

# **Auraria Higher Education Center**

**FISCAL YEAR  
2013-14  
BUDGET**

**July 1, 2013**

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## **AURARIA HIGHER EDUCATION CENTER**

### **Mission**

The Auraria Enterprise is committed to providing an effective, comprehensive and supportive environment which facilitates the missions of the Community College of Denver, Metropolitan State University of Denver, and University of Colorado Denver.

### **BUDGET OVERVIEW**

#### **FY 2013-2014**

The Auraria Higher Education Center, located on a 151.5-acre campus in downtown Denver, serves three distinct academic institutions: the Community College of Denver, Metropolitan State University of Denver, and the University of Colorado Denver, representing a combined population of nearly 45,000 students. The Center was created by a Governor's Executive Order in 1971. The order was formalized by statute in 1974 by the Colorado General Assembly. The legislation provided that the Board of Directors of the Auraria Higher Education Center (AHEC) manage facilities, buildings and grounds, allocate space, operate auxiliary & support services, develop long-range plans and provide a process for facilitating and coordinating the needs of the three institutions.

The State appropriated funds for general operations (general fund) are received directly from the three institutions served by AHEC. AHEC's annual budget is also comprised of auxiliary revenues, enterprise revenues, and student supported fees (student bond funded facilities, RTD transportation pass and the sustainable campus program). These components combine as the basis for AHEC's continued provision of quality services and efficient operations.

The FY 2013-2014 budget was developed with consideration to the following assumptions:

#### **General Fund**

- The state appropriations from the three institutions will increase \$659,097 (or 3.9%) to fund mandated cost increases due to benefits, PERA, and the first State Classified salary increase in 5 years. A nominal increase in Facilities Services operating funds has also been provided to meet code and inspection requirements.
- The FY14 state appropriation continues to utilize the new (FY12) funding formula for institutional ratios based upon a blended combination of student enrollment and space utilization.
- The state appropriations from the three institutions will increase \$115,594 (or 0.7%) to fund an additional 2.0 FTE in the Auraria Police Department.
- The institutions have continued their commitment to fund critical deferred and controlled maintenance needs for the campus, again providing \$1.9 million in FY14.
- Total auxiliary overhead and transfer charges will remain at the current fiscal year levels; however the formula has shifted distribution slightly.

## **BUDGET OVERVIEW, CONTINUED FY 2013-2014**

### **Student Facilities Bond Fund**

- Benefits, pay, and PERA will increase similar to the General Fund.
- Student fee revenues are based on institutional projections of enrollment.
- Student Bond Fee remains flat at the current fiscal year level (\$60 per semester, per student).
- Tivoli Student Union rental and lease revenues have been maximized, with a number of new leases providing a better return to the Student Bond Fund than the leases they replace. The former Starz Film Center space is being partially utilized for classroom usage, while plans are underway to fully utilize this space and recover revenue through development of a much-needed conference center that will benefit all three institutions.
- With a reduction in student headcount and FTE levels, as well as increased pressure from online sellers and e-texts, Bookstore revenues have continued to fall, with an 8.8% decrease in sales from FY12. Associated costs are also reduced.
- Tuition at the Early Learning Center has been increased 3%.

### **Parking Enterprise Revenue Bond Fund**

- Benefits, pay, and PERA will increase similar to the General Fund.
- All initiatives identified in the Parking Strategic Plan have been implemented. As approved by the Board in the Plan, parking user fees will increase modestly in FY14, while still within the parameters defined by the Board for rate comparison to the downtown market.
- The Parking Capital Reserve Fund is funding approximately 20% of the design and construction cost of the new 5<sup>th</sup> Street Garage, slated to break ground in July of 2013.
- Parking reserves will continue to cover half of the cost of the Old Colfax Property COPs (the replacement athletic fields).
- Despite new debt service for the 5<sup>th</sup> Street Garage, an additional \$500,000 in FY14 will be transferred to the Capital Reserve Fund to provide for future parking needs, such as an additional structure, as also defined in the Parking Strategic Plan.

**AURARIA HIGHER EDUCATION CENTER**

**BOARD OF DIRECTORS  
FY 2013-2014  
BUDGET RESOLUTION**

**WHEREAS,** Title 23, Article 70, Part 105 Colorado Revised Statutes, as amended provides for the powers of the Auraria Board; and,

**WHEREAS,** Title 23, Article 70, Part 105(c) CRS provides that the Auraria Board of Directors has the power to acquire, hold, lease as lessor or lessee, or dispose of property, both real and personal; and

**WHEREAS,** Title 23, Article 70, Part 105(f) CRS provides that the Auraria Board of Directors has the power to employ, within funds appropriated for such purpose or otherwise made available therefore, such employees as are necessary to perform the functions and carry out the duties of the Auraria board, including an executive vice president for administration who shall be the chief executive officer for operations of the campus; and

**WHEREAS,** Title 23, Article 70, Part 105(g) CRS provides that the Auraria Board of Directors has the power to assess, after approval of the governing boards of the constituent institutions, a special student fee, which may be pledged as provided in section 23-70-108 and shall be collected as prescribed by the Auraria board; and

**WHEREAS,** Title 23, Article 70, Part 108 CRS provides that when the Auraria Board enters into a contract for the borrowing of funds, the board is authorized, in connection with or as a part of such contract, to pledge special student fees or the net income derived from such land or facilities so constructed, acquired, and equipped as security for the repayment of the moneys borrowed; and

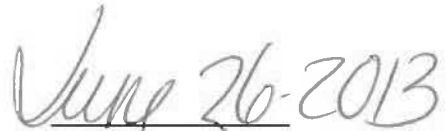
**WHEREAS,** The Auraria Board entered into a master lease purchase agreement dated May 1, 1998, with the Auraria Foundation; and

**WHEREAS,** Section 4.01 of the lease agreement requires the Director of Auraria Business Services to include in the annual budget proposals submitted to the Auraria Board for approval sufficient funds for the payment required under the master lease agreement for the next ensuing fiscal year; and

**WHEREAS,** The Executive Vice President for Administration has presented to the Board the annual budget for FY 2013-14 and the budget includes all the necessary funds to operate the Auraria Higher Education Center for the ensuing fiscal year as well as sufficient funds for payment of all obligations of the Auraria Board and recommends that the Board of Directors approve said budget; now, therefore,

Be it resolved by the Auraria Board of Directors that we hereby approve the FY 2013-14 Auraria Budget as presented to the board on June 26, 2013.

  
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Tamara Door, Chairperson  
Auraria Board of Directors

  
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Date

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**TABLE 1  
AURARIA HIGHER EDUCATION CENTER**

**SUMMARY ALL FUNDS**

ITEM	FY 12 Actual	FY 13 Budget	FY 13 Estimate	FY 14 Budget	Budget Change
Revenues:					
Auraria Institutions	16,344,333	16,904,618	16,904,618	17,679,311	774,693
Other Income	247,400	205,457	219,857	210,000	4,543
Facilities Auxiliaries	8,096,026	3,490,934	3,844,101	3,577,987	87,053
Other General Auxiliaries	864,242	673,640	722,585	657,150	-16,490
Auxiliary Overhead/Reserve Support	5,883,795	5,883,795	5,883,795	5,883,795	0
Student Bond Fund Programs	21,554,258	20,598,048	19,230,836	19,673,676	-924,372
Student Bond Facilities Fees	5,747,180	5,730,520	5,496,206	5,551,452	-179,068
Student RTD Bus Pass Fees	6,649,104	7,069,614	6,793,175	7,123,472	53,858
Sustainable Campus Fee	472,218	476,710	458,017	462,621	-14,089
Parking Enterprise	9,625,505	9,682,000	9,228,920	9,211,500	-470,500
Controlled/Deferred Maintenance	1,203,626	1,900,000	1,900,000	1,900,000	0
<b>Total Revenues</b>	<b>76,687,687</b>	<b>72,615,336</b>	<b>70,682,109</b>	<b>71,930,964</b>	<b>-684,372</b>
Expenditures:					
Central Campus Expenses	6,756,536	7,335,757	6,854,221	7,313,637	-22,120
Executive V.P. for Administration	1,980,928	2,024,744	2,101,611	2,188,549	163,805
Auraria Business Services	1,554,646	1,534,281	1,514,467	1,579,518	45,237
Facilities Services	7,502,756	7,737,038	7,895,444	8,023,263	286,225
Campus Police	2,905,195	3,079,371	3,021,419	3,327,949	248,578
Auraria Campus Use & Support Services	1,269,637	1,282,678	1,269,038	1,340,190	57,512
Facilities Auxiliaries	8,009,167	3,357,782	3,752,982	3,494,343	136,561
Other General Auxiliaries	748,214	656,733	703,615	641,558	-15,175
Student Auxiliary Programs	27,753,891	26,301,466	24,895,282	25,335,757	-965,709
Student RTD Bus Pass Fees	6,390,300	7,764,216	7,759,479	7,648,682	-115,534
Sustainable Campus Fee Programs	447,805	550,000	500,000	550,000	0
Parking and Transportation Services	6,343,734	7,678,753	7,379,801	8,585,743	906,990
Auxiliary Deferred Maint./Land COP	3,742,649	3,534,550	2,193,550	2,479,000	-1,055,550
Controlled/Deferred Maintenance	1,203,626	1,900,000	1,900,000	1,900,000	0
<b>Total Expenditures</b>	<b>76,609,084</b>	<b>74,737,369</b>	<b>71,740,910</b>	<b>74,408,189</b>	<b>-329,180</b>

**TABLE 2  
AURARIA HIGHER EDUCATION CENTER  
GENERAL FUND OPERATING BUDGET**

ITEM	FY 12 Actual	FY 13 Budget	FY 13 Estimate	FY 14 Budget	Budget Change	
<b>Revenues:</b>						
MSU Denver Appropriation	8,120,518	8,503,276	8,503,276	8,885,598	382,322	
CU Denver Appropriation	5,476,630	5,606,565	5,606,565	5,939,128	332,563	
CCD Appropriation	2,747,185	2,794,777	2,794,777	2,854,585	59,808	
<b>Sub Total Institutions</b>	<b>16,344,333</b>	<b>16,904,618</b>	<b>16,904,618</b>	<b>17,679,311</b>	<b>774,693</b>	<b>4.6%</b>
Auxiliary Overhead Transfer	2,851,182	2,947,487	2,947,487	3,243,779	296,292	
Auxiliary Operating Transfer In	3,032,613	2,936,308	2,936,308	2,640,016	-296,292	
Controlled/Deferred Maintenance Funding	1,203,626	1,900,000	1,900,000	1,900,000	0	
Other Income	247,400	205,457	219,857	210,000	4,543	
<b>Total Revenues</b>	<b>23,679,154</b>	<b>24,893,870</b>	<b>24,908,270</b>	<b>25,673,106</b>	<b>779,236</b>	<b>3.1%</b>
<b>Expenditures by Operating Division:</b>						
Executive VP for Administration	1,980,928	2,024,744	2,101,611	2,188,549	163,805	
Auraria Business Services	1,554,646	1,534,281	1,514,467	1,579,518	45,237	
Facilities Services	7,502,756	7,737,038	7,895,444	8,023,263	286,225	
Campus Police	2,905,195	3,079,371	3,021,419	3,327,949	248,578	
Auraria Campus Use & Support Services	1,269,637	1,282,678	1,269,038	1,340,190	57,512	
<b>Sub Total</b>	<b>15,213,162</b>	<b>15,658,113</b>	<b>15,801,979</b>	<b>16,459,469</b>	<b>801,356</b>	<b>5.1%</b>
<b>Central Campus Expenses:</b>						
Utilities	4,586,836	5,050,000	4,564,156	5,022,000	-28,000	
Debt Service Admin. Bldg	1,238,323	1,238,093	1,237,243	1,239,863	1,770	
Debt Service Science Bldg	71,571	71,755	71,755	71,641	-114	
Insurance	496,034	570,539	575,277	575,277	4,738	
Campus Telecomm Switch	298,692	340,000	340,000	340,000	0	
GGCC Computer Costs & Maint.	65,081	65,370	65,790	64,856	-514	
Controlled/Deferred Maintenance Projects	1,203,626	1,900,000	1,900,000	1,900,000	0	
<b>Sub Total</b>	<b>7,960,162</b>	<b>9,235,757</b>	<b>8,754,221</b>	<b>9,213,637</b>	<b>-22,120</b>	<b>-0.2%</b>
<b>Total Expenditures</b>	<b>23,173,324</b>	<b>24,893,870</b>	<b>24,556,200</b>	<b>25,673,106</b>	<b>779,236</b>	<b>3.1%</b>
<b>Revenue Over/(Under) Expenditures</b>	<b>505,830</b>	<b>0</b>	<b>352,070</b>	<b>0</b>		



