

# **Auraria Higher Education Center**

**FISCAL YEAR  
2011-12  
BUDGET**

**July 1, 2011**

## TABLE OF CONTENTS

	Page
Fiscal Year 2011-12 Budget Narrative.....	3
Auraria Board of Directors FY 11-12 Budget Resolution.....	5
Table 1 Summary of All Funds.....	7
Table 2 General Fund Operating Budget.....	8
Table 3 Student Revenue Bond Fund.....	9
Table 4 Parking Enterprise Revenue Bond Fund.....	10
Table 5 Auxiliary Revenue Transfers to General Fund .....	11
Table 6 Capital Construction Appropriations.....	12
Office of the Executive Vice President for Administration.....	13
Auraria Business Services.....	19
Central Campus Expenses/Funds.....	22
Central Campus General Fund Operating Expenses.....	23
General Fund Debt Service.....	24
Student Revenue Bond Fees.....	26
Student RTD Fees .....	27
Student Sustainability Fee .....	28
Facilities Management Services.....	29
Campus Police Services.....	34
Auraria Campus Use & Support Services.....	38
Student & Auxiliary Services.....	47
Tivoli Student Union.....	49
Early Learning Center.....	51
Campus Bookstore.....	53
Printing Services.....	55
Student Bond Fund - Long Range Financial Plan.....	57
Parking and Transportation Services.....	58
Parking Facilities Revenue Bond Fund - Long Range Financial Plan.....	59

## **AURARIA HIGHER EDUCATION CENTER**

### **Mission**

The Auraria Enterprise is committed to providing an effective, comprehensive and supportive environment which facilitates the missions of the Community College of Denver, Metropolitan State College of Denver, and University of Colorado Denver.

### **BUDGET OVERVIEW**

#### **FY 2011-2012**

The Auraria Higher Education Center, located on a 151.5-acre campus in downtown Denver, serves three distinct academic institutions: the Community College of Denver, Metropolitan State College of Denver, and the University of Colorado Denver, representing a combined population of more than 45,000 students. The Center was created by a Governor's Executive Order in 1971. The order was formalized by statute in 1974 by the Colorado General Assembly. The legislation provided that the Board of Directors of the Auraria Higher Education Center (AHEC) manage facilities, buildings and grounds, allocate space, operate auxiliary & support services, develop long-range plans and provide a process for facilitating and coordinating the needs of the three institutions.

The State appropriated funds for general operations (general fund) are received directly from the three institutions served by AHEC. AHEC's annual budget is also comprised of auxiliary revenues, enterprise revenues, and student approved fees (student bond funded facilities, RTD transportation pass and the sustainable campus program). These components combine as the basis for AHEC's continued provision of quality services and efficient operations.

The FY 2011-2012 budget was developed with consideration to the following assumptions:

### **REVENUES**

#### **General Fund**

- The state appropriations from the three institutions will remain flat in total, while operating efficiencies fund the increased cost of employee benefits and other operating needs.
- The auxiliary overhead and transfer charges will primarily remain at the current fiscal year levels, with the exception of a \$21,195 increase in revenues associated with vending.
- The institutions continue to fund the additional utilities and services required for the new science building facility as part of their base appropriations.
- The FY12 state appropriation utilizes a new funding formula for institutional ratios based upon a combination of student enrollment and space utilization.
- 1.0 FTE (Accountant) has been eliminated, and 2.0 FTE (Environmental Health/Safety and Equipment Mechanic) has been added, at a net – zero change. Two Security Guards have been converted to sworn Police Officer positions to enhance campus safety.

### **Student Facilities Bond Fund**

- Student fee revenues are based on institutional projections of enrollment.
- Student Bond Fee remains flat at the current fiscal year level (\$60 per semester).
- Program revenues are maximized, with the Bookstore focusing on a continued increase in sales of used books (high value to students & high margin), the Early Learning Center annual 3% increase in tuition rates, and the Tivoli leased areas being almost fully occupied. Revenues in the Print program have continued to decline, resulting in the planned elimination of offset printing services in FY12.

### **Parking Enterprise Revenue Bond Fund**

- All initiatives identified in the Parking Strategic Plan are being implemented. As approved by the Board in the Parking Strategic Plan, parking user fees will increase modestly in FY12, while still within the parameters defined by the Board for rate comparison to the downtown market.
- Parking reserves are funding necessary structural repairs of the Parking and Transportation Centre Garage, the implementation of a new automated pay station system that accepts credit and debit cards at all points of sale, required lot changes due to light rail impacts, and significant enhancements to wayfinding.
- Parking reserves will continue to cover half of the cost of the Old Colfax Property COPs.
- \$1.5 million in FY12 will be transferred to a new Capital Reserve Fund to provide for future parking needs, such as an additional structure, as also defined in the Parking Strategic Plan.

## **EXPENDITURES**

### **All Funds**

- Overall institutional funding has remained flat. Program / department expenditures have been held generally flat overall, although budgets have been adjusted between areas in some cases.
- Consistent with State actions, salary levels will not increase for classified employees. Likewise, the pay for performance program has been suspended.
- Per SB 11-076, FY2011-2012 will continue the shift of PERA contributions of 2.5% of salary from the agency to the employee.
- Utility costs are being budgeted flat.
- The Chief Financial Officers of the institutions are currently discussing a separate funding stream for critical deferred and controlled maintenance needs. These will be recognized in a budget amendment at a later date.

**AURARIA HIGHER EDUCATION CENTER**

**BOARD OF DIRECTORS  
FY 2011-2012  
BUDGET RESOLUTION**

**WHEREAS,** Title 23, Article 70, Part 105 Colorado Revised Statutes, as amended provides for the powers of the Auraria Board; and,

**WHEREAS,** Title 23, Article 70, Part 105(c) CRS provides that the Auraria Board of Directors has the power to acquire, hold, lease as lessor or lessee, or dispose of property, both real and personal; and

**WHEREAS,** Title 23, Article 70, Part 105(f) CRS provides that the Auraria Board of Directors has the power to employ, within funds appropriated for such purpose or otherwise made available therefore, such employees as are necessary to perform the functions and carry out the duties of the Auraria board, including an executive vice president for administration who shall be the chief executive officer for operations of the campus; and

**WHEREAS,** Title 23, Article 70, Part 105(g) CRS provides that the Auraria Board of Directors has the power to assess, after approval of the governing boards of the constituent institutions, a special student fee, which may be pledged as provided in section 23-70-108 and shall be collected as prescribed by the Auraria board; and

**WHEREAS,** Title 23, Article 70, Part 108 CRS provides that when the Auraria Board enters into a contract for the borrowing of funds, the board is authorized, in connection with or as a part of such contract, to pledge special student fees or the net income derived from such land or facilities so constructed, acquired, and equipped as security for the repayment of the moneys borrowed; and

**WHEREAS,** The Auraria Board entered into a master lease purchase agreement dated May 1, 1998, with the Auraria Foundation; and

**WHEREAS,** Section 4.01 of the lease agreement requires the Director of Auraria Business Services to include in the annual budget proposals submitted to the Auraria Board for approval sufficient funds for the payment required under the master lease agreement for the next ensuing fiscal year; and

**WHEREAS,** The Executive Vice President for Administration has presented to the Board the annual budget for FY 2011-12 and the budget includes all the necessary funds to operate the Auraria Higher Education Center for the ensuing fiscal year as well as sufficient funds for payment of all obligations of the Auraria Board and recommends that the Board of Directors approve said budget; now, therefore,

Be it resolved by the Auraria Board of Directors that we hereby approve the FY 2011-12 Auraria Budget as presented to the board on May 25, 2011.

\_\_\_\_\_  
Tamara Door, Chairperson  
Auraria Board of Directors

\_\_\_\_\_  
Date

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**TABLE 1  
AURARIA HIGHER EDUCATION CENTER**

**SUMMARY ALL FUNDS**

ITEM	FY 10 Actual	FY 11 Budget	FY 11 Estimate	FY 12 Budget	Budget Change
Revenues:					
Auraria Institutions	15,343,464	16,344,333	16,344,333	16,344,333	0
Other Income	84,533	1,750	90,000	136,160	134,410
Facilities Auxiliaries	3,469,730	4,091,771	3,508,979	3,681,271	-410,500
Other General Auxiliaries	666,785	574,350	659,490	626,861	52,511
Auxiliary Overhead/Reserve Support	5,862,600	5,862,600	5,862,600	5,883,795	21,195
Student Bond Fund Programs	24,008,261	23,301,280	23,721,460	23,739,013	437,733
Student Bond Facilities Fees	5,710,038	5,278,782	5,622,910	5,691,697	412,915
Student RTD Bus Pass Fees	4,516,597	5,352,577	6,032,647	6,701,573	1,348,996
Sustainable Campus Fee	437,021	436,542	492,314	476,874	40,332
Parking Enterprise	9,322,141	8,581,655	9,190,010	9,733,664	1,152,009
<b>Total Revenues</b>	<b>69,421,170</b>	<b>69,825,640</b>	<b>71,524,743</b>	<b>73,015,241</b>	<b>3,189,601</b>
Expenditures					
Central Campus Expenses	6,686,428	7,268,967	6,950,729	7,207,975	-60,992
Executive V.P. for Administration	1,739,649	1,981,747	1,888,076	2,013,573	31,826
Auraria Business Services	1,562,151	1,732,915	1,645,107	1,574,863	-158,052
Facilities Management	6,790,685	7,235,171	7,101,964	7,584,389	349,218
Campus Police	2,571,472	2,835,046	2,837,417	2,843,006	7,960
Auraria Campus Use & Support Services	1,252,965	1,313,264	1,269,635	1,297,927	-15,337
Facilities Auxiliaries	3,637,530	4,014,820	3,836,905	3,679,757	-335,063
Other General Auxiliaries	555,347	511,865	551,047	585,449	73,584
Student & Auxiliary Services	26,377,827	26,592,156	26,300,505	26,750,193	158,037
Student RTD Bus Pass Fees	3,836,977	5,166,260	5,166,260	6,390,301	1,224,041
Sustainable Campus Fee Programs	133,301	361,481	633,238	550,000	188,519
Parking and Transportation Services	6,727,298	6,944,022	6,625,809	7,048,512	104,490
Auxiliary Deferred Maint./Land COP	1,543,602	2,288,500	3,731,073	5,450,600	3,162,100
<b>Total Expenditures</b>	<b>63,415,232</b>	<b>68,246,214</b>	<b>68,537,765</b>	<b>72,976,545</b>	<b>4,791,323</b>

**TABLE 2  
AURARIA HIGHER EDUCATION CENTER  
GENERAL FUND OPERATING BUDGET**

ITEM	FY 10 Actual	FY 11 Budget	FY 11 Estimate	FY 12 Budget	Budget Change	
<b>Revenues:</b>						
MSCD Appropriation	7,576,507	8,032,709	8,032,709	8,120,518	87,809	
UCD Appropriation	5,325,312	5,752,844	5,752,844	5,476,630	-276,214	
CCD Appropriation	2,441,645	2,558,780	2,558,780	2,747,185	188,405	
<b>Sub Total Institutions</b>	<b>15,343,464</b>	<b>16,344,333</b>	<b>16,344,333</b>	<b>16,344,333</b>	<b>0</b>	<b>0.0%</b>
Auxiliary Overhead Transfer	2,851,188	2,851,183	2,851,183	2,851,183	0	
Auxiliary Operating Transfer In	969,888	969,894	969,894	991,089	21,195	
Auxiliary Reserve Transfer In	2,041,524	2,041,524	2,041,524	2,041,524	0	
Other Income	84,533	1,750	90,000	136,160	134,410	
<b>Total Revenues</b>	<b>21,290,596</b>	<b>22,208,684</b>	<b>22,296,934</b>	<b>22,364,289</b>	<b>155,605</b>	<b>0.7%</b>
<b>Expenditures by Operating Division:</b>						
Executive VP for Administration	1,739,649	1,981,747	1,888,076	2,013,573	31,826	
Auraria Business Services	1,562,151	1,732,915	1,645,107	1,574,863	-158,052	
Facilities Management	6,790,685	7,235,171	7,101,964	7,584,389	349,218	
Campus Police	2,571,472	2,835,046	2,837,417	2,843,006	7,960	
Auraria Campus Use & Support Services	1,252,965	1,313,264	1,269,635	1,297,927	-15,337	
<b>Sub Total</b>	<b>13,916,921</b>	<b>15,098,143</b>	<b>14,742,199</b>	<b>15,313,758</b>	<b>215,615</b>	<b>1.4%</b>
<b>Central Campus Expenses:</b>						
Utilities	4,309,157	5,050,109	4,697,732	5,050,109	0	
Debt Service Admin. Bldg	1,250,923	1,234,643	1,277,023	1,238,743	4,100	
Debt Service Science Bldg	71,630	71,745	71,745	71,571	-174	
Insurance	736,365	552,790	552,790	496,035	-56,755	
Campus Telecomm Switch	274,824	300,000	290,000	290,000	-10,000	
GGCC Computer Costs & Maint.	43,529	59,680	61,439	61,517	1,837	
<b>Sub Total</b>	<b>6,686,428</b>	<b>7,268,967</b>	<b>6,950,729</b>	<b>7,207,975</b>	<b>-60,992</b>	<b>-0.8%</b>
<b>Total Expenditures</b>	<b>20,603,350</b>	<b>22,367,110</b>	<b>21,692,928</b>	<b>22,521,733</b>	<b>154,623</b>	<b>0.7%</b>
<b>Revenue Over/(Under) Expenditures</b>	<b>687,246</b>	<b>-158,426</b>	<b>604,006</b>	<b>-157,444</b>		
Continue PERA Shift	0	242,909	0	234,410		



