COLORADO
Department of Health Care Policy & Financing
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Executive Summary

Hospital Financial Transparency Report

This annual report is prepared by the Department of Health Care Policy & Financing (HCPF) pursuant to section 25.5-4-402.8, C.R.S. (2023). Since the passage of House Bill (HB)19-1001 in 2019, HCPF has worked with Colorado hospitals to compile a dataset of hospital financial and utilization metrics to present a full picture of the hospital industry in Colorado. The Hospital Financial Transparency Report represents the compilation of the historic dataset to date and includes analysis of the dataset.

For the compilation of this report, hospitals submit three forms of financial and utilization information: Medicare cost reports, audited financial statements, and the completion of a data submission template.

The Hospital Financial Transparency Report presents aggregated information on Colorado hospitals, with hospital-specific information in Appendix E.

HB23-1226, Hospital Transparency and Reporting Requirements, revised the name of the Hospital Expenditure Report to the Hospital Financial Transparency Report and expanded the required information it requires hospitals to submit to HCPF for analysis and reporting.

HB23-1226 also requires hospitals to annually submit:

1. A summary of the hospital's transfer of cash, equity, investments, or other assets to and from related parties.
2. A statement of cash flows.
3. A narrative report of major planned and completed projects and capital investments greater than $25 million.
4. Information on current affiliations and a report of physician practice acquisitions.
5. Salary and total compensation data of the top five highest paid administrative positions of each nonprofit hospital.

In addition, under HB23-1226, hospitals submit quarterly financial reports including an income statement and balance sheet.

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Key Findings

Colorado hospitals' finances stabilized in 2024 following pandemic-related volatility, with revenues outpacing expenses for the first time since 2021. In 2024, total net patient revenue increased by $1.7 billion, or 7.9%, whereas total operating expenses increased by $1.6 billion, or 7.3%, from 2023.

For the comparison period of 2014 through 2021, Colorado hospitals' aggregate patient revenues grew faster than operating expenses, leading to growing profits and margins. At the same time, overall net patient revenue, total operating expenses, and uncompensated care have all increased.[1] Hospital fiscal year 2022 was a deviation from this trend, with operating expenses growing much faster than patient revenues. This operating expense growth was driven by the effects of the COVID-19 Public Health Emergency (PHE), such as increased supply costs, inflation, and vastly increased labor costs, including a significant increase in contracted labor expense (247.6% between 2019 and 2022, compared to a 22.6% increase in total payroll expense over the same period). These factors, combined with investment market downturns, led to narrowing operating profit margins. In 2023, the investment market rebounded and hospitals' aggregate net income moved towards pre-2022 levels. In 2024, both patient service and operating net income increased, which had been decreasing year over year since 2021.

Looking specifically at uncompensated care costs, hospitals' data shows that in 2024, costs for services provided either at a discounted price, or which were never paid, increased significantly from 2023. This increase in uncompensated care costs was most likely affected by the PHE unwind. The PHE unwind occurred from May of 2023 through April 2024, when individuals who were still on Medicaid due to the continuous coverage requirement of the PHE, were disenrolled from the program if they were no longer eligible.

The largest increases in uncompensated care were for the Self Pay and CICP/Other payer groups, and these groups typically represent the underinsured and uninsured patients at a hospital.[2] Medicaid payer mix dropped to the lowest level since 2014. It should be noted that the population's uninsured rate, depending on data source, has remained relatively the same percentage or decreased when compared to pre-pandemic levels.[3,4] HCPF will continue to monitor the uncompensated care costs in 2025 to determine if costs decrease with the

[1] After the 2014 Medicaid expansion, hospitals financially benefited from a large reduction in the uninsured population. Half a million additional Coloradans were enrolled in Medicaid and the Colorado uninsured rate fell from 14.3% in 2013 to 6.7% in 2015. Colorado Health Institute. (2023). Early Results from Colorado's Largest Survey on Health Access. Retrieved from https://www.coloradohealthinstitute.org/research/colorado-health-access-survey-2023

[2] Anecdotal accounts from hospitals have suggested the influx of migrants in late 2023 contributed to the increase in uncompensated care. This year's financial data indicates the Self-Payer category is the driver of rising uncompensated care costs. While HCPF cannot determine the proportion of the rise due to migrant populations, this care would be included in the Self-Pay category.

[3] In the summer of 2025 the Colorado Health Institute measured the CO uninsured rate to be 5.9% compared to pre-pandemic rate of 6.5%. Sourced from the Colorado Health Institute's 2025 Colorado Health Access Survey: https://www.coloradohealthinstitute.org/sites/default/files/2025-11/2025%20CHAS%20English-remediated.pdf

[4] The Census Bureau reports CO uninsured rate to be 7.9% in 2024 and 8.0% for pre-pandemic comparison in 2019. Sourced from the American Community Survey:https://www.census.gov/content/dam/Census/library/publications/2020/demo/p60-271.pdf and https://www2.census.gov/library/publications/2025/demo/acsbr-024.pdf

decreased uninsured rate, or if such costs remain high. If uncompensated costs remain high while the population uninsured rate decreases, that would indicate higher utilization and cost of care for each uninsured person.

For rural, independent, and Critical Access Hospitals, increased uncompensated costs can significantly impact their bottom lines as many of these hospitals operate on thin margins and are much more sensitive to changes in payer mix than their urban and system counterparts. Over time, the impact of a rising uninsured rate, due to provisions within H.R.1 (the One Big Beautiful Bill Act signed into law on July 4, 2025), may result in reduced rural hospital services, restructuring, the closure of some rural hospitals, or a combination of these effects.

From a patient perspective, an uninsured status causes delays in needed care and preventive care due to its unaffordability, increased use of the emergency room and urgent care centers when care is needed, increased medical debt and bankruptcies.

Like all previous reporting years, analysis of the reported data also shows that Colorado hospitals are providing more services through outpatient than inpatient settings. This is most notable in smaller and rural hospitals.

While details by hospital can be found in the appendix E, the findings below are aggregated and do not address the unique financial challenges of individual hospitals like Colorado's primary safety-net health system Denver Health or many of Colorado's struggling rural hospitals.[5]

- From 2023 to 2024, operating expenses grew 7.3% while patient revenue grew 7.9%, contrary to more recent years, when operating expenses increased at a higher percent than patient revenues.
    - Net patient revenue grew from $12.1 billion to $24.0 billion between 2014 to 2024, an increase of 98.8% and an average annual increase of 7.1% per year. Between 2023 and 2024, net patient revenue increased by $1.7 billion.
        - In 2024, the large peer group increased by $1.2 billion, or 6.9%. The medium peer group increased $378.2 million, or 12.0%. The small peer group increased by $182.7 million or 10.1%.
    - Total operating expenses, or costs, which include all expenses related to the operations of hospitals, have continued to grow over the 2014 to 2024 period, from $11.7 billion to $24.4 billion. The operating expense growth between 2023 and 2024 was 7.3%

[5] The report includes a consolidated system analysis and a days cash on hand analysis to provide some additional context on these financial challenges. See Table 14 2019-2023 Days Cash on Hand by Hospital or Hospital System, Appendix Table Profit Margins by Hospital, and Graph 11 Consolidated National System Operating Profit Margin 2019 through Q2 2025 for more information on how Denver Health and rural hospitals compare with other health systems in Colorado on days cash on hand and profit measurements.

or $1.6 billion.

- Comparatively, the Colorado population grew by 9.2% between 2014 to 2024 and by 0.5% between 2023 and 2024.[6]
- Total operating expenses growth is driven by increases in salaries, wage, and benefit expenses, including the historic increase in contracted labor during the PHE. Between 2014 and 2024, total payroll expenses (expenses associated with full-time equivalent employees) increased by $3.7 billion. Contracted labor, which had a large influence on the increase of total operating expenses in 2022, decreased by 24.9% in 2023 to 2024. Since 2022, contracted labor expense has decreased year over year, as hospitals have implemented successful strategies to address significant workforce challenges fueled by the PHE.
- HCPF will continue to monitor operating income to determine if the increase in 2024 continues, or reverts back to the lower incomes of the last few years. The widespread increase in expenses will also be monitored, including the impacts of inflationary trends and workforce recovery initiatives. With patient revenues increasing more than operating expenses, hospitals are able to generate profits more readily, which will be important as fiscal uncertainty could affect several Colorado hospitals over the next few years with implementation of H.R.1 federal funding reductions.

- With the passage of HB23-1226, HCPF receives compensation data on the top five hospital administrative positions at each hospital. Additionally, CEO performance measures are provided. HCPF found that:
  - Total compensation across all hospitals for these five top positions totaled $102.9 million in 2024, which was primarily composed of the large peer group representing 81.9% of the total, or $84.3 million.
  - On average, in 2024, the top paid administrative position for both the large and medium peer groups was $355,000. For the small peer group the top paid administrator received $182,000.
  - In 2024, most reporting hospitals included quality of care outcomes as a performance metric for its CEO except for some rural Critical Access Hospitals (CAHs). In 2024, 81.3% of all reporting hospitals included profit or margin as a performance measure, split relatively

[6] State population data was pulled from the Colorado State Demographer webpage: https://demography.dola.colorado.gov/assets/html/crosstabs.html#:~:text=Colorado's%20resident%20population%20as%20of,Colorado's%20July%202021%20population%20estimates.

evenly between urban and rural counties.

- Reported compensation information is under-represented because it does not include data on CEOs, CFOs, COOs and other top positions for hospital systems or regional leadership. To clarify, only the hospital's top 5 positions are included, not their system leadership, as specified within statute.

- Uncompensated care costs rose between 2019 and 2024. The increase was primarily driven by growth in charity care.
  - In 2024, hospitals provided $716.7 million in total uncompensated care costs, a significant increase of 31.5% or $171.8 million from 2023.[7]
    - Overall, uncompensated care for the large peer group increased by 26.8%, or $111.5 million from 2023 to 2024. The medium peer group uncompensated care increased by $46.9 million or 61.3%. The small peer group uncompensated care increased overall by $13.4 million, or 25.4%.
    - 46% of the uncompensated care cost increases between 2023 and 2024 were driven by four large hospitals in this order: Denver Health ($33.3 million), UCHealth University of Colorado Hospital ($20.3 million), CommonSpirit St. Anthony Hospital ($11.9 million), and Children's Hospital Colorado ($11.0 million). These hospitals were all profitable despite the increase.
      - For the four hospitals above, uncompensated care costs as a percent of the hospital's total operating expenses were as follows: Denver Health: 11.7%; UCHealth University of Colorado Hospital: 2.7%; CommonSpirit St. Anthony Hospital: 3.5%; and Children's Hospital Colorado: 1.2%.
  - When adjusted for inflation, between 2019 and 2024, total uncompensated care costs increased by $167.0 million, or 30.0%; charity care costs increased by $173.6 million or 57.6%; and bad debt decreased by $6.5 million or 2.6%. Between 2019 and 2023, inflation was the driving factor in the increase of uncompensated

[7] Costs are calculated using a cost-to-charge ratio that is applied to the respective charges. Charges are the billed amounts from hospitals. For more information, please see the appendix to the report for a full list of definitions.

care costs. However, between 2023 and 2024, an increased volume of under and uninsured patients drove the increase.

- At the state aggregate level, Denver Health alone makes up 24.4% of total uncompensated care costs. Denver Health, a single hospital, had more charity care costs than any statewide system in 2024. UCHealth and CommonSpirit followed Denver Health, and both systems saw increases in uncompensated care costs from 2023.
- Uncompensated care costs represented 2.9% of operating expenses in 2024, which is an increase from previous years. The past several years of uncompensated care costs as a percent of operating expenses had been declining until this year.
- Charity care costs made up $476.9 million, or 66.5% of total uncompensated care costs in 2024. Between 2023 and 2024, charity care costs increased by 44.4% or $146.6 million.
    - The self-pay payer category made up most of charity care in 2024, representing 64.1% of total charity costs, or $306.3 million. The second largest category for charity care costs was the CICP/Other category, at $121.7 million, or 25.8% of total charity care costs.
- In 2024, hospitals incurred total bad debt costs of $239.9 million, representing 33.5% of total uncompensated care costs. Between 2023 and 2024, bad debt costs increased by 11.7% or $25.1 million. The majority of bad debt costs were in the Denver region at $113.3 million, or 47.2%. The Denver region is also home to 51% of Coloradans and is served by the state's largest safety net hospital, Denver Health.[8]
    - The self-pay category made up over half the costs for bad debt or 56.5%, representing $135.5 million. The next highest category was the commercial payers at 28.7%, or $68.9 million.

- In 2024, HCPF analyzed profits for patient services, operating, and total net income. Profits had declined over the last several years due to increased operating costs associated with the COVID-19 pandemic. This trend was reversed in 2024, with increased profits at all levels, and across different hospital peer groups.
    - Between 2023 and 2024, patient service net income increased

[8] Denver DOI region includes Adams, Arapahoe, Broomfield, Clear Creek, Denver, Douglas, Elbert, Gilpin, Jefferson, and Park counties. Source: 2022 county population data from the Colorado State Demography Office.

by $90.7 million.

- Commercial was the only positive patient service income payer group for all peer groups, which offset the rest of the payers for the large and medium peer groups totaling $664.7 million and $135.7 million, respectively. The small peer group's commercial patient service net income was fully offset by losses from all other payers, totaling -$102.6 million. In fact, Medicare losses alone were more than the small peer group's commercial income. However, the small peer group's total patient service net income improved from 2023 by $57.8 million.

- The large peer group maintained a positive patient service net income over the past three years, whereas the medium and small peer group both had years of negative patient service net income. In other words, small hospitals and medium hospitals, which are often independent, rural, and CAH hospitals, are not as profitable in their patient service lines as compared to large hospitals, which tend to be urban and, primarily, system hospitals.
- Between 2023 and 2024, operating income increased by $107.1 million or 14.2%. In the previous year, it decreased by 23.0%.
- Between 2023 and 2024, the large peer group's operating income increased by $55.8 million or 8.1%. The medium peer group decreased by $17.3 million or a decline of 14.0%. The small peer group increased by $68.7 million or 122.3%. In 2024, the small group had a positive operating margin of $12.5 million.
    - Unlike the other peer groups, the small peer group, which includes all CAHs and other rural hospitals, experienced negative operating income in most years (2019-2023). With the increase in operating net income in 2024, HCPF will continue to monitor operating income for this group in the future. HCPF will work with this group of hospitals to leverage the important opportunities arising out of the Rural Health Transformation Program (RHTP) made available through H.R.1.
- Total net income increased by $406.2 million or an increase of 27.1%. This increase was primarily driven by the large peer group, generating an increase of $297.6 million.

    - Over the last few years, there has been a fluctuating number of hospitals with a negative total margin (losses), including 13 hospitals in 2020, 11 in 2021, 40 in 2022, 32 in 2023, and 22 hospitals in 2024.[9] Approximately 26.2% of all Colorado hospitals are running a negative total profit margin, and a majority of those are CAH or rural hospitals.
    - 14 hospitals throughout the state maintained a negative total profit margin for the last three years, many of which were rural and CAH hospitals.[10]
    - In 2024, 41% of hospitals had a total profit margin under 3%.
- In 2024, across all consolidated national systems except CommonSpirit Health, there was a return to 2021 and prior years' levels of margin. Unaudited preview data for 2025 through the second quarter continues to show this stabilization of margins, with many systems' margins matching or exceeding the margins of 2019 (pre-COVID). Notably, UCHealth, Intermountain Health, and AdventHealth's total profit margin for the second quarter of 2025 exceeded 14%. Children's Hospital had total margins over 10%. Denver Health, which had a total profit margin of 0.2% in 2024, saw improvement in the first half of 2025 with a total profit margin of 6.4%. Full details are available in Graph 9.
- HCPF has analyzed days cash on hand, a liquidity metric, for Colorado hospitals and systems. HCPF's most recent data show cash reserves have declined from 2021 and 2020 levels. However, hospital cash reserves in 2021 and 2020 were assisted by federal COVID-19 stimulus packages. In 2024, the state median for days cash on hand is 153, a bit higher (2.6%) than the 2019 pre-pandemic level of 149.
- Days cash on hand reserves vary by hospital location, reflecting the significant difference in financial well-being between many smaller rural hospitals and urban hospitals or systems. In 2024:
    - Urban hospital and Systems median reserve amount was 220 days.
    - Rural hospital reserves had a median of 143 days, although the range for rural hospitals is wide. Rural hospitals had as little as 17 days cash on hand (Delta Health) and as high as 318 days cash on hand (Vail Health).
- HB23-1226 enables HCPF to receive data on transfers made by and to

[9] For more information about total profit margin by hospital please see Appendix C of this report.
[10] These hospitals include Advent Health Porter, Children's Hospital Colorado Springs, CommonSpirit Longmont United, CommonSpirit St. Mary-Corwin, Intermountain Health Good Samaritan, Intermountain Health Lutheran, Intermountain Health Platte Valley, Intermountain Health St. Joseph, Keefe Memorial Health Service District, Southeast Colorado Hospital District, Spanish Peaks Regional Health Center, UCHealth Broomfield, UCHealth Grandview, and UCHealth Greeley.

hospitals, including whether such transfers are made within or outside of the state. It helps policymakers, employers, consumers and others understand if profits earned in Colorado are leaving Colorado. HCPF found:

- In 2024, total transfers between hospitals and other entities was reported to be a net $2.5 billion. A total of $2.2 billion was transferred within Colorado. In 2024, funds being transferred out of Colorado totaled $237.8 million.
  - AdventHealth transferred $96.6 million out of state (net amount positive means more money flowed into the state from outside entities then out or from the hospitals to other entities).
  - Banner Health transferred $558.6 million out of state and $582.8 million within the state in 2024.
  - Children's Hospital Colorado transferred $52.3 million within the state in 2024.
  - CommonSpirit transferred $9.3 million within the state in 2023.
  - HCA HealthONE transferred -$417.5 million out of state (a negative number indicates more money was sent out of state than the hospital received from outside of Colorado entities) and transferred $1.0 billion within the state in 2024.
  - UCHealth transferred $370.4 million within the state in 2024.
  - Independent hospitals overall transferred $450.2 million within the state in 2024. This number is largely driven by Denver Health and Vail Health.[11]

- Between 2023 and 2024, hospital peer groups had the following findings:[12]
  - The breakdown of expenses for all peer groups remained about the same between 2022 and 2023.
  - The large hospital peer group allocated a greater proportion of

[11] Transfers for Denver Health were primarily transfers between the hospital and Denver Health Medical Plan. Transfers for Vail Health consisted of transfers between Vail Health entities such as the Vail Services Foundation and off-site locations.
[12] The three hospital peer groups are as follows: small, with 25 or fewer beds; medium, with 26 to 90 beds; and large, with 91 or more beds. See appendix E for a complete list of each hospitals in each peer group.

operating expenses to patients, at 76.6% compared to the small hospital peer group, which allocated 63.2% of operating expenses for patients.

    - The small hospital peer group had the largest proportion of other expenses at 8.1%, and general and administration with 20.1%. The large peer group had other expenses at 2.1%, and general and administrative at 13.7%.

- On average, in 2024, inpatient care represented 28.7% of total care while outpatient care represented 69.0%; however, larger hospitals are, on average, providing far more inpatient services than their smaller peers.[13]
    - The disparity between inpatient utilization for small (14.1%) and large hospitals (46.8%) highlights the importance of differing sustainability strategies for rural hospitals. These strategies include investing in rural hospital clinics and outpatient capabilities and divesting in rural hospital inpatient services where appropriate, and in line with the Centers for Medicare and Medicaid Services RHTP priorities. This report and future transparency analysis could illuminate specific rural hospital utilization patterns to identify where such sustainability and transformative opportunities are most evident and most needed.
- Payer-mix analysis illustrates shifts in payer mix from commercial to Medicare and Medicaid public programs, but that shift was not equal among hospital groups.
    - Over the period 2014 through 2024, commercial payers dropped from 36.5% to 29.7%, while public payers represented by Medicare and Medicaid grew from 55.1% to 60.4%.
    - The large peer group saw a small increase in commercial payer mix, the first increase since 2019, from 28.8% in 2023 to 29.3% in 2024. The change in commercial payer mix for the peer groups is significant since commercial patients drive hospital operating margins and profitability. For additional analysis and discussion on payer mix and payment to cost ratios, please reference the 2026 Colorado Healthcare Affordability and Sustainability Enterprise (CHASE) report.[14] The most recent CHASE annual report is available on the website.
    - Medicaid payer mix declined for the first time since before Medicaid

[13] Inpatient and outpatient splits are calculated by dividing inpatient and outpatient gross charges by total gross charges to determine the percentage of both care settings. The numbers provided here are the average of all hospitals' inpatient and outpatient splits therefore these two numbers will not sum to one-hundred percent.

[14] https://hcpf.colorado.gov/colorado-healthcare-affordability-and-sustainability-enterprise-chase-board

expansion in 2014. The decline is likely an effect of the PHE unwind which occurred between May 2023 and April 2024.

- HB23-1226 also provides HCPF with information on vertical integration, specifically on physicians and physician groups acquired by hospitals. This new information is intended to help determine the impact of this national trend. Between 2014 and 2024, a majority of physician acquisitions occurred between 2015 and 2019, which represented 65.8% of all physician and practice acquisitions.
    - After the onset of the COVID-19 PHE, fewer practices were being purchased however the pace of acquisitions have remained relatively the same since 2021.
    - Between 2015 and 2018, almost all of the physician acquisitions were by hospital systems, further consolidating the CO health care market.
    - In 2024, one independent hospital purchased a closing physician practice, Valley View Hospital.
    - In 2024, HCA HealthONE purchased 3 practices. No other system purchased physician practices in 2024.
    - Between 2014 and 2024, UCHealth hospitals acquired the most physician practices within the data set with 26 practices over the 10-year period.
- HB23-1226 also required HCPF to collect information about changes that hospitals made in the services they provided to their communities. For data reported in 2024, HCPF found that:
    - Banner Fort Collins Medical Center closed intensive procedures for patients who received continuous monitoring and treatment of a critical illness or injury, as well as thoracic surgery for patients receiving care of the heart, lungs, and other pleural or mediastinal structures
    - UCHealth University of Colorado closed offsite integrative medicine clinics under University of Colorado Hospital Authority's license.
    - UCHealth Memorial closed radiology CT at Briargate Medical Office Building. Outpatient volumes partially shifted to new imaging locations at Interquest and Eastview.
    - Pagosa Springs Medical Center closed cardiology services as it lost Cardiologists at the Rural Health Center.
    - CommonSpirit Longmont United closed inpatient neonatal services in April

of 2024.

- CommonSpirit St Anthony North opened oncology outpatient services in Jan 2025.
- HCA HealthONE Mountain Ridge reduced emergency department services with a closure of a freestanding emergency department located in Westminster Dec 2024.
- HCA HealthONE Rose reduced inpatient services for infectious diseases in 2024.
- Delta Health closed both obstetric and neonatal services in 2024.

- HB23-1226 also required hospitals to provide a narrative report of all major planned and completed capital projects of $25.0 million or more directly to HCPF. Some major items reported to HCPF were:
  - AdventHealth: An expansion to their Parker campus was approved by the board in August 2024 for $298M. Also, Aurora Highlands Phase 1 project of a free standing ED and Medical office building was approved for $81M. Buildout of South Castle Rock Offsite ED/Urgent Care Center was approved for $28M in December 2024 by the board.
  - In FY24, CommonSpirit spent approximately $61.8M on the addition of a five-floor new bed tower which will add an additional 115 inpatient beds for CommonSpirit St. Anthony North in Westminster, CO when complete. The first 30 beds opened in August 2024. The first floor of the new tower is home to a new state of the art cancer center which opened January 13th, 2025. The cancer center includes an infusion suite with 13 bays, a linear accelerator for radiation oncology services, high dose rate brachytherapy and medical oncology, and multidisciplinary clinic space.
  - Denver Health has started the design phase for a capital project of over $100 million to replace the Westside Clinic.
  - Vail Health commenced construction on the Precourt Healing Center, an inpatient behavioral health hospital facility in Edwards, CO. The 50,000-square-foot facility will provide 28 beds — 14 for adolescents and 14 for adults — for short-term inpatient stays and treatment in the Eagle Valley. The cost of the project will be about $63.5 million and is financed with a New Market Tax Credit financing structure, which will yield a $13.6 million benefit to Vail Health over its seven-year life.
  - Wray Hospital expansion of Surgery, Radiology, and Clinic has a

projected construction start date of 2024 Q4 and completion in 2026 Q2, with a total project budget of $27 million.

    - For a more complete list of planned and completed projects by hospital, please see Appendix D of this report.

- With the enactment of HB23-1226, HCPF receives more comprehensive information, more timely submissions, and has authority that incentivize full hospital compliance with required data submissions. HCPF appreciates the work of all Colorado hospitals to provide information in a timely and accurate manner while adjusting to a new reporting timeline.
    - Of all reporting December 31 year-end hospitals, 52.6% requested and received an extension of the annual reporting template.
    - At the time of this report, HCPF has issued no corrective action plans to hospitals.

Policy Implications

The findings and data in this report support a wide variety of policy insights. Information on overall hospital revenue and cost growth is important when trying to bend the curve of price growth for Colorado health care, paid largely by employers, individuals, and taxpayers. Detailed financial data by peer group, region, and specific hospitals helps inform transformational policies to better enable targeted program design, including rural transformation and statewide affordability strategies, which is more critical now than it has ever been. The unique hospital data provided through Colorado financial transparency measures assists policymakers by providing information that is not available from other sources. These results also help in the early identification of concerning trends, improving the opportunity for successful intervention.

With the emerging impacts of H.R.1, Coloradans are increasingly more likely to be uninsured or underinsured, increasing uncompensated care costs, and misdirecting care towards the less cost efficient emergency department alternative. In the future, two elements of H.R. 1 are likely to significantly affect Colorado's uninsured rate: Medicaid work requirements and renewals required to occur every six months versus the historical twelve month period. In addition, the lack of continued funding that covered the expanded premium tax credits, which improved the affordability of individual coverage for some Coloradans leveraging the marketplace exchange, is likely to result in a reduction of insured Coloradans. H.R.1 will also reduce available CHASE revenues through reductions in the provider fee, which impacts hospital supplemental payments as well as coverage for the Medicaid expansion population, CHP+ expansion population, and buy-in opportunities for people with disabilities. These impacts would have detrimental effects on all hospitals, but especially those that run on thin margins or have high public health coverage in their payer mix, notably: rural, frontier, or Critical Access Hospitals. These effects could range from increased financial uncertainty,

hospital restructuring, reduced services, hospital acquisitions, and hospital closures.

Conversely, H.R.1 also enables federal grants to rural providers through the Rural Health Transformation Program (RHTP). These grants are expected to total $50 billion over 5 years across all states, with more than $200 million a year over each of five years in grants to eligible Colorado rural providers, including rural hospitals, rural health clinics, federally-qualified health centers, behavioral health community centers, emergency medical services, and more. This Financial Transparency report will continue to track important insights to help policymakers understand the changes and financial trends over yet another chapter of dynamic change in the Colorado health care environment.

Hospital Financial Transparency Report

Annual Report

January 15, 2026

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Overview

The purpose of the Hospital Financial Transparency Report is to fulfill the statutory requirements codified in C.R.S Section 25.5-4-402.8 to "annually prepare a written hospital transparency report detailing uncompensated hospital costs and the different categories of expenditures".[15,16] To fulfill this directive, this report provides data summaries and analysis of Colorado hospitals that have submitted financial and utilization data to the Department of Health Care Policy & Financing (HCPF).

Also included in this report is a map of Colorado hospitals, as well as the Department of Regulatory Agencies' Division of Insurance (DOI) regions. A list of definitions is available as well.

Legislative Background

Pursuant to section 25.5-4-402.8, C.R.S., HCPF annually prepares a written hospital financial transparency report detailing the uncompensated hospital costs and the different categories of expenditures made by hospitals in the state. HCPF consults with the Colorado Healthcare Affordability and Sustainability Enterprise (CHASE) Board in the development of the report. In compiling the Hospital Financial Transparency Report, HCPF uses publicly-available data sources whenever possible. Each hospital in the state is required to make information available to HCPF for the compilation of the dataset for and the completion of this Hospital Financial Transparency Report.

During the 2023 legislative session, the Colorado General Assembly passed HB23-1226 Hospital Transparency and Reporting Requirements, which expanded and modified HB19-1001 in the following ways:

1. The title of this report was revised from Hospital Expenditure Report to Hospital Transparency Report, for clarity.
2. Removal of the good faith effort clause from legislation, requiring hospitals to report all required information.
3. Hospitals will annually submit:
    a. A summary of the hospital's transfer of cash, equity, investments, or other assets to and from related parties.
    b. A statement of cash flows.
    c. A narrative report of major planned and completed projects and capital investments greater than $25 million.
    d. Information on current affiliations and a report of physician practice acquisitions.
    e. Salary and total compensation data for top five highest paid administrative positions of each nonprofit hospital.

[15] Hospital Transparency Measures to Analyze Efficacy, HB19-1001. 2019 Regular Session. (2019). Available from www.leg.colorado.gov/bills/hb19-1001

[16] https://leg.colorado.gov/bills/hb23-1226

4. In addition, under HB23-1226, hospitals will submit quarterly financial reports including an income statement and balance sheet.

By July 1, 2024, hospitals had submitted historic reporting for fiscal years 2014/15 through 2019/20 of transfers of cash, equity, investments and other assets to and from related parties, as well as information on affiliations and a report of physician practice acquisitions. In addition, on that same date, hospitals submitted historic reporting for fiscal years 2019/20 through 2022/23 of significant other revenue which would otherwise be reported in the Medicare cost report. New compliance measures provided in HB23-1226, give HCPF authority to inform non-reporting hospitals of noncompliance and require a corrective action plan should noncompliance continue.

Methodology and Limitations

The data within this report represents the cumulation of both historic and current financial and utilization data reported to HCPF. After consultation with the CHASE Board and the Colorado Hospital Association (CHA), HCPF developed rules for the data collection process to collect data from general hospitals and critical access hospitals (CAH). As provided by legislation, data from psychiatric, long term care, and rehabilitation hospitals was excepted. Data was collected and reported on a hospital fiscal year basis.

HCPF presents the data by peer grouping, based on the number of licensed beds. The three hospital peer groups are as follows: small, with 25 or fewer beds; medium, with 26 to 90 beds; and large, with 91 or more beds. HCPF also presents the data by the Department of Regulatory Agencies' Division of Insurance (DOI) geographic regional rating areas.

With the passage of HB23-1226, hospitals now provide quarterly information from their income statement and balance sheet for the most recent calendar quarter. This information is akin to the preview profit and margin information provided in the 2025 Hospital Financial Transparency Report.[17] This information will be used to provide more timely insights into hospital financial stability in quarters beyond the scope of audited annual data.

Appendix F: Hospital Financial Transparency Report Detailed Dataset by Hospital is a representation of the dataset compilation, with both the historic data submissions and the current data submissions. As discussed in the previous section, not all hospitals have submitted data. While all Colorado hospitals are listed in these tables, blank fields indicate hospitals without data for that year. In some cases, the hospital was not open at that time.

HCPF employs an inflation adjustment using the Bureau of Labor Statistics's (BLS) Consumer Price Index (CPI). CPI inflation adjustments are commonly used to account for changes in the purchasing power of money over time. This methodology helps ensure values such as salaries, rents, financial contracts, and other economic measures reflect the true value of money after inflation. The CPI is usually given as an index number. It represents the average price of a basket of goods and services compared to the price in the base period (which is

[17] https://hcpf.colorado.gov/sites/hcpf/files/2024%20Hospital%20Financial%20Transparency%20Report%20Appendix%20C%20V2.pdf

usually set at 100).[18] CPI values were pulled from annual values from 2014 to 2024 through the BLS's website: https://www.bls.gov/cpi/data.htm. This methodology can be adapted to adjust a wide range of economic values, from wages to financial contracts, ensuring they reflect the real purchasing power after inflation over time.

There are limitations in the dataset, including that the historic dataset does not include bad debt and charity care by payer type. Because of this limitation, uncompensated care costs and net patient revenue are not available by payer type for hospital fiscal years 2014 through 2018.

The historic dataset is not fully complete because many hospitals did not report for all years the hospital was open. For example, if a hospital was acquired by a health system, the health system submission only included data for the years that hospital was part of a health system. To address the limitations of the dataset, HCPF analyzed trends for the most comprehensive period of the dataset, hospital fiscal years 2014 through 2024.[19]

Other limitations include that hospitals have different ways to count patient days or "volume metrics". Currently, HCPF is not including an analysis that adjusts to a "per patient" or "per bed" basis. HCPF has provided two volume metrics, discharges and outpatient visits within the appendix: Hospital Financial Transparency Report Detailed Dataset by Hospital.

A Note on Submissions

For this report, hospitals submit three types of financial and utilization information: Medicare Cost Reports, audited financial statements, and a completed data submission template. All hospitals submitted required information for this report and submissions represent 100% of all licensed beds.

The appendix: Hospital Financial Transparency Report Detailed Dataset by Hospital, displays the status of hospital data submissions for hospital fiscal years 2014 through 2024, with notes when applicable. To align with Arkansas Valley Medical Center's reported fiscal year, Arkansas Valley Medical Center's information has been restated for previous years. Minor discrepancies between previous annual Hospital Financial Transparency reports will be present.

Hospital Financial Transparency reporting requirements have moved from a fixed submission date to a rolling submission based on the reporting hospital's fiscal year end. This has allowed for more up-to-date information, while previous reports had data reported almost a year and half after a hospital's year end. For data collection for fiscal year 2024, 30 hospitals requested an extension, primarily those with a fiscal year end of December 31. Out of all reporting December 31 year-end hospitals, 52.6% of hospitals requested an extension

[18]To adjust a value from the original period to the current period, use the following formula: adjusted value is equal to the original or nominal value times the original period CPI over current period CPI. See appendix B for a table detailing the formula for CPI adjustments.
[19] Several hospitals did not report information for FY 2012 and 2013 because statute allowed for hospitals to supply information on a "good faith basis" for FY 2012-18.

of the annual reporting template.[20] These extensions also included Medicare cost reports and audited financial statements. It should be noted that several of these hospitals are CAH or county or health district hospitals which are required to submit their audited financial statements to the county or health service district that owns them. HCPF will be working with these hospitals to ensure that the administrative burden is not unduly added to these rural and Critical Access Hospitals while the requirements under law are met.

COVID-19 Public Health Emergency (PHE) and the Public Health Emergency Unwind

The COVID-19 PHE began affecting hospital expenses in 2020 with increases to supply expenses beyond typical inflation, increases to salaries and wages in response to workforce challenges, decreases in patient visits and discharges, and the prohibition on elective procedures early on during the PHE. Federal stimulus dollars paid to Colorado hospitals, which totaled $1.2 billion, offset reductions in hospital revenue and increases in hospital expenses due to the COVID-19 PHE.[21,22] The impact of the COVID-19 PHE continued through 2022, with stabilization in 2023. While 2024 indicates further stabilization, the full extent of the COVID-19 impact – to Coloradans, employers, the state, and to health care providers - will not be completely understood for years to come. While the most recent year of hospital data does show some trends of hospital financial metrics returning to pre-PHE values, such as utilization and days cash on hand reserves, other metrics like operating expenses, especially labor expenses, have continued to grow at higher rates. In May of 2023, the federal government officially ended the COVID-19 PHE. As required, HCPF returned to "business-as-usual eligibility processing", disenrolling members who no longer met eligibility requirements for Medicaid or CHP+ coverage. This "PHE unwind" process went from May 2023 to April 2024, leveraging the full 12-months permitted by Centers for Medicare and Medicaid Services (CMS), 14 months including member noticing, which began in March 2023.

Hospital uncompensated care costs are rising dramatically. Between 2023 and 2024, uncompensated care costs increased by 31.0%. When adjusted for inflation, uncompensated care costs increased 27.3% over the same period, indicating the cause was less from inflation and instead from increasing demand for services by under and uninsured individuals. Previously, from 2019-2023, increases in uncompensated care costs were primarily driven by inflation. For a breakdown of peers, regions, and systems by uncompensated care, see sections below. HCPF will continue to monitor the uncompensated care costs in 2025 to determine if costs decrease with a decreased uninsured rate, or if costs remain high. If uncompensated costs remain high while the population uninsured rate decreases, that would

[20] Hospitals with a fiscal year end of June 30 which represent 33.0% of all Colorado hospitals submitted on a modified timeline to accommodate the first year of the rolling submission basis and are not included within this percentage as the modified timeline gave them more than 120 days as standard.

[21] For more information on federal stimulus see HCPF's COVID-19's Impact on Colorado Hospitals' Finances (2021). https://hcpf.colorado.gov/sites/hcpf/files/COVID19%20Impact%20on%20Colorado%20Hospitals%20Finances-f.pdf

[22] For more information on the impact of the Federal stimulus on Colorado hospitals please see the Colorado Healthcare Affordability and Sustainability Enterprise's (CHASE) Annual CHASE Report Addendum (2023). https://hcpf.colorado.gov/sites/hcpf/files/2023%20CHASE%20Annual%20Report%20FINAL_addendum_0.pdf

indicate higher utilization for uninsured persons. Another factor could be that the uninsured population could also be seeing an increase in the severity of care needed which in turn would increase costs while the population size remains the same. Without more specific patient level data, exact causes for the increase in utilization and costs remain speculative.

Future HCPF reports will continue to provide insights into the impacts of the COVID-19 PHE and the PHE unwind on hospital financials, emerging impacts of the rising premiums on the Connect for Health marketplace exchange effective January 2026, Work Requirements and more frequent eligibility determinations impacting the Medicaid Expansion population effective January 2027, and reductions in Provider Tax funding all resulting from H.R. 1.

Financial Analysis

The following section analyzes major hospital financial metrics such as net patient revenue, uncompensated care, operating expenses, and income levels for fiscal years 2014 through 2024. All tables and graphs displayed within this report utilize nominal values. When inflation adjustments are applied, HCPF will provide that within the narrative of the report.

Net Patient Revenue in Total

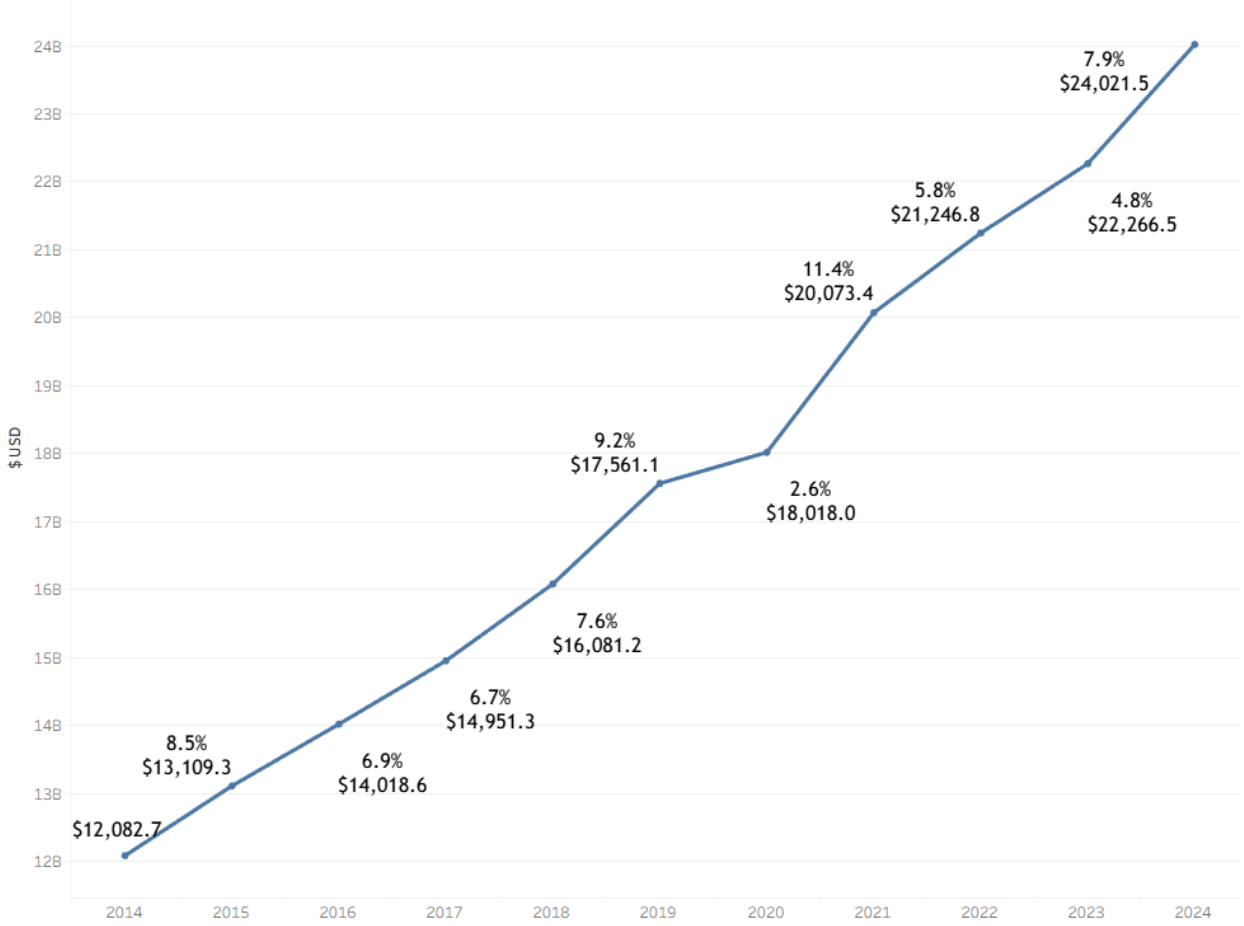
Net patient revenue approximates the payments a hospital receives for patient services. A hospital predetermines charges for each procedure it performs, and that is the number a patient sees at the top of their bill. Working with insurance companies, hospitals reduce the charge based on patients' contracted insurance reimbursement as well as the patient's ability to pay their out of pocket responsibilities, resulting in the final payment a hospital receives. For self-pay patients, the charges would typically be written-off, in total or in part, depending on the patient's ability to pay. Net patient revenue is calculated by totaling all charges the hospital billed to patients, subtracting the total of all contractual allowances[23] for each major payer, such as Medicare, Medicaid, commercial, etc., and then subtracting uncompensated care.

Despite the historic impacts of the COVID-19 PHE on hospital financials, one thing is clear: net patient revenues have continued to rise. Graph 1 illustrates total net patient revenue for each year; between 2014 and 2024, net patient revenue increased by $11.9 billion, or an increase of 98.8%, representing an average annual growth of 7.1% for total net patient revenue.[24] Comparatively, the Colorado population grew by 9.2% during the period of 2014 to 2024, according to the Colorado State Demographer.[25] When adjusted for inflation between 2014 and 2024, net patient revenue increased by 50.0%, and above population growth.[26] When adjusted for both inflation and population growth, net patient revenue grew by 37.4% from 2014 to 2024.

There was reduced growth between 2019 and 2020 due to the COVID-19 PHE with a year over year increase of only 2.5%. Notably, this does not include the estimated $1.2 billion of federal stimulus hospitals received during 2020 and recognized throughout 2020 and 2021. While stimulus dollars helped hospitals cover the slower growth of patient revenues during 2020, the funds were also intended to offset increases in expenses from the COVID-19 PHE. Some hospitals distributed stimulus funds to non-hospital business components, or covered non-operating costs, while other hospitals returned excess stimulus dollars received.

[23] Contractual Allowances are the amounts a hospital writes off from their charges as a result of negotiated agreements with insurance companies or government payers.
[24] This calculation is done with a compound annual growth formula to account for compounding over the time period.
[25] Information retrieved from: https://demography.dola.colorado.gov/assets/html/gis_applications.html#population.
[26] 2014 to 2024 CPI was retrieved from the U.S. BLS's website: https://www.bls.gov/cpi/data.htm

Graph 1 Net Patient Revenue (in millions)



That said, between 2020 and 2021 net patient revenue increased by 11.4%, which is in line with pre-PHE growth rates (in 2019, there was an increase of 9.3% from 2018). Overall net patient revenue has grown consistently since 2014. While there was a decrease in the growth rate between 2019 and 2020, net patient revenue continues to grow similarly to years before the COVID-19 PHE. Between 2023 and 2024, net patient revenue increased by 7.9%, or $1.8 billion. For more information on the changes between 2021 and 2024 for net patient revenue, see Table 9.

Table 1 illustrates the breakdown of net patient revenue by hospital peer groups.[27] The three groups include small: 25 beds or fewer; medium: 26 to 90 beds; large: 91 beds and more. Each hospital peer group increased net patient revenue from 2014 to 2023. Between 2014 and 2024, net patient revenue for the large peer group grew by 74.8%, or $7.9 billion; net patient revenue for the medium peer group grew by 237.8%, or $2.4 billion; and net patient revenue for the small peer group increased by 340.4%, or $1.5 billion. Of note, multiple new medium and small hospitals have opened during this time period.

[27] See Appendix E for a list of hospitals within each peer group.

