

# **Auraria Higher Education Center**

**FISCAL YEAR  
2016-17  
BUDGET**

**July 1, 2016**

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## **AURARIA HIGHER EDUCATION CENTER**

### **Mission**

The Auraria Higher Education Center is committed to providing an effective, comprehensive, and supportive environment that facilitates the missions of the Community College of Denver, Metropolitan State University of Denver, and University of Colorado Denver.

### **BUDGET OVERVIEW FY 2016-2017**

The Auraria Higher Education Center, located on a 151.5-acre campus in downtown Denver, serves three distinct academic institutions: the Community College of Denver, Metropolitan State University of Denver, and the University of Colorado Denver, representing a combined population of nearly 40,000 students. The Center was created by a Governor's Executive Order in 1971. The order was formalized by statute in 1974 by the Colorado General Assembly. The legislation provided that the Board of Directors of the Auraria Higher Education Center (AHEC) manage facilities, buildings and grounds, allocate space, operate auxiliary & support services, develop long-range plans, and provide a process for facilitating and coordinating the needs of the three institutions.

The State appropriated funds for general operations (general fund) are received directly from the three institutions served by AHEC. AHEC's annual budget is also comprised of auxiliary revenues, enterprise revenues, and student-supported fees (student bond-funded facilities, RTD transportation pass, and the sustainable campus program). These components combine as the basis for AHEC's continued provision of quality services and efficient operations.

The FY 2016-2017 budget was developed with consideration to the following assumptions:

#### **General Fund**

- Total contributions to the General Fund from the three institutions will increase \$549,231 (or 2.6%) to fund mandated personnel increases for benefits and PERA costs. Compensation increased for custodians and police officers based upon state mandates; no other employee groups have been identified by the State for salary increases.
- The FY16-17 state appropriation continues to utilize a funding formula for institutional ratios based upon a blended combination of student enrollment and space utilization.
- The institutions have continued their commitment to fund critical deferred and controlled maintenance needs for the campus, providing nearly \$1.7 million for this fiscal year (down from \$1.9 million in prior years).
- Utilities have been reduced approximately 2.5%, in line with current trends.
- Reliance on auxiliary cash transfers has been reduced slightly.
- The General Fund continues to benefit from a refunding of the Administration Building bonds in FY15, which resulted in approximately \$100K of savings in annual debt service.

## **BUDGET OVERVIEW, CONTINUED FY 2016-2017**

### **Student Facilities Bond Fund**

- Benefits and PERA will increase similar to the General Fund. No salary increases are budgeted for FY17, except for state-mandated increases to custodians.
- Student fee revenues are based on institutional projections of enrollment, which continue on a multi-year downward trend.
- Student Bond Fee has been increased by .8% inflation (as allowed in the original student referendum vote) and will now be \$64 per semester, per student.
- Tivoli Student Union rental and lease revenues are stable, with only slight increases in additional growth. The Tivoli Tap Room and Brewery development is now complete and is in full operation.
- With a reduction in student headcount and FTE levels, as well as continued industry market changes, Bookstore revenues have continued to decrease. Associated costs are also reduced.
- The Tivoli Starbucks coffee shop has been very successful this fiscal year, driving additional revenues and setting records for store performance in the Denver metro area. Revenues from the Starbucks are supplementing declining revenues.
- The majority of families at the Auraria Early Learning Center will see no tuition increase. Families of toddler-age children will see an average tuition increase of 2%, to reflect market pricing.

### **Parking Enterprise Revenue Bond Fund**

- Staffing has been reduced by 2.0 FTE (permanent staff). Benefits and PERA will increase similar to the General Fund. No salary increases are budgeted for FY17.
- For the first time since 2013, a rate adjustment is included. The increase is \$.25 on daily fee rates, with conforming adjustments to permit and passport prices. One permit lot will decrease in cost.
- An increase in special event rates (Pepsi Center, Broncos, etc.) is included to reflect market pricing.
- Parking revenue estimates have been adjusted for the planned loss of the Redwood Lot due to construction of CU Denver's Wellness Center, as well as the continued loss of Dogwood Lot due to MSU Denver's AES Building construction (a reduction of 447 spaces).
- Parking revenues will continue to cover \$719,000 (representing half of the cost) of the Old Colfax Property COPs (MSU Denver's Regency Athletic Complex).
- The Tivoli Quad project has brought 84 new (metered) parking spaces online.

**AURARIA HIGHER EDUCATION CENTER**

**BOARD OF DIRECTORS  
FY 2016-2017  
BUDGET RESOLUTION**

**WHEREAS**, Title 23, Article 70, Section 105, of the Colorado Revised Statutes, as amended, describes the general powers of the Board of Directors of the Auraria Higher Education Center (the "Auraria Board"); and,

**WHEREAS**, subsection 105(c) empowers the Auraria Board to acquire, hold, lease as lessor or lessee, or dispose of property, both real and personal; and

**WHEREAS**, subsection 105(f) empowers the Auraria Board to employ, within funds appropriated for such purpose or otherwise made available there for, such employees as are necessary to perform the functions and carry out the duties of the Auraria Board, including a chief executive officer who shall report directly to the Auraria Board; and

**WHEREAS**, subsection 105(g) empowers the Auraria Board to assess, after approval of the governing boards of the constituent institutions, a special student fee which may be pledged as provided in section 23-70-108, C.R.S., and shall be collected as prescribed by the Auraria Board; and


**WHEREAS**, subsection 105(h) empowers the Auraria Board to do all things necessary to carry out the provisions of Article 70 in like manner as municipal corporations of this state; and

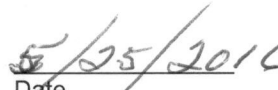
**WHEREAS**, Title 23, Article 70, Section 108, C.R.S., provides that when the Auraria Board enters into a contract for the advancement of funds as described in section 23-70-107, C.R.S., the Auraria Board is authorized, in connection with or as a part of such contract, to pledge special student fees or the net income derived from such land or facilities so constructed, acquired, and equipped as security for the repayment of the moneys borrowed; and

**WHEREAS**, the Auraria Board has entered into various agreements for the advancement of funds as specified in the proposed budget; and

**WHEREAS**, the Chief Executive Officer has presented to the Auraria Board the annual budget for the ensuing fiscal year 2016-17, and said budget includes all of the necessary funds to operate the Auraria Higher Education Center for the ensuing fiscal year, as well as sufficient funds for the payment of all financial obligations of the Auraria Board, and recommends that the Auraria Board approve said budget.

Now, therefore, be it resolved by the Auraria Board that the FY 2016-17 Auraria Budget as presented by the Chief Executive Officer is hereby approved on May 25, 2016.

  
Yolanda Ortega, Chairperson  
Auraria Board of Directors

  
Date

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**TABLE 1**  
**AURARIA HIGHER EDUCATION CENTER**  
**SUMMARY ALL FUNDS**

ITEM	FY 15 Actual	FY 16 Budget	FY 16 Estimate	FY 17 Budget	Budget Change
Revenues:					
Auraria Institutions	18,376,048	18,852,754	18,852,754	19,628,225	775,471
Other Income	217,034	267,221	280,708	277,500	10,279
Facilities Auxiliaries	5,086,105	9,722,275	3,146,105	2,417,461	-7,304,814
Other General Auxiliaries	1,029,928	964,954	867,727	934,253	-30,701
Auxiliary Overhead/Reserve Support	5,808,795	5,674,501	5,674,502	5,251,902	-422,599
Student Bond Fund Programs	18,363,138	18,869,405	17,839,270	17,800,663	-1,068,742
Student Bond Facilities Fees	5,138,129	5,238,302	5,413,358	5,292,532	54,230
Student RTD Bus Pass Fees	7,384,135	8,016,499	7,643,935	8,102,571	86,072
Sustainable Campus Fee	399,968	412,445	418,769	412,445	0
Parking Enterprise	9,652,991	9,737,200	9,707,305	10,078,100	340,900
Controlled/Deferred Maintenance	1,789,187	1,900,000	1,900,000	1,673,760	-226,240
<b>Total Revenues</b>	<b>73,245,458</b>	<b>79,655,557</b>	<b>71,744,433</b>	<b>71,869,412</b>	<b>-7,786,145</b>
Expenditures:					
Central Campus Expenses	6,992,103	7,023,977	6,870,965	6,868,806	-155,171
Executive Office	2,221,733	1,803,009	1,844,382	1,823,357	20,348
Auraria Business Services	1,584,722	2,229,466	2,156,364	2,159,079	-70,387
Facilities Services	8,530,724	8,719,649	8,772,527	8,995,052	275,403
Campus Police	3,200,738	3,597,024	3,748,720	3,874,681	277,657
Auraria Campus Use & Support Services	1,349,646	1,421,352	1,388,897	1,436,652	15,300
Facilities Auxiliaries	4,575,034	9,704,915	3,294,809	2,399,501	-7,305,414
Other General Auxiliaries	936,197	936,350	884,541	914,112	-22,238
Student Auxiliary Programs	23,829,738	23,997,933	23,184,023	22,879,395	-1,118,538
Student RTD Bus Pass Fees	7,660,327	7,663,682	7,657,886	7,663,682	0
Sustainable Campus Fee Programs	192,510	550,000	550,000	550,000	0
Parking and Transportation Services	8,645,666	8,848,534	8,702,736	8,869,394	20,860
Auxiliary Deferred Maint./Land COP	2,143,985	2,009,550	2,116,055	1,397,300	-612,250
Controlled/Deferred Maintenance	1,789,187	1,900,000	1,900,000	1,673,760	-226,240
<b>Total Expenditures</b>	<b>73,652,310</b>	<b>80,405,442</b>	<b>73,071,905</b>	<b>71,504,771</b>	<b>-8,900,670</b>

**TABLE 2  
AURARIA HIGHER EDUCATION CENTER  
GENERAL FUND OPERATING BUDGET**

ITEM	FY 15 Actual	FY 16 Budget	FY 16 Estimate	FY 17 Budget	Budget Change	
<b>Revenues:</b>						
MSU Denver Appropriation	9,454,506	9,587,005	9,587,005	9,944,134	357,129	
CU Denver Appropriation	6,212,050	6,546,307	6,546,307	6,835,743	289,436	
CCD Appropriation	2,709,492	2,719,442	2,719,442	2,848,348	128,906	
<b>Sub Total Institutions</b>	<b>18,376,048</b>	<b>18,852,754</b>	<b>18,852,754</b>	<b>19,628,225</b>	<b>775,471</b>	<b>4.1%</b>
Auxiliary Overhead Transfer	3,075,106	2,960,720	2,960,720	3,027,079	66,359	
Auxiliary Operating Transfer In	2,733,689	2,713,782	2,713,782	2,224,823	-488,959	
Controlled/Deferred Maintenance Funding	1,789,187	1,900,000	1,900,000	1,673,760	-226,240	
Other Income	217,034	267,221	280,708	277,500	10,279	
<b>Total Revenues</b>	<b>26,191,065</b>	<b>26,694,477</b>	<b>26,707,964</b>	<b>26,831,387</b>	<b>136,910</b>	<b>0.5%</b>
<b>Expenditures by Operating Division:</b>						
Executive Office	2,221,733	1,803,009	1,844,382	1,823,357	20,348	
Auraria Business Services	1,584,722	2,229,466	2,156,364	2,159,079	-70,387	
Facilities Services	8,530,724	8,719,649	8,772,527	8,995,052	275,403	
Campus Police	3,200,738	3,597,024	3,748,720	3,874,681	277,657	
Auraria Campus Use & Support Services	1,349,646	1,421,352	1,388,897	1,436,652	15,300	
<b>Sub Total</b>	<b>16,887,562</b>	<b>17,770,500</b>	<b>17,910,890</b>	<b>18,288,821</b>	<b>518,321</b>	<b>2.9%</b>
<b>Central Campus Expenses:</b>						
Utilities	4,587,681	4,925,000	4,679,835	4,800,000	-125,000	
Debt Service Admin. Bldg	1,212,889	1,104,050	1,104,050	1,103,590	-460	
Debt Service Science Bldg	71,663	71,690	71,690	71,630	-60	
Insurance	520,589	518,237	518,236	493,586	-24,651	
Campus Telecomm Switch	314,982	340,000	340,000	340,000	0	
Software Costs & Maintenance	284,299	65,000	157,154	60,000	-5,000	
Controlled/Deferred Maintenance Projects	1,789,187	1,900,000	1,900,000	1,673,760	-226,240	
<b>Sub Total</b>	<b>8,781,291</b>	<b>8,923,977</b>	<b>8,770,965</b>	<b>8,542,566</b>	<b>-381,411</b>	<b>-4.3%</b>
<b>Total Expenditures</b>	<b>25,668,853</b>	<b>26,694,477</b>	<b>26,681,855</b>	<b>26,831,387</b>	<b>136,910</b>	<b>0.5%</b>
<b>Revenue Over/(Under) Expenditures</b>	<b>522,212</b>	<b>0</b>	<b>26,109</b>	<b>0</b>		