**TABLE 3  
AURARIA HIGHER EDUCATION CENTER  
STUDENT REVENUE BOND FUND**

	<b>FY 10 Actual</b>	<b>FY 11 Budget</b>	<b>FY 11 Estimate</b>	<b>FY 12 Budget</b>	<b>Budget Change</b>	
<b>Revenues:</b>						
Student Bond Fees	5,814,279	5,390,412	5,734,540	5,779,547	389,135	
Tivoli Student Union Operations	2,901,123	2,645,961	2,837,856	2,714,394	68,433	
Student Facilities Event Services	275,675	240,000	220,200	245,200	5,200	
Early Learning Center	2,108,061	2,110,419	2,108,623	2,154,019	43,600	
Bookstore	17,105,261	16,786,400	17,047,631	17,116,900	330,500	
Clicks Printing Services	1,599,088	1,502,000	1,498,225	1,493,500	-8,500	
Interest Earnings	19,053	16,500	8,925	15,000	-1,500	
Institution Student Fee Collection Costs	-104,242	-111,630	-111,630	-87,850	23,780	
<b>Total Revenues</b>	<b>29,718,299</b>	<b>28,580,062</b>	<b>29,344,370</b>	<b>29,430,710</b>	<b>850,648</b>	<b>3.0%</b>
<b>Expenditures:</b>						
Student Fee Revenue Bond Debt Service	2,949,710	2,946,870	2,951,106	2,951,670	4,800	
Tivoli Student Union Operations	3,926,708	4,224,500	3,997,396	4,331,556	107,056	
Early Learning Center	1,969,159	2,108,591	2,011,214	2,112,352	3,761	
Bookstore	15,207,619	15,129,230	15,152,281	15,233,546	104,316	
Clicks Printing Services	1,536,768	1,471,447	1,479,428	1,477,299	5,852	
Auraria Campus Event Services	456,588	461,366	458,928	412,721	-48,645	
<b>Sub-Total Expenditures</b>	<b>26,046,552</b>	<b>26,342,004</b>	<b>26,050,353</b>	<b>26,519,144</b>	<b>177,140</b>	<b>0.7%</b>
Insurance	320,504	237,045	237,045	216,648	-20,397	
Statewide Indirect Cost Assessment	10,772	13,107	13,107	14,401		
<b>Total Expenditures</b>	<b>26,377,827</b>	<b>26,592,156</b>	<b>26,300,505</b>	<b>26,750,193</b>	<b>156,743</b>	<b>0.6%</b>
Continue PERA Shift	0	-74,714	0	-69,103		
*Actual PERA shift savings in FY11 estimate						
<b>Revenue Over/(Under) Expenditures</b>	<b>3,340,471</b>	<b>2,062,620</b>	<b>3,043,865</b>	<b>2,749,620</b>		
<b>Beginning Balance</b>	<b>5,737,216</b>	<b>7,062,903</b>	<b>6,581,076</b>	<b>7,076,417</b>		
Aux. Facilities Deferred Maintenance	-455,087	-507,000	-507,000	-1,339,000	832,000	
Reserve Transfer to General Fund	-2,041,524	-2,041,524	-2,041,524	-2,041,524	0	
<b>Total Reserve Expenditures</b>	<b>-2,496,611</b>	<b>-2,548,524</b>	<b>-2,548,524</b>	<b>-3,380,524</b>	<b>832,000</b>	<b>32.6%</b>
<b>Ending Balance</b>	<b>6,581,076</b>	<b>6,576,999</b>	<b>7,076,417</b>	<b>6,445,513</b>		
Bookstore Capital Reserve	2,660,000	2,710,000	2,710,000	2,760,000		
Auxiliary Facilities Capital Reserve	0	0	1,000,000	1,000,000		
Operating Reserve	3,921,076	3,866,999	3,366,417	2,685,513		

**TABLE 4  
AURARIA HIGHER EDUCATION CENTER  
PARKING ENTERPRISE REVENUE BOND FUND**

	<b>FY 10 Actual</b>	<b>FY 11 Budget</b>	<b>FY 11 Estimate</b>	<b>FY 12 Budget</b>	<b>Budget Change</b>	
<b>Revenues:</b>						
Parking User Charges	8,234,142	7,540,955	8,216,780	8,758,219	1,217,264	16.1%
Fines	612,564	650,000	592,308	600,000	-50,000	
Interest	330,167	270,000	250,276	250,205	-19,795	
Other	145,268	120,700	130,646	125,240	4,540	
<b>Total Program Revenues</b>	<b>9,322,141</b>	<b>8,581,655</b>	<b>9,190,010</b>	<b>9,733,664</b>	<b>1,152,009</b>	<b>13.4%</b>
<b>Expenditures:</b>						
Personal Services	1,781,139	1,784,272	1,837,429	1,838,284	54,012	
Operating Expenses	2,260,552	2,505,994	2,134,624	2,471,305	-34,689	
Sub Total	4,041,691	4,290,266	3,972,053	4,309,589	19,323	
Parking Revenue Bond Debt Service	2,480,013	2,530,939	2,530,939	2,587,789	56,850	
<b>Sub-Total Expenditures</b>	<b>6,521,704</b>	<b>6,821,205</b>	<b>6,502,992</b>	<b>6,897,378</b>	<b>76,173</b>	<b>1.1%</b>
Insurance	197,301	112,726	112,726	140,047	27,321	
Statewide Indirect Cost Assessment	8,293	10,091	10,091	11,087	996	
<b>Total Expenditures</b>	<b>6,727,298</b>	<b>6,944,022</b>	<b>6,625,809</b>	<b>7,048,512</b>	<b>104,490</b>	<b>1.5%</b>
Continue PERA Shift	0	-19,562	0	-19,685		
*Actual PERA shift savings in FY11 estimate						
<b>Revenue Over/(Under) Expenditure</b>	<b>2,594,843</b>	<b>1,657,195</b>	<b>2,564,201</b>	<b>2,704,837</b>		
<b>Beginning Balance</b>	<b>4,695,241</b>	<b>4,606,030</b>	<b>6,201,569</b>	<b>5,541,697</b>		
Parking Facilities Deferred Maintenance	-310,165	-1,031,500	-974,073	-1,892,600	861,100	
Land Payment	-778,350	-750,000	-750,000	-719,000	-31,000	
Transfer to Capital Reserve	0	0	-1,500,000	-1,500,000	1,500,000	
<b>Total Reserve Expenditure</b>	<b>-1,088,515</b>	<b>-1,781,500</b>	<b>-3,224,073</b>	<b>-4,111,600</b>	<b>2,330,100</b>	<b>130.8%</b>
<b>Ending Balance</b>	<b>6,201,569</b>	<b>4,481,725</b>	<b>5,541,697</b>	<b>4,134,935</b>	<b>-346,790</b>	<b>-7.7%</b>

**TABLE 5**  
**AURARIA HIGHER EDUCATION CENTER**  
**AUXILIARY REVENUE TRANSFERS TO GENERAL FUND OPERATIONS**

Auxiliary Program	FY 10 Actual	FY 11 Budget	FY 11 Estimate	FY 12 Budget
Parking Operations	1,086,829	1,086,829	1,086,829	1,086,829
Early Learning Center	175,868	175,868	175,868	175,868
Tivoli Student Union	690,170	690,170	690,170	690,170
Aux.Const. & Small Projects	265,573	265,573	265,573	265,573
Facilities Fleet Management	6,420	6,420	6,420	6,420
Media Center Auxiliary	15,515	15,515	15,515	15,515
Auraria Bookstore	356,614	356,614	356,614	356,614
King Center Rents	6,959	6,959	6,959	6,959
General Classroom Rent	16,050	16,050	16,050	16,050
Campus Police Auxiliary	1,619	1,619	1,619	1,619
Telecomm Aux. & Long Distance	41,943	41,943	41,943	41,943
Auraria Printing Services	187,622	187,622	187,622	187,622
<b>Overhead Transfer to General Fund</b>	<b>2,851,182</b>	<b>2,851,182</b>	<b>2,851,182</b>	<b>2,851,182</b>
Tivoli Student Union	761,165	761,165	761,165	761,165
Auraria Bookstore	139,924	139,924	139,924	139,924
Vending Auxiliary	68,805	68,805	68,805	90,000
<b>Operating Transfer to Support General Fund</b>	<b>969,894</b>	<b>969,894</b>	<b>969,894</b>	<b>991,089</b>
<b>Reserve Transfers:</b>				
Parking Reserve Fund	0	0	0	0
Student Bond Reserve	2,041,524	2,041,524	2,041,524	2,041,524
<b>Reserve Transfer to Support General Fund</b>	<b>2,041,524</b>	<b>2,041,524</b>	<b>2,041,524</b>	<b>2,041,524</b>
<b>Total Transfers to General Fund</b>	<b>5,862,600</b>	<b>5,862,600</b>	<b>5,862,600</b>	<b>5,883,795</b>

**TABLE 6  
AURARIA HIGHER EDUCATION CENTER  
CAPITAL CONSTRUCTION APPROPRIATIONS**

Description	01-02	02-03	03-04	04-05	05-06	06-07	07-08	08-09	09-10	10-11	11-12
<b>State-Funded Construction Projects:</b>											
Arts Building Renovation Phase 1 of 3	334,384	-	-	-	-	-	-	-	-	-	-
Arts Building Renovation Phase 2 of 3	6,284,377	-	-	-	-	-	-	-	-	-	-
Science Building Renovation Phase 1	-	-	-	-	-	2,429,100	-	-	-	-	-
Science Building Renovation Phase 2	-	-	-	-	-	-	29,887,876	-	-	-	-
Science Building Renovation COP	-	-	-	-	-	-	-	63,619,180	-	-	-
Science Building Renovation AHEC	-	-	-	-	-	-	-	875,001	-	-	-
Science Building Renovation UCD	-	-	-	-	-	-	-	10,272,252	-	-	-
Science Building Renovation MSCD	-	-	-	-	-	-	-	8,986,165	-	-	-
Science Building Renovation CCD	-	-	-	-	-	-	-	2,094,108	-	-	-
<b>Total State-Funded Construction</b>	<b>334,384</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,429,100</b>	<b>29,887,876</b>	<b>85,846,706</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>State-Funded Controlled Maintenance Projects:</b>											
Repair/Replace Storm Drain System Phase 4 and 5	667,900	-	-	-	-	-	-	-	-	-	-
Repair/Replace Campus Building Roofs	805,600	-	-	-	-	-	-	-	-	-	-
Repair/Replace Electrical High Voltage Cable Phase 3 and 4	1,056,200	-	-	-	-	-	-	-	-	-	-
Chlorofluorocarbon Refrigeration Phase Out	0	-	-	-	-	-	-	-	-	-	-
Replace Fire Security Monitoring Infrastructure System Phase 1 of 2	-	-	478,921	-	-	-	-	-	-	-	-
Replace Fire Security Monitoring Infrastructure System Phase 2 of 2	-	-	-	-	478,921	-	-	-	-	-	-
1200 7th St. Building, Roof Replacement	-	-	-	-	371,861	-	-	-	-	-	-
Campus Utilities Infrastructure Repairs	-	-	-	-	1,696,946	-	-	-	-	-	-
Life/Safety Mechanical & Electrical Repairs	-	-	-	-	1,070,264	-	-	-	-	-	-
Repair and Replace Elevator Systems Campuswide	-	-	-	-	-	-	1,284,113	-	-	-	-
Repair and Replace Campus Emergency Generator	-	-	-	-	-	-	451,855	-	-	-	-
Art Building, R & R Indoor Air Quality, Window, HVAC	-	-	-	-	-	-	-	949,467	1,078,986	-	-
Life Safety Sprinkler Installation - Central, West and Arts Phase 1	-	-	-	-	-	-	-	-	-	-	852,535
<b>Total Controlled Maintenance</b>	<b>2,529,700</b>	<b>0</b>	<b>478,921</b>	<b>0</b>	<b>3,617,992</b>	<b>0</b>	<b>1,735,968</b>	<b>949,467</b>	<b>1,078,986</b>	<b>0</b>	<b>852,535</b>
<b>Total Construction and Controlled Maintenance</b>	<b>2,864,084</b>	<b>-</b>	<b>478,921</b>	<b>-</b>	<b>3,617,992</b>	<b>2,429,100</b>	<b>31,623,844</b>	<b>86,796,173</b>	<b>1,078,986</b>	<b>0</b>	<b>852,535</b>
<b>Foundation-Funded Construction Projects:</b>											
Safe Night Projects	-	-	-	-	-	500,000	-	-	-	-	-
Science Building	-	-	-	-	-	3,000,000	-	-	-	-	-
Kiln Roof Project	-	-	-	-	-	-	250,000	250,000	-	-	-
Infrastructure Master Plan	-	-	-	-	-	-	-	-	-	300,000	-
<b>Total Foundation-Funded Construction</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>3,500,000</b>	<b>250,000</b>	<b>250,000</b>	<b>0</b>	<b>300,000</b>	<b>0</b>

