total Institutions</b>	<b>18,852,754</b>	<b>19,628,225</b>	<b>19,628,225</b>	<b>20,012,653</b>	<b>384,428 2.0%</b>
Auxiliary Overhead Transfer	2,960,720	3,027,079	3,027,079	3,306,406	279,327
Auxiliary Operating Transfer In	2,713,782	2,224,823	2,224,823	2,243,096	18,273
Controlled/Deferred Maintenance Funding	1,694,492	1,673,760	1,673,760	1,800,000	126,240
Other Income	370,663	277,500	300,164	277,500	0
<b>Total Revenues</b>	<b>26,592,411</b>	<b>26,831,387</b>	<b>26,854,051</b>	<b>27,639,655</b>	<b>808,268 3.0%</b>
<b>Expenditures by Operating Division:</b>					
Executive Office	1,802,735	1,823,357	1,770,199	1,865,871	42,514
Auraria Business Services	2,071,631	2,159,079	2,108,374	2,202,460	43,382
Facilities Services	9,306,034	8,995,052	9,179,251	9,447,740	452,688
Campus Police	3,735,674	3,874,681	3,874,736	4,019,819	145,137
Auraria Campus Use & Support Services	1,365,908	1,436,652	1,445,815	1,471,242	34,591
<b>Sub Total</b>	<b>18,281,982</b>	<b>18,288,821</b>	<b>18,378,376</b>	<b>19,007,133</b>	<b>718,312 3.9%</b>
<b>Central Campus Expenses:</b>					
Utilities	4,128,482	4,800,000	4,437,440	4,800,000	0
Debt Service Admin. Bldg	1,086,709	1,103,590	1,105,590	1,102,110	-1,480
Debt Service Science Bldg	71,690	71,630	71,630	71,603	-27
Insurance	528,236	493,586	493,586	448,503	-45,083
Campus Telecomm Switch	309,771	340,000	340,000	340,000	0
Software Costs & Maintenance	278,101	60,000	258,622	70,306	10,306
Controlled/Deferred Maintenance Projects	1,704,871	1,673,760	1,673,760	1,800,000	126,240
<b>Sub Total</b>	<b>8,107,859</b>	<b>8,542,566</b>	<b>8,380,628</b>	<b>8,632,522</b>	<b>89,956 1.1%</b>
<b>Total Expenditures</b>	<b>26,389,841</b>	<b>26,831,387</b>	<b>26,759,004</b>	<b>27,639,655</b>	<b>808,268 3.0%</b>
<b>Revenue Over/(Under) Expenditures</b>	<b>202,570</b>	<b>0</b>	<b>95,047</b>	<b>0</b>	



**TABLE 3  
AURARIA HIGHER EDUCATION CENTER  
STUDENT REVENUE BOND FUND**

	<b>FY 16 Actual</b>	<b>FY 17 Budget</b>	<b>FY 17 Estimate</b>	<b>FY 18 Budget</b>	<b>Budget Change</b>	
<b>Revenues:</b>						
Student Bond Fees	5,056,642	4,969,765	5,039,075	5,093,976	124,211	
Tivoli Quad/Student Spaces Fee	369,547	398,713	396,119	400,733	2,020	
Tivoli Student Union Operations	3,559,980	3,510,445	2,963,285	3,202,934	-307,511	
Early Learning Center	2,457,586	2,479,268	2,448,388	2,554,769	75,501	
Tivoli Station (Bookstore)	10,877,320	10,790,950	11,108,155	10,852,950	62,000	
Tivoli Starbucks	957,815	1,020,000	1,233,241	1,331,950	311,950	
Institutional Bond Fee Collection Costs	-87,150	-75,946	-83,054	-83,965	-8,019	
<b>Total Revenues</b>	<b>23,191,740</b>	<b>23,093,195</b>	<b>23,105,209</b>	<b>23,353,347</b>	<b>260,152</b>	<b>1.1%</b>
<b>Expenditures:</b>						
Student Fee Revenue Bond Debt Service	2,694,101	2,751,606	2,752,480	2,760,520	8,914	
Tivoli Quad/Student Spaces Debt Service	256,515	399,286	385,330	393,680	-5,606	
Tivoli Student Union Operations	5,289,040	5,406,751	4,765,283	4,739,501	-667,250	
Early Learning Center	2,352,163	2,409,833	2,397,546	2,457,123	47,290	
Tivoli Station (Bookstore)	11,235,139	10,732,097	10,762,508	10,582,823	-149,274	
Tivoli Starbucks	922,544	953,482	1,113,000	1,206,110	252,628	
<b>Sub-Total Expenditures</b>	<b>22,749,502</b>	<b>22,653,055</b>	<b>22,176,147</b>	<b>22,139,757</b>	<b>-513,298</b>	<b>-2.3%</b>
Insurance	227,731	218,840	218,840	200,506	-18,334	
Statewide Indirect Cost Assessment	5,266	7,500	5,657	8,033	533	
<b>Total Expenditures</b>	<b>22,982,499</b>	<b>22,879,395</b>	<b>22,400,644</b>	<b>22,348,296</b>	<b>-531,099</b>	<b>-2.3%</b>
<b>Revenue Over/(Under) Expenditures</b>	<b>209,241</b>	<b>213,800</b>	<b>704,565</b>	<b>1,005,051</b>		
<b>Beginning Balance</b>	<b>4,426,422</b>	<b>3,569,020</b>	<b>4,024,189</b>	<b>4,328,754</b>		
Refunding Proceeds	0	0	0	0		
Aux Deferred Maint/Capital Improvements	-611,474	-200,000	-400,000	-1,000,000	800,000	
<b>Net Reserve Expenditures</b>	<b>-611,474</b>	<b>-200,000</b>	<b>-400,000</b>	<b>-1,000,000</b>	<b>800,000</b>	<b>400.0%</b>
<b>Ending Balance</b>	<b>4,024,189</b>	<b>3,582,820</b>	<b>4,328,754</b>	<b>4,333,805</b>		
Operating Reserve	1,838,600	1,830,352	1,792,052	1,787,864		
Capital Reserve	2,185,589	1,752,468	2,536,702	2,545,941		

**TABLE 4  
AURARIA HIGHER EDUCATION CENTER  
PARKING ENTERPRISE REVENUE BOND FUND**

	<b>FY 16 Actual</b>	<b>FY 17 Budget</b>	<b>FY 17 Estimate</b>	<b>FY 18 Budget</b>	<b>Budget Change</b>	
<b>Revenues:</b>						
Parking User Charges	9,071,382	9,327,400	9,381,075	10,440,075	1,112,675	11.9%
Fines	582,897	545,000	920,000	920,000	375,000	68.8%
Interest	137,234	70,000	96,000	100,000	30,000	42.9%
Other	134,729	135,700	135,700	137,700	2,000	1.5%
<b>Total Program Revenues</b>	<b>9,926,242</b>	<b>10,078,100</b>	<b>10,532,775</b>	<b>11,597,775</b>	<b>1,519,675</b>	<b>15.1%</b>
<b>Expenditures:</b>						
Personnel	1,571,086	1,611,069	1,800,363	1,980,822	369,753	
Operating Expenses	3,984,997	3,998,453	3,843,016	4,621,141	622,688	
Sub Total	5,556,083	5,609,522	5,643,379	6,601,963	992,441	
Parking Revenue Bond Debt Service	3,104,740	3,079,318	3,079,318	3,082,095	2,777	
<b>Sub-Total Expenditures</b>	<b>8,660,823</b>	<b>8,688,840</b>	<b>8,722,697</b>	<b>9,684,058</b>	<b>995,218</b>	<b>11.5%</b>
Insurance	160,003	171,554	171,553	172,214	660	
Statewide Indirect Cost Assessment	4,739	9,000	6,789	9,640	640	
<b>Total Expenditures</b>	<b>8,825,565</b>	<b>8,869,394</b>	<b>8,901,039</b>	<b>9,865,912</b>	<b>996,518</b>	<b>11.2%</b>
<b>Revenue Over/(Under) Expenditure</b>	<b>1,100,677</b>	<b>1,208,706</b>	<b>1,631,736</b>	<b>1,731,863</b>		
<b>Beginning Balance</b>	<b>3,829,560</b>	<b>2,937,954</b>	<b>2,992,451</b>	<b>3,426,887</b>		
Parking Facilities Deferred Maintenance	-714,737	-478,000	-478,000	-750,000	272,000	
Land Payment	-723,049	-719,300	-719,300	-720,350	1,050	
Transfer to Capital Reserve	-500,000	0	0	-250,000	250,000	
<b>Total Reserve Expenditure</b>	<b>-1,937,786</b>	<b>-1,197,300</b>	<b>-1,197,300</b>	<b>-1,720,350</b>	<b>523,050</b>	<b>43.7%</b>
<b>Ending Balance</b>	<b>2,992,451</b>	<b>2,949,360</b>	<b>3,426,887</b>	<b>3,438,400</b>	<b>489,040</b>	<b>16.6%</b>

**TABLE 5**  
**AURARIA HIGHER EDUCATION CENTER**  
**AUXILIARY REVENUE TRANSFERS TO GENERAL FUND OPERATIONS**

<b>Auxiliary Program</b>	<b>FY 16 Actual</b>	<b>FY 17 Budget</b>	<b>FY 17 Estimate</b>	<b>FY 18 Budget</b>
Parking Operations	1,044,770	1,063,988	1,063,988	1,432,957
Early Learning Center	255,291	255,352	255,352	258,982
Tivoli Student Union	1,193,538	1,193,671	1,193,671	1,088,365
Facilities Fleet Management	6,420	6,420	6,420	6,420
Media Center Auxiliary	15,515	15,515	15,515	15,515
Tivoli Station (Bookstore)	378,605	378,452	378,452	377,025
Tivoli Starbucks	0	47,100	47,100	60,560
King Center Rents	6,959	6,959	6,959	6,959
General Classroom Rent	16,050	16,050	16,050	16,050
Campus Police Auxiliary	1,619	1,619	1,619	1,619
Telecomm Aux. & Long Distance	41,953	41,953	41,953	41,953
<b>Overhead Transfer to General Fund</b>	<b>2,960,720</b>	<b>3,027,079</b>	<b>3,027,079</b>	<b>3,306,406</b>
Tivoli Student Union	851,841	726,708	726,708	463,212
Tivoli Station (Bookstore)	365,000	0	0	0
Vending Auxiliary	90,000	90,000	90,000	90,000
Parking	1,406,941	1,408,115	1,408,115	1,689,884
<b>Operating Transfer to Support General Fund</b>	<b>2,713,782</b>	<b>2,224,823</b>	<b>2,224,823</b>	<b>2,243,096</b>
<b>Total Transfers to General Fund</b>	<b>5,674,502</b>	<b>5,251,902</b>	<b>5,251,902</b>	<b>5,549,502</b>