**TABLE 3**  
**AURARIA HIGHER EDUCATION CENTER**  
**STUDENT REVENUE BOND FUND**

	<b>FY 12 Actual</b>	<b>FY 13 Budget</b>	<b>FY 13 Estimate</b>	<b>FY 14 Budget</b>	<b>Budget Change</b>	
<b>Revenues:</b>						
Student Bond Fees	5,838,831	5,819,440	5,581,639	5,637,744	-181,696	
Tivoli Student Union Operations	3,026,080	2,860,717	3,101,782	3,243,876	383,159	
Early Learning Center	2,029,617	2,102,631	2,053,136	2,160,100	57,469	
Bookstore	15,952,510	15,634,700	14,075,918	14,269,700	-1,365,000	
Clicks Printing Services	546,051	0	0	0	0	
Institution Student Fee Collection Costs	-91,651	-88,920	-85,433	-86,292	2,628	
<b>Total Revenues</b>	<b>27,301,439</b>	<b>26,328,568</b>	<b>24,727,042</b>	<b>25,225,128</b>	<b>-1,103,440</b>	<b>-4.2%</b>
<b>Expenditures:</b>						
Student Fee Revenue Bond Debt Service	2,946,208	2,951,445	2,948,081	2,951,920	475	
Tivoli Student Union Operations	6,881,226	5,666,384	5,419,051	5,677,662	11,278	
Early Learning Center	2,041,657	2,070,846	2,040,387	2,115,281	44,435	
Bookstore	15,016,775	15,344,489	14,219,461	14,320,573	-1,023,916	
Clicks Printing Services	636,857	0	0	0	0	
<b>Sub-Total Expenditures</b>	<b>27,522,723</b>	<b>26,033,164</b>	<b>24,626,980</b>	<b>25,065,436</b>	<b>-967,728</b>	<b>-3.7%</b>
Insurance	216,640	252,321	252,321	252,321	0	
Statewide Indirect Cost Assessment	14,528	15,981	15,981	18,000	2,019	
<b>Total Expenditures</b>	<b>27,753,891</b>	<b>26,301,466</b>	<b>24,895,282</b>	<b>25,335,757</b>	<b>-965,709</b>	<b>-3.7%</b>
<b>Revenue Over/(Under) Expenditures</b>	<b>-452,452</b>	<b>27,102</b>	<b>-168,240</b>	<b>-110,629</b>		
<b>Beginning Balance</b>	<b>7,389,972</b>	<b>6,964,011</b>	<b>6,191,042</b>	<b>6,485,777</b>		
Refunding Proceeds	0	0	962,975	299,927		
Aux Deferred Maint/Capital Improvements	-746,478	-1,865,000	-500,000	-1,010,000	-855,000	
<b>Net Reserve Expenditures</b>	<b>-746,478</b>	<b>-1,865,000</b>	<b>462,975</b>	<b>-710,073</b>	<b>-1,154,927</b>	<b>-61.9%</b>
<b>Ending Balance</b>	<b>6,191,042</b>	<b>5,126,113</b>	<b>6,485,777</b>	<b>5,665,075</b>		
Operating Reserve (Bookstore)	2,760,000	2,810,000	2,500,000	2,500,000		
Capital Reserve	3,431,042	2,316,113	3,985,777	3,165,075		

**TABLE 4**  
**AURARIA HIGHER EDUCATION CENTER**  
**PARKING ENTERPRISE REVENUE BOND FUND**

	<b>FY 12</b>	<b>FY 13</b>	<b>FY 13</b>	<b>FY 14</b>	<b>Budget</b>	
	<b>Actual</b>	<b>Budget</b>	<b>Estimate</b>	<b>Budget</b>	<b>Change</b>	
<b>Revenues:</b>						
Parking User Charges	8,534,373	8,763,000	8,327,420	8,286,500	-476,500	-5.4%
Fines	824,472	665,000	661,500	680,000	15,000	
Interest	92,355	105,000	80,000	85,000	-20,000	
Other	174,305	149,000	160,000	160,000	11,000	
<b>Total Program Revenues</b>	<b>9,625,505</b>	<b>9,682,000</b>	<b>9,228,920</b>	<b>9,211,500</b>	<b>-470,500</b>	<b>-4.9%</b>
<b>Expenditures:</b>						
Personnel	1,570,847	1,719,837	1,505,700	1,639,475	-80,362	
Operating Expenses	2,764,501	3,266,200	3,130,799	3,733,253	467,053	
Sub Total	4,335,348	4,986,037	4,636,499	5,372,728	386,691	
Parking Revenue Bond Debt Service	1,857,369	2,488,707	2,539,579	3,008,292	519,585	
<b>Sub-Total Expenditures</b>	<b>6,192,717</b>	<b>7,474,744</b>	<b>7,176,078</b>	<b>8,381,020</b>	<b>906,276</b>	<b>12.1%</b>
Insurance	140,057	192,009	192,723	192,723	714	
Statewide Indirect Cost Assessment	10,960	12,000	11,000	12,000	0	
<b>Total Expenditures</b>	<b>6,343,734</b>	<b>7,678,753</b>	<b>7,379,801</b>	<b>8,585,743</b>	<b>906,990</b>	<b>11.8%</b>
<b>Revenue Over/(Under) Expenditure</b>	<b>3,281,771</b>	<b>2,003,247</b>	<b>1,849,119</b>	<b>625,757</b>		
<b>Beginning Balance</b>	<b>7,177,692</b>	<b>5,879,395</b>	<b>5,963,292</b>	<b>4,618,861</b>		
Parking Facilities Deferred Maintenance	-2,276,572	-951,000	-975,000	-750,000	-201,000	
Land Payment	-719,599	-718,550	-718,550	-719,000	450	
Transfer to Capital Reserve	-1,500,000	-1,500,000	-1,500,000	-500,000	-1,000,000	
<b>Total Reserve Expenditure</b>	<b>-4,496,171</b>	<b>-3,169,550</b>	<b>-3,193,550</b>	<b>-1,969,000</b>	<b>-1,200,550</b>	<b>-37.9%</b>
<b>Ending Balance</b>	<b>5,963,292</b>	<b>4,713,092</b>	<b>4,618,861</b>	<b>3,275,618</b>	<b>-1,437,474</b>	<b>-30.5%</b>

**TABLE 5**  
**AURARIA HIGHER EDUCATION CENTER**  
**AUXILIARY REVENUE TRANSFERS TO GENERAL FUND OPERATIONS**

Auxiliary Program	FY 12 Actual	FY 13 Budget	FY 13 Estimate	FY 14 Budget
Parking Operations	1,356,982	1,081,690	1,081,690	1,091,920
Early Learning Center	175,868	175,291	175,291	175,291
Tivoli Student Union	810,854	1,226,512	1,226,512	1,512,575
Facilities Fleet Management	6,420	6,420	6,420	6,420
Media Center Auxiliary	15,515	15,515	15,515	15,515
Auraria Bookstore	418,972	375,488	375,488	375,488
King Center Rents	6,959	6,959	6,959	6,959
General Classroom Rent	16,050	16,050	16,050	16,050
Campus Police Auxiliary	1,619	1,619	1,619	1,619
Telecomm Aux. & Long Distance	41,943	41,943	41,943	41,943
<b>Overhead Transfer to General Fund</b>	<b>2,851,182</b>	<b>2,947,487</b>	<b>2,947,487</b>	<b>3,243,779</b>
Tivoli Student Union	2,802,689	1,133,666	1,133,666	742,098
Auraria Bookstore	139,924	938,082	938,082	713,485
Vending Auxiliary	90,000	90,000	90,000	90,000
Parking	0	774,560	774,560	1,094,433
<b>Operating Transfer to Support General Fund</b>	<b>3,032,613</b>	<b>2,936,308</b>	<b>2,936,308</b>	<b>2,640,016</b>
<b>Total Transfers to General Fund</b>	<b>5,883,795</b>	<b>5,883,795</b>	<b>5,883,795</b>	<b>5,883,795</b>

**TABLE 6  
AURARIA HIGHER EDUCATION CENTER  
CAPITAL CONSTRUCTION APPROPRIATIONS**

<b>Description</b>	<b>03-04</b>	<b>04-05</b>	<b>05-06</b>	<b>06-07</b>	<b>07-08</b>	<b>08-09</b>	<b>09-10</b>	<b>10-11</b>	<b>11-12</b>	<b>12-13</b>	<b>13-14</b>
<b>State-Funded Construction Projects:</b>											
Science Building Renovation Phase 1	-	-	-	2,429,100	-	-	-	-	-	-	-
Science Building Renovation Phase 2	-	-	-	-	29,887,876	-	-	-	-	-	-
Science Building Renovation COP	-	-	-	-	-	63,619,180	-	-	-	-	-
Science Building Renovation AHEC	-	-	-	-	-	875,001	-	-	-	-	-
Science Building Renovation UCD	-	-	-	-	-	10,272,252	-	-	-	-	-
Science Building Renovation MSCD	-	-	-	-	-	8,986,165	-	-	-	-	-
Science Building Renovation CCD	-	-	-	-	-	2,094,108	-	-	-	-	-
Auraria Library Renovation Phase 1	-	-	-	-	-	-	-	-	-	-	4,000,000
<b>Total State-Funded Construction</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,429,100</b>	<b>29,887,876</b>	<b>85,846,706</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,000,000</b>
<b>State-Funded Controlled Maintenance Projects:</b>											
Replace Fire Security Monitoring Infrastructure System Phase 1 of 2	478,921	-	-	-	-	-	-	-	-	-	-
Replace Fire Security Monitoring Infrastructure System Phase 2 of 2	-	-	478,921	-	-	-	-	-	-	-	-
1200 7th St. Building, Roof Replacement	-	-	371,861	-	-	-	-	-	-	-	-
Campus Utilities Infrastructure Repairs	-	-	1,696,946	-	-	-	-	-	-	-	-
Life/Safety Mechanical & Electrical Repairs	-	-	1,070,264	-	-	-	-	-	-	-	-
Repair and Replace Elevator Systems Campuswide	-	-	-	-	1,284,113	-	-	-	-	-	-
Repair and Replace Campus Emergency Generator	-	-	-	-	451,855	-	-	-	-	-	-
Art Building, R & R Indoor Air Quality, Window, HVAC	-	-	-	-	-	949,467	1,078,986	-	-	-	-
Life Safety Sprinkler Installation - Central, West and Arts Phase 1	-	-	-	-	-	-	-	-	852,535	-	-
Life Safety Sprinkler Installation - Central, West and Arts Phase 2	-	-	-	-	-	-	-	-	-	768,585	-
Life Safety Sprinkler Installation - Central, West and Arts Phase 3	-	-	-	-	-	-	-	-	-	-	1,091,833
10th Street Pedestrian Mall ADA Improvements	-	-	-	-	-	-	-	-	-	-	564,901
<b>Total Controlled Maintenance</b>	<b>478,921</b>	<b>0</b>	<b>3,617,992</b>	<b>0</b>	<b>1,735,968</b>	<b>949,467</b>	<b>1,078,986</b>	<b>0</b>	<b>852,535</b>	<b>768,585</b>	<b>1,656,734</b>
<b>Total Construction and Controlled Maintenance</b>	<b>478,921</b>	<b>-</b>	<b>3,617,992</b>	<b>2,429,100</b>	<b>31,623,844</b>	<b>86,796,173</b>	<b>1,078,986</b>	<b>0</b>	<b>852,535</b>	<b>768,585</b>	<b>5,656,734</b>
<b>Foundation-Funded Construction Projects:</b>											
Safe Night Projects	-	-	-	500,000	-	-	-	-	-	-	-
Science Building	-	-	-	3,000,000	-	-	-	-	-	-	-
Kiln Roof Project	-	-	-	-	250,000	250,000	-	-	-	-	-
Infrastructure Master Plan	-	-	-	-	-	-	-	300,000	-	-	-
Strategic Implementation Plan	-	-	-	-	-	-	-	-	300,000	-	-
Campus Monument Signage	-	-	-	-	-	-	-	-	-	400,000	-
Larimer Connectivity	-	-	-	-	-	-	-	-	-	100,000	-
<b>Total Foundation-Funded Construction</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>3,500,000</b>	<b>250,000</b>	<b>250,000</b>	<b>0</b>	<b>300,000</b>	<b>300,000</b>	<b>500,000</b>	<b>0</b>

# Executive Vice President for Administration Office

- Agency Units
- Human Resources
- Communications & Campus Relations
- Planning & Development
- Information Technology
- Campus Telecommunications
- Equal Opportunity