# Executive Vice President for Administration Office

- Agency Divisions
- Human Resources
- Communications & Campus Relations
- Planning & Development
- Information Technology
- Campus Telecommunications
- Equal Opportunity

## AURARIA HIGHER EDUCATION CENTER

### DIVISION: Office of the Executive Vice President for Administration

Including EVPA Office, Campus Planning, Human Resources, IT & Telecommunications

### DIVISION SUMMARY

<b>Expenditure Item</b>	<b>FY 09-10 Actual</b>	<b>FY 10-11 Budget</b>	<b>FY 10-11 Estimate</b>	<b>FY 11-12 Budget</b>	<b>Budget Change</b>	<b>Percent Change</b>
Exempt Salaries/Benefits	871,350	1,080,631	917,114	1,123,669	43,038	4.0%
FTE	11.00	10.00	10.00	10.50	0.5	5.0%
Classified Salaries/Benefits	570,437	595,985	558,232	584,904	-11,081	-1.9%
FTE	9.75	9.75	9.75	9.75	0.0	0.0%
Other Salary/Benefits	16,055	0	11,883	0	0	
Total Personal Services	1,457,842	1,676,616	1,487,229	1,708,573	31,957	1.9%
FTE	20.75	19.75	19.75	20.25	0.5	2.5%
Operating Expenses	281,806	305,131	285,911	305,000	-131	0.0%
Capital Expenditures	0	0	114,936	0	0	
<b>Total Program Expenditures</b>	<b>1,739,649</b>	<b>1,981,747</b>	<b>1,888,076</b>	<b>2,013,573</b>	<b>31,826</b>	<b>1.6%</b>

**AURARIA HIGHER EDUCATION CENTER**

**DIVISION:** Executive Vice President for Administration  
**PROGRAM:** Auraria Campus Management  
**FUND:** General Fund  
**SOURCE OF FUNDS:** Institution Cash and Auxiliary Chargebacks  
**ACCOUNTING COST CENTER:** 1-1100

<b>Program Expenditures</b>	<b>FY 09-10 Actual</b>	<b>FY 10-11 Budget</b>	<b>FY 10-11 Estimate</b>	<b>FY 11-12 Budget</b>
Exempt Salaries:				
Subtotal Exempt Salaries	526,625	637,980	522,768	666,324
Subtotal Exempt Benefits	115,356	144,819	105,467	157,133
Total Exempt Salaries/Benefits	641,981	782,799	628,235	823,457
FTE	8.0	7.0	7.0	7.5
Classified Salaries:				
Subtotal Classified Salaries	29,017	31,332	31,332	31,332
Subtotal Classified Benefits	12,145	13,761	12,757	14,780
Total Classified Salaries/Benefits	41,162	45,093	44,089	46,112
FTE	1.0	1.0	1.0	1.0
Other Salary/Benefits	9,566	0	9,497	0
Total Personal Services	692,710	827,892	681,820	869,569
Total FTE	9.0	8.0	8.0	8.5
Operating Expenses	187,226	210,500	197,088	210,500
<b>Total Program Expenditures</b>	<b>879,936</b>	<b>1,038,392</b>	<b>878,908</b>	<b>1,080,069</b>

**AURARIA HIGHER EDUCATION CENTER**

**DIVISION:** Executive Vice President for Administration  
**PROGRAM:** Human Resources  
**FUND:** General Fund  
**SOURCE OF FUNDS:** Institution Cash and Auxiliary Chargebacks  
**ACCOUNTING COST CENTER:** 1-1210

<b>Program Expenditures</b>	<b>FY 09-10 Actual</b>	<b>FY 10-11 Budget</b>	<b>FY 10-11 Estimate</b>	<b>FY 11-12 Budget</b>
Exempt Salaries:				
Subtotal Exempt Salaries	33,827	90,684	83,004	83,004
Subtotal Exempt Benefits	5,435	15,225	18,494	22,621
Total Exempt Salaries/Benefits	39,262	105,909	101,498	105,625
FTE	1.0	1.0	1.0	1.0
Classified Salaries:				
Subtotal Classified Salaries	254,868	211,584	188,416	203,316
Subtotal Classified Benefits	60,177	58,919	46,435	51,125
Total Classified Salaries/Benefits	315,045	270,503	234,851	254,441
FTE	4.0	4.0	4.0	4.0
Other Salary/Benefits	0	0	0	0
Total Personal Services	354,307	376,412	336,349	360,066
Total FTE	5.0	5.0	5.0	5.0
Operating Expenses	15,755	20,000	17,941	19,500
<b>Total Program Expenditures</b>	<b>370,062</b>	<b>396,412</b>	<b>354,290</b>	<b>379,566</b>



**AURARIA HIGHER EDUCATION CENTER**

**DIVISION:** Executive Vice President for Administration  
**PROGRAM:** Information Technology & Telecommunications  
**FUND:** General Fund  
**SOURCE OF FUNDS:** Institution Cash and Auxiliary Chargebacks  
**ACCOUNTING COST CENTER:** 1-1220, 1-1230

<b>Program Expenditures</b>	<b>FY 09-10 Actual</b>	<b>FY 10-11 Budget</b>	<b>FY 10-11 Estimate</b>	<b>FY 11-12 Budget</b>
Exempt Salaries:				
Subtotal Exempt Salaries	153,792	153,792	153,792	153,792
Subtotal Exempt Benefits	36,315	38,131	33,589	40,794
Total Exempt Salaries/Benefits	190,107	191,923	187,381	194,586
FTE	2.0	2.0	2.0	2.0
Classified Salaries:				
Subtotal Classified Salaries	172,546	221,226	224,801	222,921
Subtotal Classified Benefits	41,684	59,163	54,491	61,430
Total Classified Salaries/Benefits	214,230	280,389	279,292	284,351
FTE	4.75	4.75	4.75	4.75
Other Salary/Benefits	6,489	0	2,386	0
Total Personal Services	410,826	472,312	469,060	478,938
Total FTE	6.75	6.75	6.75	6.75
Operating Expenses	78,825	74,631	70,882	75,000
<b>Total Program Expenditures</b>	<b>489,651</b>	<b>546,943</b>	<b>539,942</b>	<b>553,938</b>

**AURARIA HIGHER EDUCATION CENTER**

**DIVISION:** Executive Vice President for Administration  
**PROGRAM:** Campus Telephone Services  
**FUND:** Auxiliary  
**SOURCE OF FUNDS:** Telephone Service Charges  
**ACCOUNTING COST CENTER:** 2-2200

Program Revenues/Expenditures		Rev	FY 09-10	FY 10-11	FY 10-11	FY 11-12
Revenue Sources		Obj Code	Actual	Budget	Estimate	Budget
Other Revenue	40471	14,311	0	681	0	
External Revenue	40511	0	7,500	7,500	7,500	
AHEC Revenue	40501	99,441	110,000	135,479	115,000	
MSCD Revenue	40502	64,436	57,000	67,547	60,000	
UCD Revenue	40503	31,605	33,000	23,948	30,000	
CCD Revenue	40504	28,500	22,000	23,815	23,000	
<b>Total Program Revenues</b>		<b>238,294</b>	<b>229,500</b>	<b>258,970</b>	<b>235,500</b>	
<b>Expenditures</b>						
Subtotal Classified Salaries		62,760	63,339	63,339	63,339	
Subtotal Classified Benefits		16,453	18,935	16,415	19,034	
Total Classified Salaries/Benefits		79,213	82,274	79,754	82,373	
FTE		1.25	1.25	1.25	1.25	
Other Salaries/Benefits		14,978	5,000	15,000	12,500	
Total Personal Services		94,191	87,274	94,754	94,873	
FTE		1.25	1.25	1.25	1.25	
Operating Expenses:		8,569	14,000	13,882	14,000	
Other Costs:						
AHEC Overhead		41,940	41,943	41,943	41,943	
Cost of Goods Sold		68,250	75,000	82,760	75,240	
Subtotal Other Costs		110,190	116,943	124,703	117,183	
<b>Total Program Expenditures</b>		<b>212,950</b>	<b>218,217</b>	<b>233,339</b>	<b>226,056</b>	
Revenues Over/(Under) Expenses		25,344	11,283	25,631	9,444	

# Auraria Business Services Division

- Business & Accounting
- Purchasing
- Distribution Services

AURARIA HIGHER EDUCATION CENTER

DIVISION: Auraria Business Services

DIVISION SUMMARY

<b>Expenditure Item</b>	<b>FY 09-10 Actual</b>	<b>FY 10-11 Budget</b>	<b>FY 10-11 Estimate</b>	<b>FY 11-12 Budget</b>	<b>Budget Change</b>	<b>% Change</b>
Exempt Salaries and Benefits	349,905	451,494	412,187	380,228	-71,266	-15.8%
FTE	4.0	4.0	4.0	3.5	-0.5	-12.5%
Classified Salaries and Benefits	1,092,088	1,156,421	1,043,780	1,058,634	-97,786	-8.5%
FTE	18.0	18.0	18.0	17.0	-1.0	-5.6%
Other Salary and Benefits	17,147	5,000	8,497	16,000	11,000	220.0%
Total Personal Services	1,459,140	1,612,915	1,464,464	1,454,863	-158,052	-9.8%
Total FTE	22.0	22.0	22.0	20.5	-1.5	-6.8%
Business Services Operating Expenses	103,011	120,000	103,669	120,000	0	0.0%
Capital Expenditures	0	0	76,974	0	0	
<b>Total Program Expenditures</b>	<b>1,562,151</b>	<b>1,732,915</b>	<b>1,645,107</b>	<b>1,574,863</b>	<b>-158,052</b>	<b>-9.1%</b>

**AURARIA HIGHER EDUCATION CENTER**

**DIVISION:** Auraria Business Services  
**PROGRAM:** Campus Business Services  
**FUND:** General Fund  
**SOURCE OF FUNDS:** Institution Cash and Auxiliary Chargebacks  
**ACCOUNTING COST CENTERS:** 1-1200, 1-1202, 1-1204, 1-1206

<b>Program Expenditures</b>	<b>FY 09-10 Actual</b>	<b>FY 10-11 Budget</b>	<b>FY 10-11 Estimate</b>	<b>FY 11-12 Budget</b>
<b>Exempt Salaries:</b>				
Subtotal Exempt Salaries	290,998	369,264	344,541	306,882
Subtotal Exempt Benefits	58,907	82,230	67,646	73,346
Total Exempt Salaries/Benefits	349,905	451,494	412,187	380,228
FTE	4.0	4.0	4.0	3.5
<b>Classified Salaries:</b>				
Subtotal Classified Salaries	862,215	894,681	832,491	820,512
Subtotal Classified Benefits	229,873	261,740	211,289	238,122
Total Classified Salaries/Benefits	1,092,088	1,156,421	1,043,780	1,058,634
FTE	18.0	18.0	18.0	17.0
<b>Other Salary/Benefits</b>	17,147	5,000	8,497	16,000
Total Personal Services	1,459,140	1,612,915	1,464,464	1,454,863
FTE	22.0	22.0	22.0	20.5
<b>Operating Expenses</b>	103,011	120,000	103,669	120,000
<b>Total Program Expenditures</b>	<b>1,562,151</b>	<b>1,732,915</b>	<b>1,568,133</b>	<b>1,574,863</b>

# Central Campus Expenses & Funds

- Central Operating Expenses
- Debt Service
- Student Fees

**AURARIA HIGHER EDUCATION CENTER**

**PROGRAM:**

**Central Campus Operating Expenses**

**FUND:**

**General Fund**

**SOURCE OF FUNDS:**

**Institution Cash, Auxiliary Chargebacks, Reserve**

**ACCOUNTING COST CENTER:**

**1-1250**

<b>Program Expenditures</b>	<b>FY 09-10 Actual</b>	<b>FY 10-11 Budget</b>	<b>FY 10-11 Estimate</b>	<b>FY 11-12 Budget</b>
GGCC & Computer Software Maint.	43,529	59,680	61,439	61,517
Telephone Switch	274,824	300,000	280,112	290,000
Total Telecommunications	318,353	359,680	341,551	351,517
Insurance				
Liability Insurance	43,666	13,592	13,592	19,092
Property Insurance	243,050	83,052	83,052	183,772
Workmens Compensation	449,650	456,146	456,146	293,171
Total Insurance	736,365	552,790	552,790	496,035
Utilities				
Steam	1,037,376	1,088,151	1,064,781	1,088,151
Electricity	2,741,613	2,692,007	3,016,606	3,175,674
Water/Sewer	288,375	421,705	410,798	497,278
Natural Gas	241,793	243,662	205,547	289,006
Total Utilities	4,309,157	4,445,525	4,697,732	5,050,109
Additional Science Building Utilities	0	604,584		*
*included in overall budget				
<b>Total Program Expenditures</b>	<b>5,363,876</b>	<b>5,962,579</b>	<b>5,592,074</b>	<b>5,897,661</b>