**TABLE 6  
AURARIA HIGHER EDUCATION CENTER  
CAPITAL CONSTRUCTION APPROPRIATIONS**

Description	FY08-09	FY09-10	FY10-11	FY11-12	FY12-13	FY13-14	FY14-15	FY15-16	FY16-17	FY17-18
<b>State-Funded Construction Projects:</b>										
Science Building Renovation/Addition	63,619,180	-	-	-	-	-	-	-	-	-
Auraria Library Renovation	-	-	-	-	-	4,000,000	22,848,307	-	-	-
<b>Total State-Funded Construction</b>	<b>63,619,180</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>4,000,000</b>	<b>22,848,307</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>State-Funded Controlled Maintenance Projects:</b>										
Arts Building, R & R Indoor Air Quality, Window, HVAC	949,467	1,078,986	-	-	-	-	-	-	-	-
Life Safety Sprinkler Installation - Central, West, and Arts	-	-	-	852,535	768,585	1,091,833	-	-	-	-
10th Street Pedestrian Mall ADA Improvements	-	-	-	-	-	564,901	576,934	-	588,988	-
Replace Fire Alarm Systems	-	-	-	-	-	-	638,693	408,753	578,643	362,468
Facilities Services Building - Mechanical/Roof Replacement	-	-	-	-	-	-	843,776	-	-	-
Arts Building Telecom Room EPO	-	-	-	-	-	-	-	-	-	301,774
<b>Total Controlled Maintenance</b>	<b>949,467</b>	<b>1,078,986</b>	<b>-</b>	<b>852,535</b>	<b>768,585</b>	<b>1,656,734</b>	<b>2,059,403</b>	<b>408,753</b>	<b>1,167,631</b>	<b>664,242</b>
<b>Total Construction and Controlled Maintenance</b>	<b>64,568,647</b>	<b>1,078,986</b>	<b>0</b>	<b>852,535</b>	<b>768,585</b>	<b>5,656,734</b>	<b>24,907,710</b>	<b>408,753</b>	<b>1,167,631</b>	<b>664,242</b>
<b>Auraria Foundation Grant-Funded Projects:</b>										
Kiln Roof Project	250,000	-	-	-	-	-	-	-	-	-
Infrastructure Master Plan	-	-	300,000	-	-	-	-	-	-	-
Strategic Implementation Plan	-	-	-	300,000	-	-	-	-	-	-
Campus Monument Signage	-	-	-	-	400,000	100,000	-	-	-	-
Larimer Connectivity	-	-	-	-	100,000	-	-	-	-	-
Visual Arts Building: Vision & Programming	-	-	-	-	-	75,000	-	-	-	-
Tivoli Park/Quad	-	-	-	-	-	-	3,300,000	-	-	-
<b>Total Foundation-Funded Construction</b>	<b>250,000</b>	<b>-</b>	<b>300,000</b>	<b>300,000</b>	<b>500,000</b>	<b>175,000</b>	<b>3,300,000</b>	<b>-</b>	<b>-</b>	<b>-</b>

# Executive Office

- Agency Units
- Human Resources
- Communications & Campus Relations
- Planning & Development
- Process Transformation
- Equal Opportunity

## AURARIA HIGHER EDUCATION CENTER

### Executive Office

Including CEO Office, Campus Planning, & Human Resources

### SUMMARY

<b>Expenditure Item</b>	<b>FY 15-16 Actual</b>	<b>FY 16-17 Budget</b>	<b>FY 16-17 Estimate</b>	<b>FY 17-18 Budget</b>	<b>Budget Change</b>	<b>Percent Change</b>
Exempt Salaries/Benefits	1,190,377	1,202,164	1,200,947	1,261,570	59,406	4.9%
FTE	9.5	9.5	9.5	9.5	0.0	0.0%
Classified Salaries/Benefits	357,197	408,073	355,364	394,060	-14,013	-3.4%
FTE	6.0	6.0	6.0	6.0	0.00	0.0%
Other Salary/Benefits	21,617	11,500	12,000	11,500	0	0.0%
Total Personal Services	1,569,191	1,621,737	1,568,311	1,667,130	45,393	2.8%
FTE	15.5	15.5	15.5	15.5	0.00	0.0%
Operating Expenses	217,234	201,621	201,888	198,741	-2,880	-1.4%
Capital Expenditures	16,311	0	0	0	0	
<b>Total Program Expenditures</b>	<b>1,802,735</b>	<b>1,823,357</b>	<b>1,770,199</b>	<b>1,865,871</b>	<b>42,514</b>	<b>2.3%</b>

**AURARIA HIGHER EDUCATION CENTER**

**PROGRAM:** Auraria Campus Management  
**FUND:** General Fund  
**SOURCE OF FUNDS:** Institution Cash and Auxiliary Chargebacks  
**ACCOUNTING COST CENTER:** 1000-1100, 1000-1104

<b>Program Expenditures</b>	<b>FY 15-16 Actual</b>	<b>FY 16-17 Budget</b>	<b>FY 16-17 Estimate</b>	<b>FY 17-18 Budget</b>
Exempt Salaries:				
Subtotal Exempt Salaries	829,189	826,366	831,757	876,917
Subtotal Exempt Benefits	228,596	242,464	235,000	244,322
Total Exempt Salaries/Benefits	1,057,785	1,068,830	1,066,757	1,121,239
FTE	8.5	8.5	8.5	8.5
Classified Salaries:				
Subtotal Classified Salaries	0	0	0	0
Subtotal Classified Benefits	0	0	0	0
Total Classified Salaries/Benefits	0	0	0	0
FTE	0.0	0.0	0.0	0.0
Other Salary/Benefits	11,870	0	0	0
Total Personal Services	1,069,655	1,068,830	1,066,757	1,121,239
Total FTE	8.5	8.5	8.5	8.5
Operating Expenses	200,962	172,976	172,574	172,976
<b>Total Program Expenditures</b>	<b>1,270,617</b>	<b>1,241,806</b>	<b>1,239,331</b>	<b>1,294,215</b>

**AURARIA HIGHER EDUCATION CENTER**

**UNIT:** Campus Relations  
**PROGRAM:** Human Resources  
**FUND:** General Fund  
**SOURCE OF FUNDS:** Institution Cash and Auxiliary Chargebacks  
**ACCOUNTING COST CENTER:** 1000-1210

<b>Program Expenditures</b>	<b>FY 15-16 Actual</b>	<b>FY 16-17 Budget</b>	<b>FY 16-17 Estimate</b>	<b>FY 17-18 Budget</b>
Exempt Salaries:				
Subtotal Exempt Salaries	100,492	99,492	100,488	104,529
Subtotal Exempt Benefits	32099.71	33,842	33,702	35,803
Total Exempt Salaries/Benefits	132,592	133,334	134,190	140,331
FTE	1.0	1.0	1.0	1.0
Classified Salaries:				
Subtotal Classified Salaries	257,610	289,622	265,225	293,857
Subtotal Classified Benefits	99,587	118,450	90,139	100,203
Total Classified Salaries/Benefits	357,197	408,072	355,364	394,060
FTE	6.0	6.0	6.0	6.0
Other Salary/Benefits	9,747	11,500	12,000	11,500
Total Personal Services	499,535	552,906	501,554	545,891
Total FTE	7.0	7.0	7.0	7.0
Operating Expenses	16,271	28,645	29,314	25,765
<b>Total Program Expenditures</b>	<b>515,807</b>	<b>581,551</b>	<b>530,868</b>	<b>571,656</b>



# Auraria Business Services

- Business & Accounting
- Procurement
- Agency IT & Campus Telecommunications
- Distribution Services

AURARIA HIGHER EDUCATION CENTER

UNIT: Business Services

SUMMARY

<b>Expenditure Item</b>	<b>FY 15-16 Actual</b>	<b>FY 16-17 Budget</b>	<b>FY 16-17 Estimate</b>	<b>FY 17-18 Budget</b>	<b>Budget Change</b>	<b>% Change</b>
Exempt Salaries and Benefits	647,655	658,517	690,309	748,075	89,558	13.6%
FTE	5.33	5.33	6.33	6.33	1.00	18.8%
Classified Salaries and Benefits	1,296,556	1,308,841	1,204,210	1,256,133	-52,708	-4.0%
FTE	19.0	19.0	18.5	18.5	-0.5	-2.6%
Other Salary and Benefits	-25,025	20,000	24,000	16,000	-4,000	-20.0%
Total Personal Services	1,919,186	1,987,358	1,918,518	2,020,208	32,850	1.7%
Total FTE	24.33	24.33	24.83	24.83	0.50	2.1%
Business Services Operating Expenses	152,445	171,721	189,856	182,252	10,531	6.1%
Auxiliary Programs	254,211	257,266	269,777	245,834	-11,432	-4.4%
FTE	1.5	1.5	1.5	1.5	0	
Capital Expenditures	0	0	0	0	0	
<b>Total Program Expenditures</b>	<b>2,325,842</b>	<b>2,159,079</b>	<b>2,108,374</b>	<b>2,202,460</b>	<b>43,381</b>	<b>2.0%</b>
General Fund	2,071,631	2,159,079	2,108,374	2,202,460		
Auxiliary Expense	254,211	257,266	269,777	245,834		

**AURARIA HIGHER EDUCATION CENTER**

**UNIT:**

**Business Services**

**PROGRAM:**

**Campus Business Services**

**FUND:**

**General Fund**

**SOURCE OF FUNDS:**

**Institution Cash and Auxiliary Chargebacks**

**ACCOUNTING COST CENTERS:**

**1000-1200, 1000-1202, 1000-1204, 1000-1206**

<b>Program Expenditures</b>	<b>FY 15-16 Actual</b>	<b>FY 16-17 Budget</b>	<b>FY 16-17 Estimate</b>	<b>FY 17-18 Budget</b>
<b>Exempt Salaries:</b>				
Subtotal Exempt Salaries	324,530	325,099	315,788	330,331
Subtotal Exempt Benefits	94,212	102,589	98,808	98,182
Total Exempt Salaries/Benefits	418,741	427,688	414,596	428,513
FTE	3.33	3.33	3.33	3.33
<b>Classified Salaries:</b>				
Subtotal Classified Salaries	764,446	760,872	728,746	776,167
Subtotal Classified Benefits	278,661	289,733	260,659	285,043
Total Classified Salaries/Benefits	1,043,107	1,050,605	989,406	1,061,210
FTE	15.5	15.5	16.0	16.0
Other Salary/Benefits	-19,859	20,000	22,000	16,000
Total Personal Services	1,441,990	1,498,293	1,426,001	1,505,723
FTE	18.83	18.83	19.33	19.33
Operating Expenses	85,626	91,450	117,554	102,700
<b>Total Program Expenditures</b>	<b>1,527,616</b>	<b>1,589,743</b>	<b>1,543,555</b>	<b>1,608,423</b>

**AURARIA HIGHER EDUCATION CENTER**

**UNIT:** Business Services  
**PROGRAM:** Information Technology & Telecommunications  
**FUND:** General Fund  
**SOURCE OF FUNDS:** Institution Cash and Auxiliary Chargebacks  
**ACCOUNTING COST CENTER:** 1000-1220, 1000-1230

<b>Program Expenditures</b>	<b>FY 15-16 Actual</b>	<b>FY 16-17 Budget</b>	<b>FY 16-17 Estimate</b>	<b>FY 17-18 Budget</b>
Exempt Salaries:				
Subtotal Exempt Salaries	173,468	171,468	209,133	243,801
Subtotal Exempt Benefits	55,445	59,361	66,580	75,761
Total Exempt Salaries/Benefits	228,913	230,829	275,713	319,562
FTE	2.0	2.0	3.0	3.0
Classified Salaries:				
Subtotal Classified Salaries	189,955	191,490	154,725	140,502
Subtotal Classified Benefits	63,494	66,746	60,079	54,422
Total Classified Salaries/Benefits	253,449	258,236	214,804	194,924
FTE	3.5	3.5	2.5	2.5
Other Salary/Benefits	-5,166	0	2,000	0
Total Personal Services	477,196	489,065	492,517	514,486
Total FTE	5.5	5.5	5.5	5.5
Operating Expenses	66,819	80,271	72,302	79,552
<b>Total Program Expenditures</b>	<b>544,015</b>	<b>569,336</b>	<b>564,819</b>	<b>594,038</b>

**AURARIA HIGHER EDUCATION CENTER**

**UNIT:** Business Services  
**PROGRAM:** Campus Telephone Services  
**FUND:** Auxiliary  
**SOURCE OF FUNDS:** Telephone Service Charges  
**ACCOUNTING COST CENTER:** 2000-2200

Program Revenues/Expenditures		Rev	FY 15-16	FY 16-17	FY 16-17	FY 17-18
Revenue Sources	Obj Code	Actual	Budget	Estimate	Budget	
Other Revenue	40471	9,630	0			
AHEC Revenue	40501	216,131	143,000	170,000	152,000	
MSU Denver Revenue	40502	46,636	77,000	66,000	65,000	
CU Denver Revenue	40503	22,981	29,500	26,000	23,000	
CCD Revenue	40504	6,831	7,800	7,800	6,000	
<b>Total Program Revenues</b>		<b>302,209</b>	<b>257,300</b>	<b>269,800</b>	<b>246,000</b>	
<b>Expenditures</b>						
Subtotal Classified Salaries		69,534	81,234	62,783	84,413	
Subtotal Classified Benefits		26,267	32,349	23,500	31,939	
Total Classified Salaries/Benefits		95,801	113,583	86,283	116,351	
FTE		1.5	1.5	1.5	1.5	
Other Salaries/Benefits		33,251	18,000	52,676	21,000	
Total Personal Services		129,052	131,583	138,959	137,351	
FTE		1.5	1.5	1.5	1.5	
Operating Expenses:		4,212	21,740	18,875	6,540	
Other Costs:						
AHEC Overhead		41,953	41,943	41,943	41,943	
Cost of Goods Sold		78,995	62,000	70,000	60,000	
Subtotal Other Costs		120,948	103,943	111,943	101,943	
<b>Total Program Expenditures</b>		<b>254,211</b>	<b>257,266</b>	<b>269,777</b>	<b>245,834</b>	
Revenues Over/(Under) Expenses		47,998	34	23	166	