**TABLE 3  
AURARIA HIGHER EDUCATION CENTER  
STUDENT REVENUE BOND FUND**

	<b>FY15 Actual</b>	<b>FY 16 Budget</b>	<b>FY 16 Estimate</b>	<b>FY 17 Budget</b>	<b>Budget Change</b>	
<b>Revenues:</b>						
Student Bond Fees	5,219,846	5,319,602	5,083,258	4,969,765	-349,837	
Tivoli Quad/Student Spaces Fee	0	0	407,783	398,713	398,713	
Tivoli Student Union Operations	3,137,060	3,344,045	3,326,057	3,510,445	166,400	
Early Learning Center	2,428,507	2,423,110	2,468,497	2,479,268	56,158	
Tivoli Station (Bookstore)	12,797,571	13,102,250	11,115,516	10,790,950	-2,311,300	
Tivoli Starbucks	0	0	929,200	1,020,000	1,020,000	
Institutional Bond Fee Collection Costs	-81,717	-81,300	-77,683	-75,946	5,354	
<b>Total Revenues</b>	<b>23,501,267</b>	<b>24,107,707</b>	<b>23,252,628</b>	<b>23,093,195</b>	<b>-1,014,512</b>	<b>-4.2%</b>
<b>Expenditures:</b>						
Student Fee Revenue Bond Debt Service	2,698,951	2,847,006	2,693,101	2,751,606	-95,400	
Tivoli Quad/Student Spaces Debt Service	0	0	283,787	399,286	399,286	
Tivoli Student Union Operations	5,703,003	5,468,054	5,426,615	5,406,751	-61,303	
Early Learning Center	2,168,573	2,361,323	2,292,167	2,409,833	48,510	
Tivoli Station (Bookstore)	13,023,326	13,083,819	11,377,943	10,732,097	-2,351,722	
Tivoli Starbucks	0	0	877,414	953,482	953,482	
<b>Sub-Total Expenditures</b>	<b>23,593,853</b>	<b>23,760,202</b>	<b>22,951,026</b>	<b>22,653,055</b>	<b>-1,107,147</b>	<b>-4.7%</b>
Insurance	229,035	227,731	227,731	218,840	-8,891	
Statewide Indirect Cost Assessment	6,850	10,000	5,266	7,500	-2,500	
<b>Total Expenditures</b>	<b>23,829,738</b>	<b>23,997,933</b>	<b>23,184,023</b>	<b>22,879,395</b>	<b>-1,118,538</b>	<b>-4.7%</b>
<b>Revenue Over/(Under) Expenditures</b>	<b>-328,471</b>	<b>109,774</b>	<b>68,605</b>	<b>213,800</b>		
<b>Beginning Balance</b>	<b>5,531,002</b>	<b>4,158,973</b>	<b>4,426,423</b>	<b>3,775,148</b>		
Refunding Proceeds	0	153,750	0	0		
Aux Deferred Maint/Capital Improvements	-776,108	-500,000	-719,880	-200,000	-300,000	
<b>Net Reserve Expenditures</b>	<b>-776,108</b>	<b>-346,250</b>	<b>-719,880</b>	<b>-200,000</b>	<b>-146,250</b>	<b>-42.2%</b>
<b>Ending Balance</b>	<b>4,426,423</b>	<b>3,922,497</b>	<b>3,775,148</b>	<b>3,788,948</b>		
Operating Reserve	1,920,600	1,907,548	1,854,722	1,830,352		
Capital Reserve	2,505,823	2,014,949	1,920,426	1,958,596		

**TABLE 4  
AURARIA HIGHER EDUCATION CENTER  
PARKING ENTERPRISE REVENUE BOND FUND**

	<b>FY15 Actual</b>	<b>FY 16 Budget</b>	<b>FY 16 Estimate</b>	<b>FY 17 Budget</b>	<b>Budget Change</b>	
<b>Revenues:</b>						
Parking User Charges	8,832,821	9,008,800	9,045,605	9,327,400	318,600	3.5%
Fines	591,524	525,000	460,000	545,000	20,000	
Interest	95,708	60,000	67,400	70,000	10,000	
Other	132,938	143,400	134,300	135,700	-7,700	
<b>Total Program Revenues</b>	<b>9,652,991</b>	<b>9,737,200</b>	<b>9,707,305</b>	<b>10,078,100</b>	<b>340,900</b>	<b>3.5%</b>
<b>Expenditures:</b>						
Personnel	1,519,904	1,692,588	1,542,112	1,611,069	-81,519	
Operating Expenses	3,826,133	3,831,861	3,831,639	3,998,453	166,592	
Sub Total	5,346,037	5,524,449	5,373,751	5,609,522	85,073	
Parking Revenue Bond Debt Service	3,148,495	3,155,082	3,160,982	3,079,318	-75,764	
<b>Sub-Total Expenditures</b>	<b>8,494,532</b>	<b>8,679,531</b>	<b>8,534,733</b>	<b>8,688,840</b>	<b>9,309</b>	<b>0.1%</b>
Insurance	142,762	160,003	160,003	171,554	11,551	
Statewide Indirect Cost Assessment	8,372	9,000	8,000	9,000	0	
<b>Total Expenditures</b>	<b>8,645,666</b>	<b>8,848,534</b>	<b>8,702,736</b>	<b>8,869,394</b>	<b>20,860</b>	<b>0.2%</b>
<b>Revenue Over/(Under) Expenditure</b>	<b>1,007,325</b>	<b>888,666</b>	<b>1,004,569</b>	<b>1,208,706</b>		
<b>Beginning Balance</b>	<b>4,690,111</b>	<b>4,407,804</b>	<b>3,829,560</b>	<b>2,937,954</b>		
Parking Facilities Deferred Maintenance	-649,278	-790,000	-676,625	-478,000	-312,000	
Land Payment	-718,599	-719,550	-719,550	-719,300	-250	
Transfer to Capital Reserve	-500,000	-500,000	-500,000	0	-500,000	
<b>Total Reserve Expenditure</b>	<b>-1,867,877</b>	<b>-2,009,550</b>	<b>-1,896,175</b>	<b>-1,197,300</b>	<b>-812,250</b>	<b>-40.4%</b>
<b>Ending Balance</b>	<b>3,829,560</b>	<b>3,286,920</b>	<b>2,937,954</b>	<b>2,949,359</b>	<b>-337,560</b>	<b>-10.3%</b>

**TABLE 5**  
**AURARIA HIGHER EDUCATION CENTER**  
**AUXILIARY REVENUE TRANSFERS TO GENERAL FUND OPERATIONS**

<b>Auxiliary Program</b>	<b>FY 15 Actual</b>	<b>FY 16 Budget</b>	<b>FY 16 Estimate</b>	<b>FY 17 Budget</b>
Parking Operations	1,115,905	1,044,770	1,044,770	1,063,988
Early Learning Center	175,291	255,291	255,291	255,352
Tivoli Student Union	1,314,793	1,193,538	1,193,538	1,193,671
Facilities Fleet Management	6,420	6,420	6,420	6,420
Media Center Auxiliary	15,515	15,515	15,515	15,515
Tivoli Station (Bookstore)	380,601	378,605	378,605	378,452
Tivoli Starbucks	0	0	0	47,100
King Center Rents	6,959	6,959	6,959	6,959
General Classroom Rent	16,050	16,050	16,050	16,050
Campus Police Auxiliary	1,619	1,619	1,619	1,619
Telecomm Aux. & Long Distance	41,953	41,953	41,953	41,953
<b>Overhead Transfer to General Fund</b>	<b>3,075,106</b>	<b>2,960,720</b>	<b>2,960,720</b>	<b>3,027,079</b>
Tivoli Student Union	864,879	851,841	851,841	726,708
Tivoli Station (Bookstore)	583,362	365,000	365,000	0
Vending Auxiliary	90,000	90,000	90,000	90,000
Parking	1,195,448	1,406,941	1,406,941	1,408,115
<b>Operating Transfer to Support General Fund</b>	<b>2,733,689</b>	<b>2,713,782</b>	<b>2,713,782</b>	<b>2,224,823</b>
<b>Total Transfers to General Fund</b>	<b>5,808,795</b>	<b>5,674,502</b>	<b>5,674,502</b>	<b>5,251,902</b>

**TABLE 6  
AURARIA HIGHER EDUCATION CENTER  
CAPITAL CONSTRUCTION APPROPRIATIONS**

Description	FY07-08	FY08-09	FY09-10	FY10-11	FY11-12	FY12-13	FY13-14	FY14-15	FY15-16	FY16-17
<b>State-Funded Construction Projects:</b>										
Science Building Renovation/Addition	29,887,876	63,619,180	-	-	-	-	-	-	-	-
Auraria Library Renovation Phase 1	-	-	-	-	-	-	4,000,000	22,848,307	-	-
<b>Total State-Funded Construction</b>	<b>29,887,876</b>	<b>63,619,180</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>4,000,000</b>	<b>22,848,307</b>	<b>-</b>	<b>-</b>
<b>State-Funded Controlled Maintenance Projects:</b>										
Repair and Replace Elevator Systems Campuswide	1,284,113	-	-	-	-	-	-	-	-	-
Repair and Replace Campus Emergency Generator	451,855	-	-	-	-	-	-	-	-	-
Arts Building, R & R Indoor Air Quality, Window, HVAC	-	949,467	1,078,986	-	-	-	-	-	-	-
Life Safety Sprinkler Installation - Central, West, and Arts	-	-	-	-	852,535	768,585	1,091,833	-	-	-
10th Street Pedestrian Mall ADA Improvements	-	-	-	-	-	-	564,901	576,934	-	588,988
Replace Fire Alarm Systems	-	-	-	-	-	-	-	638,693	408,753	578,643
Facilities Services Building - Mechanical/Roof Replacement	-	-	-	-	-	-	-	843,776	-	-
<b>Total Controlled Maintenance</b>	<b>1,735,968</b>	<b>949,467</b>	<b>1,078,986</b>	<b>-</b>	<b>852,535</b>	<b>768,585</b>	<b>1,656,734</b>	<b>2,059,403</b>	<b>408,753</b>	<b>1,167,631</b>
<b>Total Construction and Controlled Maintenance</b>	<b>31,623,844</b>	<b>64,568,647</b>	<b>1,078,986</b>	<b>0</b>	<b>852,535</b>	<b>768,585</b>	<b>5,656,734</b>	<b>24,907,710</b>	<b>408,753</b>	<b>1,167,631</b>
<b>Auraria Foundation Grant-Funded Projects:</b>										
Kiln Roof Project	250,000	250,000	-	-	-	-	-	-	-	-
Infrastructure Master Plan	-	-	-	300,000	-	-	-	-	-	-
Strategic Implementation Plan	-	-	-	-	300,000	-	-	-	-	-
Campus Monument Signage	-	-	-	-	-	400,000	100,000	-	-	-
Larimer Connectivity	-	-	-	-	-	100,000	-	-	-	-
Visual Arts Building: Vision & Programming	-	-	-	-	-	-	75,000	-	-	-
Tivoli Park/Quad	-	-	-	-	-	-	-	3,300,000	-	-
<b>Total Foundation-Funded Construction</b>	<b>250,000</b>	<b>250,000</b>	<b>-</b>	<b>300,000</b>	<b>300,000</b>	<b>500,000</b>	<b>175,000</b>	<b>3,300,000</b>	<b>-</b>	<b>-</b>

# Executive Office

- Agency Units
- Human Resources
- Communications & Campus Relations
- Planning & Development
- Process Transformation
- Equal Opportunity

## AURARIA HIGHER EDUCATION CENTER

### Executive Office

Including CEO Office, Campus Planning, & Human Resources

### SUMMARY

<b>Expenditure Item</b>	<b>FY 14-15 Actual</b>	<b>FY 15-16 Budget</b>	<b>FY 15-16 Estimate</b>	<b>FY 16-17 Budget</b>	<b>Budget Change</b>	<b>Percent Change</b>
Exempt Salaries/Benefits	1,115,920	1,187,112	1,185,045	1,202,164	15,052	1.3%
FTE	9.5	9.5	9.5	9.5	0.0	0.0%
Classified Salaries/Benefits	333,569	401,745	388,539	408,072	6,327	1.6%
FTE	6.0	6.0	6.0	6.0	0.00	0.0%
Other Salary/Benefits	25,874	11,500	6,000	11,500	0	0.0%
Total Personal Services	1,475,363	1,600,357	1,579,584	1,621,736	21,379	1.3%
FTE	15.5	15.5	15.5	15.5	0.00	0.0%
Operating Expenses	184,305	202,652	219,972	201,621	-1,031	-0.5%
Capital Expenditures	0	0	30,204	0	0	
<b>Total Program Expenditures</b>	<b>1,659,668</b>	<b>1,803,009</b>	<b>1,829,760</b>	<b>1,823,357</b>	<b>20,348</b>	<b>1.1%</b>

**AURARIA HIGHER EDUCATION CENTER**

**PROGRAM:** Auraria Campus Management  
**FUND:** General Fund  
**SOURCE OF FUNDS:** Institution Cash and Auxiliary Chargebacks  
**ACCOUNTING COST CENTER:** 1-1100, 1-1104

<b>Program Expenditures</b>	<b>FY 14-15 Actual</b>	<b>FY 15-16 Budget</b>	<b>FY 15-16 Estimate</b>	<b>FY 16-17 Budget</b>
Exempt Salaries:				
Subtotal Exempt Salaries	775,362	826,366	817,794	826,366
Subtotal Exempt Benefits	213,001	228,644	235,905	242,464
Total Exempt Salaries/Benefits	988,363	1,055,010	1,053,699	1,068,830
FTE	8.5	8.5	8.5	8.5
Classified Salaries:				
Subtotal Classified Salaries	0	0	0	0
Subtotal Classified Benefits	0	0	0	0
Total Classified Salaries/Benefits	0	0	0	0
FTE	0.0	0.0	0.0	0.0
Other Salary/Benefits	15,588	0	0	0
Total Personal Services	1,003,951	1,055,010	1,053,699	1,068,830
Total FTE	8.5	8.5	8.5	8.5
Operating Expenses	159,236	173,962	192,502	172,976
<b>Total Program Expenditures</b>	<b>1,163,187</b>	<b>1,228,972</b>	<b>1,246,201</b>	<b>1,241,806</b>