Table 1 Net Patient Revenue by Hospital Peer Groups (in millions)

Year	Large	Medium	Small	Total
2014	$10,583.3	$1,049.9	$449.4	$12,082.7
2015	$11,421.5	$1,153.5	$534.4	$13,109.3
2016	$12,168.6	$1,276.6	$573.4	$14,018.6
2017	$12,973.7	$1,377.0	$600.6	$14,951.3
2018	$13,929.7	$1,493.6	$657.9	$16,081.2
2019	$14,321.4	$2,134.3	$1,105.4	$17,561.1
2020	$14,415.5	$2,302.5	$1,299.9	$18,018.0
2021	$15,891.3	$2,643.0	$1,539.1	$20,073.4
2022	$16,643.3	$2,917.9	$1,685.6	$21,246.8
2023	$17,315.0	$3,155.0	$1,796.5	$22,266.5
2024	$18,495.5	$3,546.8	$1,979.2	$24,021.5

Table 2 Net Patient Revenue Percent Change by Hospital Peer Groups

Peer Group	Net Patient Revenue $ Change in millions (2023-24)	Net Patient Revenue % Change (2023- 24)
Large	$1,180.4	6.8%
Medium	$391.7	12.4%
Small	$182.7	10.2%
Total	$1,754.9	7.9%

In Table 2, the percent change in net patient revenue between 2023 and 2024 for each hospital peer group is displayed. The large peer group increased by $1.18 billion, or 6.8%. The medium peer group increased $391.7 million, or 12.4%. The small peer group increased by $182.7 million, or 10.2%.

Net Patient Revenue by Payer Type

Net patient revenue by payer type refers to the type of payment mechanism a patient is using, largely reflecting their insurance coverage: Medicare, Medicaid, Commercial insurance, Self-Pay, and the Colorado Indigent Care program and others.

Table 3 2024 Net Patient Revenue by Payer Type (in millions)

Major Payer Type	Net Patient Revenue	Net Patient Revenue (% of Total)
Medicare	$6,892.3	28.7%
Medicaid	$3,920.5	16.3%
Commercial	$11,862.9	49.4%
Self-Pay	($5.6)	-0.02%
Colorado Indigent Care Program (CICP)/Other[28]	$1,351.2	5.6%
Total	$24,021.5	100.0%

In Table 3, totals for net patient revenue by payer type is represented in millions. In 2024, total net patient revenue was $24.0 billion. The commercial payer category made up approximately half (49.4%) of total net patient revenue at $11.8 billion. The next largest payer category was Medicare, representing 28.7% of total net patient revenue or $6.8 billion. Medicaid net patient revenue was $3.9 billion, or 16.3% of the total net patient revenue. CICP/Other net patient revenue totaled $1.3 billion or 5.6%, and self-pay totaled negative $5.6 million.

Table 4 2024 Net Patient Revenue by Payer Type by Hospital Peer Group (in millions and as % of Peer Total)

Payer Type	Large	Large (%)	Medium	Medium (%)	Small	Small (%)
Medicare	$5,091.1	27.5%	$1,081.9	30.5%	$719.4	36.3%
Medicaid	$3,127.0	16.9%	$443.1	12.5%	$350.4	17.7%
Commercial	$9,269.3	50.1%	$1,816.9	51.2%	$776.7	39.2%
Self-Pay	($129.9)	-0.7%	$85.8	2.4%	$38.5	2.0%
CICP/Other	$1,138.0	6.2%	$119.0	3.3%	$94.2	4.8%
Total	$18,495.5	100.0%	$3,546.8	100.0%	$1,979.2	100.0%

In Table 4, 2024 net patient revenue by payer type is reported by hospital peer groups. For the large peer group, net patient revenue totaled $18.5 billion or 76.0% of total net patient

[28] The CICP/Other category includes CICP, Other, and CHAMPUS/Tricare.

revenue. The commercial payer category represents about half, or 50.1%, of the large peer group's total at $9.2 billion. For the medium peer group, net patient revenue totaled $3.5 billion, 15.8% of the total for 2024.The commercial payer category was approximately half the medium peer group's net patient revenue with $1.8 billion, or 51.2%, and Medicare with $1.0 billion, or 30.5%. For the small peer group, net patient revenue totaled $1.9 billion, which was 8.2% of total net patient revenue for 2024. While commercial net patient revenue is the largest portion of the small peer group's total at $776.7 million, or 39.2%, the Medicare category, $719.4 million or 36.3%, represented a larger portion of the small peer group's net patient revenue compared to the large and medium peer groups, 27.5% and 30.5%, respectively. Most hospitals in the small peer group are located in rural areas of the state where the population tends to be older and more residents are covered by Medicare, compared to urban areas.[29] In 2024, Self-pay for the large peer group saw a loss of $129.9 million, which resulted from increased uncompensated care costs in the Self-pay category. This is concentrated in the large peer group, which is comprised of urban areas throughout the state. Further details are available in uncompensated care cost sections below.

Table 5 2024 Net Patient Revenue by Payer by DOI region (in millions)

Payer Type	Medicare	Medicaid	Commercial	Self-pay	CICP/ Other	Total
Boulder	$413.1	$161.9	$727.3	$16.3	$27.3	$1,345.9
Colorado Springs	$744.3	$388.1	$1,121.0	$32.0	$198.2	$2,483.5
Denver	$3,408.9	$2,301.5	$6,977.8	($160.2)	$783.5	$13,311.5
East	$319.3	$217.0	$324.7	$19.4	$37.0	$917.4
Ft. Collins	$558.3	$149.1	$811.4	$9.9	$77.0	$1,605.6
Grand Junction	$312.4	$140.1	$410.9	$2.6	$67.4	$933.4
Greeley	$182.9	$108.2	$243.1	$6.9	$18.2	$559.2
Pueblo	$228.3	$158.0	$194.2	($15.2)	$54.6	$619.8
West	$724.9	$296.7	$1,052.7	$82.8	$88.1	$2,245.1
Total	$6,892.3	$3,920.5	$11,862.9	($5.6)	$1,351.2	$24,021.5

[29] See page 8 of Colorado Rural Health Center 2023 Snapshot of Rural Health February Final Release (2023) Retrieved from https://coruralhealth.org/wp-content/uploads/2013/10/2023-Snapshot-of-Rural-Health-FINAL-Final.pdf

Table 6 2024 Net Patient Revenue by Payer by DOI Region (as % of Region Total)

Payer Type	Medicare	Medicaid	Commercial	Self-pay	CICP/ Other
Boulder	30.7%	12.0%	54.0%	1.2%	2.0%
Colorado Springs	30.0%	15.6%	45.1%	1.3%	8.0%
Denver	25.6%	17.3%	52.4%	-1.2%	5.9%
East	34.8%	23.7%	35.4%	2.3%	4.0%
Ft. Collins	34.8%	9.3%	50.5%	0.6%	4.8%
Grand Junction	33.5%	15.0%	44.0%	0.3%	7.2%
Greeley	32.7%	19.4%	43.5%	1.2%	3.2%
Pueblo	36.8%	25.5%	31.3%	-2.5%	8.8%
West	32.3%	13.2%	46.9%	3.7%	3.9%
Total	28.7%	16.3%	49.4%	0.0%	5.6%

In Table 5 and Table 6, 2024 net patient revenue by payer type is reported by the nine DOI regions. The Denver region represents the majority of net patient revenue at $13.3 billion, or 55.4%. It also had the largest total net patient revenue for each payer type. In the majority of regions, commercial net patient revenue represented the highest proportion of total net patient revenue, except the Pueblo region whose highest proportion was Medicare at 36.8%.

In 2024, Medicare net patient revenue was approximately 28.7% for the entire state, while Medicaid net patient revenue was 16.3%. In 2024, commercial net patient revenue was almost half of all total net patient revenue with 49.4%. In 2024, CICP/Other net patient revenue was 5.6% for the entire state. Across all regions in 2024, Medicaid total net patient revenue averaged 16.7% of the total net patient revenue. On average, the commercial percentage of total net patient revenue for each region is 45.3%. Medicare represented the second highest percent of net patient revenue at 32.0% for all DOI regions.[30]

Uncompensated Care Costs

Uncompensated care costs are the estimated amounts that hospitals actually incur to

[30] DOI region methodology is described in the appendix.

provide services left unpaid by patients. Uncompensated care costs are calculated by adding charity care (services the hospital has agreed to write off) and bad debt charges (services the hospital expected payment for but did not receive) and multiplying by a cost-to-charge ratio.[31] Each individual hospital has a cost-to-charge ratio, and it is calculated by total expenses (exclusive of bad debt) divided by the sum of total charges and other operating revenue. Table 7 shows uncompensated care costs by peer group from 2019 to 2024, while Table 8 shows the percent change of uncompensated care costs by peer group between 2019 and 2024. The PHE unwind took place from May 2023 through April 2024. During this process, individuals no longer eligible for Medicaid were disenrolled. Payer mix, available in Graph 13 and Table 39, and Uncompensated care cost in Table 7, show little financial change for hospitals between 2022 and 2023, when the PHE unwind started. However, the end of continuous coverage for Medicaid in 2023-2024 likely contributed to a 44% surge in charity care costs, reflecting coverage loss rather than hospital pricing shifts. The increase came from the Self-Payer groups, which typically represent uninsured and underinsured individuals – usually those who are working in jobs that don't offer benefits.[32] Between 2023 and 2024 there was also a decrease in Medicaid payer mix of 2.2 percentage points, which is the largest change for Medicaid since the expansion of Medicaid in 2014. It should be noted that the population's uninsured rate, depending on data source, has remained relatively the same percentage or decreased when compared to pre-pandemic levels.[33]

Table 7 Uncompensated Care Costs by Hospital Peer Groups (in millions)

Year	Large	Medium	Small	Total
2019	$343.6	$64.3	$41.3	$445.9
2020	$374.0	$77.3	$42.6	$494.1
2021	$373.5	$66.1	$44.0	$483.6
2022	$417.7	$75.2	$51.1	$544.0
2023	$415.7	$76.4	$52.7	$544.9
2024	$527.2	$123.3	$66.2	$716.7

[31] See appendix B for definition and formula for uncompensated care costs and cost-to-charge ratio.
[32] Anecdotal reports from hospitals suggested the influx of migrants to the Denver metro area may be one factor in the increase of Self Pay uncompensated care.While HCPF cannot determine the proportion of the rise that is due to migrant populations, this care would be included in the Self-Pay category. See: https://www.beckershospitalreview.com/hospital-management-administration/its-going-to-break-denver-health-ceo-speaks-out-on-uncompensated-migrant-care/ and https://www.bizjournals.com/denver/news/2024/02/16/colorado-hospitals-uchealth-migrant-medicaid.html.
[33] See footnotes 3 and 4 above.

Table 8 Uncompensated Care Costs Percent Change by Hospital Peer Group

Year	Large	Medium	Small	Total
2019-20	8.8%	26.6%	3.8%	10.8%
2020-21	-0.1%	-13.8%	1.6%	-2.1%
2021-22	11.9%	13.0%	10.3%	11.9%
2022-23	-0.5%	1.6%	9.9%	0.7%
2023-24	26.8%	61.3%	25.4%	31.5%

Overall, uncompensated care for the large peer group increased by 26.8%, or $111.5 million from 2023 to 2024. The medium peer group uncompensated care increased by $46.9 million, or 61.3%. The small peer group uncompensated care increased overall by 25.4%, or $13.4 million. In total, uncompensated care costs increased by $171.7 million, or 31.5%, between 2023 and 2024. This increase in uncompensated care costs was driven by increases in charity care services provided. As noted above in the COVID-19 methods section, uncompensated care cost increases between 2023-2024 were not driven by inflation, unlike previous years. Notably, 46% of the increase in uncompensated care was concentrated in four facilities, detailed in the narrative immediately after Table 18.

Charity Care Costs

Charity care is one of two components of uncompensated care. It is defined as health services for which hospitals do not expect to receive payment – in full, or in part – because a hospital has determined, with the assistance of the patient, that the patient is unable to pay.[34,35] From 2019 to 2024, charity care costs increased by 94.0%, or an increase of $230.9 million. The increase was primarily during 2023-2024. A major factor in the increase of charity care costs between 2019 and 2023 was the increase in inflation. When adjusted for inflation, charity care costs increased by 12.3%, or an increase of $37.3 million between 2019 and 2023.[36] Between 2023 and 2024, the increase was primarily due to increased charity care provided to underinsured populations. Graph 5 demonstrates how uncompensated care costs have increased as a percentage of total expenses. Reporting of charity care costs can be found in Table 9 and Table 10 below. A breakdown of uncompensated care costs by system can be found in Table 18.

[34] Definition of Uncompensated Care. Retrieved from https://www.aha.org/system/files/2019-01/uncompensated-care-fact-sheet-jan-2019.pdf.
[35] HCPF uses a cost to charge ratio to determine costs within this section. For more information on the cost to charge ratio see the definition within Appendix B of this report.
[36] See footnote 22. 2019 to 2023 CPI was pulled from the BLS's website: https://www.bls.gov/cpi/data.htm

Table 9 Charity Care Costs by Hospital Peer Group (in millions)

Year	Large	Medium	Small	Total
2019	$204.1	$25.6	$16.0	$245.7
2020	$234.2	$32.0	$10.3	$276.5
2021	$247.1	$36.1	$11.1	$294.3
2022	$272.3	$41.7	$10.8	$324.8
2023	$277.9	$40.4	$12.0	$330.4
2024	$382.6	$76.1	$18.2	$476.9

Table 10 Charity Care Costs Percent Change by Hospital Peer Group

Year	Large	Medium	Small	Total
2019-20	14.8%	25.1%	-35.7%	12.5%
2020-21	5.5%	12.8%	7.5%	6.4%
2021-22	10.2%	15.6%	-2.6%	10.4%
2022-23	2.0%	-3.1%	11.0%	1.7%
2023-24	37.7%	88.2%	52.3%	44.4%

Table 10 shows the percent change for each hospital peer group from 2023 to 2024. Overall, charity care costs increased by $146.6 million, or 44.4%, from 2023 to 2024, which is significantly higher than the percent change from the previous year (2022-23) when charity care costs increased by 1.7%, or $5.4 million. The large peer group represented most of the overall increase with an addition of $104.7 million over the period, or an increase of 37.7%. The medium increased by $35.7 million or an increase of 88.2%. The small peer group increased by $6.3 million or an increase of 52.3%.

Bad Debt Costs

Bad debt is the other portion of uncompensated care.[37] Bad debt is a record of lost revenue for health services for which a hospital determined the patient had a financial responsibility to pay, but did not. This is in contrast to charity care, in which hospitals have determined before the billing process begins that patients would pay nothing or reduced amounts. From 2019 to 2024, bad debt increased by 19.9% or $39.8 million. However, when adjusted for inflation, bad debt costs between 2019 and 2024 actually declined by 2.7%, or a decrease of

[37] See footnote 15.

$6.6 million.[38] The shift in uncompensated care costs away from bad debt and towards charity care might reflect improved patient screening on the part of the hospitals.

Table 11 Bad Debt Costs by Hospital Peer Group (in millions)

Year	Large	Medium	Small	Total
2019	$139.5	$35.4	$25.3	$200.2
2020	$139.8	$45.2	$32.6	$217.6
2021	$126.4	$30.5	$32.5	$189.3
2022	$145.4	$33.5	$37.3	$216.2
2023	$137.9	$36.0	$40.9	$214.7
2024	$144.6	$47.2	$48.0	$239.9

Table 12 Bad Debt Costs Percent Change by Hospital Peer Group

Year	Large	Medium	Small	Total
2019-20	0.2%	27.7%	28.9%	8.4%
2020-21	-9.6%	-32.6%	-0.3%	-13.0%
2021-22	15.1%	9.9%	14.8%	14.2%
2022-23	-5.2%	7.5%	9.6%	-0.7%
2023-24	4.9%	31.1%	17.6%	11.7%

In Table 12, the percent change of bad debt for each peer group is presented. In the aggregate, bad debt increased by $25.1 million between 2023 and 2024, or 11.7%. Bad debt for the large peer group increased by $6.8 million, or 4.9%. The medium peer group saw an increase in bad debt of $11.2 million, or 31.1%, while the small peer group saw an increase in bad debt over the period of $7.2 million, or 17.6%. Compared to the previous year, these are large increases in bad debt costs. However, bad debt costs did not increase as much as charity care costs. The recent increases in charity care and bad debt over the last few years raise concerns about patients' ability to pay for hospital services; however, the limited changes in bad debt over the entire period and the increase in charity care may also indicate that hospitals are doing an improved job of screening patients.

[38] See footnote 24. 2019 to 2023 CPI was pulled from the BLS's website: https://www.bls.gov/cpi/data.htm.

2024 Uncompensated Care Costs by Payer Type

Table 13 2024 Uncompensated Care Costs by Payer Type (in millions)

Major Payer	Bad Debt Costs	Bad Debt % of Total	Charity Care Costs	Charity Care % of Total	Uncompensated Care Costs	Total costs % of Total
Medicare	$13.1	5.3%	$4.7	1.0%	$17.8	2.4%
Medicaid	$7.6	3.1%	$18.1	3.8%	$25.7	3.6%
Commercial	$69.0	28.8%	$26.1	5.4%	$95.0	13.2%
Self-pay	$135.5	56.6%	$306.3	64.0%	$441.8	61.5%
CICP/ Other	$14.6	6.1%	$121.7	25.8%	$136.3	19.2%
Total	$239.9	100.0%	$476.9	100.0%	$716.7	100.0%

In Table 13, uncompensated care costs are represented in total, bad debt, and charity care by payer type and as a percentage of total costs. In 2024, uncompensated care costs totaled $716.7 million and were primarily made up of the self-pay category with $441.8 million, or 61.5%. The second highest payer type to contribute to uncompensated care costs was the CICP/Other payer type with $136.3 million in uncompensated care costs. The lowest proportion of uncompensated care costs came from the Medicare payer type category with $17.8 million in uncompensated care costs, or 2.4%, followed by Medicaid with $25.7 million in uncompensated care costs, or 3.6%.

Between 2023 and 2024, total uncompensated care costs increased by 31.5%, or $171.7 million. Charity care costs totaled $476.9 million, or 66.5% of total uncompensated care. The self-pay payer category made up most of charity care in 2024, representing 64.0% of total charity costs, or $306.3 million. The second largest category for charity care costs was the CICP/Other category, at $121.7 million, or 25.8% of total charity care costs. Between 2023 and 2024, total charity care costs increased by 44.4%, or $146.6 million.

Bad debt costs were $239.9 million, representing approximately 33.5% of total uncompensated care costs. The self-pay category made up over half of the costs for bad debt or 56.6%, representing $135.5 million. The next highest category was the commercial payers at 28.8%, or $69.0 million. Between 2023 and 2024, total bad debt costs increased by 11.8%, or an increase of $25.1 million.

2024 Charity Care Costs by Payer Type

Table 14 2024 Charity Care Costs by Payer by Peer Group (in millions)

Payer Type	Large	Large (%)	Medium	Medium (%)	Small	Small (%)	Total	Total (%)
Medicare	$2.7	0.7%	$1.0	1.3%	$0.9	5.0%	$4.7	1.0%
Medicaid	$15.5	4.1%	$1.5	1.9%	$1.1	6.3%	$18.1	3.8%
Commercial	$18.1	4.8%	$6.1	7.8%	$1.8	9.1%	$26.0	5.4%
Self-pay	$236.8	61.9%	$58.3	76.6%	$11.2	56.5%	$306.3	64.0%
CICP/ Other	$109.4	28.5%	$9.3	12.4%	$3.1	23.2%	$121.7	25.8%
Total	$382.6	100.0%	$76.1	100.0%	$18.2	100.0%	$476.9	100.0%

In Table 14, charity care costs are broken down by hospital peer groups and by major payer types. In 2024, the large peer group made up the majority of charity care costs, which totaled $382.6 million, or 80.8% of the total charity care costs. Self-pay payers made up 61.9% of charity care costs for the large peer group, or $236.8 million. The medium peer group made up approximately 15.5% of total charity care costs, or $76.1 million. The small peer group made up 3.7% of total charity care costs with $18.2 million. The self-pay payer category made up the majority of the small and medium peer groups' charity care costs at $11.2 million and $58.3 million, respectively. The CICP/Other category increased more than any other payer type between 2023 and 2024. Overall, the large peer group represented the majority of charity care costs for each payer type, ranging from 71.2% (Medicare) and 91.6% (Medicaid). This is to be expected, large hospitals see more patients.

Table 15 2024 Charity Care Costs by Payer Type by DOI Region (in millions)

DOI Region	Medicare	Medicaid	Commercial	Self-pay	CICP/ Other	Total
Boulder	$0.3	$0.7	$1.7	$18.4	$1.4	$22.5
Colorado Springs	$0.3	$1.3	$3.4	$28.1	$2.5	$35.7
Denver	$1.5	$12.4	$12.2	$183.9	$102.6	$312.6
East	$0.3	$0.3	$1.6	$9.2	$0.9	$12.4

DOI Region	Medicare	Medicaid	Commercial	Self-pay	CICP/ Other	Total
Ft. Collins	$0.3	$0.1	$1.5	$15.1	$0.2	$17.2
Grand Junction	$0.4	$1.0	$1.4	$7.7	$3.1	$13.6
Greeley	$0.1	$0.3	$0.3	$11.8	$1.2	$13.7
Pueblo	$0.2	$0.3	$0.6	$6.1	$0.1	$7.3
West	$1.1	$1.9	$3.3	$25.9	$9.7	$42.0
Total	$4.7	$18.1	$26.1	$306.3	$121.7	$476.9

In Table 15, charity care costs are represented in total for each payer type, broken down by DOI regions. In 2024, total charity care costs were $476.9 million. The majority of charity care costs occurred in the Denver region at $312.6 million, or 66.8%. This is to be expected as Denver represents approximately 51% of the state population, and is the location of Colorado's urban safety net hospital, Denver Health. The second largest region in total for charity care costs was the West region with $42.0 million, or 8.8%.

2024 Bad Debt Costs by Payer Type

Table 16 2024 Bad Debt Costs by Payer by Peer Group (in millions)

Payer Type	Large	Large (%)	Medium	Medium (%)	Small	Small (%)	Total	Total (%)
Medicare	$5.1	3.5%	$1.4	2.9%	$6.7	13.2%	$13.1	5.3%
Medicaid	$4.3	3.0%	$1.1	2.3%	$2.2	4.3%	$7.6	3.1%
Commercial	$41.2	28.5%	$17.4	36.9%	$10.4	21.9%	$69.0	28.8%
Self-pay	$86.3	59.6%	$21.3	45.2%	$28.0	58.9%	$135.5	56.6%
CICP/ Other	$7.8	5.4%	$6.0	12.7%	$0.9	1.7%	$14.6	6.1%
Total	$144.6	100.0%	$47.2	100.0%	$48.0	100.0%	$239.9	100.0%

In Table 16, bad debt costs are reported by hospital peer groups and by major payer types. In 2024, the large peer group made up the majority of bad debt costs, which totaled $144.6 million, or 60.3% of the total bad debt costs. Self-pay made up 59.6% of bad debt costs for the large peer group, or $86.3 million, which decreased by $4.8 million from 2023. However,

for both the medium and small peer groups, self-pay bad debt costs increased from 2023 by $6.0 million and $11.5 million, respectively. The second largest payer category was the commercial payer for the large peer group, with $41.2 million, or 28.5% of the total large peer group. The medium peer group made up approximately 19.6% of total bad debt costs, or $47.2 million. The self-pay category made up the largest proportion of bad debt costs for the medium peer group with $21.3 million, or 45.2%. The small peer group made up approximately 19.8% of total bad debt costs with $48.0 million. Similar to the large and medium peer group, the self-pay category made up the majority of the small peer group's bad debt costs with $28.0 million, or 58.9% of total bad debt costs. Like the medium peer group, the small peer group saw a larger proportion of bad debt allocated to commercial payers and CICP/Other than the large peer group. Overall, the large peer group made up the majority of bad debt costs for each payer type, ranging from 57.6% (Medicaid) to 74.2% (Self Pay). The exception here is the CICP/Other category in which the small peer group was the largest. The self-pay category made up the majority of total bad debt costs with $135.5 million, or 56.6%; followed by the commercial payer group with $69.0 million, or 28.8%.

Table 17 2024 Bad Debt Costs by Payer Type by DOI Region (in millions)

DOI Region	Medicare	Medicaid	Commercial	Self-Pay	CICP/ Other	Total
Boulder	$0.2	$0.3	$3.6	$2.1	$0.6	$6.9
Colorado Springs	$1.1	$1.4	$7.2	$5.4	$1.1	$16.1
Denver	$4.1	$3.4	$30.9	$68.8	$6.1	$113.3
East	$2.5	$1.1	$3.9	$15.6	$0.3	$23.2
Ft. Collins	$0.6	$0.1	$5.7	$6.3	$0.1	$12.8
Grand Junction	$0.1	$0.1	$1.4	$5.2	$2.5	$9.4
Greeley	$0.6	$0.1	$3.5	$4.5	$0.1	$8.8
Pueblo	($0.04)	($0.01)	($0.06)	$2.9	($0.01)	$2.8
West	$3.9	$1.1	$12.9	$24.5	$4.0	$46.5
Total	$13.2	$7.6	$69.0	$135.7	$14.7	$239.9

In Table 17, bad debt costs are represented in total for each payer type and broken down by DOI regions. In 2024, total bad debt costs were $239.9 million. The majority of bad debt costs were in the Denver region with $113.3 million, or 46.6%. This is the area where our state's largest safety net hospital, Denver Health, is located and where 51% of Coloradans

reside.[39] The second largest region in total for bad debt costs was the West region with $46.5 million, or 19.1%. The Denver region was the driver of bad debt costs in 2024 and made up the largest portion of each payer type. The Pueblo region saw negative bad debt costs in 2024 for several payers because of contractual adjustments in which previous year's bad debt was counted in this fiscal year. Table 18 shows total uncompensated care costs for each hospital system and the break out of bad debt and charity care costs. Similar to the Pueblo region in Table 17, HCA HealthONE saw negative bad debt costs which resulted from contractual adjustments from previous year's bad debt accounts.

Table 18 2024 Uncompensated Care costs by System (in millions)

System	Bad Debt Costs	Charity Care Costs	Total Uncompensated Care Costs	Total Uncompensated Care Costs % Change (2023 -34)
AdventHealth	$5.1	$40.4	$45.5	184.4%
Banner Health	$8.7	$14.5	$23.3	23.3%
Children's	$12.8	$10.1	$22.9	106.3%
Commonspirit	$7.2	$85.4	$92.6	90.9%
HCA HealthONE[40,41]	($15.8)	$44.0	$28.2	-30.7%
Intermountain Health	$16.6	$48.9	$65.4	19.6%
San Luis Valley	$5.3	$0.1	$5.4	38.5%
UCHealth	$59.5	$96.5	$156.0	20.5%
Total Independent	$140.4	$135.5	$275.9	23.9%
Denver Health	$71.4	$103.5	$174.7	23.5%
All Other	$69.0	$32.0	$101.2	24.6%

[39] Denver DOI region includes Adams, Arapahoe, Broomfield, Clear Creek, Denver, Douglas, Elbert, Gilpin, Jefferson and Park counties. Source: 2022 county population data from the Colorado State Demography Office.

[40] A hospital can report negative bad debt costs when, due to improved collection practices or unexpected patient payments, the amount of money they actually collected from patients exceeds their initial estimate of uncollectible debt, resulting in a net "gain" on the bad debt expense, which is reflected as a negative value on financial statements.

[41] Within financial transparency reporting HCA HealthONE reports uninsured discounts that do not conform to HCA HealthONE's charity care program requirements as administrative write-offs which are written off prior to billing the patient. These write-offs would not be captured in uncompensated care costs. Between 2023 and 2024 HealthONE saw an increase in administrative write-offs. HCPF is reviewing other system's uninsured discounts to ensure that reporting of charity care and bad debt write-offs are consistently reported across systems.

System	Bad Debt Costs	Charity Care Costs	Total Uncompensated Care Costs	Total Uncompensated Care Costs % Change (2023 -34)
Independent				
Grand Total	$239.9	$476.9	$716.7	31.0%

At the system level, total uncompensated care costs ranged from $5.4 million for San Luis Valley, a two rural hospital system, to $156.0 million for UCHealth. Overall, the independent hospitals, which consists of 38 hospitals, had a majority of uncompensated care costs in Colorado, which was primarily driven by Denver Health. Statewide, Denver Health alone makes up 24.4% of all total uncompensated care costs. In 2024 Denver Health, a single hospital, had more charity care costs and total uncompensated care costs than any system. It is also relevant to point out that in 2024 all of these systems had positive total profit margins at the national level, shown in Graph 9, despite the inclusion of these uncompensated costs. However, between 2023 and 2024 all systems, except HCA HealthONE, saw an increase in total uncompensated care costs ranging from a 19.6% increase for Intermountain Health to a 184.4% increase for AdventHealth. While Denver Health saw an increase of 23.5% in total uncompensated care costs, it maintained a similar percentage of the total for all categories of uncompensated care costs. While system hospitals have taken on more uncompensated care in the past year, Denver Health still bears the largest burden of Colorado's under and uninsured individuals, despite being much smaller than system hospitals.

The top four hospitals, which represent 46% of the total increase in uncompensated care in 2024, are: Denver Health, University of Colorado Hospital, St Anthony's Hospital, and Children's Hospital Colorado.

Table 19 2024 Uncompensated Care By County Designation (in millions)[42]

System	Bad Debt Costs	Charity Care Costs	Total Uncompensated Care Costs
Frontier	$15.7	$2.4	$18.1
Rural	$55.7	$52.2	$107.9
Urban	$168.6	$422.0	$590.6
Grand Total	$239.9	$476.9	$716.7

[42] County Designations are provided by the Colorado Rural Health Center and retrieved from: https://coruralhealth.org/#/

In 2024, a majority of uncompensated care was provided by hospitals within urban counties, which are primarily located along the front range area, as well as Mesa county on the Western Slope. Urban hospitals accounted for 82.6% of all uncompensated care costs, whereas rural and frontier hospitals accounted for 14.9% and 2.3%, respectively. Denver Health is contained within the urban hospital group, and approximately represents 29.5% of all uncompensated care for the urban group.[43] As the sole urban safety-net hospital, Denver Health is taking on a larger portion of uncompensated care than any other hospital, especially when compared to other urban hospitals.

Total Operating Expense Growth

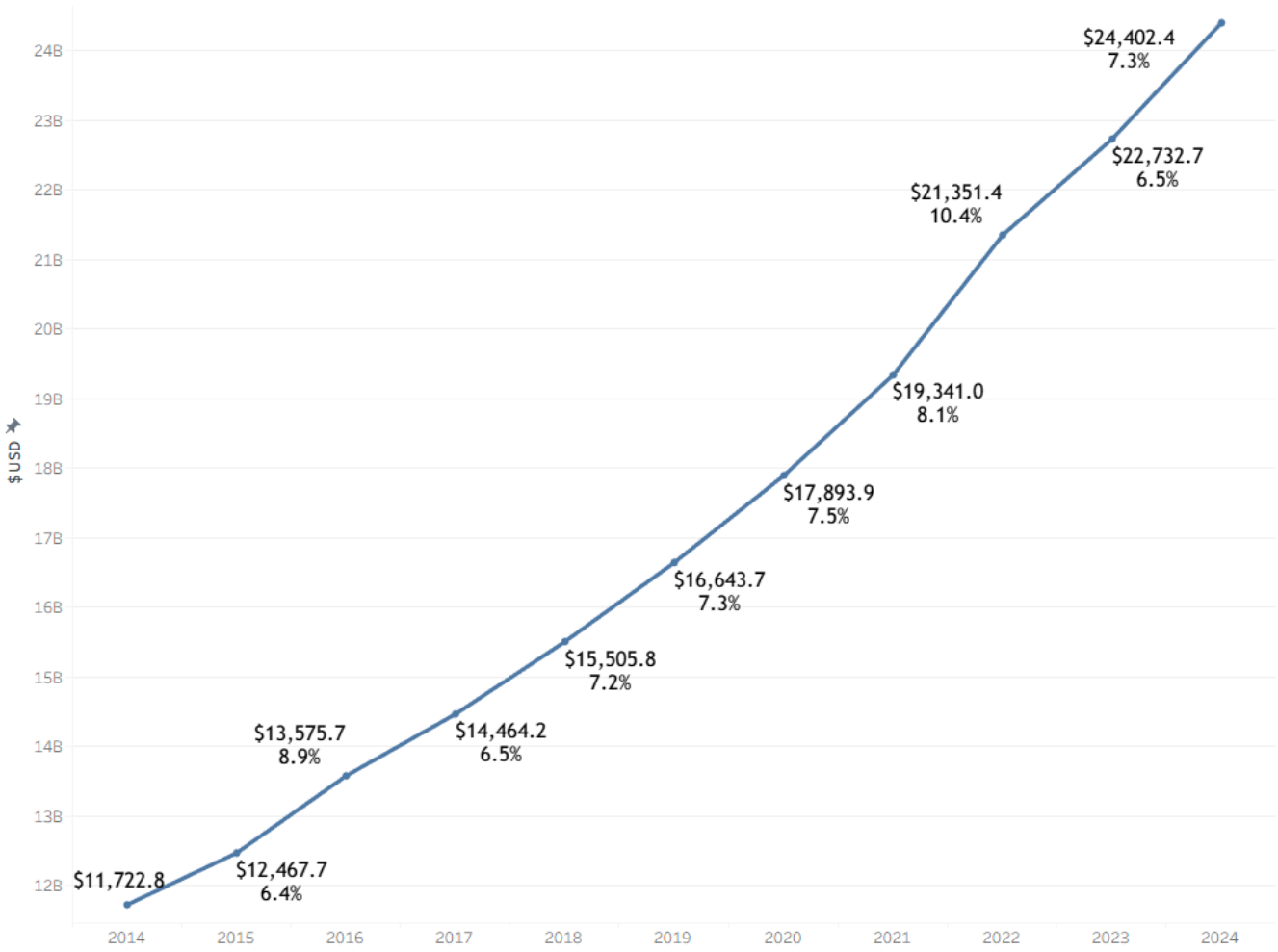
Operating expenses for hospitals are those costs incurred from the normal business operations of running and operating a hospital. For a hospital, these can include salaries, rent, management fees, purchase of supplies, and utilities.

In Graph 2 and Table 20, total operating expenses for all reporting hospitals is displayed for the hospital fiscal years 2014 through 2024. Between this period, the total operating expenses increased by $12.8 billion, or 108.2%. Each year, total operating expenses grew between $2.0 billion and $744.8 million, or between 10.4% and 6.4%, with an average growth of $1.2 billion or 7.6% each year. When adjusted for inflation, total operating expense grew by $8.9 billion, or an increase of 57.1% between 2014 and 2024.[44] Comparatively, the Colorado population grew by 9.2% for the period 2014 to 2024, according to the Colorado State Demographer.[45] When adjusted for both inflation and population together, total operating expenses increased by 43.8% from 2014 to 2024.

As total operating expense represents the amount a hospital spends providing services to patients, changes from unexpected events like COVID-19 affect this measure. The change in total operating expense from 2019 to 2020 is not markedly high compared to the previous year, nor compared to the following year. However, between 2021 and 2022 total operating expenses had a growth rate of 10.4%, the highest since the period of 2015 to 2016. This growth was primarily driven by increases in salaries and wages for staff during the COVID-19 pandemic, specifically a large increase in contracted labor which reached an all time high in 2022.

[43] The urban group consists of 43 hospitals.
[44] See footnote 20. 2014 to 2024 CPI was pulled from the BLS's website: https://www.bls.gov/cpi/data.htm.
[45] Information retrieved from: https://demography.dola.colorado.gov/assets/html/gis_applications.html#population.

Graph 2 Total Operating Expense (in millions)



COLORADO
Department of Health Care Policy & Financing

Table 20 Total Operating Expense by Total and by Hospital Peer Group (in millions)

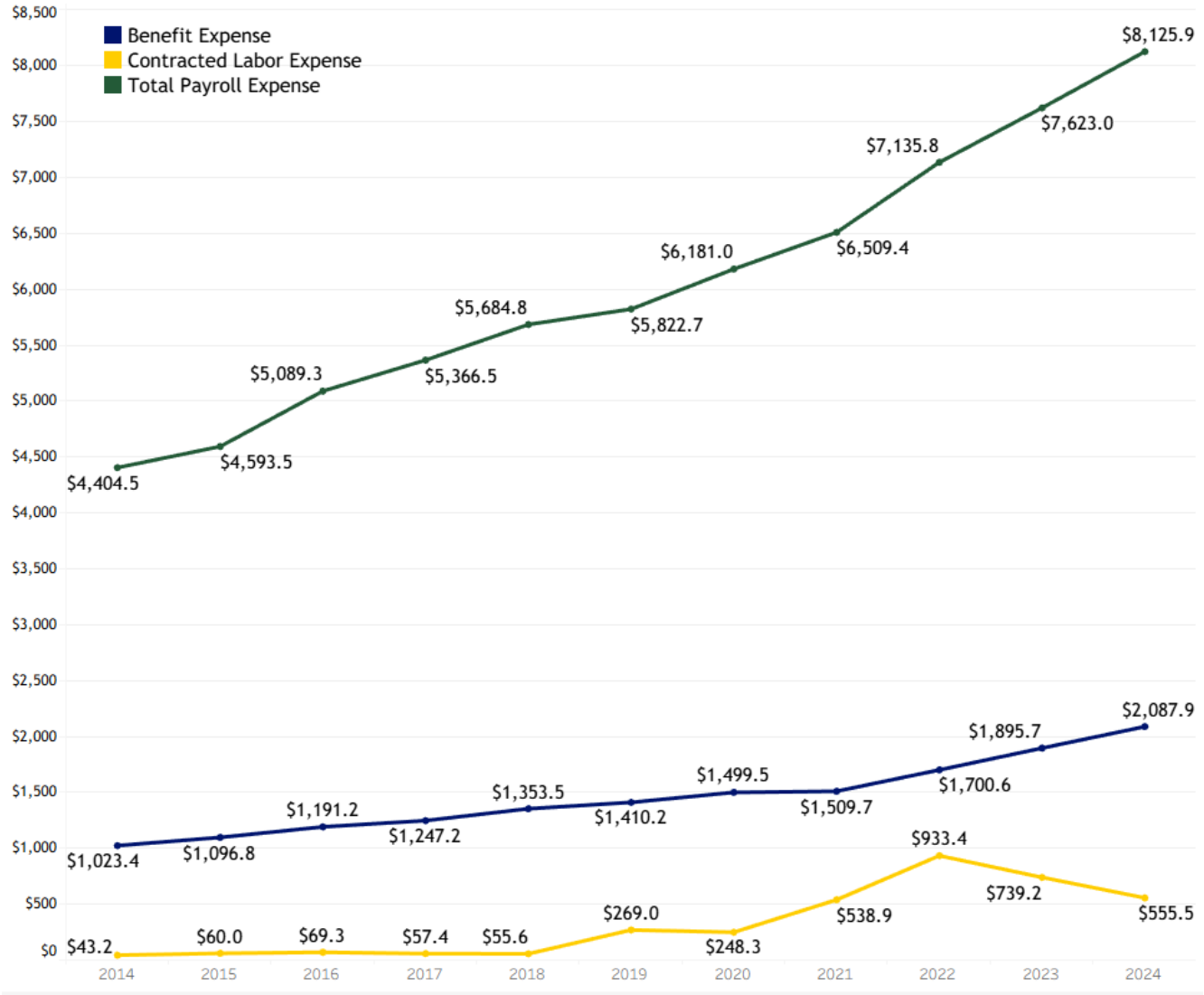
Year	Large	Medium	Small	Total
2014	$10,059.6	$1,007.6	$655.7	$11,722.8
2015	$10,622.5	$1,114.3	$730.8	$12,467.7
2016	$11,530.5	$1,221.1	$824.1	$13,575.7
2017	$12,306.6	$1,298.5	$859.2	$14,464.2
2018	$12,966.1	$1,527.3	$1,012.4	$15,505.8
2019	$13,209.1	$2,085.8	$1,348.7	$16,643.7
2020	$13,893.2	$2,409.6	$1,591.0	$17,893.9
2021	$15,015.7	$2,520.0	$1,805.3	$19,341.0
2022	$16,466.5	$2,906.3	$1,978.6	$21,351.4
2023	$17,425.4	$3,154.9	$2,152.4	$22,732.7
2024	$18,522.8	$3,578.6	$2,301.1	$24,402.4

Total labor expenses, which includes salaries, wages, and benefits, are the largest drivers in operating expenses for hospitals. These expenses include total payroll, which includes all full-time equivalent employees (FTE), contracted labor (workers who are contracted from staffing agencies), and benefit expenses. On average, total salaries, wages, and benefits were 45.5% of all operating expenses between 2014 and 2024. Total payroll expense was the largest portion of all hospitals' operating expenses. Graph 3 shows the three major components of the total salaries, wages, and benefits expense: total payroll, contracted labor, and benefit expenses.

- Total payroll between 2014 and 2024 grew 84.5%, which was an increase of $3.7 billion. Between 2014 and 2024, total payroll expenses showed an average annual growth of 6.3%.
- Contracted labor expenses grew 2,055% from 2014 to 2022, or an increase of $891.2 million from $43.4 million to $934.6 million. Since 2022, contracted labor has decreased year over year.
    - Between 2019 and 2020 there was a slight reduction in contracted labor of 7.7%, or a decrease of $20.6 million.
    - Between 2020 and 2021, contracted labor grew by $290.6 million or an increase of 117.1%. This trend continued into 2022, where contracted labor grew by $395.8 million, or an increase of 73.5%, from 2021.

    - As stated above, contracted labor decreased significantly after 2022 as hospitals moved away from contracted labor, which was more typical during the PHE.
    - In 2024, the large and small peer groups saw a reduction in the contracted labor expense of $190.0 million and $4.4 million, respectively, from 2023. This indicates hospitals have implemented successful strategies to address significant workforce challenges fueled by the PHE.
- Between 2014 and 2024, benefit expenses grew 104.0% or an increase of $1.0 billion. Between 2014 and 2024, benefit expenses maintained a steady growth rate averaging 7.4%. The most recent years showed a greater uptick: benefit expenses grew by 11.5% in 2023 and 10.1% in 2024.

Graph 3 Total Payroll (FTE), Benefit and Contracted Labor Expenses (in millions)



Total Operating Expense Growth

Table 21 Total Operating Expense Percent Change by Hospital Peer Group

Peer Group	Total Operating Expense % Change (2023 -24)
Large	6.3%
Medium	13.4%
Small	6.9%
Total	7.3%

Table 21 shows the percent change of total operating expenses for each peer group. Between 2023 and 2024, overall operating expenses grew by 7.3%, or an increase of

$1.7 billion. This is a reduction in growth compared to the previous period 2021-2022, which was 10.4%, the highest rate of growth in the data for total operating expenses. Reported data spans between 2012 and 2024. The bulk of the overall increase was driven by the large peer group with an increase of $1.0 billion, or 6.5%, between 2023 and 2024. The small peer group also increased its total operating expenses by $148.7 million, or 6.9%, from 2023 to 2024. For the medium peer group total operating expenses increased by $423.7 million, an increase of 12.2%.

Operating Expense Mix

Hospitals submitted about 30 different types of expenses to HCPF. These expense types ranged from the highest expense category (salaries, wages, and benefits) to small 'fill-in' categories for expenses such as bank fees and debt issuance. To better understand operating expenses, HCPF asked hospitals to group expenses into four categories: direct patient, patient other, general and administrative, and other, in addition to reporting the total for each expense type.

The pie chart in Graph 4 displays the statewide mix of aggregate operating expenses by type for 2024 and illustrates that most Colorado hospital expenses are for patient services. Table 22 provides a more detailed breakdown of operating expenses and uses colors to indicate how the expenses are included in the operating expense pie chart of Graph 4. As noted in the graphic, patient expenses (service and other) represent approximately 74.8% of Colorado hospital operating expenses. Patient service expenses make up 66.2% of operating expenses and patient other expenses make up 8.6% of operating expenses.[46] Between 2023 and 2024, total patient expenses increased 8.0%, or an increase of $1.3 billion. This was driven by an increase in salaries and wages related to patient care.

General and administrative expenses represented 14.9%, while building and major equipment expenses generated 8.0% of operating expenses. Between 2023 and 2024, general and administrative expenses increased by 6.5%, or $208.5 million, and building and major equipment expenses increased by 6.2%, or $113.7 million. Other expenses represent approximately 2.4% of all operating expenses, and decreased by 1.9%, or $11.5 million, from 2023.

[46] For expenses that hospitals allocated as being for patients, HCPF chose expense lines that clearly relate to patient services to be classified as patient services, while the remainder are classified as patient other. Examples of expenses that hospitals reported as being for patients that fall in the patient other category include: contracted services, general other, insurance expense, management fees, provider fees and purchased services.