# Central Campus Expenses & Funds

- Central Operating Expenses
- Debt Service
- Student Fees

**AURARIA HIGHER EDUCATION CENTER**

**PROGRAM:**

**Central Campus Operating Expenses**

**FUND:**

**General Fund**

**SOURCE OF FUNDS:**

**Institution Cash, Auxiliary Chargebacks, Reserve**

**ACCOUNTING COST CENTER:**

**1000-1250**

<b>Program Expenditures</b>	<b>FY 15-16 Actual</b>	<b>FY 16-17 Budget</b>	<b>FY 16-17 Estimate</b>	<b>FY 17-18 Budget</b>
GGCC & Computer Software Maint.	278,101	60,000	258,622	70,306
Telephone Switch	309,771	340,000	340,000	340,000
<b>Total Telecommunications</b>	<b>587,872</b>	<b>400,000</b>	<b>598,622</b>	<b>410,306</b>
<b>Insurance</b>				
Liability Insurance	12,044	24,266	24,265	15,791
Property Insurance	240,621	273,302	273,303	294,208
Workmens Compensation	275,571	196,018	196,018	138,504
<b>Total Insurance</b>	<b>528,236</b>	<b>493,586</b>	<b>493,586</b>	<b>448,503</b>
<b>Utilities</b>				
Steam	851,610	1,100,000	966,777	1,050,000
Electricity	2,671,482	3,000,000	2,827,452	3,000,000
Water/Sewer	503,434	510,000	515,155	575,000
Natural Gas	101,956	190,000	128,056	175,000
<b>Total Utilities</b>	<b>4,128,482</b>	<b>4,800,000</b>	<b>4,437,440</b>	<b>4,800,000</b>
<b>Total Program Expenditures</b>	<b>5,244,590</b>	<b>5,693,586</b>	<b>5,529,648</b>	<b>5,658,809</b>

**AURARIA HIGHER EDUCATION CENTER**

**PROGRAM:**

**Debt Service**

**FUND:**

**General Fund**

**SOURCE OF FUNDS:**

**Institution Cash, Auxiliary Chargebacks**

**ACCOUNTING COST CENTER:**

**1000-1250, 6000-6105**

<b>Program Expenditures</b>	<b>FY 15-16 Actual</b>	<b>FY 16-17 Budget</b>	<b>FY 16-17 Estimate</b>	<b>FY 17-18 Budget</b>
Administration Building				
Certificates of Participation Series 2015				
Principal	820,000	840,000	840,000	855,000
Interest	248,209	249,590	249,590	231,110
Sub Total Debt Service	1,068,209	1,089,590	1,089,590	1,086,110
Deposit to Renewal/Replacement	13,000	13,000	13,000	13,000
Bond Trustee Costs	5,500	1,000	3,000	3,000
Total	1,086,709	1,103,590	1,105,590	1,102,110
AHEC Science Building Debt Service				
Certificates of Participation Series 2008				
Principal	36,938	38,719	38,719	40,690
Interest	34,752	32,911	32,911	30,913
Sub Total Debt Service	71,690	71,630	71,630	71,603
Bond Trustee Costs	0	0	0	0
Total	71,690	71,630	71,630	71,603
<b>Total Debt Service</b>	<b>1,158,399</b>	<b>1,175,220</b>	<b>1,177,220</b>	<b>1,173,713</b>



**AURARIA HIGHER EDUCATION CENTER**

**PROGRAM:** Campus Vending  
**FUND:** Auxiliary  
**SOURCE OF FUNDS:** Vending Machines  
**ACCOUNTING COST CENTER:** 2000-2280

<b>Program Revenues/Expenditures</b>	<b>Object Code</b>	<b>FY 15-16 Actual</b>	<b>FY 16-17 Budget</b>	<b>FY 16-17 Estimate</b>	<b>FY 17-18 Budget</b>
<b>Revenue Sources</b>					
Vending Revenue	40714	90,000	90,000	90,000	90,000
<b>Total Program Revenues</b>		<b>90,000</b>	<b>90,000</b>	<b>90,000</b>	<b>90,000</b>
<b>Expenditures</b>					
General Fund Support		90,000	90,000	90,000	90,000
<b>Total Program Expenditures</b>		<b>90,000</b>	<b>90,000</b>	<b>90,000</b>	<b>90,000</b>
Revenues Over/(Under) Expenses		0	0	0	0

**AURARIA HIGHER EDUCATION CENTER**

**PROGRAM:** Student Revenue Bond Fee  
**FUND:** Student Revenue Bond Fund  
**SOURCE OF FUNDS:** Student Fee Assessed for Student Bond Debt Service  
**ACCOUNTING COST CENTER:** 3000-3250

Program Revenues/Expenditures	Object Code	FY 15-16 Actual	FY 16-17 Budget	FY 16-17 Estimate	FY 17-18 Budget
<b>Revenue Sources</b>					
Bond Fee - MSU Denver	40891	2,572,113	2,541,463	2,547,491	2,577,108
Bond Fee - CU Denver	40892	1,746,505	1,704,891	1,761,190	1,790,710
Bond Fee - CCD	40893	836,487	816,672	824,048	820,933
Bond Fee - Other	40894	9,588	8,000	9,000	9,000
<b>Total Gross Revenues</b>		<b>5,164,693</b>	<b>5,071,026</b>	<b>5,141,729</b>	<b>5,197,751</b>
<b>Expenditures</b>					
Institution Adm. Fee	54205	81,038	75,946	76,991	77,831
Institution Bad Debt Expense	54400	108,051	101,261	102,654	103,775
Bond Trustee Costs		2,845	2,000	2,000	2,000
Transfer to Debt Service		2,691,256	2,749,606	2,750,480	2,758,520
Transfer to Student Auxiliary Fund		2,281,503	2,142,213	2,209,604	2,255,625
<b>Total Expenditures</b>		<b>5,164,693</b>	<b>5,071,026</b>	<b>5,141,729</b>	<b>5,197,751</b>

**PROGRAM:** Tivoli Park/Student Spaces Fee  
**FUND:** Student Revenue Bond Fund  
**SOURCE OF FUNDS:** Student Fee Assessed for Tivoli Park Debt Service  
**ACCOUNTING COST CENTER:** 3000-3260

Program Revenues/Expenditures	Object Code	FY 15-16 Actual	FY 16-17 Budget	FY 16-17 Estimate	FY 17-18 Budget
<b>Revenue Sources</b>					
Bond Fee - MSU Denver	40891	180,657	200,140	200,615	203,095
Bond Fee - CU Denver	40892	126,542	134,260	138,694	141,121
Bond Fee - CCD	40893	70,496	64,313	64,894	64,695
<b>Total Gross Revenues</b>		<b>377,695</b>	<b>398,713</b>	<b>404,203</b>	<b>408,911</b>
<b>Expenditures</b>					
Institution Adm. Fee	54205	6,112	5,981	6,063	6,134
Institution Bad Debt Expense	54400	8,148	7,975	8,084	8,178
Bond Trustee Costs		2,500	1,000	1,000	1,000
Transfer to Debt Service		254,015	384,330	384,330	392,680
<b>Total Expenditures</b>		<b>270,775</b>	<b>399,286</b>	<b>399,477</b>	<b>407,992</b>

**AURARIA HIGHER EDUCATION CENTER**

**PROGRAM:** RTD Bus Pass Program  
**FUND:** RTD Contract  
**SOURCE OF FUNDS:** Student Fee Assessed for RTD Pass  
**ACCOUNTING COST CENTER:** 8000-8300

Program Revenues/Expenditures	Object Code	FY 15-16 Actual	FY 16-17 Budget	FY 16-17 Estimate	FY 17-18 Budget
<b>Revenue Sources</b>					
RTD Fee - MSU Denver	40502	3,965,166	4,220,109	4,219,330	4,116,735
RTD Fee - CU Denver	40503	2,666,918	2,823,725	2,917,014	2,860,515
RTD Fee - CCD	40504	1,279,236	1,352,613	1,364,856	1,311,450
Institution Bad Debt/Adm. Fee	40905,10	-276,896	-293,876	-297,542	-290,105
<b>Total Program Revenues</b>		<b>7,634,424</b>	<b>8,102,571</b>	<b>8,203,658</b>	<b>7,998,595</b>
<b>Expenditures</b>					
RTD Contract Payment		7,648,682	7,648,682	7,648,682	7,648,682
Other Expenses		0	15,000	15,000	15,000
<b>Total Program Expenditures</b>		<b>7,648,682</b>	<b>7,663,682</b>	<b>7,663,682</b>	<b>7,663,682</b>
Beginning Balance		-301,215	-315,473	-315,473	224,503
Revenues Over/(Under) Expenses		-14,258	438,889	539,976	334,913
Balance Remaining in Program		-315,473	123,416	224,503	559,416

**AURARIA HIGHER EDUCATION CENTER**

**PROGRAM:**

**Sustainable Campus Program Fee**

**FUND:**

**Sustainable Campus Program Fee**

**SOURCE OF FUNDS:**

**Student Fee Assessed for SCP**

**ACCOUNTING COST CENTER:**

**8000-8800**

Program Revenues/Expenditures	Object Code	FY 15-16 Actual	FY 16-17 Budget	FY 16-17 Estimate	FY 17-18 Budget
<b>Revenue Sources</b>					
SCP Fee - MSU Denver	40502	204,390	198,215	199,025	201,524
SCP Fee - CU Denver	40503	137,470	133,796	137,595	140,029
SCP Fee - CCD	40504	65,940	63,739	64,380	64,199
Institution Bad Debt/Adm. Fee	40905,10	-14,273	-13,851	-14,035	-14,201
<b>Total Program Revenues</b>		<b>393,527</b>	<b>381,899</b>	<b>386,965</b>	<b>391,551</b>
<b>Expenditures</b>					
SCP Programs		222,233	550,000	550,000	550,000
<b>Total Program Expenditures</b>		<b>222,233</b>	<b>550,000</b>	<b>550,000</b>	<b>550,000</b>
Beginning Balance		920,782	1,092,076	1,092,076	929,041
Revenues Over/(Under) Expenses		171,294	-168,101	-163,035	-158,449
Balance Remaining in Program		1,092,076	923,975	929,041	770,592

# Facilities Services

- Custodial Services
- Operations & Maintenance
- Project Management & Construction
- Environmental Health & Safety
- Capital Construction

**AURARIA HIGHER EDUCATION CENTER**

**Facilities Services**

**SUMMARY**

<b>Expenditure Item</b>	<b>FY 15-16 Actual</b>	<b>FY 16-17 Budget</b>	<b>FY 16-17 Estimate</b>	<b>FY 17-18 Budget</b>	<b>Budget Change</b>	<b>Percent Change</b>
Exempt Salaries/Benefits	1,038,770	955,778	1,042,419	1,001,753	45,975	4.8%
FTE	8.8	8.8	8.75	8.75	0.0	0.0%
Classified Salaries/Benefits	7,084,612	6,572,174	7,254,010	6,783,437	211,263	3.2%
FTE	124.0	124.0	123.5	123.5	-0.5	-0.4%
Other Salary/Benefits	-860,104	-259,500	-1,044,282	-149,000	110,500	-42.6%
Total Personal Services	7,263,278	7,268,452	7,252,147	7,636,190	367,738	5.1%
FTE	132.8	132.8	132.25	132.25	-0.5	-0.4%
Other Current Expenses	2,028,956	1,726,600	1,912,104	1,811,550	84,950	4.9%
Auxiliary Programs	4,050,602	2,399,501	4,540,882	4,386,029	1,986,528	82.8%
FTE	3.0	3.0	3.0	3.0	0.0	
Capital Expenditures	13,799	0	15,000	0		
<b>Total Program Expenditures</b>	<b>13,356,636</b>	<b>11,394,553</b>	<b>13,720,133</b>	<b>13,833,770</b>	<b>2,439,217</b>	<b>21.4%</b>
General Fund	9,306,034	8,995,052	9,179,251	9,447,740	452,688	5.0%
Auxiliary Expense	4,050,602	2,399,501	4,540,882	4,386,029	1,986,528	82.8%