**AURARIA HIGHER EDUCATION CENTER****UNIT:****Campus Relations****PROGRAM:****Human Resources****FUND:****General Fund****SOURCE OF FUNDS:****Institution Cash and Auxiliary Chargebacks****ACCOUNTING COST CENTER:****1-1210**

<b>Program Expenditures</b>	<b>FY 14-15 Actual</b>	<b>FY 15-16 Budget</b>	<b>FY 15-16 Estimate</b>	<b>FY 16-17 Budget</b>
Exempt Salaries:				
Subtotal Exempt Salaries	97,536	99,857	99,492	99,492
Subtotal Exempt Benefits	30,021	32,245	31,854	33,842
Total Exempt Salaries/Benefits	127,557	132,102	131,346	133,334
FTE	1.0	1.0	1.0	1.0
Classified Salaries:				
Subtotal Classified Salaries	241,187	285,296	275,000	289,622
Subtotal Classified Benefits	92,382	116,449	113,539	118,450
Total Classified Salaries/Benefits	333,569	401,745	388,539	408,072
FTE	6.0	6.0	6.0	6.0
Other Salary/Benefits	10,286	11,500	6,000	11,500
Total Personal Services	471,412	545,347	525,885	552,906
Total FTE	7.0	7.0	7.0	7.0
Operating Expenses	25,069	28,690	27,470	28,645
<b>Total Program Expenditures</b>	<b>496,480</b>	<b>574,037</b>	<b>553,355</b>	<b>581,551</b>



# Auraria Business Services

- Business & Accounting
- Procurement
- Agency IT & Campus Telecommunications
- Distribution Services

AURARIA HIGHER EDUCATION CENTER

UNIT: Business Services

SUMMARY

<b>Expenditure Item</b>	<b>FY 14-15 Actual</b>	<b>FY 15-16 Budget</b>	<b>FY 15-16 Estimate</b>	<b>FY 16-17 Budget</b>	<b>Budget Change</b>	<b>% Change</b>
Exempt Salaries and Benefits	623,481	656,211	655,604	658,517	2,306	0.4%
FTE	5.5	5.33	5.33	5.33	0.00	0.0%
Classified Salaries and Benefits	1,336,658	1,386,432	1,328,349	1,308,840	-77,592	-5.6%
FTE	19.0	19.0	19.0	19.0	0.0	0.0%
Other Salary and Benefits	30,563	13,200	20,024	20,000	6,800	51.5%
Total Personal Services	1,990,701	2,055,843	2,003,977	1,987,358	-68,485	-3.3%
Total FTE	24.5	24.33	24.33	24.33	0.00	0.0%
Business Services Operating Expenses	156,085	173,624	152,387	171,721	-1,903	-1.1%
Capital Expenditures	0	0	0	0	0	
<b>Total Program Expenditures</b>	<b>2,146,786</b>	<b>2,229,467</b>	<b>2,156,364</b>	<b>2,159,079</b>	<b>-70,388</b>	<b>-3.2%</b>

**AURARIA HIGHER EDUCATION CENTER****UNIT:****PROGRAM:****FUND:****SOURCE OF FUNDS:****ACCOUNTING COST CENTERS:****Business Services****Campus Business Services****General Fund****Institution Cash and Auxiliary Chargebacks****1-1200, 1-1202, 1-1204, 1-1206**

<b>Program Expenditures</b>	<b>FY 14-15 Actual</b>	<b>FY 15-16 Budget</b>	<b>FY 15-16 Estimate</b>	<b>FY 16-17 Budget</b>
Exempt Salaries:				
Subtotal Exempt Salaries	313,377	329,943	332,791	325,099
Subtotal Exempt Benefits	91,121	99,535	96,319	102,589
Total Exempt Salaries/Benefits	404,498	429,478	429,110	427,688
FTE	3.5	3.33	3.33	3.33
Classified Salaries:				
Subtotal Classified Salaries	795,177	817,713	784,419	760,872
Subtotal Classified Benefits	278,038	301,294	288,342	289,733
Total Classified Salaries/Benefits	1,073,215	1,119,007	1,072,761	1,050,605
FTE	15.5	15.5	15.5	15.5
Other Salary/Benefits	24,729	13,200	20,024	20,000
Total Personal Services	1,502,443	1,561,685	1,521,895	1,498,293
FTE	19.0	18.8	18.8	18.83
Operating Expenses	82,279	91,850	75,418	91,450
<b>Total Program Expenditures</b>	<b>1,584,722</b>	<b>1,653,535</b>	<b>1,597,313</b>	<b>1,589,743</b>

**AURARIA HIGHER EDUCATION CENTER**

**UNIT:**

**PROGRAM:**

**FUND:**

**SOURCE OF FUNDS:**

**ACCOUNTING COST CENTER:**

**Business Services**

**Information Technology & Telecommunications**

**General Fund**

**Institution Cash and Auxiliary Chargebacks**

**1-1220, 1-1230**

<b>Program Expenditures</b>	<b>FY 14-15 Actual</b>	<b>FY 15-16 Budget</b>	<b>FY 15-16 Estimate</b>	<b>FY 16-17 Budget</b>
Exempt Salaries:				
Subtotal Exempt Salaries	168,108	172,109	171,468	171,468
Subtotal Exempt Benefits	50,874	54,624	55,026	59,361
Total Exempt Salaries/Benefits	218,982	226,733	226,494	230,829
FTE	2.0	2.0	2.0	2.0
Classified Salaries:				
Subtotal Classified Salaries	203,115	203,787	191,490	191,490
Subtotal Classified Benefits	60,328	63,638	64,098	66,746
Total Classified Salaries/Benefits	263,443	267,425	255,588	258,236
FTE	3.5	3.5	3.5	3.5
Other Salary/Benefits	5,833	0	0	0
Total Personal Services	488,258	494,158	482,082	489,065
Total FTE	5.5	5.5	5.5	5.5
Operating Expenses	73,807	81,774	76,969	80,271
<b>Total Program Expenditures</b>	<b>562,065</b>	<b>575,931</b>	<b>559,051</b>	<b>569,336</b>

**AURARIA HIGHER EDUCATION CENTER**

**UNIT: Business Services**  
**PROGRAM: Campus Telephone Services**  
**FUND: Auxiliary**  
**SOURCE OF FUNDS: Telephone Service Charges**  
**ACCOUNTING COST CENTER: 2-2200**

Program Revenues/Expenditures		Rev	FY 14-15	FY 15-16	FY 15-16	FY 16-17
Revenue Sources		Obj Code	Actual	Budget	Estimate	Budget
Other Revenue	40471	0	3,000	0	0	0
AHEC Revenue	40501	155,974	150,000	127,000	143,000	
MSU Denver Revenue	40502	93,000	85,000	68,000	77,000	
CU Denver Revenue	40503	55,854	35,000	26,000	29,500	
CCD Revenue	40504	9,020	15,000	7,000	7,800	
<b>Total Program Revenues</b>		<b>313,848</b>	<b>288,000</b>	<b>228,000</b>	<b>257,300</b>	
<b>Expenditures</b>						
Subtotal Classified Salaries		82,697	84,951	68,034	81,234	
Subtotal Classified Benefits		29,226	30,830	26,538	32,349	
Total Classified Salaries/Benefits		111,923	115,781	94,572	113,583	
FTE		1.5	1.5	1.5	1.5	
Other Salaries/Benefits		28,676	20,000	25,000	18,000	
Total Personal Services		140,599	135,781	119,572	131,583	
FTE		1.5	1.5	1.5	1.5	
Operating Expenses:		4,286	7,715	6,290	21,740	
Other Costs:						
AHEC Overhead		41,953	41,943	41,943	41,943	
Cost of Goods Sold		63,193	85,000	60,000	62,000	
Subtotal Other Costs		105,146	126,943	101,943	103,943	
<b>Total Program Expenditures</b>		<b>250,031</b>	<b>270,439</b>	<b>227,805</b>	<b>257,266</b>	
Revenues Over/(Under) Expenses		63,817	17,561	195	34	

# Central Campus Expenses & Funds

- Central Operating Expenses
- Debt Service
- Student Fees

**AURARIA HIGHER EDUCATION CENTER**

**PROGRAM:**

**Central Campus Operating Expenses**

**FUND:**

**General Fund**

**SOURCE OF FUNDS:**

**Institution Cash, Auxiliary Chargebacks, Reserve**

**ACCOUNTING COST CENTER:**

**1-1250**

<b>Program Expenditures</b>	<b>FY 14-15 Actual</b>	<b>FY 15-16 Budget</b>	<b>FY 15-16 Estimate</b>	<b>FY 16-17 Budget</b>
GGCC & Computer Software Maint.	86,324	65,000	83,657	60,000
Telephone Switch	352,282	340,000	340,000	340,000
<b>Total Telecommunications</b>	<b>438,606</b>	<b>405,000</b>	<b>423,657</b>	<b>400,000</b>
<b>Insurance</b>				
Liability Insurance	9,017	12,044	12,044	24,266
Property Insurance	238,955	230,442	230,441	273,302
Workmens Compensation	272,617	275,751	275,751	196,018
<b>Total Insurance</b>	<b>520,589</b>	<b>518,237</b>	<b>518,236</b>	<b>493,586</b>
<b>Utilities</b>				
Steam	1,075,179	1,200,000	877,640	1,100,000
Electricity	2,987,209	3,015,000	3,050,678	3,000,000
Water/Sewer	351,078	510,000	600,316	510,000
Natural Gas	137,416	200,000	151,201	190,000
<b>Total Utilities</b>	<b>4,550,882</b>	<b>4,925,000</b>	<b>4,679,835</b>	<b>4,800,000</b>
<b>Total Program Expenditures</b>	<b>5,510,077</b>	<b>5,848,237</b>	<b>5,621,728</b>	<b>5,693,586</b>

**AURARIA HIGHER EDUCATION CENTER**

**PROGRAM:**

**Debt Service**

**FUND:**

**General Fund**

**SOURCE OF FUNDS:**

**Institution Cash, Auxiliary Chargebacks**

**ACCOUNTING COST CENTER:**

**1-1250, 6-6105**

<b>Program Expenditures</b>	<b>FY 14-15 Actual</b>	<b>FY 15-16 Budget</b>	<b>FY 15-16 Estimate</b>	<b>FY 16-17 Budget</b>
Administration Building				
Certificates of Participation Series 2005				
Principal	690,000			
Interest	498,965			
Sub Total Debt Service	1,188,965			
Deposit to Renewal/Replacement	13,000			
Bond Trustee Costs	8,923			
Total	1,210,888	0	0	0
Administration Building				
Certificates of Participation Series 2015				
Principal		820,000	820,000	840,000
Interest		267,630	267,630	249,590
Sub Total Debt Service		1,087,630	1,087,630	1,089,590
Deposit to Renewal/Replacement		13,000	13,000	13,000
Bond Trustee Costs		3,420	3,420	1,000
Total	0	1,104,050	1,104,050	1,103,590
AHEC Science Building Debt Service				
Certificates of Participation Series 2008				
Principal	35,270	36,938	36,938	38,719
Interest	36,393	34,752	34,752	32,911
Sub Total Debt Service	71,663	71,690	71,690	71,630
Bond Trustee Costs	0	0	0	0
Total	71,663	71,690	71,690	71,630
<b>Total Debt Service</b>	<b>1,282,551</b>	<b>1,175,740</b>	<b>1,175,740</b>	<b>1,175,220</b>



**AURARIA HIGHER EDUCATION CENTER**

**PROGRAM:** Campus Vending  
**FUND:** Auxiliary  
**SOURCE OF FUNDS:** Vending Machines  
**ACCOUNTING COST CENTER:** 2-2280

Program Revenues/Expenditures	Object Code	FY 14-15 Actual	FY 15-16 Budget	FY 15-16 Estimate	FY 16-17 Budget
<b>Revenue Sources</b>					
Vending Revenue	40714	90,000	90,000	90,000	90,000
<b>Total Program Revenues</b>		<b>90,000</b>	<b>90,000</b>	<b>90,000</b>	<b>90,000</b>
<b>Expenditures</b>					
General Fund Support		90,000	90,000	90,000	90,000
<b>Total Program Expenditures</b>		<b>90,000</b>	<b>90,000</b>	<b>90,000</b>	<b>90,000</b>
Revenues Over/(Under) Expenses		0	0	0	0

**AURARIA HIGHER EDUCATION CENTER**

**PROGRAM:** Student Revenue Bond Fee  
**FUND:** Student Revenue Bond Fund  
**SOURCE OF FUNDS:** Student Fee Assessed for Student Bond Debt Service  
**ACCOUNTING COST CENTER:** 3-3250

Program Revenues/Expenditures	Object Code	FY 14-15 Actual	FY 15-16 Budget	FY 15-16 Estimate	FY 16-17 Budget
<b>Revenue Sources</b>					
Bond Fee - MSU Denver	40891	2,519,358	2,651,670	2,599,595	2,541,463
Bond Fee - CU Denver	40892	1,758,413	1,847,310	1,743,888	1,704,891
Bond Fee - CCD	40893	1,048,466	921,022	835,352	816,672
Bond Fee - Other	40894	9,345	8,000	8,000	8,000
<b>Total Gross Revenues</b>		<b>5,335,582</b>	<b>5,428,002</b>	<b>5,186,835</b>	<b>5,071,026</b>
<b>Expenditures</b>					
Institution Adm. Fee	54205	81,717	81,300	77,683	75,946
Institution Bad Debt Expense	54400	115,736	108,400	103,577	101,261
Bond Trustee Costs		3,345	2,000	1,845	2,000
Transfer to Debt Service		2,695,606	2,845,006	2,691,256	2,749,606
Transfer to Student Auxiliary Fund		2,439,178	2,391,296	2,312,474	2,142,213
<b>Total Expenditures</b>		<b>5,335,582</b>	<b>5,428,002</b>	<b>5,186,835</b>	<b>5,071,026</b>