Graph 4 2024 Mix of Operating Expenses by Type

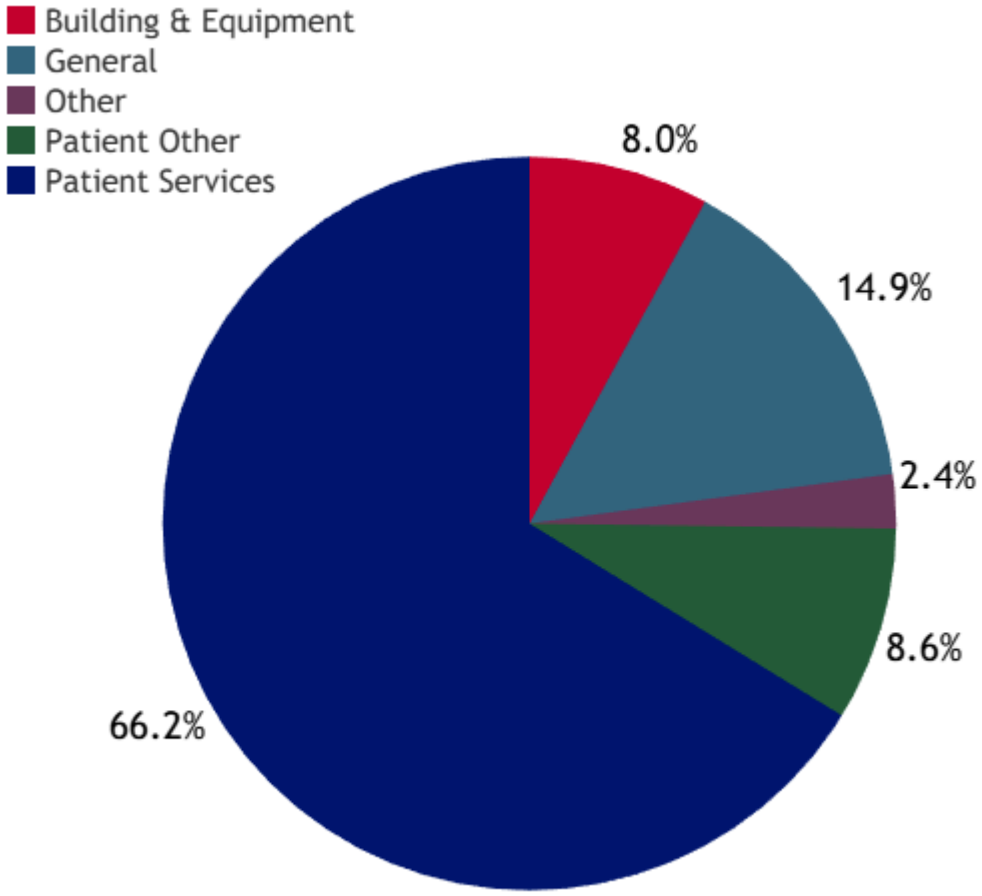


Table 22 2024 Mix of Operating Expenses by Type (in millions)

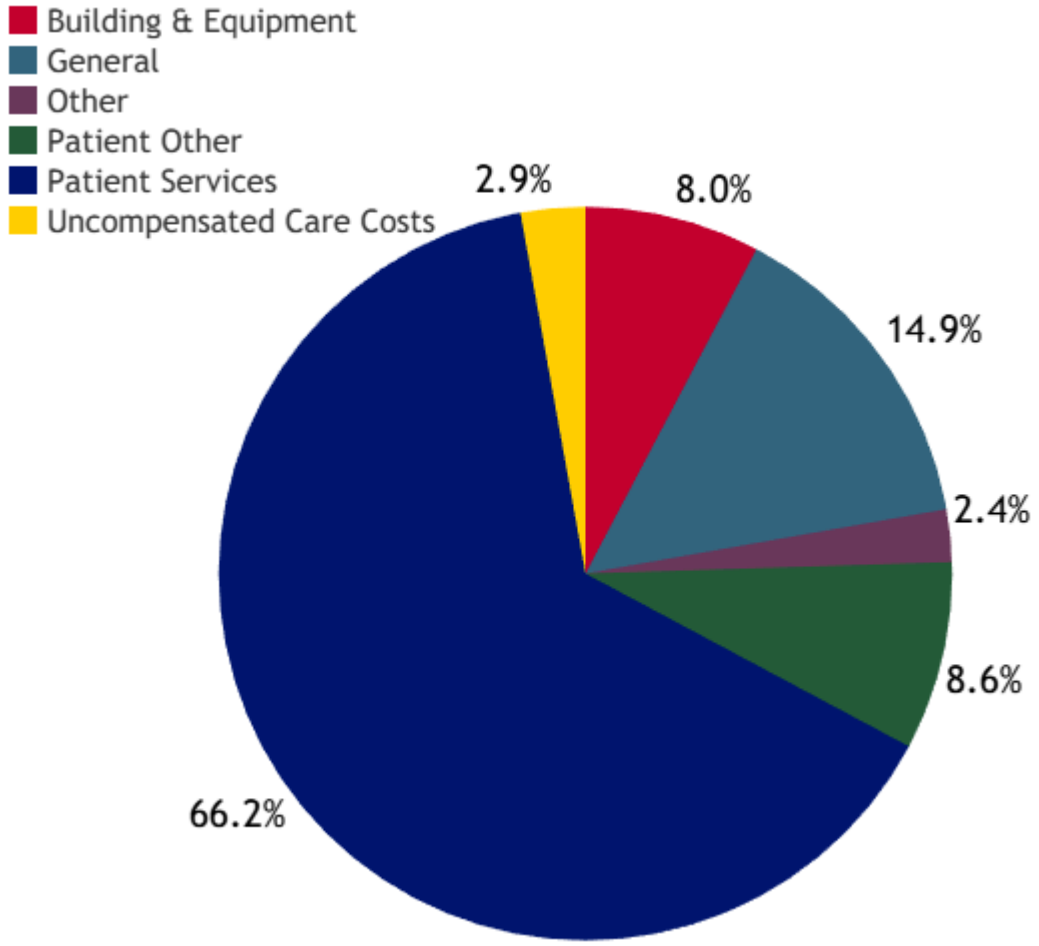
Expense Type	Expense	Direct Patient	Patient Other	General/ Admin	Other	Total
Services	Salaries, Wages, & Benefits	$8,404.6	$620.1	$1,556.9	$187.8	**$10,769.3**
Services	Contracted Labor[47]	$490.2	$30.4	$34.2	$0.6	**$555.5**
Services	Physician Remuneration	$1,372.1	$24.4	$10.5	$35.9	**$1,442.8**
Services	Total Supplies	$4,809.7	$67.9	$64.0	$23.0	**$4,964.6**
Services	All Other	$486.2	$376.6	$532.1	$170.2	**$1,565.1**

[47] The Contracted Labor line is a subset and included within Salaries, Wages, and Benefits and should not be included with summing the categories.

Expense Type	Expense	Direct Patient	Patient Other	General/ Admin	Other	Total
Other	Interest	$101.3	$0.3	$117.3	$16.4	**$235.4**
Other	Provider Fee	$776.3	$350.5	$80.6	$75.1	**$1,282.6**
Other	All Other	$1660.9	$263.9	$1,489.8	$112.7	**$3,527.3**
Building & Major Equipment	Depreciation	$1,044.6	$21.1	$218.7	$41.2	**$1,325.7**
Building & Major Equipment	Leases & Rental	$145.0	$14.9	$20.8	$5.9	**$186.5**
Building & Major Equipment	Maintenance & Utilities	$197.4	$70.7	$150.0	$10.8	**$428.9**
Total	**Total**	**$17,641.4**	**$1,789.3**	**$4,021.9**	**$637.9**	**$24,402.4**

Another way to examine hospital expenses is by including uncompensated care costs as an additional operating expense. As depicted in Graph 5, uncompensated care costs represent 2.9% of costs when included as an operating expense. When compared to previous years, uncompensated care costs have increased from 2.3% of operating expenses in 2023, to 2.9% in 2024. Starting in 2019, uncompensated care costs were 2.7% of total operating expenses, 2.8% in 2020, 2.5% in 2021, and 2.5% in 2022. The 2024 values are closer to 2019 and 2020 values. The stability in percentage of operating expenses for uncompensated care costs, even while uncompensated care cost dollar amounts have increased, indicates a widespread increase of expenses for hospitals concentrated especially in variable costs, such as salaries and supplies. The widespread increase of expenses will be monitored to determine if they are driven by inflation and population increases, or are an indication of inefficiencies.

Graph 5 2024 Mix of Operating Expenses with Uncompensated Care Costs by Type



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Graph *6* represents the mix of operating expense types by hospital peer group.

Graph 6 2024 Operating Expense Mix by Hospital Peer Group

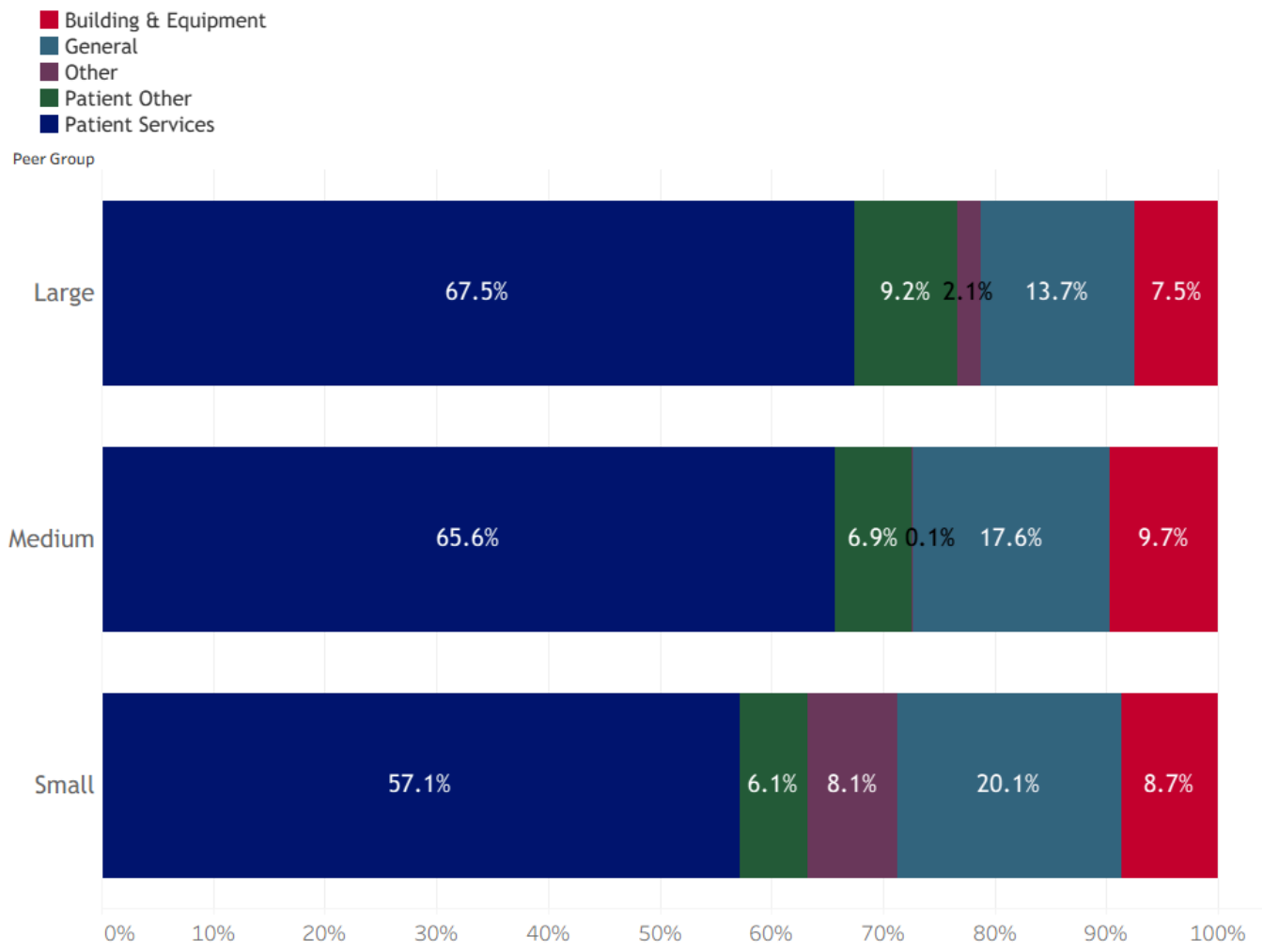

Table 23 2024 Operating Expense Mix by Hospital Peer Group[48]

Expense Type or Expense	Large	Medium	Small
Patient	**76.6%**	**72.6%**	**63.2%**
Patient Service	67.5%	65.6%	57.1%
Patient Other	9.2%	6.9%	6.1%
General/Administration	**13.7%**	**17.6%**	**20.1%**

[48] "Other" expenses are significantly larger for the small peer group, as small hospitals have less resources to categorize expenses appropriately, and when they cannot make the determination that an expense is a patient-related expense, smaller hospitals will allocate these expenses into the Other category.

Expense Type or Expense	Large	Medium	Small
Building & Major Equipment	**7.5%**	**9.7%**	**8.7%**
Depreciation	5.2%	6.7%	5.5%
Leases & Rental	0.7%	1.2%	0.9%
Maintenance & Utilities	1.7%	1.8%	2.3%
Other	**2.1%**	**0.1%**	**8.1%**
Grand Total	100.0%	100.0%	100.0%

For the large peer group, a greater proportion of expenses were allocated to patients in 2024 than in 2023. Patient services increased from 67.2% to 67.5%. Building and major equipment expenses remained the same at 7.5%.[49]

For the medium peer group, there was a small change in patient service expense from 66.5% to 65.6%. There was a decrease in total patient expense from 74.2% to 72.6% from 2023 to 2024. The medium peer group had the second largest patient service proportion.

For the small peer group, between 2023 and 2024 there was little change in total patient expense, increasing only from 63.1% to 63.2%. General and administrative expenses increased from 19.1% to 20.1% from 2023 to 2024, which continues the trend of higher general and administrative expenses for the small peer group. For all other expenses, there was a decrease from 8.9% to 8.1%.

A greater proportion of the large hospital peer group's operating expenses were allocated for patients at 76.6%, while the small hospital peer group's proportion of expenses allocated for patients was the lowest at 63.2%.

The small hospital peer group has the largest proportion of other expenses at 8.1% and general and administrative expenses at 20.1%. Smaller hospitals have more expenses that are not allocated to patient care. The proportion of general and administrative expenses for small hospitals has been increasing over the last few years and is an area on which HCPF will continue to focus. Spending more on maintaining operations versus serving patients could affect access to care for rural Coloradans. However, if these expenses are being used to increase access and financial stability, then this increase could signal better outcomes for rural Coloradans.

When operating expenses are grouped by DOI region, shown in Graph 7 and Table 24, there is regional variation for expense mix in patient and general and administration categories. For example, the Pueblo region has the highest proportion of expenses allocated to total patient expenses at 81.1%, followed by Fort Collins at 80.8%.

[49]See HCPF's 2024 Hospital Financial Transparency Report for 2022 values: https://hcpf.colorado.gov/sites/hcpf/files/2024%20Hospital%20Financial%20Transparency%20Report%20Appendix%20C%20V2.pdf.

On average, in 2024, building and major equipment expenses were approximately 8.0%. Overall, the West region was the highest at 10.3%, while the Grand Junction region was the lowest at 6.0%.

Additionally, on average in 2024, general and administrative expenses were approximately 16.1% between all regions, compared to the national aggregate of 17.0%.[50] The regions with the highest proportion of general and administrative expenses were the East region at 24.7% and the West region at 21.9%. This is likely because most hospitals within these regions are small or medium sized hospitals. This aligns with the analysis of expense by the peer groupings.

[50] The national aggregate amount of 17% was sourced from Medicare cost report data and retrieved from: Sahni, N. R., Istvan, B., Bello Thornhill, H., Joynt-Maddox, K. E., Cutler, D., & Emanuel, E. J. (2025). Availability of consistent, reliable, and actionable public data on US hospital administrative expenses. Health affairs scholar, 3(5), qxaf069. https://doi.org/10.1093/haschl/qxaf069

Graph 7 2024 Operating Expense Mix by DOI Region

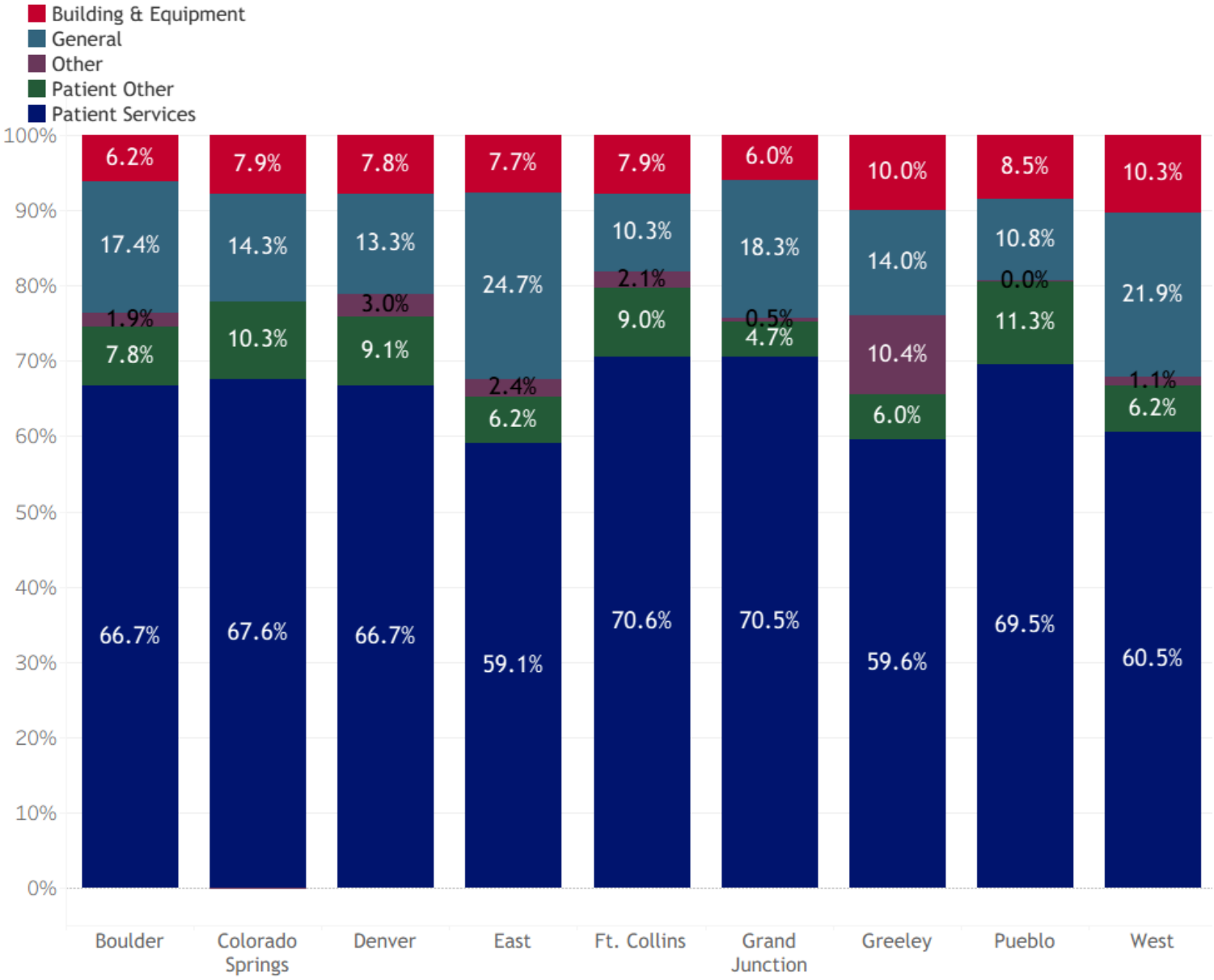

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Table 24 2024 Operating Expense Mix by DOI Region

DOI Region	Boulder	CO Springs	Denver	East	Ft Collins	Grand Junction	Greeley	Pueblo	West
Patient	**74.5%**	**77.9%**	**75.8%**	**65.3%**	**79.7%**	**75.2%**	**65.6%**	**80.8%**	**66.7%**
Patient Service	66.7%	67.6%	66.7%	59.1%	70.6%	70.5%	59.6%	69.5%	60.5%
Patient Other	7.8%	10.3%	9.1%	6.2%	9.0%	4.7%	6.0%	11.3%	6.2%
General/ Administration	**17.4%**	**14.3%**	**13.3%**	**24.7%**	**10.3%**	**18.3%**	**14.0%**	**10.8%**	**21.9%**
Building & Major Equipment	**6.2%**	**7.9%**	**7.8%**	**7.7%**	**7.9%**	**6.0%**	**10.0%**	**8.5%**	**10.3%**
Depreciation	4.9%	5.5%	5.4%	5.0%	5.1%	4.2%	6.9%	5.5%	6.6%
Leases & Rental	0.3%	1.0%	0.7%	0.6%	0.5%	0.8%	0.1%	0.5%	1.5%
Maintenance & Utilities	1.0%	1.4%	1.7%	2.0%	2.2%	1.1%	3.0%	2.4%	2.2%
Other	**1.9%**	**0.0%**	**3.0%**	**2.4%**	**2.1%**	**0.5%**	**10.4%**	**0.0%**	**1.1%**
Grand Total	**100%**	**100%**	**100%**	**100%**	**100%**	**100%**	**100%**	**100%**	**100%**

In Table 25, the percent change for comparable total expense categories are displayed. Between 2023 and 2024, total payroll expenses rose 6.6%, an increase of $502.9 million, whereas total salaries, wages, and benefits rose 5.0%, or an increase of $511.7 million.[51] In 2024, contracted labor expenses dropped by 24.9%, or $183.7 million. As discussed above, there has been a significant increase in contracted labor expenses over the last several years, though with a marked change after 2022. The large increase in contracted labor is due to factors including frontline health care workers leaving the industry (most notably mothers), low retention of staff nurses, rising wages, and worker stress and overtime. Hospital staffing shortages have led to increased use of staffing agency nurses, who are typically compensated at a higher rate than hospital-employed nurses.[52,53] Hospital total payroll has also been increasing, indicating hospitals are employing more health care workers and/or increasing reimbursement for employees.

Between 2023 and 2024, employee benefits increased by 10.2% or $192.5 million. This increase is similar to the previous year of analysis, but is a larger increase from the 0.7% increase of the 2020-2021 period.

Salaries, wages, and benefit expenses made up the majority of the increases in total

[51]See footnote 45.
[52]Lagasse, J. (2023, March). Hospitals' labor costs increased 258% over the last three years. Healthcare Finance News. healthcarefinancenews.com/news/hospitals-labor-costs-increased-258-over-last-three-years.
[53]Churchin, Emma (2023, June) How does Travel Nurse Pay Compare to Permanent Staff Nurses? Center for Economic and Policy Research. cepr.net/how-does-travel-nurse-pay-compare-to-permanent-staff-nurses/

operating expenses in 2024. These increases were due to health care labor market volatility in the last few years, with strains especially notable in 2022. HCPF will continue to monitor the impact of staffing-agency contracted labor, recognizing the recent investments made by the General Assembly intended to respond to health care workforce shortages and working conditions.

In 2023, total supplies expenses increased by 9.1%, or $376.6 million, from 2022. In 2024, total supply expense increased by $455.6 million, or 10.1%. Total supplies expenses have been increasing over the last several years faster than in previous years (between 2019 and 2020 there was an increase of 3.7%, or $117.0 million). This is not surprising as recent years have seen both inflation and an increased need for medical supplies and personal protective equipment due to the COVID-19 PHE. For maintenance and utilities, there was an increase of 3.9%, or $15.9 million. Finally, interest expenses increased 9.1%, or $19.6 million, between 2023 and 2024. HCPF will continue to monitor these trends in future years.

Table 25 2023 -24 Operating Expenses by Expense Type (in millions)

Expense	2024	$ Change (2023 - 24)	% Change (2023 - 24)
Physician Payroll Expense	$839.5	$105.2	14.3%
Non-physician Payroll Expense	$7,286.4	$397.7	5.8%
Total Payroll Expense	$8,125.9	$502.9	6.6%
Benefit Expense	$2,087.9	$192.2	10.1%
Contracted Labor Expense	$555.5	($183.7)	-24.9%
Total Salaries, Wages, & Benefits Expense	$10,769.3	$511.4	5.0%
Medical Supplies	$2,475.2	$157.0	6.8%
Medical Drugs	$1,806.5	$205.5	12.8%
Minor Equipment	$60.2	$13.7	29.4%
Other Supplies	$622.7	$79.0	14.5%
Total Supply Expense	$4,964.6	$455.2	10.1%
Business Development Expense	$13.4	$0.8	6.3%
Contract Services	$665.9	$29.7	4.7%

Expense	2024	$ Change (2023 - 24)	% Change (2023 - 24)
Depreciation Expense	$1,325.7	$91.8	7.4%
Dues, Fee, Licenses, and Subscriptions	$80.2	($2.5)	-3.0%
Information Technology (IT) Expense	$236.9	$17.5	8.0%
Insurance Expense	$105.2	$10.7	11.4%
Interest Expense	$235.4	$19.1	8.9%
Leases & Rental Expense	$186.5	$5.7	3.1%
Maintenance & Utilities Expense	$428.9	$16.2	3.9%
Management Fee	$315.8	$83.3	35.8%
Marketing & Advertising Expense	$53.8	($5.0)	-8.5%
Physician remuneration	$1,442.8	$152.8	11.8%
Provider Fee Expense	$1,282.6	$61.2	5.0%
Purchased Services	$730.5	$51.3	7.6%
Sum of Optional Expenses	$376.8	$69.3	22.5%
Other Operating Expenses	$1,188.2	$101.2	9.3%
Total Operating Expense	$24,402.4	$1,669.8	7.3%

Profit Analysis

This section focuses on profits for patient services income, operating income, and total net income.

Patient Service Net Income

Patient service net income represents the income received from payers, such as Medicare, Medicaid, and private insurers, minus expenses directly associated with providing patient care. Hospitals do not report expenses directly associated with payers; hospitals tie expenses to cost centers such as emergency departments, Neonatal Intensive Care Units (NICU), housekeeping departments, etc. HCPF utilizes a cost-to-charge ratio that estimates costs associated with each payer in order to determine patient service net costs. Then those

costs are subtracted from reported net patient revenue to calculate patient service net income.

Table 26 Patient Service Net Income by Peer Groups (in millions)

Year	Large	Medium	Small	Total
2019	$1,329.5	$82.0	($76.6)	$1,335.0
2020	$752.0	($51.8)	($116.1)	$584.1
2021	$1,097.8	$177.9	($60.8)	$1,214.9
2022	$399.3	$52.7	($121.0)	$331.0
2023	$128.1	$43.3	($160.5)	$11.0
2024	$199.3	$4.9	($102.6)	$101.6

Table 26 represents total patient service net income by the hospital peer groups between 2019 to 2024. Patient service net income decreased between 2019 and 2020 by 56.2%, or a decrease of $750.9 million. Patient service net income grew between 2020 and 2021 by 108.0%, or $630.9 million; however, between 2021 and 2022, patient service net income declined by 72.7%, or a reduction of $883.9 million. As a reminder, federal stimulus funds would not be reflected within patient service net income, though that funding was indeed a stabilizing financial factor for hospitals in that year. Patient service net income continued to decline into 2023, which saw a reduction in total patient service net income by $325.8 million, or a 97.4% decrease, from 2022. The reduction in patient service net income was driven by patient service costs increasing faster than the revenues collected.[54] Additionally, between 2022 and 2023, there was a large increase in administrative write-offs, which directly reduced net patient revenues.[55] Administrative write-offs increased by 81.3%, or an increase of $244.5 million, from 2022. Between 2023 and 2024, total patient service net income increased by $90.7 million or 824.0%, primarily driven by the large peer group, which had an increase of $71.2 million. It should be noted that patient service net income includes uncompensated care provided to patients. While the large peer group saw increases in its Self Pay uncompensated care costs as a group, it was still able to generate a profit through patient care.

The large peer group has maintained a positive patient service net income over the past three years, whereas the medium and small peer group both had years of negative patient service net income. In other words, small and medium hospitals, which are often independent, rural, and CAH hospitals, which have lower patient service margins compared

[54] Patient service costs are calculated using a cost-to-charge ratio. See appendix B for the formula for cost-to-charge ratio.
[55] Administrative write-offs include any charges that were written-off that do not meet the definition of charity care and bad debt. Some hospitals have included any write-offs associated with Colorado's Hospital Discounted Care within this line item. For more information about Hospital Discounted Care please see HCPF's webpage: https://hcpf.colorado.gov/colorado-hospital-discounted-care

to large hospitals, generally urban area hospitals and system hospitals. The medium peer group saw a reduction in patient service income of $38.4 million, which was primarily driven by CommonSpirit St Francis Interquest, which saw a negative patient service net income of $25.7 million as it was the first and a partial year of operation for the hospital. Between 2023 and 2024, the small peer group saw an improvement in patient service net income compared to 2023 by $57.8 million.

Table 27 2024 Patient Service Net Income by Payer by Peer Group (in millions)

Payer Type	Large	Medium	Small	Total
Medicare	($1,941.2)	($467.8)	($207.2)	($2,616.1)
Medicaid	($894.0)	($78.7)	$21.4	($951.3)
Commercial	$3,878.6	$659.4	$135.7	$4,673.7
Self-pay	($788.3)	($64.5)	($35.3)	($888.1)
CICP/ Other	($55.9)	($43.5)	($17.3)	($116.7)
Total	$199.3	$4.9	($102.6)	$101.6

Table 27 shows patient service net income reported by payer type for each peer group in 2024. As a reminder, HCPF determines costs associated with each payer through the use of hospital reported data, creating a cost-to-charge ratio allowing the breakdown of patient service net income by each payer type.[56] A cost-to-charge ratio is applied to each payer's charges to determine the costs associated for each payer and then that value is subtracted from the payments received from each payer to determine patient service net income. Commercial was the only positive payer group for all peer groups, which offset the rest of the payers for the large and medium peer groups totaling $3.8 billion and $659.4 million, respectively. The small peer group's commercial patient service net income was fully offset by losses from all other payers, totaling -$102.6 million. In fact, Medicare losses alone were more than the small peer group's commercial income. This is because hospitals in the small peer group are located in rural areas of the state where the population tends to be older and therefore more patients at these hospitals are covered by Medicare compared to urban areas.[57] Further research and discussion on rural Medicare payment methodologies, such as Medicare Advantage, is warranted and something HCPF is pursuing, as is additional analysis on the cost efficiencies of hospitals throughout the state. Notably, Medicaid provides a positive patient services net income to the small peer group, demonstrating the impact of supplemental payment mechanisms and the importance of Medicaid in small hospital finances.

[56] For a detailed calculation of how costs are determined using a cost-to-charge ratio by hospitals please see Appendix B: Definitions of this report.
[57] See footnote 24.

Table 28 2024 Patient Service Net Income by Payer by DOI Region (in millions)

DOI Region	Medicare	Medicaid	Commercial	Self-Pay	CICP/ Other	Total
Boulder	($265.3)	($12.3)	$226.2	($20.9)	($17.1)	($89.4)
Colorado Springs	($279.6)	($145.3)	$507.1	($48.3)	($55.4)	($21.5)
Denver	($1,162.3)	($740.5)	$2,805.2	($686.7)	($3.5)	$212.1
East	($84.3)	$24.8	$67.3	($15.5)	($2.4)	($10.1)
Ft. Collins	($209.5)	($58.4)	$387.8	($26.2)	($0.8)	$92.9
Grand Junction	($172.9)	($15.8)	$202.0	($17.6)	($16.4)	($20.7)
Greeley	($87.3)	($17.0)	$99.9	($16.5)	($3.7)	($24.7)
Pueblo	($107.9)	($2.6)	$89.3	($31.4)	$16.8	($35.8)
West	($246.9)	$15.9	$289.1	($25.1)	($34.3)	($1.2)
Total	($2,616.1)	($951.3)	$4,673.7	($888.1)	($116.7)	$101.6

Table 28 shows patient service net income reported by payer type for each DOI region for 2024. For more information on values for patient service net income between 2019 and 2024, please see Table 26 and previous reports. Commercial was the only positive patient service net income in total, totaling $4.6 billion. The commercial category was positive for all DOI regions, ranging from $67.3 million in the East region to $2.8 billion in the Denver region. Medicare patient service net income was negative for all regions. Medicaid patient service net income was negative for most regions with the exception of the East and West, which reflect CAH and rural hospitals.

Operating Net Income

Operating net income represents the profit from all operating sources minus all operating expenses. Operating net income shows how efficiently a hospital is operating. Due to data limitations, operating income is not available for hospital fiscal years 2014 through 2018.[58]

[58] Prior to 2019's template HCPF did not request other operating revenues and thus a true operating income could not be calculated for 2014 through 2018.

Table 29 Operating Net Income by Peer Groups (in millions)

Year	Large	Medium	Small	Total
2019	$1,816.8	$124.5	-$25.5	$1,915.8
2020	$1,264.2	$41.0	-$11.5	$1,293.7
2021	$1,627.7	$280.7	$58.8	$1,967.2
2022	$874.5	$128.0	-$24.3	$978.2
2023	$685.5	$123.6	-$56.2	$752.8
2024	$766.9	$80.6	$12.5	$860.0

Table 29 shows operating income by hospital peer group and in total. Over the last six years, total Colorado hospital operating profit totaled over $7.7 billion. Table 29 highlights a few areas of interest, such as the effects of the COVID-19 PHE on operating net income in 2020. Overall, operating income has oscillated relative to the onset of the COVID-19 PHE. Table 29 depicts a drop in operating income between 2019 and 2020 (a reduction of 32.4% or $622.1 million) due to reduced patient revenues and growing operating expenses (which grew 7.4% or $1.2 billion between 2019 and 2020). Between 2020 and 2021, operating income increased by 52.0% or $673.5 million. This increase was primarily due to the infusion of Federal stimulus funds through the CARES Act.

Between 2021 and 2022, operating income decreased by $989.0 million or 50.0%. The reduction in operating income over the last period is due to operating revenues, specifically net patient revenues, growing at a slower rate than operating expenses (5.9% and 10.4%, respectively). As mentioned above, contracted labor significantly increased between 2021 and 2022, driving up operating expenses. Between 2022 and 2023, total operating income dropped by $230.9 million or 23.5%. In 2024, total operating net income rose by $107.1 million or 14.2%. 2024 is the first year since 2021 that has seen an increase in operating net income.

The large peer group represents a significant portion of total operating income, ranging from 82.4% in 2021 to 97.8% in 2020. Unlike the other peer groups, the small peer group, which includes all CAHs and other rural hospitals, experienced negative operating income in most years. However, in 2024, the small peer group saw a positive operating net income of $14.2 million. It is worthwhile to note that several small hospitals utilize local tax revenue to supplement patient revenue and maintain healthcare access in the community. This is not included in patient services or operating income. It will be important for rural hospitals and CAHs to leverage opportunities arising out of the Rural Health Transformation Program (RHTP), which are federal grants made available through H.R.1 to fuel efficiencies, modernizations, workforce expansions, and other innovations.

Table 30 2023-24 Operating Net Income Change by Peer Group (in millions)

Peer Group	Operating Net Income $ Change (2023 -24)	Operating Net Income % Change (2023-24)
Large	$81.4	11.8%
Medium	($43.0)	-34.8%
Small	$68.7	122.3%
Total	$107.1	14.2%

Table 30 shows the dollar and percent change of operating net income for each peer group in 2024. Between 2023 and 2024, the large peer group's operating income increased by $81.4 million or 11.8%. The medium peer group decreased by $43.0 million or 134.8%. The small peer group increased by $68.7 million or 122.3%.

Table 31 2023-24 Operating Net Income Change by DOI Region (in millions)

Peer Group	Operating Net Income 2024	Operating Net Income $ Change (2023 -24)	Operating Net Income % Change (2023-24)
Boulder	($25.1)	($6.3)	-33.8%
Colorado Springs	$20.1	($34.4)	-63.1%
Denver	$714.6	$79.5	12.5%
East	$9.5	($8.2)	-46.8%
Ft. Collins	$110.2	$22.1	25.1%
Grand Junction	$7.1	$30.6	130.2%
Greeley	($14.4)	($9.3)	-183.4%
Pueblo	($10.9)	$17.5	61.6%
West	$48.9	$15.7	47.4%
Total	$860.0	$107.1	14.2%

Table 31 shows the dollar and percent change of operating net income for each DOI region in 2024. Table 32 has additional information on values for net income between 2019 to 2024. Unlike 2023, which saw decreases in operating income for almost all DOI regions, in 2024, some regions saw an increase in operating income. For example, the Denver region saw an increase, which followed several years of decreases. Other regions' decreases persisted into 2024.

Total Net Income

Net income represents all revenues, operating and non-operating, less all expenses, operating and non-operating. Net income includes all patient service revenues, all revenues from investments, and any other revenues a hospital may receive, such as grants. Net income also includes revenue from tax levies, which are more common for rural hospitals.

Table 32 Net Income by Peer Groups (in millions)

Year	Large	Medium	Small	Total
2019	$2,083.3	$158.4	$46.3	$2,288.0
2020	$1,661.2	$54.9	$124.4	$1,840.5
2021	$2,849.4	$347.0	$228.6	$3,425.0
2022	$237.1	$58.9	$41.5	$337.5
2023	$1,258.1	$199.8	$41.8	$1,499.7
2024	$1,581.0	$180.1	$146.0	$1,907.1
Total	$6,970.0	$990.0	$628.6	$11,297.7

Table 32 shows total net income for peer groups between 2019 and 2024. Over the last six years, total Colorado hospital net income, or total profit, was over $11.2 billion. In 2024, total net income rose by $406.2 million for an increase of 27.1% from 2023. Between 2021 and 2022, total net income dropped by $3.1 billion or 90.2%.

The overall decrease in net income between 2021 and 2022 was largely driven by losses in hospital investments due to a lower-than-expected investment market.[59] Hospitals have historically earned a significant portion of overall income from investments, and investment volatility directly influences hospitals' net income position. While all peer groups saw a decrease in 2022, the decrease in net income was primarily driven by the large peer group, which dropped by 91.0% or $2.6 billion. Over the last few years, an increasing number of hospitals showed negative total profit margins, including 13 hospitals in 2020, 11 in 2021, 40 in 2022, and 32 in 2023.[60] In 2024, this number decreased, with 22 hospitals showing a negative total profit margin. This represents approximately 26.2% of all Colorado hospitals, and a majority of those are CAH or rural hospitals. The average total profit margin in 2024 for hospitals by peer group was 2.6% for large, 5.2% for medium, and 5.6% for small hospitals. The small peer group having the majority of negative total profit margin facilities while also having the highest average total profit margin illustrates the vast variation in financial outcomes for small rural hospitals. Between 2022 and 2024, fourteen Colorado

[59] Kaufman Hall sampled over 900 hospitals nationwide, reviewing their investment portfolios. Overall hospital investments were down approximately 3.0%. Retrieved from https://www.kaufmanhall.com/sites/default/files/2023-01/KH_NHFR_2023-01.pdf

[60] For more information about total profit margin by hospital please see Appendix E of this report.

hospitals maintained a negative total profit margin for those three years.[61] In 2024, 41% of hospitals had a total profit margin under 3%. HCPF continues to evaluate hospitals' net income, reserves, and the impact of investment returns including market volatility.

Table 33 2023-24 Net Income Change by Peer Group (in millions)

Peer Group	Net Income $ Change (2023 -24)	Net Income % Change (2023-24)
Large	$297.6	23.7%
Medium	$5.7	2.8%
Small	$104.1	249.0%
Total	$407.4	27.2%

Table 33 shows the dollar and percent change of net income for each peer group in 2024. Between 2023 and 2024, total net income rose by 27.2%, for an increase of $407.4 million. This increase was primarily driven by the large peer group, which had an increase of $297.6 million. Net income levels are highly influenced by the investment markets as most of a hospital's non-operating income comes from gains on investments. Some rural hospitals report revenue from local tax levies in non-operating income as well, which can be a significant contributor to their financial stability.

Table 34 2023-24 Net Income Change by DOI Region (in millions)

DOI Region	Net Income $ Change (2023 -24)	Net Income % Change (2023-24)
Boulder	($5.7)	-29.7%
Colorado Springs	($30.3)	-44.3%
Denver	$239.1	26.2%
East	$9.5	21.4%
Ft. Collins	$107.3	33.2%
Grand Junction	$26.3	4445.9%
Greeley	($10.4)	173.5%
Pueblo	$14.9	-70.4%
West	$56.8	35.4%

[61] See appendix E of this report for more information on profit margins.

DOI Region	Net Income $ Change (2023 -24)	Net Income % Change (2023-24)
Total	$407.4	27.2%

Table 34 shows the dollar and percent change of net income for each DOI region from 2023 to 2024. Looking at the breakdown of net income through a DOI region lens shows similar findings to Table 31. All hospitals within the Denver region are also a part of the large peer group, and therefore the effects of the rebounding financial markets are seen primarily in this region.

Transfers of Cash and Equity

HB23-1226 required all hospitals to provide HCPF with a summary of transfers of cash and equity by those hospitals to other entities, such as foundations, parent companies, other hospitals, etc. Hospitals also indicate if these transfers imported or exported money from Colorado. Please note, this is the second year HCPF requested this information. While HCPF has information from the one-time reporting requirements under HB23-1226, the data prior to hospital fiscal year 2023 may not be as complete as that for hospital fiscal year 2023. Data for 2021 through 2022 is unavailable due to limitations in the request directed from HB23-1226.

Table 35 Net Transfers of Cash and Equity (in millions)

Year	Total	Transfers within Colorado	Transfers outside Colorado
2015	$1,317.6	$1,027.1	$290.5
2016	$1,249.2	$949.5	$299.7
2017	$1,311.8	$1,070.1	$241.7
2018	$1,766.3	$1,608.6	$157.6
2019	$1,967.9	$1,733.8	$234.8
2020	-$8,043.8	-$8,143.1	$100.7
2021	N/A	N/A	N/A
2022	N/A	N/A	N/A
2023	$1,900.4	$2,000.9	-$100.6
2024	$2,501.5	$2,263.8	$237.7

In 2024, total transfers between hospitals and other entities were reported as $2.5 billion, of

which $2.2 billion was transferred inside Colorado. This could include funds originating in Colorado, such as revenues from a hospital being transferred to other entities within Colorado. Transfers outside of Colorado totaled $237.7 million in 2024. Transfers out of state include items such as payments to management offices; financing with banks and organizations outside of Colorado for competitive strategies; and potential mergers and acquisition moves. In 2020, several large hospitals made financial transfers out of the hospitals to entities in Colorado. This was specifically the case with HCA HealthONE hospitals which made transfers amounting to $7.5 billion in 2020. These transfers included monthly and other expenses and transfers from corporate entities. These transfers could be funds originating in Colorado, such as revenues from a hospital being transferred to other entities within Colorado.

However, while a transfer can be "within" Colorado from a hospital, the entity to which the hospital is transferring money could then transfer it outside of the state of Colorado. For example, a hospital transfers money to a physician group in the state, which then transfers that money to a national headquarters elsewhere. It is important to note that hospitals recorded these transfers as negative values as they left the hospital.

In 2024, funds transferred out of Colorado totaled $237.8 million. More examples of funds leaving Colorado include payments to a corporate parent, cash reserves housed at the corporate parent, or funds to a joint venture outside of Colorado.

In 2024, independent hospitals transferred $450.2 million within the state. Denver Health and Vail Health were the drivers for this group. For these two hospitals, transfers included items such as payments to or from a foundation, medical plan, and other organizations.

Historic Days Cash on Hand

Table 14 below shows the days cash on hand by hospitals or hospital systems between 2019 and 2024. Days cash on hand (DCOH) is a financial metric measuring the number of days an organization can continue to pay its operating expenses given the amount of liquid funds available, including paying employees and buying supplies, among other expenses. If a hospital continued operations but no longer was receiving revenues, its days cash on hand would suggest the hospital could remain open for that many more days before closing its doors. While the healthy amount of DCOH depends on hospitals' unique situations, generally 150 or above is considered a strong standing, and over 100 days is adequate.[62] In 2024, the state median for days cash on hand was 153, similar to the 2019 pre-pandemic level of 149. This measure rose during the pandemic for many hospitals with the addition of federal stimulus funds. The median DCOH for the state would be considered in a strong position; however, when HCPF reviews this at a county designation level or by hospitals, one sees that rural hospitals have fewer available days and some have as low as 13 days.

[62] S&P Global Ratings Framework for U.S. and Canadian Not-For-Profit Acute Care Health Care Organizations. Tables 14 and 15. https://disclosure.spglobal.com/ratings/en/regulatory/article/-/view/sourceId/10407192

Table 36 2019-2024 Days Cash on Hand by Hospital or Hospital System[63,64]

Hospital/System Name	Note	2019 Days Cash on Hand	2020 Days Cash on Hand	2021 Days Cash on Hand	2022 Days Cash on Hand	2023 Days Cash on Hand	2024 Days Cash on Hand
AdventHealth		238	260	228	167	201	224
Animas Surgical Hospital	+	14	116	85	36	26	35
Arkansas Valley Regl Med Ctr		98	76	153	141	127	103
Aspen Valley Hospital District		235	254	316	249	198	224
Banner Health		225	284	256	218	225	215
Boulder Community Hospital		325	403	382	267	279	306
Children's Hospital Colorado		321	333	358	299	291	307
Commonspirit		153	202	245	176	164	156
Community Hospital		86	144	118	80	69	88
Delta County Memorial Hospital		82	108	71	30	26	17
Denver Health		131	155	117	87	85	94
Estes Park Medical Center		151	196	178	96	106	106
Family Health West		103	85	88	70	108	98
Grand River Hospital District		154	183	201	201	195	209
Gunnison Valley Hospital		324	412	352	282	253	182
Haxtun Hospital District		87	288	189	131	121	135
HCA HealthONE	[65]	N/A	N/A	N/A	N/A	N/A	N/A

[63] Hospital Data is from Annual Financial Statements submitted to HCPF. Days Cash on Hand represents the consolidated financials of hospitals and systems, both within and outside the state of Colorado. *2019 Hospital data from Medicare cost reports, +Animas distributes funds to their parent company, leading to a decreased hospital Days Cash on Hand, ‡ 2023 data now includes tax funds in cash & investments amounts.