**AURARIA HIGHER EDUCATION CENTER**

**UNIT:**

**Operations & Services**

**PROGRAM:**

**Management and Maintenance of Campus Facilities**

**FUND:**

**General Fund**

**SOURCE OF FUNDS:**

**Institution Cash and Auxiliary Chargebacks**

**ACCOUNTING COST CENTER:**

**1000-1300 through 1000-1360**

<b>Program Expenditures</b>	<b>FY 15-16 Actual</b>	<b>FY 16-17 Budget</b>	<b>FY 16-17 Estimate</b>	<b>FY 17-18 Budget</b>
Exempt Salaries:				
Subtotal Exempt Salaries	803,858	728,394	791,958	765,257
Subtotal Exempt Benefits	234,913	227,384	250,461	236,496
Total Exempt Salaries/Benefits	1,038,770	955,778	1,042,419	1,001,753
FTE	8.75	8.75	8.75	8.75
Classified Salaries:				
Subtotal Admin/Customer Support	154,772	166,068	174,749	190,764
FTE	4.0	4.0	4.5	4.5
Subtotal Maintenance	2,180,246	2,181,564	2,100,712	2,103,894
FTE	43.0	43.0	40.0	40.0
Subtotal Project Management	133,880	131,880	132,880	135,836
FTE	2.0	2.0	2.0	2.0
Subtotal Custodial	2,143,003	1,864,184	2,338,091	1,862,565
FTE	63.0	63.0	63.0	63.0
Subtotal Grounds	376,898	391,236	375,274	402,924
FTE	10.0	10.0	10.0	10.0
Subtotal Environmental Health & Life Safety	105,189	103,080	104,080	229,488
FTE	2.0	2.0	2.0	4.0
Subtotal Classified Salaries	5,093,989	4,838,012	5,225,786	4,925,472
Subtotal Classified Benefits	1,990,624	1,734,162	2,028,223	1,857,965
Total Classified Salaries/Benefits	7,084,612	6,572,174	7,254,010	6,783,437
Sub Total FTE	124.0	124.0	123.5	123.5
Other Salary/Benefits	503,735	175,500	365,910	248,000
Billable Salary/Benefits	-1,363,840	-435,000	-1,410,192	-397,000
Total Personal Services	7,263,278	7,268,452	7,252,147	7,636,190
Total FTE	132.75	132.75	132.25	132.25
Other Current Expenses	2,028,956	1,726,600	1,912,104	1,811,550
<b>Total Program Expenditures</b>	<b>9,292,235</b>	<b>8,995,052</b>	<b>9,164,251</b>	<b>9,447,740</b>

**AURARIA HIGHER EDUCATION CENTER**

**UNIT:**

**Operations & Services**

**PROGRAM:**

**Project Mgt./Lock Auxiliary/O&M Fee-For-Service**

**FUND:**

**Auxiliary**

**SOURCE OF FUNDS:**

**Charges for Services**

**ACCOUNTING COST CENTER:**

**2000-2310, 2000-2311**

<b>Program Revenues/Expenditures</b>	<b>FY 15-16 Actual</b>	<b>FY 16-17 Budget</b>	<b>FY 16-17 Estimate</b>	<b>FY 17-18 Budget</b>
<b>Revenue Sources</b>				
External Revenue	-2,666	10,000	9,214	8,000
MSU Denver FFS Revenue	64,935	46,000	60,460	65,000
CCD FFS Revenue	55,327	35,000	53,592	53,592
Project Revenue	3,594,233	2,005,000	4,112,905	3,950,000
<b>Total Program Revenue</b>	<b>3,711,830</b>	<b>2,096,000</b>	<b>4,236,171</b>	<b>4,076,592</b>
<b>Expenditures</b>				
Billable Salary/Benefits Transfer	364,189	264,521	304,315	296,736
Cost of Materials & Operating	3,377,327	1,831,479	3,931,856	3,779,856
<b>Total Program Expenditures</b>	<b>3,741,515</b>	<b>2,096,000</b>	<b>4,236,171</b>	<b>4,076,592</b>
Revenues Over/(Under) Expenses	-29,685	0	0	0



**AURARIA HIGHER EDUCATION CENTER**

**UNIT:** Operations & Services  
**PROGRAM:** Vehicle Services  
**FUND:** Auxiliary  
**SOURCE OF FUNDS:** Charges for Services  
**ACCOUNTING COST CENTER:** 2000-2320

Program Revenues/Expenditures	Rev Obj Code	FY 15-16 Actual	FY 16-17 Budget	FY 16-17 Estimate	FY 17-18 Budget
<b>Revenue Sources</b>					
AHEC Revenue	40501	17,108	22,000	20,000	22,000
MSU Denver Revenue	40502	5,112	2,000	3,000	3,500
CCD Revenue	40504	1,128	500	500	1,200
External Revenue	40505	56,219	70,000	75,000	70,000
<b>Total Program Revenue</b>		<b>79,567</b>	<b>94,500</b>	<b>98,500</b>	<b>96,700</b>
Operating Costs		65,785	87,000	92,600	90,000
Overhead Chargeback		6,420	6,420	6,420	6,420
<b>Total Program Expenditures</b>		<b>72,205</b>	<b>93,420</b>	<b>99,020</b>	<b>96,420</b>
Revenues Over/(Under) Expenses		7,362	1,080	-520	280

**UNIT:** Operations & Services  
**PROGRAM:** Grounds Services to RTD & Institutional Buildings  
**FUND:** Auxiliary  
**SOURCE OF FUNDS:** Charges for Services  
**ACCOUNTING COST CENTER:** 2000-2330, 2000-2331

Program Revenues/Expenditures	Rev Obj Code	FY 15-16 Actual	FY 16-17 Budget	FY 16-17 Estimate	FY 17-18 Budget
<b>Revenue Sources</b>					
External Revenue (RTD/Hotel)	40471	59,556	59,556	41,880	41,880
MSU Denver Revenue	40502	97,903	97,903	100,000	100,000
CU Denver Revenue	40503	41,701	41,701	41,701	42,000
CCD Revenue	40504	27,801	27,801	30,000	30,000
<b>Total Program Revenue</b>		<b>226,961</b>	<b>226,961</b>	<b>213,581</b>	<b>213,880</b>
<b>Expenditures</b>					
Classified Salaries:					
Subtotal Classified Salaries		106,742	111,360	113,643	115,430
Subtotal Classified Benefits		38,343	40,699	42,548	43,087
Total Classified Salaries/Benefits		145,084	152,059	156,191	158,517
FTE		3.0	3.0	3.0	3.0
Other Salary/Benefits		3,290	2,000	4,500	2,000
Billable Salary/Benefits Transfer		31,133	14,222	27,500	28,000
Total Personal Services		179,508	168,281	188,191	188,517
Total FTE		3.0	3.0	3.0	3.0
Operating Expenses		57,374	41,800	17,500	24,500
<b>Total Program Expenditures</b>		<b>236,882</b>	<b>210,081</b>	<b>205,691</b>	<b>213,017</b>
Revenues Over/(Under) Expenses		-9,921	16,880	7,890	863

# Auraria Campus Police Department

- Police Services
- Neighborhood Community Officer Program
- Public Safety Emergency Preparedness
- Crime Prevention & Investigation

**AURARIA HIGHER EDUCATION CENTER**

**UNIT: Campus Relations**

**SUMMARY**

<b>Expenditure Item</b>	<b>FY 15-16 Actual</b>	<b>FY 16-17 Budget</b>	<b>FY 16-17 Estimate</b>	<b>FY 17-18 Budget</b>	<b>Budget Change</b>	<b>Percent Change</b>
Exempt Salaries/Benefits	583,567	571,374	580,813	616,367	44,993	7.9%
FTE	5.0	5.0	5.0	5.0	0.0	0.0%
Classified Salaries/Benefits	2,692,333	2,981,323	2,955,688	3,073,377	92,054	3.1%
FTE	39.0	39.0	39.0	39.0	0.0	0.0%
Other Salary/Benefits	147,233	50,000	57,000	50,000	0	0.0%
Total Personal Services	3,423,133	3,602,697	3,593,500	3,739,744	137,047	3.8%
FTE	44.0	44.0	44.0	44.0	0.0	0.0%
Operating Expenses	252,985	271,985	270,736	280,075	8,090	3.0%
Capital Expenditures	59,557	0	10,500	0	0	
Auxiliary Programs	321,205	399,602	425,046	466,756	67,154	16.8%
FTE	5.0	5.0	6.0	6.0	1.0	20.0%
<b>Total Program Expenditures</b>	<b>4,056,879</b>	<b>4,274,283</b>	<b>4,299,782</b>	<b>4,486,575</b>	<b>212,292</b>	<b>5.0%</b>
General Fund	3,735,674	3,874,681	3,874,736	4,019,819	145,138	3.7%
Auxiliary Expenses	321,205	399,602	425,046	466,756	67,154	16.8%

**AURARIA HIGHER EDUCATION CENTER**

**UNIT:**

**Campus Relations**

**PROGRAM:**

**Campus Police / Emergency Preparedness**

**FUND:**

**General Fund**

**SOURCE OF FUNDS:**

**Institution Cash and Auxiliary Chargebacks**

**ACCOUNTING COST CENTERS:**

**1000-1400, 1000-1410**

<b>Program Expenditures</b>	<b>FY 15-16 Actual</b>	<b>FY 16-17 Budget</b>	<b>FY 16-17 Estimate</b>	<b>FY 17-18 Budget</b>
Exempt Salaries:				
Subtotal Exempt Salaries	443,995	425,352	427,294	446,888
Subtotal Exempt Benefits	139,572	146,022	153,518	169,479
Total Exempt Salaries/Benefits	583,567	571,374	580,813	616,367
FTE	5.0	5.0	5.0	5.0
Classified Salaries:				
Subtotal Classified Salaries	1,964,179	2,193,336	2,170,610	2,233,056
Subtotal Classified Benefits	728,154	787,987	785,078	840,320
Total Classified Salaries/Benefits	2,692,333	2,981,323	2,955,688	3,073,377
FTE	39.0	39.0	39.0	39.0
Other Salary/Benefits	153,038	75,000	82,000	75,000
Billable Salary/Benefits	-5,806	-25,000	-25,000	-25,000
Total Personal Services	3,423,133	3,602,697	3,593,500	3,739,744
Total FTE	44.0	44.0	44.0	44.0
Operating Expenses	252,985	271,985	270,736	280,075
<b>Total Program Expenditures</b>	<b>3,676,117</b>	<b>3,874,681</b>	<b>3,864,236</b>	<b>4,019,819</b>

**AURARIA HIGHER EDUCATION CENTER**

**UNIT:** Campus Relations  
**PROGRAM:** Neighborhood Community Officers/Special Events  
**FUND:** Auxiliary  
**SOURCE OF FUNDS:** Payment of Fees for Service  
**ACCOUNTING COST CENTER:** 2000-2400

Program Revenues/Expenditures	Rev Obj Code	FY 15-16 Actual	FY 16-17 Budget	FY 16-17 Estimate	FY 17-18 Budget
<b>Revenue Sources</b>					
NCO Program	40502/3/4	280,104	285,603	285,603	291,315
Campus Village PD Coverage	40503	0	0	43,750	87,500
UCD Contract Revenue (Speer)	40002	15,000	15,000	15,000	15,000
Special Event Revenue	40766	104,632	101,500	82,000	79,000
<b>Total Program Revenues</b>		<b>399,736</b>	<b>402,103</b>	<b>426,353</b>	<b>472,815</b>
<b>Expenditures</b>					
Classified Salaries:					
Subtotal Classified Salaries		115,659	152,124	165,311	215,460
Subtotal Classified Benefits		93,443	69,859	100,116	97,678
Total Classified Salaries/Benefits		209,102	221,983	265,427	313,137
FTE		5.0	5.0	6.0	6.0
Other Salary/Benefits		100,341	141,000	121,000	105,000
Billable Salary/Benefits Transfer		0	25,000	25,000	40,000
Total Personal Services		309,443	387,983	411,427	458,137
Total FTE		5.0	5.0	6.0	6.0
Operating Expenses		10,143	10,000	12,000	12,000
AHEC Overhead		1,619	1,619	1,619	1,619
<b>Total Program Expenditures</b>		<b>321,205</b>	<b>399,602</b>	<b>425,046</b>	<b>471,756</b>
Revenues Over/(Under) Expenditures		78,531	2,501	1,307	1,059