**PROGRAM:** Tivoli Park/Student Spaces Fee  
**FUND:** Student Revenue Bond Fund  
**SOURCE OF FUNDS:** Student Fee Assessed for Tivoli Park Debt Service  
**ACCOUNTING COST CENTER:** 3-3260

Program Revenues/Expenditures	Object Code	FY 14-15 Actual	FY 15-16 Budget	FY 15-16 Estimate	FY 16-17 Budget
<b>Revenue Sources</b>					
Bond Fee - MSU Denver	40891			204,693	200,140
Bond Fee - CU Denver	40892			137,314	134,260
Bond Fee - CCD	40893			65,776	64,313
<b>Total Gross Revenues</b>		<b>0</b>	<b>0</b>	<b>407,783</b>	<b>398,713</b>
<b>Expenditures</b>					
Institution Adm. Fee	54205			6,117	5,981
Institution Bad Debt Expense	54400			8,156	7,975
Bond Trustee Costs				1,000	1,000
Transfer to Debt Service				268,514	384,330
<b>Total Expenditures</b>		<b>0</b>	<b>0</b>	<b>283,787</b>	<b>399,286</b>

**AURARIA HIGHER EDUCATION CENTER**

**PROGRAM:**

**RTD Bus Pass Program**

**FUND:**

**RTD Contract**

**SOURCE OF FUNDS:**

**Student Fee Assessed for RTD Pass**

**ACCOUNTING COST CENTER:**

**8-8300**

<b>Program Revenues/Expenditures</b>	<b>Object Code</b>	<b>FY 14-15 Actual</b>	<b>FY 15-16 Budget</b>	<b>FY 15-16 Estimate</b>	<b>FY 16-17 Budget</b>
<b>Revenue Sources</b>					
RTD Fee - MSU Denver	40502	3,850,318	4,062,550	3,981,235	4,220,109
RTD Fee - CU Denver	40503	2,530,003	2,838,851	2,663,892	2,823,725
RTD Fee - CCD	40504	1,271,632	1,405,852	1,276,050	1,352,613
Institution Bad Debt/Adm. Fee	40905,10	-267,818	-290,754	-277,242	-293,876
<b>Total Program Revenues</b>		<b>7,384,135</b>	<b>8,016,499</b>	<b>7,643,935</b>	<b>8,102,571</b>
<b>Expenditures</b>					
RTD Contract Payment		7,648,680	7,648,682	7,648,682	7,648,682
Other Expenses		11,647	15,000	9,204	15,000
<b>Total Program Expenditures</b>		<b>7,660,327</b>	<b>7,663,682</b>	<b>7,657,886</b>	<b>7,663,682</b>
Beginning Balance		-25,023	-220,630	-301,215	-315,166
Revenues Over/(Under) Expenses		-276,192	352,817	-13,951	438,889
Balance Remaining in Program		-301,215	132,187	-315,166	123,723

**AURARIA HIGHER EDUCATION CENTER**

**PROGRAM:** Sustainable Campus Program Fee  
**FUND:** Sustainable Campus Program Fee  
**SOURCE OF FUNDS:** Student Fee Assessed for SCP  
**ACCOUNTING COST CENTER:** 8-8800

<b>Program Revenues/Expenditures</b>	<b>Object Code</b>	<b>FY 14-15 Actual</b>	<b>FY 15-16 Budget</b>	<b>FY 15-16 Estimate</b>	<b>FY 16-17 Budget</b>
<b>Revenue Sources</b>					
SCP Fee - MSU Denver	40502	215,900	209,016	217,725	209,016
SCP Fee - CU Denver	40503	142,135	145,921	143,765	145,921
SCP Fee - CCD	40504	56,440	72,467	72,467	72,467
Institution Bad Debt/Adm. Fee	40905,10	-14,507	-14,959	-15,188	-14,959
<b>Total Program Revenues</b>		<b>399,968</b>	<b>412,445</b>	<b>418,769</b>	<b>412,445</b>
<b>Expenditures</b>					
SCP Programs		192,510	550,000	550,000	550,000
<b>Total Program Expenditures</b>		<b>192,510</b>	<b>550,000</b>	<b>550,000</b>	<b>550,000</b>
Beginning Balance		713,324	582,093	920,782	789,551
Revenues Over/(Under) Expenses		207,458	-137,555	-131,231	-137,555
Balance Remaining in Program		920,782	444,538	789,551	651,996

# Facilities Services

- Housekeeping
- Operations & Maintenance
- Project Management & Construction
- Environmental Health & Safety
- Capital Construction

**AURARIA HIGHER EDUCATION CENTER**

**Facilities Services**

**SUMMARY**

<b>Expenditure Item</b>	<b>FY 14-15 Actual</b>	<b>FY 15-16 Budget</b>	<b>FY 15-16 Estimate</b>	<b>FY 16-17 Budget</b>	<b>Budget Change</b>	<b>Percent Change</b>
Exempt Salaries/Benefits	889,164	951,539	944,403	955,778	4,239	0.4%
FTE	8.8	8.8	8.75	8.75	0.0	0.0%
Classified Salaries/Benefits	6,874,941	6,377,622	6,159,165	6,572,174	194,552	3.1%
FTE	125.0	125.0	124.0	124.0	-1.0	-0.8%
Other Salary/Benefits	-1,166,155	-339,113	-170,537	-259,500	79,613	-23.5%
Total Personal Services	6,597,950	6,990,048	6,933,031	7,268,452	278,404	4.0%
FTE	133.8	133.8	132.75	132.75	-1.0	-0.7%
Other Current Expenses	1,615,080	1,729,600	1,826,653	1,726,600	-3,000	-0.2%
Auxiliary Programs	4,575,034	9,704,915	3,294,809	2,399,501	-7,305,414	-75.3%
FTE	2.0	3.0	3.0	3.0	0.0	
Capital Expenditures	317,694	0	12,843	0		
<b>Total Program Expenditures</b>	<b>13,105,758</b>	<b>18,424,563</b>	<b>12,067,336</b>	<b>11,394,553</b>	<b>-7,030,010</b>	<b>-38.2%</b>
General Fund	8,530,724	8,719,648	8,772,527	8,995,052	275,404	3.2%
Auxiliary Expense	4,575,034	9,704,915	3,294,809	2,399,501	-7,305,414	-75.3%

**AURARIA HIGHER EDUCATION CENTER**

**UNIT:** Operations & Services  
**PROGRAM:** Management and Maintenance of Campus Facilities  
**FUND:** General Fund  
**SOURCE OF FUNDS:** Institution Cash and Auxiliary Chargebacks  
**ACCOUNTING COST CENTER:** 1-1300 through 1-1370

<b>Program Expenditures</b>	<b>FY 14-15 Actual</b>	<b>FY 15-16 Budget</b>	<b>FY 15-16 Estimate</b>	<b>FY 16-17 Budget</b>
Exempt Salaries:				
Subtotal Exempt Salaries	684,982	731,113	728,394	728,394
Subtotal Exempt Benefits	204,182	220,426	216,009	227,384
Total Exempt Salaries/Benefits	889,164	951,539	944,403	955,778
FTE	8.75	8.75	8.75	8.75
Classified Salaries:				
Subtotal Admin/Customer Support	178,147	172,566	150,716	166,068
FTE	4.0	4.0	4.0	4.0
Subtotal Maintenance	2,059,739	2,191,439	2,147,244	2,181,564
FTE	43.0	43.0	43.0	43.0
Subtotal Project Management	225,135	197,564	131,880	131,880
FTE	3.0	3.0	2.0	2.0
Subtotal Custodial	2,107,195	1,600,255	1,595,000	1,864,184
FTE	63.0	63.0	63.0	63.0
Subtotal Grounds	365,425	395,682	376,767	391,236
FTE	10.0	10.0	10.0	10.0
Subtotal Environmental Safety	101,184	103,734	103,080	103,080
FTE	2.0	2.0	2.0	2.0
Subtotal Classified Salaries	5,036,825	4,661,240	4,504,687	4,838,012
Subtotal Classified Benefits	1,838,116	1,716,382	1,654,478	1,734,162
Total Classified Salaries/Benefits	6,874,941	6,377,622	6,159,165	6,572,174
Sub Total FTE	125.0	125.0	124.0	124.0
Other Salary/Benefits	310,012	174,500	284,202	175,500
Billable Salary/Benefits	-1,476,167	-513,613	-454,739	-435,000
Total Personal Services	6,597,950	6,990,048	6,933,031	7,268,452
Total FTE	133.75	133.75	132.75	132.75
Other Current Expenses	1,615,080	1,729,600	1,826,653	1,726,600
<b>Total Program Expenditures</b>	<b>8,213,030</b>	<b>8,719,648</b>	<b>8,759,684</b>	<b>8,995,052</b>

**AURARIA HIGHER EDUCATION CENTER**

**UNIT:**

**PROGRAM:**

**FUND:**

**SOURCE OF FUNDS:**

**ACCOUNTING COST CENTER:**

**Operations & Services**

**Project Mgt./Lock Auxiliary/O&M Fee-For-Service**

**Auxiliary**

**Charges for Services**

**2-2310, 2-2311**

<b>Program Revenues/Expenditures</b>	<b>FY 14-15 Actual</b>	<b>FY 15-16 Budget</b>	<b>FY 15-16 Estimate</b>	<b>FY 16-17 Budget</b>
<b>Revenue Sources</b>				
External Revenue	11,535	0	10,000	10,000
MSU Denver FFS Revenue	26,200	0	46,000	46,000
CCD FFS Revenue	32,627	0	35,000	35,000
Project Revenue	4,695,069	9,385,000	2,745,344	2,005,000
<b>Total Program Revenue</b>	<b>4,765,432</b>	<b>9,385,000</b>	<b>2,836,344</b>	<b>2,096,000</b>
<b>Expenditures</b>				
Billable Salary/Benefits Transfer	385,904	455,000	345,100	264,521
Cost of Materials & Operating	3,882,203	8,930,000	2,647,444	1,831,479
<b>Total Program Expenditures</b>	<b>4,268,108</b>	<b>9,385,000</b>	<b>2,992,544</b>	<b>2,096,000</b>
Revenues Over/(Under) Expenses	497,325	0	-156,200	0



**AURARIA HIGHER EDUCATION CENTER**

**UNIT:** Operations & Services  
**PROGRAM:** Vehicle Services  
**FUND:** Auxiliary  
**SOURCE OF FUNDS:** Charges for Services  
**ACCOUNTING COST CENTER:** 2-2320

Program Revenues/Expenditures	Rev Obj Code	FY 14-15 Actual	FY 15-16 Budget	FY 15-16 Estimate	FY 16-17 Budget
<b>Revenue Sources</b>					
AHEC Revenue	40501	24,474	22,000	20,000	22,000
MSU Denver Revenue	40502	4,412	2,000	2,500	2,000
CCD Revenue	40504	1,674	1,000	300	500
External Revenue	40505	64,079	75,000	60,000	70,000
<b>Total Program Revenue</b>		<b>94,639</b>	<b>100,000</b>	<b>82,800</b>	<b>94,500</b>
Operating Costs		82,056	93,100	71,500	87,000
Overhead Chargeback		6,420	6,420	6,420	6,420
<b>Total Program Expenditures</b>		<b>88,476</b>	<b>99,520</b>	<b>77,920</b>	<b>93,420</b>
Revenues Over/(Under) Expenses		6,162	480	4,880	1,080

**AURARIA HIGHER EDUCATION CENTER**

**UNIT:** Operations & Services  
**PROGRAM:** Grounds Services to RTD & Institutional Buildings  
**FUND:** Auxiliary  
**SOURCE OF FUNDS:** Charges for Services  
**ACCOUNTING COST CENTER:** 2-2330, 2-2331

Program Revenues/Expenditures	Rev Obj Code	FY 14-15 Actual	FY 15-16 Budget	FY 15-16 Estimate	FY 16-17 Budget
<b>Revenue Sources</b>					
External Revenue (RTD/Hotel)	40471	59,556	41,880	59,556	59,556
MSU Denver Revenue	40502	101,214	124,730	97,903	97,903
CU Denver Revenue	40503	41,707	46,575	41,701	41,701
CCD Revenue	40504	23,557	24,090	27,801	27,801
<b>Total Program Revenue</b>		<b>226,034</b>	<b>237,275</b>	<b>226,961</b>	<b>226,961</b>
<b>Expenditures</b>					
Classified Salaries:					
Subtotal Classified Salaries		72,513	111,423	103,223	111,360
Subtotal Classified Benefits		24,706	40,919	37,322	40,699
Total Classified Salaries/Benefits		97,219	152,342	140,545	152,059
FTE		2.0	3.0	3.0	3.0
Other Salary/Benefits		3,308	2,000	2,000	2,000
Billable Salary/Benefits Transfer		52,441	24,253	25,000	14,222
Total Personal Services		152,968	178,595	167,545	168,281
Total FTE		2.0	3.0	3.0	3.0
Operating Expenses		65,482	41,800	56,800	41,800
<b>Total Program Expenditures</b>		<b>218,450</b>	<b>220,395</b>	<b>224,345</b>	<b>210,081</b>
Revenues Over/(Under) Expenses		7,584	16,880	2,616	16,880