[64] Days Cash on Hand = 365 * (Unrestricted Cash & Cash equivalents + Unrestricted Investments)/(Total Operating Expenses - Depreciation)

[65] HealthONE is an affiliate of HCA and its cash and investments are held at the parent company level. In the last several years, HCA has spent accumulated cash on stock repurchases and other investments.These repurchased shares could be resold in the future for additional funds but are not reflected in days cash on hand, meaning days cash on hand is not a meaningful representation of liquidity for HCA-HealthONE.

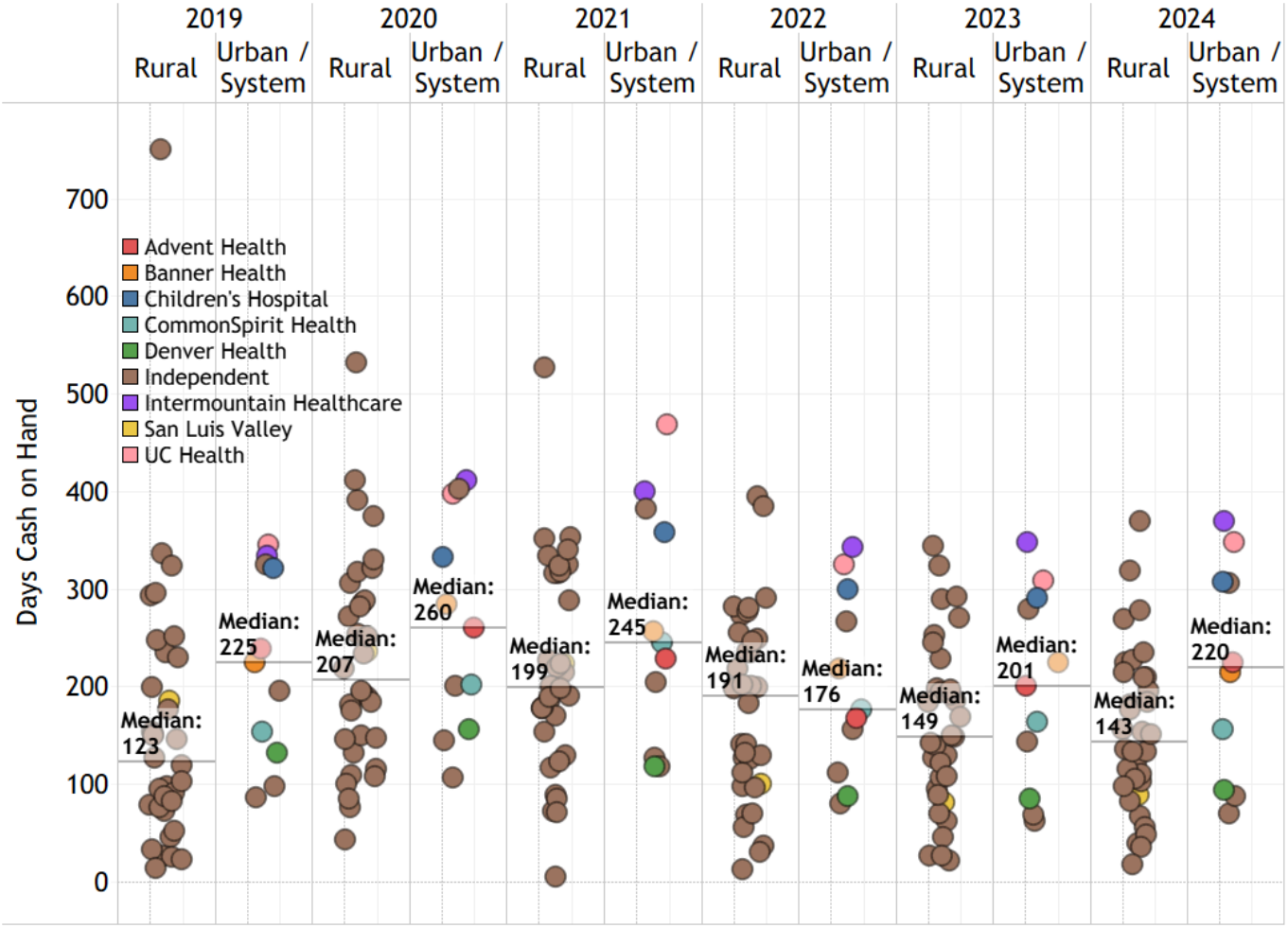
Hospital/System Name	Note	2019 Days Cash on Hand	2020 Days Cash on Hand	2021 Days Cash on Hand	2022 Days Cash on Hand	2023 Days Cash on Hand	2024 Days Cash on Hand
Heart Of The Rockies Reg Med Center		248	272	289	255	270	269
Intermountain Health (formerly SCL Health)[66]		334	411	400	343	348	370
Keefe Memorial Hospital		336	392	316	272	185	156
Kit Carson County Memorial Hospital		94	306	325	281	289	278
Kremmling Memorial Hospital District		33	182	185	140	139	176
Lincoln Community Hospital	‡	22	148	123	56	45	48
Melissa Memorial Hospital		200	233	190	129	150	150
Montrose Memorial Hospital		149	251	198	201	196	133
Mt. San Rafael Hospital		120	218	220	199	168	227
National Jewish Health	*	97	106	127	111	62	69
Pagosa Springs Medical Center		72	189	177	126	130	123
Parkview Medical Center		195	201	205	156	143	N/A
Pioneers Medical Center		26	132	227	126	62	116
Prowers Medical Center		127	193	215	199	149	153
Rangely District Hospital		176	321	324	218	184	184
Rio Grande Hospital		295	375	352	395	323	215
San Luis Valley		186	235	223	100	81	89
Sedgwick County Health Center		293	317	318	235	228	210
Southeast Colorado Hospital		92	175	130	112	88	55
Southwest Memorial Hospital		79	108	117	97	95	110
Spanish Peaks Regional Health		77	149	170	276	N/A	67

[66] Prior to 2022, Intermountain Health hospitals were owned and operated by SCL Health. SCL Health merged with Intermountain Health.

Hospital/System Name	Note	2019 Days Cash on Hand	2020 Days Cash on Hand	2021 Days Cash on Hand	2022 Days Cash on Hand	2023 Days Cash on Hand	2024 Days Cash on Hand
St. Vincent General Hospital		46	43	4	6	11	40
The Memorial Hospital	*	25	100	72	68	70	82
UCHealth		346	397	469	325	308	348
Vail Valley Medical Center		751	531	527	384	292	318
Valley View Hospital		251	281	340	291	344	370
Weisbrod Memorial County Hospital		145	331	223	247	244	235
Wray Community District Hospital		52	146	177	183	142	134
Yuma District Hospital		230	286	333	235	191	195
Median of all hospitals		**149**	**218**	**215**	**183**	**157**	**153**

As a trend, hospital systems, which are generally in the front range area of the state, have higher Days Cash on Hand (DCOH) as compared to hospitals in the Eastern Plains or Western Slope. This can be seen below in Graph 8 showing DCOH by Rural or Urban/System hospitals. Hospitals in the eastern and western portions of the state are typically rural and/or critical access hospitals. These hospitals are usually the first to have issues with financial viability, making payroll, or keeping their doors open. When looking at our Rural hospitals, which is primarily comprised of small hospitals, HCPF sees a large variability in DCOH with the low end of 17 days (Delta Health) up to 318 days (Vail Health). Helping these hospitals maintain strong financial liquidity helps to ensure health care access to these underserved areas.

Graph 8 2019-2024 Days Cash on Hand by Hospital or Hospital System



In the Denver region, Denver Health has the lowest DCOH with only 94 days in 2024. Denver Health is an anomaly compared to other hospitals in the Denver region and even some more rural regions, due to the amount of uncompensated care provided. Similar to rural and CAH, Denver Health is a safety net hospital providing care to a larger share of Medicaid and under and uninsured individuals. Table 37 provides an important indicator of a hospital's financial condition, while illustrating trends over time. For information on systems' DCOH between 2019 and Q2 2025, see Graph 11 below. HCPF's most recent data show cash reserves have declined from 2021 and 2020 levels. However, cash reserves in 2021 and 2020 were bolstered by federal COVID-19 stimulus packages. In 2024, the median DCOH was 153, a decline of 4 days from the median in 2023. However, 2024 is more in line with DCOH medians from 2019 before the PHE.[67] [68] In 2024, there were 20 hospitals or systems below 150 DCOH, including 12 hospitals with below 100 days.

[67] It should be noted that hospitals declines in 2023 could be from hospitals paying back their COVID-19 Medicare loans - most were completed in 2022, but a few continued payments into 2023.

[68] In the 2025 Hospital Financial Transparency Report, median DCOH was reported as 164. Since publication, Haxtun Health has provided information for DCOH analysis resulting in a change to 157.

Table 37 2023-24 Days Cash on Hand by Hospital or Hospital System Change[69,70]

Hospital/System Name	Note	2023 Days Cash on Hand	2024 Days Cash on Hand	2023-24 Change
AdventHealth		201	224	23
Animas Surgical Hospital	+	26	35	10
Arkansas Valley Regl Med Ctr		127	103	-24
Aspen Valley Hospital District		198	224	26
Banner Health		225	215	-10
Boulder Community Hospital		279	306	27
Children's Hospital Colorado		291	307	16
Commonspirit		164	156	-8
Community Hospital		69	88	19
Delta County Memorial Hospital		26	17	-9
Denver Health		85	94	9
Estes Park Medical Center		106	106	0
Family Health West		108	98	-10
Grand River Hospital District		195	209	15
Gunnison Valley Hospital		253	182	-71
Haxtun Hospital District		N/A	135	14
HCA HealthOne	[71]	N/A	N/A	N/A
Heart Of The Rockies Reg Med Center		270	269	-1
Intermountain Health		348	370	22
Keefe Memorial Hospital		185	156	-29
Kit Carson County Memorial Hospital		289	278	-11
Kremmling Memorial Hospital District		139	176	37
Lincoln Community Hospital	‡	45	48	3

[69]Hospital Data is from Annual Financial Statements submitted to HCPF. Days Cash on Hand represents the consolidated financials of hospitals and systems, both within and outside the state of Colorado. *2019 Hospital data from Medicare cost reports, +Animas distributes funds to their parent company, leading to a decreased hospital Days Cash on Hand, ‡ 2023 data now includes tax funds in cash & investments amounts.

[70]Days Cash on Hand = 365 * (Unrestricted Cash & Cash equivalents + Unrestricted Investments)/(Total Operating Expenses - Depreciation)

[71] HealthONE is an affiliate of HCA, and its cash and investments are held at the parent company level. In the last several years, HCA has spent accumulated cash on stock repurchases and other investments. These repurchased shares could be resold in the future for additional funds but are not reflected in days cash on hand, meaning that days cash on hand is not a meaningful representation of liquidity for HCA HealthONE.

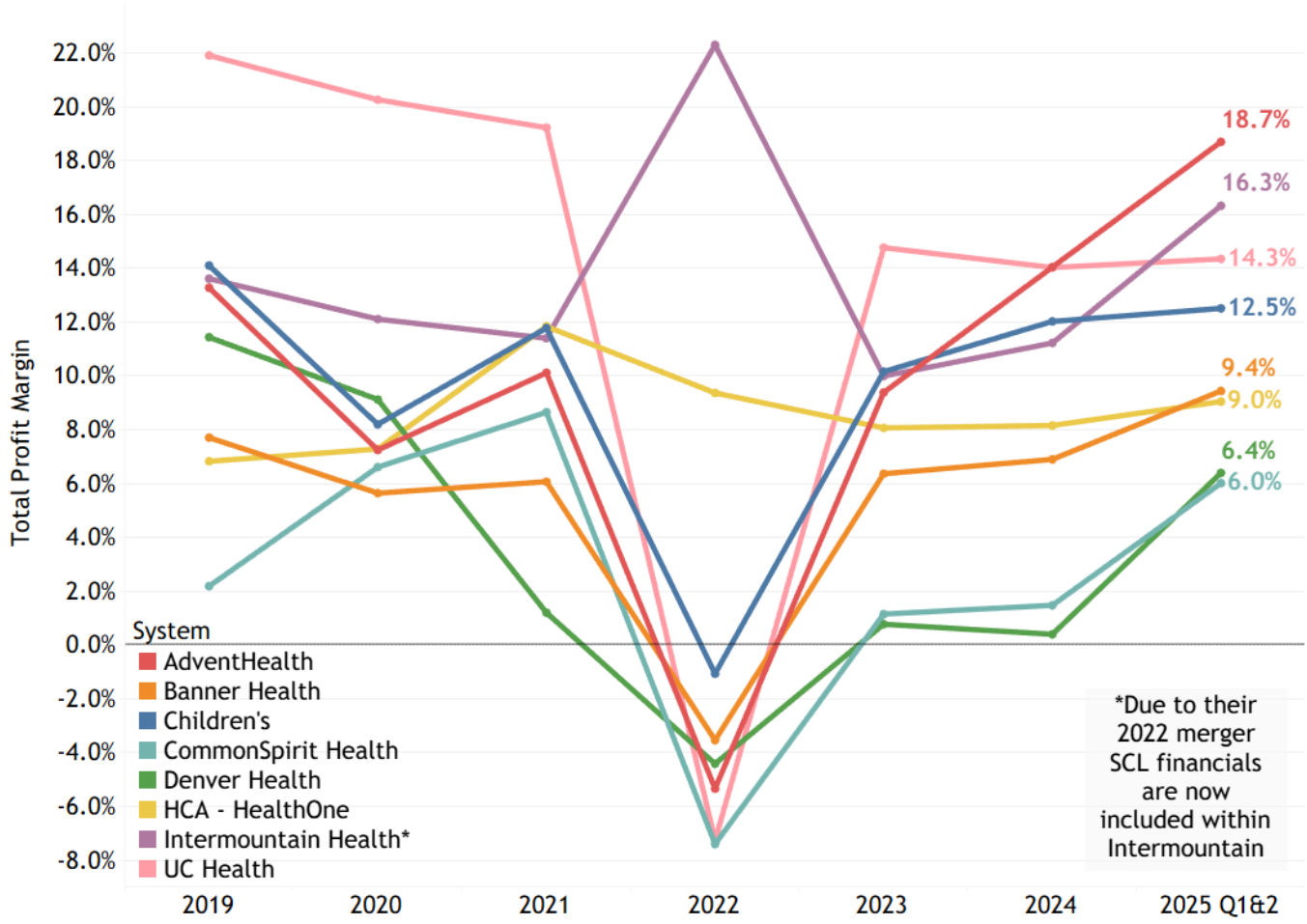
Hospital/System Name	Note	2023 Days Cash on Hand	2024 Days Cash on Hand	2023-24 Change
Melissa Memorial Hospital		150	150	1
Montrose Memorial Hospital		196	133	-63
Mt. San Rafael Hospital		168	227	59
National Jewish Health	*	62	69	7
Pagosa Springs Medical Center		130	123	-7
Parkview Medical Center		143	N/A	N/A
Pioneers Medical Center		62	116	54
Prowers Medical Center		149	153	4
Rangely District Hospital		184	184	0
Rio Grande Hospital		323	215	-108
San Luis Valley system		81	89	8
Sedgwick County Health Center		228	210	-18
Southeast Colorado Hospital		88	55	-33
Southwest Memorial Hospital		95	110	15
Spanish Peaks Regional Health		N/A	67	67
St. Vincent General Hospital		11	40	29
The Memorial Hospital	*	70	82	12
UCHealth		308	348	40
Vail Valley Medical Center		292	318	26
Valley View Hospital		344	370	26
Weisbrod Memorial County Hospital		244	235	-9
Wray Community District Hospital		142	134	-8
Yuma District Hospital		191	195	4
Median of all hospitals		**157**	**153**	**-4**

Preview Financials

In response to voiced concerns by some hospitals regarding “old data,” as opposed to the COVID-19 PHE’s ever-changing impact on the industry, additional information has been included to provide more timely, though limited, insights. Specifically, Graph 9 and Graph 10 display data through Q2 2025 (June 2025) utilizing a different source. HCPF sourced the most

timely financial data that is publicly available through the EMMA website. Note that quarterly financial information is unaudited and subject to changes as audited financial information is developed. Following passage of HB23-1226, quarterly financial information from other hospitals is being received by HCPF and will be included in future reporting. The following figures include entire national systems, adjust all systems to a standard calendar year of accounting, and therefore yearly profit and margin numbers may differ from other HCPF analyses, which represent only Colorado hospitals and their specific fiscal years.

Graph 9 Consolidated National System Total Profit Margin (including investments) for 2019 through Q2 2025 (Unaudited)[72,73]



Graph 9 shows total profit margin for systems in Colorado from 2019 to the second quarter of 2025, including investment returns. In 2023, across all systems except CommonSpirit Health, there was a return to previous levels of margin. Intermountain Health had merger and

[72] Information by system is sourced from the Electronic Municipal Market Access (EMMA) website where hospital and hospital systems provide financial statements and quarterly statements for bond compliance. Independent hospitals are not shown as a category.

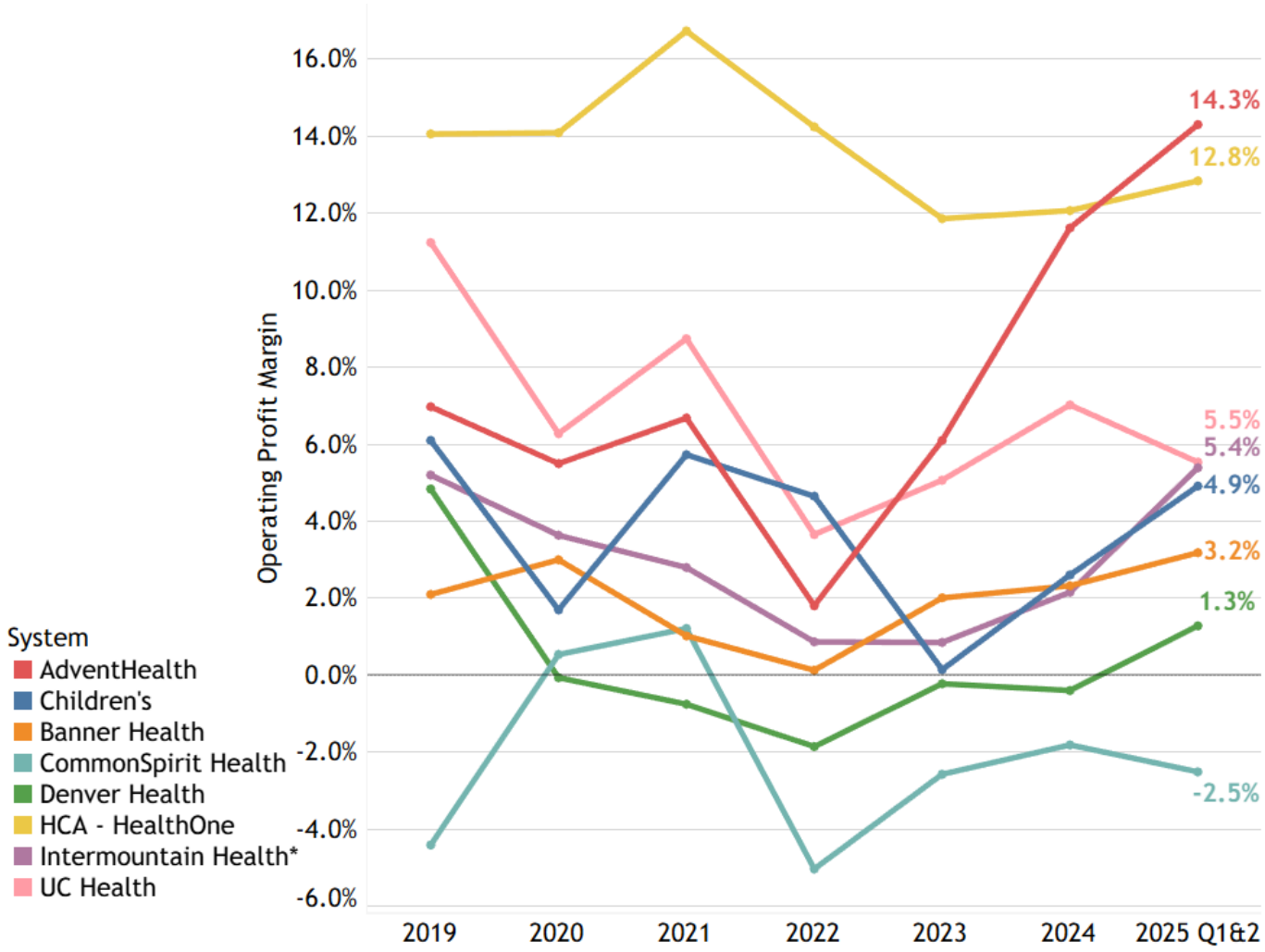
[73] The method for Total Margin changed in 2022 to "total net change in assets divided by operating revenue" to standardize calculations across all systems. For some hospitals and systems minor differences will exist between margin using net income and net change in assets and historic data before 2022 was not updated to reflect the new methodology. For SCL (now Intermountain Health) the difference is a 0.9% point increase in 2019 and a 1.8% point increase in 2020 between the two methods which is not shown in the visual. For Children's Hospital Colorado in 2023 the difference is a 2.2% increase from the total margin using revenue over expenses.

acquisition activity in 2022, including a merger with SCL Health, which led to significant accounting impacts reflected in the abnormally high margin percentage in the above visual. The second quarter of 2025 continues the systems' return to pre-pandemic margins. Notably, AdventHealth, Intermountain Health, and UCHealth's total margin for the first two quarters of 2025 is exceeding 14%. Denver Health also shows margins, not seen since 2020.[74]

The upward trajectory noted in Graph 9 above for all systems, from 2022 through June of 2025, indicates that hospital systems are rebounding from the large losses seen in 2022, including the impact of investment losses. These profits also include increases in uncompensated care during 2024 as noted in this report. HCPF will continue to monitor the recovery, wages, investment returns, and other critical factors impacting hospitals' overall financial trends and trajectory.

[74] Denver Health's Q2 2025 total profit margin increase is driven by an increase in non-operating revenues of $31.9 million from sales tax revenues directed towards Denver Health following the passage of Denver ballot measure 2Q in 2024.

Graph 10 Consolidated National System Operating Profit Margin 2019 through Q2 2025 (Unaudited)[75]



Graph 10 shows operating margin for systems in Colorado from 2019 through Q2 2025. Almost all systems have matched or improved operating margins from 2022, HCA HealthONE being the minor exception. HCA HealthONE's operating margin is higher than other systems in part due to tax expenses reported as a non-operating expense. HCA HealthONE's total profit margin displayed in Graph 9 includes these expenses. Overall, hospital systems' performance is less consistent when removing the powerful impact of investment income. HCPF will continue to report on operating margin in the coming quarters, assisted by the additional reported quarterly information from hospitals through HB23-1226.

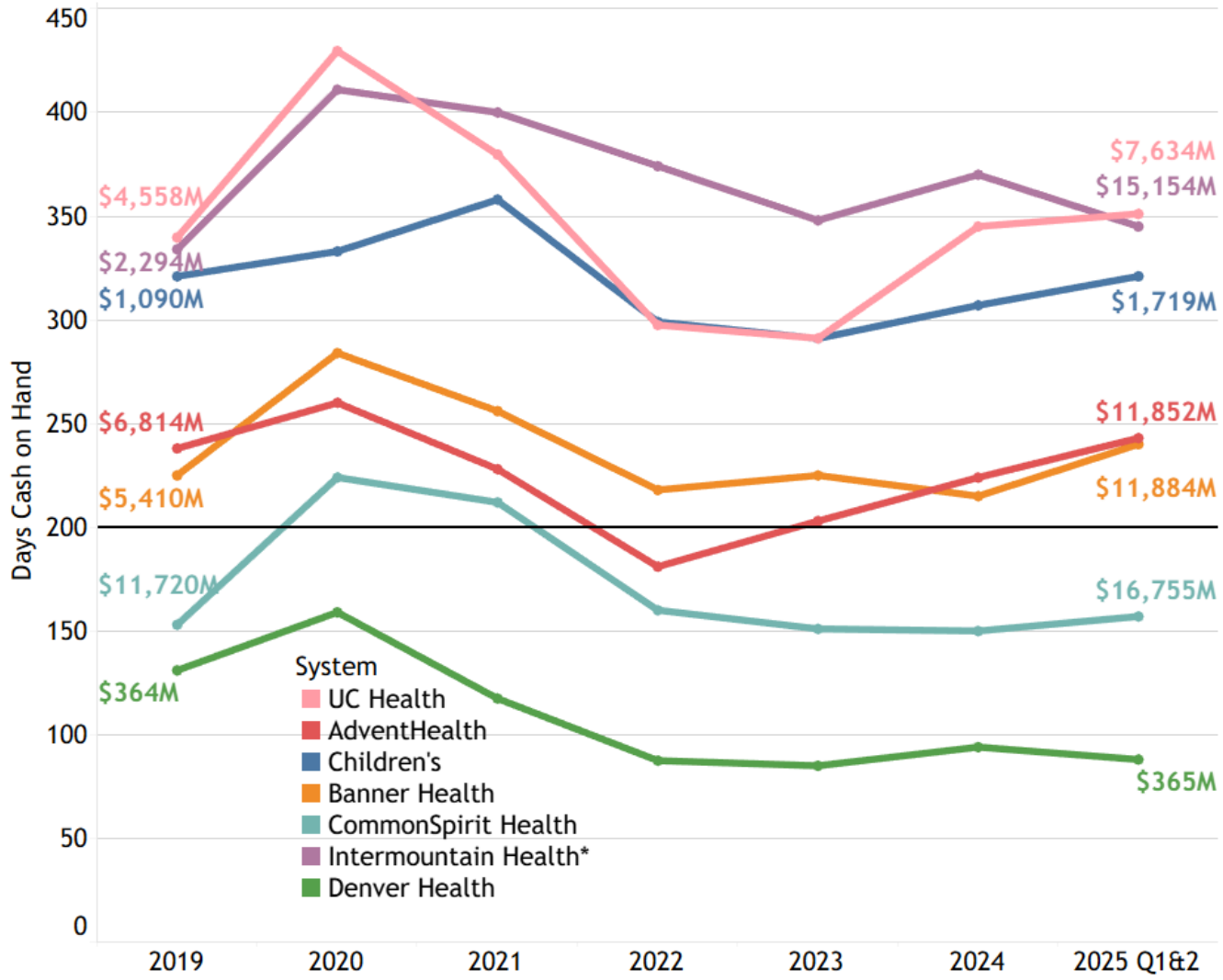
There are 39 hospitals not captured in the system reporting above, consisting of independent and San Luis Valley hospitals. For these 39 hospitals, HCPF reviewed operating and total profit margins between January and June 2025 to preview their unaudited financials. One

[75] Information by system is sourced from the EMMA website where hospital and hospital systems provide financial statements and quarterly statements for bond compliance. Independent hospitals are not shown as a category.

hospital had incomplete data due to upcoming annual reporting. Of the 38 remaining independent hospitals, 13 (34%) had a negative total margin through the first half of 2025. An additional 9 (24%) had total profit margins between 0% and 4%. When looking at the operating profit margin for these 38 hospitals, 22 hospitals (58%) had operating profit margins below 0%. In future years, this preview tracking using quarterly data will help identify trends with hospitals earlier than current annual reporting. Because these proportions of profitability only include the independent hospitals, and not the system hospitals in the above visuals, they should not be compared with proportions of profitability listed earlier in the report which included all hospitals. The systems, as seen in the above visual, had positive total profit margins to start 2025.

Graph 11 below shows National days cash on hand and reserve amounts for major systems from 2019 to Q2 2025. Stabilization trends regarding reserves continue for all systems.

Graph 11 Consolidated National System DCOH & Reserves for 2019 to Q2 2025[76]



[76] Information by system is sourced from the EMMA website where hospital and hospital systems provide financial statements and quarterly statements for bond compliance. Independent hospitals are not shown as a category.

Compensation Analysis

With the passage of HB23-1226, nonprofit hospitals are now required to report information on the base salary and other compensation of the top five paid administrative positions at the hospital. Compensation for administrative positions within a hospital varies widely based on factors such as the specific role, the size and location of the hospital, and the individual's experience and education. Senior administrators or chief operating officers (CEO, CFO, COO, CMO, etc.) can command salaries exceeding $300,000 with some in large or specialized hospitals earning upwards of $500,000. In addition to base salaries, compensation packages may include bonuses, health benefits, and retirement plans – all of which contribute to overall compensation and are included in the other compensation column.

Table 38 2024 Compensation by Peer Group (in millions)

Peer Group	Base Salary	Other Compensation	Total
Large	$32.5	$8.3	$40.7
Medium	$23.1	$7.2	$30.2
Small	$28.8	$3.2	$32.0
Total	$84.3	$18.6	$102.9

In 2024, total top five administrator compensation was $102.9 million, a decrease of 3.6% or $3.8 million from 2023. The reduction between 2023 and 2024 was driven by Denver Health, which reported in 2023 but did not report in 2024 (as a political subdivision of the state). In 2023, Denver Health reported approximately $3.8 million in total compensation for its top five administrative positions. The large peer group made up approximately 39.6% of total compensation in 2024, whereas the medium and small peer groups made up 29.4% and 31.0%, respectively. The large peer group had the largest 'other compensation' totals, which include bonus compensation and all other forms of remuneration, with $8.3 million in 2024. Between 2023 and 2024, the large and small payer groups show a reduction in total compensation, of 9.5% and 2.1%, respectively. The medium peer group saw an increase in total compensation of 3.9%. As a clarification, the compensation data provided by hospitals is at a hospital level; therefore, compensation for system level individuals such as regional or national executives is not included in this information, representing an opportunity going forward.

For the large peer group, total average compensation for the top 5 administrative positions was $1.8 million in 2024; whereas, for the medium and small peer group, it was $1.8 million

and $822,000, respectively.[77] When reviewing just the top position, the average pay for a top administrative official for the large peer group was $355,000. For the medium and small group, the top administrator was paid on average $355,000 and $182,000, respectively. Additionally, HCA HealthONE, as a for profit system, is exempt from this reporting requirement and therefore not included in the average for the large peer group.

As a part of compensation data, hospitals also disclose measures used in the hospital CEO's performance evaluations. Large hospitals had a mix of performance measures for their CEO evaluations, but some common items included: quality of care outcomes (which aligns with state affordability goals of improving quality metrics), profit or margin, and revenue growth. Performance measures for the medium peer group primarily included: quality of care outcomes, profit or margin, and workforce development. Performance measures primarily focused on by the small peer group were: quality of care outcomes, patient satisfaction, and changes in Days Cash on Hand or cash reserves. Overall, quality of care outcomes were the most common performance measure. In 2024, 89.3% of all reporting hospitals included quality of care outcomes as a performance metric for its CEO. Those in the minority include Denver Health and some rural CAHs. In 2024, 81.3% of all reporting hospitals included profit or margin as a performance measure, split relatively evenly between urban and rural counties with 44.3% of this subset representing urban counties and 55.7% rural counties.

Payer Mix

HCPF assesses payer mix by evaluating the proportion of payer types that make up total charges.[78] To assess payer mix, proportions of charges are calculated. The dataset has four payer types: Medicare, Medicaid, commercial, and self-pay and CICP/Other.

Graph 12 and Table 43 show the changes in payer mix between 2014 and 2024. In 2024, more individuals were insured through public programs (60.4% Medicaid/Medicare payer mix) than in 2014 (55.1% Medicaid/Medicare payer mix). The increase of 5.3% primarily came from a reduction in commercial payer mix. Between 2014 and 2024, commercial payer mix decreased from 36.5% to 29.7%, but has seen an increase in the last year of 0.4 percentage points, a reversal of a trend started in 2017. Medicaid hospital payer mix increased from 2014 to 2016, from 19.3% to 22.2%. Medicaid payer mix has remained fairly consistent since 2015, ranging between 21.2% and 22.2%, despite the significant uptake in Medicaid enrollment from 2020 to 2022. However, enrollment does not necessarily indicate utilization of a specific payer. In the most recent year Medicaid payer mix has decreased from 21.6% to 19.4%. This is a significant decrease in Medicaid, the lowest proportion since 2014. This drop is likely due to the PHE unwind disenrollments. Whether the Medicaid payer mix remains the same in 2025 and following years will indicate if this is a new benchmark or a short term

[77] This average looks at the average of each position and sums together to determine peer group total amount.
[78] A hospital's chargemaster is a layer of financial values tied to services rendered, applicable to all patients. Two patients receiving the same services will be "charged" the same amount. What the patients and their insurance coverage will end up paying varies based on their insurance's negotiated rate with the hospital. As the top layer of the charge system is universal amongst patients, charges are a good indication of the proportion of services associated with a payer type. However, using charges to proportion payer mix assumes the procedure mix is similar across all payer types, and it may not be.

adjustment. Self-pay payer mix has also remained a consistent portion of charges, even decreasing from 2019 to 2023. However, there has been an uptick in Self-pay payer mix between 2023 and 2024 of 0.9 percentage points, totaling 4.0% of total payer mix. This is the highest Self-pay has been since 2014, before the expansion of Medicaid. From 2018 to 2024, combined CICP/Other and self-pay grew from 3.4% to 5.9% of total payer mix. Combined, these payers represent under and uninsured individuals receiving care at the hospital. While not always the case, Self Pay is primarily driven by uninsured individuals and CICP/Other is driven by the under-insured. In 2024, HCPF has seen an increase in these payers with the rise in the uninsured rate. This is also likely at least partially related to the PHE unwind leading to a lower Medicaid payer mix, as patients lose coverage.

Graph 12 Payer Mix

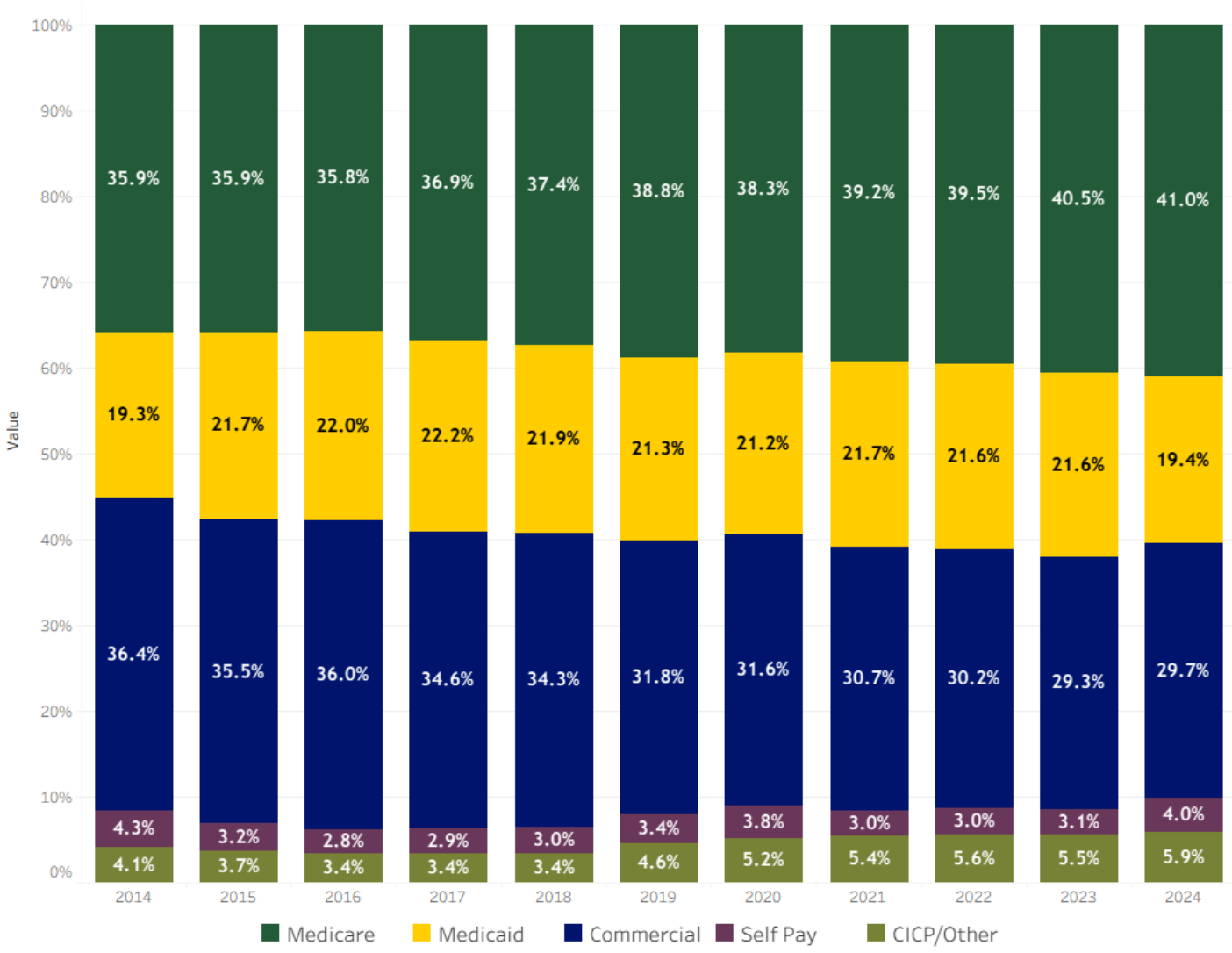


Table 39 Payer Mix

Year	Medicare	Medicaid	Commercial	Self-pay	CICP/Other
2014	35.9%	19.3%	36.5%	4.3%	4.1%

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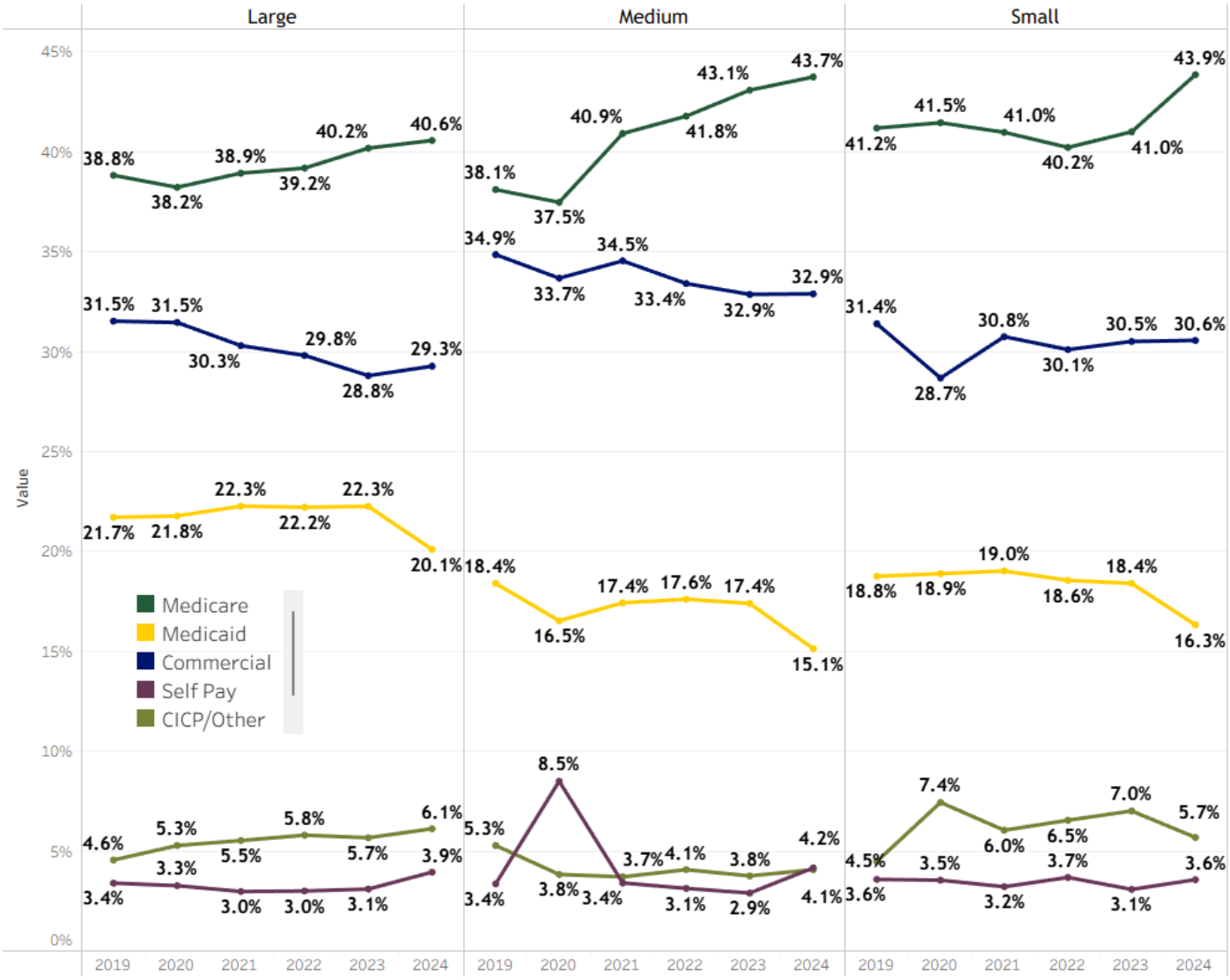
Year	Medicare	Medicaid	Commercial	Self-pay	CICP/Other
2015	35.9%	21.7%	35.5%	3.2%	3.7%
2016	35.8%	22.0%	36.0%	2.8%	3.4%
2017	36.9%	22.2%	34.6%	2.9%	3.4%
2018	37.4%	21.9%	34.3%	3.0%	3.4%
2019	38.8%	21.3%	31.8%	3.4%	4.6%
2020	38.3%	21.2%	31.6%	3.8%	5.2%
2021	39.2%	21.7%	30.7%	3.0%	5.4%
2022	39.5%	21.6%	30.2%	3.0%	5.7%
2023	40.5%	21.6%	29.3%	3.1%	5.5%
2024	41.0%	19.4%	29.7%	4.0%	5.9%

HCPF also reviewed payer mix by the hospital peer groups, displayed in Graph 13. Between 2020 and 2023, the large peer group's commercial payer mix declined each year; however, in 2024 that is not the case, as the commercial payer mix for the group has increased slightly from 28.8% to 29.3%. For the large peer group, Medicare makes up approximately 40.6% of their payer mix. Medicare is the largest payer mix in all the peer groups. In particular, the small peer group saw a 2.9% increase in Medicare payer mix from 2023. The change in commercial payer mix for the large and medium peer groups is significant because commercial patients drive hospitals' operating margins and profitability, in addition to investment income.

For all peer groups there was a decline in Medicaid payer mix from 2023. This is likely due to disenrollment due to the PHE unwind as discussed above.

Graph 13 Hospital Peer Group Payer Mix



Physician Acquisitions

Physician acquisitions refer to the process through which health care organizations such as hospitals or hospital systems, or larger medical groups, acquire individual physician practices or small group practices. By consolidating practices, health care entities aim to enhance operational capabilities, leverage economies of scale, increase revenues and market share, direct referrals, and provide a broader range of services. However, research has shown that quality of care has either negligible effects or even detrimental effects for consumers.[79] Understanding the dynamics of physician acquisitions is essential for navigating the evolving landscape of health care delivery.

[79] The Impact of Vertical Integration on Physician Behavior and Healthcare Delivery: Evidence From Gastroenterology Practices, (https://www.nber.org/system/files/working_papers/w30928/w30928.pdf).

A majority of physician acquisitions occurred during 2015 and 2019, which represented 65.8% of all physician and practice acquisitions. After the onset of the COVID-19 PHE, fewer practices were being purchased. But post-COVID-19 pandemic has not seen a resumption of the pre-pandemic pace. Between 2015 and 2018, almost all of the physician acquisitions were by hospitals owned by a system, further consolidating the health care market. Table 40 breaks down the reported acquisitions by fiscal year. It should be noted these can include single physician practices and group practices. Additionally, this table does not represent acquisitions made prior to 2014, and does not represent practices that may have agreements with hospitals to perform services unless that hospital has operational control over that practice. Finally, this is not representative of the total network of physicians owned and operated for each hospital.

Between 2014 and 2024, UCHealth hospitals acquired the most physician practices within the data set with 26 practices over the 10-year period, representing 35.6% of all acquisitions.[80] The next largest acquirer of practices were independent hospitals with 23 purchases over the same period, representing 31.5% of all acquisitions. The independent hospitals that purchased the most practices during this time were Animas Surgical Hospital, Aspen Valley Hospital, and National Jewish Health. Animas Surgical Hospital is a for-profit organization. The next largest purchaser was CommonSpirit Health hospitals which acquired 13 practices between 2014 and 2024, representing 17.8% of all purchases during the period. In 2024, there was a total of 4 acquisitions of physician practices: 1 independent hospital purchased a practice, HCA HealthONE purchased 3 total.

Hospitals and systems are not the only entities to acquire physician practices. Other organizations like private equity firms and insurance carriers have been purchasing physician practices over the last decade, as the physician market is increasingly controlled by large organizations rather than independent physicians.[81,82]

[80] It should be noted these acquisitions do not include physicians who are employed by the CU Medicine subsidiary of CU School of Medicine which contracts with UCHealth and Children's Hospital Colorado, Anschutz to provide clinical services for these systems' hospitals.
[81] More physicians move to practices owned by hospitals & private equity groups (2025) Retrieved from: https://www.ama-assn.org/press-center/ama-press-releases/more-physicians-move-practices-owned-hospitals-private-equity .
[82] Monetizing Medicine: Private Equity and Competition in Physician Practice Markets by the American Antitrust Insitute (2023) Retrieved from: https://www.antitrustinstitute.org/wp-content/uploads/2023/07/AAI-UCB-EG_Private-Equity-I-Physician-Practice-Report_FINAL.pdf .