**AURARIA HIGHER EDUCATION CENTER**

**PROGRAM:** Debt Service  
**FUND:** General Fund  
**SOURCE OF FUNDS:** Institution Cash, Auxiliary Chargebacks  
**ACCOUNTING COST CENTER:** 1-1250, 6-6105

<b>Program Expenditures</b>	<b>FY 09-10 Actual</b>	<b>FY 10-11 Budget</b>	<b>FY 10-11 Estimate</b>	<b>FY 11-12 Budget</b>
Administration Building				
Certificates of Participation Series 2005				
Principal	580,000	600,000	600,000	620,000
Interest	640,203	621,643	621,643	602,143
Sub Total Debt Service	1,220,203	1,221,643	1,221,643	1,222,143
Deposit to Renewal/Replacement	26,000	13,000	52,000	13,000
Bond Trustee Costs	4,720	0	3,380	3,600
Total	1,250,923	1,234,643	1,277,023	1,238,743
AHEC Science Building Debt Service				
Certificates of Participation Series 2008				
Principal	27,860	28,928	29,243	30,684
Interest	43,770	42,817	42,502	40,887
Sub Total Debt Service	71,630	71,745	71,745	71,571
Bond Trustee Costs	0	0	0	0
Total	71,630	71,745	71,745	71,571
<b>Total Debt Service</b>	<b>1,322,553</b>	<b>1,306,387</b>	<b>1,348,768</b>	<b>1,310,314</b>



**AURARIA HIGHER EDUCATION CENTER**

**PROGRAM:** Campus Vending  
**FUND:** Auxiliary  
**SOURCE OF FUNDS:** Vending Machines  
**ACCOUNTING COST CENTER:** 2-2280

Program Revenues/Expenditures	Object Code	FY 09-10 Actual	FY 10-11 Budget	FY 10-11 Estimate	FY 11-12 Budget
<b>Revenue Sources</b>					
Vending Revenue	40714	90,000	90,000	90,000	90,000
<b>Total Program Revenues</b>		<b>90,000</b>	<b>90,000</b>	<b>90,000</b>	<b>90,000</b>
<b>Expenditures</b>					
Operating Expenses		0	0	0	0
AHEC Overhead		68,805	68,805	68,805	68,805
General Fund Support		0	0	0	21,195
<b>Total Program Expenditures</b>		<b>68,805</b>	<b>68,805</b>	<b>68,805</b>	<b>90,000</b>
Revenues Over/(Under) Expenses		21,195	21,195	21,195	0

**AURARIA HIGHER EDUCATION CENTER**

**PROGRAM:** Student Revenue Bond Fee  
**FUND:** Student Revenue Bond Fund  
**SOURCE OF FUNDS:** Student Fee Assessed for Student Bond Debt Service  
**ACCOUNTING COST CENTER:** 3-3250

Program Revenues/Expenditures	Object Code	FY 09-10 Actual	FY 10-11 Budget	FY 10-11 Estimate	FY 11-12 Budget
<b>Revenue Sources</b>					
Bond Fee - MSCD	40891	3,133,158	2,846,460	2,821,023	2,957,700
Bond Fee - UCD	40892	1,781,087	1,772,100	1,844,253	1,764,420
Bond Fee - CCD	40893	940,802	809,940	1,112,728	1,134,540
Bond Fee - Other	40894	52,077	44,000	40,000	40,000
<b>Total Gross Revenues</b>		<b>5,907,124</b>	<b>5,472,500</b>	<b>5,818,004</b>	<b>5,896,660</b>
<b>Expenditures</b>					
Institution Adm. Fee	54205	104,242	109,450	111,630	87,850
Institution Bad Debt Expense	54400	92,846	82,087	83,464	117,113
Bond Trustee Costs		2,736	0	4,236	6,100
Transfer to Debt Service		2,946,974	2,946,870	2,946,870	2,945,570
Transfer to Student Auxiliary Fund		2,760,326	2,334,093	2,671,804	2,740,027
<b>Total Expenditures</b>		<b>5,907,124</b>	<b>5,472,500</b>	<b>5,818,004</b>	<b>5,896,660</b>

**AURARIA HIGHER EDUCATION CENTER**

**PROGRAM:** RTD Bus Pass Program  
**FUND:** RTD Contract  
**SOURCE OF FUNDS:** Student Fee Assessed for RTD Pass  
**ACCOUNTING COST CENTER:** 8-8300

Program Revenues/Expenditures	Object Code	FY 09-10 Actual	FY 10-11 Budget	FY 10-11 Estimate	FY 11-12 Budget
<b>Revenue Sources</b>					
RTD Fee - MSCD	40502	2,343,071	2,882,921	3,100,325	3,450,650
RTD Fee - UCD	40503	1,419,413	1,814,445	1,946,449	2,149,630
RTD Fee - CCD	40504	731,703	823,439	1,183,949	1,323,630
RTD Fee - Other	40470	22,410	25,000	20,000	20,000
Institution Bad Debt/Adm. Fee	40905,10		-193,228	-218,076	-242,337
<b>Total Program Revenues</b>		<b>4,516,597</b>	<b>5,352,577</b>	<b>6,032,647</b>	<b>6,701,573</b>
<b>Expenditures</b>					
RTD Contract Payment		3,836,977	5,166,260	5,166,260	6,390,301
<b>Total Program Expenditures</b>		<b>3,836,977</b>	<b>5,166,260</b>	<b>5,166,260</b>	<b>6,390,301</b>
Beginning Balance		310,533	990,153	990,153	1,856,540
Revenues Over/(Under) Expenses		679,620	186,317	866,387	311,272
Balance Remaining in Program		990,153	1,176,470	1,856,540	2,167,812

**AURARIA HIGHER EDUCATION CENTER**

**PROGRAM:** Sustainable Campus Program Fee  
**FUND:** Sustainable Campus Program Fee  
**SOURCE OF FUNDS:** Student Fee Assessed for SCP  
**ACCOUNTING COST CENTER:** 8-8800

Program Revenues/Expenditures	Object Code	FY 09-10 Actual	FY 10-11 Budget	FY 10-11 Estimate	FY 11-12 Budget
<b>Revenue Sources</b>					
SCP Fee - MSCD	40502	229,942	237,205	253,975	246,475
SCP Fee - UCD	40503	141,024	147,675	159,149	153,150
SCP Fee - CCD	40504	66,055	67,495	97,045	94,545
Institution Bad Debt/Adm. Fee	40905,10		-15,833	-17,855	-17,296
<b>Total Program Revenues</b>		<b>437,021</b>	<b>436,542</b>	<b>492,314</b>	<b>476,874</b>
<b>Expenditures</b>					
SCP Programs		133,301	361,481	633,238	550,000
<b>Total Program Expenditures</b>		<b>133,301</b>	<b>361,481</b>	<b>633,238</b>	<b>550,000</b>
Beginning Balance		319,401	623,121	623,121	482,198
Revenues Over/(Under) Expenses		303,720	75,061	-140,924	-73,126
Balance Remaining in Program		623,121	698,182	482,198	409,072

# Facilities Management Services Division

- Housekeeping
- Operations & Maintenance
- Project Management & Construction
- Environmental Health & Safety
- Capital Construction

**AURARIA HIGHER EDUCATION CENTER**

**DIVISION: Facilities Management Services**

**DIVISION SUMMARY**

<b>Expenditure Item</b>	<b>FY 09-10 Actual</b>	<b>FY 10-11 Budget</b>	<b>FY 10-11 Estimate</b>	<b>FY 11-12 Budget</b>	<b>Budget Change</b>	<b>Percent Change</b>
Exempt Salaries/Benefits	557,696	568,168	455,923	704,920	136,753	24.1%
FTE	6.00	6.00	5.00	7.00	1.00	16.7%
Classified Salaries/Benefits	4,611,217	4,979,431	4,709,172	5,167,329	187,897	3.8%
FTE	115.50	117.50	118.00	120.00	2.50	2.1%
Other Salary/Benefits	247,782	182,000	311,731	195,000	13,000	7.1%
Total Personal Services	5,416,695	5,729,598	5,476,826	6,067,249	337,651	5.9%
FTE	121.50	123.50	123.00	127.00	3.50	2.8%
Other Current Expenses	1,373,990	1,505,573	1,392,345	1,517,140	11,567	0.8%
New Science Building M&O	107,790	378,329	378,329	378,329	0	
Auxiliary Programs	3,637,529	4,014,820	3,836,905	3,679,757	0	0.0%
FTE	9.0	9.0	9.0	9.0		
Capital Expenditures	0	0	232,793	0	0	
<b>Total Program Expenditures</b>	<b>10,428,214</b>	<b>11,249,991</b>	<b>10,938,869</b>	<b>11,264,146</b>	<b>14,155</b>	<b>0.1%</b>
General Fund	6,790,685	7,235,171	7,101,964	7,584,389	349,218	4.8%
Auxiliary Expense	3,637,529	4,014,820	3,836,905	3,679,757	-335,063	-8.3%

**AURARIA HIGHER EDUCATION CENTER**

**DIVISION:**

**Facilities Management Services**

**PROGRAM:**

**Management and Maintenance of Campus Facilities**

**FUND:**

**General Fund**

**SOURCE OF FUNDS:**

**Institution Cash and Auxiliary Chargebacks**

**ACCOUNTING COST CENTER:**

**1-1300 through 1-1370**

<b>Program Expenditures</b>	<b>FY 09-10 Actual</b>	<b>FY 10-11 Budget</b>	<b>FY 10-11 Estimate</b>	<b>FY 11-12 Budget</b>
Exempt Salaries:				
Subtotal Exempt Salaries	451,830	457,320	374,316	557,196
Subtotal Exempt Benefits	105,866	110,848	81,607	147,724
Total Exempt Salaries/Benefits	557,696	568,168	455,923	704,920
FTE	6.0	6.0	5.0	7.0
Classified Salaries:				
Subtotal Administration	86,453	86,448	79,588	82,884
FTE	2.0	2.0	2.0	2.0
Subtotal Maintenance	1,615,829	1,773,264	1,647,963	1,630,320
FTE	38.0	38.0	36.0	35.0
Subtotal Custodial	1,404,366	1,497,588	1,406,599	1,539,288
FTE	62.5	64.5	65.0	65.0
Subtotal Grounds	344,056	343,836	344,366	377,532
FTE	10.0	10.0	10.0	11.0
Subtotal Customer Support	72,636	72,636	70,098	109,800
FTE	2.0	2.0	2.0	3.0
Subtotal Environmental Safety	52,140	52,140	139,149	195,312
FTE	1.0	1.0	3.0	4.0
Subtotal Classified Salaries	3,575,480	3,825,912	3,687,764	3,935,136
Subtotal Classified Benefits	1,035,737	1,153,519	1,021,408	1,232,193
Total Classified Salaries/Benefits	4,611,217	4,979,431	4,709,172	5,167,329
Sub Total FTE	115.5	117.5	118.0	120.0
Other Salary/Benefits	247,782	182,000	311,731	195,000
Total Personal Services	5,416,695	5,729,598	5,476,826	6,067,249
Total FTE	121.5	123.5	123.0	127.0
Other Current Expenses	1,373,990	1,505,573	1,392,345	1,517,140
<b>Total Program Expenditures</b>	<b>6,790,685</b>	<b>7,235,171</b>	<b>6,869,171</b>	<b>7,584,389</b>

**AURARIA HIGHER EDUCATION CENTER**

**DIVISION:** Facilities Management Services  
**PROGRAM:** Construction Services & Lock Shop Auxiliary  
**FUND:** Auxiliary  
**SOURCE OF FUNDS:** Charges for Services  
**ACCOUNTING COST CENTER:** 2-2310