# Auraria Campus Police Department

- Police Services
- Neighborhood Community Officer Program
- Public Safety Emergency Preparedness
- Crime Prevention & Investigation

**AURARIA HIGHER EDUCATION CENTER**

**UNIT: Campus Relations**

**SUMMARY**

<b>Expenditure Item</b>	<b>FY 14-15 Actual</b>	<b>FY 15-16 Budget</b>	<b>FY 15-16 Estimate</b>	<b>FY 16-17 Budget</b>	<b>Budget Change</b>	<b>Percent Change</b>
Exempt Salaries/Benefits	393,798	566,845	570,918	571,374	4,528	0.8%
FTE	4.0	5.0	5.0	5.0	0.0	0.0%
Classified Salaries/Benefits	2,376,995	2,710,493	2,755,632	2,981,323	270,829	10.0%
FTE	40.0	39.0	39.0	39.0	0.0	0.0%
Other Salary/Benefits	108,733	55,000	101,400	50,000	-5,000	-9.1%
Total Personal Services	2,879,525	3,332,339	3,427,950	3,602,696	270,357	8.1%
FTE	44.0	44.0	44.0	44.0	0.0	0.0%
Operating Expenses	277,925	264,685	260,474	271,985	7,300	2.8%
Capital Expenditures	43,287	0	60,296	0	0	
Auxiliary Programs	429,786	394,967	347,119	231,983	-162,984	-41.3%
FTE	5.0	5.0	5.0	5.0	0.0	0.0%
<b>Total Program Expenditures</b>	<b>3,630,524</b>	<b>3,991,991</b>	<b>4,095,839</b>	<b>4,106,664</b>	<b>114,673</b>	<b>2.9%</b>
General Fund	3,200,738	3,597,024	3,748,720	3,874,681	277,657	7.7%
Auxiliary Expenses	429,786	394,967	347,119	231,983	-162,984	-41.3%

**AURARIA HIGHER EDUCATION CENTER****UNIT:****PROGRAM:****FUND:****SOURCE OF FUNDS:****ACCOUNTING COST CENTERS:****Campus Relations****Campus Police / Emergency Preparedness****General Fund****Institution Cash and Auxiliary Chargebacks****1-1400, 1-1410**

<b>Program Expenditures</b>	<b>FY 14-15 Actual</b>	<b>FY 15-16 Budget</b>	<b>FY 15-16 Estimate</b>	<b>FY 16-17 Budget</b>
Exempt Salaries:				
Subtotal Exempt Salaries	303,963	431,507	438,509	425,352
Subtotal Exempt Benefits	89,835	135,338	132,409	146,022
Total Exempt Salaries/Benefits	393,798	566,845	570,918	571,374
FTE	4.0	5.0	5.0	5.0
Classified Salaries:				
Subtotal Classified Salaries	1,783,421	2,028,678	2,035,567	2,193,336
Subtotal Classified Benefits	593,573	681,815	720,065	787,987
Total Classified Salaries/Benefits	2,376,995	2,710,493	2,755,632	2,981,323
FTE	40.0	39.0	39.0	39.0
Other Salary/Benefits	127,442	80,000	126,400	75,000
Billable Salary/Benefits	-18,709	-25,000	-25,000	-25,000
Total Personal Services	2,879,525	3,332,339	3,427,950	3,602,696
Total FTE	44.0	44.0	44.0	44.0
Operating Expenses	277,925	264,685	260,474	271,985
<b>Total Program Expenditures</b>	<b>3,157,450</b>	<b>3,597,024</b>	<b>3,688,424</b>	<b>3,874,681</b>

**AURARIA HIGHER EDUCATION CENTER**

**UNIT:**

**Campus Relations**

**PROGRAM:**

**Neighborhood Community Officers/Special Events**

**FUND:**

**Auxiliary**

**SOURCE OF FUNDS:**

**Payment of Fees for Service**

**ACCOUNTING COST CENTER:**

**2-2400**

<b>Program Revenues/Expenditures</b>	<b>Rev Obj Code</b>	<b>FY 14-15 Actual</b>	<b>FY 15-16 Budget</b>	<b>FY 15-16 Estimate</b>	<b>FY 16-17 Budget</b>
<b>Revenue Sources</b>					
NCO Program	40502/3/4	268,638	280,104	280,104	285,603
UCD Contract Revenue (Speer)	40002	15,000	15,000	15,000	15,000
Special Event Revenue	40766	174,235	101,500	60,123	101,500
<b>Total Program Revenues</b>		<b>457,873</b>	<b>396,604</b>	<b>355,227</b>	<b>402,103</b>
<b>Expenditures</b>					
Classified Salaries:					
Subtotal Classified Salaries		128,301	157,016	135,500	152,124
Subtotal Classified Benefits		95,665	67,332	65,000	69,859
Total Classified Salaries/Benefits		223,966	224,348	200,500	221,983
FTE		5.0	5.0	5.0	5.0
Other Salary/Benefits					
Other Salary/Benefits		182,435	134,000	110,000	141,000
Billable Salary/Benefits Transfer		12,924	25,000	25,000	25,000
Total Personal Services					
Total Personal Services		419,324	383,348	335,500	387,983
Total FTE		5.0	5.0	5.0	5.0
Operating Expenses					
Operating Expenses		8,842	10,000	10,000	10,000
AHEC Overhead		1,619	1,619	1,619	1,619
<b>Total Program Expenditures</b>		<b>429,786</b>	<b>394,967</b>	<b>347,119</b>	<b>399,602</b>
Revenues Over/(Under) Expenditures					
Revenues Over/(Under) Expenditures		28,087	1,637	8,108	2,501

# Auraria Campus Use & Support Services

- Campus Event Services
- Kenneth King Performing Arts Center
- Classroom Scheduling
- Media/Classroom Services
- Events Center

# AURARIA HIGHER EDUCATION CENTER

## Auraria Campus Use & Support Service Programs

### SUMMARY

<b>Expenditure Item</b>	<b>FY 14-15 Actual</b>	<b>FY 15-16 Budget</b>	<b>FY 15-16 Estimate</b>	<b>FY 16-17 Budget</b>	<b>Budget Change</b>	<b>Percent Change</b>
Exempt Salaries/Benefits	770,185	847,860	835,237	867,549	19,689	2.3%
FTE	10.25	10.0	10.0	10.0	0.0	0.0%
Classified Salaries/Benefits	620,661	659,839	607,141	645,769	-14,070	-2.1%
FTE	10.0	10.0	10.0	10.0	0.0	0.0%
Other Salary/Benefits	98,316	92,125	110,243	88,400	-3,725	-4.0%
Total Personal Services	1,489,163	1,599,824	1,552,621	1,601,718	1,894	0.1%
FTE	20.25	20.0	20.0	20.0	0.0	0.0%
Operating Expenses	200,387	242,875	232,821	241,985	-890	-0.4%
King Center Auxiliaries	60,508	35,659	35,159	36,459	800	2.2%
Media Center Auxiliaries	105,872	145,285	136,610	130,785	-14,500	-10.0%
Capital Expenditures	32,654	0	0	0	0	
<b>Total Program Expenditures</b>	<b>1,888,584</b>	<b>2,023,643</b>	<b>1,957,211</b>	<b>2,010,947</b>	<b>-12,696</b>	<b>-0.6%</b>
General Fund	1,349,646	1,421,353	1,388,897	1,436,652	15,299	
GF Auxiliary Expense	166,380	180,944	171,769	167,244	-13,700	
Student Bond Fund Expense	372,559	421,346	396,545	407,052	-14,294	

**AURARIA HIGHER EDUCATION CENTER**

**UNIT:** Operations & Services  
**PROGRAM:** Media Services and Scheduling  
**FUND:** General Fund  
**SOURCE OF FUNDS:** Institution Cash  
**ACCOUNTING COST CENTER:** 1-1500

<b>Program Expenditures</b>	<b>FY 14-15 Actual</b>	<b>FY 15-16 Budget</b>	<b>FY 15-16 Estimate</b>	<b>FY 16-17 Budget</b>
<b>Exempt Salaries:</b>				
Subtotal Exempt Salaries	175,188	179,358	178,692	178,692
Subtotal Exempt Benefits	55,473	59,693	59,714	64,255
Total Exempt Salaries/Benefits	230,661	239,051	238,406	242,947
FTE	2.0	2.0	2.0	2.0
<b>Classified Salaries:</b>				
Subtotal Classified Salaries	345,250	357,766	324,537	351,792
Subtotal Classified Benefits	119,311	127,294	111,385	121,458
Total Classified Salaries/Ben	464,560	485,060	435,922	473,250
FTE	7.0	7.0	7.0	7.0
Other Salary/Benefits	17,449	12,250	16,043	12,150
Billable Salary/Benefits	-28,360	-25,000	-10,000	-25,000
Total Personal Services	684,310	711,361	680,372	703,347
Total FTE	9.0	9.0	9.0	9.0
Operating Expenses	127,768	166,740	163,540	166,740
<b>Total Program Expenditures</b>	<b>812,078</b>	<b>878,101</b>	<b>843,912</b>	<b>870,087</b>



**AURARIA HIGHER EDUCATION CENTER**

**UNIT:** Operations & Services  
**PROGRAM:** Media Center  
**FUND:** Auxiliary  
**SOURCE OF FUNDS** User Fees for Services  
**ACCOUNTING COST CENTER:** 2-2550

Program Revenues/Expenditures	Rev Obj Code	FY 14-15 Actual	FY 15-16 Budget	FY 15-16 Estimate	FY 16-17 Budget
<b>Revenue Sources</b>					
Other Revenue	40471	1,951	2,250	1,000	2,250
AHEC Revenue	40501	9,942	25,000	25,000	25,000
MSU Denver Revenue	40502	65,178	45,000	40,000	45,000
CU Denver Revenue	40503	23,787	25,000	25,000	25,000
CCD Revenue	40504	5,592	15,000	20,000	15,000
Rental Revenue	40510	0	10,100	2,000	2,100
<b>Total Program Revenues</b>		<b>106,451</b>	<b>122,350</b>	<b>113,000</b>	<b>114,350</b>
<b>Expenditures</b>					
Billable Salary/Benefits Transfer		28,360	22,000	22,000	22,000
Operating Expenses		13,787	29,720	29,020	29,720
Equipment		29,839	55,000	45,000	45,000
AHEC Overhead		15,515	15,515	15,515	15,515
<b>Total Program Expenditures</b>		<b>87,501</b>	<b>122,235</b>	<b>111,535</b>	<b>112,235</b>
Revenues Over/(Under) Expenses		18,949	115	1,465	2,115

**AURARIA HIGHER EDUCATION CENTER**

**UNIT:** Operations & Services  
**PROGRAM:** General Fund Space Rentals  
**FUND:** Auxiliary  
**SOURCE OF FUNDS** User Fees for Services  
**ACCOUNTING COST CENTER:** 2-2500

<b>Program Revenues/Expenditures</b>	<b>Rev Obj Code</b>	<b>FY 14-15 Actual</b>	<b>FY 15-16 Budget</b>	<b>FY 15-16 Estimate</b>	<b>FY 16-17 Budget</b>
<b>Revenue Sources</b>					
MSU Denver Revenue	40502	45	800	0	0
CU Denver Revenue	40503	0	800	500	500
CCD Revenue	40504	0	0	0	0
Rentals/Leases/Other	40501,10	14,225	22,900	35,000	22,000
<b>Total Program Revenues</b>		<b>14,270</b>	<b>24,500</b>	<b>35,500</b>	<b>22,500</b>
<b>Expenditures</b>					
Total Personal Services		2,321	2,500	2,000	2,000
Operating Expenses		0	0	25	0
Equipment		0	4,500	7,000	500
AHEC Overhead		16,050	16,050	16,050	16,050
<b>Total Program Expenditures</b>		<b>18,371</b>	<b>23,050</b>	<b>25,075</b>	<b>18,550</b>
Revenues Over/(Under) Expenses		-4,101	1,450	10,425	3,950

**AURARIA HIGHER EDUCATION CENTER****UNIT:****Operations & Services****DEPARTMENT:****Kenneth King Academic & Performing Arts Center****FUND:****General Fund****SOURCE OF FUNDS:****Institution Cash****ACCOUNTING COST CENTER:****1-1600**

<b>Program Expenditures</b>	<b>FY 14-15 Actual</b>	<b>FY 15-16 Budget</b>	<b>FY 15-16 Estimate</b>	<b>FY 16-17 Budget</b>
Exempt Salaries				
Subtotal Exempt Salaries	302,283	308,011	300,476	307,767
Subtotal Exempt Benefits	89,909	95,187	106,620	125,642
Total Exempt Salaries/Benefits	392,192	403,198	407,096	433,409
FTE	5.75	5.5	5.5	5.5
Classified Salaries:				
Subtotal Classified Salaries	62,421	77,788	77,569	77,568
Subtotal Classified Benefits	29,132	29,856	26,790	27,693
Total Classified Salaries/Benefits	91,553	107,644	104,359	105,261
FTE	2.0	2.0	2.0	2.0
Other Salary/Benefits	9,609	11,875	13,850	11,250
Billable Salary/Benefits	-6,330	-7,000	-5,000	-10,000
Total Personal Services	487,023	515,717	520,305	539,920
Total FTE	7.75	7.5	7.5	7.5
Operating Expenses	17,890	27,535	24,680	26,645
<b>Total Program Expenditures</b>	<b>504,913</b>	<b>543,252</b>	<b>544,985</b>	<b>566,565</b>