## AURARIA HIGHER EDUCATION CENTER

### Office of the Executive Vice President for Administration

Including EVPA Office, Campus Planning, Human Resources, IT & Telecommunications

### SUMMARY

<b>Expenditure Item</b>	<b>FY 11-12 Actual</b>	<b>FY 12-13 Budget</b>	<b>FY 12-13 Estimate</b>	<b>FY 13-14 Budget</b>	<b>Budget Change</b>	<b>Percent Change</b>
Exempt Salaries/Benefits	998,775	1,152,405	1,211,927	1,259,715	107,310	9.3%
FTE	10.5	10.5	10.5	10.5	0.0	0.0%
Classified Salaries/Benefits	523,802	601,760	530,896	626,440	24,680	4.1%
FTE	10.75	9.75	9.50	9.50	-0.25	-2.6%
Other Salary/Benefits	27,355	0	26,126	25,000	25,000	
Total Personal Services	1,549,932	1,754,165	1,768,949	1,911,154	156,989	8.9%
FTE	21.25	20.25	20.00	20.00	-0.25	-1.2%
Operating Expenses	341,608	270,580	269,861	277,395	6,815	2.5%
Capital Expenditures	89,388	0	62,801	0	0	
<b>Total Program Expenditures</b>	<b>1,980,928</b>	<b>2,024,744</b>	<b>2,101,611</b>	<b>2,188,549</b>	<b>163,805</b>	<b>8.1%</b>

**AURARIA HIGHER EDUCATION CENTER**

**PROGRAM:** Auraria Campus Management  
**FUND:** General Fund  
**SOURCE OF FUNDS:** Institution Cash and Auxiliary Chargebacks  
**ACCOUNTING COST CENTER:** 1-1100, 1-1104

<b>Program Expenditures</b>	<b>FY 11-12 Actual</b>	<b>FY 12-13 Budget</b>	<b>FY 12-13 Estimate</b>	<b>FY 13-14 Budget</b>
Exempt Salaries:				
Subtotal Exempt Salaries	574,325	677,880	711,658	735,533
Subtotal Exempt Benefits	123,491	157,214	175,854	187,552
Total Exempt Salaries/Benefits	697,816	835,094	887,513	923,085
FTE	7.5	7.5	7.5	7.5
Classified Salaries:				
Subtotal Classified Salaries	1,689	0	0	0
Subtotal Classified Benefits	187	0	0	0
Total Classified Salaries/Benefits	1,876	0	0	0
FTE	1.0	0.0	0.0	0.0
Other Salary/Benefits	-12,579	0	-21	15,000
Total Personal Services	687,114	835,094	887,492	938,085
Total FTE	8.5	7.5	7.5	7.5
Operating Expenses	233,738	176,080	173,216	177,695
<b>Total Program Expenditures</b>	<b>920,852</b>	<b>1,011,174</b>	<b>1,060,708</b>	<b>1,115,780</b>

**AURARIA HIGHER EDUCATION CENTER**

**UNIT:** Campus Relations  
**PROGRAM:** Human Resources  
**FUND:** General Fund  
**SOURCE OF FUNDS:** Institution Cash and Auxiliary Chargebacks  
**ACCOUNTING COST CENTER:** 1-1210

<b>Program Expenditures</b>	<b>FY 11-12 Actual</b>	<b>FY 12-13 Budget</b>	<b>FY 12-13 Estimate</b>	<b>FY 13-14 Budget</b>
Exempt Salaries:				
Subtotal Exempt Salaries	86,477	91,008	92,832	95,524
Subtotal Exempt Benefits	21,505	25,054	26,000	27,909
Total Exempt Salaries/Benefits	107,982	116,062	118,832	123,433
FTE	1.0	1.0	1.0	1.0
Classified Salaries:				
Subtotal Classified Salaries	226,569	267,276	231,936	278,502
Subtotal Classified Benefits	57,570	80,650	69,000	88,828
Total Classified Salaries/Benefits	284,138	347,926	300,936	367,329
FTE	6.0	6.0	6.0	6.0
Other Salary/Benefits	33,337	0	18,147	10,000
Total Personal Services	425,458	463,987	437,915	500,762
Total FTE	7.0	7.0	7.0	7.0
Operating Expenses	24,735	19,500	24,125	25,000
<b>Total Program Expenditures</b>	<b>450,192</b>	<b>483,487</b>	<b>462,040</b>	<b>525,762</b>



**AURARIA HIGHER EDUCATION CENTER****UNIT:****Campus Relations****PROGRAM:****Information Technology & Telecommunications****FUND:****General Fund****SOURCE OF FUNDS:****Institution Cash and Auxiliary Chargebacks****ACCOUNTING COST CENTER:****1-1220, 1-1230**

<b>Program Expenditures</b>	<b>FY 11-12 Actual</b>	<b>FY 12-13 Budget</b>	<b>FY 12-13 Estimate</b>	<b>FY 13-14 Budget</b>
Exempt Salaries:				
Subtotal Exempt Salaries	155,328	156,864	160,008	164,648
Subtotal Exempt Benefits	37,648	44,385	45,575	48,549
Total Exempt Salaries/Benefits	192,976	201,249	205,583	213,197
FTE	2.0	2.0	2.0	2.0
Classified Salaries:				
Subtotal Classified Salaries	189,977	195,273	177,420	197,995
Subtotal Classified Benefits	47,810	58,561	52,540	61,116
Total Classified Salaries/Benefits	237,787	253,834	229,960	259,110
FTE	3.75	3.75	3.50	3.50
Other Salary/Benefits	6,597	0	8,000	0
Total Personal Services	437,360	455,083	443,543	472,307
Total FTE	5.75	5.75	5.50	5.50
Operating Expenses	83,135	75,000	72,520	74,700
<b>Total Program Expenditures</b>	<b>520,495</b>	<b>530,083</b>	<b>516,063</b>	<b>547,007</b>

**AURARIA HIGHER EDUCATION CENTER**

**UNIT:** Campus Relations  
**PROGRAM:** Campus Telephone Services  
**FUND:** Auxiliary  
**SOURCE OF FUNDS:** Telephone Service Charges  
**ACCOUNTING COST CENTER:** 2-2200

Program Revenues/Expenditures		Rev	FY 11-12	FY 12-13	FY 12-13	FY 13-14
Revenue Sources		Obj Code	Actual	Budget	Estimate	Budget
Other Revenue	40471	1,331	0	200	0	0
External Revenue	40511	0	7,500	0	0	0
AHEC Revenue	40501	151,282	115,000	135,000	130,000	130,000
MSCD Revenue	40502	161,010	60,000	90,000	80,000	80,000
UCD Revenue	40503	58,995	30,000	28,000	30,000	30,000
CCD Revenue	40504	18,622	23,000	14,000	15,000	15,000
<b>Total Program Revenues</b>		<b>391,240</b>	<b>235,500</b>	<b>267,200</b>	<b>255,000</b>	
<b>Expenditures</b>						
Subtotal Classified Salaries		61,292	63,339	70,106	78,994	
Subtotal Classified Benefits		17,298	20,476	23,377	27,151	
Total Classified Salaries/Benefits		78,591	83,815	93,483	106,145	
FTE		1.25	1.25	1.50	1.50	
Other Salaries/Benefits		50,956	15,000	15,493	15,000	
Total Personal Services		129,547	98,815	108,976	121,145	
FTE		1.25	1.25	1.50	1.50	
Operating Expenses:		6,543	8,095	6,540	6,840	
Other Costs:						
AHEC Overhead		41,943	41,943	41,943	41,943	
Cost of Goods Sold		128,647	80,000	80,000	80,000	
Subtotal Other Costs		170,590	121,943	121,943	121,943	
<b>Total Program Expenditures</b>		<b>306,681</b>	<b>228,853</b>	<b>237,459</b>	<b>249,928</b>	
Revenues Over/(Under) Expenses		84,559	6,647	29,741	5,072	

# Auraria Business Services

- Business & Accounting
- Procurement
- Distribution Services

AURARIA HIGHER EDUCATION CENTER

UNIT: Business Services

SUMMARY

<b>Expenditure Item</b>	<b>FY 11-12 Actual</b>	<b>FY 12-13 Budget</b>	<b>FY 12-13 Estimate</b>	<b>FY 13-14 Budget</b>	<b>Budget Change</b>	<b>% Change</b>
Exempt Salaries and Benefits	377,311	398,318	403,731	420,210	21,892	5.5%
FTE	3.5	3.5	3.5	3.5	0.0	0.0%
Classified Salaries and Benefits	1,017,199	991,112	1,003,714	1,032,584	41,471	4.2%
FTE	15.5	15.5	15.5	15.5	0.0	0.0%
Other Salary and Benefits	2,560	13,000	9,236	13,000	0	0.0%
Total Personal Services	1,397,071	1,402,431	1,416,681	1,465,794	63,363	4.5%
Total FTE	19.0	19.0	19.0	19.0	0.0	0.0%
Business Services Operating Expenses	133,040	131,850	97,786	113,724	-18,126	-13.7%
Capital Expenditures	24,535	0	0	0	0	
<b>Total Program Expenditures</b>	<b>1,554,646</b>	<b>1,534,281</b>	<b>1,514,467</b>	<b>1,579,518</b>	<b>45,237</b>	<b>2.9%</b>

**AURARIA HIGHER EDUCATION CENTER**

**UNIT:** Business Services  
**PROGRAM:** Campus Business Services  
**FUND:** General Fund  
**SOURCE OF FUNDS:** Institution Cash and Auxiliary Chargebacks  
**ACCOUNTING COST CENTERS:** 1-1200, 1-1202, 1-1204, 1-1206

<b>Program Expenditures</b>	<b>FY 11-12 Actual</b>	<b>FY 12-13 Budget</b>	<b>FY 12-13 Estimate</b>	<b>FY 13-14 Budget</b>
<b>Exempt Salaries:</b>				
Subtotal Exempt Salaries	306,216	313,020	318,578	328,549
Subtotal Exempt Benefits	71,095	85,298	85,153	91,661
<b>Total Exempt Salaries/Benefits</b>	<b>377,311</b>	<b>398,318</b>	<b>403,731</b>	<b>420,210</b>
FTE	3.5	3.5	3.5	3.5
<b>Classified Salaries:</b>				
Subtotal Classified Salaries	806,272	759,067	758,872	781,925
Subtotal Classified Benefits	210,928	232,045	244,842	250,659
<b>Total Classified Salaries/Benefits</b>	<b>1,017,199</b>	<b>991,112</b>	<b>1,003,714</b>	<b>1,032,584</b>
FTE	15.5	15.5	15.5	15.5
<b>Other Salary/Benefits</b>	<b>2,560</b>	<b>13,000</b>	<b>9,236</b>	<b>13,000</b>
<b>Total Personal Services</b>	<b>1,397,071</b>	<b>1,402,431</b>	<b>1,416,681</b>	<b>1,465,794</b>
FTE	19.0	19.0	19.0	19.0
<b>Operating Expenses</b>	<b>133,040</b>	<b>131,850</b>	<b>97,786</b>	<b>113,724</b>
<b>Total Program Expenditures</b>	<b>1,530,111</b>	<b>1,534,281</b>	<b>1,514,467</b>	<b>1,579,518</b>

# Central Campus Expenses & Funds

- Central Operating Expenses
- Debt Service
- Student Fees

**AURARIA HIGHER EDUCATION CENTER**

**PROGRAM:**

**Central Campus Operating Expenses**

**FUND:**

**General Fund**

**SOURCE OF FUNDS:**

**Institution Cash, Auxiliary Chargebacks, Reserve**

**ACCOUNTING COST CENTER:**

**1-1250**

<b>Program Expenditures</b>	<b>FY 11-12 Actual</b>	<b>FY 12-13 Budget</b>	<b>FY 12-13 Estimate</b>	<b>FY 13-14 Budget</b>
GGCC & Computer Software Maint.	65,081	65,369	65,790	64,856
Telephone Switch	298,692	340,000	340,000	340,000
Total Telecommunications	363,773	405,369	405,790	404,856
Insurance				
Liability Insurance	19,092	9,665	14,406	14,405
Property Insurance	183,771	298,243	298,243	298,242
Workmens Compensation	293,171	262,631	262,631	262,631
Total Insurance	496,034	570,539	575,280	575,278
Utilities				
Steam	1,016,158	1,200,000	1,039,409	1,200,000
Electricity	3,040,307	3,300,000	2,895,536	3,212,000
Water/Sewer	376,985	300,000	415,430	420,000
Natural Gas	153,387	250,000	166,815	190,000
Total Utilities	4,586,836	5,050,000	4,517,190	5,022,000
<b>Total Program Expenditures</b>	<b>5,446,643</b>	<b>6,025,908</b>	<b>5,498,259</b>	<b>6,002,134</b>

**AURARIA HIGHER EDUCATION CENTER**

**PROGRAM:** Debt Service  
**FUND:** General Fund  
**SOURCE OF FUNDS:** Institution Cash, Auxiliary Chargebacks  
**ACCOUNTING COST CENTER:** 1-1250, 6-6105