<b>Program Revenues/Expenditures</b>	<b>Rev Obj Code</b>	<b>FY 09-10 Actual</b>	<b>FY 10-11 Budget</b>	<b>FY 10-11 Estimate</b>	<b>FY 11-12 Budget</b>
<b>Revenue Sources</b>					
Project Revenue	4XXXX	3,328,168	3,960,000	3,375,000	3,550,000
<b>Total Program Revenue</b>		<b>3,328,168</b>	<b>3,960,000</b>	<b>3,375,000</b>	<b>3,550,000</b>
<b>Expenditures</b>					
Subtotal Classified Salaries		496,549	498,972	462,800	507,264
Subtotal Classified Benefits		116,592	129,056	100,300	125,000
Total Classified Salaries/Benefits		613,141	628,028	563,100	632,264
FTE		9.0	9.0	9.0	9.0
Other Salary/Benefits		23,963	10,000	37,650	37,500
Total Personal Services		637,104	638,028	600,750	669,764
Total FTE		9.0	9.0	9.0	9.0
Cost of Materials & Operating		2,625,213	3,016,799	2,856,900	2,650,000
AHEC Overhead		265,572	265,573	265,573	265,573
<b>Total Program Expenditures</b>		<b>3,527,890</b>	<b>3,920,400</b>	<b>3,723,223</b>	<b>3,585,337</b>
Revenues Over/(Under) Expenses		-199,721	39,600	-348,223	-35,337



**AURARIA HIGHER EDUCATION CENTER**

**DIVISION:** Facilities Management Services  
**PROGRAM:** Vehicle Services  
**FUND:** Auxiliary  
**SOURCE OF FUNDS:** Charges for Services  
**ACCOUNTING COST CENTER:** 2-2320

Program Revenues/Expenditures	Rev Obj Code	FY 09-10 Actual	FY 10-11 Budget	FY 10-11 Estimate	FY 11-12 Budget
<b>Revenue Sources</b>					
Auxiliary General Revenue	40471	0	5,000	0	0
AHEC Revenue	40501	16,110	15,000	18,233	17,000
MSCD Revenue	40502	254	250	227	250
External Revenue	40505	85,634	75,000	78,998	77,500
<b>Total Program Revenue</b>		<b>101,998</b>	<b>95,250</b>	<b>97,458</b>	<b>94,750</b>
Operating Costs		85,939	88,000	86,841	88,000
Overhead Chargeback		6,420	6,420	6,420	6,420
<b>Total Program Expenditures</b>		<b>92,359</b>	<b>94,420</b>	<b>93,261</b>	<b>94,420</b>
Revenues Over/(Under) Expenses		9,639	830	4,198	330

**AURARIA HIGHER EDUCATION CENTER**

**DIVISION:** Facilities Management Services  
**PROGRAM:** Grounds Services for RTD Stations  
**FUND:** Auxiliary  
**SOURCE OF FUNDS:** RTD Payments  
**ACCOUNTING COST CENTER:** 2-2330

Program Revenues/Expenditures	Rev Obj Code	FY 09-10 Actual	FY 10-11 Budget	FY 10-11 Estimate	FY 11-12 Budget
<b>Revenue Sources</b>					
External Revenue	40471	39,564	36,521	36,521	36,521
<b>Total Program Revenue</b>		<b>39,564</b>	<b>36,521</b>	<b>36,521</b>	<b>36,521</b>
<b>Total Program Expenditures</b>		<b>17,281</b>	<b>0</b>	<b>20,421</b>	<b>0</b>
Revenues Over/(Under) Expenses		22,284	36,521	16,100	36,521

# Police & Transportation Services Division

- Police Services
- Security
- Emergency Preparedness
- Crime Prevention & Investigation

**AURARIA HIGHER EDUCATION CENTER**

**DIVISION: Police & Transportation Services**

**DIVISION SUMMARY**

<b>Expenditure Item</b>	<b>FY 09-10 Actual</b>	<b>FY 10-11 Budget</b>	<b>FY 10-11 Estimate</b>	<b>FY 11-12 Budget</b>	<b>Budget Change</b>	<b>Percent Change</b>
Exempt Salaries/Benefits	243,281	245,470	240,205	249,613	4,143	1.7%
FTE	2.0	2.0	2.0	2.0	0.0	0.0%
Classified Salaries/Benefits	2,145,283	2,323,927	2,243,581	2,365,393	41,466	1.8%
FTE	35.0	37.0	37.0	37.0	0.0	0.0%
Other Salary/Benefits	26,352	120,000	68,827	60,000	-60,000	-50.0%
Total Personal Services	2,414,917	2,689,397	2,552,613	2,675,006	-14,391	-0.5%
FTE	37.0	39.0	39.0	39.0	0.0	0.0%
Operating Expenses	156,555	145,649	186,067	168,000	22,351	15.3%
Capital Expenditures	0	0	98,737	0	0	
Police Auxiliary Services	99,873	93,619	93,949	102,119	8,500	9.1%
<b>Total Program Expenditures</b>	<b>2,671,345</b>	<b>2,928,665</b>	<b>2,931,366</b>	<b>2,945,125</b>	<b>16,460</b>	<b>0.6%</b>
General Fund	2,571,472	2,835,046	2,837,417	2,843,006	7,960	0.3%
Auxiliary Expenses	99,873	93,619	93,949	102,119	8,500	9.1%

**AURARIA HIGHER EDUCATION CENTER****DIVISION:****Police & Transportation Services****PROGRAM:****Campus Police****FUND:****General Fund****SOURCE OF FUNDS:****Institution Cash and Auxiliary Chargebacks****ACCOUNTING COST CENTERS:****1-1400**

<b>Program Expenditures</b>	<b>FY 09-10 Actual</b>	<b>FY 10-11 Budget</b>	<b>FY 10-11 Estimate</b>	<b>FY 11-12 Budget</b>
<b>Exempt Salaries:</b>				
Subtotal Exempt Salaries	197,652	197,652	197,652	197,652
Subtotal Exempt Benefits	45,629	47,818	42,553	51,961
<b>Total Exempt Salaries/Benefits</b>	<b>243,281</b>	<b>245,470</b>	<b>240,205</b>	<b>249,613</b>
FTE	2.0	2.0	2.0	2.0
<b>Classified Salaries:</b>				
Subtotal Classified Salaries	1,693,793	1,811,160	1,793,394	1,845,852
Subtotal Classified Benefits	451,490	512,767	450,187	519,541
<b>Total Classified Salaries/Benefits</b>	<b>2,145,283</b>	<b>2,323,927</b>	<b>2,243,581</b>	<b>2,365,393</b>
FTE	35.0	37.0	37.0	37.0
Other Salary/Benefits	26,352	120,000	68,827	60,000
<b>Total Personal Services</b>	<b>2,414,917</b>	<b>2,689,397</b>	<b>2,552,613</b>	<b>2,675,006</b>
Total FTE	37.0	39.0	39.0	39.0
Operating Expenses	156,555	145,649	186,067	168,000
<b>Total Program Expenditures</b>	<b>2,571,472</b>	<b>2,835,046</b>	<b>2,738,680</b>	<b>2,843,006</b>

**AURARIA HIGHER EDUCATION CENTER**

**DIVISION:** Police & Transportation Services  
**PROGRAM:** Special Events Security Services  
**FUND:** Auxiliary  
**SOURCE OF FUNDS:** Payment of Fees for Service  
**ACCOUNTING COST CENTER:** 2-2400 & 2-2410

<b>Program Revenues/Expenditures</b>	<b>Rev Obj Code</b>	<b>FY 09-10 Actual</b>	<b>FY 10-11 Budget</b>	<b>FY 10-11 Estimate</b>	<b>FY 11-12 Budget</b>
<b>Revenue Sources</b>					
Other Police Revenue	40471	46,164	35,000	35,055	40,000
UCD Contract Revenue (Speer/Library)	40002,766	54,788	55,000	67,000	67,821
<b>Total Program Revenues</b>		<b>100,951</b>	<b>90,000</b>	<b>102,055</b>	<b>107,821</b>
<b>Expenditures</b>					
Personal Services		97,030	92,000	91,830	100,000
Operating Expenses		1,224	0	500	500
AHEC Overhead		1,620	1,619	1,619	1,619
Equipment		0	0	0	0
<b>Total Program Expenditures</b>		<b>99,873</b>	<b>93,619</b>	<b>93,949</b>	<b>102,119</b>
Revenues Over/(Under) Expenditures		1,078	-3,619	8,106	5,702

# Auraria Campus Use & Support Services Division

- Campus Event Services
- King Center & Classroom Scheduling
- Media Services
- St. Francis Center
- Events Center

# AURARIA HIGHER EDUCATION CENTER

DIVISION: Auraria Campus Use & Support Services

## DIVISION SUMMARY

<b>Expenditure Item</b>	<b>FY 09-10 Actual</b>	<b>FY 10-11 Budget</b>	<b>FY 10-11 Estimate</b>	<b>FY 11-12 Budget</b>	<b>Budget Change</b>	<b>Percent Change</b>
Exempt Salaries/Benefits	807,477	821,499	779,899	781,633	-39,866	-4.9%
FTE	11.0	11.0	11.0	10.5	-0.5	-4.5%
Classified Salaries/Benefits	536,827	553,654	540,441	554,695	1,041	0.2%
FTE	13.0	10.0	10.0	10.0	0.0	0.0%
Other Salary/Benefits	105,326	148,680	154,748	123,680	-25,000	-16.8%
Total Personal Services	1,449,630	1,523,833	1,475,088	1,460,008	-63,825	-4.2%
FTE	24.0	21.0	21.0	20.5	-0.5	-2.4%
Operating Expenses	259,922	250,798	237,401	250,640	-158	-0.1%
King Center Auxiliaries	43,376	34,459	48,278	51,759		
Media Center Auxiliaries	130,343	96,765	106,676	115,515		
Capital Expenditures	0	0	16,074	0		
<b>Total Program Expenditures</b>	<b>1,883,271</b>	<b>1,905,855</b>	<b>1,883,517</b>	<b>1,877,922</b>	<b>-63,983</b>	<b>-3.4%</b>
General Fund	1,252,965	1,313,264	1,269,635	1,297,927	-15,337	
GF Auxiliary Expense	173,719	131,224	154,954	167,274	36,050	
Student Bond Fund Expense	456,588	461,366	458,928	412,721	-48,645	

**AURARIA HIGHER EDUCATION CENTER**

**DIVISION:** Auraria Campus Use & Support Services  
**PROGRAM:** Media Services and Scheduling  
**FUND:** General Fund  
**SOURCE OF FUNDS:** Institution Cash  
**ACCOUNTING COST CENTER:** 1-1500

<b>Program Expenditures</b>	<b>FY 09-10 Actual</b>	<b>FY 10-11 Budget</b>	<b>FY 10-11 Estimate</b>	<b>FY 11-12 Budget</b>
Exempt Salaries:				
Subtotal Exempt Salaries	160,284	160,284	160,284	160,284
Subtotal Exempt Benefits	37,272	39,136	35,718	43,633
Total Exempt Salaries/Benefits	197,556	199,420	196,002	203,917
FTE	2.0	2.0	2.0	2.0
Classified Salaries:				
Subtotal Classified Salaries	312,732	319,092	319,125	319,092
Subtotal Classified Benefits	85,809	93,800	83,057	93,590
Total Classified Salaries/Ben	398,541	412,892	402,182	412,682
FTE	9.0	7.0	7.0	7.0
Other Salary/Benefits	6,173	30,000	35,663	10,000
Total Personal Services	602,270	642,311	633,847	626,599
Total FTE	11.0	9.0	9.0	9.0
Operating Expenses	176,505	174,158	165,450	174,000
<b>Total Program Expenditures</b>	<b>778,775</b>	<b>816,469</b>	<b>799,297</b>	<b>800,599</b>



**AURARIA HIGHER EDUCATION CENTER**

**DIVISION:** Auraria Campus Use & Support Services  
**PROGRAM:** Media Center  
**FUND:** Auxiliary  
**SOURCE OF FUNDS** User Fees for Services  
**ACCOUNTING COST CENTER:** 2-2550

Program Revenues/Expenditures	Rev Obj Code	FY 09-10 Actual	FY 10-11 Budget	FY 10-11 Estimate	FY 11-12 Budget
<b>Revenue Sources</b>					
Other Revenue	40471	984	1,400	1,812	1,500
AHEC Revenue	40501	10,256	14,000	41,983	15,000
MSCD Revenue	40502	56,320	50,000	30,798	50,000
UCD Revenue	40503	29,113	30,000	21,032	25,000
CCD Revenue	40504	23,161	14,000	22,326	23,000
Rental Revenue	40510	27,740	9,000	11,035	11,000
<b>Total Program Revenues</b>		<b>147,574</b>	<b>118,400</b>	<b>128,987</b>	<b>125,500</b>
<b>Expenditures</b>					
Total Personal Services		8,837	10,000	13,749	14,000
Operating Expenses		28,146	15,000	28,982	26,944
Equipment		59,125	40,000	29,641	40,000
AHEC Overhead		15,516	15,515	15,515	15,515
<b>Total Program Expenditures</b>		<b>111,624</b>	<b>80,515</b>	<b>87,887</b>	<b>96,459</b>
Revenues Over/(Under) Expenses		35,950	37,885	41,100	29,041