**AURARIA HIGHER EDUCATION CENTER**

**UNIT:**

**DEPARTMENT:**

**PROGRAM:**

**FUND:**

**SOURCE OF FUNDS:**

**ACCOUNTING COST CENTER:**

**Operations & Services**

**Kenneth King Academic and Performing Arts Center**

**King Center Rent**

**Auxiliary Funds**

**User Fees**

**2-2600**

<b>Program Revenues/Expenditures</b>	<b>Rev Obj Code</b>	<b>FY 14-15 Actual</b>	<b>FY 15-16 Budget</b>	<b>FY 15-16 Estimate</b>	<b>FY 16-17 Budget</b>
<b>Revenue Sources</b>					
MSU Denver	40502	13,545	10,000	10,000	10,000
CU Denver Revenue	40503	3,773	1,000	1,000	1,000
CCD Revenue	40504	0	0	1,500	0
King Center Rentals/Special Event	4051X,40640	12,945	18,000	18,000	20,000
<b>Total Program Revenues</b>		<b>30,263</b>	<b>29,000</b>	<b>30,500</b>	<b>31,000</b>
<b>Expenditures</b>					
Other Salary/Benefits		119	400	500	500
Billable Salary/Benefits Transfer		3,354	10,000	5,000	10,000
Operating Expenses		35,345	3,400	7,400	3,400
AHEC Overhead		6,959	6,959	6,959	6,959
<b>Total Program Expenditures</b>		<b>45,777</b>	<b>20,759</b>	<b>19,859</b>	<b>20,859</b>
Revenues Over/(Under) Expenses		-15,515	8,241	10,641	10,141
Beginning Balance		84,863	84,738	71,840	82,681
Transfer in/out (2-2800)		2,492	-400	200	1,400
Ending Balance		<b>71,840</b>	<b>92,579</b>	<b>82,681</b>	<b>94,222</b>

**AURARIA HIGHER EDUCATION CENTER**

**UNIT:**

**DEPARTMENT:**

**PROGRAM:**

**FUND:**

**SOURCE OF FUNDS:**

**ACCOUNTING COST CENTER:**

**Operations & Services**

**Kenneth King Academic and Performing Arts Center**

**King Center Ticketing Operations**

**Auxiliary Funds**

**User Fees (Surcharge)**

**2-2800**

<b>Program Revenues/Expenditures</b>	<b>Rev Obj Code</b>	<b>FY 14-15 Actual</b>	<b>FY 15-16 Budget</b>	<b>FY 15-16 Estimate</b>	<b>FY 16-17 Budget</b>
<b>Revenue Sources</b>					
Rental Revenue	40510	4,230	4,000	5,000	4,000
Box Office Ticket Surcharge	40760	3,870	4,500	3,500	13,000
Performing Arts Adm. Fee	40761	9,123	6,000	7,000	0
<b>Total Program Revenues</b>		<b>17,223</b>	<b>14,500</b>	<b>15,500</b>	<b>17,000</b>
<b>Expenditures</b>					
Personal Services		6,173	5,000	5,800	5,500
Operating Expenses		8,558	9,900	9,500	10,100
<b>Total Program Expenditures</b>		<b>14,731</b>	<b>14,900</b>	<b>15,300</b>	<b>15,600</b>
Revenues Over/(Under) Expenses		2,492	-400	200	1,400
Transfer in/out (2-2600)		-2,492	400	-200	-1,400
Ending Balance		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**AURARIA HIGHER EDUCATION CENTER****UNIT:****PROGRAM:****FUND:****SOURCE OF FUNDS:****ACCOUNTING COST CENTER:****Operations & Services****Auraria Campus Event Services****Student Facilities Bond Fund****Conference and Event Room Rental****3-3252**

<b>Program Expenditures</b>	<b>FY 14-15 Actual</b>	<b>FY 15-16 Budget</b>	<b>FY 15-16 Estimate</b>	<b>FY 16-17 Budget</b>
<b>Exempt Salaries:</b>				
Subtotal Exempt Salaries	117,837	160,868	156,606	156,606
Subtotal Exempt Benefits	29,496	44,743	33,128	34,587
<b>Total Exempt Salaries/Benefits</b>	<b>147,333</b>	<b>205,611</b>	<b>189,734</b>	<b>191,193</b>
FTE	2.5	2.5	2.5	2.5
<b>Classified Salaries:</b>				
Subtotal Classified Salaries	45,936	47,094	46,764	46,764
Subtotal Classified Benefits	18,612	20,042	20,096	20,494
<b>Total Classified Salaries/Benefits</b>	<b>64,548</b>	<b>67,135</b>	<b>66,860</b>	<b>67,258</b>
FTE	1.0	1.0	1.0	1.0
Other Salary/Benefits	105,948	100,000	95,350	100,000
<b>Total Personal Services</b>	<b>317,829</b>	<b>372,746</b>	<b>351,944</b>	<b>358,452</b>
<b>Total FTE</b>	<b>3.5</b>	<b>3.5</b>	<b>3.5</b>	<b>3.5</b>
Operating Expenses	54,729	48,600	44,601	48,600
<b>Total Program Expenditures</b>	<b>372,559</b>	<b>421,346</b>	<b>396,545</b>	<b>407,052</b>

# Student Auxiliary Programs

- Tivoli Student Union
- Tivoli Station (Bookstore)
- Tivoli Starbucks
- Early Learning Center
- Contracts & Leasing

**AURARIA HIGHER EDUCATION CENTER**

**Student Auxiliary Programs**

**SUMMARY**

<b>Item</b>	<b>FY 14-15 Actual</b>	<b>FY 15-16 Budget</b>	<b>FY 15-16 Estimate</b>	<b>FY 16-17 Budget</b>	<b>Budget Change</b>	<b>% Change</b>
Exempt Personal Services	2,293,564	2,431,485	2,375,262	2,555,246	123,761	5.1%
FTE	38.43	38.83	39.83	39.83	1.0	2.6%
Classified Personal Services	196,179	1,023,065	1,037,596	1,095,940	72,875	7.1%
FTE	26.0	26.0	26.0	25.0	-1.0	-3.8%
Other Personal Services	2,565,469	1,524,000	1,627,789	1,542,500	18,500	1.2%
<b>Total Personal Services</b>	<b>5,055,212</b>	<b>4,978,550</b>	<b>5,040,646</b>	<b>5,193,686</b>	<b>215,136</b>	<b>4.3%</b>
FTE	64.43	64.83	65.83	64.83	0.00	0.0%
Operating Expenses	1,276,164	1,239,530	1,359,807	1,379,224	139,694	11.3%
Cost of Goods Sold	9,859,199	10,144,769	8,967,688	8,750,892	-1,393,877	-13.7%
Other	4,567,654	4,366,731	4,442,448	3,997,649	-369,082	-8.5%
Auraria Campus Event Services	372,559	421,346	396,545	407,052	-14,294	-3.4%
<b>Total Program Expenditures</b>	<b>21,130,787</b>	<b>21,150,926</b>	<b>20,207,135</b>	<b>19,728,502</b>	<b>-1,422,424</b>	<b>-6.7%</b>
Student Bond Fund Debt Service	2,698,951	2,847,006	2,693,101	2,751,606	-95,400	-3.4%
<b>Total</b>	<b>23,829,738</b>	<b>23,997,932</b>	<b>22,900,236</b>	<b>22,480,108</b>	<b>-1,517,824</b>	<b>-6.3%</b>
Revenues and Bond Fees	23,501,267	24,107,707	22,844,845	22,694,482	-1,413,225	
Revenues less operating expenses	-328,471	109,775	-55,391	214,374	104,599	
Deferred Maintenance Plan	776,108	500,000	719,880	200,000		



**AURARIA HIGHER EDUCATION CENTER**

**PROGRAM:** Tivoli Student Union  
**FUND:** Student Facilities Bond Fund  
**SOURCE OF FUNDS:** Auxiliary Revenues  
**ACCOUNTING COST CENTERS:** 3-3251; 3-3252; 3-3253; 3-3255; 3-3257; 3-3259

<b>Program Revenues</b>	<b>Rev Obj Code</b>	<b>FY 14-15 Actual</b>	<b>FY 15-16 Budget</b>	<b>FY 15-16 Estimate</b>	<b>FY 16-17 Budget</b>
Interest Revenue	40420	-10,294	800	350	400
Other Revenue	40470	2,600	11,000	1,200	1,200
AHEC Revenue (ELC Cleaning)	40501	72,375	77,311	77,311	84,863
Event Center Rentals	40722	93,274	87,000	85,484	88,048
Marketing Revenue	40711	86,216	80,000	67,000	67,000
Catering Revenue	40713	84,933	90,000	105,000	108,000
Vending Revenue	40714	272,151	260,000	250,000	253,000
Rentals/Leases	40716	1,488,399	1,623,208	1,773,208	1,798,208
Conference Fees	40717	229,968	230,000	200,000	200,000
ID Revenue	40718	449,410	415,000	400,000	440,000
Book Center Rent/Utilities	40725	357,204	459,726	357,204	459,726
Billiards Revenue	40732	10,785	10,000	9,300	10,000
Contra Revenue-Bad Debt	40950	39	0	0	0
<b>Total Program Revenues</b>		<b>3,137,060</b>	<b>3,344,045</b>	<b>3,326,057</b>	<b>3,510,445</b>

**AURARIA HIGHER EDUCATION CENTER**

**PROGRAM:** Tivoli Student Union  
**FUND:** Student Facilities Bond Fund  
**SOURCE OF FUNDS:** Auxiliary Revenues and Institution Cash  
**ACCOUNTING COST CENTERS:** 3-3251; 3-3253; 3-3255; 3-3257; 3-3259

<b>Program Expenditures</b>	<b>FY 14-15 Actual</b>	<b>FY 15-16 Budget</b>	<b>FY 15-16 Estimate</b>	<b>FY 16-17 Budget</b>
Exempt Salaries:				
Subtotal Exempt Salaries	516,735	553,564	528,748	543,470
Subtotal Exempt Benefits	167,179	155,536	136,079	164,140
Total Exempt Salaries/Benefits	683,914	709,100	664,827	707,610
FTE	9.83	9.83	9.83	9.83
Classified Salaries:				
Subtotal Classified Salaries	31,788	610,261	605,364	702,596
Subtotal Classified Benefits	15,948	251,433	271,214	281,238
Total Classified Salaries/Benefits	47,736	861,694	876,578	983,834
FTE	23.00	23.00	23.00	23.00
Other Salary/Benefits	1,119,555	161,000	158,277	125,000
Total Personal Services	1,851,205	1,731,794	1,699,682	1,816,445
FTE	32.83	32.83	32.83	32.83
Operating Expenses	466,056	458,535	483,559	457,875
Other Costs				
AHEC Overhead	1,314,793	1,193,538	1,193,538	1,193,671
General Fund Support	864,879	851,841	851,841	726,708
Cost of Goods Sold	210,732	216,000	216,000	216,000
Utilities	611,167	575,000	575,000	575,000
Insurance	229,035	227,731	227,731	218,840
Statewide Indirect Cost Assessment	6,850	10,000	5,266	7,500
SACAB	11,612	20,000	10,450	14,000
Total Other Expenses	3,249,068	3,094,110	3,079,826	2,951,719
<b>Total Program Expenditures</b>	<b>5,566,329</b>	<b>5,284,439</b>	<b>5,263,067</b>	<b>5,226,038</b>

**AURARIA HIGHER EDUCATION CENTER**

**UNIT:** Operations & Services  
**PROGRAM:** Early Learning Center  
**FUND:** Student Facilities Bond Fund  
**SOURCE OF FUNDS:** User Fees for Service  
**ACCOUNTING COST CENTER:** 3-3290

<b>Program Revenues</b>	<b>Rev Obj Code</b>	<b>FY 14-15 Actual</b>	<b>FY 15-16 Budget</b>	<b>FY 15-16 Estimate</b>	<b>FY 16-17 Budget</b>
Bad Check Charge Revenue	40430	220	120	60	80
Other Revenue	40470/990	3,889	5,000	5,000	5,000
Tuition	40745	2,172,846	2,209,990	2,241,470	2,256,188
Drop In Charges	40746	8,627	8,000	4,000	4,000
Food Service	40747	80,149	76,000	77,150	76,000
Social Services Payment	40748	190,599	150,000	169,317	165,000
Refunds - Other	40910	-7,431	-6,000	-8,500	-7,000
Contra Revenue-Bad Debt	40950	-20,392	-20,000	-20,000	-20,000
<b>Total Program Revenues</b>		<b>2,428,507</b>	<b>2,423,110</b>	<b>2,468,497</b>	<b>2,479,268</b>

**AURARIA HIGHER EDUCATION CENTER**

**UNIT:** Operations & Services  
**PROGRAM:** Early Learning Center  
**FUND:** Student Facilities Bond Fund  
**SOURCE OF FUNDS:** User Fees for Service  
**ACCOUNTING COST CENTER:** 3-3290