<b>Program Expenditures</b>	<b>FY 11-12 Actual</b>	<b>FY 12-13 Budget</b>	<b>FY 12-13 Estimate</b>	<b>FY 13-14 Budget</b>
Administration Building				
Certificates of Participation Series 2005				
Principal	600,000	640,000	640,000	665,000
Interest	621,643	581,063	581,063	558,663
Sub Total Debt Service	1,221,643	1,221,063	1,221,063	1,223,663
Deposit to Renewal/Replacement	13,000	13,000	13,000	13,000
Bond Trustee Costs	3,180	4,030	3,180	3,200
Total	1,237,823	1,238,093	1,237,243	1,239,863
AHEC Science Building Debt Service				
Certificates of Participation Series 2008				
Principal	29,243	32,181	32,181	33,640
Interest	42,502	39,574	39,574	38,001
Sub Total Debt Service	71,745	71,755	71,755	71,641
Bond Trustee Costs	0	0	0	0
Total	71,745	71,755	71,755	71,641
<b>Total Debt Service</b>	<b>1,309,568</b>	<b>1,309,848</b>	<b>1,308,998</b>	<b>1,311,504</b>



**AURARIA HIGHER EDUCATION CENTER**  
**PROGRAM:** Campus Vending  
**FUND:** Auxiliary  
**SOURCE OF FUNDS:** Vending Machines  
**ACCOUNTING COST CENTER:** 2-2280

Program Revenues/Expenditures	Object Code	FY 11-12 Estimate	FY 12-13 Budget	FY 12-13 Estimate	FY 13-14 Budget
<b>Revenue Sources</b>					
Vending Revenue	40714	90,000	90,000	90,000	90,000
<b>Total Program Revenues</b>		<b>90,000</b>	<b>90,000</b>	<b>90,000</b>	<b>90,000</b>
<b>Expenditures</b>					
AHEC Overhead		68,805	68,805	68,805	68,805
General Fund Support		21,195	21,195	21,195	21,195
<b>Total Program Expenditures</b>		<b>90,000</b>	<b>90,000</b>	<b>90,000</b>	<b>90,000</b>
Revenues Over/(Under) Expenses		0	0	0	0

**AURARIA HIGHER EDUCATION CENTER**

**PROGRAM:** Student Revenue Bond Fee  
**FUND:** Student Revenue Bond Fund  
**SOURCE OF FUNDS:** Student Fee Assessed for Student Bond Debt Service  
**ACCOUNTING COST CENTER:** 3-3250

Program Revenues/Expenditures	Object Code	FY 11-12 Actual	FY 12-13 Budget	FY 12-13 Estimate	FY 13-14 Budget
<b>Revenue Sources</b>					
Bond Fee - MSU Denver	40891	2,930,726	2,928,000	2,859,125	2,887,800
Bond Fee - CU Denver	40892	1,844,783	1,830,000	1,792,188	1,810,200
Bond Fee - CCD	40893	1,146,869	1,170,000	1,044,238	1,054,800
Bond Fee - Other	40894	35,940	10,000	14,000	10,000
<b>Total Gross Revenues</b>		<b>5,958,318</b>	<b>5,938,000</b>	<b>5,709,550</b>	<b>5,762,800</b>
<b>Expenditures</b>					
Institution Adm. Fee	54205	91,651	88,920	85,433	86,292
Institution Bad Debt Expense	54400	119,487	118,560	113,911	115,056
Bond Trustee Costs		2,736	6,100	2,736	4,300
Transfer to Debt Service		2,943,472	2,945,345	2,945,345	2,947,620
Transfer to Student Auxiliary Fund		2,800,972	2,779,075	2,562,125	2,609,532
<b>Total Expenditures</b>		<b>5,958,318</b>	<b>5,938,000</b>	<b>5,709,550</b>	<b>5,762,800</b>

**AURARIA HIGHER EDUCATION CENTER**

**PROGRAM:**

**RTD Bus Pass Program**

**FUND:**

**RTD Contract**

**SOURCE OF FUNDS:**

**Student Fee Assessed for RTD Pass**

**ACCOUNTING COST CENTER:**

**8-8300**

Program Revenues/Expenditures	Object Code	FY 11-12 Actual	FY 12-13 Budget	FY 12-13 Estimate	FY 13-14 Budget
<b>Revenue Sources</b>					
RTD Fee - MSU Denver	40502	3,402,069	3,611,209	3,529,997	3,708,320
RTD Fee - CU Denver	40503	2,157,750	2,271,816	2,221,669	2,338,105
RTD Fee - CCD	40504	1,311,101	1,443,000	1,287,893	1,335,411
RTD Fee - Other	40470	18,666	0	0	0
Institution Bad Debt/Adm. Fee	40905,10	-240,482	-256,411	-246,385	-258,364
<b>Total Program Revenues</b>		<b>6,649,104</b>	<b>7,069,614</b>	<b>6,793,175</b>	<b>7,123,472</b>
<b>Expenditures</b>					
RTD Contract Payment		6,390,300	7,764,216	7,759,479	7,648,682
<b>Total Program Expenditures</b>		<b>6,390,300</b>	<b>7,764,216</b>	<b>7,759,479</b>	<b>7,648,682</b>
Beginning Balance		1,850,290	2,618,855	2,109,094	1,142,790
Revenues Over/(Under) Expenses		258,804	-694,602	-966,304	-525,210
Balance Remaining in Program		2,109,094	1,924,253	1,142,790	617,580

**AURARIA HIGHER EDUCATION CENTER**

**PROGRAM:** Sustainable Campus Program Fee  
**FUND:** Sustainable Campus Program Fee  
**SOURCE OF FUNDS:** Student Fee Assessed for SCP  
**ACCOUNTING COST CENTER:** 8-8800

Program Revenues/Expenditures	Object Code	FY 11-12 Actual	FY 12-13 Budget	FY 12-13 Estimate	FY 13-14 Budget
<b>Revenue Sources</b>					
SCP Fee - MSU Denver	40502	242,555	244,000	238,260	240,650
SCP Fee - CU Denver	40503	153,060	152,501	149,349	150,850
SCP Fee - CCD	40504	93,781	97,501	87,020	87,901
Institution Bad Debt/Adm. Fee	40905,10	-17,179	-17,291	-16,612	-16,779
<b>Total Program Revenues</b>		<b>472,218</b>	<b>476,710</b>	<b>458,017</b>	<b>462,621</b>
<b>Expenditures</b>					
SCP Programs		447,805	550,000	500,000	550,000
<b>Total Program Expenditures</b>		<b>447,805</b>	<b>550,000</b>	<b>500,000</b>	<b>550,000</b>
Beginning Balance		702,699	727,112	727,112	685,129
Revenues Over/(Under) Expenses		24,413	-73,290	-41,983	-87,379
Balance Remaining in Program		727,112	653,822	685,129	597,750

# Facilities Services

- Housekeeping
- Operations & Maintenance
- Project Management & Construction
- Environmental Health & Safety
- Capital Construction

# AURARIA HIGHER EDUCATION CENTER

## Facilities Services

### SUMMARY

<b>Expenditure Item</b>	<b>FY 11-12 Actual</b>	<b>FY 12-13 Budget</b>	<b>FY 12-13 Estimate</b>	<b>FY 13-14 Budget</b>	<b>Budget Change</b>	<b>Percent Change</b>
Exempt Salaries/Benefits	426,001	537,323	540,131	558,460	21,137	3.9%
FTE	5.50	5.50	5.50	5.50	0.00	0.0%
Classified Salaries/Benefits	4,931,676	5,503,326	5,227,605	5,720,951	217,625	4.0%
FTE	122.50	123.50	123.50	123.50	0.00	0.0%
Other Salary/Benefits	178,199	162,000	103,819	118,000	-44,000	-27.2%
Total Personal Services	5,535,876	6,202,649	5,871,555	6,397,412	194,763	3.1%
FTE	128.00	129.00	129.00	129.00	0.00	0.0%
Other Current Expenses	1,525,463	1,534,390	1,551,248	1,625,851	91,461	6.0%
Auxiliary Programs	8,009,167	3,357,782	3,752,982	3,494,343	136,561	4.1%
FTE	6.0	6.0	6.0	6.0		
Capital Expenditures	441,417	0	472,640	0	0	
<b>Total Program Expenditures</b>	<b>15,511,923</b>	<b>11,094,820</b>	<b>11,648,426</b>	<b>11,517,606</b>	<b>422,786</b>	<b>3.8%</b>
General Fund	7,502,756	7,737,038	7,895,444	8,023,263	286,225	3.7%
Auxiliary Expense	8,009,167	3,357,782	3,752,982	3,494,343	136,561	4.1%

**AURARIA HIGHER EDUCATION CENTER**

**UNIT:** Operations & Services  
**PROGRAM:** Management and Maintenance of Campus Facilities  
**FUND:** General Fund  
**SOURCE OF FUNDS:** Institution Cash and Auxiliary Chargebacks  
**ACCOUNTING COST CENTER:** 1-1300 through 1-1370

<b>Program Expenditures</b>	<b>FY 11-12 Actual</b>	<b>FY 12-13 Budget</b>	<b>FY 12-13 Estimate</b>	<b>FY 13-14 Budget</b>
Exempt Salaries:				
Subtotal Exempt Salaries	338,719	415,668	418,944	429,099
Subtotal Exempt Benefits	87,282	121,655	121,187	129,361
Total Exempt Salaries/Benefits	426,001	537,323	540,131	558,460
FTE	5.5	5.5	5.5	5.5
Classified Salaries:				
Subtotal Admin/Customer Support	188,165	192,684	150,845	161,302
FTE	5.0	5.0	4.0	4.0
Subtotal Maintenance	1,705,878	1,815,606	1,774,127	2,072,851
FTE	38.5	38.5	40.5	42.5
Subtotal Custodial	1,434,314	1,534,536	1,460,330	1,592,459
FTE	65.0	65.0	65.0	65.0
Subtotal Grounds	323,034	379,512	327,789	362,466
FTE	10.0	11.0	10.0	10.0
Subtotal Environmental Safety	185,231	197,424	197,424	98,144
FTE	4.0	4.0	4.0	2.0
Subtotal Classified Salaries	3,836,621	4,119,762	3,910,515	4,287,221
Subtotal Classified Benefits	1,095,055	1,383,564	1,317,090	1,433,730
Total Classified Salaries/Benefits	4,931,676	5,503,326	5,227,605	5,720,951
Sub Total FTE	122.5	123.5	123.5	123.5
Other Salary/Benefits	178,199	162,000	103,819	118,000
Total Personal Services	5,535,876	6,202,649	5,871,555	6,397,412
Total FTE	128.0	129.0	129.0	129.0
Other Current Expenses	1,525,463	1,534,390	1,551,248	1,625,851
<b>Total Program Expenditures</b>	<b>7,061,339</b>	<b>7,737,038</b>	<b>7,422,803</b>	<b>8,023,263</b>

**AURARIA HIGHER EDUCATION CENTER**

**UNIT:** Operations & Services  
**PROGRAM:** Project Management & Lock Shop Auxiliary  
**FUND:** Auxiliary  
**SOURCE OF FUNDS:** Charges for Services  
**ACCOUNTING COST CENTER:** 2-2310

<b>Program Revenues/Expenditures</b>	<b>FY 11-12 Actual</b>	<b>FY 12-13 Budget</b>	<b>FY 12-13 Estimate</b>	<b>FY 13-14 Budget</b>
<b>Revenue Sources</b>				
Project Revenue	7,958,247	3,350,000	3,698,493	3,400,000
<b>Total Program Revenue</b>	<b>7,958,247</b>	<b>3,350,000</b>	<b>3,698,493</b>	<b>3,400,000</b>
<b>Expenditures</b>				
<b>Exempt Salaries:</b>				
Subtotal Exempt Salaries	48,070	58,140	54,264	105,298
Subtotal Exempt Benefits	9,260	0	12,675	28,906
Total Exempt Salaries/Benefits	57,330	58,140	66,939	134,203
FTE	0.5	0.5	0.5	1.5
<b>Classified Salaries:</b>				
Subtotal Classified Salaries	314,308	295,182	278,898	252,406
Subtotal Classified Benefits	65,447	13,902	65,083	58,360
Total Classified Salaries/Benefits	379,755	309,084	343,981	310,766
FTE	5.5	5.5	5.5	4.5
Other Salary/Benefits	161,915	0	227,000	10,000
Total Personal Services	598,999	367,224	637,920	454,969
Total FTE	6.0	6.0	6.0	6.0
Cost of Materials & Operating	7,294,589	2,889,638	2,984,431	2,890,354
<b>Total Program Expenditures</b>	<b>7,893,588</b>	<b>3,256,862</b>	<b>3,622,351</b>	<b>3,345,323</b>
Revenues Over/(Under) Expenses	64,659	93,138	76,141	54,677