Table 40: Count of Physician Acquisitions 2014 - 2024

Year	Independent	System	Total
2014	4	1	5
2015	0	9	9
2016	1	9	10
2017	2	8	10
2018	0	11	11
2019	4	4	8
2020	3	4	7
2021	3	2	5
2022	2	2	4
2023	4	0	4
2024	1	3	4

Major Service Lines Changes

With the passage of HB23-1226, HCPF now collects information on changes to major service lines such as internal medicine, emergency room services, pediatric services, cardiological services, etc. The changes can include an opening of a new service line; closing of particular services; and if there were no major changes for that service line. For a complete list of each hospital's major service lines and the status of those service lines, please see Appendix F: Major Service Lines Changes by Hospital below for a detailed view by hospital. In future years, HCPF will utilize this data to analyze shifts over time for access to care. In brief, some major items seen by HCPF this year were:

1. Banner Fort Collins Medical Center closed intensive procedures for patients requiring continuous monitoring or treatment of a critical illness or injury, and thoracic surgery for patients receiving care of the heart, lungs, and other pleural or mediastinal structures

2. UCHealth University of Colorado closed offsite integrative medicine clinics under UCHA's license.

3. UCHealth Memorial Closed radiology CT at Briargate MOB. MHS OP volumes partially shifted to new imaging LLC locations at Interquest and Eastview.

4. Pagosa Springs Medical Center closed cardiology services as it lost Cardiologists in the

RHC.

5. CommonSpirit Longmont United closed inpatient neonatal services in April of 2024.
6. CommonSpirit St Anthony North opened oncology outpatient services in Jan 2025.
7. HCA HealthONE Mountain Ridge reduced emergency department services with a closure of a freestanding emergency department located in Westminster Dec 2024.
8. HCA HealthONE Rose reduced inpatient services for infectious diseases in 2024.
9. Delta Health closed both obstetric and neonatal services in 2024.

In 2024, HCPF requested more information on what services are available at each hospital, regardless if there was a change or not. This additional information has allowed HCPF to review what types of services are available in different regions and peer groups. When looking at the small peer group, which is comprised of all CAH and rural hospitals in Colorado, approximately 53.2% of all small hospitals lacked pediatric, obstetric, or neonatal services in 2024.[83] However, 61.7% of small hospitals provided pediatric outpatient services in 2024. In 2024, 62.3% of large hospitals, which are primarily urban and system hospitals, had pediatric, obstetric, and neonatal services at their facilities. As new data is submitted in 2026, HCPF will review changes to services provided in CAH and rural hospitals as maintaining access is crucial for rural Coloradans.

[83] This includes inpatient and outpatient services, and is comprised mostly of inpatient services.

Conclusion

In 2024, Colorado hospitals saw continued stabilization following the 2022 investment market downturn. Increases in both patient service net income and operating net income, neither of which include non-operating revenue from investments, contributed to this. These increases were primarily driven by the large peer group comprised of Colorado urban and system hospitals, whereas the profitability of the medium and small peer groups were more varied.

During 2024, Colorado hospitals also experienced a large increase in uncompensated care costs. This increase is tied to a rise in the number of Self-Payer patients who typically are uninsured or underinsured. A majority of these increases were seen by large hospitals within the Front Range. The top four hospitals ranked by increases to uncompensated care were Denver Health, UCHealth University of Colorado Hospital, CommonSpirit St Anthony's Hospital, and Children's Hospital Colorado.

Between 2014 to 2024, net patient revenue grew from $12.1 billion to $24.0 billion or 98.8%. When adjusted for inflation, net patient revenue increased by 50.0% between 2014 and 2024. This represents an average annual increase of 7.1% a year (before inflation adjustment). More recently, between 2023 and 2024, net patient revenue increased by $1.7 billion, or 7.9%.

Total operating expenses rose by $1.6 billion from 2023 to $24.4 billion in 2024 or an increase of 7.3%. In comparison, between 2014 and 2024, total operating expenses grew $1.8 billion each year or 7.8% a year on average. Between 2014 and 2024, net patient revenue increased on average 7.1% a year. This is the first time since 2021 that net patient revenue has grown faster than operating expenses.

For comparison, Colorado's population increased 9.2% between 2014 to 2024 in total, according to the Colorado State Demographer.[84] Between 2023 and 2024, the state population had an estimated growth of 0.6%.[85]

With the passage of HB23-1226, HCPF receives compensation information on the top five hospital administrative positions at each hospital. Additionally, the CEO's performance measures for their evaluations are provided. HCPF found that total compensation across all hospitals for these top five positions totaled $102.9 million in 2024, with large peer group hospitals representing 39.6% of the total, or $40.7 million. Additionally, on average, the top position for large hospitals was paid $355,000 in 2024, and the medium and small peer groups paid on average $355,000 and $182,000, respectively.

In 2024, 89.3% of all reporting hospitals included quality of care outcomes as a performance metric for CEOs except for some rural CAHs. In 2024, 81.3% of all reporting hospitals included profit or margin as a performance measure, with 44.3% of this subset representing urban counties and 55.7% rural counties.

[84] Information retrieved from: https://demography.dola.colorado.gov/assets/html/gis_applications.html#population.
[85] Ibid.

HCPF has analyzed days cash on hand, a liquidity metric, for Colorado hospitals and systems. HCPF's most recent data show cash reserves have declined from 2021 and 2020 levels. However, cash reserves in 2021 and 2020 were assisted by federal COVID-19 stimulus packages. In 2024, the state median for days cash on hand was 153. While this has been a decrease in cash reserves from previous years (2020 - 2023), it has returned to just above the 2019 level of 149 prior to the COVID-19 PHE. It should be noted that some of the large drops in days cash on hand in 2023 may have been caused by hospitals finalizing their last repayments of COVID-19 funds from the PHE, while most of these repayments occurred in FY 2022, some did continue into FY 2023.

In 2024, uncompensated care costs totaled $716.7 million, representing an increase of 31.5% from 2023, with charity care totaling $476.9 million and bad debt costs totaling $239.9 million. Self Pay was the largest portion of uncompensated costs in 2024 totaling $441.8 million. Self Pay also saw the largest dollar increase between 2023 and 2024 of $131.4 million. The Self-Pay category was the largest for both charity care and bad debt costs, $306.3 million and $135.5 million, respectively. The increase in Self Pay was most likely driven by both the PHE unwind and a rise in the number of Self Payer patients, typically uninsured and underinsured individuals seeking care. Denver Health takes on the largest share of uncompensated care in the region and the state, absorbing 24.4% of total uncompensated care costs in 2024. Denver Health, a single hospital, had more charity care costs than any system of hospitals. Statistically, Denver Health is taking on more of the burden of caring for the uninsured, creating an opportunity to study why this is happening and how to better spread this cost across the systems in greater Denver.

Since 2020, HCPF's analysis indicates the mix of expenses making up total operating expenses has remained relatively consistent. Salaries, wages, and benefits remain the largest operating expense for all peer groups since 2020. While the proportions of salaries, wages, and benefits among the hospital peer groups varied. The smaller the hospital size peer group, the greater the proportion of salaries, wages, and benefits expense and specifically its general and administrative expenses. Overall, between 2014 and 2024, total payroll expense rose 84.5%, or $3.7 billion, whereas contracted labor expense increased 1,184.8%, or $512.3 million. The majority of the increase for contracted labor began in 2019. However, since 2023, contracted labor has continued to drop, signally a shift in the workforce of hospitals. In 2024, contracted labor decreased by 24.9% or $183.7 million.

HB23-1226 enables HCPF to receive data on transfers made by and to hospitals, including if such transfers are made within or outside of the state. This metric reflects the trend of Colorado hospitals being acquired by regional or national systems with headquarters outside of Colorado. It helps policymakers, employers, consumers, and others understand if profits earned in Colorado are leaving Colorado. HCPF found that in 2020, several large hospitals made various financial transfers out of the hospitals and to entities in Colorado. This was specifically the case with HCA HealthONE hospitals that made transfers of $7.5 billion in 2020. In 2024, total transfers between hospitals and other entities were reported to be $2.5

billion, of which $2.2 billion was transferred within Colorado. In 2024, funds being transferred out of Colorado totaled $237.8 million.

In 2024, HCPF analyzed profits for patient services, operating, and total net income. Between 2023 and 2024, patient service net income rose 824.0%, for an increase of $90.7 million. Between 2023 and 2024, operating income increased $107.1 million or 14.2%. This is a change from the past two years, which have seen reductions to operating income following the pandemic. Between 2023 and 2024, total net income increased by $407.4 million or an increase of 27.2%. There is a significant difference between the performance of large hospitals (which are generally system owned and urban) and small hospitals (which are often CAHs and hospitals located in rural or frontier counties of the state). With increases to patient service and operating incomes in 2024 compared to 2023, HCPF will continue to analyze and watch income levels as an indication of overall financial stability, especially for Colorado's rural and safety net hospitals, and work with rural hospitals to take advantage of the important opportunities arising out of the Rural Health Transformation Program through H.R.1. HCPF recognizes the many small and rural hospitals in the state have been consistently operating on razor thin margins, with little room for further price reductions. A system or hospital-specific view is necessary when considering Colorado hospitals' profitability.

HCPF's payer mix analysis illustrates shifts in payer mix from Medicaid in 2024. Medicaid saw the largest change in its payer mix since 2014, when the expansion of Medicaid began. This is likely due to the PHE unwind as non-eligible Medicaid members were disenrolled from Medicaid following the end of the PHE. HCPF observed increases in Self Pay, Medicare, and commercial, respectively. HCPF will monitor the trends for Medicaid payer mix in 2025 to see if it returns to 2023 and prior levels or continues at 2024 levels. Between 2019 and 2024, commercial payer mix had declined; however, in 2024 this trend changed slightly with commercial payer mix increasing by 0.7 percentage points. The large hospital peer group had the lowest percentage of commercial payer mix when compared to the medium and small hospital peer groups. This indicates that large hospitals, which are primarily system and urban hospitals, are seeing more public payers and fewer patients who have private commercial insurance. The change in commercial payer mix for the peer groups is significant since commercial patients drive operating margins and profitability, in addition to investment income.

HB23-1226 also provides HCPF with information on vertical integration, specifically on physicians and physician groups acquired by hospitals. This new information is intended to help inform the impact of this national trend. After the onset of the COVID-19 PHE, fewer practices were being purchased; however, the number of acquisitions has been steady since 2021. Between 2015 and 2018, almost all of the physician acquisitions were performed by hospitals owned by a system, further consolidating the CO health care market. In 2024, four practices were purchased: one by an independent hospital and three by a system.

HB23-1226 also required HCPF to collect information about changes that hospitals made to

their major service lines in 2024. In other words, changes hospitals made in the services they provide to their communities. Several hospitals increased services throughout the state either by adding new inpatient beds, increasing services by bringing in new specialists, or opening up new services. Additionally, several service closures occurred throughout the state, such as closure of Neonatal and obstetric care at Delta Health and neonatal services at CommonSpirit Longmont United in 2024. For 2024, HCPF also requested information on the availability of services at each hospital. When reviewing the availability of pediatric, neonatal, and obstetrics services, HCPF found that 53.2% of all small hospitals did not provide these services in 2024. However, when looking just at pediatric outpatient services, 61.7% of all small hospitals did provide this service. This suggests that small hospitals, which are primarily rural and CAHs, typically rely on outpatient care to provide maternity and natal services. A full list of major service changes is available in Appendix F below.

HB23-1226 also required hospitals to provide HCPF a narrative report of all major planned and completed capital projects of $25.0 million or more. The following major projects were reported in 2024:

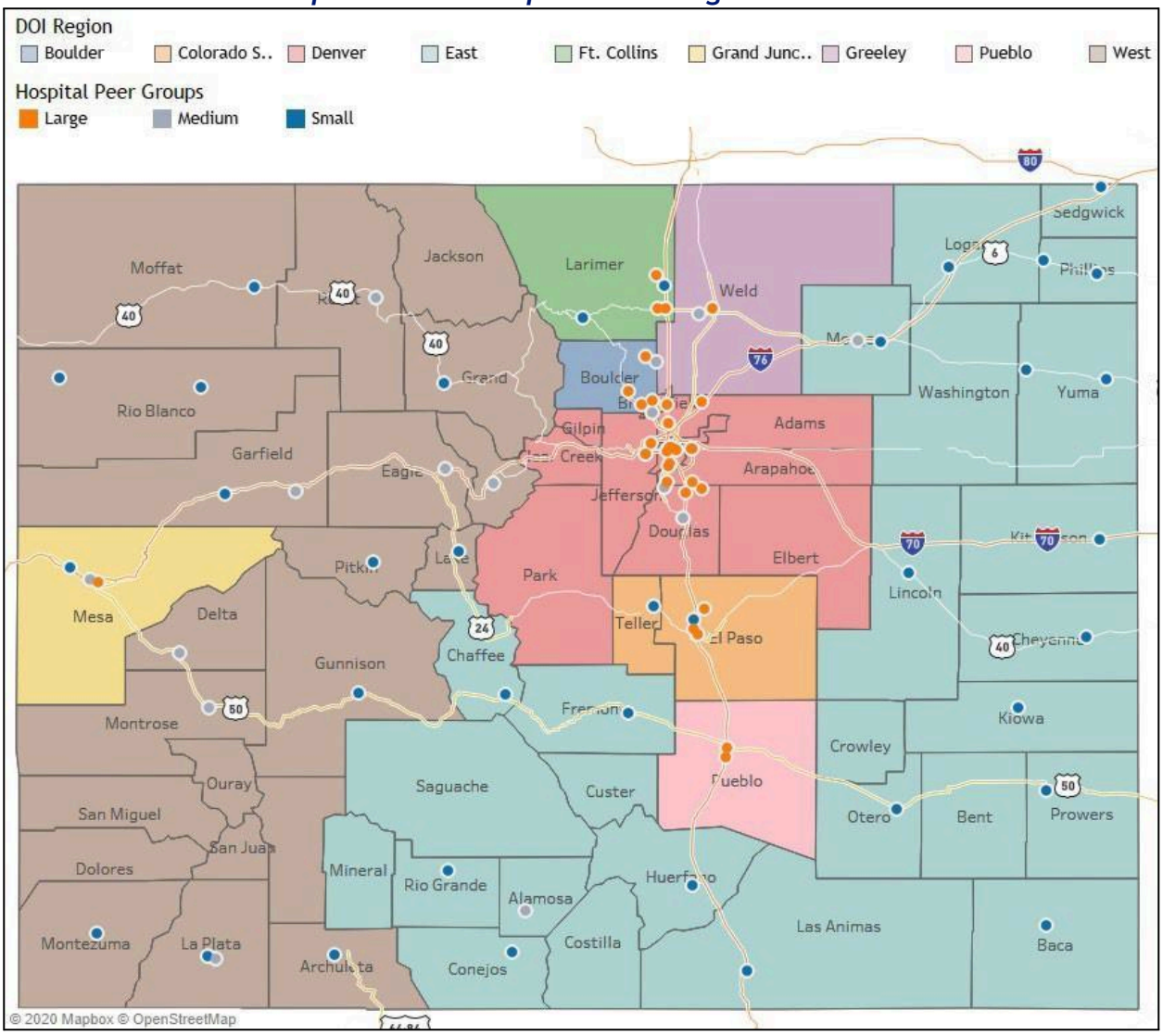
- The replacement hospital under construction for Intermountain Health Lutheran Medical Center in Wheat Ridge, CO was completed in late 2024;
- the approval from AdventHealth's board to begin an expansion for AdventHealth Parker and an offsite emergency department and urgent care for AdventHealth Castle Rock;
- the completion of James Pulsipher Regional Cancer Center at Community Hospital;
- Denver Health has begun the design phase for a replacement to Westside Clinic in 2024;
- Middle Park Health has begun construction of its new Fraser Hospital Campus which will be the third hospital location.

A full list of these reports are available in Appendix D below.

For a full report of each hospital's data, please see the Hospital Financial Transparency Report Detailed Dataset by Hospital in Appendix E.

Appendix A: Map

Graph 14 Map of Colorado Hospitals Identified by Hospital Peer Group and DOI Regions



COLORADO
Department of Health Care Policy & Financing

Appendix B: Definitions

Affordable Care Act (ACA): The comprehensive federal health care reform law enacted in March 2010. The law was enacted in two parts: The Patient Protection and Affordable Care Act was signed into law on March 23, 2010 and was amended by the Health Care and Education Reconciliation Act on March 30, 2010. The name "Affordable Care Act" is used to refer to the final, amended version of the law.

Bad debt: The sum of all charged amounts a provider billed but did not receive payment for the service.

Charity care: The sum of all charged amounts determined by the health care provider to be charity care and thus unreceived revenue.

Colorado Healthcare Affordability and Sustainability Enterprise Board (CHASE Board): The CHASE Board makes recommendations to the Medical Services Board regarding the implementation of the health care affordability and sustainability fee. The CHASE Board also directs the implementation of delivery system reform incentive payments program and monitors the impact of the fee on the healthcare market.

Contractual allowances: Also known as adjustments, contractual allowances are the difference between what a health care provider charges for the care provided to the patient and what the provider will be contractually paid by a third-party (commercial insurer and/or government program such as Medicare, Medicaid, etc.).

Consumer Price Index: is a measure of the average change over time in the prices paid by urban consumers for a market basket of consumer goods and services. Indexes are available for the U.S. and various geographic areas. Average price data for select utility, automotive fuel, and food items are also available. CPI values were pulled from annual values for 2014 through 2023, and original period CPI corresponds with the beginning year of analysis. CPI is available through the Bureau of Labor Statistics's website: https://www.bls.gov/cpi/data.htm

Table 41 Inflation Adjustment Calculation

Calculation	Variable
	Nominal value or original value
x	difference of:
	original period CPI
÷	current period CPI
=	adjusted value

Cost-to-charge ratio: A cost-to-charge ratio estimates the costs associated with the charged amount for each procedure. A cost-to-charge ratio helps to determine costs for uncompensated care and patient services which do not have costs directly associated with that care.

Table 42 Cost-to-charge Ratio Calculation

Calculation	Variable
	Total operating expense
÷	Sum of:
	Total gross charges
+	Other operating revenue.
=	Cost-to-charge ratio

Critical access hospitals: A hospital qualified as a critical access hospital under 42 U.S.C. section 1395i4(c)(2) and certified as a critical access hospital by the Colorado Department of Public Health and Environment

Department of Health Care Policy & Financing (Department): A department of the government of the State of Colorado which provides Medicaid, CHP+ and other safety net programs and has a mission to *improve health care equity, access and outcomes for the people we serve while saving Coloradans money on health care and driving value for Colorado*.

DATABANK Program: An online program available to Colorado Hospital Association members and serves as a centralized location for the collection of hospital utilization and financial data.

Depreciation expense: The decrease in the fair value of a tangible asset, reported as an expense for the reporting period.

Discharge: A record of a formal release of a patient. This excludes newborns leaving with mothers, death on arrivals and includes death.

General hospital: A hospital licensed as a general hospital by the Colorado Department of Public Health and Environment. Sometimes referred to as a "short- stay, acute care hospital."

Health system: Also known as hospital system. A multi-hospital system is two or more hospitals owned, leased, sponsored or contract managed by a central organization.

Hospital peer groups: For the purposes of this report hospital peer groups are determined by grouping together the number of licensed beds (for a definition of licensed beds please

see below). The three (3) peer groups are as follows: the small peer group with 25 or fewer beds, the medium peer group with 26 to 90 beds and the large peer group with 91 or more beds.

House Bill 19-1001: The Hospital Transparency Measures to Analyze Efficacy Bill signed into law on March 28, 2019.

House Bill 23-1226: The Hospital Transparency And Reporting Requirements signed into law on June 2, 2023.

Interest expense: Expenses for mortgages, bonds, notes, lines-of-credit, convertible debt and any other short-term or long-term borrowings.

Licensed beds: The maximum number of beds a licensure agency, such as the state or other governing body, allows a hospital or health facility to operate at any given time. Hospitals provide the number of beds at the end of the fiscal year.

Long-term care hospital: A general hospital that is certified as a long-term care hospital by the Colorado Department of Public Health and Environment. Sometimes referred to as a sub-acute care hospital or long-term acute care hospital.

Major payer groups: A major payer in healthcare is the entity or individual paying the medical bill or claim. The major payers for the purposes of this report are Medicare, Medicaid, commercial and self-pay. Others can include compensation programs, like workman's compensation and other government programs, like TRICARE/CHAMPUS.

Medicare Cost Reports: Medicare hospital cost report, from Center for Medicare and Medicaid Services (CMS) 2552-96 or CMS 2552-10, or any successor form created by CMS and the annual required submission of worksheets and schedules by Medicare certified providers used for Medicare reimbursement

Net Income: Net income refers to the amount an individual or business makes after deducting costs, allowances and taxes. In commerce, net income is what the business has left over after all expenses, including salary and wages, cost of goods or raw material and taxes.

Net patient revenue: Net patient revenue approximates the payments a hospital receives for patient services. Net patient revenue is calculated by totaling all charges the hospital billed to patients, subtracting contractual allowances and then subtracting bad debt and charity care.

Table 43 Net Patient Revenue Calculation

Calculation	Variable
	Total charges
-	Total contractual allowance
-	Total charity care
-	Total bad debt
=	Net patient revenue

Operating Net Income: Net operating income is a commonly used figure to assess the profitability of a property. The calculation involves subtracting all operating expenses on the property from all the revenue generated from the property. The higher the revenues and the smaller the expenses, the more profitable a property is.

Other expense: The difference between total operating expense and specified categories of expenses (salaries, wages and benefits, supply, interest and depreciation). These expenses might be for taxes, utilization, contract services, fees, insurance, marketing expenses, etc.

Outpatient visit: Determined by counting only one visit day for each calendar day a patient visits an outpatient department or multiple outpatient departments.

Patient Service Net Income: Patient service net income is the difference between net patient revenue and all costs associated with direct patient care.

Psychiatric Hospital: A hospital licensed as a psychiatric hospital by the Colorado Department of Public Health and Environment.

Rehabilitation hospital: An inpatient rehabilitation facility.

Salaries, Wages and Benefit Expense: Salaries and wages paid to hospital employees and employee benefits paid and provided by the hospital. These include employee expenses for physicians, interns, residents, other trainees, facility employees and home office wages.

Supply expense: The sum of all expenses related to medical supplies, food, housekeeping, maintenance, general facility upkeep, minor equipment, administration and medical drugs.

Total operating expense: The sum of all operating expenses to run the hospital. This includes expenses like materials, supplies, contract services, management fees and home office allocations, depreciation, interest, taxes, consultants' services, utilities, pharmaceuticals and insurance.

Table 44 Total Operating Expense Calculation

Calculation	Variable
	Depreciation
+	Interest
+	Salaries, wages and benefits
+	Supplies
+	All other expenses
=	Total operating expenses

Uncompensated care: Health care or services provided by hospitals or health care providers that are not reimbursed.

Appendix C: Additional Graphs and Analysis

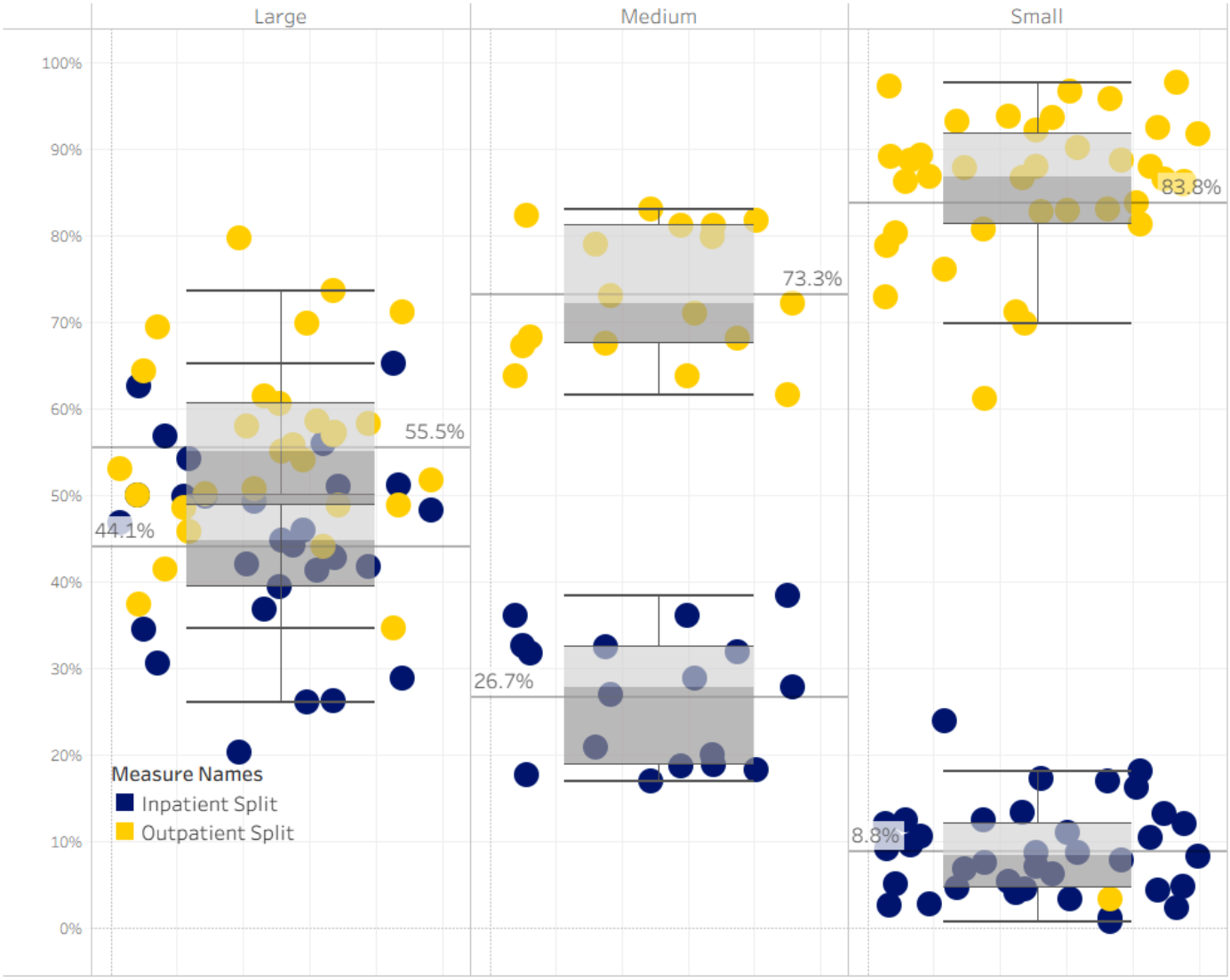
HCPF uses a breakdown of gross charges to determine the split between inpatient and outpatient services. Graph 15 represents all hospitals' 2024 estimates of what proportion of delivery or service expenses are for inpatient and outpatient services. On average, 28.7% were for inpatient services and 69.0% for outpatient services.

Graph 15 2024 Inpatient and Outpatient Expense Split

The variation amongst the hospital peer groups is shown in Graph 16 by the inpatient and outpatient service split utilizing a straight average. It should be noted that the average of the large group inpatient services, at 55.5%, are far higher than the medium group at 26.7% and small group at 8.8% inpatient services. Due to the quantity of hospitals in the peer groups, the medium and small peer groups drive the statewide results. The medium peer group's inpatient and outpatient service split reflects the statewide values, with inpatient services representing 26.7% of expenses while outpatient services represent an average of 73.3%. The small peer group's expenses are the most heavily weighted towards outpatient services as hospitals in that peer group reported 83.8% of their service expenses for outpatient services and 8.8% for inpatient services. It is important to more thoroughly and productively consider the efficiency and sustainability of inpatient care for certain rural

hospitals going forward and consider strategies to maintain financial stability. These strategies include investing in rural hospital clinics and outpatient capabilities, and divesting in rural hospital inpatient services where appropriate, and in line with the Centers for Medicare and Medicaid Services RHTP priorities. This report and future transparency analysis could illuminate specific rural hospital utilization patterns to identify where such sustainability and transformative opportunities are most evident and most needed.

Graph 16 2024 Inpatient and Outpatient Expense Split by Hospital Peer Group



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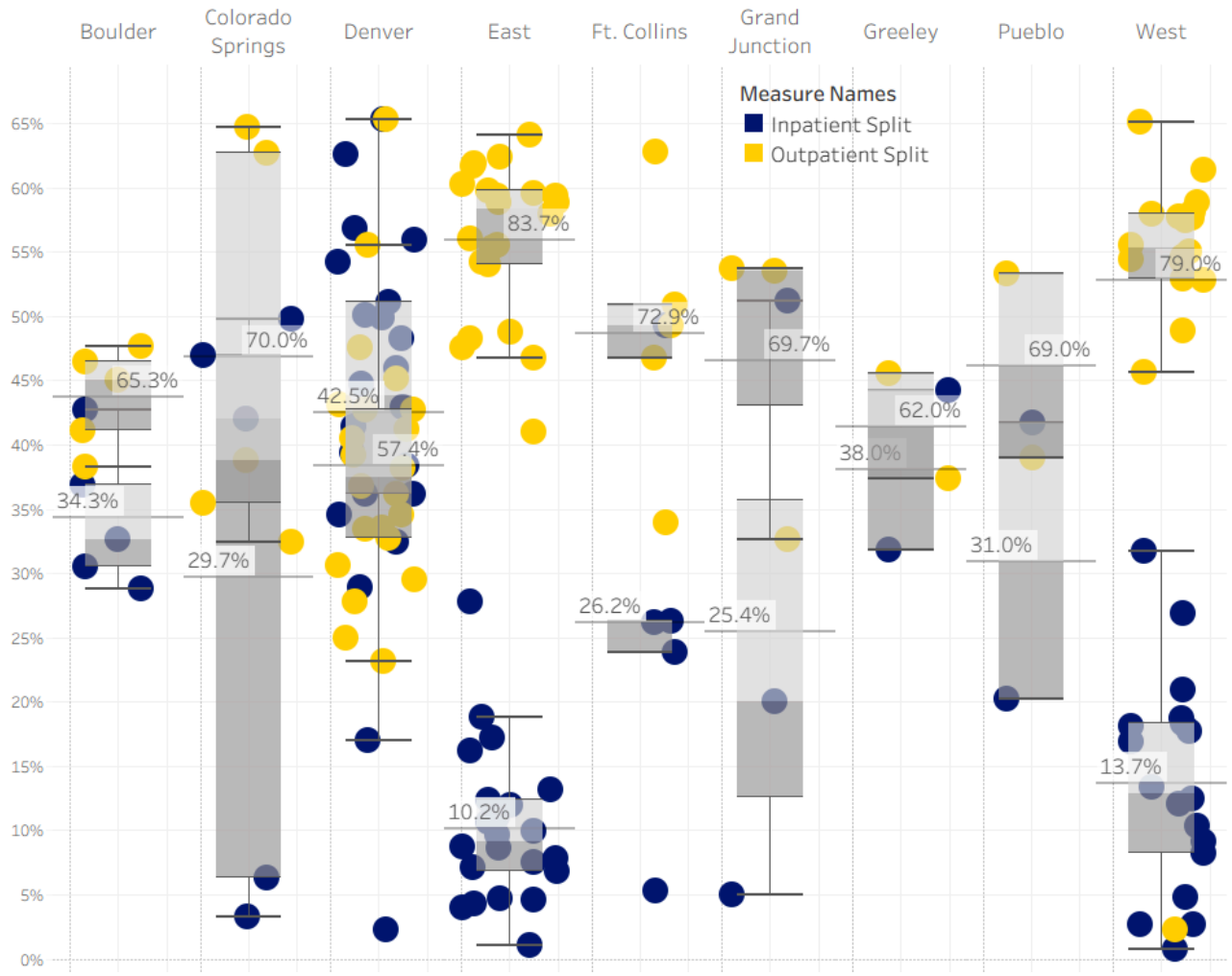
In Graph 17, regions with more small and medium hospitals have more outpatient service expenses than inpatient service expenses. Along with hospital size, distance from the state's most populous metropolitan region, Denver, seems to correspond with the proportion of expenses allocated between inpatient and outpatient services. In the regions with the highest proportion of small and medium hospitals, the East and West regions, the split between inpatient and outpatient is most noticeable. Within these regions, small hospitals have the highest proportion of outpatient services and lower inpatient services compared to their regional peers.

Graph 17 2024 Inpatient and Outpatient Expense Split by DOI Region



Other Significant Revenues

Under HB23-1226, hospitals are now required to submit other significant revenues that are reported in the Medicare cost reports directly to HCPF; HCPF received data for FY 2019-2023 from hospitals, accordingly. Other significant revenue between this period reflects stimulus

funds from the federal government aimed at assisting hospitals during the COVID-19 PHE through federal legislation such as the Coronavirus Aid, Relief and Economic Security (CARES) Act. The data provided by hospitals provides an insight into what proportion of the estimated $1.2 billion of COVID-19 stimulus funds went directly to hospital facilities, rather than other components of the organization.

Table 45 Other Significant Revenues (in millions)

Year	COVID-19 funds- hospital	COVID-19 funds- all other	Total Other Revenues
2020	$534.2	$12.4	$1,812.8
2021	$293.1	$6.3	$1,757.1
2022	$109.2	$1.4	$1,441.9
2023	$14.1	$2.5	$1,465.0

In 2020, 29.5% of all other revenues reported in the Medicare cost reports represented stimulus funds directed to hospitals, while the remaining 70.5% consisted primarily of investment income, grants and donations, government appropriations, as well as various other small revenue streams. By 2023, stimulus funds represented approximately 1.0% of all other revenues reported. When broken down by peer group, the large peer group makes up a majority of stimulus funds, ranging from 71.5% in 2020 to 44.6% in 2023. Based on how stimulus funds were distributed during the height of the COVID-19 PHE, this is not unexpected since stimulus was initially based on revenues from the prior year. In hindsight, this has been one of the most controversial aspects of the stimulus fund distribution policy, as it was not based on need, but on business volume or revenues.

Appendix D: Hospital Major Planned Projects

With the passage of HB23-1226, all hospitals are now required to provide a narrative report of major planned projects over $25.0 million. Below highlights projects reported by hospitals.

1. **AdventHealth Parker** - An expansion to Parker campus was approved by the board August 2024 for $298M. Also, Aurora Highlands Phase 1 project that will be a free standing ED and Medical office building was approved for $81M.
2. **AdventHealth Castle Rock** - Buildout of South Castle Rock Offsite ED/Urgent Care Center approved for $28M in December 2024 by board.
3. **CommonSpirit Health St. Anthony North Hospital** - In FY24, approximately $61.8M was spent on the addition of a five-floor new bed tower which will add an additional 115 inpatient beds when complete. The first 30 beds opened in August 2024. The first floor of the new tower is home to a new state of the art cancer center which opened January 13th, 2025. The cancer center includes an infusion suite with 13 bays, a linear accelerator for radiation oncology services, high dose rate brachytherapy and medical oncology and multidisciplinary clinic space
4. **Community Hospital** - In January 2024, Community Hospital opened its doors to James Pulsipher Regional Cancer Center and Monument View Medical Plaza. Construction of the 130,000 square foot facility was completed in December 2023 after two years of construction. The construction cost $53 million, with a total cost of $78 million in order to purchase Information Technology (IT) equipment, new Computed Tomography (CT) scanners, a new linear accelerator and more.
5. **Denver Health** - We have started the design phase for a capital project of over $100 million to replace the Westside Clinic. The expenses incurred during 2024 are far less than $25 million, but the total costs over the course of the project are expected to exceed $100 million.
6. **HCA HealthONE Mountain Ridge** - $32.2M project started in 2022 with projected completion in 2025 to add an additional two floors of capacity to the hospital. One floor will be built out for privatization of beds resulting in additional capacity of 23 beds. The other floor will contain shell space for 24 future beds.
7. **HCA HealthONE Presbyterian St. Luke's** - $59M project was started in 2021 with completion in 2024. The project entailed the expansion of the Bone Marrow Transplant oncology unit by 18 beds with an offsetting decrease of 17 medical/surgical beds. Additionally, an ICU renovation as well as exterior renovations including a new entry drive, lighting and signage were included in this project.

8. **Intermountain Health Lutheran Hospital** - Lutheran Medical Center (LMC) Replacement Hospital Budget: $724M, This project consists of a full replacement hospital for the existing Lutheran Medical Center, a community-based acute-care hospital with 338 licensed beds, located in Wheat Ridge, CO. The project location for the new replacement facility is on a 26.88 acre greenfield site at the Clear Creek Crossing development site near the southwest quadrant of Highway 58 and Interstate 70 within Wheat Ridge, CO. This new project site is approximately 3.2 miles away from the existing hospital. The project consisted of approximately 557,000 sf and includes 247 licensed beds (210 beds will be built-out with shell space for an additional 32 future beds), 12 OR's (2 shelled OR's), 15 imaging modalities, and a level II Trauma ED with a rooftop helipad. An attached 66,400 sf Hospital Support Building (HSB) includes hospital administration, food services, dining, laboratory, pharmacy, and support services. Also included in the project is a 25,000 sf Central Utility Plant, a Parking Structure for approximately 385 cars, and an enclosed pedestrian bridge connecting the hospital to the parking structure. Construction commenced in July 2021 and was completed in August 2024.

9. **Intermountain Health St Mary's Medical Center** - St Mary's Medical Center - Surgery Expansion Budget: $27M, Remodel areas of Level 1 and Level 2 in the 1973 building, 1994 building and Century Tower to relocate wound care, rheumatology and the endoscopy suite as well as remodeling prep/recovery, PACU and expansion of surgery and central sterile. Completion expected Q4 2026.

10. **Middle Park Health** - New Fraser Hospital Campus project, we closed on the Funding in Feb. 2024 broke ground April 2024. This project is to open a new hospital modeled similarly to a free-standing ER in the town of Fraser. This will be the 3rd Hospital location for our CAH in Grand County, Colorado. The planned opening is late-June 2025.

11. **UCHealth Highlands Ranch Hospital** - In November 2021, UCHealth approved an expansion project at Highlands Ranch Hospital. The project included expansion of the cancer center, expansion of the ED, and buildout of additional bed capacity. Total estimated project cost $122,060,201. $56,884,000 in costs were incurred during the fiscal year ending June 30, 2024.

12. **UCHealth Longs Peak** In November 2021, UCHealth approved an expansion project at Longs Peak Hospital. The project included completing shelled space in the existing tower and expanding the hospital to add additional med/surg and labor and delivery beds. The total budget for the project is estimated at $100,691,791. $25,983,000 of costs were incurred during the fiscal year ending June 30,2024.

13. **UCHealth Medical Center of the Rockies** In March 2022, UCHealth approved an expansion project at MCR. The project includes: expanding inpatient capacity through

construction of a new tower and initial build-out of 96 beds (72 Med Surg, 24 ICU), future shelled capacity of 36 beds, expansion of the ED, and expansion of support services. The total project expansion and renovation was 250,000 sf of new construction and 11,250 sf of renovation for an estimated project cost of $244,029,885. $36,097,000 of costs were incurred during the fiscal year ending June 30, 2024.

14. **UCHealth Memorial Hospital** In November 2021, UCHealth approved a project at Memorial Health System to complete a bed expansion. The project includes the build out and equipping to accommodate the addition of 40 med/surg beds. Total estimated project cost is $29,559,054. $12,231,000 of costs were incurred during fiscal year ending June 30, 2024

15. **UCHealth Poudre Valley Hospital** In January 2021, UCHealth approved master facility planning efforts at Poudre Valley Hospital to update and renovate the facility for a budgeted cost of $82,368,000. The project will be completed in phases with final completion anticipated for Fall 2025. $33,332,000 in costs were incurred on this project during the fiscal year ending June 30, 2024.

16. **UCHealth University of Colorado Hospital** - In January 2019, UCHealth approved the project to construct Anschutz Inpatient Pavilion Expansion Tower 3 at UCHA. The project includes 120 hospital beds, nine operating or procedure rooms and additional shelled space. The project has a total budget of $419,790,000 and opened in June 2023. $66,155,000 in costs were incurred on this project during the fiscal year ended June 30, 2024.

17. **Vail Health Hospital** - We commenced construction on the Precourt Healing Center, an inpatient hospital facility in Edwards, CO. The 50,000-square-foot facility will provide 28 beds — 14 for adolescents and 14 for adults — for short-term inpatient stays and treatment in the Eagle Valley. The cost of the project will be about $63.5 million and is financed with a New Market Tax Credit financing structure, which will yield a $13.6 million benefit to Vail Health over the seven-year life of the NMTC financing vehicle.

18. **Wray Hospital** - Expansion of Surgery, Radiology and Clinic projected construction start date - 2024 Q4 - completion 2026 Q2. Total project budgeted at $27,000,000.