**AURARIA HIGHER EDUCATION CENTER**

**DIVISION:** Auraria Campus Use & Support Services  
**PROGRAM:** General Fund Space Rentals  
**FUND:** Auxiliary  
**SOURCE OF FUNDS:** User Fees for Services  
**ACCOUNTING COST CENTER:** 2-2500

Program Revenues/Expenditures	Rev Obj Code	FY 09-10 Actual	FY 10-11 Budget	FY 10-11 Estimate	FY 11-12 Budget
<b>Revenue Sources</b>					
MSCD Revenue	40502	12,838	3,500	765	500
UCD Revenue	40503	1,568	2,000	3,875	2,000
CCD Revenue	40504	0	750	750	200
Rentals/Leases/Other	40510,11	27,028	10,000	23,614	20,000
<b>Total Program Revenues</b>		<b>41,433</b>	<b>16,250</b>	<b>29,004</b>	<b>22,700</b>
<b>Expenditures</b>					
Total Personal Services		0	0	0	0
Operating Expenses		2,663	0	0	0
Equipment		0	200	2,733	3,000
AHEC Overhead		16,056	16,050	16,056	16,056
<b>Total Program Expenditures</b>		<b>18,719</b>	<b>16,250</b>	<b>18,789</b>	<b>19,056</b>
Revenues Over/(Under) Expenses		22,714	0	10,214	3,644

**AURARIA HIGHER EDUCATION CENTER**

**DIVISION:** Auraria Campus Use & Support Services  
**DEPARTMENT:** Kenneth King Academic and Performing Arts Cen  
**FUND:** General Fund  
**SOURCE OF FUNDS:** Institution Cash  
**ACCOUNTING COST CENTER:** 1-1600

<b>Program Expenditures</b>	<b>FY 09-10 Actual</b>	<b>FY 10-11 Budget</b>	<b>FY 10-11 Estimate</b>	<b>FY 11-12 Budget</b>
Exempt Salaries				
Subtotal Exempt Salaries	292,520	298,536	278,618	298,536
Subtotal Exempt Benefits	76,215	80,165	66,317	85,487
Total Exempt Salaries/Benefits	368,734	378,701	344,935	384,023
FTE	6.0	6.0	6.0	6.0
Classified Salaries:				
Subtotal Classified Salaries	60,168	60,168	60,168	60,168
Subtotal Classified Benefits	18,337	19,886	17,769	20,097
Total Classified Salaries/Benefits	78,505	80,054	77,937	80,265
FTE	2.0	2.0	2.0	2.0
Other Salary/Benefits	-2,680	10,000	4,754	5,000
Total Personal Services	444,560	468,755	427,625	469,288
Total FTE	8.0	8.0	8.0	8.0
Operating Expenses	29,630	28,040	26,638	28,040
<b>Total Program Expenditures</b>	<b>474,189</b>	<b>496,795</b>	<b>454,263</b>	<b>497,328</b>

**AURARIA HIGHER EDUCATION CENTER**

**DIVISION:** Auraria Campus Use & Support Services  
**DEPARTMENT:** Kenneth King Academic and Performing Arts Center  
**PROGRAM:** King Center Rent  
**FUND:** Auxiliary Funds  
**SOURCE OF FUNDS:** User Fees  
**ACCOUNTING COST CENTER:** 2-2600

Program Revenues/Expenditures	Rev Obj Code	FY 09-10 Actual	FY 10-11 Budget	FY 10-11 Estimate	FY 11-12 Budget
<b>Revenue Sources</b>					
Other Revenue	40471	75	0	0	0
MSCD Revenue	40502	5,195	6,000	8,452	6,000
UCD Revenue	40503	1,228	2,000	2,480	2,000
CCD Revenue	40504	0	500	0	500
King Center Rentals/Special Event	4051X,40640	22,834	11,500	26,084	22,000
<b>Total Program Revenues</b>		<b>29,332</b>	<b>20,000</b>	<b>37,016</b>	<b>30,500</b>
<b>Expenditures</b>					
Personal Services		12,849	7,000	13,482	12,500
Operating Expenses		10,985	2,500	11,552	11,000
AHEC Overhead		6,960	6,959	6,959	6,959
<b>Total Program Expenditures</b>		<b>30,794</b>	<b>16,459</b>	<b>31,993</b>	<b>30,459</b>
Revenues Over/(Under) Expenses		-1,462	3,541	5,023	41
Beginning Balance		131,640	134,803	136,797	138,993
Transfer in/out (2-2800)		6,619	-7,800	-2,827	-6,100
Ending Balance		<b>136,797</b>	<b>130,544</b>	<b>138,993</b>	<b>132,934</b>

**AURARIA HIGHER EDUCATION CENTER**

**DIVISION:**

**Auraria Campus Use & Support Services**

**DEPARTMENT:**

**Kenneth King Academic and Performing Arts Center**

**PROGRAM:**

**King Center Ticketing Operations**

**FUND:**

**Auxiliary Funds**

**SOURCE OF FUNDS:**

**User Fees (Surcharge)**

**ACCOUNTING COST CENTER:**

**2-2800**

<b>Program Revenues/Expenditures</b>	<b>Rev Obj Code</b>	<b>FY 09-10 Actual</b>	<b>FY 10-11 Budget</b>	<b>FY 10-11 Estimate</b>	<b>FY 11-12 Budget</b>
<b>Revenue Sources</b>					
Rental Revenue	40510	7,705	0	4,935	5,640
Box Office Ticket Surcharge	40760	3,328	3,200	2,879	3,200
Performing Arts Adm. Fee	40761	8,168	7,000	5,644	6,000
<b>Total Program Revenues</b>		<b>19,201</b>	<b>10,200</b>	<b>13,458</b>	<b>14,840</b>
<b>Expenditures</b>					
Personal Services		4,343	5,000	4,319	5,000
Operating Expenses		8,239	13,000	11,966	16,300
<b>Total Program Expenditures</b>		<b>12,582</b>	<b>18,000</b>	<b>16,285</b>	<b>21,300</b>
Revenues Over/(Under) Expenses		6,619	-7,800	-2,827	-6,460
Transfer in/out (2-2600)		-6,619	7,800	2,827	6,460
Ending Balance		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



# Student & Auxiliary Services

- Tivoli Student Union
- Bookstore
- Early Learning Center
- Contracts & Leasing
- Clicks! Copy & Printing

**AURARIA HIGHER EDUCATION CENTER**

**DIVISION: Student & Auxiliary Services**

**DIVISION SUMMARY**

<b>Item</b>	<b>FY 09-10 Actual</b>	<b>FY 10-11 Budget</b>	<b>FY 10-11 Estimate</b>	<b>FY 11-12 Budget</b>	<b>Budget Change</b>	<b>% Change</b>
Exempt Personal Services	1,932,208	2,163,149	1,886,900	2,268,516	105,367	4.9%
FTE	36.3	37.25	35.25	39.50	2.25	0.0%
Classified Personal Services	1,351,132	1,399,385	1,377,342	1,337,411	-61,973	-4.4%
FTE	34.0	34.0	34.0	33.0	-1.0	0.0%
Other Personal Services	1,436,250	1,615,000	1,552,362	1,627,312	12,312	0.8%
<b>Total Personal Services</b>	<b>4,719,590</b>	<b>5,177,533</b>	<b>4,816,605</b>	<b>5,233,240</b>	<b>55,706</b>	<b>1.1%</b>
FTE	70.25	71.25	69.25	72.50	1.25	0.0%
Operating Expenses	1,380,627	1,577,115	1,432,614	1,554,425	-22,690	-1.4%
Cost of Goods Sold	12,965,821	12,544,000	12,776,315	12,727,500	183,500	1.5%
Other	3,846,691	3,835,272	3,814,937	3,820,638	-14,634	-0.4%
Auraria Campus Event Services	456,588	461,366	458,928	412,721	-48,645	-10.5%
<b>Total Program Expenditures</b>	<b>23,369,317</b>	<b>23,595,286</b>	<b>23,299,398</b>	<b>23,748,523</b>	<b>153,238</b>	<b>0.6%</b>
Student Bond Fund Debt Service	2,949,710	2,946,870	2,951,106	2,951,670	4,800	0.2%
Grant Expenses	58,800	50,000	50,000	50,000		
<b>Total</b>	<b>26,377,827</b>	<b>26,592,156</b>	<b>26,300,504</b>	<b>26,750,193</b>	<b>158,038</b>	<b>0.6%</b>
Revenues and Bond Fees	29,718,299	28,580,062	29,344,370	29,430,710	850,648	
Revenues less operating expenses	3,340,472	1,987,906	3,043,866	2,680,517	692,610	
Deferred Maintenance Plan	455,087	507,000	507,000	1,339,000		



**AURARIA HIGHER EDUCATION CENTER**

**DIVISION:** Student & Auxiliary Services  
**PROGRAM:** Tivoli Student Union  
**FUND:** Student Facilities Bond Fund  
**SOURCE OF FUNDS:** Auxiliary Revenues  
**ACCOUNTING COST CENTERS:** 3-3251; 3-3253; 3-3255; 3-3257; 3-3259

<b>Program Revenues</b>	<b>Rev Obj Code</b>	<b>FY 09-10 Actual</b>	<b>FY 10-11 Budget</b>	<b>FY 10-11 Estimate</b>	<b>FY 11-12 Budget</b>
Interest Revenue	40420	3,395	6,000	3,264	3,000
External Revenue	40470	7,938	6,000	28,875	29,000
AHEC Revenue (Child Care Cleaning)	40501	72,375	72,375	72,375	72,375
St. Francis Rentals	40721	91,228	0	112,600	112,600
Event Center Rentals	40722	74,400	76,400	74,400	74,400
Marketing Revenue	40711	51,287	52,000	50,000	52,000
Mercantile Revenue	40712	69,086	55,000	68,000	65,000
Catering Revenue	40713	31,630	25,000	25,000	25,000
Vending Revenue	40714	403,252	350,000	350,000	350,000
Stuffers Revenue	40715	9,349	8,500	8,500	8,500
Rentals/Leases	40716	1,177,041	1,145,827	1,125,000	1,002,800
ID Revenue	40718	295,745	250,000	314,200	300,000
North Classroom Admin/Rockies	40720	99,640	85,000	87,800	87,800
Book Center Rent/Utilities	40725	441,587	446,337	446,337	459,726
Printing Rent/Utilities	40728	38,558	39,022	39,022	40,193
Arcade Revenue	40730	5,166	5,000	4,558	4,500
Stop Gap/South Cart	40729	14,434	10,500	12,500	12,500
Billiards Revenue	40732	15,012	13,000	15,425	15,000
<b>Total Program Revenues</b>		<b>2,901,123</b>	<b>2,645,961</b>	<b>2,837,856</b>	<b>2,714,394</b>

**AURARIA HIGHER EDUCATION CENTER**

**DIVISION:**

**Student & Auxiliary Services**

**PROGRAM:**

**Tivoli Student Union**

**FUND:**

**Student Facilities Bond Fund**

**SOURCE OF FUNDS:**

**Auxiliary Revenues and Institution Cash**

**ACCOUNTING COST CENTERS:**

**3-3251; 3-3253; 3-3255; 3-3257; 3-3259**

<b>Program Expenditures</b>	<b>FY 09-10 Actual</b>	<b>FY 10-11 Budget</b>	<b>FY 10-11 Estimate</b>	<b>FY 11-12 Budget</b>
Exempt Salaries:				
Subtotal Exempt Salaries	437,031	562,680	416,445	597,861
Subtotal Exempt Benefits	110,112	139,158	98,077	159,828
Total Exempt Salaries/Benefits	547,143	701,838	514,523	757,689
FTE	8.00	9.00	8.00	10.25
Classified Salaries:				
Subtotal Classified Salaries	552,871	572,220	555,559	568,217
Subtotal Classified Benefits	197,121	214,236	202,055	221,385
Total Classified Salaries/Benefits	749,992	786,456	757,614	789,602
FTE	23.00	23.00	23.00	23.00
Other Salary/Benefits	142,610	165,000	176,462	182,060
Total Personal Services	1,439,745	1,653,294	1,448,599	1,729,351
FTE	31.00	32.00	31.00	33.25
Operating Expenses	398,975	417,893	371,988	421,480
Other Costs				
AHEC Overhead	690,168	690,170	690,170	690,170
General Fund Support	761,160	761,165	761,165	761,165
Cost of Goods Sold	36,258	54,000	84,438	87,500
Utilities	548,070	600,000	593,913	600,000
Insurance	320,504	237,045	237,045	216,648
Statewide Indirect Cost Assessment	10,772	13,107	13,107	14,401
Mercantile Utilities	39,283	27,978	27,978	21,891
SACAB	13,049	20,000	19,145	20,000
Total Other Expenses	2,419,263	2,403,465	2,426,961	2,411,775
<b>Total Program Expenditures</b>	<b>4,257,984</b>	<b>4,474,652</b>	<b>4,247,548</b>	<b>4,562,605</b>