**AURARIA HIGHER EDUCATION CENTER**

**UNIT:** Operations & Services  
**PROGRAM:** Vehicle Services  
**FUND:** Auxiliary  
**SOURCE OF FUNDS:** Charges for Services  
**ACCOUNTING COST CENTER:** 2-2320

Program Revenues/Expenditures	Rev Obj Code	FY 11-12 Actual	FY 12-13 Budget	FY 12-13 Estimate	FY 13-14 Budget
<b>Revenue Sources</b>					
Auxiliary General Revenue	40471	0	0	0	0
AHEC Revenue	40501	20,030	21,000	24,210	22,000
MSU Denver Revenue	40502	1,018	250	2,000	1,200
External Revenue	40505	78,628	80,000	73,000	76,000
<b>Total Program Revenue</b>		<b>99,676</b>	<b>101,250</b>	<b>99,210</b>	<b>99,200</b>
Operating Costs		102,846	94,500	94,211	92,600
Overhead Chargeback		6,420	6,420	6,420	6,420
<b>Total Program Expenditures</b>		<b>109,266</b>	<b>100,920</b>	<b>100,631</b>	<b>99,020</b>
Revenues Over/(Under) Expenses		-9,590	330	-1,421	180

**AURARIA HIGHER EDUCATION CENTER**

**UNIT:** Operations & Services  
**PROGRAM:** Grounds Services  
**FUND:** Auxiliary  
**SOURCE OF FUNDS:** Charges for Services  
**ACCOUNTING COST CENTER:** 2-2330, 2-2331

Program Revenues/Expenditures	Rev Obj Code	FY 11-12 Actual	FY 12-13 Budget	FY 12-13 Estimate	FY 13-14 Budget
<b>Revenue Sources</b>					
External Revenue	40471	38,103	39,684	39,684	38,529
Institutional Building Revenue	405XX	0	0	6,714	40,258
<b>Total Program Revenue</b>		<b>38,103</b>	<b>39,684</b>	<b>46,398</b>	<b>78,787</b>
Personal Services		0	0	20,000	40,000
Operating Expenses		6,313	0	10,000	10,000
<b>Total Program Expenditures</b>		<b>6,313</b>	<b>0</b>	<b>30,000</b>	<b>50,000</b>
Revenues Over/(Under) Expenses		31,790	39,684	16,398	28,787

# Auraria Police Department

- Police Services
- Security
- Emergency Preparedness
- Crime Prevention & Investigation

**AURARIA HIGHER EDUCATION CENTER**

**UNIT: Campus Relations**

**SUMMARY**

<b>Expenditure Item</b>	<b>FY 11-12 Actual</b>	<b>FY 12-13 Budget</b>	<b>FY 12-13 Estimate</b>	<b>FY 13-14 Budget</b>	<b>Budget Change</b>	<b>Percent Change</b>
Exempt Salaries/Benefits	247,873	256,538	263,088	272,999	16,461	6.4%
FTE	2.0	2.0	2.0	2.0	0.0	0.0%
Classified Salaries/Benefits	2,236,110	2,547,833	2,353,177	2,773,950	226,117	8.9%
FTE	37.0	40.0	40.0	42.0	2.0	5.0%
Other Salary/Benefits	74,755	60,000	118,663	60,000	0	0.0%
Total Personal Services	2,558,739	2,864,371	2,734,928	3,106,949	242,578	8.5%
FTE	39.0	42.0	42.0	44.0	2.0	4.8%
Operating Expenses	215,227	215,000	237,714	221,000	6,000	2.8%
Capital Expenditures	131,229	0	48,778	0	0	
Police Auxiliary Services	146,606	147,869	108,790	125,619	-22,250	-15.0%
<b>Total Program Expenditures</b>	<b>3,051,801</b>	<b>3,227,240</b>	<b>3,130,209</b>	<b>3,453,568</b>	<b>226,328</b>	<b>7.0%</b>
General Fund	2,905,195	3,079,371	3,021,419	3,327,949	248,578	8.1%
Auxiliary Expenses	146,606	147,869	108,790	125,619	-22,250	-15.0%



**AURARIA HIGHER EDUCATION CENTER**

**UNIT:** Campus Relations  
**PROGRAM:** Special Events Security Services  
**FUND:** Auxiliary  
**SOURCE OF FUNDS:** Payment of Fees for Service  
**ACCOUNTING COST CENTER:** 2-2400

Program Revenues/Expenditures	Rev Obj Code	FY 11-12 Actual	FY 12-13 Budget	FY 12-13 Estimate	FY 13-14 Budget
<b>Revenue Sources</b>					
Other Police Revenue	40471, 501, 640	122,194	89,200	86,332	101,200
UCD Contract Revenue (Speer)	40002, 503, 766	25,000	60,000	25,000	25,000
<b>Total Program Revenues</b>		<b>147,194</b>	<b>149,200</b>	<b>111,332</b>	<b>126,200</b>
<b>Expenditures</b>					
Personal Services		129,175	146,000	85,000	104,000
Operating Expenses		15,812	250	22,171	20,000
AHEC Overhead		1,619	1,619	1,619	1,619
<b>Total Program Expenditures</b>		<b>146,606</b>	<b>147,869</b>	<b>108,790</b>	<b>125,619</b>
Revenues Over/(Under) Expenditures		588	1,331	2,542	581

# Auraria Campus Use & Support Services

- Campus Event Services
- Kenneth King Performing Arts Center
- Classroom Scheduling
- Media/Classroom Services
- Events Center

# AURARIA HIGHER EDUCATION CENTER

## Auraria Campus Use & Support Service Programs

### SUMMARY

<b>Expenditure Item</b>	<b>FY 11-12 Actual</b>	<b>FY 12-13 Budget</b>	<b>FY 12-13 Estimate</b>	<b>FY 13-14 Budget</b>	<b>Budget Change</b>	<b>Percent Change</b>
Exempt Salaries/Benefits	763,552	776,571	750,435	802,439	25,868	3.3%
FTE	10.5	10.5	10.25	10.25	-0.25	-2.4%
Classified Salaries/Benefits	544,429	558,010	559,786	594,000	35,990	6.4%
FTE	10.0	10.0	10.0	10.0	0.0	0.0%
Other Salary/Benefits	118,323	131,500	53,471	104,500	-27,000	-20.5%
Total Personal Services	1,426,304	1,466,081	1,363,692	1,500,940	34,858	2.4%
FTE	20.5	20.5	20.25	20.25	-0.25	-1.2%
Operating Expenses	239,993	249,420	231,314	245,985	-3,435	-1.4%
King Center Auxiliaries	59,329	52,409	96,598	40,409		
Media Center Auxiliaries	145,598	137,602	170,768	135,602		
Capital Expenditures	19,553	0	13,394	0		
<b>Total Program Expenditures</b>	<b>1,890,777</b>	<b>1,905,513</b>	<b>1,875,765</b>	<b>1,922,936</b>	<b>31,423</b>	<b>1.6%</b>
General Fund	1,269,637	1,282,678	1,269,038	1,340,190	57,512	
GF Auxiliary Expense	204,927	190,011	267,366	176,011	-14,000	
Student Bond Fund Expense	416,213	432,824	339,361	406,734	-26,090	

**AURARIA HIGHER EDUCATION CENTER**

**UNIT:** Operations & Services  
**PROGRAM:** Media Services and Scheduling  
**FUND:** General Fund  
**SOURCE OF FUNDS:** Institution Cash  
**ACCOUNTING COST CENTER:** 1-1500

<b>Program Expenditures</b>	<b>FY 11-12 Actual</b>	<b>FY 12-13 Budget</b>	<b>FY 12-13 Estimate</b>	<b>FY 13-14 Budget</b>
Exempt Salaries:				
Subtotal Exempt Salaries	161,886	163,488	166,752	171,588
Subtotal Exempt Benefits	40,721	47,903	48,009	51,753
Total Exempt Salaries/Benefits	202,607	211,391	214,761	223,341
FTE	2.0	2.0	2.0	2.0
Classified Salaries:				
Subtotal Classified Salaries	315,887	313,020	315,000	332,156
Subtotal Classified Benefits	86,462	96,687	95,989	104,026
Total Classified Salaries/Ben	402,349	409,707	410,989	436,182
FTE	7.0	7.0	7.0	7.0
Other Salary/Benefits	6,858	7,000	-19,789	1,000
Total Personal Services	611,814	628,098	605,961	660,523
Total FTE	9.0	9.0	9.0	9.0
Operating Expenses	161,780	172,780	165,639	170,000
<b>Total Program Expenditures</b>	<b>773,594</b>	<b>800,879</b>	<b>771,599</b>	<b>830,523</b>



**AURARIA HIGHER EDUCATION CENTER**

**UNIT:** Operations & Services  
**PROGRAM:** Media Center  
**FUND:** Auxiliary  
**SOURCE OF FUNDS** User Fees for Services  
**ACCOUNTING COST CENTER:** 2-2550

Program Revenues/Expenditures	Rev Obj Code	FY 11-12 Actual	FY 12-13 Budget	FY 12-13 Estimate	FY 13-14 Budget
<b>Revenue Sources</b>					
Other Revenue	40471	1,061	2,250	0	2,250
AHEC Revenue	40501	30,085	25,000	25,000	25,000
MSCD Revenue	40502	58,310	35,000	100,785	35,000
UCD Revenue	40503	21,011	25,000	31,163	25,000
CCD Revenue	40504	25,912	24,000	11,465	24,000
Rental Revenue	40510	4,361	10,100	10,100	10,100
<b>Total Program Revenues</b>		<b>140,739</b>	<b>121,350</b>	<b>178,513</b>	<b>121,350</b>
<b>Expenditures</b>					
Total Personal Services		18,287	12,000	30,000	12,000
Operating Expenses		19,631	24,037	36,110	29,037
Equipment		73,517	60,000	65,000	55,000
AHEC Overhead		15,515	15,515	15,515	15,515
<b>Total Program Expenditures</b>		<b>126,951</b>	<b>111,552</b>	<b>146,625</b>	<b>111,552</b>
Revenues Over/(Under) Expenses		13,789	9,798	31,888	9,798

**AURARIA HIGHER EDUCATION CENTER**

**UNIT:** Operations & Services  
**PROGRAM:** General Fund Space Rentals  
**FUND:** Auxiliary  
**SOURCE OF FUNDS** User Fees for Services  
**ACCOUNTING COST CENTER:** 2-2500

Program Revenues/Expenditures	Rev Obj Code	FY 11-12 Actual	FY 12-13 Budget	FY 12-13 Estimate	FY 13-14 Budget
<b>Revenue Sources</b>					
MSCD Revenue	40502	1,060	750	900	900
UCD Revenue	40503	2,443	2,000	900	1,000
CCD Revenue	40504	0	0	0	0
Rentals/Leases/Other	40501,10	33,229	28,500	22,015	23,000
<b>Total Program Revenues</b>		<b>36,732</b>	<b>31,250</b>	<b>23,815</b>	<b>24,900</b>
<b>Expenditures</b>					
Total Personal Services		0	0	0	0
Operating Expenses		461	0	0	0
Equipment		2,136	10,000	8,093	8,000
AHEC Overhead		16,050	16,050	16,050	16,050
<b>Total Program Expenditures</b>		<b>18,647</b>	<b>26,050</b>	<b>24,143</b>	<b>24,050</b>
Revenues Over/(Under) Expenses		18,085	5,200	-328	850

**AURARIA HIGHER EDUCATION CENTER**

**UNIT:** Operations & Services  
**DEPARTMENT:** Kenneth King Academic & Performing Arts Center  
**FUND:** General Fund  
**SOURCE OF FUNDS:** Institution Cash  
**ACCOUNTING COST CENTER:** 1-1600

<b>Program Expenditures</b>	<b>FY 11-12 Actual</b>	<b>FY 12-13 Budget</b>	<b>FY 12-13 Estimate</b>	<b>FY 13-14 Budget</b>
Exempt Salaries				
Subtotal Exempt Salaries	295,150	282,579	289,643	296,608
Subtotal Exempt Benefits	73,012	81,247	83,590	86,597
Total Exempt Salaries/Benefits	368,161	363,826	373,233	383,206
FTE	6.0	6.0	5.75	5.75
Classified Salaries:				
Subtotal Classified Salaries	60,233	60,168	64,389	68,559
Subtotal Classified Benefits	21,610	25,265	25,265	27,017
Total Classified Salaries/Benefits	81,842	85,433	89,654	95,577
FTE	2.0	2.0	2.0	2.0
Other Salary/Benefits	-2,942	4,500	-4,900	3,500
Total Personal Services	447,062	453,759	457,987	482,282
Total FTE	8.0	8.0	7.75	7.75
Operating Expenses	29,428	28,040	26,058	27,385
<b>Total Program Expenditures</b>	<b>476,490</b>	<b>481,799</b>	<b>484,045</b>	<b>509,667</b>