Appendix E: Detailed Dataset by Hospital

2024 Total Charges Peer Group

Peer Group	Hospital Name	Total Gross Charges -Medicare	Total Gross Charges -Medicaid	Total Gross Charges -Commercial	Total Gross Charges -Self Pay	Total Gross Charges -CICP/Other	Total Gross Charges -Total
Large	AdventHealth Avista	387,241,250	136,642,262	430,898,687	46,373,791	21,462,117	1,022,618,109
	AdventHealth Littleton	1,186,229,881	214,855,330	691,979,538	51,192,844	29,717,202	2,173,974,796
	AdventHealth Parker	884,229,949	303,031,974	843,942,439	58,927,791	119,449,692	2,209,581,846
	AdventHealth Porter	1,082,274,293	325,137,843	640,335,164	68,812,544	56,264,479	2,172,824,325
	Banner Health Banner North Colorado Medica..	466,917,543	239,062,759	242,500,196	40,112,527	41,033,905	1,029,626,934
	Banner Health McKee Medical Center	162,269,258	50,061,298	76,940,424	8,686,319	10,972,114	308,929,417
	Children's Hospital Colorado	14,950,087	1,740,049,191	2,086,533,874	68,149,948	525,238,979	4,434,922,081
	Children's Hospital Colorado Springs	575,567	375,017,773	321,278,445	6,960,139	154,454,575	858,286,502
	CommonSpirit - Longmont United Hospital	255,420,270	123,186,278	138,248,757	37,097,915	10,177,215	564,130,436
	CommonSpirit - Penrose Hospital	2,291,735,440	795,023,960	930,415,819	133,377,604	392,796,113	4,543,348,938
	CommonSpirit - St. Anthony Hospital	1,585,852,283	516,180,871	812,303,230	140,305,128	59,615,995	3,114,257,510
	CommonSpirit - St. Mary-Corwin Hospital	406,402,504	207,576,078	118,547,139	21,713,809	41,737,878	795,977,412
	Denver Health	811,128,369	1,857,972,947	739,105,279	247,425,583	521,964,060	4,177,596,240
	Foothills Hospital	1,314,428,968	238,079,232	944,751,761	19,664,112	121,355,616	2,638,279,689
	HCA HealthONE Aurora	2,446,097,000	1,175,570,000	1,155,034,000	369,919,000	296,031,000	5,442,651,000
	HCA HealthONE Mountain Ridge	1,013,315,000	993,020,000	569,472,000	341,739,000	129,430,000	3,046,976,000
	HCA HealthONE Presbyterian St. Luke's	1,491,008,000	1,391,114,000	2,181,287,000	268,171,000	352,520,000	5,684,100,000
	HCA HealthONE Rose	1,321,439,000	581,358,000	1,244,740,000	273,370,000	242,947,000	3,663,854,000
	HCA HealthONE Sky Ridge	2,989,949,000	551,474,000	2,469,877,000	149,257,000	472,723,000	6,633,280,000
	HCA HealthONE Swedish	3,488,978,000	1,423,779,000	2,160,337,000	305,740,000	570,291,000	7,949,125,000
	Intermountain Health Good Samaritan Hospit..	1,088,260,118	184,334,887	699,833,148	27,771,860	50,211,401	2,050,411,417
	Intermountain Health Lutheran Hospital	1,293,322,217	422,482,239	655,422,717	57,748,879	71,376,365	2,500,352,421
	Intermountain Health Saint Joseph Hospital	1,542,203,175	559,649,763	1,190,947,003	123,165,216	36,154,043	3,452,119,202
	Intermountain Health St. Mary's Regional Hos..	1,004,084,236	332,398,520	418,492,785	38,958,766	210,082,776	2,004,017,085
	UCHealth Medical Center of the Rockies	1,234,425,070	253,592,243	624,281,714	52,559,030	114,051,541	2,278,909,598
	UCHealth Memorial Hospital Central	2,970,475,157	1,365,689,481	1,689,891,878	269,075,390	662,048,386	6,957,180,292
	UCHealth Parkview Medical Center	1,636,791,977	764,201,803	521,225,872	75,753,794	189,223,791	3,187,197,237
	UCHealth Poudre Valley Hospital	1,381,744,155	416,938,329	781,382,419	67,605,922	99,928,581	2,747,599,406
	UCHealth University of Colorado Hospital	5,679,902,153	2,991,845,824	4,508,351,272	658,672,024	637,657,484	14,476,428,757
	Total	**41,431,649,920**	**20,529,325,885**	**29,888,356,560**	**4,028,306,935**	**6,240,916,308**	**102,118,555,650**
Medium	AdventHealth Castle Rock	428,414,573	116,892,925	460,819,918	50,942,300	43,114,841	1,100,184,559
	CommonSpirit - Mercy Hospital	550,284,738	200,873,094	308,742,653	34,983,695	52,436,066	1,147,320,249
	CommonSpirit - OrthoColorado Hospital	259,734,699	4,090,650	202,388,320	1,239,528	10,160,681	477,613,881
	CommonSpirit - St. Anthony North Hospital	728,594,229	377,816,609	487,458,101	102,030,927	27,407,295	1,723,307,165
	CommonSpirit - St. Anthony Summit Hospital	88,496,084	56,756,808	242,581,757	42,593,381	8,841,023	439,269,055
	CommonSpirit - St. Elizabeth Hospital	50,434,143	42,091,276	39,544,944	11,443,008	2,654,747	146,168,119
	CommonSpirit - St. Francis Hospital – Interqu..	35,539,090	12,139,696	27,469,393	4,121,322	10,754,027	90,023,529
	Community Hospital	487,596,910	146,354,583	224,428,688	21,796,459	59,889,112	940,065,752
	Delta Health	128,704,350	37,895,205	77,977,382	6,360,293	1,027,113	251,964,343
	Intermountain Health Platte Valley Hospital	275,134,767	172,632,840	246,030,878	32,978,662	40,855,738	767,632,888
	Montrose Regional Health	267,045,137	74,248,252	85,260,515	50,547,534	49,489,405	526,590,843
	San Luis Valley Health Regional Medical Center	119,927,627	71,595,457	55,763,856	8,191,884	20,989,260	276,468,084
	UCHealth Greeley Hospital	426,034,033	166,365,379	232,583,868	37,263,510	29,995,036	892,241,826
	UCHealth Highlands Ranch Hospital	684,516,631	154,100,060	609,082,608	31,844,299	43,782,040	1,523,325,638
	UCHealth Longs Peak Hospital	548,515,057	210,845,444	429,322,290	50,999,558	36,844,316	1,276,526,665
	UCHealth Yampa Valley Medical Center	109,227,216	26,938,033	113,043,438	16,011,151	9,466,057	274,685,895
	Vail Health Hospital	219,416,191	34,529,272	233,894,634	20,186,430	20,201,740	528,228,267
	Valley View Hospital	374,210,090	93,491,790	271,178,404	26,851,432	77,369,375	843,101,091
	Total	**5,781,825,565**	**1,999,657,373**	**4,347,571,647**	**550,385,373**	**545,277,872**	**13,224,717,849**
Small	Animas Surgical Hospital	93,743,618	14,491,278	51,734,623	16,356,346	12,680,110	189,005,978
	Arkansas Valley Regional Medical Center	17,772,347	30,325,735	37,002,892	4,107,720	8,824,468	98,033,162
	Aspen Valley Hospital	110,939,133	11,464,363	105,623,936	6,802,924	8,889,797	243,720,156
	Banner Health East Morgan County Hospital	33,564,640	12,520,364	16,916,402	2,279,499	2,586,154	67,867,062
	Banner Health Fort Collins Medical Center	62,907,170	32,135,123	67,245,888	3,195,126	6,498,950	171,982,260
	Banner Health Sterling Regional MedCenter	58,478,021	22,447,814	30,758,169	3,313,769	8,095,594	123,093,369
	CommonSpirit - St. Thomas More Hospital	158,126,251	72,799,410	59,163,966	7,317,820	30,080,093	327,487,543
	Conejos County Hospital	14,398,726	7,148,400	3,502,023	807,735	1,175,156	27,032,040
	Estes Park Health	38,374,987	11,770,065	25,296,495	1,967,274	29,942,088	107,350,909
	Family Health West	97,395,680	31,525,858	41,212,191	5,119,680	8,619,921	183,873,332
	Grand River Health	84,289,221	36,509,071	67,588,584	17,254,687	10,271,752	215,913,315
	Gunnison Valley Health	54,230,819	17,213,428	59,776,801	5,454,378	11,031,238	147,706,664
	Haxtun Health	10,592,870	2,433,882	5,562,708	712,748	0	19,302,208
	Heart of the Rockies Regional Medical Center	181,878,686	39,823,519	91,111,053	9,096,554	13,638,690	335,548,502
	Keefe Memorial Health Service District	4,989,370	4,193,994	7,126,194	365,710	449,073	17,124,341
	Kit Carson County Memorial Hospital	13,824,934	6,299,822	13,161,482	1,945,003	0	35,231,241
	Lincoln Health	17,096,520	7,284,426	10,453,435	3,476,439	1,350	38,312,170
	Melissa Memorial Hospital	19,616,850	3,938,443	13,656,797	544,216	322,809	38,079,115
	Memorial Regional Health	66,559,097	27,252,123	52,043,083	4,296,175	2,778,006	152,928,485
	Middle Park Health	33,859,721	12,582,647	45,094,242	8,104,973	817,046	100,458,631
	Mt. San Rafael Hospital	25,724,479	22,322,344	48,091,076	389,068	1,051,095	97,578,062
	National Jewish Health	183,437,097	36,737,240	91,946,892	2,579,277	11,311,588	326,012,094
	Pagosa Springs Medical Center	40,992,954	11,087,990	19,440,509	3,350,067	4,814,525	79,686,048
	Pioneers Medical Center	50,634,010	8,309,028	24,161,494	1,560,527	8,004,420	92,669,480
	Prowers Medical Center	28,871,827	18,751,810	21,002,460	2,651,377	0	71,277,474
	Rangely District Hospital	3,719,965	1,905,807	5,113,284	859,432	3,490,191	15,088,680
	Rio Grande Hospital	17,020,959	8,858,308	28,260,411	2,172,092	2,963,085	59,274,855
	Sedgwick County Health Center	11,131,101	5,056,199	5,873,099	2,378,249	282,903	24,721,551
	Southeast Colorado Hospital District	9,154,805	7,715,565	2,754,519	1,324,012	458,064	21,406,965
	Southwest Health System, Inc.	73,917,266	39,443,450	27,170,464	4,540,759	12,170,564	157,242,503
	Spanish Peaks Regional Health Center	21,340,161	9,104,472	6,000,001	1,639,424	4,047,340	42,131,398
	St. Vincent Health	8,099,023	5,257,096	9,304,989	2,390,428	522,677	25,574,214
	UCHealth Broomfield Hospital	125,414,986	63,953,235	149,614,681	14,068,385	14,118,414	367,169,701
	UCHealth Grandview Hospital	129,501,229	69,098,660	91,007,948	12,191,176	30,263,657	332,062,670
	UCHealth Pikes Peak Regional Hospital	53,086,699	15,429,792	26,933,710	2,989,671	8,867,068	107,306,940
	Weisbrod Memorial County Hospital	3,015,273	2,057,954	2,150,438	408,688	28,811	7,661,164
	Wray Hospital	25,806,340	9,415,838	23,347,830	2,757,266	0	61,327,274
	Yuma District Hospital	19,903,242	6,982,263	9,838,964	2,181,894	479,721	39,386,085
	Total	**2,003,410,077**	**745,646,816**	**1,396,043,733**	**162,950,568**	**259,576,418**	**4,567,627,641**
Grand Total		**49,216,885,562**	**23,274,630,074**	**35,631,971,940**	**4,741,642,876**	**7,045,770,598**	**119,910,901,140**

Appendix E: Detailed Dataset by Hospital

2024 Total Charges DOI Region

DOI Region	Hospital Name	Total Gross Charges -Medicare	Total Gross Charges -Medicaid	Total Gross Charges -Commercial	Total Gross Charges -Self Pay	Total Gross Charges -CICP/Other	Total Gross Charges -Total
Boulder	AdventHealth Avista	387,241,250	136,642,262	430,898,687	46,373,791	21,462,117	1,022,618,109
	CommonSpirit - Longmont United Hospital	255,420,270	123,186,278	138,248,757	37,097,915	10,177,215	564,130,436
	Foothills Hospital	1,314,428,968	238,079,232	944,751,761	19,664,112	121,355,616	2,638,279,689
	Intermountain Health Good Samaritan Hospit..	1,088,260,118	184,334,887	699,833,148	27,771,860	50,211,401	2,050,411,417
	UCHealth Longs Peak Hospital	548,515,057	210,845,444	429,322,290	50,999,558	36,844,316	1,276,526,665
	Total	**3,593,865,663**	**893,088,103**	**2,643,054,643**	**181,907,236**	**240,050,665**	**7,551,966,316**
Colorado Springs	Children's Hospital Colorado Springs	575,567	375,017,773	321,278,445	6,960,139	154,454,575	858,286,502
	CommonSpirit - Penrose Hospital	2,291,735,440	795,023,960	930,415,819	133,377,604	392,796,113	4,543,348,938
	CommonSpirit - St. Francis Hospital – Interqu..	35,539,090	12,139,696	27,469,393	4,121,322	10,754,027	90,023,529
	UCHealth Grandview Hospital	129,501,229	69,098,660	91,007,948	12,191,176	30,263,657	332,062,670
	UCHealth Memorial Hospital Central	2,970,475,157	1,365,689,481	1,689,891,878	269,075,390	662,048,386	6,957,180,292
	UCHealth Pikes Peak Regional Hospital	53,086,699	15,429,792	26,933,710	2,989,671	8,867,068	107,306,940
	Total	**5,480,913,182**	**2,632,399,362**	**3,086,997,193**	**428,715,302**	**1,259,183,826**	**12,888,208,871**
Denver	AdventHealth Castle Rock	428,414,573	116,892,925	460,819,918	50,942,300	43,114,841	1,100,184,559
	AdventHealth Littleton	1,186,229,881	214,855,330	691,979,538	51,192,844	29,717,202	2,173,974,796
	AdventHealth Parker	884,229,949	303,031,974	843,942,439	58,927,791	119,449,692	2,209,581,846
	AdventHealth Porter	1,082,274,293	325,137,843	640,335,164	68,812,544	56,264,479	2,172,824,325
	Children's Hospital Colorado	14,950,087	1,740,049,191	2,086,533,874	68,149,948	525,238,979	4,434,922,081
	CommonSpirit - OrthoColorado Hospital	259,734,699	4,090,650	202,388,320	1,239,528	10,160,681	477,613,881
	CommonSpirit - St. Anthony Hospital	1,585,852,283	516,180,871	812,303,230	140,305,128	59,615,995	3,114,257,510
	CommonSpirit - St. Anthony North Hospital	728,594,229	377,816,609	487,458,101	102,030,927	27,407,295	1,723,307,165
	Denver Health	811,128,369	1,857,972,947	739,105,279	247,425,583	521,964,060	4,177,596,240
	HCA HealthONE Aurora	2,446,097,000	1,175,570,000	1,155,034,000	369,919,000	296,031,000	5,442,651,000
	HCA HealthONE Mountain Ridge	1,013,315,000	993,020,000	569,472,000	341,739,000	129,430,000	3,046,976,000
	HCA HealthONE Presbyterian St. Luke's	1,491,008,000	1,391,114,000	2,181,287,000	268,171,000	352,520,000	5,684,100,000
	HCA HealthONE Rose	1,321,439,000	581,358,000	1,244,740,000	273,370,000	242,947,000	3,663,854,000
	HCA HealthONE Sky Ridge	2,989,949,000	551,474,000	2,469,877,000	149,257,000	472,723,000	6,633,280,000
	HCA HealthONE Swedish	3,488,978,000	1,423,779,000	2,160,337,000	305,740,000	570,291,000	7,949,125,000
	Intermountain Health Lutheran Hospital	1,293,322,217	422,482,239	655,422,717	57,748,879	71,376,365	2,500,352,421
	Intermountain Health Platte Valley Hospital	275,134,767	172,632,840	246,030,878	32,978,662	40,855,738	767,632,888
	Intermountain Health Saint Joseph Hospital	1,542,203,175	559,649,763	1,190,947,003	123,165,216	36,154,043	3,452,119,202
	National Jewish Health	183,437,097	36,737,240	91,946,892	2,579,277	11,311,588	326,012,094
	UCHealth Broomfield Hospital	125,414,986	63,953,235	149,614,681	14,068,385	14,118,414	367,169,701
	UCHealth Highlands Ranch Hospital	684,516,631	154,100,060	609,082,608	31,844,299	43,782,040	1,523,325,638
	UCHealth University of Colorado Hospital	5,679,902,153	2,991,845,824	4,508,351,272	658,672,024	637,657,484	14,476,428,757
	Total	**29,516,125,389**	**15,973,744,541**	**24,197,008,914**	**3,418,279,335**	**4,312,130,896**	**77,417,289,104**
East	Arkansas Valley Regional Medical Center	17,772,347	30,325,735	37,002,892	4,107,720	8,824,468	98,033,162
	Banner Health East Morgan County Hospital	33,564,640	12,520,364	16,916,402	2,279,499	2,586,154	67,867,062
	Banner Health Sterling Regional MedCenter	58,478,021	22,447,814	30,758,169	3,313,769	8,095,594	123,093,369
	CommonSpirit - St. Elizabeth Hospital	50,434,143	42,091,276	39,544,944	11,443,008	2,654,747	146,168,119
	CommonSpirit - St. Thomas More Hospital	158,126,251	72,799,410	59,163,966	7,317,820	30,080,093	327,487,543
	Conejos County Hospital	14,398,726	7,148,400	3,502,023	807,735	1,175,156	27,032,040
	Haxtun Health	10,592,870	2,433,882	5,562,708	712,748	0	19,302,208
	Heart of the Rockies Regional Medical Center	181,878,686	39,823,519	91,111,053	9,096,554	13,638,690	335,548,502
	Keefe Memorial Health Service District	4,989,370	4,193,994	7,126,194	365,710	449,073	17,124,341
	Kit Carson County Memorial Hospital	13,824,934	6,299,822	13,161,482	1,945,003	0	35,231,241
	Lincoln Health	17,096,520	7,284,426	10,453,435	3,476,439	1,350	38,312,170
	Melissa Memorial Hospital	19,616,850	3,938,443	13,656,797	544,216	322,809	38,079,115
	Mt. San Rafael Hospital	25,724,479	22,322,344	48,091,076	389,068	1,051,095	97,578,062
	Prowers Medical Center	28,871,827	18,751,810	21,002,460	2,651,377	0	71,277,474
	Rio Grande Hospital	17,020,959	8,858,308	28,260,411	2,172,092	2,963,085	59,274,855
	San Luis Valley Health Regional Medical Center	119,927,627	71,595,457	55,763,856	8,191,884	20,989,260	276,468,084
	Sedgwick County Health Center	11,131,101	5,056,199	5,873,099	2,378,249	282,903	24,721,551
	Southeast Colorado Hospital District	9,154,805	7,715,565	2,754,519	1,324,012	458,064	21,406,965
	Spanish Peaks Regional Health Center	21,340,161	9,104,472	6,000,001	1,639,424	4,047,340	42,131,398
	Weisbrod Memorial County Hospital	3,015,273	2,057,954	2,150,438	408,688	28,811	7,661,164
	Wray Hospital	25,806,340	9,415,838	23,347,830	2,757,266	0	61,327,274
	Yuma District Hospital	19,903,242	6,982,263	9,838,964	2,181,894	479,721	39,386,085
	Total	**862,669,172**	**413,167,295**	**531,042,719**	**69,504,175**	**98,128,413**	**1,974,511,784**
Ft. Collins	Banner Health Fort Collins Medical Center	62,907,170	32,135,123	67,245,888	3,195,126	6,498,950	171,982,260
	Banner Health McKee Medical Center	162,269,258	50,061,298	76,940,424	8,686,319	10,972,114	308,929,417
	Estes Park Health	38,374,987	11,770,065	25,296,495	1,967,274	29,942,088	107,350,909
	UCHealth Medical Center of the Rockies	1,234,425,070	253,592,243	624,281,714	52,559,030	114,051,541	2,278,909,598
	UCHealth Poudre Valley Hospital	1,381,744,155	416,938,329	781,382,419	67,605,922	99,928,581	2,747,599,406
	Total	**2,879,720,640**	**764,497,058**	**1,575,146,940**	**134,013,671**	**261,393,274**	**5,614,771,590**
Grand Junction	Community Hospital	487,596,910	146,354,583	224,428,688	21,796,459	59,889,112	940,065,752
	Family Health West	97,395,680	31,525,858	41,212,191	5,119,680	8,619,921	183,873,332
	Intermountain Health St. Mary's Regional Hos..	1,004,084,236	332,398,520	418,492,785	38,958,766	210,082,776	2,004,017,085
	Total	**1,589,076,826**	**510,278,961**	**684,133,664**	**65,874,905**	**278,591,809**	**3,127,956,169**
Greeley	Banner Health Banner North Colorado Medica..	466,917,543	239,062,759	242,500,196	40,112,527	41,033,905	1,029,626,934
	UCHealth Greeley Hospital	426,034,033	166,365,379	232,583,868	37,263,510	29,995,036	892,241,826
	Total	**892,951,576**	**405,428,138**	**475,084,064**	**77,376,037**	**71,028,941**	**1,921,868,760**
Pueblo	CommonSpirit - St. Mary-Corwin Hospital	406,402,504	207,576,078	118,547,139	21,713,809	41,737,878	795,977,412
	UCHealth Parkview Medical Center	1,636,791,977	764,201,803	521,225,872	75,753,794	189,223,791	3,187,197,237
	Total	**2,043,194,481**	**971,777,881**	**639,773,011**	**97,467,603**	**230,961,669**	**3,983,174,649**
West	Animas Surgical Hospital	93,743,618	14,491,278	51,734,623	16,356,346	12,680,110	189,005,978
	Aspen Valley Hospital	110,939,133	11,464,363	105,623,936	6,802,924	8,889,797	243,720,156
	CommonSpirit - Mercy Hospital	550,284,738	200,873,094	308,742,653	34,983,695	52,436,066	1,147,320,249
	CommonSpirit - St. Anthony Summit Hospital	88,496,084	56,756,808	242,581,757	42,593,381	8,841,023	439,269,055
	Delta Health	128,704,350	37,895,205	77,977,382	6,360,293	1,027,113	251,964,343
	Grand River Health	84,289,221	36,509,071	67,588,584	17,254,687	10,271,752	215,913,315
	Gunnison Valley Health	54,230,819	17,213,428	59,776,801	5,454,378	11,031,238	147,706,664
	Memorial Regional Health	66,559,097	27,252,123	52,043,083	4,296,175	2,778,006	152,928,485
	Middle Park Health	33,859,721	12,582,647	45,094,242	8,104,973	817,046	100,458,631
	Montrose Regional Health	267,045,137	74,248,252	85,260,515	50,547,534	49,489,405	526,590,843
	Pagosa Springs Medical Center	40,992,954	11,087,990	19,440,509	3,350,067	4,814,525	79,686,048
	Pioneers Medical Center	50,634,010	8,309,028	24,161,494	1,560,527	8,004,420	92,669,480
	Rangely District Hospital	3,719,965	1,905,807	5,113,284	859,432	3,490,191	15,088,680
	Southwest Health System, Inc.	73,917,266	39,443,450	27,170,464	4,540,759	12,170,564	157,242,503
	St. Vincent Health	8,099,023	5,257,096	9,304,989	2,390,428	522,677	25,574,214
	UCHealth Yampa Valley Medical Center	109,227,216	26,938,033	113,043,438	16,011,151	9,466,057	274,685,895
	Vail Health Hospital	219,416,191	34,529,272	233,894,634	20,186,430	20,201,740	528,228,267
	Valley View Hospital	374,210,090	93,491,790	271,178,404	26,851,432	77,369,375	843,101,091
	Total	**2,358,368,633**	**710,248,735**	**1,799,730,792**	**268,504,612**	**294,301,105**	**5,431,153,897**
Grand Total		**49,216,885,562**	**23,274,630,074**	**35,631,971,940**	**4,741,642,876**	**7,045,770,598**	**119,910,901,140**

Appendix E: Detailed Dataset by Hospital

2024 Total Contractual Allowances DOI Regions

DOI Region	Hospital Name	Total Contractual Allowances -Medicare	Total Contractual Allowances -Medicaid	Total Contractual Allowances -Commercial	Total Contractual Allowances -Self Pay	Total Contractual Allowances -CICP/Other	Total Contractual Allowances -Total
Boulder	AdventHealth Avista	329,198,587	97,721,866	282,292,450	19,279,990	18,495,205	746,988,100
	CommonSpirit - Longmont United Hospital	219,525,028	97,144,593	95,388,644	8,274,227	8,050,667	428,383,160
	Foothills Hospital	1,174,956,255	199,301,236	711,984,783	0	109,009,370	2,195,251,644
	Intermountain Health Good Samaritan Hospit..	962,913,137	143,093,775	513,547,320	10,255,347	37,979,321	1,667,788,903
	UCHealth Longs Peak Hospital	491,161,429	189,346,871	284,162,543	29,565,125	28,500,257	1,022,736,224
	Total	**3,177,754,436**	**726,608,341**	**1,887,375,740**	**67,374,689**	**202,034,820**	**6,061,148,031**
Colorado Springs	Children's Hospital Colorado Springs	471,309	317,002,928	147,569,781	4,671,364	125,754,787	595,470,171
	CommonSpirit - Penrose Hospital	1,971,537,809	618,890,364	603,078,609	38,649,452	330,009,151	3,562,165,388
	CommonSpirit - St. Francis Hospital – Interqu..	31,355,712	11,234,456	19,634,887	1,133,783	9,418,280	72,777,121
	UCHealth Grandview Hospital	113,941,469	62,243,697	63,348,782	8,262,390	26,614,938	274,411,276
	UCHealth Memorial Hospital Central	2,573,594,730	1,211,613,636	1,064,789,067	165,478,497	545,892,820	5,561,368,749
	UCHealth Pikes Peak Regional Hospital	38,476,622	9,155,098	11,349,810	1,447,237	5,711,059	66,139,826
	Total	**4,729,377,651**	**2,230,140,179**	**1,909,770,936**	**219,642,723**	**1,043,401,035**	**10,132,332,531**
Denver	AdventHealth Castle Rock	374,983,235	99,711,497	306,634,675	21,606,116	39,476,081	842,411,607
	AdventHealth Littleton	1,050,666,740	172,834,831	456,506,194	13,605,282	31,103,876	1,724,716,925
	AdventHealth Parker	782,997,103	253,156,815	563,136,188	8,594,723	100,146,365	1,708,031,196
	AdventHealth Porter	932,990,988	288,262,774	421,876,005	22,568,503	47,187,421	1,712,885,693
	Children's Hospital Colorado	11,952,514	1,396,112,741	975,084,310	30,695,603	358,791,400	2,772,636,571
	CommonSpirit - OrthoColorado Hospital	216,976,736	3,638,139	117,711,090	489,021	8,509,284	347,324,271
	CommonSpirit - St. Anthony Hospital	1,372,226,961	452,282,519	526,252,948	45,411,715	50,887,843	2,447,061,988
	CommonSpirit - St. Anthony North Hospital	627,224,835	329,551,884	332,294,729	21,273,431	22,957,788	1,333,302,670
	Denver Health	618,421,208	1,346,562,873	395,382,361	-16,910,001	90,379,474	2,433,835,917
	HCA HealthONE Aurora	2,259,654,000	1,056,306,000	934,420,000	48,954,000	265,131,000	4,564,465,000
	HCA HealthONE Mountain Ridge	950,806,000	913,354,000	450,459,000	34,561,000	117,198,000	2,466,378,000
	HCA HealthONE Presbyterian St. Luke's	1,398,539,000	1,246,463,000	1,727,535,000	200,378,000	288,203,000	4,861,118,000
	HCA HealthONE Rose	1,233,594,000	511,928,000	993,469,000	193,229,000	214,332,000	3,146,552,000
	HCA HealthONE Sky Ridge	2,795,173,000	506,856,000	2,091,270,000	65,691,000	428,023,000	5,887,013,000
	HCA HealthONE Swedish	3,246,726,000	1,260,500,000	1,753,537,000	87,460,000	484,469,000	6,832,692,000
	Intermountain Health Lutheran Hospital	1,143,764,964	334,859,443	453,441,794	18,798,259	54,379,219	2,005,243,681
	Intermountain Health Platte Valley Hospital	233,033,262	131,886,417	136,826,514	11,167,562	25,879,794	538,793,551
	Intermountain Health Saint Joseph Hospital	1,327,666,770	459,525,734	862,614,417	27,381,315	28,224,867	2,705,413,105
	National Jewish Health	109,115,617	30,289,499	35,701,930	1,567,385	7,574,050	184,248,481
	UCHealth Broomfield Hospital	106,409,445	53,471,446	108,655,780	8,757,343	12,105,448	289,399,462
	UCHealth Highlands Ranch Hospital	574,370,512	128,699,019	466,290,540	18,378,475	34,760,049	1,222,498,595
	UCHealth University of Colorado Hospital	4,721,630,069	2,543,089,912	2,938,098,295	306,682,976	488,109,389	10,997,610,642
	Total	**26,088,922,959**	**13,519,342,543**	**17,047,197,770**	**1,170,340,708**	**3,197,828,348**	**61,023,632,355**
East	Arkansas Valley Regional Medical Center	13,029,777	15,836,214	21,806,085	2,484,618	5,033,223	58,189,917
	Banner Health East Morgan County Hospital	16,153,083	1,335,620	4,695,875	156,894	1,465,539	23,807,014
	Banner Health Sterling Regional MedCenter	38,820,266	5,731,503	7,375,263	25,681	4,842,327	56,795,042
	CommonSpirit - St. Elizabeth Hospital	39,401,822	29,635,357	15,729,106	1,005,672	1,891,541	87,663,501
	CommonSpirit - St. Thomas More Hospital	126,127,410	50,520,873	21,347,331	2,245,193	16,112,116	216,352,925
	Conejos County Hospital	5,660,259	2,288,012	1,452,931	-1,270,118	278,438	8,409,522
	Haxtun Health	2,079,237	-896,854	2,769,323	-83,682	0	3,868,024
	Heart of the Rockies Regional Medical Center	121,110,170	21,724,737	26,976,991	560,548	8,948,926	179,321,372
	Keefe Memorial Health Service District	-103,299	1,048,168	2,551,828	8,415	132,448	3,637,560
	Kit Carson County Memorial Hospital	3,370,682	-699,897	4,539,207	0	0	7,209,992
	Lincoln Health	6,484,892	-49,369	4,900,473	772,590	0	12,108,586
	Melissa Memorial Hospital	8,302,187	-1,341,805	3,146,706	0	0	10,107,088
	Mt. San Rafael Hospital	17,141,617	16,362,277	23,251,941	0	0	56,755,835
	Prowers Medical Center	10,828,191	3,609,883	6,089,917	0	0	20,527,991
	Rio Grande Hospital	7,777,128	1,076,108	13,056,559	38,236	540,572	22,488,603
	San Luis Valley Health Regional Medical Center	86,926,995	41,680,322	18,767,148	-9,689,877	15,850,492	153,535,080
	Sedgwick County Health Center	4,162,660	810,298	2,693,282	265,436	90,621	8,022,297
	Southeast Colorado Hospital District	1,391,355	1,061,262	-22,476	169,652	105,539	2,705,332
	Spanish Peaks Regional Health Center	8,637,846	2,807,309	1,817,800	295,863	3,115,171	16,673,989
	Weisbrod Memorial County Hospital	165,572	-1,731,116	118,085	22,442	1,582	-1,423,435
	Wray Hospital	13,313,450	1,642,240	6,753,444	0	0	21,709,134
	Yuma District Hospital	7,356,141	744,451	4,202,589	905,301	185,693	13,394,177
	Total	**538,137,441**	**193,195,593**	**194,019,408**	**-2,087,136**	**58,594,228**	**981,859,546**
Ft. Collins	Banner Health Fort Collins Medical Center	50,319,406	23,138,074	28,511,042	180,787	4,899,972	107,049,283
	Banner Health McKee Medical Center	127,524,727	35,632,084	30,160,761	439,723	8,165,793	201,923,090
	Estes Park Health	18,734,108	3,112,157	6,789,645	1,161,766	16,891,705	46,689,381
	UCHealth Medical Center of the Rockies	1,026,151,817	216,700,085	290,227,719	21,174,153	84,839,354	1,639,093,128
	UCHealth Poudre Valley Hospital	1,095,125,383	336,398,108	381,129,077	23,536,891	68,414,380	1,904,603,838
	Total	**2,317,855,441**	**614,980,508**	**736,818,244**	**46,493,320**	**183,211,204**	**3,899,358,720**
Grand Junction	Community Hospital	378,683,177	111,442,770	96,334,789	2,577,005	41,039,643	630,077,384
	Family Health West	84,314,121	8,197,541	3,795,511	36,003	2,102,290	98,445,469
	Intermountain Health St. Mary's Regional Hos..	811,971,730	247,023,654	164,124,980	9,060,114	148,859,225	1,381,039,706
	Total	**1,274,969,028**	**366,663,965**	**264,255,280**	**11,673,122**	**192,001,158**	**2,109,562,559**
Greeley	Banner Health Banner North Colorado Medica..	358,068,899	155,747,191	101,478,304	2,846,085	27,820,034	645,960,517
	UCHealth Greeley Hospital	349,635,228	140,339,494	116,944,548	15,745,462	21,527,536	644,192,268
	Total	**707,704,127**	**296,086,685**	**218,422,852**	**18,591,547**	**49,347,570**	**1,290,152,785**
Pueblo	CommonSpirit - St. Mary-Corwin Hospital	346,773,096	177,322,704	76,510,793	5,201,221	32,867,666	638,675,483
	UCHealth Parkview Medical Center	1,467,232,884	635,032,746	365,945,290	53,752,434	143,159,400	2,665,122,754
	Total	**1,814,005,980**	**812,355,450**	**442,456,083**	**58,953,655**	**176,027,066**	**3,303,798,237**
West	Animas Surgical Hospital	74,275,217	12,402,010	30,042,879	11,124,456	10,062,670	137,907,236
	Aspen Valley Hospital	54,960,594	4,902,382	19,733,022	0	4,159,070	83,755,071
	CommonSpirit - Mercy Hospital	446,358,727	158,013,360	158,450,329	13,132,912	42,918,367	818,873,698
	CommonSpirit - St. Anthony Summit Hospital	71,819,333	41,938,879	97,495,084	19,068,479	7,406,736	237,728,513
	Delta Health	47,505,876	14,222,424	81,740,475	0	-291,074	143,177,701
	Grand River Health	46,113,008	16,226,139	27,927,104	0	8,880,207	99,146,458
	Gunnison Valley Health	25,290,137	11,378,822	20,861,107	2,102,412	3,846,763	63,479,241
	Memorial Regional Health	29,919,961	4,006,039	22,531,996	1,816,402	1,256,236	59,530,635
	Middle Park Health	16,825,176	1,837,672	13,814,362	2,304,073	937,267	35,718,551
	Montrose Regional Health	204,707,920	27,512,404	39,479,670	4,214,392	18,152,091	294,066,477
	Pagosa Springs Medical Center	17,830,393	3,303,604	13,718,597	0	3,293,592	38,146,186
	Pioneers Medical Center	24,024,573	5,623,948	6,290,310	252,670	2,043,295	38,234,796
	Rangely District Hospital	-1,783,993	-2,273,437	1,119,901	88,540	723,392	-2,125,595
	Southwest Health System, Inc.	42,408,243	14,344,359	8,188,476	15,139	4,491,552	69,447,769
	St. Vincent Health	1,769,931	3,432,903	2,284,388	0	205,999	7,693,222
	UCHealth Yampa Valley Medical Center	79,391,341	16,165,109	18,437,317	5,110,508	5,766,739	124,871,013
	Vail Health Hospital	156,973,710	17,439,384	54,628,911	7,662,829	8,761,375	245,466,209
	Valley View Hospital	280,035,050	54,768,183	84,962,990	0	34,013,886	453,780,109
	Total	**1,618,425,197**	**405,244,184**	**701,706,918**	**66,892,812**	**156,628,163**	**2,948,897,290**
Grand Total		**42,267,152,260**	**19,164,617,448**	**23,402,023,231**	**1,657,875,440**	**5,259,073,592**	**91,750,742,054**

Appendix E: Detailed Dataset by Hospital

2024 Total Contractual Allowances Peer Group

Peer Group	Hospital Name	Total Contractual Allowances -Medicare	Total Contractual Allowances -Medicaid	Total Contractual Allowances -Commercial	Total Contractual Allowances -Self Pay	Total Contractual Allowances -CICP/Other	Total Contractual Allowances -Total
Large	AdventHealth Avista	329,198,587	97,721,866	282,292,450	19,279,990	18,495,205	746,988,100
	AdventHealth Littleton	1,050,666,740	172,834,831	456,506,194	13,605,282	31,103,876	1,724,716,925
	AdventHealth Parker	782,997,103	253,156,815	563,136,188	8,594,723	100,146,365	1,708,031,196
	AdventHealth Porter	932,990,988	288,262,774	421,876,005	22,568,503	47,187,421	1,712,885,693
	Banner Health Banner North Colorado Medica..	358,068,899	155,747,191	101,478,304	2,846,085	27,820,034	645,960,517
	Banner Health McKee Medical Center	127,524,727	35,632,084	30,160,761	439,723	8,165,793	201,923,090
	Children's Hospital Colorado	11,952,514	1,396,112,741	975,084,310	30,695,603	358,791,400	2,772,636,571
	Children's Hospital Colorado Springs	471,309	317,002,928	147,569,781	4,671,364	125,754,787	595,470,171
	CommonSpirit - Longmont United Hospital	219,525,028	97,144,593	95,388,644	8,274,227	8,050,667	428,383,160
	CommonSpirit - Penrose Hospital	1,971,537,809	618,890,364	603,078,609	38,649,452	330,009,151	3,562,165,388
	CommonSpirit - St. Anthony Hospital	1,372,226,961	452,282,519	526,252,948	45,411,715	50,887,843	2,447,061,988
	CommonSpirit - St. Mary-Corwin Hospital	346,773,096	177,322,704	76,510,793	5,201,221	32,867,666	638,675,483
	Denver Health	618,421,208	1,346,562,873	395,382,361	-16,910,001	90,379,474	2,433,835,917
	Foothills Hospital	1,174,956,255	199,301,236	711,984,783	0	109,009,370	2,195,251,644
	HCA HealthONE Aurora	2,259,654,000	1,056,306,000	934,420,000	48,954,000	265,131,000	4,564,465,000
	HCA HealthONE Mountain Ridge	950,806,000	913,354,000	450,459,000	34,561,000	117,198,000	2,466,378,000
	HCA HealthONE Presbyterian St. Luke's	1,398,539,000	1,246,463,000	1,727,535,000	200,378,000	288,203,000	4,861,118,000
	HCA HealthONE Rose	1,233,594,000	511,928,000	993,469,000	193,229,000	214,332,000	3,146,552,000
	HCA HealthONE Sky Ridge	2,795,173,000	506,856,000	2,091,270,000	65,691,000	428,023,000	5,887,013,000
	HCA HealthONE Swedish	3,246,726,000	1,260,500,000	1,753,537,000	87,460,000	484,469,000	6,832,692,000
	Intermountain Health Good Samaritan Hospit..	962,913,137	143,093,775	513,547,320	10,255,347	37,979,321	1,667,788,903
	Intermountain Health Lutheran Hospital	1,143,764,964	334,859,443	453,441,794	18,798,259	54,379,219	2,005,243,681
	Intermountain Health Saint Joseph Hospital	1,327,666,770	459,525,734	862,614,417	27,381,315	28,224,867	2,705,413,105
	Intermountain Health St. Mary's Regional Hos..	811,971,730	247,023,654	164,124,980	9,060,114	148,859,225	1,381,039,706
	UCHealth Medical Center of the Rockies	1,026,151,817	216,700,085	290,227,719	21,174,153	84,839,354	1,639,093,128
	UCHealth Memorial Hospital Central	2,573,594,730	1,211,613,636	1,064,789,067	165,478,497	545,892,820	5,561,368,749
	UCHealth Parkview Medical Center	1,467,232,884	635,032,746	365,945,290	53,752,434	143,159,400	2,665,122,754
	UCHealth Poudre Valley Hospital	1,095,125,383	336,398,108	381,129,077	23,536,891	68,414,380	1,904,603,838
	UCHealth University of Colorado Hospital	4,721,630,069	2,543,089,912	2,938,098,295	306,682,976	488,109,389	10,997,610,642
	Total	**36,311,854,708**	**17,230,719,612**	**20,371,310,090**	**1,449,720,873**	**4,735,883,027**	**80,099,488,349**
Medium	AdventHealth Castle Rock	374,983,235	99,711,497	306,634,675	21,606,116	39,476,081	842,411,607
	CommonSpirit - Mercy Hospital	446,358,727	158,013,360	158,450,329	13,132,912	42,918,367	818,873,698
	CommonSpirit - OrthoColorado Hospital	216,976,736	3,638,139	117,711,090	489,021	8,509,284	347,324,271
	CommonSpirit - St. Anthony North Hospital	627,224,835	329,551,884	332,294,729	21,273,431	22,957,788	1,333,302,670
	CommonSpirit - St. Anthony Summit Hospital	71,819,333	41,938,879	97,495,084	19,068,479	7,406,736	237,728,513
	CommonSpirit - St. Elizabeth Hospital	39,401,822	29,635,357	15,729,106	1,005,672	1,891,541	87,663,501
	CommonSpirit - St. Francis Hospital – Interqu..	31,355,712	11,234,456	19,634,887	1,133,783	9,418,280	72,777,121
	Community Hospital	378,683,177	111,442,770	96,334,789	2,577,005	41,039,643	630,077,384
	Delta Health	47,505,876	14,222,424	81,740,475	0	-291,074	143,177,701
	Intermountain Health Platte Valley Hospital	233,033,262	131,886,417	136,826,514	11,167,562	25,879,794	538,793,551
	Montrose Regional Health	204,707,920	27,512,404	39,479,670	4,214,392	18,152,091	294,066,477
	San Luis Valley Health Regional Medical Center	86,926,995	41,680,322	18,767,148	-9,689,877	15,850,492	153,535,080
	UCHealth Greeley Hospital	349,635,228	140,339,494	116,944,548	15,745,462	21,527,536	644,192,268
	UCHealth Highlands Ranch Hospital	574,370,512	128,699,019	466,290,540	18,378,475	34,760,049	1,222,498,595
	UCHealth Longs Peak Hospital	491,161,429	189,346,871	284,162,543	29,565,125	28,500,257	1,022,736,224
	UCHealth Yampa Valley Medical Center	79,391,341	16,165,109	18,437,317	5,110,508	5,766,739	124,871,013
	Vail Health Hospital	156,973,710	17,439,384	54,628,911	7,662,829	8,761,375	245,466,209
	Valley View Hospital	280,035,050	54,768,183	84,962,990	0	34,013,886	453,780,109
	Total	**4,690,544,900**	**1,547,225,969**	**2,446,525,345**	**162,440,895**	**366,538,865**	**9,213,275,992**
Small	Animas Surgical Hospital	74,275,217	12,402,010	30,042,879	11,124,456	10,062,670	137,907,236
	Arkansas Valley Regional Medical Center	13,029,777	15,836,214	21,806,085	2,484,618	5,033,223	58,189,917
	Aspen Valley Hospital	54,960,594	4,902,382	19,733,022	0	4,159,070	83,755,071
	Banner Health East Morgan County Hospital	16,153,083	1,335,620	4,695,875	156,894	1,465,539	23,807,014
	Banner Health Fort Collins Medical Center	50,319,406	23,138,074	28,511,042	180,787	4,899,972	107,049,283
	Banner Health Sterling Regional MedCenter	38,820,266	5,731,503	7,375,263	25,681	4,842,327	56,795,042
	CommonSpirit - St. Thomas More Hospital	126,127,410	50,520,873	21,347,331	2,245,193	16,112,116	216,352,925
	Conejos County Hospital	5,660,259	2,288,012	1,452,931	-1,270,118	278,438	8,409,522
	Estes Park Health	18,734,108	3,112,157	6,789,645	1,161,766	16,891,705	46,689,381
	Family Health West	84,314,121	8,197,541	3,795,511	36,003	2,102,290	98,445,469
	Grand River Health	46,113,008	16,226,139	27,927,104	0	8,880,207	99,146,458
	Gunnison Valley Health	25,290,137	11,378,822	20,861,107	2,102,412	3,846,763	63,479,241
	Haxtun Health	2,079,237	-896,854	2,769,323	-83,682	0	3,868,024
	Heart of the Rockies Regional Medical Center	121,110,170	21,724,737	26,976,991	560,548	8,948,926	179,321,372
	Keefe Memorial Health Service District	-103,299	1,048,168	2,551,828	8,415	132,448	3,637,560
	Kit Carson County Memorial Hospital	3,370,682	-699,897	4,539,207	0	0	7,209,992
	Lincoln Health	6,484,892	-49,369	4,900,473	772,590	0	12,108,586
	Melissa Memorial Hospital	8,302,187	-1,341,805	3,146,706	0	0	10,107,088
	Memorial Regional Health	29,919,961	4,006,039	22,531,996	1,816,402	1,256,236	59,530,635
	Middle Park Health	16,825,176	1,837,672	13,814,362	2,304,073	937,267	35,718,551
	Mt. San Rafael Hospital	17,141,617	16,362,277	23,251,941	0	0	56,755,835
	National Jewish Health	109,115,617	30,289,499	35,701,930	1,567,385	7,574,050	184,248,481
	Pagosa Springs Medical Center	17,830,393	3,303,604	13,718,597	0	3,293,592	38,146,186
	Pioneers Medical Center	24,024,573	5,623,948	6,290,310	252,670	2,043,295	38,234,796
	Prowers Medical Center	10,828,191	3,609,883	6,089,917	0	0	20,527,991
	Rangely District Hospital	-1,783,993	-2,273,437	1,119,901	88,540	723,392	-2,125,595
	Rio Grande Hospital	7,777,128	1,076,108	13,056,559	38,236	540,572	22,488,603
	Sedgwick County Health Center	4,162,660	810,298	2,693,282	265,436	90,621	8,022,297
	Southeast Colorado Hospital District	1,391,355	1,061,262	-22,476	169,652	105,539	2,705,332
	Southwest Health System, Inc.	42,408,243	14,344,359	8,188,476	15,139	4,491,552	69,447,769
	Spanish Peaks Regional Health Center	8,637,846	2,807,309	1,817,800	295,863	3,115,171	16,673,989
	St. Vincent Health	1,769,931	3,432,903	2,284,388	0	205,999	7,693,222
	UCHealth Broomfield Hospital	106,409,445	53,471,446	108,655,780	8,757,343	12,105,448	289,399,462
	UCHealth Grandview Hospital	113,941,469	62,243,697	63,348,782	8,262,390	26,614,938	274,411,276
	UCHealth Pikes Peak Regional Hospital	38,476,622	9,155,098	11,349,810	1,447,237	5,711,059	66,139,826
	Weisbrod Memorial County Hospital	165,572	-1,731,116	118,085	22,442	1,582	-1,423,435
	Wray Hospital	13,313,450	1,642,240	6,753,444	0	0	21,709,134
	Yuma District Hospital	7,356,141	744,451	4,202,589	905,301	185,693	13,394,177
	Total	**1,264,752,652**	**386,671,867**	**584,187,796**	**45,713,672**	**156,651,700**	**2,437,977,713**
Grand Total		**42,267,152,260**	**19,164,617,448**	**23,402,023,231**	**1,657,875,440**	**5,259,073,592**	**91,750,742,054**