**AURARIA HIGHER EDUCATION CENTER**

**DIVISION:** Student & Auxiliary Services  
**PROGRAM:** Early Learning Center (Child Care)  
**FUND:** Student Facilities Bond Fund  
**SOURCE OF FUNDS:** User Fees for Service  
**ACCOUNTING COST CENTER:** 3-3290

<b>Program Revenues</b>	<b>Rev Obj Code</b>	<b>FY 09-10 Actual</b>	<b>FY 10-11 Budget</b>	<b>FY 10-11 Estimate</b>	<b>FY 11-12 Budget</b>
Bad Check Charge Revenue	40430	280	500	220	300
Other Revenue	40470/990	5,621	1,500	5,000	2,000
Tuition	40745	1,760,842	1,800,419	1,790,019	1,843,719
Drop In Charges	40746	9,620	8,000	8,000	8,000
Food Service	40747	82,270	75,000	76,000	75,000
Social Services Payment	40748	199,453	180,000	183,384	180,000
Social Services Reduction	40920	0	0	0	0
Refunds - Other	40910	-8,825	-5,000	-4,000	-5,000
<b>Total Program Revenues</b>		<b>2,049,261</b>	<b>2,060,419</b>	<b>2,058,623</b>	<b>2,104,019</b>
<b>Grant Contract</b>		<b>58,800</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>
<b>Total All Revenues</b>		<b>2,108,061</b>	<b>2,110,419</b>	<b>2,108,623</b>	<b>2,154,019</b>

**AURARIA HIGHER EDUCATION CENTER**

**DIVISION:** Student & Auxiliary Services  
**PROGRAM:** Early Learning Center (Child Care)  
**FUND:** Student Facilities Bond Fund  
**SOURCE OF FUNDS:** User Fees for Service  
**ACCOUNTING COST CENTER:** 3-3290

<b>Program Expenditures</b>	<b>FY 09-10 Actual</b>	<b>FY 10-11 Budget</b>	<b>FY 10-11 Estimate</b>	<b>FY 11-12 Budget</b>
Exempt Salaries:				
Subtotal Exempt Salaries	611,643	639,552	631,855	664,236
Subtotal Exempt Benefits	189,645	204,510	177,336	222,247
Total Exempt Salaries/Benefits	801,288	844,062	809,192	886,483
FTE	17.25	17.25	17.25	18.25
Classified Salaries:				
Subtotal Classified Salaries	25,908	25,908	25,908	25,908
Subtotal Classified Benefits	8,314	9,055	8,109	8,970
Total Classified Salaries/Benefits	34,222	34,963	34,017	34,878
FTE	1.00	1.00	1.00	1.00
Other Salary/Benefits	609,115	700,000	654,574	665,252
Total Personal Services	1,444,625	1,579,024	1,497,783	1,586,612
FTE	18.25	18.25	18.25	19.25
Operating Expenses	269,769	269,871	267,142	269,871
Other Costs:				
AHEC Overhead	175,872	175,869	175,868	175,869
Utilities	20,093	33,827	20,421	30,000
Subtotal Other Costs	195,965	209,696	196,289	205,869
<b>Total Program Expenditures</b>	<b>1,910,359</b>	<b>2,058,591</b>	<b>1,961,214</b>	<b>2,062,352</b>
Grant Expenditures	58,800	50,000	50,000	50,000
<b>Total All Expenditures</b>	<b>1,969,159</b>	<b>2,108,591</b>	<b>2,011,214</b>	<b>2,112,352</b>

**AURARIA HIGHER EDUCATION CENTER**

**DIVISION:** Student & Auxiliary Services  
**PROGRAM** Auraria Campus Bookstore  
**FUND:** Student Facilities Bond Fund  
**SOURCE OF FUNDS:** Merchandise Sales  
**ACCOUNTING COST CENTER:** 3-3270

<b>Program Revenues</b>	<b>Rev Obj Code</b>	<b>FY 09-10 Actual</b>	<b>FY 10-11 Budget</b>	<b>FY 10-11 Estimate</b>	<b>FY 11-12 Budget</b>
Savings/Checking Interest	40425	156,753	140,000	68,244	75,000
Bad Debt Charges	40430	1,465	1,400	1,080	1,200
Other Revenue	40470	275,384	205,000	230,300	205,000
New Text	40770	9,660,648	9,500,000	10,100,107	9,600,000
Used Text	40772	4,791,526	4,950,000	4,407,575	5,000,000
General Books	40774	247,101	260,000	239,533	230,000
Computers	40776	1,160,976	975,000	1,195,745	1,200,000
Art and Design	40778	353,409	330,000	364,155	365,000
General Merchandise	40780	459,192	425,000	442,075	442,000
Discounts	40990	-1,194	0	-1,183	-1,300
<b>Total Program Revenues</b>		<b>17,105,261</b>	<b>16,786,400</b>	<b>17,047,631</b>	<b>17,116,900</b>



**AURARIA HIGHER EDUCATION CENTER**

**DIVISION:** Student & Auxiliary Services  
**PROGRAM:** Printing Services  
**FUND:** Student Facilities Bond Fund  
**SOURCE OF FUNDS:** Copy Sales  
**ACCOUNTING COST CENTER:** 3-3280

<b>Program Revenues</b>	<b>Rev Obj Code</b>	<b>FY 09-10 Actual</b>	<b>FY 10-11 Budget</b>	<b>FY 10-11 Estimate</b>	<b>FY 11-12 Budget</b>
Copy Vending Revenue	40750	23,253	17,000	17,500	18,000
Clicks/Tivoli Copies	40752	645,068	650,000	625,525	630,000
Printing	40754	930,768	835,000	855,200	845,500
<b>Total Program Revenues</b>		<b>1,599,088</b>	<b>1,502,000</b>	<b>1,498,225</b>	<b>1,493,500</b>

**AURARIA HIGHER EDUCATION CENTER**

**DIVISION:**

**PROGRAM:**

**FUND:**

**SOURCE OF FUNDS:**

**ACCOUNTING COST CENTERS:**

**Student & Auxiliary Services**

**Printing Services**

**Student Facilities Bond Fund**

**Copy Sales**

**3-3280**

<b>Program Expenditures</b>	<b>FY 08-09 Actual</b>	<b>FY 09-10 Budget</b>	<b>FY 10-11 Estimate</b>	<b>FY 10-11 Budget</b>
Exempt Salaries:				
Subtotal Exempt Salaries	60,470	81,372	52,192	42,348
Subtotal Exempt Benefits	15,988	23,197	14,456	12,275
Total Exempt Salaries/Benefits	76,458	104,569	66,649	54,623
FTE	2.00	2.00	1.00	1.00
Classified Salaries:				
Subtotal Classified Salaries	293,266	294,996	294,996	294,996
Subtotal Classified Benefits	68,133	73,646	64,885	74,726
Total Classified Salaries/Benefits	361,399	368,642	359,881	369,722
FTE	6.00	6.00	6.00	6.00
Other Salary/Benefits	83,492	60,000	90,034	90,000
Total Personal Services	521,349	533,211	516,564	514,346
FTE	8.00	8.00	7.00	7.00
Operating Expenses	124,813	115,000	94,613	88,723
Other Costs:				
AHEC Overhead	187,620	187,619	187,622	187,619
Rent to TSU	32,754	32,754	32,754	33,737
Utilities	5,804	6,268	6,268	6,268
Leases	103,420	106,595	106,607	106,607
Subtotal Other Costs	329,598	333,236	333,251	334,231
Cost of Goods Sold	561,007	490,000	535,000	540,000
<b>Total Program Expenditures</b>	<b>1,536,768</b>	<b>1,471,447</b>	<b>1,479,428</b>	<b>1,477,299</b>
Total Revenue	1,599,088	1,502,000	1,498,225	1,493,500
Revenue Over/(Under) Expense	62,320	30,553	18,797	16,201
Net Transfer to Student Fee Bond	-62,320	-30,553	-18,797	-16,201



**AURARIA HIGHER EDUCATION CENTER  
STUDENT BOND LONG-RANGE PLANNING GUIDE**

FY	Student FY Head Count	Adj. Fee	Net Fee Revenues	Total Bond Revenue	Bond Payments			Current Bond Debt Total	1.25 Debt Cov.	Fee Revenue			Total Program Revenues	Total Program Expenditures	Net Fee Revenue and Program Revenue		Deferred Maint.	Revenues				
					Bond Series 06 Series-96	Payments Series 03	Trustee Fees			Net of Debt Service	Program Revenues	Interest Earnings			Program Revenues	General Fund Support		Over (Under) Expend.	Fund Ending Balance	Bookstore Reserve	Transfer Capital Reserve	Fund Reserve
09-10	94,048	60.00	5,710,037	5,710,037	1,192,644	1,754,330	2,736	2,949,709	1.94	2,760,328	23,989,208	19,053	24,008,261	23,428,118	3,340,471	455,087	2,041,524	843,860	6,581,076	2,660,000	0	3,921,076
10-11	100,611	60.00	5,622,910	5,622,910	1,416,119	1,530,751	4,236	2,951,106	1.91	2,671,804	23,712,535	8,925	23,721,460	23,349,399	3,043,865	507,000	2,041,524	495,341	7,076,417	2,710,000	1,000,000	3,366,417
11-12	97,611	60.00	5,691,697	5,691,697	1,636,019	1,309,551	6,100	2,951,670	1.93	2,740,027	23,724,013	15,000	23,739,013	23,798,523	2,680,517	1,339,000	2,041,524	(630,904)	6,445,513	2,760,000	1,000,000	2,685,513
12-13	95,000	61.14	5,605,010	5,605,010	1,634,394	1,310,951	6,222	2,945,345	1.90	2,659,664	24,198,493	15,300	24,213,793	24,274,493	2,598,964	765,000	2,082,354	(248,390)	6,197,123	2,810,000	1,000,000	2,387,123
13-14	95,950	62.30	5,768,620	5,768,620	1,636,269	1,311,351	6,346	2,947,620	1.96	2,820,999	24,682,463	15,606	24,698,069	24,759,983	2,759,085	787,000	2,041,524	(69,439)	6,127,684	2,860,000	1,000,000	2,267,684
14-15	95,950	63.49	5,878,224	5,878,224	1,641,456	1,205,751	6,473	2,847,207	2.06	3,031,016	25,176,112	15,918	25,192,031	25,255,183	2,967,864	796,000	2,041,524	130,340	6,258,024	2,910,000	1,000,000	2,348,024
15-16	96,910	64.69	6,049,809	6,049,809	1,641,656	1,203,351	6,603	2,845,007	2.13	3,204,802	25,679,635	16,236	25,695,871	25,760,287	3,140,386	811,920	2,041,524	286,942	6,544,966	2,960,000	1,000,000	2,584,966
16-17	96,910	65.92	6,164,755	6,164,755	1,634,856	1,210,151	6,735	2,845,007	2.17	3,319,748	26,193,227	16,561	26,209,789	26,275,492	3,254,044	828,158	2,041,524	384,362	6,929,328	3,010,000	1,000,000	2,919,328
17-18	97,879	67.17	6,344,704	6,344,704	1,636,256	1,205,751	6,870	2,842,007	2.23	3,502,697	26,717,092	16,892	26,733,984	26,801,002	3,435,679	844,722	2,041,524	549,434	7,478,761	3,060,000	1,000,000	3,418,761
18-19	97,879	68.45	6,465,254	6,465,254	1,640,456	1,209,764	7,007	2,850,220	2.27	3,615,034	27,251,434	17,230	27,268,664	27,337,022	3,546,676	861,616	2,041,524	643,536	8,122,297	3,110,000	1,000,000	4,012,297
19-20	98,857	69.75	6,653,975	6,653,975	1,637,256	1,207,044	7,147	2,844,300	2.34	3,809,675	27,796,462	17,575	27,814,037	27,883,763	3,739,949	878,848	2,041,524	819,577	8,941,874	3,160,000	1,000,000	4,781,874
20-21	98,857	71.08	6,780,400	6,780,400	1,639,969	1,207,075	7,290	2,847,044	2.38	3,933,356	28,352,392	17,926	28,370,318	28,441,438	3,862,236	896,425	2,041,524	924,287	9,866,161	3,210,000	1,000,000	5,656,161
21-22	99,846	51.40	4,952,459	4,952,459	0	2,849,900	7,436	2,849,900	1.74	2,102,559	28,919,439	18,285	28,937,724	29,010,267	2,030,017	914,354	2,041,524	(925,861)	8,940,300	3,260,000	1,000,000	4,680,300
22-23	99,846	52.38	5,046,556	5,046,556	0	2,847,350	7,585	2,847,350	1.77	2,199,206	29,497,828	18,651	29,516,479	29,590,472	2,125,213	932,641	2,041,524	(848,952)	8,091,348	3,310,000	1,000,000	3,781,348
23-24	100,844	53.37	5,193,865	5,193,865	0	2,850,075	7,736	2,850,075	1.82	2,343,790	30,087,785	19,024	30,106,808	30,182,282	2,268,317	951,294	2,041,524	(724,501)	7,366,847	3,360,000	1,000,000	3,006,847
24-25	100,844	54.39	5,292,548	5,292,548	0	2,847,625	7,891	2,847,625	1.86	2,444,923	30,689,541	19,404	30,708,945	30,785,927	2,367,941	970,320	2,041,524	(643,903)	6,722,944	3,410,000	1,000,000	2,312,944
25-26	101,853	55.42	5,447,038	5,447,038	0	0	0	0	0	5,447,038	31,303,331	19,792	31,323,124	31,401,646	5,368,516	989,726	2,041,524	2,337,266	9,060,210	3,460,000	1,000,000	4,600,210