**AURARIA HIGHER EDUCATION CENTER**

**UNIT:** Operations & Services  
**DEPARTMENT:** Kenneth King Academic and Performing Arts Center  
**PROGRAM:** King Center Rent  
**FUND:** Auxiliary Funds  
**SOURCE OF FUNDS:** User Fees  
**ACCOUNTING COST CENTER:** 2-2600

Program Revenues/Expenditures	Rev Obj Code	FY 11-12 Actual	FY 12-13 Budget	FY 12-13 Estimate	FY 13-14 Budget
<b>Revenue Sources</b>					
Other Revenue	40471	75	0	0	0
MSCD Revenue	40502	8,915	6,000	7,720	6,000
UCD Revenue	40503	1,020	2,000	0	0
CCD Revenue	40504	435	500	1,200	500
King Center Rentals/Special Event	4051X,40640	24,818	22,000	29,015	18,000
<b>Total Program Revenues</b>		<b>35,263</b>	<b>30,500</b>	<b>37,935</b>	<b>24,500</b>
<b>Expenditures</b>					
Personal Services		21,314	13,500	13,000	13,000
Operating Expenses		11,767	9,650	61,100	4,450
AHEC Overhead		6,959	6,959	6,959	6,959
<b>Total Program Expenditures</b>		<b>40,039</b>	<b>30,109</b>	<b>81,059</b>	<b>24,409</b>
Revenues Over/(Under) Expenses		-4,776	391	-43,124	91
Beginning Balance		164,054	151,234	163,062	118,190
Transfer in/out (2-2800)		3,785	-6,460	-1,749	-1,000
Ending Balance		<b>163,062</b>	<b>145,165</b>	<b>118,190</b>	<b>117,281</b>

**AURARIA HIGHER EDUCATION CENTER**

**UNIT:**

**Operations & Services**

**DEPARTMENT:**

**Kenneth King Academic and Performing Arts Center**

**PROGRAM:**

**King Center Ticketing Operations**

**FUND:**

**Auxiliary Funds**

**SOURCE OF FUNDS:**

**User Fees (Surcharge)**

**ACCOUNTING COST CENTER:**

**2-2800**

<b>Program Revenues/Expenditures</b>	<b>Rev Obj Code</b>	<b>FY 11-12 Actual</b>	<b>FY 12-13 Budget</b>	<b>FY 12-13 Estimate</b>	<b>FY 13-14 Budget</b>
<b>Revenue Sources</b>					
Rental Revenue	40510	8,020	5,640	3,290	3,000
Box Office Ticket Surcharge	40760	4,997	3,200	4,000	5,000
Performing Arts Adm. Fee	40761	10,057	7,000	6,500	7,000
<b>Total Program Revenues</b>		<b>23,074</b>	<b>15,840</b>	<b>13,790</b>	<b>15,000</b>
<b>Expenditures</b>					
Personal Services		9,213	5,000	5,000	5,000
Operating Expenses		10,076	17,300	10,539	11,000
<b>Total Program Expenditures</b>		<b>19,290</b>	<b>22,300</b>	<b>15,539</b>	<b>16,000</b>
Revenues Over/(Under) Expenses		3,785	-6,460	-1,749	-1,000
Transfer in/out (2-2600)		-3,785	6,460	1,749	1,000
Ending Balance		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



# Student Auxiliary Programs

- Tivoli Student Union
- Bookstore
- Early Learning Center
- Contracts & Leasing

**AURARIA HIGHER EDUCATION CENTER**

**Student Auxiliary Programs**

**SUMMARY**

<b>Item</b>	<b>FY 11-12 Actual</b>	<b>FY 12-13 Budget</b>	<b>FY 12-13 Estimate</b>	<b>FY 13-14 Budget</b>	<b>Budget Change</b>	<b>% Change</b>
Exempt Personal Services	2,126,732	2,279,687	2,221,086	2,391,314	111,627	4.9%
FTE	38.60	38.85	39.85	39.85	1.00	0.0%
Classified Personal Services	1,032,278	974,541	877,445	969,035	-5,505	-0.6%
FTE	27.0	27.0	26.0	26.0	-1.0	0.0%
Other Personal Services	1,602,862	1,535,312	1,421,137	1,529,152	-6,160	-0.4%
<b>Total Personal Services</b>	<b>4,761,872</b>	<b>4,789,540</b>	<b>4,519,668</b>	<b>4,889,501</b>	<b>99,962</b>	<b>2.1%</b>
FTE	65.60	65.85	65.85	65.85	0.00	0.0%
Operating Expenses	1,719,734	1,321,584	1,316,259	1,413,125	91,541	6.9%
Cost of Goods Sold	12,094,081	11,564,006	10,619,399	10,810,492	-753,514	-6.5%
Other	5,815,782	5,242,067	5,154,522	4,865,992	-376,075	-7.2%
Auraria Campus Event Services	416,213	432,824	339,361	406,734	-26,090	-6.0%
<b>Total Program Expenditures</b>	<b>24,807,682</b>	<b>23,350,021</b>	<b>21,949,209</b>	<b>22,385,844</b>	<b>-964,177</b>	<b>-4.1%</b>
Student Bond Fund Debt Service	2,946,208	2,951,445	2,948,081	2,951,920	475	0.0%
<b>Total</b>	<b>27,753,891</b>	<b>26,301,466</b>	<b>24,897,290</b>	<b>25,337,764</b>	<b>-963,702</b>	<b>-3.7%</b>
Revenues and Bond Fees	27,301,439	26,328,568	24,727,042	25,225,128	-1,103,440	
Revenues less operating expenses	-452,452	27,102	-170,248	-112,636	-139,738	
Deferred Maintenance Plan	746,478	1,865,000	500,000	1,010,000		



**AURARIA HIGHER EDUCATION CENTER**

**PROGRAM:** Tivoli Student Union  
**FUND:** Student Facilities Bond Fund  
**SOURCE OF FUNDS:** Auxiliary Revenues  
**ACCOUNTING COST CENTERS:** 3-3251; 3-3252; 3-3253; 3-3255; 3-3257; 3-3259

<b>Program Revenues</b>	<b>Rev Obj Code</b>	<b>FY 11-12 Actual</b>	<b>FY 12-13 Budget</b>	<b>FY 12-13 Estimate</b>	<b>FY 13-14 Budget</b>
Interest Revenue	40420	919	3,000	1,000	1,000
Other Revenue	40470	20,285	25,000	30,000	25,000
AHEC Revenue (Child Care Cleaning)	40501	72,375	72,375	72,375	72,375
St. Francis Rentals	40721	65,465	0	0	0
Event Center Rentals	40722	75,814	74,400	78,611	80,900
Marketing Revenue	40711	50,000	57,500	50,000	50,000
Catering Revenue	40713	78,326	53,000	85,000	87,500
Vending Revenue	40714	276,926	350,000	374,000	374,000
Tivoli Rentals/Leases	40716	1,172,126	1,050,716	1,159,200	1,146,600
Campus Rentals/Leases	40723	138,770	150,300	226,570	223,475
Conference Fees	40717	285,948	245,200	260,000	260,000
ID Revenue	40718	314,929	300,000	292,000	450,000
Book Center Rent/Utilities	40725	459,726	459,726	459,726	459,726
Arcade Revenue	40730	4,323	4,500	4,300	4,300
Billiards Revenue	40732	10,148	15,000	9,000	9,000
<b>Total Program Revenues</b>		<b>3,026,080</b>	<b>2,860,717</b>	<b>3,101,782</b>	<b>3,243,876</b>

**AURARIA HIGHER EDUCATION CENTER**

**PROGRAM:** Tivoli Student Union  
**FUND:** Student Facilities Bond Fund  
**SOURCE OF FUNDS:** Auxiliary Revenues and Institution Cash  
**ACCOUNTING COST CENTERS:** 3-3251; 3-3253; 3-3255; 3-3257; 3-3259

<b>Program Expenditures</b>	<b>FY 11-12 Actual</b>	<b>FY 12-13 Budget</b>	<b>FY 12-13 Estimate</b>	<b>FY 13-14 Budget</b>
Exempt Salaries:				
Subtotal Exempt Salaries	540,259	607,176	564,383	600,168
Subtotal Exempt Benefits	126,581	168,039	153,758	169,238
Total Exempt Salaries/Benefits	666,839	775,215	718,141	769,406
FTE	10.25	10.50	10.50	10.50
Classified Salaries:				
Subtotal Classified Salaries	577,207	571,356	516,408	586,550
Subtotal Classified Benefits	195,057	221,481	205,020	242,143
Total Classified Salaries/Benefits	772,264	792,837	721,428	828,694
FTE	23.00	23.00	23.00	23.00
Other Salary/Benefits	123,006	195,060	157,636	188,900
Total Personal Services	1,562,110	1,763,112	1,597,205	1,787,000
FTE	33.25	33.50	33.50	33.50
Operating Expenses	595,658	380,145	423,312	449,975
Other Costs				
AHEC Overhead	810,854	1,226,512	1,226,512	1,512,575
General Fund Support	2,802,689	1,133,666	1,133,666	742,098
Cost of Goods Sold	44,018	90,125	150,000	189,280
Utilities	641,369	620,000	541,000	570,000
Insurance	216,640	252,321	254,329	254,329
Statewide Indirect Cost Assessment	14,528	15,981	15,981	18,000
SACAB	8,316	20,000	7,995	20,000
Total Other Expenses	4,538,413	3,358,605	3,329,483	3,306,282
<b>Total Program Expenditures</b>	<b>6,696,181</b>	<b>5,501,862</b>	<b>5,350,000</b>	<b>5,543,256</b>

**AURARIA HIGHER EDUCATION CENTER**

**UNIT:** Campus Relations  
**PROGRAM:** Early Learning Center (Child Care)  
**FUND:** Student Facilities Bond Fund  
**SOURCE OF FUNDS:** User Fees for Service  
**ACCOUNTING COST CENTER:** 3-3290

<b>Program Revenues</b>	<b>Rev Obj Code</b>	<b>FY 11-12 Actual</b>	<b>FY 12-13 Budget</b>	<b>FY 12-13 Estimate</b>	<b>FY 13-14 Budget</b>
Bad Check Charge Revenue	40430	60	100	100	100
Other Revenue	40470/990	18,688	5,000	5,000	5,000
Tuition	40745	1,816,763	1,899,031	1,832,164	1,956,000
Drop In Charges	40746	10,292	8,500	11,000	9,000
Food Service	40747	76,002	75,000	73,000	75,000
Social Services Payment	40748	114,263	120,000	135,872	120,000
Social Services Reduction	40920	0	0	0	0
Refunds - Other	40910	-6,450	-5,000	-4,000	-5,000
<b>Total Program Revenues</b>		<b>2,029,617</b>	<b>2,102,631</b>	<b>2,053,136</b>	<b>2,160,100</b>

**AURARIA HIGHER EDUCATION CENTER**

**UNIT:** Campus Relations  
**PROGRAM:** Early Learning Center (Child Care)  
**FUND:** Student Facilities Bond Fund  
**SOURCE OF FUNDS:** User Fees for Service  
**ACCOUNTING COST CENTER:** 3-3290

<b>Program Expenditures</b>	<b>FY 11-12 Actual</b>	<b>FY 12-13 Budget</b>	<b>FY 12-13 Estimate</b>	<b>FY 13-14 Budget</b>
Exempt Salaries:				
Subtotal Exempt Salaries	665,411	677,520	668,180	707,417
Subtotal Exempt Benefits	199,777	233,745	229,631	243,353
Total Exempt Salaries/Benefits	865,188	911,265	897,811	950,770
FTE	18.35	18.35	18.35	18.35
Classified Salaries:				
Subtotal Classified Salaries	25,908	25,908	25,908	26,996
Subtotal Classified Benefits	8,349	9,691	9,611	10,322
Total Classified Salaries/Benefits	34,257	35,599	35,519	37,318
FTE	1.00	1.00	1.00	1.00
Other Salary/Benefits	702,045	665,252	651,263	665,252
Total Personal Services	1,601,490	1,612,116	1,584,593	1,653,340
FTE	19.35	19.35	19.35	19.35
Operating Expenses	243,905	258,439	254,051	261,650
Other Costs:				
AHEC Overhead	175,868	175,291	175,291	175,291
Utilities	20,393	25,000	26,452	25,000
Subtotal Other Costs	196,261	200,291	201,743	200,291
<b>Total Program Expenditures</b>	<b>2,041,657</b>	<b>2,070,846</b>	<b>2,040,387</b>	<b>2,115,281</b>