Appendix E: Detailed Dataset by Hospital

2024 Total Net Patient Revenue Peer Group

Peer Group	Hospital Name	Total Net Patient Revenue -Medicare	Total Net Patient Revenue -Medicaid	Total Net Patient Revenue -Commercial	Total Net Patient Revenue -Self Pay	Total Net Patient Revenue -CICP/Other	Total Net Patient Revenue -Total
Large	AdventHealth Avista	57,893,584	37,333,788	147,636,250	574,830	2,342,904	245,781,358
	AdventHealth Littleton	134,017,264	41,095,723	230,494,685	-337,117	-2,702,204	402,568,351
	AdventHealth Parker	100,140,421	48,422,366	275,837,028	-380,265	17,203,109	441,222,660
	AdventHealth Porter	147,880,311	35,247,814	213,260,965	-307,446	8,408,268	404,489,913
	Banner Health Banner North Colorado Medica..	107,843,409	82,301,665	136,860,882	3,196,293	9,732,030	339,934,282
	Banner Health McKee Medical Center	34,526,840	14,268,600	45,433,872	1,270,436	2,469,539	97,969,291
	Children's Hospital Colorado	2,377,830	331,365,540	1,088,136,630	18,953,993	147,356,191	1,588,190,187
	Children's Hospital Colorado Springs	97,190	52,315,859	171,730,701	755,651	25,835,165	250,734,569
	CommonSpirit - Longmont United Hospital	35,355,068	24,478,648	40,248,583	3,754,650	975,752	104,812,703
	CommonSpirit - Penrose Hospital	318,350,956	170,808,421	313,644,580	16,777,900	51,741,348	871,323,208
	CommonSpirit - St. Anthony Hospital	207,910,398	56,403,783	273,728,532	16,862,284	3,394,127	558,299,127
	CommonSpirit - St. Mary-Corwin Hospital	59,359,922	29,408,529	40,202,795	2,317,507	8,610,980	139,899,734
	Denver Health	189,032,439	509,637,854	317,091,626	66,558,847	144,769,633	1,227,090,402
	Foothills Hospital	138,915,244	38,220,657	225,887,894	4,558,654	5,398,774	412,981,223
	HCA HealthONE Aurora	192,019,000	96,246,000	230,431,000	-79,455,000	32,085,000	471,326,000
	HCA HealthONE Mountain Ridge	67,214,000	65,203,000	131,108,000	-59,699,000	13,135,000	216,961,000
	HCA HealthONE Presbyterian St. Luke's	91,584,000	131,088,000	451,494,000	-28,302,000	63,523,000	709,387,000
	HCA HealthONE Rose	88,624,000	55,476,000	255,321,000	-37,343,000	29,281,000	391,359,000
	HCA HealthONE Sky Ridge	193,949,000	36,812,000	376,743,000	-35,995,000	45,150,000	616,659,000
	HCA HealthONE Swedish	245,054,000	122,680,000	412,234,000	-75,745,000	83,175,000	787,398,000
	Intermountain Health Good Samaritan Hospit..	124,721,272	40,501,569	180,161,478	685,215	9,954,443	356,023,979
	Intermountain Health Lutheran Hospital	149,499,189	83,627,818	186,155,650	3,268,991	14,588,923	437,140,574
	Intermountain Health Saint Joseph Hospital	212,040,291	96,643,928	315,074,245	4,847,011	6,814,856	635,420,334
	Intermountain Health St. Mary's Regional Hos..	191,011,352	81,915,366	246,164,103	3,673,672	47,773,919	570,538,414
	UCHealth Medical Center of the Rockies	207,342,907	36,910,713	325,126,378	1,917,686	29,012,275	600,309,960
	UCHealth Memorial Hospital Central	392,101,548	151,311,392	589,646,446	11,381,748	112,908,283	1,257,349,419
	UCHealth Parkview Medical Center	168,924,114	128,552,895	153,950,420	-17,532,691	45,976,497	479,871,235
	UCHealth Poudre Valley Hospital	284,201,390	80,344,575	384,611,431	7,583,514	31,306,516	788,047,427
	UCHealth University of Colorado Hospital	949,063,258	448,364,789	1,510,881,474	36,279,842	147,784,846	3,092,374,210
	Total	**5,091,050,197**	**3,126,987,292**	**9,269,297,648**	**-129,877,795**	**1,138,005,174**	**18,495,462,560**
Medium	AdventHealth Castle Rock	52,856,502	13,224,417	150,602,785	2,424,392	2,569,708	221,677,807
	CommonSpirit - Mercy Hospital	102,397,143	42,336,921	145,946,914	4,098,255	7,429,061	302,208,297
	CommonSpirit - OrthoColorado Hospital	42,635,928	401,453	83,765,224	289,396	1,503,786	128,595,790
	CommonSpirit - St. Anthony North Hospital	99,945,147	48,111,288	147,264,935	2,127,198	3,755,961	301,204,532
	CommonSpirit - St. Anthony Summit Hospital	16,319,852	13,372,402	137,332,601	796,712	895,139	168,716,710
	CommonSpirit - St. Elizabeth Hospital	11,017,850	12,357,102	22,250,823	2,145,033	413,433	48,184,246
	CommonSpirit - St. Francis Hospital – Interqu..	4,071,747	741,857	6,718,414	856,445	1,131,943	13,520,408
	Community Hospital	108,913,733	34,911,813	128,093,899	-4,452,120	13,118,122	280,585,447
	Delta Health	81,198,474	23,672,781	-3,763,093	1,471,071	1,318,187	103,897,420
	Intermountain Health Platte Valley Hospital	40,900,803	39,316,243	99,639,588	1,776,917	7,103,393	188,736,946
	Montrose Regional Health	62,337,217	46,735,848	45,780,845	46,333,142	2,278,839	203,465,891
	San Luis Valley Health Regional Medical Center	32,961,040	29,900,197	36,980,924	4,268,227	5,134,343	109,244,731
	UCHealth Greeley Hospital	75,038,488	25,924,208	106,195,809	3,687,542	8,436,603	219,282,650
	UCHealth Highlands Ranch Hospital	109,463,227	25,336,782	135,769,291	1,471,548	8,874,122	280,914,970
	UCHealth Longs Peak Hospital	56,175,930	21,384,214	133,371,399	6,745,262	8,613,650	226,290,456
	UCHealth Yampa Valley Medical Center	29,600,219	10,329,164	91,114,814	2,347,403	3,660,172	137,051,773
	Vail Health Hospital	61,878,751	16,324,309	175,673,882	-588,165	11,476,540	264,765,317
	Valley View Hospital	94,175,040	38,723,607	174,205,064	9,971,435	31,335,857	348,411,003
	Total	**1,081,887,091**	**443,104,606**	**1,816,944,118**	**85,769,693**	**119,048,859**	**3,546,754,394**
Small	Animas Surgical Hospital	19,397,895	2,053,939	21,031,953	4,493,962	2,608,233	49,585,985
	Arkansas Valley Regional Medical Center	4,507,436	14,299,986	14,216,278	30,368	3,420,621	36,474,689
	Aspen Valley Hospital	55,734,383	5,553,148	81,024,640	1,782,727	4,472,998	148,567,899
	Banner Health East Morgan County Hospital	17,261,514	11,103,406	11,507,873	515,361	999,989	41,388,145
	Banner Health Fort Collins Medical Center	12,560,431	8,922,714	37,688,739	421,408	1,410,006	61,003,301
	Banner Health Sterling Regional MedCenter	19,419,812	16,647,242	22,592,631	675,854	3,216,255	62,551,797
	CommonSpirit - St. Thomas More Hospital	31,400,880	21,938,657	36,136,183	1,130,355	13,598,604	104,204,681
	Conejos County Hospital	8,716,956	4,860,388	2,048,738	252,822	896,718	16,775,622
	Estes Park Health	19,640,879	8,657,908	18,506,850	-1,335,806	12,807,490	58,277,321
	Family Health West	12,562,585	23,250,036	36,570,508	3,416,881	6,511,714	82,311,727
	Grand River Health	37,618,976	19,936,853	38,473,179	7,885,529	419,026	104,333,563
	Gunnison Valley Health	28,940,682	5,834,606	38,915,694	-3,309,231	7,184,475	77,566,226
	Haxtun Health	8,510,951	3,327,377	2,735,008	576,689	0	15,150,025
	Heart of the Rockies Regional Medical Center	60,289,092	17,915,345	62,344,450	5,477,239	4,650,603	150,676,732
	Keefe Memorial Health Service District	5,036,630	3,111,763	4,367,644	-37,957	316,267	12,794,347
	Kit Carson County Memorial Hospital	10,292,294	6,998,875	8,622,275	-1,831,527	0	24,081,917
	Lincoln Health	10,611,628	7,333,795	5,552,962	1,568,393	1,350	25,068,128
	Melissa Memorial Hospital	11,314,663	5,280,248	10,510,091	-737,858	322,809	26,689,953
	Memorial Regional Health	30,627,085	20,935,479	24,983,558	2,114,789	1,269,344	79,930,257
	Middle Park Health	17,034,544	10,744,975	31,279,880	-1,750,824	-120,220	57,188,356
	Mt. San Rafael Hospital	7,229,727	4,785,889	22,254,206	368,603	1,051,095	35,689,520
	National Jewish Health	73,864,253	6,415,754	55,032,858	763,526	3,724,367	139,800,758
	Pagosa Springs Medical Center	20,270,686	7,784,386	5,721,911	3,350,067	1,520,934	38,647,986
	Pioneers Medical Center	25,703,815	2,473,082	17,634,067	1,298,332	5,821,650	52,930,947
	Prowers Medical Center	16,940,245	14,415,555	13,910,762	1,198,664	0	46,465,226
	Rangely District Hospital	5,503,958	4,179,244	3,993,383	381,226	2,766,798	16,824,610
	Rio Grande Hospital	9,243,831	7,782,200	15,203,852	-989,046	1,416,827	32,657,664
	Sedgwick County Health Center	6,960,504	4,237,964	2,631,358	1,681,665	158,178	15,669,673
	Southeast Colorado Hospital District	7,337,205	6,654,303	2,776,995	1,486,584	179,346	18,434,433
	Southwest Health System, Inc.	29,798,689	23,854,505	17,087,377	-6,338	3,490,865	74,225,098
	Spanish Peaks Regional Health Center	12,702,315	6,297,163	4,182,201	-418,515	932,169	23,695,333
	St. Vincent Health	6,329,092	1,824,192	6,238,109	2,104,728	316,678	16,812,801
	UCHealth Broomfield Hospital	18,858,443	10,423,532	37,722,973	1,714,487	1,954,516	70,673,951
	UCHealth Grandview Hospital	15,432,697	6,614,073	24,780,757	1,805,865	3,421,179	52,054,571
	UCHealth Pikes Peak Regional Hospital	14,267,533	6,261,584	14,446,676	458,836	3,130,884	38,565,513
	Weisbrod Memorial County Hospital	2,849,701	3,789,070	2,022,915	386,246	27,229	9,075,161
	Wray Hospital	12,484,490	7,773,598	16,594,386	1,124,198	0	37,976,672
	Yuma District Hospital	12,199,513	6,165,845	5,304,681	486,890	260,960	24,417,891
	Total	**719,456,013**	**350,438,679**	**776,648,601**	**38,535,192**	**94,159,957**	**1,979,238,479**
Grand Total		**6,892,393,301**	**3,920,530,577**	**11,862,890,367**	**-5,572,910**	**1,351,213,990**	**24,021,455,433**

Appendix E: Detailed Dataset by Hospital

2024 Total Net Patient Revenue DOI Region

DOI Region	Hospital Name	Total Net Patient Revenue -Medicare	Total Net Patient Revenue -Medicaid	Total Net Patient Revenue -Commercial	Total Net Patient Revenue -Self Pay	Total Net Patient Revenue -CICP/Other	Total Net Patient Revenue -Total
Boulder	AdventHealth Avista	57,893,584	37,333,788	147,636,250	574,830	2,342,904	245,781,358
	CommonSpirit - Longmont United Hospital	35,355,068	24,478,648	40,248,583	3,754,650	975,752	104,812,703
	Foothills Hospital	138,915,244	38,220,657	225,887,894	4,558,654	5,398,774	412,981,223
	Intermountain Health Good Samaritan Hospit..	124,721,272	40,501,569	180,161,478	685,215	9,954,443	356,023,979
	UCHealth Longs Peak Hospital	56,175,930	21,384,214	133,371,399	6,745,262	8,613,650	226,290,456
	Total	**413,061,098**	**161,918,876**	**727,305,604**	**16,318,611**	**27,285,523**	**1,345,889,719**
Colorado Springs	Children's Hospital Colorado Springs	97,190	52,315,859	171,730,701	755,651	25,835,165	250,734,569
	CommonSpirit - Penrose Hospital	318,350,956	170,808,421	313,644,580	16,777,900	51,741,348	871,323,208
	CommonSpirit - St. Francis Hospital – Interqu..	4,071,747	741,857	6,718,414	856,445	1,131,943	13,520,408
	UCHealth Grandview Hospital	15,432,697	6,614,073	24,780,757	1,805,865	3,421,179	52,054,571
	UCHealth Memorial Hospital Central	392,101,548	151,311,392	589,646,446	11,381,748	112,908,283	1,257,349,419
	UCHealth Pikes Peak Regional Hospital	14,267,533	6,261,584	14,446,676	458,836	3,130,884	38,565,513
	Total	**744,321,671**	**388,053,186**	**1,120,967,574**	**32,036,445**	**198,168,802**	**2,483,547,688**
Denver	AdventHealth Castle Rock	52,856,502	13,224,417	150,602,785	2,424,392	2,569,708	221,677,807
	AdventHealth Littleton	134,017,264	41,095,723	230,494,685	-337,117	-2,702,204	402,568,351
	AdventHealth Parker	100,140,421	48,422,366	275,837,028	-380,265	17,203,109	441,222,660
	AdventHealth Porter	147,880,311	35,247,814	213,260,965	-307,446	8,408,268	404,489,913
	Children's Hospital Colorado	2,377,830	331,365,540	1,088,136,630	18,953,993	147,356,191	1,588,190,187
	CommonSpirit - OrthoColorado Hospital	42,635,928	401,453	83,765,224	289,396	1,503,786	128,595,790
	CommonSpirit - St. Anthony Hospital	207,910,398	56,403,783	273,728,532	16,862,284	3,394,127	558,299,127
	CommonSpirit - St. Anthony North Hospital	99,945,147	48,111,288	147,264,935	2,127,198	3,755,961	301,204,532
	Denver Health	189,032,439	509,637,854	317,091,626	66,558,847	144,769,633	1,227,090,402
	HCA HealthONE Aurora	192,019,000	96,246,000	230,431,000	-79,455,000	32,085,000	471,326,000
	HCA HealthONE Mountain Ridge	67,214,000	65,203,000	131,108,000	-59,699,000	13,135,000	216,961,000
	HCA HealthONE Presbyterian St. Luke's	91,584,000	131,088,000	451,494,000	-28,302,000	63,523,000	709,387,000
	HCA HealthONE Rose	88,624,000	55,476,000	255,321,000	-37,343,000	29,281,000	391,359,000
	HCA HealthONE Sky Ridge	193,949,000	36,812,000	376,743,000	-35,995,000	45,150,000	616,659,000
	HCA HealthONE Swedish	245,054,000	122,680,000	412,234,000	-75,745,000	83,175,000	787,398,000
	Intermountain Health Lutheran Hospital	149,499,189	83,627,818	186,155,650	3,268,991	14,588,923	437,140,574
	Intermountain Health Platte Valley Hospital	40,900,803	39,316,243	99,639,588	1,776,917	7,103,393	188,736,946
	Intermountain Health Saint Joseph Hospital	212,040,291	96,643,928	315,074,245	4,847,011	6,814,856	635,420,334
	National Jewish Health	73,864,253	6,415,754	55,032,858	763,526	3,724,367	139,800,758
	UCHealth Broomfield Hospital	18,858,443	10,423,532	37,722,973	1,714,487	1,954,516	70,673,951
	UCHealth Highlands Ranch Hospital	109,463,227	25,336,782	135,769,291	1,471,548	8,874,122	280,914,970
	UCHealth University of Colorado Hospital	949,063,258	448,364,789	1,510,881,474	36,279,842	147,784,846	3,092,374,210
	Total	**3,408,929,704**	**2,301,544,084**	**6,977,789,489**	**-160,225,396**	**783,452,602**	**13,311,490,512**
East	Arkansas Valley Regional Medical Center	4,507,436	14,299,986	14,216,278	30,368	3,420,621	36,474,689
	Banner Health East Morgan County Hospital	17,261,514	11,103,406	11,507,873	515,361	999,989	41,388,145
	Banner Health Sterling Regional MedCenter	19,419,812	16,647,242	22,592,631	675,854	3,216,255	62,551,797
	CommonSpirit - St. Elizabeth Hospital	11,017,850	12,357,102	22,250,823	2,145,033	413,433	48,184,246
	CommonSpirit - St. Thomas More Hospital	31,400,880	21,938,657	36,136,183	1,130,355	13,598,604	104,204,681
	Conejos County Hospital	8,716,956	4,860,388	2,048,738	252,822	896,718	16,775,622
	Haxtun Health	8,510,951	3,327,377	2,735,008	576,689	0	15,150,025
	Heart of the Rockies Regional Medical Center	60,289,092	17,915,345	62,344,450	5,477,239	4,650,603	150,676,732
	Keefe Memorial Health Service District	5,036,630	3,111,763	4,367,644	-37,957	316,267	12,794,347
	Kit Carson County Memorial Hospital	10,292,294	6,998,875	8,622,275	-1,831,527	0	24,081,917
	Lincoln Health	10,611,628	7,333,795	5,552,962	1,568,393	1,350	25,068,128
	Melissa Memorial Hospital	11,314,663	5,280,248	10,510,091	-737,858	322,809	26,689,953
	Mt. San Rafael Hospital	7,229,727	4,785,889	22,254,206	368,603	1,051,095	35,689,520
	Prowers Medical Center	16,940,245	14,415,555	13,910,762	1,198,664	0	46,465,226
	Rio Grande Hospital	9,243,831	7,782,200	15,203,852	-989,046	1,416,827	32,657,664
	San Luis Valley Health Regional Medical Center	32,961,040	29,900,197	36,980,924	4,268,227	5,134,343	109,244,731
	Sedgwick County Health Center	6,960,504	4,237,964	2,631,358	1,681,665	158,178	15,669,673
	Southeast Colorado Hospital District	7,337,205	6,654,303	2,776,995	1,486,584	179,346	18,434,433
	Spanish Peaks Regional Health Center	12,702,315	6,297,163	4,182,201	-418,515	932,169	23,695,333
	Weisbrod Memorial County Hospital	2,849,701	3,789,070	2,022,915	386,246	27,229	9,075,161
	Wray Hospital	12,484,490	7,773,598	16,594,386	1,124,198	0	37,976,672
	Yuma District Hospital	12,199,513	6,165,845	5,304,681	486,890	260,960	24,417,891
	Total	**319,288,277**	**216,975,968**	**324,747,236**	**19,358,288**	**36,996,796**	**917,366,586**
Ft. Collins	Banner Health Fort Collins Medical Center	12,560,431	8,922,714	37,688,739	421,408	1,410,006	61,003,301
	Banner Health McKee Medical Center	34,526,840	14,268,600	45,433,872	1,270,436	2,469,539	97,969,291
	Estes Park Health	19,640,879	8,657,908	18,506,850	-1,335,806	12,807,490	58,277,321
	UCHealth Medical Center of the Rockies	207,342,907	36,910,713	325,126,378	1,917,686	29,012,275	600,309,960
	UCHealth Poudre Valley Hospital	284,201,390	80,344,575	384,611,431	7,583,514	31,306,516	788,047,427
	Total	**558,272,447**	**149,104,510**	**811,367,270**	**9,857,238**	**77,005,826**	**1,605,607,300**
Grand Junction	Community Hospital	108,913,733	34,911,813	128,093,899	-4,452,120	13,118,122	280,585,447
	Family Health West	12,562,585	23,250,036	36,570,508	3,416,881	6,511,714	82,311,727
	Intermountain Health St. Mary's Regional Hos..	191,011,352	81,915,366	246,164,103	3,673,672	47,773,919	570,538,414
	Total	**312,487,670**	**140,077,215**	**410,828,510**	**2,638,433**	**67,403,755**	**933,435,588**
Greeley	Banner Health Banner North Colorado Medica..	107,843,409	82,301,665	136,860,882	3,196,293	9,732,030	339,934,282
	UCHealth Greeley Hospital	75,038,488	25,924,208	106,195,809	3,687,542	8,436,603	219,282,650
	Total	**182,881,897**	**108,225,873**	**243,056,691**	**6,883,835**	**18,168,633**	**559,216,932**
Pueblo	CommonSpirit - St. Mary-Corwin Hospital	59,359,922	29,408,529	40,202,795	2,317,507	8,610,980	139,899,734
	UCHealth Parkview Medical Center	168,924,114	128,552,895	153,950,420	-17,532,691	45,976,497	479,871,235
	Total	**228,284,036**	**157,961,424**	**194,153,215**	**-15,215,184**	**54,587,477**	**619,770,969**
West	Animas Surgical Hospital	19,397,895	2,053,939	21,031,953	4,493,962	2,608,233	49,585,985
	Aspen Valley Hospital	55,734,383	5,553,148	81,024,640	1,782,727	4,472,998	148,567,899
	CommonSpirit - Mercy Hospital	102,397,143	42,336,921	145,946,914	4,098,255	7,429,061	302,208,297
	CommonSpirit - St. Anthony Summit Hospital	16,319,852	13,372,402	137,332,601	796,712	895,139	168,716,710
	Delta Health	81,198,474	23,672,781	-3,763,093	1,471,071	1,318,187	103,897,420
	Grand River Health	37,618,976	19,936,853	38,473,179	7,885,529	419,026	104,333,563
	Gunnison Valley Health	28,940,682	5,834,606	38,915,694	-3,309,231	7,184,475	77,566,226
	Memorial Regional Health	30,627,085	20,935,479	24,983,558	2,114,789	1,269,344	79,930,257
	Middle Park Health	17,034,544	10,744,975	31,279,880	-1,750,824	-120,220	57,188,356
	Montrose Regional Health	62,337,217	46,735,848	45,780,845	46,333,142	2,278,839	203,465,891
	Pagosa Springs Medical Center	20,270,686	7,784,386	5,721,911	3,350,067	1,520,934	38,647,986
	Pioneers Medical Center	25,703,815	2,473,082	17,634,067	1,298,332	5,821,650	52,930,947
	Rangely District Hospital	5,503,958	4,179,244	3,993,383	381,226	2,766,798	16,824,610
	Southwest Health System, Inc.	29,798,689	23,854,505	17,087,377	-6,338	3,490,865	74,225,098
	St. Vincent Health	6,329,092	1,824,192	6,238,109	2,104,728	316,678	16,812,801
	UCHealth Yampa Valley Medical Center	29,600,219	10,329,164	91,114,814	2,347,403	3,660,172	137,051,773
	Vail Health Hospital	61,878,751	16,324,309	175,673,882	-588,165	11,476,540	264,765,317
	Valley View Hospital	94,175,040	38,723,607	174,205,064	9,971,435	31,335,857	348,411,003
	Total	**724,866,501**	**296,669,441**	**1,052,674,778**	**82,774,820**	**88,144,576**	**2,245,130,139**
Grand Total		**6,892,393,301**	**3,920,530,577**	**11,862,890,367**	**-5,572,910**	**1,351,213,990**	**24,021,455,433**

Appendix E: Detailed Dataset by Hospital

2024 Bad Debt Costs Peer Group

Peer Group	Hospital Name	Bad Debt Costs Medicare	Bad Debt Costs Medicaid	Bad Debt Costs Commercial	Bad Debt Costs Self Pay	Bad Debt Costs CICP/Other	Bad Debt Costs Total
Large	AdventHealth Avista	17,325	246,145	70,292	-81,557	131,779	383,985
	AdventHealth Littleton	243,669	116,549	615,258	7,897	203,485	1,186,857
	AdventHealth Parker	151,680	164,715	443,662	73,651	283,787	1,117,494
	AdventHealth Porter	206,233	193,708	517,330	-294,850	113,318	735,740
	Banner Health Banner North Colorado Medica..	357,314	86,473	1,381,139	3,545,098	55,918	5,425,942
	Banner Health McKee Medical Center	74,812	24,410	340,389	559,185	11,139	1,009,936
	Children's Hospital Colorado	196,753	574,890	6,403,563	3,025,440	741,292	10,941,939
	Children's Hospital Colorado Springs	1,639	1,105,023	376,948	10,030	380,777	1,874,417
	CommonSpirit - Longmont United Hospital	-22,422	-3,018	-64,888	-48,727	-2,680	-141,736
	CommonSpirit - Penrose Hospital	243,795	5,711	419,238	28,413	74,124	771,282
	CommonSpirit - St. Anthony Hospital	981,253	495,221	499,245	113,967	189,660	2,279,348
	CommonSpirit - St. Mary-Corwin Hospital	-36,993	-11,248	-56,371	-11,334	-6,613	-122,560
	Denver Health	1,242,848	599,392	9,007,119	57,073,486	3,523,678	71,446,524
	Foothills Hospital	53,767	54,595	816,113	1,627,985	276,545	2,829,003
	HCA HealthONE Aurora	-639,674	-1,190	-2,086,270	-2,383,969	-151,186	-5,262,290
	HCA HealthONE Mountain Ridge	-369,368	-2,560	-1,620,491	-2,715,122	-94,784	-4,802,325
	HCA HealthONE Presbyterian St. Luke's	-26,886	-196	-181,924	-69,375	-21,195	-299,576
	HCA HealthONE Rose	-109,421	-272	-794,462	-416,255	-88,173	-1,408,583
	HCA HealthONE Sky Ridge	-57,873	-224	-440,164	-181,003	-49,819	-729,082
	HCA HealthONE Swedish	-398,410	-1,093	-1,384,009	-1,375,684	-148,584	-3,307,780
	Intermountain Health Good Samaritan Hospit..	3,351	56,334	807,357	558,854	220,944	1,646,841
	Intermountain Health Lutheran Hospital	-103,712	102,242	2,515,713	1,133,301	402,555	4,050,098
	Intermountain Health Saint Joseph Hospital	382,823	92,555	1,663,273	725,304	137,359	3,001,314
	Intermountain Health St. Mary's Regional Hos..	-52,674	80,675	1,077,308	1,591,142	838,497	3,534,948
	UCHealth Medical Center of the Rockies	142,655	-4,567	1,768,152	1,527,376	42,604	3,476,220
	UCHealth Memorial Hospital Central	686,963	261,103	5,526,323	5,158,794	557,884	12,191,067
	UCHealth Parkview Medical Center	0	0	0	2,936,805	0	2,936,805
	UCHealth Poudre Valley Hospital	368,475	29,992	3,264,055	2,688,667	22,092	6,373,282
	UCHealth University of Colorado Hospital	1,521,592	76,981	10,273,491	11,472,869	149,920	23,494,853
	Total	**5,059,511**	**4,342,347**	**41,157,387**	**86,280,387**	**7,794,324**	**144,633,963**
Medium	AdventHealth Castle Rock	55,188	748,821	544,918	150,476	177,825	1,677,228
	CommonSpirit - Mercy Hospital	166,684	46,540	185,932	139,669	52,298	591,123
	CommonSpirit - OrthoColorado Hospital	15,831	1,583	125,066	4,749	11,082	158,312
	CommonSpirit - St. Anthony North Hospital	192,296	17,660	325,328	373,729	59,726	968,740
	CommonSpirit - St. Anthony Summit Hospital	92,133	68,248	1,203,025	1,068,606	76,269	2,508,282
	CommonSpirit - St. Elizabeth Hospital	-121	75	-12,895	-14,367	205	-27,102
	CommonSpirit - St. Francis Hospital – Interqu..	32,656	1,595	129,171	66,348	2,015	231,786
	Community Hospital	0	0	0	3,004,822	1,710,100	4,714,922
	Delta Health	0	0	0	2,105,825	0	2,105,825
	Intermountain Health Platte Valley Hospital	176,989	179,093	1,986,355	1,371,882	614,368	4,328,688
	Montrose Regional Health	0	0	0	0	3,314,418	3,314,418
	San Luis Valley Health Regional Medical Center	16,372	6,177	6,527	4,494,073	1,830	4,524,979
	UCHealth Greeley Hospital	256,063	25,700	2,131,580	993,853	7,810	3,415,006
	UCHealth Highlands Ranch Hospital	102,033	5,481	1,117,947	384,972	14,222	1,624,655
	UCHealth Longs Peak Hospital	189,584	-17,721	1,952,408	80,362	-52,616	2,152,018
	UCHealth Yampa Valley Medical Center	59,958	-9,259	1,051,848	817,788	16,049	1,936,384
	Vail Health Hospital	36,843	25,374	1,909,896	6,134,000	-20,619	8,085,495
	Valley View Hospital	0	0	4,782,494	91,724	0	4,874,218
	Total	**1,392,509**	**1,099,368**	**17,439,600**	**21,268,512**	**5,984,982**	**47,184,975**
Small	Animas Surgical Hospital	9,858	6,986	130,621	98,224	1,654	247,344
	Arkansas Valley Regional Medical Center	80,748	20,872	376,834	310,316	65,949	854,721
	Aspen Valley Hospital	38,020	82,454	1,583,962	1,566,272	148,660	3,419,371
	Banner Health East Morgan County Hospital	70,585	32,809	387,638	350,074	35,755	876,863
	Banner Health Fort Collins Medical Center	13,892	13,170	304,246	323,014	5,049	659,372
	Banner Health Sterling Regional MedCenter	94,618	17,737	326,469	276,244	55,448	770,519
	CommonSpirit - St. Thomas More Hospital	16,304	305	11,108	12,784	1,196	41,698
	Conejos County Hospital	11,004	0	181	781,750	0	792,935
	Estes Park Health	0	0	0	1,247,398	0	1,247,398
	Family Health West	198,892	21,409	295,335	613,946	0	1,129,583
	Grand River Health	303,589	188,548	647,401	3,214,209	-18,550	4,335,196
	Gunnison Valley Health	0	0	0	2,737,700	0	2,737,700
	Haxtun Health	1,985	0	1,296	160,153	0	163,434
	Heart of the Rockies Regional Medical Center	180,058	23,631	672,550	1,198,712	16,312	2,091,264
	Keefe Memorial Health Service District	35,956	24,953	177,763	294,606	327	533,605
	Kit Carson County Memorial Hospital	99,424	0	0	2,263,453	0	2,362,877
	Lincoln Health	0	0	0	862,849	0	862,849
	Melissa Memorial Hospital	0	0	0	619,745	0	619,745
	Memorial Regional Health	1,064,483	409,111	801,636	64,623	44,694	2,384,549
	Middle Park Health	0	0	0	4,109,494	0	4,109,494
	Mt. San Rafael Hospital	446,834	387,739	853,599	6,758	0	1,694,930
	National Jewish Health	311,412	21,786	798,381	169,159	8,971	1,309,709
	Pagosa Springs Medical Center	1,568,820	0	0	0	0	1,568,820
	Pioneers Medical Center	511,907	119,833	134,032	5,384	78,839	849,995
	Prowers Medical Center	738,600	486,227	523,472	68,749	0	1,817,047
	Rangely District Hospital	0	0	0	490,197	0	490,197
	Rio Grande Hospital	0	0	0	1,484,635	0	1,484,635
	Sedgwick County Health Center	5,030	5,030	296,792	176,063	20,121	503,038
	Southeast Colorado Hospital District	429,677	0	0	-334,930	50,771	145,518
	Southwest Health System, Inc.	88,220	209,776	477,615	1,858,439	265,908	2,899,958
	Spanish Peaks Regional Health Center	0	0	0	1,116,892	0	1,116,892
	St. Vincent Health	0	0	2,914	25,087	0	28,002
	UCHealth Broomfield Hospital	26,230	-3,629	599,578	164,402	11,612	798,193
	UCHealth Grandview Hospital	20,091	39,740	441,961	77,467	36,670	615,928
	UCHealth Pikes Peak Regional Hospital	68,589	3,766	275,095	101,949	6,894	456,293
	Weisbrod Memorial County Hospital	0	0	13,035	0	0	13,035
	Wray Hospital	5,223	0	0	980,620	0	985,843
	Yuma District Hospital	233,616	44,584	221,893	496,653	22,501	1,019,249
	Total	**6,673,667**	**2,156,838**	**10,355,408**	**27,993,091**	**858,781**	**48,037,799**
Grand Total		**13,125,687**	**7,598,552**	**68,952,395**	**135,541,990**	**14,638,087**	**239,856,737**

Appendix E: Detailed Dataset by Hospital

2024 Bad Debt Costs DOI Region

DOI Region	Hospital Name	Bad Debt Costs Medicare	Bad Debt Costs Medicaid	Bad Debt Costs Commercial	Bad Debt Costs Self Pay	Bad Debt Costs CICP/Other	Bad Debt Costs Total
Boulder	AdventHealth Avista	17,325	246,145	70,292	-81,557	131,779	383,985
	CommonSpirit - Longmont United Hospital	-22,422	-3,018	-64,888	-48,727	-2,680	-141,736
	Foothills Hospital	53,767	54,595	816,113	1,627,985	276,545	2,829,003
	Intermountain Health Good Samaritan Hospit..	3,351	56,334	807,357	558,854	220,944	1,646,841
	UCHealth Longs Peak Hospital	189,584	-17,721	1,952,408	80,362	-52,616	2,152,018
	Total	**241,606**	**336,335**	**3,581,281**	**2,136,917**	**573,972**	**6,870,111**
Colorado Springs	Children's Hospital Colorado Springs	1,639	1,105,023	376,948	10,030	380,777	1,874,417
	CommonSpirit - Penrose Hospital	243,795	5,711	419,238	28,413	74,124	771,282
	CommonSpirit - St. Francis Hospital – Interqu..	32,656	1,595	129,171	66,348	2,015	231,786
	UCHealth Grandview Hospital	20,091	39,740	441,961	77,467	36,670	615,928
	UCHealth Memorial Hospital Central	686,963	261,103	5,526,323	5,158,794	557,884	12,191,067
	UCHealth Pikes Peak Regional Hospital	68,589	3,766	275,095	101,949	6,894	456,293
	Total	**1,053,732**	**1,416,939**	**7,168,735**	**5,443,001**	**1,058,364**	**16,140,773**
Denver	AdventHealth Castle Rock	55,188	748,821	544,918	150,476	177,825	1,677,228
	AdventHealth Littleton	243,669	116,549	615,258	7,897	203,485	1,186,857
	AdventHealth Parker	151,680	164,715	443,662	73,651	283,787	1,117,494
	AdventHealth Porter	206,233	193,708	517,330	-294,850	113,318	735,740
	Children's Hospital Colorado	196,753	574,890	6,403,563	3,025,440	741,292	10,941,939
	CommonSpirit - OrthoColorado Hospital	15,831	1,583	125,066	4,749	11,082	158,312
	CommonSpirit - St. Anthony Hospital	981,253	495,221	499,245	113,967	189,660	2,279,348
	CommonSpirit - St. Anthony North Hospital	192,296	17,660	325,328	373,729	59,726	968,740
	Denver Health	1,242,848	599,392	9,007,119	57,073,486	3,523,678	71,446,524
	HCA HealthONE Aurora	-639,674	-1,190	-2,086,270	-2,383,969	-151,186	-5,262,290
	HCA HealthONE Mountain Ridge	-369,368	-2,560	-1,620,491	-2,715,122	-94,784	-4,802,325
	HCA HealthONE Presbyterian St. Luke's	-26,886	-196	-181,924	-69,375	-21,195	-299,576
	HCA HealthONE Rose	-109,421	-272	-794,462	-416,255	-88,173	-1,408,583
	HCA HealthONE Sky Ridge	-57,873	-224	-440,164	-181,003	-49,819	-729,082
	HCA HealthONE Swedish	-398,410	-1,093	-1,384,009	-1,375,684	-148,584	-3,307,780
	Intermountain Health Lutheran Hospital	-103,712	102,242	2,515,713	1,133,301	402,555	4,050,098
	Intermountain Health Platte Valley Hospital	176,989	179,093	1,986,355	1,371,882	614,368	4,328,688
	Intermountain Health Saint Joseph Hospital	382,823	92,555	1,663,273	725,304	137,359	3,001,314
	National Jewish Health	311,412	21,786	798,381	169,159	8,971	1,309,709
	UCHealth Broomfield Hospital	26,230	-3,629	599,578	164,402	11,612	798,193
	UCHealth Highlands Ranch Hospital	102,033	5,481	1,117,947	384,972	14,222	1,624,655
	UCHealth University of Colorado Hospital	1,521,592	76,981	10,273,491	11,472,869	149,920	23,494,853
	Total	**4,101,484**	**3,381,513**	**30,928,908**	**68,809,025**	**6,089,119**	**113,310,055**
East	Arkansas Valley Regional Medical Center	80,748	20,872	376,834	310,316	65,949	854,721
	Banner Health East Morgan County Hospital	70,585	32,809	387,638	350,074	35,755	876,863
	Banner Health Sterling Regional MedCenter	94,618	17,737	326,469	276,244	55,448	770,519
	CommonSpirit - St. Elizabeth Hospital	-121	75	-12,895	-14,367	205	-27,102
	CommonSpirit - St. Thomas More Hospital	16,304	305	11,108	12,784	1,196	41,698
	Conejos County Hospital	11,004	0	181	781,750	0	792,935
	Haxtun Health	1,985	0	1,296	160,153	0	163,434
	Heart of the Rockies Regional Medical Center	180,058	23,631	672,550	1,198,712	16,312	2,091,264
	Keefe Memorial Health Service District	35,956	24,953	177,763	294,606	327	533,605
	Kit Carson County Memorial Hospital	99,424	0	0	2,263,453	0	2,362,877
	Lincoln Health	0	0	0	862,849	0	862,849
	Melissa Memorial Hospital	0	0	0	619,745	0	619,745
	Mt. San Rafael Hospital	446,834	387,739	853,599	6,758	0	1,694,930
	Prowers Medical Center	738,600	486,227	523,472	68,749	0	1,817,047
	Rio Grande Hospital	0	0	0	1,484,635	0	1,484,635
	San Luis Valley Health Regional Medical Center	16,372	6,177	6,527	4,494,073	1,830	4,524,979
	Sedgwick County Health Center	5,030	5,030	296,792	176,063	20,121	503,038
	Southeast Colorado Hospital District	429,677	0	0	-334,930	50,771	145,518
	Spanish Peaks Regional Health Center	0	0	0	1,116,892	0	1,116,892
	Weisbrod Memorial County Hospital	0	0	13,035	0	0	13,035
	Wray Hospital	5,223	0	0	980,620	0	985,843
	Yuma District Hospital	233,616	44,584	221,893	496,653	22,501	1,019,249
	Total	**2,465,914**	**1,050,140**	**3,856,262**	**15,605,834**	**270,416**	**23,248,574**
Ft. Collins	Banner Health Fort Collins Medical Center	13,892	13,170	304,246	323,014	5,049	659,372
	Banner Health McKee Medical Center	74,812	24,410	340,389	559,185	11,139	1,009,936
	Estes Park Health	0	0	0	1,247,398	0	1,247,398
	UCHealth Medical Center of the Rockies	142,655	-4,567	1,768,152	1,527,376	42,604	3,476,220
	UCHealth Poudre Valley Hospital	368,475	29,992	3,264,055	2,688,667	22,092	6,373,282
	Total	**599,833**	**63,005**	**5,676,843**	**6,345,639**	**80,885**	**12,766,208**
Grand Junction	Community Hospital	0	0	0	3,004,822	1,710,100	4,714,922
	Family Health West	198,892	21,409	295,335	613,946	0	1,129,583
	Intermountain Health St. Mary's Regional Hos..	-52,674	80,675	1,077,308	1,591,142	838,497	3,534,948
	Total	**146,219**	**102,084**	**1,372,642**	**5,209,910**	**2,548,598**	**9,379,453**
Greeley	Banner Health Banner North Colorado Medica..	357,314	86,473	1,381,139	3,545,098	55,918	5,425,942
	UCHealth Greeley Hospital	256,063	25,700	2,131,580	993,853	7,810	3,415,006
	Total	**613,377**	**112,172**	**3,512,719**	**4,538,951**	**63,728**	**8,840,948**
Pueblo	CommonSpirit - St. Mary-Corwin Hospital	-36,993	-11,248	-56,371	-11,334	-6,613	-122,560
	UCHealth Parkview Medical Center	0	0	0	2,936,805	0	2,936,805
	Total	**-36,993**	**-11,248**	**-56,371**	**2,925,471**	**-6,613**	**2,814,245**
West	Animas Surgical Hospital	9,858	6,986	130,621	98,224	1,654	247,344
	Aspen Valley Hospital	38,020	82,454	1,583,962	1,566,272	148,660	3,419,371
	CommonSpirit - Mercy Hospital	166,684	46,540	185,932	139,669	52,298	591,123
	CommonSpirit - St. Anthony Summit Hospital	92,133	68,248	1,203,025	1,068,606	76,269	2,508,282
	Delta Health	0	0	0	2,105,825	0	2,105,825
	Grand River Health	303,589	188,548	647,401	3,214,209	-18,550	4,335,196
	Gunnison Valley Health	0	0	0	2,737,700	0	2,737,700
	Memorial Regional Health	1,064,483	409,111	801,636	64,623	44,694	2,384,549
	Middle Park Health	0	0	0	4,109,494	0	4,109,494
	Montrose Regional Health	0	0	0	0	3,314,418	3,314,418
	Pagosa Springs Medical Center	1,568,820	0	0	0	0	1,568,820
	Pioneers Medical Center	511,907	119,833	134,032	5,384	78,839	849,995
	Rangely District Hospital	0	0	0	490,197	0	490,197
	Southwest Health System, Inc.	88,220	209,776	477,615	1,858,439	265,908	2,899,958
	St. Vincent Health	0	0	2,914	25,087	0	28,002
	UCHealth Yampa Valley Medical Center	59,958	-9,259	1,051,848	817,788	16,049	1,936,384
	Vail Health Hospital	36,843	25,374	1,909,896	6,134,000	-20,619	8,085,495
	Valley View Hospital	0	0	4,782,494	91,724	0	4,874,218
	Total	**3,940,517**	**1,147,612**	**12,911,376**	**24,527,240**	**3,959,619**	**46,486,370**
Grand Total		**13,125,687**	**7,598,552**	**68,952,395**	**135,541,990**	**14,638,087**	**239,856,737**

Appendix E: Detailed Dataset by Hospital

2024 Charity Care Costs Peer Group

Peer Group	Hospital Name	Charity Costs Medicare	Charity Costs Medicaid	Charity Costs Commercial	Charity Costs Self Pay	Charity Costs CICP/Other	Charity Costs Total
Large	AdventHealth Avista	15,805	106,455	145,273	5,975,003	6,897	6,249,433
	AdventHealth Littleton	53,128	61,001	340,609	7,273,368	49,087	7,777,193
	AdventHealth Parker	44,396	96,042	448,249	9,028,737	93,175	9,710,599
	AdventHealth Porter	99,143	160,481	614,112	10,427,285	32,251	11,333,274
	Banner Health Banner North Colorado Medica..	-7,428	266,429	67,156	8,313,471	1,155,982	9,795,611
	Banner Health McKee Medical Center	6,811	35,812	164,218	2,056,544	115,137	2,378,523
	Children's Hospital Colorado	0	0	0	3,727,668	5,591,503	9,319,171
	Children's Hospital Colorado Springs	0	0	0	458,025	284,611	742,636
	CommonSpirit - Longmont United Hospital	157,173	392,934	716,360	6,302,447	289,757	7,858,671
	CommonSpirit - Penrose Hospital	117,661	1,036,603	2,260,866	15,229,053	2,087,871	20,732,054
	CommonSpirit - St. Anthony Hospital	81,724	898,771	1,792,604	14,399,851	802,470	17,975,421
	CommonSpirit - St. Mary-Corwin Hospital	91,608	182,468	427,966	2,888,165	59,150	3,649,358
	Denver Health	0	0	0	9,817,699	93,481,623	103,299,322
	Foothills Hospital	43,582	42,732	385,161	1,009,836	936,672	2,417,983
	HCA HealthONE Aurora	131,810	1,958,880	1,087,029	9,997,340	44,532	13,219,590
	HCA HealthONE Mountain Ridge	15,764	976,875	690,906	6,739,234	29,574	8,452,354
	HCA HealthONE Presbyterian St. Luke's	52,889	1,330,185	302,127	1,937,384	97,242	3,719,828
	HCA HealthONE Rose	34,597	1,262,658	362,407	1,921,546	24,790	3,605,998
	HCA HealthONE Sky Ridge	112,763	582,087	420,624	1,851,790	12,529	2,979,794
	HCA HealthONE Swedish	83,416	3,417,179	788,748	7,395,227	365,279	12,049,849
	Intermountain Health Good Samaritan Hospit..	112,626	80,742	327,811	2,560,881	201,223	3,283,284
	Intermountain Health Lutheran Hospital	116,433	772,995	951,358	6,683,989	125,048	8,649,825
	Intermountain Health Saint Joseph Hospital	108,309	592,185	945,422	17,167,332	81,893	18,895,143
	Intermountain Health St. Mary's Regional Hos..	378,143	941,853	1,347,468	6,160,201	3,136,823	11,964,489
	UCHealth Medical Center of the Rockies	86,304	0	428,942	5,724,526	6,594	6,246,366
	UCHealth Memorial Hospital Central	154,556	225,693	717,235	11,079,492	13,935	12,190,911
	UCHealth Parkview Medical Center	98,471	95,552	206,277	3,194,009	13,630	3,607,940
	UCHealth Poudre Valley Hospital	259,366	20,820	798,450	6,787,323	31,848	7,897,806
	UCHealth University of Colorado Hospital	290,908	0	1,412,132	50,665,674	197,126	52,565,841
	Total	**2,739,960**	**15,537,433**	**18,149,513**	**236,773,102**	**109,368,252**	**382,568,266**
Medium	AdventHealth Castle Rock	55,894	15,840	147,364	5,050,016	28,761	5,297,875
	CommonSpirit - Mercy Hospital	239,685	92,422	969,068	4,578,913	502,857	6,382,945
	CommonSpirit - OrthoColorado Hospital	7,145	8,030	46,647	82,069	16,710	160,602
	CommonSpirit - St. Anthony North Hospital	59,502	9,466	1,071,066	13,527,621	62,888	14,730,545
	CommonSpirit - St. Anthony Summit Hospital	12,138	354,076	1,062,406	5,571,665	81,247	7,081,533
	CommonSpirit - St. Elizabeth Hospital	5,544	36,958	599,420	3,122,095	130,878	3,894,896
	CommonSpirit - St. Francis Hospital – Interqu..	16,027	69,658	357,571	863,049	86,865	1,393,171
	Community Hospital	0	0	0	1,416,734	0	1,416,734
	Delta Health	0	0	0	44,811	0	44,811
	Intermountain Health Platte Valley Hospital	134,106	191,458	491,822	3,818,857	1,425,364	6,061,608
	Montrose Regional Health	0	0	0	0	2,107,955	2,107,955
	San Luis Valley Health Regional Medical Center	0	0	0	1,135,498	0	1,135,498
	UCHealth Greeley Hospital	87,774	0	255,386	3,513,030	0	3,856,190
	UCHealth Highlands Ranch Hospital	26,896	6,651	207,944	1,879,531	13,695	2,134,718
	UCHealth Longs Peak Hospital	19,434	38,017	139,789	2,526,674	4,769	2,728,683
	UCHealth Yampa Valley Medical Center	51,016	218,232	592,268	3,210,078	2,386	4,073,980
	Vail Health Hospital	284,464	410,979	137,330	1,339,256	0	2,172,030
	Valley View Hospital	0	0	0	6,629,851	4,786,190	11,416,041
	Total	**999,626**	**1,451,789**	**6,078,080**	**58,309,748**	**9,250,564**	**76,089,812**
Small	Animas Surgical Hospital	4,793	533	8,131	60,472	228	74,157
	Arkansas Valley Regional Medical Center	0	0	0	352,257	83,815	436,073
	Aspen Valley Hospital	49,748	539,571	225,254	1,321,912	2,526	2,139,013
	Banner Health East Morgan County Hospital	17,251	14,806	29,557	590,824	34,859	687,299
	Banner Health Fort Collins Medical Center	-4,372	12,720	60,101	580,076	60,766	709,291
	Banner Health Sterling Regional MedCenter	16,059	14,389	41,121	938,815	-38,234	972,151
	CommonSpirit - St. Thomas More Hospital	144,482	91,085	440,750	1,047,258	98,124	1,821,700
	Conejos County Hospital	0	0	0	151,860	0	151,860
	Estes Park Health	0	0	0	0	0	0
	Family Health West	30,522	13,195	78,719	122,868	2,614	247,919
	Grand River Health	0	0	0	1,890,220	548,390	2,438,610
	Gunnison Valley Health	0	0	0	925,736	0	925,736
	Haxtun Health	0	0	0	192	0	192
	Heart of the Rockies Regional Medical Center	19,711	52,804	73,156	75,834	5	221,512
	Keefe Memorial Health Service District	17,999	7,988	19,142	75,687	0	120,815
	Kit Carson County Memorial Hospital	5,994	549	0	194,677	0	201,221
	Lincoln Health	0	0	0	65,222	0	65,222
	Melissa Memorial Hospital	0	0	0	314,484	0	314,484
	Memorial Regional Health	162,429	62,426	122,322	9,861	6,820	363,859
	Middle Park Health	0	0	0	162,799	0	162,799
	Mt. San Rafael Hospital	110,393	95,793	210,886	1,669	0	418,741
	National Jewish Health	0	0	27,169	0	0	27,169
	Pagosa Springs Medical Center	0	0	0	0	0	0
	Pioneers Medical Center	17,528	4,103	4,589	185	2,700	29,105
	Prowers Medical Center	0	0	147,111	903,684	0	1,050,795
	Rangely District Hospital	0	0	0	0	0	0
	Rio Grande Hospital	0	0	0	0	595,963	595,963
	Sedgwick County Health Center	0	0	50,856	97,226	1,495	149,579
	Southeast Colorado Hospital District	0	0	0	31	-8	23
	Southwest Health System, Inc.	301,572	203,905	165,912	-1,133	1,681,637	2,351,893
	Spanish Peaks Regional Health Center	0	0	0	0	0	0
	St. Vincent Health	0	0	2,914	183,797	0	186,712
	UCHealth Broomfield Hospital	2,995	15,203	43,314	550,137	0	611,648
	UCHealth Grandview Hospital	871	0	32,895	272,754	868	307,389
	UCHealth Pikes Peak Regional Hospital	29,817	0	51,607	209,347	324	291,095
	Weisbrod Memorial County Hospital	0	0	709	0	0	709
	Wray Hospital	218	0	0	77,139	0	77,356
	Yuma District Hospital	2,901	4,385	3,810	40,705	0	51,801
	Total	**930,910**	**1,133,455**	**1,840,027**	**11,216,596**	**3,082,894**	**18,203,891**
Grand Total		**4,670,496**	**18,122,677**	**26,067,620**	**306,299,445**	**121,701,709**	**476,861,969**