<b>Program Expenditures</b>	<b>FY 14-15 Actual</b>	<b>FY 15-16 Budget</b>	<b>FY 15-16 Estimate</b>	<b>FY 16-17 Budget</b>
Exempt Salaries:				
Subtotal Exempt Salaries	672,777	738,932	682,497	724,704
Subtotal Exempt Benefits	240,585	270,193	253,836	317,382
Total Exempt Salaries/Benefits	913,362	1,009,125	936,333	1,042,086
FTE	17.60	18.00	18.00	18.00
Classified Salaries:				
Subtotal Classified Salaries	23,215	27,114	26,976	26,976
Subtotal Classified Benefits	11,039	15,242	15,871	16,091
Total Classified Salaries/Benefits	34,254	42,356	42,847	43,067
FTE	1.00	1.00	1.00	1.00
Other Salary/Benefits	795,718	763,000	767,863	762,500
Total Personal Services	1,743,334	1,814,481	1,747,043	1,847,653
FTE	18.60	19.00	19.00	19.00
Operating Expenses	217,088	261,551	259,833	276,828
Other Costs:				
AHEC Overhead	175,291	255,291	255,291	255,352
Utilities	32,860	30,000	30,000	30,000
Subtotal Other Costs	208,151	285,291	285,291	285,352
<b>Total Program Expenditures</b>	<b>2,168,573</b>	<b>2,361,323</b>	<b>2,292,167</b>	<b>2,409,833</b>

**AURARIA HIGHER EDUCATION CENTER**

**UNIT:** Auraria Business Services  
**PROGRAM:** Auraria Campus Bookstore  
**FUND:** Student Facilities Bond Fund  
**SOURCE OF FUNDS:** Merchandise Sales  
**ACCOUNTING COST CENTER:** 3-3270

<b>Program Revenues</b>	<b>Rev Obj Code</b>	<b>FY 14-15 Actual</b>	<b>FY 15-16 Budget</b>	<b>FY 15-16 Estimate</b>	<b>FY 16-17 Budget</b>
Interest Revenue	40425	5,004	25,000	3,000	3,000
Bad Debt Charges	40430	420	500	200	200
Other Revenue	40470	249,935	204,950	212,030	209,750
New Text	40770	7,075,128	6,902,500	5,669,491	5,386,000
Used Text	40772	2,524,502	2,529,300	2,160,258	2,052,000
General Books	40774	130,838	110,000	113,646	110,000
Computers	40776	1,175,539	1,700,000	1,245,243	1,300,000
Art and Design	40778	375,642	375,000	369,828	375,000
General Merchandise	40780	586,315	600,000	621,141	625,000
Convenience Items	40775	686,152	685,000	750,679	760,000
Contra Revenue-Bad Debt	40990	-11,904	-30,000	-30,000	-30,000
<b>Total Program Revenues</b>		<b>12,797,571</b>	<b>13,102,250</b>	<b>11,115,516</b>	<b>10,790,950</b>

**AURARIA HIGHER EDUCATION CENTER**

**UNIT:** Auraria Business Services  
**PROGRAM:** Auraria Campus Bookstore  
**FUND:** Student Facilities Bond Fund  
**SOURCE OF FUNDS:** Merchandise Sales  
**ACCOUNTING COST CENTERS:** 3-3270

<b>Program Expenditures</b>	<b>FY 14-15 Actual</b>	<b>FY 15-16 Budget</b>	<b>FY 15-16 Estimate</b>	<b>FY 16-17 Budget</b>
Exempt Salaries:				
Subtotal Exempt Salaries	524,563	538,670	482,836	497,083
Subtotal Exempt Benefits	171,725	174,590	154,739	165,384
Total Exempt Salaries/Benefits	696,288	713,260	637,575	662,467
FTE	11.00	11.00	9.90	9.90
Classified Salaries:				
Subtotal Classified Salaries	82,928	85,231	84,804	48,180
Subtotal Classified Benefits	31,260	33,784	33,367	20,858
Total Classified Salaries/Benefits	114,188	119,015	118,171	69,038
FTE	2.00	2.00	2.00	1.00
Other Salary/Benefits	650,196	600,000	561,524	500,000
Total Personal Services	1,460,673	1,432,275	1,317,270	1,231,506
FTE	13.00	13.00	11.90	10.90
Operating Expenses	558,145	519,444	440,165	494,721
Other Costs:				
AHEC Overhead	380,601	378,605	378,605	378,452
General Fund Support	583,362	365,000	365,000	0
Rent	357,204	357,204	357,204	357,204
Utilities	0	102,522	102,522	102,522
Total Other Costs	1,321,167	1,203,331	1,203,331	838,178
Cost of Goods Sold	9,648,467	9,928,769	8,417,176	8,167,692
<b>Total Program Expenditures</b>	<b>12,988,452</b>	<b>13,083,819</b>	<b>11,377,943</b>	<b>10,732,097</b>
Total Revenues	12,797,571	13,102,250	11,115,516	10,790,950
Revenues Over/(Under) Expenditures	-190,881	18,431	-262,427	58,853

**AURARIA HIGHER EDUCATION CENTER**

**UNIT:** Auraria Business Services  
**PROGRAM** Tivoli Starbucks  
**FUND:** Student Facilities Bond Fund  
**SOURCE OF FUNDS:** Merchandise Sales  
**ACCOUNTING COST CENTER:** 3-3271

<b>Program Revenues</b>	<b>Rev Obj Code</b>	<b>FY 14-15 Actual</b>	<b>FY 15-16 Budget</b>	<b>FY 15-16 Estimate</b>	<b>FY 16-17 Budget</b>
Espresso	40785			362,800	396,200
Brewed Coffee	40786			83,500	92,100
Blended Beverages	40787			91,700	102,000
Tea & Other	40788			159,600	175,200
Packaged Food	40793			218,700	240,100
Retail Merchandise	40794			9,300	10,400
Packaged Coffee	40795			3,600	4,000
<b>Total Program Revenues</b>		<b>0</b>	<b>0</b>	<b>929,200</b>	<b>1,020,000</b>

**AURARIA HIGHER EDUCATION CENTER**

**UNIT:**

**Auraria Business Services**

**PROGRAM:**

**Tivoli Starbucks**

**FUND:**

**Student Facilities Bond Fund**

**SOURCE OF FUNDS:**

**Merchandise Sales**

**ACCOUNTING COST CENTERS:**

**3-3271**

<b>Program Expenditures</b>	<b>FY 14-15 Actual</b>	<b>FY 15-16 Budget</b>	<b>FY 15-16 Estimate</b>	<b>FY 16-17 Budget</b>
Exempt Salaries:				
Subtotal Exempt Salaries			97,079	100,301
Subtotal Exempt Benefits			39,448	42,781
Total Exempt Salaries/Benefits	0	0	136,527	143,082
FTE			2.10	2.10
Classified Salaries:				
Subtotal Classified Salaries				
Subtotal Classified Benefits				
Total Classified Salaries/Benefits	0	0	0	0
FTE			0.0	0.0
Other Salary/Benefits			140,125	155,000
Total Personal Services	0	0	276,652	298,082
FTE	0.00	0.00	2.10	2.10
Operating Expenses	34,874		176,250	149,800
Other Costs:				
AHEC Overhead			0	47,100
Utilities			15,000	16,300
Total Other Costs	0	0	15,000	63,400
Cost of Goods Sold			334,512	367,200
<b>Total Program Expenditures</b>	<b>34,874</b>	<b>0</b>	<b>802,414</b>	<b>878,482</b>
Total Revenues	0	0	929,200	1,020,000
Revenues Over/(Under) Expenditures	-34,874	0	126,786	141,518
Transfer to Capital Reserve			-75,000	-75,000



**AURARIA HIGHER EDUCATION CENTER  
STUDENT BOND LONG-RANGE PLANNING GUIDE**

FY	Student FY Head Count	Net Bond Fee	Tiv Park Fee	Net Tiv Park Fee	Total Bond Revenue	Bond Payments				Trustee Fees	Current Bond Debt Total	1.25 Debt Cov.	Fee Revenue Net of Debt Service	PROGRAM EXPENDITURES					Total Program Expenditures	Net Fee		Revenues				
						Series 16 Series-06	Series 15	Series 13	Series 06 Series-96					Tivoli Student Union	Early Learning Center	Tivoli Station	Tivoli Starbucks	and Program Revenue		Deferred Maint.	General Fund Support	Over (Under) Expend.	Beginning Balance	Fund Ending Balance	Operating Reserve (Bookstore)	Capital Reserve
						0	0	0	0					0	0	0	0	0		0	0	0	0	0	0	0
14-15	85,896	60.00	5,138,129	0.00	5,138,129	0	0	0	0	0	0	2,439,178	18,363,138	5,074,009	2,168,573	13,023,326	0	20,265,908	536,408	776,108	864,879	(1,104,579)	5,531,002	4,426,423	1,920,600	2,505,823
15-16	81,556	61.68	5,005,575	5.00	5,399,085	1,544,856	268,514	1,054,150	1,641,456	3,345	2,845	2,962,615	17,839,270	4,807,771	2,292,167	11,377,943	877,414	19,355,295	920,445	719,880	851,841	(651,276)	4,426,423	3,775,147	1,832,019	1,943,128
16-17	79,110	64.00	4,893,819	5.04	5,278,576	1,544,856	384,330	1,204,750	1,641,656	3,345	2,845	3,136,936	17,800,863	4,906,383	2,409,833	10,732,097	953,482	19,001,795	940,508	200,000	726,708	13,800	3,775,147	3,788,947	1,798,409	1,990,538
17-18	79,506	65.28	5,008,468	5.14	5,008,468	1,548,720	392,680	1,209,800	1,641,656	3,345	2,845	3,151,200	17,767,320	5,029,043	2,470,079	10,363,586	982,222	18,844,929	779,659	250,000	700,000	(170,341)	3,788,947	3,618,606	1,815,690	1,802,915
18-19	80,301	66.59	5,159,724	5.24	5,159,724	1,548,210	400,630	1,212,550	1,641,656	3,345	2,845	3,161,390	17,733,417	5,154,769	2,531,831	10,052,678	1,021,511	18,760,789	970,962	350,000	700,000	(79,038)	3,618,606	3,539,567	1,809,774	1,729,793
19-20	81,104	67.92	5,315,547	5.35	5,315,547	1,547,420	408,183	1,209,150	1,641,656	3,345	2,845	3,164,753	17,633,002	5,283,638	2,595,127	9,751,098	1,062,372	18,692,234	1,091,562	500,000	700,000	(108,438)	3,539,567	3,431,130	1,804,559	1,626,571
20-21	81,915	69.28	5,476,077	5.46	5,476,077	1,546,350	420,336	1,209,750	1,641,656	3,345	2,845	3,176,436	17,496,148	5,415,729	2,660,005	9,458,565	1,104,866	18,639,165	1,156,625	500,000	700,000	(43,375)	3,431,130	3,387,755	1,801,248	1,586,507
21-22	82,734	70.66	5,641,454	5.56	5,641,454	0	426,957	2,849,150	0	3,000	3,276,107	17,371,949	5,551,122	2,726,505	9,174,808	1,149,061	18,601,496	1,135,800	500,000	700,000	(64,200)	3,387,755	3,323,555	1,806,208	1,517,347	
22-23	83,561	72.07	5,811,826	5.68	5,811,826	0	433,179	2,846,750	0	3,000	3,279,929	17,260,244	5,689,900	2,794,667	8,899,564	1,195,024	18,579,155	1,212,987	500,000	700,000	12,987	3,323,555	3,336,541	1,804,727	1,531,815	
23-24	84,397	73.52	5,987,344	5.79	5,987,344	0	444,002	2,850,550	0	3,000	3,294,552	17,160,888	5,832,148	2,864,534	8,632,577	1,242,824	18,572,083	1,281,597	500,000	700,000	81,597	3,336,541	3,418,138	1,805,331	1,612,808	
24-25	85,241	74.99	6,168,161	5.91	6,168,161	0	454,293	2,847,976	0	3,000	3,302,269	17,073,747	5,977,951	2,936,148	8,373,599	1,292,537	18,580,236	1,359,404	600,000	700,000	59,404	3,418,138	3,477,542	1,806,600	1,670,942	
25-26	86,093	76.49	6,354,440	6.02	6,354,440	0	464,052	0	0	3,000	464,052	16,998,696	6,127,400	3,009,551	8,122,391	1,344,239	18,603,582	4,285,502	750,000	700,000	2,835,502	3,477,542	6,313,044	1,581,411	4,731,633	
26-27	86,954	78.02	6,546,344	6.14	6,546,344	0	468,278	0	0	1,000	468,278	16,935,623	6,280,585	3,084,790	7,878,720	1,398,008	18,642,103	4,370,585	750,000	700,000	2,920,585	6,313,044	9,233,629	1,584,910	7,648,719	
27-28	87,824	79.58	6,744,043	6.27	6,744,043	0	482,107	0	0	1,000	482,107	16,884,427	6,437,600	3,161,910	7,642,358	1,453,929	18,695,796	4,450,567	750,000	700,000	3,000,567	9,233,629	12,234,196	1,590,232	10,643,964	
28-29	88,702	81.17	6,947,714	6.39	6,947,714	0	490,270	0	0	1,000	490,270	16,845,017	6,598,540	3,240,957	7,413,087	1,512,086	18,764,670	4,536,790	750,000	700,000	3,086,790	12,234,196	15,320,986	1,596,475	13,724,511	
29-30	89,589	82.79	7,157,535	6.52	7,157,535	0	497,901	0	0	1,000	498,901	16,817,315	6,763,503	3,321,981	7,190,695	1,572,569	18,848,749	4,627,200	750,000	700,000	3,177,200	15,320,986	18,498,187	1,603,812	16,894,375	
30-31	90,485	84.45	7,373,692	6.65	7,373,692	0	0	0	0	0	0	7,373,692	16,801,253	6,932,591	3,405,031	6,974,974	1,635,472	18,948,068	5,226,878	750,000	700,000	3,776,878	18,498,187	22,275,064	1,571,845	20,703,219