# Auraria Campus Use & Support Services

- Campus Event Services
- Kenneth King Performing Arts Center
- Classroom Scheduling
- Media/Classroom Services
- Events Center

**AURARIA HIGHER EDUCATION CENTER**

**Auraria Campus Use & Support Service Programs**

**SUMMARY**

<b>Expenditure Item</b>	<b>FY 15-16 Actual</b>	<b>FY 16-17 Budget</b>	<b>FY 16-17 Estimate</b>	<b>FY 17-18 Budget</b>	<b>Budget Change</b>	<b>Percent Change</b>
Exempt Salaries/Benefits	843,903	867,549	878,549	910,732	43,183	5.0%
FTE	10.25	10.25	10.25	10.25	0.0	0.0%
Classified Salaries/Benefits	612,166	645,769	596,695	600,773	-44,996	-7.0%
FTE	10.0	10.0	9.0	9.0	-1.0	-10.0%
Other Salary/Benefits	125,645	88,400	82,200	81,000	-7,400	-8.4%
Total Personal Services	1,581,713	1,601,718	1,557,445	1,592,505	-9,213	-0.6%
FTE	20.25	20.25	19.25	19.25	-1.0	-4.9%
Operating Expenses	193,082	241,985	235,837	240,047	-1,938	-0.8%
King Center Auxiliaries	49,508	36,459	44,289	33,959	-2,500	-6.9%
Media Center Auxiliaries	88,594	130,785	182,340	118,290	-12,495	-9.6%
Capital Expenditures	4,131	0	0	0	0	
<b>Total Program Expenditures</b>	<b>1,917,029</b>	<b>2,010,947</b>	<b>2,019,911</b>	<b>1,984,801</b>	<b>-26,147</b>	<b>-1.3%</b>
General Fund	1,365,908	1,436,652	1,445,816	1,471,242	34,590	
GF Auxiliary Expense	138,102	167,244	226,629	152,249	-14,995	
Student Bond Fund Expense	413,019	407,052	347,466	361,310	-45,742	

**AURARIA HIGHER EDUCATION CENTER**

**UNIT:** Operations & Services  
**PROGRAM:** Media Services  
**FUND:** General Fund  
**SOURCE OF FUNDS:** Institution Cash  
**ACCOUNTING COST CENTER:** 1000-1500

<b>Program Expenditures</b>	<b>FY 15-16 Actual</b>	<b>FY 16-17 Budget</b>	<b>FY 16-17 Estimate</b>	<b>FY 17-18 Budget</b>
<b>Exempt Salaries:</b>				
Subtotal Exempt Salaries	180,692	178,692	180,480	187,736
Subtotal Exempt Benefits	60,143	64,255	61,577	66,324
Total Exempt Salaries/Benefits	240,835	242,947	242,057	254,060
FTE	2.0	2.0	2.0	2.0
<b>Classified Salaries:</b>				
Subtotal Classified Salaries	326,439	351,792	357,559	353,867
Subtotal Classified Benefits	110,864	121,458	131,354	136,982
Total Classified Salaries/Ben	437,303	473,250	488,913	490,849
FTE	7.0	7.0	7.0	7.0
Other Salary/Benefits	26,457	12,150	10,000	8,000
Billable Salary/Benefits	-9,918	-25,000	-20,000	-25,000
Total Personal Services	694,678	703,347	720,970	727,908
Total FTE	9.0	9.0	9.0	9.0
Operating Expenses	133,314	166,740	163,415	166,740
<b>Total Program Expenditures</b>	<b>827,992</b>	<b>870,087</b>	<b>884,385</b>	<b>894,648</b>



**AURARIA HIGHER EDUCATION CENTER**

**UNIT: Operations & Services**  
**PROGRAM: Media Center**  
**FUND: Auxiliary**  
**SOURCE OF FUNDS: User Fees for Services**  
**ACCOUNTING COST CENTER: 2000-2550**

Program Revenues/Expenditures	Rev Obj Code	FY 15-16 Actual	FY 16-17 Budget	FY 16-17 Estimate	FY 17-18 Budget
<b>Revenue Sources</b>					
Other Revenue	40471	90	2,250	15	0
AHEC Revenue	40501	24,759	25,000	10,000	25,000
MSU Denver Revenue	40502	26,277	45,000	115,000	45,000
CU Denver Revenue	40503	14,289	25,000	6,000	15,000
CCD Revenue	40504	20,478	15,000	12,000	15,000
Rental Revenue	40510	0	2,100	0	2,100
<b>Total Program Revenues</b>		<b>85,892</b>	<b>114,350</b>	<b>143,015</b>	<b>102,100</b>
<b>Expenditures</b>					
Billable Salary/Benefits Transfer		9,888	22,000	20,000	25,000
Operating Expenses		11,803	29,720	31,775	23,225
Equipment		31,144	45,000	75,000	38,000
AHEC Overhead		15,515	15,515	15,515	15,515
<b>Total Program Expenditures</b>		<b>68,350</b>	<b>112,235</b>	<b>142,290</b>	<b>101,740</b>
Revenues Over/(Under) Expenses		17,542	2,115	725	360

**AURARIA HIGHER EDUCATION CENTER**

**UNIT:** Operations & Services  
**PROGRAM:** General Fund Space Rentals  
**FUND:** Auxiliary  
**SOURCE OF FUNDS:** User Fees for Services  
**ACCOUNTING COST CENTER:** 2000-2500

Program Revenues/Expenditures	Rev Obj Code	FY 15-16 Actual	FY 16-17 Budget	FY 16-17 Estimate	FY 17-18 Budget
<b>Revenue Sources</b>					
MSU Denver Revenue	40502	0	0	100	0
CU Denver Revenue	40503	300	500	200	500
CCD Revenue	40504	0	0	0	0
Rentals/Leases/Other	40501,10	40,567	22,000	40,389	21,000
<b>Total Program Revenues</b>		<b>40,867</b>	<b>22,500</b>	<b>40,689</b>	<b>21,500</b>
<b>Expenditures</b>					
Total Personal Services		984	2,000	0	0
Operating Expenses		1,695	0	0	0
Equipment		1,515	500	24,000	500
AHEC Overhead		16,050	16,050	16,050	16,050
<b>Total Program Expenditures</b>		<b>20,244</b>	<b>18,550</b>	<b>40,050</b>	<b>16,550</b>
Revenues Over/(Under) Expenses		20,623	3,950	639	4,950

**AURARIA HIGHER EDUCATION CENTER**

**UNIT:** Operations & Services  
**DEPARTMENT:** Kenneth King Academic & Performing Arts Center  
**FUND:** General Fund  
**SOURCE OF FUNDS:** Institution Cash  
**ACCOUNTING COST CENTER:** 1000-1600

<b>Program Expenditures</b>	<b>FY 15-16 Actual</b>	<b>FY 16-17 Budget</b>	<b>FY 16-17 Estimate</b>	<b>FY 17-18 Budget</b>
Exempt Salaries				
Subtotal Exempt Salaries	306,226	307,767	322,448	326,712
Subtotal Exempt Benefits	103,983	125,642	111,764	117,151
Total Exempt Salaries/Benefits	410,209	433,409	434,212	443,863
FTE	5.75	5.75	5.75	5.75
Classified Salaries:				
Subtotal Classified Salaries	79,569	77,568	79,072	80,414
Subtotal Classified Benefits	27,226	27,693	28,711	29,511
Total Classified Salaries/Benefits	106,795	105,261	107,783	109,925
FTE	2.0	2.0	2.0	2.0
Other Salary/Benefits	13	11,250	4,200	3,000
Billable Salary/Benefits	-3,259	-10,000	-6,000	-5,000
Total Personal Services	513,758	539,920	540,195	551,787
Total FTE	7.75	7.75	7.75	7.75
Operating Expenses	20,027	26,645	21,236	24,807
<b>Total Program Expenditures</b>	<b>533,785</b>	<b>566,565</b>	<b>561,431</b>	<b>576,594</b>

**AURARIA HIGHER EDUCATION CENTER**

**UNIT:** Operations & Services  
**DEPARTMENT:** Kenneth King Academic and Performing Arts Center  
**PROGRAM:** King Center Rent / Box Office Ticketing  
**FUND:** Auxiliary Funds & User Surcharges  
**SOURCE OF FUNDS:** User Fees  
**ACCOUNTING COST CENTER:** 2000-2600

Program Revenues/Expenditures	Rev Obj Code	FY 15-16 Actual	FY 16-17 Budget	FY 16-17 Estimate	FY 17-18 Budget
<b>Revenue Sources</b>					
MSU Denver	40502	12,305	10,000	12,000	10,000
CU Denver Revenue	40503	1,000	1,000	1,200	1,000
CCD Revenue	40504	0	0	0	
KC Rentals/Special Event/Ticketing	4051X,4076X	10,520	20,000	29,209	23,000
<b>Total Program Revenues</b>		<b>23,825</b>	<b>31,000</b>	<b>42,409</b>	<b>34,000</b>
<b>Expenditures</b>					
Other Salary/Benefits		453	500	5,200	5,200
Billable Salary/Benefits Transfer		2,880	10,000	6,000	5,000
Operating Expenses		25,458	3,400	26,130	16,800
AHEC Overhead		6,959	6,959	6,959	6,959
<b>Total Program Expenditures</b>		<b>35,750</b>	<b>20,859</b>	<b>44,289</b>	<b>33,959</b>
Revenues Over/(Under) Expenses		-11,925	10,141	-1,880	41
Beginning Balance		71,840	82,681	64,754	62,874
Transfer in/out (2-2800)		4,840	1,400	0	0
Ending Balance		<b>64,754</b>	<b>94,222</b>	<b>62,874</b>	<b>62,915</b>

**AURARIA HIGHER EDUCATION CENTER**

**UNIT:** Operations & Services  
**DEPARTMENT:** Kenneth King Academic and Performing Arts Center  
**PROGRAM:** King Center Ticketing Operations  
**FUND:** Auxiliary Funds  
**SOURCE OF FUNDS:** User Fees (Surcharge)  
**ACCOUNTING COST CENTER:** 2000-2800

Program Revenues/Expenditures	Rev Obj Code	FY 15-16 Actual	FY 16-17 Budget	FY 16-17 Estimate*	FY 17-18 Budget*
<b>Revenue Sources</b>					
Rental Revenue	40510	1,410	4,000	0	0
Box Office Ticket Surcharge	40760	4,067	13,000	0	0
Performing Arts Adm. Fee	40761	13,121	0	0	0
<b>Total Program Revenues</b>		<b>18,598</b>	<b>17,000</b>	<b>0</b>	<b>0</b>
<b>Expenditures</b>					
Personal Services		3,916	5,500	0	0
Operating Expenses		9,843	10,100	0	0
<b>Total Program Expenditures</b>		<b>13,758</b>	<b>15,600</b>	<b>0</b>	<b>0</b>
Revenues Over/(Under) Expenses		4,840	1,400	0	0
Transfer in/out (2-2600)		-4,840	-1,400	0	0
Ending Balance		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