**AURARIA HIGHER EDUCATION CENTER**

**UNIT:** Auraria Business Services  
**PROGRAM:** Auraria Campus Bookstore  
**FUND:** Student Facilities Bond Fund  
**SOURCE OF FUNDS:** Merchandise Sales  
**ACCOUNTING COST CENTER:** 3-3270

<b>Program Revenues</b>	<b>Rev Obj Code</b>	<b>FY 11-12 Actual</b>	<b>FY 12-13 Budget</b>	<b>FY 12-13 Estimate</b>	<b>FY 13-14 Budget</b>
Savings/Checking Interest	40425	84,775	75,000	62,700	60,000
Bad Debt Charges	40430	460	1,000	800	1,000
Other Revenue	40470	264,406	185,000	194,882	190,000
New Text	40770	9,083,358	8,900,000	7,512,242	7,000,000
Used Text	40772	3,845,795	3,900,000	3,603,385	3,500,000
General Books	40774	216,969	205,000	161,312	100,000
Computers	40776	1,623,605	1,500,000	1,670,386	1,900,000
Art and Design	40778	359,558	370,000	383,348	415,000
General Merchandise	40780	474,302	500,000	488,934	530,000
Convenience Items	40775	0	0	0	575,000
Discounts	40990	-718	-1,300	-2,071	-1,300
<b>Total Program Revenues</b>		<b>15,952,510</b>	<b>15,634,700</b>	<b>14,075,918</b>	<b>14,269,700</b>

**AURARIA HIGHER EDUCATION CENTER**

**UNIT:**

**Auraria Business Services**

**PROGRAM:**

**Auraria Campus Bookstore**

**FUND:**

**Student Facilities Bond Fund**

**SOURCE OF FUNDS:**

**Merchandise Sales**

**ACCOUNTING COST CENTERS:**

**3-3270**

<b>Program Expenditures</b>	<b>FY 11-12 Actual</b>	<b>FY 12-13 Budget</b>	<b>FY 12-13 Estimate</b>	<b>FY 13-14 Budget</b>
Exempt Salaries:				
Subtotal Exempt Salaries	448,095	453,936	466,601	515,047
Subtotal Exempt Benefits	118,741	139,271	138,533	156,091
Total Exempt Salaries/Benefits	566,836	593,208	605,134	671,138
FTE	10.00	10.00	11.00	11.00
Classified Salaries:				
Subtotal Classified Salaries	125,335	107,616	94,440	79,175
Subtotal Classified Benefits	34,242	38,488	26,058	23,848
Total Classified Salaries/Benefits	159,576	146,104	120,498	103,024
FTE	3.00	3.00	2.00	2.00
Other Salary/Benefits	682,852	675,000	612,238	675,000
Total Personal Services	1,409,264	1,414,312	1,337,870	1,449,162
FTE	13.00	13.00	13.00	13.00
Operating Expenses	727,629	683,000	638,896	701,500
Other Costs:				
AHEC Overhead	418,972	375,488	375,488	375,488
General Fund Support	139,924	938,082	938,082	713,485
Rent	357,204	357,204	357,204	357,204
Utilities	102,522	102,522	102,522	102,522
Total Other Costs	1,018,622	1,773,296	1,773,296	1,548,699
Cost of Goods Sold	11,861,260	11,473,881	10,469,399	10,621,212
<b>Total Program Expenditures</b>	<b>15,016,775</b>	<b>15,344,489</b>	<b>14,219,461</b>	<b>14,320,573</b>
Total Revenues	15,952,510	15,634,700	14,075,918	14,269,700
Revenues Over/(Under) Expenditures	935,735	290,211	-143,543	-50,873

**AURARIA HIGHER EDUCATION CENTER**

**PROGRAM:** Printing Services  
**FUND:** Student Facilities Bond Fund  
**SOURCE OF FUNDS:** Copy Sales  
**ACCOUNTING COST CENTER:** 3-3280

<b>Program Revenues</b>	<b>Rev Obj Code</b>	<b>FY 11-12 Actual</b>	<b>FY 12-13 Budget</b>	<b>FY 12-13 Estimate</b>	<b>FY 13-14 Budget</b>
Copy Vending Revenue	40750	8,996	0	0	0
Clicks/Tivoli Copies	40752	525,536	0	0	0
Printing	40754	11,518	0	0	0
<b>Total Program Revenues</b>		<b>546,051</b>	<b>0</b>	<b>0</b>	<b>0</b>

**AURARIA HIGHER EDUCATION CENTER**

**PROGRAM:**

**Printing Services**

**FUND:**

**Student Facilities Bond Fund**

**SOURCE OF FUNDS:**

**Copy Sales**

**ACCOUNTING COST CENTERS:**

**3-3280**

<b>Program Expenditures</b>	<b>FY 11-12 Actual</b>	<b>FY 12-13 Budget</b>	<b>FY 12-13 Estimate</b>	<b>FY 13-14 Budget</b>
Exempt Salaries:				
Subtotal Exempt Salaries	22,355	0	0	0
Subtotal Exempt Benefits	5,514	0	0	0
Total Exempt Salaries/Benefits	27,869	0	0	0
FTE	0.0	0.0	0.0	0.0
Classified Salaries:				
Subtotal Classified Salaries	60,145	0	0	0
Subtotal Classified Benefits	6,035	0	0	0
Total Classified Salaries/Benefits	66,180	0	0	0
FTE	0.0	0.0	0.0	0.0
Other Salary/Benefits	94,958	0	0	0
Total Personal Services	189,008	0	0	0
FTE	0.0	0.0	0.0	0.0
Operating Expenses	152,543	0	0	0
Other Costs:				
AHEC Overhead	0	0	0	0
Rent to TSU	22,364	0	0	0
Utilities	5,079	0	0	0
Leases	79,060	0	0	0
Subtotal Other Costs	106,503	0	0	0
Cost of Goods Sold	188,804	0	0	0
<b>Total Program Expenditures</b>	<b>636,857</b>	<b>0</b>	<b>0</b>	<b>0</b>
Total Revenue	546,051	0	0	0
Revenue Over/(Under) Expense	-90,806	0	0	0



**AURARIA HIGHER EDUCATION CENTER  
STUDENT BOND LONG-RANGE PLANNING GUIDE**

FY	Student FY Head Count	Adj. Fee	Net Fee Revenues	Total Bond Revenue	Bond Payments			Trustee Fees	Current Bond Debt Total	1.25 Debt Cov.	Fee		Total Program Expenditures	Net Fee		Revenues				
					Series 13	Series 06 Series 96	Series 03				Revenue Net of Debt Service	Program Revenues		Deferred Maint.	General Fund Support	Over (Under) Expend.	Fund Ending Balance	Operating Reserve (Bookstore)	Capital Reserve	
																				Revenue
11-12	98,706	60.00	5,747,180	5,747,180		1,636,018	1,307,454	2,736	<b>2,946,208</b>	1.95	2,800,972	21,554,258	21,865,069	2,490,161	746,478	2,942,613	(1,198,930)	6,191,042	2,760,000	3,431,042
12-13	94,926	60.00	5,496,206	5,496,206		1,634,395	347,975	2,736	<b>1,985,106</b>	2.77	3,511,100	19,230,836	19,875,453	2,866,483	500,000	2,071,748	294,735	6,485,777	2,500,000	3,985,777
13-14	95,880	60.00	5,551,452	5,551,452	1,011,425	1,636,268		4,300	<b>2,651,993</b>	2.09	2,899,459	19,673,676	20,928,254	1,644,881	1,010,000	1,455,583	(820,702)	5,665,075	2,500,000	3,165,075
14-15	96,839	61.20	5,719,106	5,719,106	1,054,150	1,641,456		4,300	<b>2,699,906</b>	2.12	3,019,200	19,442,322	20,914,037	1,547,484	1,000,000	1,000,000	(452,516)	5,212,559	2,500,000	2,712,559
15-16	97,807	62.42	5,891,823	5,891,823	1,049,600	1,641,656		4,300	<b>2,691,256</b>	2.19	3,200,567	19,217,216	20,794,460	1,623,322	1,000,000	1,000,000	(376,678)	4,835,882	2,500,000	2,335,882
16-17	98,785	63.67	6,069,756	6,069,756	1,204,750	1,634,856		4,300	<b>2,839,606</b>	2.14	3,230,150	18,998,249	20,683,249	1,545,151	1,000,000	1,000,000	(454,849)	4,381,032	2,500,000	1,881,032
17-18	99,773	64.95	6,253,063	6,253,063	1,209,800	1,636,256		4,300	<b>2,846,056</b>	2.20	3,407,007	18,785,316	20,580,355	1,611,968	750,000	1,000,000	(138,032)	4,243,000	2,500,000	1,743,000
18-19	100,771	66.24	6,441,905	6,441,905	1,212,550	1,640,456		4,300	<b>2,853,006</b>	2.26	3,588,899	18,578,312	20,485,734	1,681,476	750,000	1,000,000	(68,524)	4,174,476	2,500,000	1,674,476
19-20	101,779	67.57	6,636,451	6,636,451	1,209,150	1,637,256		4,300	<b>2,846,406</b>	2.33	3,790,045	18,635,108	20,647,398	1,777,755	750,000	1,000,000	27,755	4,202,231	2,500,000	1,702,231
20-21	102,796	68.92	6,836,871	6,836,871	1,209,750	1,639,969		4,300	<b>2,849,719</b>	2.40	3,987,152	18,692,472	20,812,294	1,867,331	750,000	750,000	367,331	4,569,562	2,500,000	2,069,562
21-22	103,824	50.42	5,051,603	5,051,603	2,849,150	0		4,300	<b>2,849,150</b>	1.77	2,202,453	18,750,410	20,980,488	-27,626	500,000	0	(527,626)	4,041,936	2,500,000	1,541,936
22-23	104,863	51.43	5,204,161	5,204,161	2,846,750	0		4,300	<b>2,846,750</b>	1.83	2,357,411	18,808,928	21,152,047	14,292	500,000	0	(485,708)	3,556,228	2,500,000	1,056,228
23-24	105,911	52.46	5,361,327	5,361,327	2,850,550	0		4,300	<b>2,850,550</b>	1.88	2,510,777	18,868,030	21,327,036	51,771	500,000	0	(448,229)	3,107,998	2,500,000	607,998
24-25	106,970	53.51	5,523,239	5,523,239	2,847,976	0		4,300	<b>2,847,976</b>	1.94	2,675,263	18,927,724	21,505,525	97,461	500,000	0	(402,539)	2,705,459	2,500,000	205,459
25-26	108,040	35.00	3,649,050	3,649,050	0	0	0	0	<b>0</b>		3,649,050	18,988,014	21,687,584	949,480	500,000	0	449,480	3,154,940	2,500,000	654,940
26-27	109,120	35.00	3,685,541	3,685,541	0	0	0	0	<b>0</b>		3,685,541	19,048,907	21,873,284	861,164	500,000	0	361,164	3,516,103	2,500,000	1,016,103
27-28	110,212	35.00	3,722,396	3,722,396	0	0	0	0	<b>0</b>		3,722,396	19,110,410	22,062,699	770,107	500,000	0	270,107	3,786,211	2,500,000	1,286,211

# Parking & Transportation Services

**AURARIA HIGHER EDUCATION CENTER**

**UNIT: Auraria Business Services**

**DEPARTMENT: Parking & Transportation**

**SUMMARY**

<b>Item</b>	<b>FY 11-12 Actual</b>	<b>FY 12-13 Budget</b>	<b>FY 12-13 Estimate</b>	<b>FY 13-14 Budget</b>	<b>Budget Change</b>	<b>Percent Change</b>
Exempt Salaries/Benefits	112,677	192,307	195,221	283,470	91,163	47.4%
FTE	3.25	3.25	3.25	4.25	1.0	30.8%
Classified Salaries/Benefits	784,035	752,530	685,146	675,255	-77,275	-10.3%
FTE	14.0	14.0	14.0	13.0	-1.0	-7.1%
Other Salary/Benefits	674,135	775,000	625,333	680,750	-94,250	-12.2%
Total Personal Services	1,570,847	1,719,837	1,505,700	1,639,475	-80,362	-4.7%
FTE	17.25	17.25	17.25	17.25	0	0.0%
Operating Expenses	2,915,517	3,470,209	3,334,522	3,937,976	467,767	13.5%
Sub Total Program Expenditure	4,486,365	5,190,046	4,840,222	5,577,451	387,405	7.5%
Debt Service (including Land COP)	2,576,968	3,207,257	3,258,129	3,727,292	520,035	16.2%
<b>Total Expenditure</b>	<b>7,063,333</b>	<b>8,397,303</b>	<b>8,098,351</b>	<b>9,304,743</b>	<b>907,440</b>	<b>10.8%</b>
Parking Revenues	9,625,505	9,682,000	9,228,920	9,211,500	-470,500	-4.9%
Revenue Less Operating Expenses	2,562,172	1,284,697	1,130,569	-93,243	-1,377,940	-107.3%
Capital/Deferred Maintenance	-2,276,572	-951,000	-975,000	-750,000	-201,000	-21.1%
Transfer to Capital Reserve	-1,500,000	-1,500,000	-1,500,000	-500,000	1,000,000	-66.7%