# Parking & Transportation Services

**AURARIA HIGHER EDUCATION CENTER**

**UNIT: Auraria Business Services**  
**DEPARTMENT: Parking & Transportation**

**SUMMARY**

<b>Item</b>	<b>FY 14-15 Actual</b>	<b>FY 15-16 Budget</b>	<b>FY 15-16 Estimate</b>	<b>FY 16-17 Budget</b>	<b>Budget Change</b>	<b>Percent Change</b>
Exempt Salaries/Benefits	530,884	527,054	722,084	716,501	189,447	35.9%
FTE	8.25	8.33	10.33	10.33	2.0	24.0%
Classified Salaries/Benefits	392,007	536,284	235,172	291,318	-244,966	-45.7%
FTE	9.0	9.0	7.0	5.0	-4.0	-44.4%
Other Salary/Benefits	597,013	629,250	584,856	603,250	-26,000	-4.1%
Total Personal Services	1,519,904	1,692,588	1,542,112	1,611,069	-81,519	-4.8%
FTE	17.25	17.33	17.33	15.33	-2	-11.5%
Operating Expenses	3,977,267	4,000,864	3,999,642	4,179,007	178,143	4.5%
Sub Total Program Expenditure	5,497,171	5,693,452	5,541,754	5,790,076	96,624	1.7%
Debt Service (including Land COP)	3,867,094	3,874,632	3,880,532	3,798,618	-76,014	-2.0%
<b>Total Expenditure</b>	<b>9,364,265</b>	<b>9,568,084</b>	<b>9,422,286</b>	<b>9,588,694</b>	<b>20,610</b>	<b>0.2%</b>
Parking Revenues	9,652,991	9,737,200	9,707,305	10,078,100	340,900	3.5%
Revenue Less Operating Expenses	288,726	169,116	285,019	489,406	320,290	189.4%
Capital/Deferred Maintenance	-649,278	-790,000	-676,625	-478,000	-312,000	-39.5%
Transfer to Capital Reserve	-500,000	-500,000	-500,000	0	500,000	-100.0%

**AURARIA HIGHER EDUCATION CENTER**

**DEPARTMENT:** Parking & Transportation Services  
**FUND:** Parking System Revenue Bond Fund  
**SOURCE OF FUNDS:** Parking User Fees and Fines  
**ACCOUNTING COST CENTER:** 4-4210

<b>Program Revenues</b>	<b>Rev Obj Code</b>	<b>FY 14-15 Actual</b>	<b>FY 15-16 Budget</b>	<b>FY 15-16 Estimate</b>	<b>FY 16-17 Budget</b>
Interest Revenue	40420	95,708	60,000	67,400	70,000
Bad Check Charge Revenue	40430	120	100	60	100
Other Revenue/Rentals/Leases	40470,405XX	132,938	143,400	134,300	135,700
Permit Revenue	40620	504,328	316,600	385,750	380,000
Campus Passport	40621	463,047	506,200	515,900	542,000
Parking Fine Revenue	40630	489,983	625,000	500,000	605,000
Daily Receipt Revenue	40610	3,472,708	3,732,400	3,487,000	3,643,000
Attended Booth Revenue	40612	1,544,007	1,681,900	1,710,000	1,770,000
Special Event Revenue	40641	542,186	495,000	542,000	620,000
Special Events-Stadium	40642	143,448	144,000	170,995	140,000
Parking Meter Revenue	40614	653,349	613,000	642,000	940,000
Hourly Parking Revenue	40616	1,527,107	1,538,100	1,613,900	1,319,000
Refunds Charges	40905/40910	-11,346	-10,500	-17,500	-20,700
Returned Sales	40940	-7,581	-7,000	-4,000	-5,000
Contra Revenue-Bad Debt	40950	101,541	-100,000	-40,000	-60,000
Cash Over/Short	40990	1,448	-1,000	-500	-1,000
<b>Total Program Revenues</b>		<b>9,652,991</b>	<b>9,737,200</b>	<b>9,707,305</b>	<b>10,078,100</b>
<b>Revenue Summary:</b>					
Parking User Charges		8,832,821	9,008,800	9,045,605	9,327,400
Fines		591,524	525,000	460,000	545,000
Interest		95,708	60,000	67,400	70,000
Other		132,938	143,400	134,300	135,700

**AURARIA HIGHER EDUCATION CENTER**

**DEPARTMENT:**

**Parking & Transportation Services**

**FUND:**

**Parking System Revenue Bond Fund**

**SOURCE OF FUNDS:**

**Parking User Fees and Fines**

**ACCOUNTING COST CENTER:**

**4-4210**

<b>Program Expenditures</b>	<b>FY 14-15 Actual</b>	<b>FY 15-16 Budget</b>	<b>FY 15-16 Estimate</b>	<b>FY 16-17 Budget</b>
Exempt Salaries:				
Subtotal Exempt Salaries	403,762	406,616	542,856	519,839
Subtotal Exempt Benefits	127,122	120,438	179,228	196,662
Total Exempt Salaries/Benefits	530,884	527,054	722,084	716,501
FTE	8.25	8.33	10.33	10.33
Classified Salaries:				
Subtotal Classified Salaries	285,047	394,513	159,930	213,360
Subtotal Classified Benefits	106,960	141,771	75,242	77,958
Total Classified Salaries/Benefits	392,007	536,284	235,172	291,318
FTE	9.00	9.00	7.00	5.00
Other Salary/Benefits	597,013	629,250	584,856	603,250
Total Personal Services	1,519,904	1,692,588	1,542,112	1,611,069
Total FTE	17.25	17.33	17.33	15.33
Operating Expenses	481,058	428,650	405,228	450,350
Other Costs:				
AHEC Overhead	1,115,905	1,044,770	1,044,770	1,063,988
General Fund Support	1,195,448	1,406,941	1,406,941	1,408,115
Utilities	205,440	230,000	230,000	230,000
Insurance	142,762	160,003	160,003	171,554
Statewide Indirect Cost Assessment	8,372	9,000	8,000	9,000
Credit Card Processing Fees	422,776	415,000	440,000	465,000
Maint./Equipment/Snow Removal	405,506	306,500	304,700	381,000
Sub Total Other Costs:	3,496,209	3,572,214	3,594,414	3,728,657
<b>Total Operating Expenditures</b>	<b>5,497,171</b>	<b>5,693,452</b>	<b>5,541,754</b>	<b>5,790,076</b>
Debt Service	3,148,495	3,155,082	3,160,982	3,079,318
Transfer to Capital Reserve	500,000	500,000	500,000	0
Land COP Payment	718,599	719,550	719,550	719,300
<b>Total Expenditures</b>	<b>9,864,265</b>	<b>10,068,084</b>	<b>9,922,286</b>	<b>9,588,694</b>

**AURARIA HIGHER EDUCATION CENTER  
PARKING BOND LONG-RANGE PLANNING GUIDE**

Fiscal Year	Beginning Balance	Parking User Charges			Interest Earnings	Operating Revenues	Bond Res. Earnings	Total Operating Expense	Net Pledged Revenues	2016 Series 2006 Debt Service	2015 Series 2004A Debt Service	2013 Series 5th St. Garage Service	2006 Series 2000 Debt Service	2004 Series Tivoli Garage Debt	Trustee Fees	Total Debt Service	Required Debt Coverage 1.25	Net Operating	Equipment Lot Upgrades and Other Expense	Revenues				
		Fines	Other																	General Fund Support	Land COP	Over (Under) Expense	Transfer Capital Reserve	Fund Ending Balance
14-15	4,690,111	8,833,004	591,524	132,756	95,708	9,652,992	146,815	4,301,723	5,498,084	0	140,190	714,975	683,845	1,754,100	2,200	3,295,310	1.67	2,202,774	649,278	1,195,448	718,599	-360,551	500,000	3,829,560
15-16	3,829,560	9,045,605	460,000	134,300	67,400	9,707,305	114,100	4,134,813	5,686,592	0	255,650	718,875	687,057	1,605,000	8,500	3,275,082	1.74	2,411,510	676,625	1,406,941	719,550	-391,606	500,000	2,937,954
16-17	2,937,954	9,327,400	545,000	135,700	70,000	10,078,100	104,147	4,381,961	5,800,286	591,640	255,650	722,675	0	1,605,000	8,500	3,183,465	1.82	2,616,821	478,000	1,408,115	719,300	11,406	0	2,949,360
17-18	2,949,360	9,513,948	550,450	136,379	70,350	10,271,127	115,000	4,491,510	5,894,616	591,570	255,650	721,375	0	1,605,000	8,500	3,182,095	1.85	2,712,521	500,000	1,750,000	720,350	-257,829	0	2,691,531
18-19	2,691,531	9,704,227	555,955	137,060	70,702	10,467,944	115,000	4,603,798	5,979,146	597,660	255,650	725,075	0	1,600,000	8,500	3,186,885	1.88	2,792,261	700,000	1,750,000	720,050	-377,789	0	2,313,742
19-20	2,313,742	9,898,311	561,514	137,746	71,055	10,668,626	115,000	4,718,893	6,064,734	593,480	255,650	723,675	0	1,605,000	8,500	3,186,305	1.90	2,878,429	700,000	1,750,000	718,400	-289,971	0	2,023,771
20-21	2,023,771	10,096,278	567,129	138,434	71,411	10,873,252	115,000	4,836,865	6,151,387	589,210	255,650	727,100	0	1,605,000	8,500	3,185,460	1.93	2,965,927	700,000	1,750,000	717,900	-201,973	250,000	1,571,798
21-22	1,571,798	10,298,203	572,800	139,127	71,768	11,081,898	115,000	4,957,787	6,239,111	599,850	255,650	720,225	0	1,600,000	8,500	3,184,225	1.96	3,054,886	700,000	1,750,000	718,400	-113,514	250,000	1,208,284
22-23	1,208,284	10,504,167	578,528	139,822	72,126	11,294,644	115,000	5,081,731	6,327,913	595,130	255,650	728,300	0	1,600,000	8,500	3,187,580	1.99	3,140,333	700,000	1,750,000	719,750	-29,417	250,000	928,867
23-24	928,867	10,714,251	584,314	140,521	72,487	11,511,573	115,000	5,208,775	6,417,798	600,320	255,650	725,900	0	1,600,000	8,500	3,190,370	2.01	3,227,428	700,000	1,750,000	719,300	58,128	500,000	486,996
24-25	486,996	10,928,536	590,157	141,224	72,849	11,732,766	115,000	5,338,994	6,508,772	600,240	255,650	723,900	0	1,595,000	8,500	3,183,290	2.04	3,325,482	700,000	1,750,000	719,550	155,932	500,000	142,928
25-26	142,928	11,147,106	596,058	141,930	73,214	11,958,309	699,500	5,472,469	7,185,340	1,129,980	255,650	781,700	0	1,595,000	8,500	3,770,830	1.91	3,414,510	700,000	1,750,000	720,350	244,160	500,000	-112,912
26-27	-112,912	11,370,049	602,019	142,640	73,580	12,188,287	115,000	5,609,281	6,694,007	0	255,650	717,500	0	2,295,000	7,500	3,275,650	2.04	3,418,357	700,000	1,750,000	692,170	276,187	500,000	-336,726
27-28	-336,726	11,597,450	608,039	143,353	73,948	12,422,789	115,000	5,749,513	6,788,277	0	2,160,650	724,700	0	75,000	7,500	2,967,850	2.29	3,820,427	700,000	1,750,000	0	1,370,427	500,000	533,701
28-29	533,701	11,829,399	614,120	144,070	74,317	12,661,905	2,050,000	5,893,250	8,818,655	0	4,170,400	741,550	0	0	2,200	4,914,150	1.79	3,904,505	700,000	1,750,000	0	1,454,505	500,000	1,488,206
29-30	1,488,206	12,065,986	620,261	144,790	74,689	12,905,726	0	6,040,582	6,865,145	0	0	3,307,700	0	0	1,100	3,308,800	2.07	3,556,345	700,000	1,750,000	0	1,106,345	500,000	2,094,551
30-31	2,094,551	12,307,306	626,463	145,514	75,062	13,154,346	0	6,191,596	6,962,750	0	0	3,308,900	0	0	1,100	3,310,000	2.10	3,652,750	700,000	1,750,000	0	1,202,750	500,000	2,797,301
31-32	2,797,301	12,553,452	632,728	146,242	75,438	13,407,860	0	6,346,386	7,061,474	0	0	3,307,900	0	0	1,100	3,309,000	2.13	3,752,474	700,000	1,750,000	0	1,302,474	500,000	3,599,774
32-33	3,599,774	12,804,521	639,055	146,973	75,815	13,666,364	0	6,505,046	7,161,319	0	0	3,307,500	0	0	1,100	3,308,600	2.16	3,852,719	700,000	1,750,000	0	1,402,719	500,000	4,502,493
33-34	4,502,493	13,060,612	645,446	147,708	76,194	13,929,959	0	6,667,672	7,262,288	0	0	3,307,500	0	0	1,100	3,308,600	2.19	3,953,688	700,000	1,750,000	0	1,503,688	500,000	5,506,181
34-35	5,506,181	13,321,824	651,900	148,446	76,575	14,198,746	0	6,834,364	7,364,382	0	0	0	0	0	0	0	0.00	7,364,382	700,000	1,750,000	0	4,914,382	500,000	9,920,562