\*All activity merged in to 2000-2600

**AURARIA HIGHER EDUCATION CENTER**

**UNIT:**

**Operations & Services**

**PROGRAM:**

**Auraria Campus Event Services**

**FUND:**

**Student Facilities Bond Fund**

**SOURCE OF FUNDS:**

**Conference and Event Room Rental**

**ACCOUNTING COST CENTER:**

**3000-3252**

<b>Program Expenditures</b>	<b>FY 15-16 Actual</b>	<b>FY 16-17 Budget</b>	<b>FY 16-17 Estimate</b>	<b>FY 17-18 Budget</b>
Exempt Salaries:				
Subtotal Exempt Salaries	159,106	156,606	158,169	164,524
Subtotal Exempt Benefits	33,753	34,587	44,111	48,286
Total Exempt Salaries/Benefits	192,859	191,193	202,280	212,810
FTE	2.5	2.5	2.5	2.5
Classified Salaries:				
Subtotal Classified Salaries	47,764	46,764	0	0
Subtotal Classified Benefits	20,303	20,494	0	0
Total Classified Salaries/Benefits	68,067	67,258	0	0
FTE	1.0	1.0	0.0	0.0
Other Salary/Benefits	112,352	100,000	94,000	100,000
Total Personal Services	373,278	358,451	296,280	312,810
Total FTE	3.5	3.5	2.5	2.5
Operating Expenses	39,741	48,600	51,186	48,500
<b>Total Program Expenditures</b>	<b>413,019</b>	<b>407,052</b>	<b>347,466</b>	<b>361,310</b>

# Student Auxiliary Programs

- Tivoli Student Union
- Tivoli Station (Bookstore)
- Tivoli Starbucks
- Early Learning Center
- Contracts & Leasing

**AURARIA HIGHER EDUCATION CENTER**

**Student Auxiliary Programs**

**SUMMARY**

<b>Item</b>	<b>FY 15-16 Actual</b>	<b>FY 16-17 Budget</b>	<b>FY 16-17 Estimate</b>	<b>FY 17-18 Budget</b>	<b>Budget Change</b>	<b>% Change</b>
Exempt Personal Services	2,385,563	2,555,245	2,306,908	2,583,561	28,316	1.1%
FTE	39.83	39.83	39.83	39.83	0.0	0.0%
Classified Personal Services	209,050	1,095,939	209,436	1,163,940	68,001	6.2%
FTE	26.0	25.0	26.0	26.0	1.0	4.0%
Other Personal Services	2,510,685	1,542,500	2,543,092	1,561,720	19,220	1.2%
<b>Total Personal Services</b>	<b>5,105,297</b>	<b>5,193,685</b>	<b>5,059,436</b>	<b>5,309,221</b>	<b>115,536</b>	<b>2.2%</b>
FTE	65.83	64.83	65.83	65.83	1.00	0.0%
Operating Expenses	1,417,554	1,379,224	1,258,315	1,401,876	22,652	1.6%
Cost of Goods Sold	8,707,499	8,750,892	8,704,166	8,494,980	-255,912	-2.9%
Other	4,388,512	3,997,649	3,893,451	3,626,709	-370,940	-9.3%
Auraria Campus Event Services	413,019	407,052	347,466	361,310	-45,742	-11.2%
<b>Total Program Expenditures</b>	<b>20,031,882</b>	<b>19,728,503</b>	<b>19,262,834</b>	<b>19,194,096</b>	<b>-534,407</b>	<b>-2.7%</b>
Student Bond Fund Debt Service	2,694,101	2,751,606	2,752,480	2,760,520	8,914	0.3%
Tivoli Quad/Student SpacesDebt Service	256,515	399,286	385,330	393,680	-5,606	-1.4%
<b>Total</b>	<b>22,982,499</b>	<b>22,879,395</b>	<b>22,400,644</b>	<b>22,348,296</b>	<b>-531,099</b>	<b>-2.3%</b>
Revenues and Bond Fees	23,191,741	23,093,195	23,105,209	23,353,347	260,152	
Revenues less operating expenses	209,242	213,800	704,565	1,005,051	791,251	
Deferred Maintenance Plan	611,474	200,000	200,000	1,000,000		



**AURARIA HIGHER EDUCATION CENTER**

**PROGRAM:** Tivoli Student Union  
**FUND:** Student Facilities Bond Fund  
**SOURCE OF FUNDS:** Auxiliary Revenues  
**ACCOUNTING COST CENTERS:** 3000-3251

<b>Program Revenues</b>	<b>Rev Obj Code</b>	<b>FY 15-16 Actual</b>	<b>FY 16-17 Budget</b>	<b>FY 16-17 Estimate</b>	<b>FY 17-18 Budget</b>
Other Revenue	40470	11,303	1,600	20	0
AHEC Revenue (ELC Cleaning)	40501	76,951	84,863	77,311	77,311
Event Center Rentals	40722	85,484	88,048	88,048	90,689
Marketing Revenue	40711	73,883	67,000	77,594	68,000
Catering Revenue	40713	117,562	108,000	120,000	120,000
Vending Revenue	40714	308,630	253,000	246,000	260,000
Rentals/Leases	40716	1,839,866	1,798,208	1,798,208	1,903,208
Conference Fees	40717	253,035	200,000	200,000	225,000
ID Revenue	40718	429,100	440,000	0	0
Book Center Rent/Utilities	40725	357,204	459,726	357,204	459,726
Billiards Revenue	40732	7,642	10,000	0	0
Contra Revenue-Bad Debt	40950	-680	0	-1,100	-1,000
<b>Total Program Revenues</b>		<b>3,559,980</b>	<b>3,510,445</b>	<b>2,963,285</b>	<b>3,202,934</b>

**AURARIA HIGHER EDUCATION CENTER**

**PROGRAM:**

**Tivoli Student Union**

**FUND:**

**Student Facilities Bond Fund**

**SOURCE OF FUNDS:**

**Auxiliary Revenues and Institution Cash**

**ACCOUNTING COST CENTERS:**

**3000-3251; 3000-3255; 3000-3257; 3000-3259**

<b>Program Expenditures</b>	<b>FY 15-16 Actual</b>	<b>FY 16-17 Budget</b>	<b>FY 16-17 Estimate</b>	<b>FY 17-18 Budget</b>
Exempt Salaries:				
Subtotal Exempt Salaries	497,312	543,470	381,507	530,944
Subtotal Exempt Benefits	115,115	164,140	115,913	173,285
Total Exempt Salaries/Benefits	612,427	707,610	497,420	704,229
FTE	9.83	9.83	8.83	8.83
Classified Salaries:				
Subtotal Classified Salaries	33,364	702,596	70,000	744,084
Subtotal Classified Benefits	17,449	281,238	31,149	309,076
Total Classified Salaries/Benefits	50,813	983,834	101,149	1,053,160
FTE	23.00	23.00	24.00	24.00
Other Salary/Benefits	1,030,742	125,000	1,047,042	42,000
Total Personal Services	1,693,982	1,816,444	1,645,611	1,799,389
FTE	32.83	32.83	32.83	32.83
Operating Expenses	436,472	457,875	365,182	438,225
Other Costs				
AHEC Overhead	1,193,538	1,193,671	1,193,671	1,088,365
General Fund Support	851,841	726,708	726,708	463,212
Cost of Goods Sold	170,715	216,000	0	0
Utilities	519,935	575,000	472,450	575,000
Insurance	227,731	218,840	218,840	200,506
Statewide Indirect Cost Assessment	5,266	7,500	5,657	8,033
SACAB	9,538	14,000	14,195	14,000
Total Other Expenses	2,978,564	2,951,719	2,631,521	2,349,116
<b>Total Program Expenditures</b>	<b>5,109,018</b>	<b>5,226,038</b>	<b>4,642,314</b>	<b>4,586,730</b>

**AURARIA HIGHER EDUCATION CENTER**

**UNIT:** Operations & Services  
**PROGRAM:** Early Learning Center  
**FUND:** Student Facilities Bond Fund  
**SOURCE OF FUNDS:** User Fees for Service  
**ACCOUNTING COST CENTER:** 3000-3290

<b>Program Revenues</b>	<b>Rev Obj Code</b>	<b>FY 15-16 Actual</b>	<b>FY 16-17 Budget</b>	<b>FY 16-17 Estimate</b>	<b>FY 17-18 Budget</b>
Bad Check Charge Revenue	40430	20	80	80	80
Other Revenue	40470/990	5,851	5,000	4,000	4,000
Tuition	40745	2,185,265	2,256,188	2,110,656	2,219,189
Drop In Charges	40746	6,274	4,000	6,303	6,000
Food Service	40747	74,211	76,000	73,749	75,000
Social Services Payment	40748	202,049	165,000	268,600	265,500
Refunds - Other	40910	-12,109	-7,000	-10,000	-10,000
Contra Revenue-Bad Debt	40950	-3,975	-20,000	-5,000	-5,000
<b>Total Program Revenues</b>		<b>2,457,586</b>	<b>2,479,268</b>	<b>2,448,388</b>	<b>2,554,769</b>

**AURARIA HIGHER EDUCATION CENTER**

**UNIT:** Operations & Services  
**PROGRAM:** Early Learning Center  
**FUND:** Student Facilities Bond Fund  
**SOURCE OF FUNDS:** User Fees for Service  
**ACCOUNTING COST CENTER:** 3000-3290

<b>Program Expenditures</b>	<b>FY 15-16 Actual</b>	<b>FY 16-17 Budget</b>	<b>FY 16-17 Estimate</b>	<b>FY 17-18 Budget</b>
Exempt Salaries:				
Subtotal Exempt Salaries	694,714	724,704	724,629	758,496
Subtotal Exempt Benefits	262,249	317,382	283,429	296,515
Total Exempt Salaries/Benefits	956,963	1,042,086	1,008,058	1,055,011
FTE	18.00	18.00	18.00	18.00
Classified Salaries:				
Subtotal Classified Salaries	24,287	26,976	26,948	27,241
Subtotal Classified Benefits	13,214	16,091	11,640	12,066
Total Classified Salaries/Benefits	37,501	43,067	38,588	39,307
FTE	1.00	1.00	1.00	1.00
Other Salary/Benefits	774,363	762,500	785,793	787,920
Total Personal Services	1,768,828	1,847,653	1,832,439	1,882,238
FTE	19.00	19.00	19.00	19.00
Operating Expenses	296,003	276,828	279,755	285,903
Other Costs:				
AHEC Overhead	255,291	255,352	255,352	258,982
Utilities	32,041	30,000	30,000	30,000
Subtotal Other Costs	287,332	285,352	285,352	288,982
<b>Total Program Expenditures</b>	<b>2,352,163</b>	<b>2,409,833</b>	<b>2,397,546</b>	<b>2,457,123</b>
Total Revenues	2,457,586	2,479,268	2,448,388	2,554,769
Revenues Over/(Under) Expenditures	105,423	69,435	50,842	97,646

**AURARIA HIGHER EDUCATION CENTER**

**UNIT:** Auraria Business Services  
**PROGRAM** Tivoli Station (Bookstore)  
**FUND:** Student Facilities Bond Fund  
**SOURCE OF FUNDS:** Merchandise Sales  
**ACCOUNTING COST CENTER:** 3000-3270

<b>Program Revenues</b>	<b>Rev Obj Code</b>	<b>FY 15-16 Actual</b>	<b>FY 16-17 Budget</b>	<b>FY 16-17 Estimate</b>	<b>FY 17-18 Budget</b>
Interest Revenue	40425	11,933	3,000	3,000	3,000
Bad Debt Charges	40430	120	200	200	200
ID Revenue	40718	0	0	440,000	440,000
Other Revenue	40470	184,254	209,750	215,000	150,000
New Text	40770	5,595,623	5,386,000	6,044,473	6,050,000
Used Text	40772	2,114,020	2,052,000	2,069,732	2,070,000
General Books	40774	108,004	110,000	110,000	110,000
Computers	40776	1,212,248	1,300,000	550,000	325,000
Art and Design	40778	367,024	375,000	360,000	360,000
General Merchandise	40780	578,486	625,000	556,000	575,000
Convenience Items	40775	721,596	760,000	790,000	800,000
Contra Revenue-Bad Debt	40990	-15,988	-30,000	-30,250	-30,250
<b>Total Program Revenues</b>		<b>10,877,320</b>	<b>10,790,950</b>	<b>11,108,155</b>	<b>10,852,950</b>

**AURARIA HIGHER EDUCATION CENTER**

**UNIT:** Auraria Business Services  
**PROGRAM:** Tivoli Station (Bookstore)  
**FUND:** Student Facilities Bond Fund  
**SOURCE OF FUNDS:** Merchandise Sales  
**ACCOUNTING COST CENTERS:** 3000-3270