**AURARIA HIGHER EDUCATION CENTER**

**DEPARTMENT:** Parking & Transportation Services  
**FUND:** Parking System Revenue Bond Fund  
**SOURCE OF FUNDS:** Parking User Fees and Fines  
**ACCOUNTING COST CENTER:** 4-4210

<b>Program Revenues</b>	<b>Rev Obj Code</b>	<b>FY 11-12 Actual</b>	<b>FY 12-13 Budget</b>	<b>FY 12-13 Estimate</b>	<b>FY 13-14 Budget</b>
Interest Revenue	40420	92,355	105,000	80,000	85,000
Bad Check Charge Revenue	40430	180	200	200	200
Other Revenue/Rentals/Leases	40470,405XX	174,305	149,000	160,000	160,000
Permit Revenue	40620	432,573	480,000	413,300	400,000
Campus Passport	40621	209,533	204,000	265,000	300,000
Parking Fine Revenue	40630	824,472	665,000	661,500	680,000
Daily Receipt Revenue	40610	3,107,724	3,000,000	2,972,300	3,423,800
Attended Booth Revenue	40612	3,141,021	3,220,500	2,569,100	1,998,600
Special Event Revenue	40641	453,792	525,000	383,000	420,000
Special Events-Stadium	40642	82,740	75,000	99,370	75,000
Weekend-Tivoli	40650	41,065	45,000	0	0
Payroll Deductions	40624	158,451	200,800	180,000	175,000
Parking Meter Revenue	40614	211,587	322,500	358,800	375,000
Hourly Parking Revenue	40616	693,408	700,000	1,089,000	1,124,000
Debit Card/ECO Pass Plus	40622	26,037	10,000	15,000	14,000
Refunds Charges	40905	-666	-1,000	-1,000	-800
Returned Sales	40940	-20,973	-18,000	-15,000	-16,500
Refunds Other	40910	-1,219	-1,000	-500	-1,000
Cash Over/Short	40990	-878	0	-1,150	-800
<b>Total Program Revenues</b>		<b>9,625,505</b>	<b>9,682,000</b>	<b>9,228,920</b>	<b>9,211,500</b>
<b>Revenue Summary:</b>					
Parking User Charges		8,534,373	8,763,000	8,327,420	8,286,500
Fines		824,472	665,000	661,500	680,000
Interest		92,355	105,000	80,000	85,000
Other		174,305	149,000	160,000	160,000

**AURARIA HIGHER EDUCATION CENTER**

**DEPARTMENT:** Parking & Transportation Services  
**FUND:** Parking System Revenue Bond Fund  
**SOURCE OF FUNDS:** Parking User Fees and Fines  
**ACCOUNTING COST CENTER:** 4-4210

<b>Program Expenditures</b>	<b>FY 11-12 Actual</b>	<b>FY 12-13 Budget</b>	<b>FY 12-13 Estimate</b>	<b>FY 13-14 Budget</b>
Exempt Salaries:				
Subtotal Exempt Salaries	94,283	152,100	155,150	228,602
Subtotal Exempt Benefits	18,394	40,207	40,071	54,868
Total Exempt Salaries/Benefits	112,677	192,307	195,221	283,470
FTE	3.25	3.25	3.25	4.25
Classified Salaries:				
Subtotal Classified Salaries	601,862	558,468	521,553	515,602
Subtotal Classified Benefits	182,173	194,062	163,593	159,653
Total Classified Salaries/Benefits	784,035	752,530	685,146	675,255
FTE	14.00	14.00	14.00	13.00
Other Salary/Benefits	674,135	775,000	625,333	680,750
Total Personal Services	1,570,847	1,719,837	1,505,700	1,639,475
Total FTE	17.25	17.25	17.25	17.25
Operating Expenses	306,182	303,450	290,045	410,900
Other Costs:				
AHEC Overhead	1,356,982	1,081,690	1,081,690	1,091,920
General Fund Support	0	774,560	774,564	1,094,433
Utilities	177,083	250,000	200,000	230,000
Insurance	140,057	192,009	192,723	192,723
Statewide Indirect Cost Assessment	10,960	12,000	11,000	12,000
Bad Debt Expenses	195,600	200,000	184,000	200,000
Credit Card Processing Fees	300,094	325,000	371,000	385,000
Maint./Equipment/Snow Removal	428,560	331,500	229,500	321,000
Sub Total Other Costs:	2,609,336	3,166,759	3,044,477	3,527,076
<b>Total Operating Expenditures</b>	<b>4,486,365</b>	<b>5,190,046</b>	<b>4,840,222</b>	<b>5,577,451</b>
Debt Service	1,857,369	2,488,707	2,539,579	3,008,292
Transfer to Capital Reserve	1,500,000	1,500,000	1,500,000	500,000
Land COP Payment	719,599	718,550	718,550	719,000
<b>Total Expenditures</b>	<b>8,563,333</b>	<b>9,897,303</b>	<b>9,598,351</b>	<b>9,804,743</b>

**AURARIA HIGHER EDUCATION CENTER  
PARKING BOND LONG-RANGE PLANNING GUIDE**

Fiscal Year	Beginning Balance	Parking User			Interest Earnings	Operating Revenues	Bond Res.		Net Pledged Revenues	2,013 Series Debt Service	2006 Series 2000 Debt Service	Series 2003 Debt Service	Series 2004 New Garage Debt	Total Debt Service	Required Debt Coverage 1.25	Net Operating	Equipment Lot Upgrades and Other Expense	Revenues			Fund Ending Balance	
		Charges	Fines	Other			Interest Earnings	Operating Expense										General Fund Support	Land COP	Over (Under) Expense		Transfer Capital Reserve
11-12	7,177,690	8,534,373	824,472	154,634	92,356	9,605,835	2,210,920	4,486,364	7,330,391		377,845	1,922,244	1,768,200	4,068,289	1.80	<b>3,262,102</b>	2,256,903	0	719,599	285,600	1,500,000	<b>5,963,290</b>
12-13	5,963,290	8,327,420	661,500	160,000	80,000	9,228,920	85,554	4,111,415	5,203,059		685,507	0	1,893,200	2,578,707	2.02	<b>2,624,352</b>	975,000	774,564	718,550	156,238	1,500,000	<b>4,619,528</b>
13-14	4,619,528	8,286,500	680,000	160,000	85,000	9,211,500	90,000	4,486,803	4,814,697	520,097	684,995	0	1,893,200	3,098,292	1.55	<b>1,716,405</b>	750,000	1,094,433	719,000	-847,028	500,000	<b>3,272,500</b>
14-15	3,272,500	8,949,420	686,800	210,000	85,850	9,932,070	90,000	4,576,539	5,445,531	692,550	683,845	0	1,898,200	3,274,595	1.66	<b>2,170,936</b>	750,000	1,095,000	718,600	-392,664	500,000	<b>2,379,836</b>
15-16	2,379,836	9,217,903	693,668	275,000	86,709	10,273,279	90,000	4,668,070	5,695,209	695,750	687,058	0	1,893,200	3,276,008	1.74	<b>2,419,201</b>	500,000	1,100,000	719,550	99,651	500,000	<b>1,979,487</b>
16-17	1,979,487	9,402,261	700,605	350,000	87,576	10,540,441	90,000	4,761,431	5,869,010	698,800	685,457	0	1,893,200	3,277,457	1.79	<b>2,591,553</b>	500,000	1,100,000	719,300	272,253	500,000	<b>1,751,740</b>
17-18	1,751,740	9,496,283	707,611	400,000	88,451	10,692,345	90,000	4,856,660	5,925,685	696,700	688,257	0	1,893,200	3,278,157	1.81	<b>2,647,528</b>	500,000	1,100,000	720,350	327,178	500,000	<b>1,578,918</b>
18-19	1,578,918	9,591,246	714,687	404,000	89,336	10,799,269	90,000	4,953,793	5,935,476	699,600	690,257	0	1,888,200	3,278,057	1.81	<b>2,657,419</b>	500,000	1,100,000	720,050	337,369	500,000	<b>1,416,287</b>
19-20	1,416,287	9,687,159	721,834	408,040	90,229	10,907,261	90,000	5,052,869	5,944,393	696,600	685,870	0	1,893,200	3,275,670	1.81	<b>2,668,723</b>	500,000	1,100,000	718,400	350,323	500,000	<b>1,266,610</b>
20-21	1,266,610	9,784,030	729,052	412,120	91,132	11,016,334	90,000	5,153,926	5,952,408	698,600	685,500	0	1,893,200	3,277,300	1.82	<b>2,675,108</b>	500,000	1,100,000	717,900	357,208	500,000	<b>1,123,817</b>
21-22	1,123,817	9,881,870	736,343	416,242	92,043	11,126,497	90,000	5,257,005	5,959,493	695,400	694,038	0	1,888,200	3,277,638	1.82	<b>2,681,855</b>	500,000	1,100,000	718,400	363,455	500,000	<b>987,272</b>
22-23	987,272	9,980,689	743,706	420,404	92,963	11,237,762	90,000	5,362,145	5,965,617	697,200	691,300	0	1,888,200	3,276,700	1.82	<b>2,688,917</b>	500,000	1,100,000	719,750	369,167	500,000	<b>856,439</b>
23-24	856,439	10,080,496	751,143	424,608	93,893	11,350,140	90,000	5,469,388	5,970,752	693,800	692,435	0	1,888,200	3,274,435	1.82	<b>2,696,317</b>	500,000	1,100,000	719,300	377,017	500,000	<b>733,457</b>
24-25	733,457	10,181,301	758,654	428,854	94,832	11,463,641	90,000	5,578,776	5,974,866	695,400	696,915	0	1,883,200	3,275,515	1.82	<b>2,699,351</b>	500,000	1,100,000	719,550	379,801	500,000	<b>613,258</b>
25-26	613,258	10,283,114	766,241	433,143	95,780	11,578,278	810,000	5,690,351	6,697,927	751,800	1,395,075	0	1,883,200	4,030,075	1.66	<b>2,667,852</b>	500,000	1,100,000	720,350	347,502	500,000	<b>460,759</b>
26-27	460,759	10,385,945	773,903	437,474	96,738	11,694,061	90,000	5,804,158	5,979,903	690,800	0	0	2,583,200	3,274,000	1.83	<b>2,705,903</b>	500,000	1,100,000	719,050	386,853	500,000	<b>347,612</b>
27-28	347,612	10,489,805	781,642	441,849	97,705	11,811,001	90,000	5,920,241	5,980,760	692,000	0	0	2,583,200	3,275,200	1.83	<b>2,705,560</b>	500,000	1,100,000	718,150	387,410	500,000	<b>235,022</b>
28-29	235,022	10,594,703	789,459	446,267	98,682	11,929,111	2,050,000	6,038,646	7,940,465	713,000	0	0	4,520,260	5,233,260	1.52	<b>2,707,205</b>	500,000	1,100,000	-	1,107,205	500,000	<b>842,227</b>
29-30	842,227	10,700,650	797,353	450,730	99,669	12,048,402	0	6,159,419	5,888,983	3,273,000	0	0	0	3,273,000	1.80	<b>2,615,983</b>	500,000	1,100,000	-	1,015,983	500,000	<b>1,358,210</b>
30-31	1,358,210	10,807,656	805,327	455,237	100,666	12,168,886	0	6,282,607	5,886,279	3,275,400	0	0	0	3,275,400	1.80	<b>2,610,879</b>	500,000	1,100,000	-	1,010,879	500,000	<b>1,869,089</b>
31-32	1,869,089	10,915,733	813,380	459,790	101,673	12,290,575	0	6,408,260	5,882,316	3,273,400	0	0	0	3,273,400	1.80	<b>2,608,916</b>	500,000	1,100,000	-	1,008,916	500,000	<b>2,378,005</b>
32-33	2,378,005	11,024,890	821,514	464,388	102,689	12,413,481	0	6,536,425	5,877,056	3,277,000	0	0	0	3,277,000	1.79	<b>2,600,056</b>	500,000	1,100,000	-	1,000,056	500,000	<b>2,878,061</b>
33-34	2,878,061	11,135,139	829,729	469,031	103,716	12,537,616	0	6,667,153	5,870,463	3,270,800	0	0	0	3,270,800	1.79	<b>2,599,663</b>	500,000	1,100,000	-	999,663	500,000	<b>3,377,724</b>