# Police & Transportation Services Division

- Parking & Transportation Services

**AURARIA HIGHER EDUCATION CENTER**

**DIVISION: Police & Transportation Services**  
**DEPARTMENT: Parking & Transportation**

**SUMMARY**

<b>Item</b>	<b>FY 09-10 Actual</b>	<b>FY 10-11 Budget</b>	<b>FY 10-11 Estimate</b>	<b>FY 11-12 Budget</b>	<b>Budget Change</b>	<b>Percent Change</b>
Exempt Salaries/Benefits	121,596	122,573	119,286	159,849	37,275	30.4%
FTE	1.0	1.0	1.0	1.25	0.25	25.0%
Classified Salaries/Benefits	867,943	886,698	848,716	903,436	16,737	1.9%
FTE	17.0	17.0	17.0	17.0	0.0	0.0%
Other Salary/Benefits	791,599	775,000	869,427	775,000	0	0.0%
Total Personal Services	1,781,139	1,784,272	1,837,429	1,838,284	54,012	3.0%
FTE	18.0	18.0	18.0	18.25	0.25	1.4%
Operating Expenses	1,923,317	2,628,812	2,257,441	2,622,439	-6,373	-0.2%
Sub Total Program Expenditure	3,704,455	4,413,084	4,094,870	4,460,723	47,639	1.1%
Debt Service (including Land COP)	3,258,363	3,280,939	3,280,939	3,306,789	25,850	0.8%
<b>Total Expenditure</b>	<b>6,962,818</b>	<b>7,694,023</b>	<b>7,375,809</b>	<b>7,767,512</b>	<b>73,489</b>	<b>1.0%</b>
Parking Revenues	9,322,141	8,581,655	9,190,010	9,733,664	1,152,009	13.4%
Revenue Less Operating Expenses	2,359,323	887,632	1,814,201	1,966,152	1,078,520	121.5%
Capital/Deferred Maintenance	-310,165	-1,031,500	-974,073	-1,892,600	-861,100	83.5%

**AURARIA HIGHER EDUCATION CENTER**

**DEPARTMENT:** Parking & Transportation Services  
**FUND:** Parking System Revenue Bond Fund  
**SOURCE OF FUNDS:** Parking User Fees and Fines  
**ACCOUNTING COST CENTER:** 4-4210

<b>Program Revenues</b>	<b>Rev Obj Code</b>	<b>FY 09-10 Actual</b>	<b>FY 10-11 Budget</b>	<b>FY 10-11 Estimate</b>	<b>FY 11-12 Budget</b>
Investment Revenue	40425	140,754	120,000	88,379	90,000
Bad Check Charge Revenue	40430	440	700	240	240
Other Revenue/Rentals/Leases	40470,405XX	144,828	120,000	130,406	125,000
Permit Revenue	40620	684,331	366,659	465,184	490,070
Parking Fine Revenue	40630	612,564	650,000	592,308	600,000
Daily Receipt Revenue	40610	1,755,072	2,036,750	1,919,468	3,700,706
Attended Booth Revenue	40612	4,031,032	3,481,071	4,200,383	2,899,058
Special Event Revenue	40641	555,940	490,199	550,940	553,200
Special Events-Stadium	40642	74,075	60,200	75,569	62,459
Weekend-Tivoli	40650	122,848	106,898	119,161	120,161
Payroll Deductions	40624	150,940	166,821	140,110	188,496
Parking Meter Revenue	40614	208,816	195,100	215,465	216,100
Hourly Parking Revenue	40616	657,821	650,957	533,169	533,169
Debit Card/ECO Pass Plus	40622	11,829	7,400	17,331	14,800
Refunds-General	40901	0	0	0	0
Refunds Charges	40905	-2,565	-2,000	-1,000	-1,000
Returned Sales	40940	-14,872	-18,000	-18,000	-18,000
Refunds Other	40910	-1,125	-1,100	-1,000	-1,000
<b>Total Program Revenues</b>		<b>9,132,728</b>	<b>8,431,655</b>	<b>9,028,113</b>	<b>9,573,459</b>
Interest on Bond Debt Reserves		189,413	150,000	161,897	160,205
<b>Total Program Revenues</b>		<b>9,322,141</b>	<b>8,581,655</b>	<b>9,190,010</b>	<b>9,733,664</b>
<b>Revenue Summary:</b>					
Parking User Charges		8,234,142	7,540,955	8,216,780	8,758,219
Fines		612,564	650,000	592,308	600,000
Interest		330,167	270,000	250,276	250,205
Other		145,268	120,700	130,646	125,240

**AURARIA HIGHER EDUCATION CENTER**

**DEPARTMENT:** Parking & Transportation Services  
**FUND:** Parking System Revenue Bond Fund  
**SOURCE OF FUNDS:** Parking User Fees and Fines  
**ACCOUNTING COST CENTER:** 4-4210

<b>Program Expenditures</b>	<b>FY 09-10 Actual</b>	<b>FY 10-11 Budget</b>	<b>FY 10-11 Estimate</b>	<b>FY 11-12 Budget</b>
Exempt Salaries:				
Subtotal Exempt Salaries	102,048	102,048	102,048	132,237
Subtotal Exempt Benefits	19,548	20,525	17,238	27,612
Total Exempt Salaries/Benefits	121,596	122,573	119,286	159,849
FTE	1.00	1.00	1.00	1.25
Classified Salaries:				
Subtotal Classified Salaries	675,310	680,424	658,003	682,032
Subtotal Classified Benefits	192,633	206,274	190,712	221,404
Total Classified Salaries/Benefits	867,943	886,698	848,716	903,436
FTE	17.00	17.00	17.00	17.00
Other Salary/Benefits	791,599	775,000	869,427	775,000
Total Personal Services	1,781,139	1,784,272	1,837,429	1,838,284
Total FTE	18.00	18.00	18.00	18.25
Operating Expenses	223,180	243,000	233,934	265,630
Other Costs:				
AHEC Overhead	1,086,828	1,086,829	1,086,829	1,086,829
Utilities	233,618	287,133	244,338	250,000
Insurance	197,301	112,726	112,726	140,047
Statewide Indirect Cost Assessment	8,293	10,091	10,091	11,087
Bad Debt Expenses	192,982	338,533	105,236	200,000
Credit Card Processing Fees	162,747	162,000	228,313	350,000
Maint./Equipment/Snow Removal	361,196	388,500	235,974	318,846
Sub Total Other Costs:	2,242,966	2,385,812	2,023,507	2,356,809
<b>Total Operating Expenditures</b>	<b>4,247,285</b>	<b>4,413,084</b>	<b>4,094,870</b>	<b>4,460,723</b>
Debt Service	2,480,013	2,530,939	2,530,939	2,587,789
Land COP Payment	778,350	750,000	750,000	719,000
<b>Total Expenditures</b>	<b>7,505,648</b>	<b>7,694,023</b>	<b>7,375,809</b>	<b>7,767,512</b>

**AURARIA HIGHER EDUCATION CENTER  
PARKING BOND LONG-RANGE PLANNING GUIDE**

Fiscal Year	Operating Revenues	Bond Res. Interest Earnings	Total Gross Revenues	Total Operating Expense	Net Pledged Revenues	2006	Series	Series	Total Debt Service	Required Debt Coverage 1.25	Net Operating	Equipment Lot Upgrades and Other Expense	Revenues			Fund Ending Balance	
						2000 Debt Service	2003 Debt Service	2004 New Garage Debt					General Fund Support	Land COP	Over (Under) Expense		Transfer Capital Reserve
09-10	9,132,728	189,413	9,322,141	4,247,285	5,074,856	325,845	1,920,307	233,861	2,480,013	2.05	2,594,843	310,165	0	778,350	1,506,328	0	6,201,569
10-11	9,040,010	150,000	9,190,010	4,094,870	5,095,140	322,845	1,919,894	288,200	2,530,939	2.01	2,564,201	974,073	0	750,000	840,128	1,500,000	5,541,697
11-12	9,573,460	1,640,705	11,214,165	4,441,038	6,773,127	377,845	1,922,244	1,768,200	4,068,289	1.66	2,704,838	1,892,600	0	719,000	93,238	1,500,000	4,134,935
12-13	9,599,953	118,603	9,718,556	4,529,859	5,188,697	685,508	0	1,893,200	2,578,708	2.01	2,609,989	922,000	250,000	719,000	718,989	1,500,000	3,353,924
13-14	10,381,967	118,603	10,500,570	4,620,456	5,880,114	684,995	0	1,893,200	2,578,195	2.28	3,301,919	791,500	250,000	719,000	1,541,419	1,500,000	3,395,344
14-15	10,402,223	118,603	10,520,826	4,712,865	5,807,961	683,845	0	1,898,200	2,582,045	2.25	3,225,916	750,000	250,000	719,000	1,506,916	1,500,000	3,402,259
15-16	10,435,561	118,603	10,554,164	4,807,122	5,747,042	687,058	0	1,893,200	2,580,258	2.23	3,166,784	750,000	250,000	719,000	1,447,784	1,500,000	3,350,043
16-17	10,683,818	118,603	10,802,421	4,903,265	5,899,156	685,457	0	1,893,200	2,578,657	2.29	3,320,499	1,000,000	250,000	719,000	1,351,499	1,500,000	3,201,542
17-18	10,692,324	118,603	10,810,926	5,001,330	5,809,596	688,257	0	1,893,200	2,581,457	2.25	3,228,139	1,000,000	250,000	719,000	1,259,139	1,500,000	2,960,681
18-19	10,946,745	118,603	11,065,348	5,101,357	5,963,992	690,257	0	1,888,200	2,578,457	2.31	3,385,535	1,000,000	250,000	719,000	1,416,535	1,500,000	2,877,216
19-20	10,955,422	118,603	11,074,025	5,203,384	5,870,641	685,870	0	1,893,200	2,579,070	2.28	3,291,571	1,000,000	250,000	719,000	1,322,571	1,500,000	2,699,787
20-21	11,216,162	118,603	11,334,765	5,307,452	6,027,314	685,500	0	1,893,200	2,578,700	2.34	3,448,614	1,000,000	250,000	719,000	1,479,614	1,500,000	2,679,400
21-22	11,225,014	118,603	11,343,616	5,413,601	5,930,016	694,038	0	1,888,200	2,582,238	2.30	3,347,778	1,000,000	250,000	719,000	1,378,778	1,500,000	2,558,178
22-23	11,492,229	118,603	11,610,832	5,521,873	6,088,960	691,300	0	1,888,200	2,579,500	2.36	3,509,460	1,000,000	250,000	719,000	1,540,460	1,500,000	2,598,638
23-24	11,501,259	118,603	11,619,861	5,632,310	5,987,551	692,435	0	1,888,200	2,580,635	2.32	3,406,916	1,000,000	250,000	719,000	1,437,916	1,500,000	2,536,554
24-25	11,775,111	118,603	11,893,714	5,744,956	6,148,757	696,915	0	1,883,200	2,580,115	2.38	3,568,642	1,000,000	250,000	719,000	1,599,642	1,500,000	2,636,197
25-26	11,784,321	820,603	12,604,924	5,859,855	6,745,069	1,395,075	0	1,883,200	3,278,275	2.06	3,466,794	1,000,000	250,000	719,000	1,497,794	1,500,000	2,633,991
26-27	12,064,975	93,371	12,158,347	5,977,052	6,181,294	0	0	2,583,200	2,583,200	2.39	3,598,094	1,000,000	250,000	719,000	1,629,094	1,500,000	2,763,085
27-28	12,074,371	93,371	12,167,743	6,096,593	6,071,149	0	0	2,583,200	2,583,200	2.35	3,487,949	1,000,000	250,000	719,000	1,518,949	1,500,000	2,782,034
28-29	12,361,996	2,049,611	14,411,607	6,218,525	8,193,082	0	0	4,520,260	4,520,260	1.81	3,672,822	1,000,000	250,000	719,000	1,703,822	1,500,000	2,985,856
29-30	12,371,581	0	12,371,581	6,342,896	6,028,685	0	0	0	0	0.00	6,028,685	1,000,000	250,000	719,000	4,059,685	1,500,000	5,545,541
						14,247,861	17,749,706	39,904,533									

Includes 2003 Bond Reserve to use for final payment