<b>Program Expenditures</b>	<b>FY 15-16 Actual</b>	<b>FY 16-17 Budget</b>	<b>FY 16-17 Estimate</b>	<b>FY 17-18 Budget</b>
Exempt Salaries:				
Subtotal Exempt Salaries	519,691	497,083	491,449	502,378
Subtotal Exempt Benefits	159,478	165,384	164,077	167,730
Total Exempt Salaries/Benefits	679,169	662,467	655,526	670,108
FTE	9.90	9.90	10.90	10.90
Classified Salaries:				
Subtotal Classified Salaries	86,808	48,180	48,680	49,625
Subtotal Classified Benefits	33,928	20,858	21,019	21,848
Total Classified Salaries/Benefits	120,736	69,038	69,699	71,473
FTE	2.00	1.00	1.00	1.00
Other Salary/Benefits	549,069	500,000	514,557	520,000
Total Personal Services	1,348,974	1,231,506	1,239,782	1,261,581
FTE	11.90	10.90	11.90	11.90
Operating Expenses	503,620	494,721	442,848	488,991
Other Costs:				
AHEC Overhead	378,605	378,452	378,452	377,025
General Fund Support	365,000	0	0	0
Rent	357,204	357,204	357,204	357,204
Utilities	102,522	102,522	102,522	102,522
Total Other Costs	1,203,331	838,178	838,178	836,751
Cost of Goods Sold	8,179,213	8,167,692	8,241,700	7,995,500
<b>Total Program Expenditures</b>	<b>11,235,139</b>	<b>10,732,097</b>	<b>10,762,508</b>	<b>10,582,823</b>
Total Revenues	10,877,320	10,790,950	11,108,155	10,852,950
Revenues Over/(Under) Expenditures	-357,819	58,853	345,647	270,127

**AURARIA HIGHER EDUCATION CENTER**

**UNIT:** Auraria Business Services  
**PROGRAM** Tivoli Starbucks  
**FUND:** Student Facilities Bond Fund  
**SOURCE OF FUNDS:** Merchandise Sales  
**ACCOUNTING COST CENTER:** 3000-3271

<b>Program Revenues</b>	<b>Rev Obj Code</b>	<b>FY 15-16 Actual</b>	<b>FY 16-17 Budget</b>	<b>FY 16-17 Estimate</b>	<b>FY 17-18 Budget</b>
Expresso	40785	353,555	396,200	446,831	482,600
Brewed Coffee	40786	90,737	92,100	122,826	132,650
Blended Beverages	40787	105,468	102,000	121,855	131,600
Tea & Other	40788	152,300	175,200	214,608	231,800
Packaged Food	40793	243,306	240,100	313,119	338,200
Retail Merchandise	40794	8,960	10,400	11,032	11,900
Packaged Coffee	40795	3,489	4,000	2,970	3,200
<b>Total Program Revenues</b>		<b>957,815</b>	<b>1,020,000</b>	<b>1,233,241</b>	<b>1,331,950</b>

**AURARIA HIGHER EDUCATION CENTER**

**UNIT:** Auraria Business Services  
**PROGRAM:** Tivoli Starbucks  
**FUND:** Student Facilities Bond Fund  
**SOURCE OF FUNDS:** Merchandise Sales  
**ACCOUNTING COST CENTERS:** 3000-3271

<b>Program Expenditures</b>	<b>FY 15-16 Actual</b>	<b>FY 16-17 Budget</b>	<b>FY 16-17 Estimate</b>	<b>FY 17-18 Budget</b>
Exempt Salaries:				
Subtotal Exempt Salaries	99,179	100,301	103,744	108,749
Subtotal Exempt Benefits	37,824	42,781	42,160	45,464
Total Exempt Salaries/Benefits	137,003	143,082	145,904	154,213
FTE	2.10	2.10	2.10	2.10
Classified Salaries:				
Subtotal Classified Salaries				
Subtotal Classified Benefits				
Total Classified Salaries/Benefits	0	0	0	0
FTE		0.0	0.0	0.0
Other Salary/Benefits	156,510	155,000	195,700	211,800
Total Personal Services	293,514	298,082	341,604	366,013
FTE	2.10	2.10	2.10	2.10
Operating Expenses	181,459	149,800	170,530	188,757
Other Costs:				
AHEC Overhead	0	47,100	47,100	60,560
Utilities	15,000	16,300	16,300	16,300
Total Other Costs	15,000	63,400	63,400	76,860
Cost of Goods Sold	357,571	367,200	462,466	499,480
Transfer to Capital Reserve	75,000	75,000	75,000	75,000
<b>Total Program Expenditures</b>	<b>922,544</b>	<b>953,482</b>	<b>1,113,000</b>	<b>1,206,110</b>
Total Revenues	957,815	1,020,000	1,233,241	1,331,950
Revenues Over/(Under) Expenditures	35,271	66,518	120,241	125,840



**AURARIA HIGHER EDUCATION CENTER  
STUDENT BOND LONG-RANGE PLANNING GUIDE**

FY	Student FY Head Count	Net Bond Fee	Net Bond Revenues	Tiv Park Fee	Net Tiv Park Revenues	Total Bond Revenues	Bond Payments				Trustee Fees	Current Bond Debt Total	1.25 Debt Cov.	PROGRAM EXPENDITURES					Total Program Expenditures	Net Fee		Revenues						
							Series 16 Series-06	Series 15	Series 13	Series 06				Revenue Net of Debt Service	Program Revenues	Tivoli Student Union	Early Learning Center	Tivoli Station		Tivoli Starbucks	Revenue and Program Revenue	Deferred Maint.	General Fund Support	Over (Under) Expend.	Beginning Balance	Fund Ending Balance	Operating Reserve (Bookstore)	Capital Reserve
15-16	81,183	63.50	4,975,604	5.00	363,435	5,339,039	0	256,515	1,049,600	1,641,656	2,845	2,950,616	1.81	2,388,423	17,852,702	4,670,196	2,352,163	10,870,139	922,544	18,815,042	1,426,083	611,474	1,216,841	(402,232)	4,426,422	4,024,190	1,830,352	2,193,838
16-17	80,199	64.00	4,962,084	5.04	390,056	5,352,140	1,545,730	384,330	1,204,750	0	3,000	3,137,810	1.71	2,214,330	17,753,069	4,263,072	2,397,546	10,762,601	1,113,000	18,536,219	1,431,180	200,000	726,708	504,472	4,024,190	4,528,662	1,792,059	2,736,603
17-18	78,940	65.73	5,016,145	5.14	394,599	5,410,744	1,548,720	392,680	1,209,800	0	3,000	3,154,200	1.72	2,256,544	17,942,603	4,484,828	2,457,123	10,582,823	1,206,110	18,730,884	1,468,263	1,000,000	463,212	5,051	4,528,662	4,533,713	1,787,864	2,745,849
18-19	79,729	67.04	5,158,336	5.24	403,438	5,561,774	1,548,210	400,630	1,212,550	0	3,000	3,164,390	1.76	2,397,384	18,003,417	4,596,949	2,518,551	10,423,130	1,282,619	18,821,248	1,579,552	1,000,000	460,000	119,552	4,533,713	4,653,265	1,795,651	2,857,614
19-20	80,527	68.39	5,314,118	5.35	415,622	5,729,739	1,547,420	408,183	1,209,150	0	3,000	3,167,753	1.81	2,561,986	17,847,397	4,711,872	2,581,515	10,110,436	1,333,923	18,737,747	1,671,637	1,000,000	700,000	(28,363)	4,653,265	4,624,902	1,808,440	2,816,462
20-21	81,332	69.75	5,474,604	5.46	428,173	5,902,777	1,546,350	420,336	1,209,750	0	3,000	3,179,436	1.86	2,723,341	17,704,895	4,829,669	2,646,053	9,807,123	1,387,280	18,670,125	1,758,111	1,000,000	700,000	58,111	4,624,902	4,683,013	1,803,965	2,879,048
21-22	82,145	71.15	5,639,937	5.56	441,104	6,081,041	0	426,957	2,849,150	0	3,000	3,279,107	1.85	2,801,934	17,575,747	4,950,411	2,712,204	9,512,910	1,442,771	18,618,296	1,759,385	1,000,000	700,000	59,385	4,683,013	4,742,398	1,807,792	2,934,606
22-23	82,967	72.57	5,810,263	5.68	454,426	6,264,689	0	433,179	2,846,750	0	3,000	3,282,929	1.91	2,981,760	17,459,803	5,074,171	2,780,009	9,227,522	1,500,482	18,582,185	1,859,378	1,000,000	700,000	159,378	4,742,398	4,901,776	1,805,209	3,096,567
23-24	83,796	74.02	5,985,733	5.79	468,149	6,453,882	0	444,002	2,850,550	0	3,000	3,297,552	1.96	3,156,330	17,356,925	5,201,026	2,849,509	8,950,697	1,560,502	18,561,733	1,951,523	1,000,000	700,000	251,523	4,901,776	5,153,298	1,804,743	3,348,555
24-25	84,634	75.50	6,166,502	5.91	482,287	6,648,790	0	454,293	2,847,976	0	3,000	3,305,269	2.01	3,343,521	17,266,989	5,331,051	2,920,747	8,682,176	1,622,922	18,556,896	2,053,614	1,000,000	700,000	353,614	5,153,298	5,506,912	1,804,973	3,701,939
25-26	85,481	77.01	6,352,731	6.02	496,853	6,849,583	0	464,052	0	0	3,000	467,052	14.67	6,382,531	17,189,881	5,464,327	2,993,766	8,421,710	1,687,838	18,567,642	5,004,770	1,000,000	700,000	3,304,770	5,506,912	8,811,682	1,578,776	7,232,907
26-27	86,336	78.55	6,544,583	6.14	511,857	7,056,440	0	468,278	0	0	1,000	469,278	15.04	6,587,162	17,125,501	5,600,936	3,068,610	8,169,059	1,755,352	18,593,957	5,118,706	1,000,000	700,000	3,418,706	8,811,682	12,230,389	1,581,059	10,649,330
27-28	87,199	80.12	6,742,229	6.27	527,316	7,269,545	0	482,107	0	0	1,000	483,107	15.05	6,786,438	17,073,760	5,740,959	3,145,325	7,923,987	1,825,566	18,635,838	5,224,360	1,000,000	700,000	3,524,360	12,230,389	15,754,749	1,585,516	14,169,233
28-29	88,071	81.73	6,945,845	6.39	543,241	7,489,085	0	490,270	0	0	1,000	491,270	15.24	6,997,815	17,034,583	5,884,483	3,223,958	7,686,268	1,898,589	18,693,298	5,339,100	1,000,000	700,000	3,639,100	15,754,749	19,393,849	1,590,765	17,803,084
29-30	88,952	83.36	7,155,609	6.52	559,646	7,715,256	0	497,901	0	0	1,000	498,901	15.46	7,216,355	17,007,905	6,031,595	3,304,557	7,455,680	1,974,532	18,766,364	5,457,895	1,000,000	700,000	3,757,895	19,393,849	23,151,744	1,597,221	21,554,523
30-31	89,841	85.03	7,371,709	6.65	576,548	7,948,256	0	0	0	0	0	0	0	7,948,256	16,993,676	6,182,385	3,387,171	7,232,009	2,053,514	18,855,079	6,086,853	1,000,000	700,000	4,386,853	23,151,744	27,538,597	1,564,406	25,974,191

# Parking & Transportation Services

**AURARIA HIGHER EDUCATION CENTER**

**UNIT: Auraria Business Services**

**DEPARTMENT: Parking & Transportation**

**SUMMARY**

<b>Item</b>	<b>FY 15-16 Actual</b>	<b>FY 16-17 Budget</b>	<b>FY 16-17 Estimate</b>	<b>FY 17-18 Budget</b>	<b>Budget Change</b>	<b>Percent Change</b>
Exempt Salaries/Benefits	734,120	716,501	937,613	1,283,365	566,864	79.1%
FTE	10.33	10.33	21.58	21.58	11.25	108.9%
Classified Salaries/Benefits	231,943	291,318	249,450	255,457	-35,861	-12.3%
FTE	7.0	5.0	4.0	4.0	-1.0	-20.0%
Other Salary/Benefits	605,023	603,250	613,300	442,000	-161,250	-26.7%
Total Personal Services	1,571,086	1,611,069	1,800,363	1,980,822	369,753	23.0%
FTE	17.33	15.33	25.58	25.58	10.25	66.9%
Operating Expenses	4,149,739	4,179,007	4,021,358	4,802,995	623,988	14.9%
<b>Sub Total Program Expenditure</b>	<b>5,720,825</b>	<b>5,790,076</b>	<b>5,821,721</b>	<b>6,783,817</b>	<b>993,741</b>	<b>17.2%</b>
Debt Service (including Land COP)	3,827,789	3,798,618	3,798,618	3,802,445	3,827	0.1%
<b>Total Expenditure</b>	<b>9,548,614</b>	<b>9,588,694</b>	<b>9,620,339</b>	<b>10,586,262</b>	<b>997,568</b>	<b>10.4%</b>
Parking Revenues	9,926,242	10,078,100	10,532,775	11,597,775	1,519,675	15.1%
Revenue Less Operating Expenses	377,628	489,406	912,436	1,011,513	522,107	106.7%
Capital/Deferred Maintenance	-714,737	-478,000	-478,000	-750,000	272,000	56.9%
Transfer to Capital Reserve	-500,000	0	0	-250,000	-250,000	100.0%

**AURARIA HIGHER EDUCATION CENTER**

**DEPARTMENT:** Parking & Transportation Services  
**FUND:** Parking System Revenue Bond Fund  
**SOURCE OF FUNDS:** Parking User Fees and Fines  
**ACCOUNTING COST CENTER:** 4000-4210

<b>Program Revenues</b>	<b>Rev Obj Code</b>	<b>FY 15-16 Actual</b>	<b>FY 16-17 Budget</b>	<b>FY 16-17 Estimate</b>	<b>FY 17-18 Budget</b>
Interest Revenue	40420	137,234	70,000	96,000	100,000
Bad Check Charge Revenue	40430	40	100	100	100
Other Revenue/Rentals/Leases	40470,405XX	134,729	135,700	135,700	137,700
Permit Revenue	40620	447,165	380,000	381,536	394,000
Campus Passport	40621	540,670	542,000	572,887	592,000
Parking Fine Revenue	40630	607,506	605,000	950,000	950,000
Daily Receipt Revenue	40610	3,490,413	3,643,000	3,612,486	4,073,175
Attended Booth Revenue	40612	1,753,382	1,770,000	1,784,644	1,861,000
Special Event Revenue	40641	475,980	620,000	630,000	630,000
Special Events-Stadium	40642	170,995	140,000	116,140	120,000
Parking Meter Revenue	40614	637,120	940,000	933,303	1,115,300
Hourly Parking Revenue	40616	1,579,984	1,319,000	1,386,779	1,692,000
Refunds Charges	40905/40910	-18,849	-20,700	-30,300	-30,500
Returned Sales	40940	-5,501	-5,000	-6,000	-6,000
Contra Revenue-Bad Debt	40950	-24,609	-60,000	-30,000	-30,000
Cash Over/Short	40990	-17	-1,000	-500	-1,000
<b>Total Program Revenues</b>		<b>9,926,242</b>	<b>10,078,100</b>	<b>10,532,775</b>	<b>11,597,775</b>
<b>Revenue Summary:</b>					
Parking User Charges		9,071,382	9,327,400	9,381,075	10,440,075
Fines		582,897	545,000	920,000	920,000
Interest		137,234	70,000	96,000	100,000
Other		134,729	135,700	135,700	137,700

**AURARIA HIGHER EDUCATION CENTER**

**DEPARTMENT:**

**Parking & Transportation Services**

**FUND:**

**Parking System Revenue Bond Fund**

**SOURCE OF FUNDS:**

**Parking User Fees and Fines**

**ACCOUNTING COST CENTER:**

**4000-4210**

<b>Program Expenditures</b>	<b>FY 15-16 Actual</b>	<b>FY 16-17 Budget</b>	<b>FY 16-17 Estimate</b>	<b>FY 17-18 Budget</b>
Exempt Salaries:				
Subtotal Exempt Salaries	560,321	519,839	685,761	938,305
Subtotal Exempt Benefits	173,799	196,662	251,852	345,060
Total Exempt Salaries/Benefits	734,120	716,501	937,613	1,283,365
FTE	10.33	10.33	21.58	21.58
Classified Salaries:				
Subtotal Classified Salaries	165,765	213,360	181,361	186,760
Subtotal Classified Benefits	66,178	77,958	68,089	68,697
Total Classified Salaries/Benefits	231,943	291,318	249,450	255,457
FTE	7.00	5.00	4.00	4.00
Other Salary/Benefits	605,023	603,250	613,300	442,000
Total Personal Services	1,571,086	1,611,069	1,800,363	1,980,822
Total FTE	17.33	15.33	25.58	25.58
Operating Expenses	485,704	475,350	413,966	494,100
Other Costs:				
AHEC Overhead	1,044,770	1,063,988	1,063,988	1,432,957
General Fund Support	1,406,941	1,408,115	1,408,115	1,689,884
Utilities	254,702	230,000	230,000	230,000
Insurance	160,003	171,554	171,553	172,214
Statewide Indirect Cost Assessment	4,739	9,000	6,789	9,640
Credit Card Processing Fees	462,786	465,000	384,000	403,200
Maint./Equipment/Snow Removal	330,094	356,000	342,947	371,000
Sub Total Other Costs:	3,664,035	3,703,657	3,607,392	4,308,895
<b>Total Operating Expenditures</b>	<b>5,720,825</b>	<b>5,790,076</b>	<b>5,821,721</b>	<b>6,783,817</b>
Debt Service	3,104,740	3,079,318	3,079,318	3,082,095
Transfer to Capital Reserve	500,000	0	0	250,000
Land COP Payment	723,049	719,300	719,300	720,350
<b>Total Expenditures</b>	<b>10,048,614</b>	<b>9,588,694</b>	<b>9,620,339</b>	<b>10,836,262</b>

**AURARIA HIGHER EDUCATION CENTER  
PARKING BOND LONG-RANGE PLANNING GUIDE**

Fiscal Year	Beginning Balance	Parking User			Interest Earnings	Operating Revenues	Bond Res. Interest Earnings	Total Operating Expense	Net Pledged Revenues	2016	2015	2013	2006	2004	Total Debt Service	Required Debt Coverage 1.25	Net Operating	Equipment Lot Upgrades and Other Expense	Revenues				Fund Ending Balance	
		2006 Debt Service	2004A Debt Service	Series 5th St. Garage Service						Series 2000 Debt Service	Series Tivoli Garage Debt	Trustee Fees	General Fund Support	Land COP					Over (Under) Expense	Transfer Capital Reserve				
15-16	3,829,560	9,071,785	582,896	134,328	137,234	9,926,243	167,397	4,313,886	5,779,754	0	255,650	718,875	687,057	1,605,000	5,555	3,272,137	1.77	2,507,617	714,737	1,406,941	723,049	-337,110	500,000	2,992,450
16-17	2,992,450	9,350,975	950,000	135,800	96,000	10,532,775	104,147	4,413,606	6,223,316	591,640	255,650	722,675	0	1,605,000	8,500	3,183,465	1.95	3,039,851	478,000	1,408,115	719,300	434,436	0	3,426,886
17-18	3,426,886	10,440,075	920,000	137,700	100,000	11,597,775	100,000	5,093,933	6,603,842	591,570	255,650	721,375	0	1,605,000	8,500	3,182,095	2.08	3,421,747	750,000	1,689,884	720,350	261,513	250,000	3,438,399
18-19	3,438,399	10,596,676	929,200	138,389	100,500	11,764,765	100,000	5,221,281	6,643,483	597,660	255,650	725,075	0	1,600,000	8,500	3,186,885	2.08	3,456,598	800,000	1,750,000	720,050	186,548	250,000	3,374,947
19-20	3,374,947	10,755,626	938,492	139,080	101,003	11,934,201	100,000	5,351,813	6,682,388	593,480	255,650	723,675	0	1,605,000	8,500	3,186,305	2.10	3,496,083	700,000	1,750,000	718,400	327,683	500,000	3,202,630
20-21	3,202,630	10,916,961	947,877	139,776	101,508	12,106,121	100,000	5,485,609	6,720,512	589,210	255,650	727,100	0	1,605,000	8,500	3,185,460	2.11	3,535,052	700,000	1,750,000	717,900	367,152	500,000	3,069,782
21-22	3,069,782	11,090,715	950,000	140,475	102,015	12,283,205	100,000	5,622,749	6,760,456	599,850	255,650	720,225	0	1,600,000	8,500	3,184,225	2.12	3,576,231	700,000	1,750,000	718,400	407,831	500,000	2,977,613
22-23	2,977,613	11,267,076	950,000	141,177	102,525	12,460,778	100,000	5,763,318	6,797,460	595,130	255,650	728,300	0	1,600,000	8,500	3,187,580	2.13	3,609,880	700,000	1,750,000	719,750	440,130	500,000	2,917,744
23-24	2,917,744	11,446,082	950,000	141,883	103,038	12,641,003	100,000	5,907,401	6,833,602	600,320	255,650	725,900	0	1,600,000	8,500	3,190,370	2.14	3,643,232	700,000	1,750,000	719,300	473,932	500,000	2,891,676
24-25	2,891,676	11,627,773	950,000	142,592	103,553	12,823,919	100,000	6,055,086	6,868,833	600,240	255,650	723,900	0	1,595,000	8,500	3,183,290	2.16	3,685,543	700,000	1,750,000	719,550	515,993	500,000	2,907,669
25-26	2,907,669	11,812,190	950,000	143,305	104,071	13,009,566	684,500	6,206,463	7,487,603	1,129,980	255,650	781,700	0	1,595,000	8,500	3,770,830	1.99	3,716,773	700,000	1,750,000	720,350	546,423	500,000	2,954,092
26-27	2,954,092	11,999,373	950,000	144,022	104,591	13,197,986	100,000	6,361,624	6,936,361	0	255,650	717,500	0	2,295,000	7,500	3,275,650	2.12	3,660,711	700,000	1,750,000	692,170	518,541	500,000	2,972,633
27-28	2,972,633	12,189,363	950,000	144,742	105,114	13,389,219	100,000	6,520,665	6,968,554	0	2,160,650	724,700	0	75,000	7,500	2,967,850	2.35	4,000,704	700,000	1,750,000	0	1,550,704	500,000	4,023,337
28-29	4,023,337	12,382,204	950,000	145,466	105,640	13,583,309	2,050,000	6,683,682	8,949,627	0	4,170,400	741,550	0	0	2,200	4,914,150	1.82	4,035,477	700,000	1,750,000	0	1,585,477	500,000	5,108,815
29-30	5,108,815	12,577,937	950,000	146,193	106,168	13,780,298	0	6,850,774	6,929,524	0	6,850,774	3,307,700	0	0	1,100	3,308,800	2.09	3,620,724	700,000	1,750,000	0	1,170,724	500,000	5,779,539
30-31	5,779,539	12,776,606	950,000	146,924	106,699	13,980,228	0	7,022,043	6,958,185	0	0	3,308,900	0	0	1,100	3,310,000	2.10	3,648,185	700,000	1,750,000	0	1,198,185	500,000	6,477,724
31-32	6,477,724	12,978,255	950,000	147,659	107,232	14,183,146	0	7,197,594	6,985,552	0	0	3,307,900	0	0	1,100	3,309,000	2.11	3,676,552	700,000	1,750,000	0	1,226,552	500,000	7,204,276
32-33	7,204,276	13,182,929	950,000	148,397	107,768	14,389,094	0	7,377,534	7,011,560	0	0	3,307,500	0	0	1,100	3,308,600	2.12	3,702,960	700,000	1,750,000	0	1,252,960	500,000	7,957,236
33-34	7,957,236	13,390,673	950,000	149,139	108,307	14,598,119	0	7,561,972	7,036,146	0	0	3,307,500	0	0	1,100	3,308,600	2.13	3,727,546	700,000	1,750,000	0	1,277,546	500,000	8,734,782
34-35	8,734,782	13,601,533	950,000	149,885	108,849	14,810,266	0	7,751,021	7,059,244	0	0	0	0	0	0	0	0.00	7,059,244	700,000	1,750,000	0	4,609,244	500,000	12,844,027