Appendix E: Detailed Dataset by Hospital

2024 Charity Care Costs DOI Region

DOI Region	Hospital Name	Charity Costs Medicare	Charity Costs Medicaid	Charity Costs Commercial	Charity Costs Self Pay	Charity Costs CICP/Other	Charity Costs Total
Boulder	AdventHealth Avista	15,805	106,455	145,273	5,975,003	6,897	6,249,433
	CommonSpirit - Longmont United Hospital	157,173	392,934	716,360	6,302,447	289,757	7,858,671
	Foothills Hospital	43,582	42,732	385,161	1,009,836	936,672	2,417,983
	Intermountain Health Good Samaritan Hospit..	112,626	80,742	327,811	2,560,881	201,223	3,283,284
	UCHealth Longs Peak Hospital	19,434	38,017	139,789	2,526,674	4,769	2,728,683
	Total	**348,620**	**660,880**	**1,714,394**	**18,374,841**	**1,439,317**	**22,538,053**
Colorado Springs	Children's Hospital Colorado Springs	0	0	0	458,025	284,611	742,636
	CommonSpirit - Penrose Hospital	117,661	1,036,603	2,260,866	15,229,053	2,087,871	20,732,054
	CommonSpirit - St. Francis Hospital – Interqu..	16,027	69,658	357,571	863,049	86,865	1,393,171
	UCHealth Grandview Hospital	871	0	32,895	272,754	868	307,389
	UCHealth Memorial Hospital Central	154,556	225,693	717,235	11,079,492	13,935	12,190,911
	UCHealth Pikes Peak Regional Hospital	29,817	0	51,607	209,347	324	291,095
	Total	**318,933**	**1,331,953**	**3,420,174**	**28,111,721**	**2,474,472**	**35,657,256**
Denver	AdventHealth Castle Rock	55,894	15,840	147,364	5,050,016	28,761	5,297,875
	AdventHealth Littleton	53,128	61,001	340,609	7,273,368	49,087	7,777,193
	AdventHealth Parker	44,396	96,042	448,249	9,028,737	93,175	9,710,599
	AdventHealth Porter	99,143	160,481	614,112	10,427,285	32,251	11,333,274
	Children's Hospital Colorado	0	0	0	3,727,668	5,591,503	9,319,171
	CommonSpirit - OrthoColorado Hospital	7,145	8,030	46,647	82,069	16,710	160,602
	CommonSpirit - St. Anthony Hospital	81,724	898,771	1,792,604	14,399,851	802,470	17,975,421
	CommonSpirit - St. Anthony North Hospital	59,502	9,466	1,071,066	13,527,621	62,888	14,730,545
	Denver Health	0	0	0	9,817,699	93,481,623	103,299,322
	HCA HealthONE Aurora	131,810	1,958,880	1,087,029	9,997,340	44,532	13,219,590
	HCA HealthONE Mountain Ridge	15,764	976,875	690,906	6,739,234	29,574	8,452,354
	HCA HealthONE Presbyterian St. Luke's	52,889	1,330,185	302,127	1,937,384	97,242	3,719,828
	HCA HealthONE Rose	34,597	1,262,658	362,407	1,921,546	24,790	3,605,998
	HCA HealthONE Sky Ridge	112,763	582,087	420,624	1,851,790	12,529	2,979,794
	HCA HealthONE Swedish	83,416	3,417,179	788,748	7,395,227	365,279	12,049,849
	Intermountain Health Lutheran Hospital	116,433	772,995	951,358	6,683,989	125,048	8,649,825
	Intermountain Health Platte Valley Hospital	134,106	191,458	491,822	3,818,857	1,425,364	6,061,608
	Intermountain Health Saint Joseph Hospital	108,309	592,185	945,422	17,167,332	81,893	18,895,143
	National Jewish Health	0	0	27,169	0	0	27,169
	UCHealth Broomfield Hospital	2,995	15,203	43,314	550,137	0	611,648
	UCHealth Highlands Ranch Hospital	26,896	6,651	207,944	1,879,531	13,695	2,134,718
	UCHealth University of Colorado Hospital	290,908	0	1,412,132	50,665,674	197,126	52,565,841
	Total	**1,511,819**	**12,355,989**	**12,191,655**	**183,942,357**	**102,575,542**	**312,577,366**
East	Arkansas Valley Regional Medical Center	0	0	0	352,257	83,815	436,073
	Banner Health East Morgan County Hospital	17,251	14,806	29,557	590,824	34,859	687,299
	Banner Health Sterling Regional MedCenter	16,059	14,389	41,121	938,815	-38,234	972,151
	CommonSpirit - St. Elizabeth Hospital	5,544	36,958	599,420	3,122,095	130,878	3,894,896
	CommonSpirit - St. Thomas More Hospital	144,482	91,085	440,750	1,047,258	98,124	1,821,700
	Conejos County Hospital	0	0	0	151,860	0	151,860
	Haxtun Health	0	0	0	192	0	192
	Heart of the Rockies Regional Medical Center	19,711	52,804	73,156	75,834	5	221,512
	Keefe Memorial Health Service District	17,999	7,988	19,142	75,687	0	120,815
	Kit Carson County Memorial Hospital	5,994	549	0	194,677	0	201,221
	Lincoln Health	0	0	0	65,222	0	65,222
	Melissa Memorial Hospital	0	0	0	314,484	0	314,484
	Mt. San Rafael Hospital	110,393	95,793	210,886	1,669	0	418,741
	Prowers Medical Center	0	0	147,111	903,684	0	1,050,795
	Rio Grande Hospital	0	0	0	0	595,963	595,963
	San Luis Valley Health Regional Medical Center	0	0	0	1,135,498	0	1,135,498
	Sedgwick County Health Center	0	0	50,856	97,226	1,495	149,579
	Southeast Colorado Hospital District	0	0	0	31	-8	23
	Spanish Peaks Regional Health Center	0	0	0	0	0	0
	Weisbrod Memorial County Hospital	0	0	709	0	0	709
	Wray Hospital	218	0	0	77,139	0	77,356
	Yuma District Hospital	2,901	4,385	3,810	40,705	0	51,801
	Total	**340,551**	**318,757**	**1,616,520**	**9,185,158**	**906,899**	**12,367,890**
Ft. Collins	Banner Health Fort Collins Medical Center	-4,372	12,720	60,101	580,076	60,766	709,291
	Banner Health McKee Medical Center	6,811	35,812	164,218	2,056,544	115,137	2,378,523
	Estes Park Health	0	0	0	0	0	0
	UCHealth Medical Center of the Rockies	86,304	0	428,942	5,724,526	6,594	6,246,366
	UCHealth Poudre Valley Hospital	259,366	20,820	798,450	6,787,323	31,848	7,897,806
	Total	**348,109**	**69,352**	**1,451,711**	**15,148,468**	**214,345**	**17,231,987**
Grand Junction	Community Hospital	0	0	0	1,416,734	0	1,416,734
	Family Health West	30,522	13,195	78,719	122,868	2,614	247,919
	Intermountain Health St. Mary's Regional Hos..	378,143	941,853	1,347,468	6,160,201	3,136,823	11,964,489
	Total	**408,665**	**955,048**	**1,426,187**	**7,699,803**	**3,139,437**	**13,629,141**
Greeley	Banner Health Banner North Colorado Medica..	-7,428	266,429	67,156	8,313,471	1,155,982	9,795,611
	UCHealth Greeley Hospital	87,774	0	255,386	3,513,030	0	3,856,190
	Total	**80,346**	**266,429**	**322,541**	**11,826,502**	**1,155,982**	**13,651,801**
Pueblo	CommonSpirit - St. Mary-Corwin Hospital	91,608	182,468	427,966	2,888,165	59,150	3,649,358
	UCHealth Parkview Medical Center	98,471	95,552	206,277	3,194,009	13,630	3,607,940
	Total	**190,079**	**278,020**	**634,243**	**6,082,174**	**72,781**	**7,257,298**
West	Animas Surgical Hospital	4,793	533	8,131	60,472	228	74,157
	Aspen Valley Hospital	49,748	539,571	225,254	1,321,912	2,526	2,139,013
	CommonSpirit - Mercy Hospital	239,685	92,422	969,068	4,578,913	502,857	6,382,945
	CommonSpirit - St. Anthony Summit Hospital	12,138	354,076	1,062,406	5,571,665	81,247	7,081,533
	Delta Health	0	0	0	44,811	0	44,811
	Grand River Health	0	0	0	1,890,220	548,390	2,438,610
	Gunnison Valley Health	0	0	0	925,736	0	925,736
	Memorial Regional Health	162,429	62,426	122,322	9,861	6,820	363,859
	Middle Park Health	0	0	0	162,799	0	162,799
	Montrose Regional Health	0	0	0	0	2,107,955	2,107,955
	Pagosa Springs Medical Center	0	0	0	0	0	0
	Pioneers Medical Center	17,528	4,103	4,589	185	2,700	29,105
	Rangely District Hospital	0	0	0	0	0	0
	Southwest Health System, Inc.	301,572	203,905	165,912	-1,133	1,681,637	2,351,893
	St. Vincent Health	0	0	2,914	183,797	0	186,712
	UCHealth Yampa Valley Medical Center	51,016	218,232	592,268	3,210,078	2,386	4,073,980
	Vail Health Hospital	284,464	410,979	137,330	1,339,256	0	2,172,030
	Valley View Hospital	0	0	0	6,629,851	4,786,190	11,416,041
	Total	**1,123,374**	**1,886,249**	**3,290,194**	**25,928,422**	**9,722,934**	**41,951,178**
Grand Total		**4,670,496**	**18,122,677**	**26,067,620**	**306,299,445**	**121,701,709**	**476,861,969**

Appendix E: Detailed Dataset by Hospital

2024 Patient Days Peer Group

Peer Group	Hospital Name	Total Patient Days -Medicare	Total Patient Days -Medicaid	Total Patient Days -Commercial	Total Patient Days -Self Pay	Total Patient Days -CICP/Other	Total Patient Days -Total
Large	AdventHealth Avista	2,442	4,014	5,801	1,187	166	13,610
	AdventHealth Littleton	22,737	3,927	11,845	1,091	983	40,583
	AdventHealth Parker	18,323	4,546	10,062	1,140	1,787	35,858
	AdventHealth Porter	22,385	9,331	8,970	1,456	553	42,695
	Banner Health Banner North Colorado Medica..	17,803	9,142	5,711	3,327	1,379	37,362
	Banner Health McKee Medical Center	8,033	1,368	1,095	548	332	11,376
	Children's Hospital Colorado	308	63,168	45,619	806	5,814	115,721
	Children's Hospital Colorado Springs	0	11,930	8,845	189	3,888	24,853
	CommonSpirit - Longmont United Hospital	4,313	1,644	1,118	418	129	7,622
	CommonSpirit - Penrose Hospital	61,006	24,831	20,139	3,047	10,089	119,112
	CommonSpirit - St. Anthony Hospital	46,016	13,132	14,434	3,013	1,957	78,552
	CommonSpirit - St. Mary-Corwin Hospital	5,135	1,908	746	172	419	8,380
	Denver Health	32,811	66,560	21,535	8,622	6,639	136,167
	Foothills Hospital	19,040	5,009	10,521	884	551	36,005
	HCA HealthONE Aurora	46,561	25,481	12,657	2,403	3,399	90,501
	HCA HealthONE Mountain Ridge	15,846	9,558	3,630	1,144	1,482	31,660
	HCA HealthONE Presbyterian St. Luke's	18,686	24,879	27,582	1,112	5,044	77,303
	HCA HealthONE Rose	14,042	8,087	16,698	512	2,311	41,650
	HCA HealthONE Sky Ridge	36,251	6,467	21,174	895	4,367	69,154
	HCA HealthONE Swedish	66,337	23,546	21,413	3,271	7,443	122,010
	Intermountain Health Good Samaritan Hospit..	26,104	4,814	13,081	664	1,019	45,682
	Intermountain Health Lutheran Hospital	37,053	23,625	17,251	2,027	2,070	82,026
	Intermountain Health Saint Joseph Hospital	31,104	20,155	26,441	1,358	596	79,654
	Intermountain Health St. Mary's Regional Hos..	34,813	11,953	15,924	1,601	6,670	70,961
	UCHealth Medical Center of the Rockies	28,755	6,386	13,100	1,164	2,785	52,190
	UCHealth Memorial Hospital Central	55,628	31,516	23,682	4,449	17,382	132,657
	UCHealth Parkview Medical Center	35,593	15,300	5,610	1,255	7,797	65,555
	UCHealth Poudre Valley Hospital	25,644	15,736	18,006	1,740	2,429	63,555
	UCHealth University of Colorado Hospital	91,091	69,397	60,376	9,761	10,083	240,708
	Total	**823,860**	**517,410**	**463,066**	**59,256**	**109,563**	**1,973,162**
Medium	AdventHealth Castle Rock	6,602	1,602	5,604	616	743	15,167
	CommonSpirit - Mercy Hospital	8,527	4,449	3,208	625	842	17,651
	CommonSpirit - OrthoColorado Hospital	1,479	12	706	3	99	2,299
	CommonSpirit - St. Anthony North Hospital	13,269	6,242	6,330	1,225	503	27,569
	CommonSpirit - St. Anthony Summit Hospital	823	827	1,518	224	112	3,504
	CommonSpirit - St. Elizabeth Hospital	1,276	759	406	98	37	2,576
	CommonSpirit - St. Francis Hospital – Interqu..	294	45	91	19	26	475
	Community Hospital	6,416	2,482	3,070	261	836	13,065
	Delta Health	1,568	909	1,959	96	219	4,751
	Intermountain Health Platte Valley Hospital	6,012	3,654	3,275	430	437	13,808
	Montrose Regional Health	3,769	990	954	201	695	6,609
	San Luis Valley Health Regional Medical Center	2,857	1,671	812	289	198	5,827
	UCHealth Greeley Hospital	10,368	4,457	3,893	732	660	20,110
	UCHealth Highlands Ranch Hospital	13,637	3,119	9,289	573	636	27,254
	UCHealth Longs Peak Hospital	9,679	3,639	5,321	596	517	19,752
	UCHealth Yampa Valley Medical Center	787	558	1,078	215	74	2,712
	Vail Health Hospital	1,654	630	1,999	167	117	4,567
	Valley View Hospital	5,555	1,939	2,681	496	828	11,499
	Total	**94,572**	**37,984**	**52,194**	**6,866**	**7,579**	**199,195**
Small	Animas Surgical Hospital	66	4	24	286	29	409
	Arkansas Valley Regional Medical Center	409	672	765	11	109	1,966
	Aspen Valley Hospital	1,274	231	1,039	55	48	2,647
	Banner Health East Morgan County Hospital	986	261	210	22	20	1,499
	Banner Health Fort Collins Medical Center	1,274	792	1,266	139	73	3,544
	Banner Health Sterling Regional MedCenter	1,600	554	442	49	206	2,851
	CommonSpirit - St. Thomas More Hospital	2,646	984	903	59	275	4,867
	Conejos County Hospital	867	98	16	12	15	1,008
	Estes Park Health	298	36	50	11	280	675
	Family Health West	6,255	145	438	9	5	6,852
	Grand River Health	7,808	11,682	2,093	352	152	22,087
	Gunnison Valley Health	1,594	208	570	70	17	2,459
	Haxtun Health	859	4,115	105	2,106	0	7,185
	Heart of the Rockies Regional Medical Center	2,192	318	419	64	86	3,079
	Keefe Memorial Health Service District	271	21	91	14	0	397
	Kit Carson County Memorial Hospital	512	127	84	6	0	729
	Lincoln Health	934	4,950	94	719	9	6,706
	Melissa Memorial Hospital	421	7	63	0	0	491
	Memorial Regional Health	641	158	132	61	267	1,259
	Middle Park Health	590	1,133	1,929	0	0	3,652
	Mt. San Rafael Hospital	666	209	129	15	566	1,585
	National Jewish Health	380	42	43	0	0	465
	Pagosa Springs Medical Center	308	71	42	14	24	459
	Pioneers Medical Center	934	72	113	3	85	1,207
	Prowers Medical Center	799	328	309	27	0	1,463
	Rangely District Hospital	171	2,470	3	2,197	143	4,984
	Rio Grande Hospital	1,064	210	820	92	106	2,292
	Sedgwick County Health Center	604	6,488	59	8,897	8	16,056
	Southeast Colorado Hospital District	645	10,626	6	2,818	84	14,179
	Southwest Health System, Inc.	2,371	741	367	19	287	3,785
	Spanish Peaks Regional Health Center	650	2,454	123	1,349	9	4,585
	St. Vincent Health	1,091	235	450	0	85	1,861
	UCHealth Broomfield Hospital	850	555	247	318	5,817	7,787
	UCHealth Grandview Hospital	500	129	94	24	57	804
	UCHealth Pikes Peak Regional Hospital	403	39	42	6	21	511
	Weisbrod Memorial County Hospital	254	2,472	19	2,155	0	4,900
	Wray Hospital	451	157	233	11	0	852
	Yuma District Hospital	548	25	0	0	60	633
	Total	**44,186**	**53,819**	**13,832**	**21,990**	**8,943**	**142,770**
Grand Total		**962,618**	**609,213**	**529,092**	**88,112**	**126,085**	**2,315,127**

Appendix E: Detailed Dataset by Hospital

2024 Patient Days DOI Region

DOI Region	Hospital Name	Total Patient Days -Medicare	Total Patient Days -Medicaid	Total Patient Days -Commercial	Total Patient Days -Self Pay	Total Patient Days -CICP/Other	Total Patient Days -Total
Boulder	AdventHealth Avista	2,442	4,014	5,801	1,187	166	13,610
	CommonSpirit - Longmont United Hospital	4,313	1,644	1,118	418	129	7,622
	Foothills Hospital	19,040	5,009	10,521	884	551	36,005
	Intermountain Health Good Samaritan Hospit..	26,104	4,814	13,081	664	1,019	45,682
	UCHealth Longs Peak Hospital	9,679	3,639	5,321	596	517	19,752
	Total	**61,578**	**19,120**	**35,842**	**3,749**	**2,382**	**122,671**
Colorado Springs	Children's Hospital Colorado Springs	0	11,930	8,845	189	3,888	24,853
	CommonSpirit - Penrose Hospital	61,006	24,831	20,139	3,047	10,089	119,112
	CommonSpirit - St. Francis Hospital – Interqu..	294	45	91	19	26	475
	UCHealth Grandview Hospital	500	129	94	24	57	804
	UCHealth Memorial Hospital Central	55,628	31,516	23,682	4,449	17,382	132,657
	UCHealth Pikes Peak Regional Hospital	403	39	42	6	21	511
	Total	**117,831**	**68,490**	**52,893**	**7,734**	**31,463**	**278,412**
Denver	AdventHealth Castle Rock	6,602	1,602	5,604	616	743	15,167
	AdventHealth Littleton	22,737	3,927	11,845	1,091	983	40,583
	AdventHealth Parker	18,323	4,546	10,062	1,140	1,787	35,858
	AdventHealth Porter	22,385	9,331	8,970	1,456	553	42,695
	Children's Hospital Colorado	308	63,168	45,619	806	5,814	115,721
	CommonSpirit - OrthoColorado Hospital	1,479	12	706	3	99	2,299
	CommonSpirit - St. Anthony Hospital	46,016	13,132	14,434	3,013	1,957	78,552
	CommonSpirit - St. Anthony North Hospital	13,269	6,242	6,330	1,225	503	27,569
	Denver Health	32,811	66,560	21,535	8,622	6,639	136,167
	HCA HealthONE Aurora	46,561	25,481	12,657	2,403	3,399	90,501
	HCA HealthONE Mountain Ridge	15,846	9,558	3,630	1,144	1,482	31,660
	HCA HealthONE Presbyterian St. Luke's	18,686	24,879	27,582	1,112	5,044	77,303
	HCA HealthONE Rose	14,042	8,087	16,698	512	2,311	41,650
	HCA HealthONE Sky Ridge	36,251	6,467	21,174	895	4,367	69,154
	HCA HealthONE Swedish	66,337	23,546	21,413	3,271	7,443	122,010
	Intermountain Health Lutheran Hospital	37,053	23,625	17,251	2,027	2,070	82,026
	Intermountain Health Platte Valley Hospital	6,012	3,654	3,275	430	437	13,808
	Intermountain Health Saint Joseph Hospital	31,104	20,155	26,441	1,358	596	79,654
	National Jewish Health	380	42	43	0	0	465
	UCHealth Broomfield Hospital	850	555	247	318	5,817	7,787
	UCHealth Highlands Ranch Hospital	13,637	3,119	9,289	573	636	27,254
	UCHealth University of Colorado Hospital	91,091	69,397	60,376	9,761	10,083	240,708
	Total	**541,780**	**387,085**	**345,181**	**41,776**	**62,763**	**1,378,591**
East	Arkansas Valley Regional Medical Center	409	672	765	11	109	1,966
	Banner Health East Morgan County Hospital	986	261	210	22	20	1,499
	Banner Health Sterling Regional MedCenter	1,600	554	442	49	206	2,851
	CommonSpirit - St. Elizabeth Hospital	1,276	759	406	98	37	2,576
	CommonSpirit - St. Thomas More Hospital	2,646	984	903	59	275	4,867
	Conejos County Hospital	867	98	16	12	15	1,008
	Haxtun Health	859	4,115	105	2,106	0	7,185
	Heart of the Rockies Regional Medical Center	2,192	318	419	64	86	3,079
	Keefe Memorial Health Service District	271	21	91	14	0	397
	Kit Carson County Memorial Hospital	512	127	84	6	0	729
	Lincoln Health	934	4,950	94	719	9	6,706
	Melissa Memorial Hospital	421	7	63	0	0	491
	Mt. San Rafael Hospital	666	209	129	15	566	1,585
	Prowers Medical Center	799	328	309	27	0	1,463
	Rio Grande Hospital	1,064	210	820	92	106	2,292
	San Luis Valley Health Regional Medical Center	2,857	1,671	812	289	198	5,827
	Sedgwick County Health Center	604	6,488	59	8,897	8	16,056
	Southeast Colorado Hospital District	645	10,626	6	2,818	84	14,179
	Spanish Peaks Regional Health Center	650	2,454	123	1,349	9	4,585
	Weisbrod Memorial County Hospital	254	2,472	19	2,155	0	4,900
	Wray Hospital	451	157	233	11	0	852
	Yuma District Hospital	548	25	0	0	60	633
	Total	**21,511**	**37,506**	**6,108**	**18,813**	**1,788**	**85,726**
Ft. Collins	Banner Health Fort Collins Medical Center	1,274	792	1,266	139	73	3,544
	Banner Health McKee Medical Center	8,033	1,368	1,095	548	332	11,376
	Estes Park Health	298	36	50	11	280	675
	UCHealth Medical Center of the Rockies	28,755	6,386	13,100	1,164	2,785	52,190
	UCHealth Poudre Valley Hospital	25,644	15,736	18,006	1,740	2,429	63,555
	Total	**64,004**	**24,318**	**33,517**	**3,602**	**5,899**	**131,340**
Grand Junction	Community Hospital	6,416	2,482	3,070	261	836	13,065
	Family Health West	6,255	145	438	9	5	6,852
	Intermountain Health St. Mary's Regional Hos..	34,813	11,953	15,924	1,601	6,670	70,961
	Total	**47,484**	**14,580**	**19,432**	**1,871**	**7,511**	**90,878**
Greeley	Banner Health Banner North Colorado Medica..	17,803	9,142	5,711	3,327	1,379	37,362
	UCHealth Greeley Hospital	10,368	4,457	3,893	732	660	20,110
	Total	**28,171**	**13,599**	**9,604**	**4,059**	**2,039**	**57,472**
Pueblo	CommonSpirit - St. Mary-Corwin Hospital	5,135	1,908	746	172	419	8,380
	UCHealth Parkview Medical Center	35,593	15,300	5,610	1,255	7,797	65,555
	Total	**40,728**	**17,208**	**6,356**	**1,427**	**8,216**	**73,935**
West	Animas Surgical Hospital	66	4	24	286	29	409
	Aspen Valley Hospital	1,274	231	1,039	55	48	2,647
	CommonSpirit - Mercy Hospital	8,527	4,449	3,208	625	842	17,651
	CommonSpirit - St. Anthony Summit Hospital	823	827	1,518	224	112	3,504
	Delta Health	1,568	909	1,959	96	219	4,751
	Grand River Health	7,808	11,682	2,093	352	152	22,087
	Gunnison Valley Health	1,594	208	570	70	17	2,459
	Memorial Regional Health	641	158	132	61	267	1,259
	Middle Park Health	590	1,133	1,929	0	0	3,652
	Montrose Regional Health	3,769	990	954	201	695	6,609
	Pagosa Springs Medical Center	308	71	42	14	24	459
	Pioneers Medical Center	934	72	113	3	85	1,207
	Rangely District Hospital	171	2,470	3	2,197	143	4,984
	Southwest Health System, Inc.	2,371	741	367	19	287	3,785
	St. Vincent Health	1,091	235	450	0	85	1,861
	UCHealth Yampa Valley Medical Center	787	558	1,078	215	74	2,712
	Vail Health Hospital	1,654	630	1,999	167	117	4,567
	Valley View Hospital	5,555	1,939	2,681	496	828	11,499
	Total	**39,531**	**27,307**	**20,159**	**5,081**	**4,024**	**96,102**
Grand Total		**962,618**	**609,213**	**529,092**	**88,112**	**126,085**	**2,315,127**

Appendix E: Detailed Dataset by Hospital

2024 Total Discharges Peer Group

Peer Group	Hospital Name	Total Discharges -Medicare	Total Discharges -Medicaid	Total Discharges -Commercial	Total Discharges -Self Pay	Total Discharges -CICP/Other	Total Discharges -Total
Large	AdventHealth Avista	724	1,272	1,945	299	53	4,293
	AdventHealth Littleton	5,019	1,005	3,202	273	228	9,727
	AdventHealth Parker	3,912	1,205	2,943	308	390	8,758
	AdventHealth Porter	3,916	1,761	1,904	383	144	8,108
	Banner Health Banner North Colorado Medica..	3,195	2,314	1,363	610	331	7,813
	Banner Health McKee Medical Center	1,506	303	278	114	84	2,285
	Children's Hospital Colorado	48	6,740	6,726	258	687	14,459
	Children's Hospital Colorado Springs	0	1,547	1,178	59	577	3,360
	CommonSpirit - Longmont United Hospital	1,215	508	384	117	42	2,266
	CommonSpirit - Penrose Hospital	12,124	4,619	4,531	644	2,190	24,108
	CommonSpirit - St. Anthony Hospital	8,032	2,017	2,897	581	331	13,858
	CommonSpirit - St. Mary-Corwin Hospital	1,119	480	206	47	103	1,955
	Denver Health	4,454	12,248	3,189	758	1,705	22,354
	Foothills Hospital	4,335	1,158	3,393	222	150	9,258
	HCA HealthONE Aurora	8,096	4,643	3,010	648	823	17,220
	HCA HealthONE Mountain Ridge	3,522	2,672	1,208	453	425	8,280
	HCA HealthONE Presbyterian St. Luke's	2,609	3,446	3,552	246	682	10,535
	HCA HealthONE Rose	3,533	2,192	5,072	229	726	11,752
	HCA HealthONE Sky Ridge	7,762	1,776	6,703	271	1,260	17,772
	HCA HealthONE Swedish	10,376	3,804	4,806	655	1,395	21,036
	Intermountain Health Good Samaritan Hospit..	5,620	1,093	3,452	135	198	10,498
	Intermountain Health Lutheran Hospital	8,103	6,430	3,871	401	385	19,190
	Intermountain Health Saint Joseph Hospital	6,091	3,697	5,933	360	124	16,205
	Intermountain Health St. Mary's Regional Hos..	6,394	2,406	2,518	444	1,224	12,986
	UCHealth Medical Center of the Rockies	5,740	1,140	2,993	251	545	10,669
	UCHealth Memorial Hospital Central	12,716	6,963	5,917	1,153	2,643	29,392
	UCHealth Parkview Medical Center	6,766	3,776	1,723	289	1,077	13,631
	UCHealth Poudre Valley Hospital	4,897	3,077	3,838	438	467	12,717
	UCHealth University of Colorado Hospital	13,190	10,587	9,550	1,912	1,578	36,817
	Total	**155,014**	**94,879**	**98,285**	**12,558**	**20,567**	**381,302**
Medium	AdventHealth Castle Rock	1,843	500	1,968	218	219	4,748
	CommonSpirit - Mercy Hospital	2,142	1,186	1,141	189	237	4,895
	CommonSpirit - OrthoColorado Hospital	564	6	322	1	42	935
	CommonSpirit - St. Anthony North Hospital	3,827	1,839	2,146	391	147	8,350
	CommonSpirit - St. Anthony Summit Hospital	284	361	630	105	31	1,411
	CommonSpirit - St. Elizabeth Hospital	381	297	194	34	13	919
	CommonSpirit - St. Francis Hospital – Interqu..	129	25	46	8	13	221
	Community Hospital	2,146	830	1,026	87	279	4,368
	Delta Health	675	233	257	36	57	1,258
	Intermountain Health Platte Valley Hospital	1,473	1,139	1,082	146	110	3,950
	Montrose Regional Health	1,447	232	256	94	127	2,156
	San Luis Valley Health Regional Medical Center	627	715	363	118	52	1,875
	UCHealth Greeley Hospital	2,371	995	1,082	216	170	4,834
	UCHealth Highlands Ranch Hospital	3,099	780	2,450	184	163	6,676
	UCHealth Longs Peak Hospital	2,355	1,024	1,486	178	165	5,208
	UCHealth Yampa Valley Medical Center	355	199	416	74	33	1,077
	Vail Health Hospital	581	227	656	68	39	1,571
	Valley View Hospital	1,351	694	862	198	220	3,325
	Total	**25,650**	**11,282**	**16,383**	**2,345**	**2,117**	**57,777**
Small	Animas Surgical Hospital	37	2	12	280	18	349
	Arkansas Valley Regional Medical Center	134	294	258	8	42	736
	Aspen Valley Hospital	291	63	342	21	12	729
	Banner Health East Morgan County Hospital	284	116	94	11	8	513
	Banner Health Fort Collins Medical Center	352	336	517	42	26	1,273
	Banner Health Sterling Regional MedCenter	478	202	204	24	56	964
	CommonSpirit - St. Thomas More Hospital	761	389	251	27	110	1,538
	Conejos County Hospital	141	20	5	2	3	171
	Estes Park Health	140	11	11	5	6	173
	Family Health West	463	28	42	3	1	537
	Grand River Health	608	149	252	97	61	1,167
	Gunnison Valley Health	297	56	184	28	4	569
	Haxtun Health	93	8	10	7	0	118
	Heart of the Rockies Regional Medical Center	494	108	148	20	22	792
	Keefe Memorial Health Service District	39	4	18	2	0	63
	Kit Carson County Memorial Hospital	116	11	37	4	0	168
	Lincoln Health	169	53	28	14	1	265
	Melissa Memorial Hospital	73	4	18	0	0	95
	Memorial Regional Health	146	41	29	19	71	306
	Middle Park Health	52	5	40	0	1	98
	Mt. San Rafael Hospital	189	71	47	10	149	466
	National Jewish Health	34	14	12	0	0	60
	Pagosa Springs Medical Center	115	22	19	3	9	168
	Pioneers Medical Center	186	29	39	3	21	278
	Prowers Medical Center	196	124	82	13	0	415
	Rangely District Hospital	25	8	1	4	23	61
	Rio Grande Hospital	256	82	190	37	40	605
	Sedgwick County Health Center	110	12	20	14	1	157
	Southeast Colorado Hospital District	90	13	0	0	140	243
	Southwest Health System, Inc.	418	251	121	6	61	857
	Spanish Peaks Regional Health Center	139	277	36	148	3	603
	St. Vincent Health	82	5	47	0	0	134
	UCHealth Broomfield Hospital	537	182	214	34	22	989
	UCHealth Grandview Hospital	202	73	56	11	32	374
	UCHealth Pikes Peak Regional Hospital	131	28	24	6	14	203
	Weisbrod Memorial County Hospital	34	17	9	16	0	76
	Wray Hospital	124	78	104	7	0	313
	Yuma District Hospital	82	12	0	0	20	114
	Total	**8,118**	**3,198**	**3,521**	**926**	**977**	**16,740**
Grand Total		**188,782**	**109,359**	**118,189**	**15,829**	**23,661**	**455,819**

Appendix E: Detailed Dataset by Hospital

2024 Total Discharges DOI Region

DOI Region	Hospital Name	Total Discharges -Medicare	Total Discharges -Medicaid	Total Discharges -Commercial	Total Discharges -Self Pay	Total Discharges -CICP/Other	Total Discharges -Total
Boulder	AdventHealth Avista	724	1,272	1,945	299	53	4,293
	CommonSpirit - Longmont United Hospital	1,215	508	384	117	42	2,266
	Foothills Hospital	4,335	1,158	3,393	222	150	9,258
	Intermountain Health Good Samaritan Hospit..	5,620	1,093	3,452	135	198	10,498
	UCHealth Longs Peak Hospital	2,355	1,024	1,486	178	165	5,208
	Total	**14,249**	**5,055**	**10,660**	**951**	**608**	**31,523**
Colorado Springs	Children's Hospital Colorado Springs	0	1,547	1,178	59	577	3,360
	CommonSpirit - Penrose Hospital	12,124	4,619	4,531	644	2,190	24,108
	CommonSpirit - St. Francis Hospital – Interqu..	129	25	46	8	13	221
	UCHealth Grandview Hospital	202	73	56	11	32	374
	UCHealth Memorial Hospital Central	12,716	6,963	5,917	1,153	2,643	29,392
	UCHealth Pikes Peak Regional Hospital	131	28	24	6	14	203
	Total	**25,302**	**13,255**	**11,752**	**1,881**	**5,469**	**57,658**
Denver	AdventHealth Castle Rock	1,843	500	1,968	218	219	4,748
	AdventHealth Littleton	5,019	1,005	3,202	273	228	9,727
	AdventHealth Parker	3,912	1,205	2,943	308	390	8,758
	AdventHealth Porter	3,916	1,761	1,904	383	144	8,108
	Children's Hospital Colorado	48	6,740	6,726	258	687	14,459
	CommonSpirit - OrthoColorado Hospital	564	6	322	1	42	935
	CommonSpirit - St. Anthony Hospital	8,032	2,017	2,897	581	331	13,858
	CommonSpirit - St. Anthony North Hospital	3,827	1,839	2,146	391	147	8,350
	Denver Health	4,454	12,248	3,189	758	1,705	22,354
	HCA HealthONE Aurora	8,096	4,643	3,010	648	823	17,220
	HCA HealthONE Mountain Ridge	3,522	2,672	1,208	453	425	8,280
	HCA HealthONE Presbyterian St. Luke's	2,609	3,446	3,552	246	682	10,535
	HCA HealthONE Rose	3,533	2,192	5,072	229	726	11,752
	HCA HealthONE Sky Ridge	7,762	1,776	6,703	271	1,260	17,772
	HCA HealthONE Swedish	10,376	3,804	4,806	655	1,395	21,036
	Intermountain Health Lutheran Hospital	8,103	6,430	3,871	401	385	19,190
	Intermountain Health Platte Valley Hospital	1,473	1,139	1,082	146	110	3,950
	Intermountain Health Saint Joseph Hospital	6,091	3,697	5,933	360	124	16,205
	National Jewish Health	34	14	12	0	0	60
	UCHealth Broomfield Hospital	537	182	214	34	22	989
	UCHealth Highlands Ranch Hospital	3,099	780	2,450	184	163	6,676
	UCHealth University of Colorado Hospital	13,190	10,587	9,550	1,912	1,578	36,817
	Total	**100,040**	**68,683**	**72,760**	**8,710**	**11,586**	**261,779**
East	Arkansas Valley Regional Medical Center	134	294	258	8	42	736
	Banner Health East Morgan County Hospital	284	116	94	11	8	513
	Banner Health Sterling Regional MedCenter	478	202	204	24	56	964
	CommonSpirit - St. Elizabeth Hospital	381	297	194	34	13	919
	CommonSpirit - St. Thomas More Hospital	761	389	251	27	110	1,538
	Conejos County Hospital	141	20	5	2	3	171
	Haxtun Health	93	8	10	7	0	118
	Heart of the Rockies Regional Medical Center	494	108	148	20	22	792
	Keefe Memorial Health Service District	39	4	18	2	0	63
	Kit Carson County Memorial Hospital	116	11	37	4	0	168
	Lincoln Health	169	53	28	14	1	265
	Melissa Memorial Hospital	73	4	18	0	0	95
	Mt. San Rafael Hospital	189	71	47	10	149	466
	Prowers Medical Center	196	124	82	13	0	415
	Rio Grande Hospital	256	82	190	37	40	605
	San Luis Valley Health Regional Medical Center	627	715	363	118	52	1,875
	Sedgwick County Health Center	110	12	20	14	1	157
	Southeast Colorado Hospital District	90	13	0	0	140	243
	Spanish Peaks Regional Health Center	139	277	36	148	3	603
	Weisbrod Memorial County Hospital	34	17	9	16	0	76
	Wray Hospital	124	78	104	7	0	313
	Yuma District Hospital	82	12	0	0	20	114
	Total	**5,010**	**2,907**	**2,116**	**516**	**660**	**11,209**
Ft. Collins	Banner Health Fort Collins Medical Center	352	336	517	42	26	1,273
	Banner Health McKee Medical Center	1,506	303	278	114	84	2,285
	Estes Park Health	140	11	11	5	6	173
	UCHealth Medical Center of the Rockies	5,740	1,140	2,993	251	545	10,669
	UCHealth Poudre Valley Hospital	4,897	3,077	3,838	438	467	12,717
	Total	**12,635**	**4,867**	**7,637**	**850**	**1,128**	**27,117**
Grand Junction	Community Hospital	2,146	830	1,026	87	279	4,368
	Family Health West	463	28	42	3	1	537
	Intermountain Health St. Mary's Regional Hos..	6,394	2,406	2,518	444	1,224	12,986
	Total	**9,003**	**3,264**	**3,586**	**534**	**1,504**	**17,891**
Greeley	Banner Health Banner North Colorado Medica..	3,195	2,314	1,363	610	331	7,813
	UCHealth Greeley Hospital	2,371	995	1,082	216	170	4,834
	Total	**5,566**	**3,309**	**2,445**	**826**	**501**	**12,647**
Pueblo	CommonSpirit - St. Mary-Corwin Hospital	1,119	480	206	47	103	1,955
	UCHealth Parkview Medical Center	6,766	3,776	1,723	289	1,077	13,631
	Total	**7,885**	**4,256**	**1,929**	**336**	**1,180**	**15,586**
West	Animas Surgical Hospital	37	2	12	280	18	349
	Aspen Valley Hospital	291	63	342	21	12	729
	CommonSpirit - Mercy Hospital	2,142	1,186	1,141	189	237	4,895
	CommonSpirit - St. Anthony Summit Hospital	284	361	630	105	31	1,411
	Delta Health	675	233	257	36	57	1,258
	Grand River Health	608	149	252	97	61	1,167
	Gunnison Valley Health	297	56	184	28	4	569
	Memorial Regional Health	146	41	29	19	71	306
	Middle Park Health	52	5	40	0	1	98
	Montrose Regional Health	1,447	232	256	94	127	2,156
	Pagosa Springs Medical Center	115	22	19	3	9	168
	Pioneers Medical Center	186	29	39	3	21	278
	Rangely District Hospital	25	8	1	4	23	61
	Southwest Health System, Inc.	418	251	121	6	61	857
	St. Vincent Health	82	5	47	0	0	134
	UCHealth Yampa Valley Medical Center	355	199	416	74	33	1,077
	Vail Health Hospital	581	227	656	68	39	1,571
	Valley View Hospital	1,351	694	862	198	220	3,325
	Total	**9,092**	**3,763**	**5,304**	**1,225**	**1,025**	**20,409**
Grand Total		**188,782**	**109,359**	**118,189**	**15,829**	**23,661**	**455,819**

Appendix E: Detailed Dataset by Hospital

2024 Patient Service Net income Peer Group

Peer Group	Hospital Name	Patient Service Income Medicare	Patient Service Income Medicaid	Patient Service Income Commercial	Patient Service Income Self Pay	Patient Service Income CICP/Other	Patient Service Income Total
Large	AdventHealth Avista	-28,165,013	6,967,082	51,875,438	-9,731,054	-2,426,732	18,519,722
	AdventHealth Littleton	-93,730,309	-154,949	97,639,609	-10,165,773	-8,407,692	-14,819,115
	AdventHealth Parker	-58,567,419	-5,967,954	124,360,275	-10,957,041	-4,236,566	44,631,294
	AdventHealth Porter	-87,688,406	-35,521,958	73,885,084	-15,285,241	-3,838,305	-68,448,825
	Banner Health Banner North Colorado Medica..	-54,673,470	-907,317	52,455,454	-10,765,407	-4,550,368	-18,441,106
	Banner Health McKee Medical Center	-26,316,438	-4,502,013	16,584,861	-1,986,522	-1,644,484	-17,864,594
	Children's Hospital Colorado	-3,130,057	-309,700,567	319,419,196	-6,153,701	-46,151,504	-45,716,630
	Children's Hospital Colorado Springs	-81,053	-63,820,717	72,236,274	-1,399,785	-21,996,769	-15,062,048
	CommonSpirit - Longmont United Hospital	-28,362,048	-6,251,389	5,761,061	-5,499,792	-1,563,055	-35,915,222
	CommonSpirit - Penrose Hospital	-130,218,161	15,195,696	131,531,149	-9,328,549	-25,141,962	-17,961,824
	CommonSpirit - St. Anthony Hospital	-87,058,709	-39,606,048	122,639,833	-9,234,521	-7,694,470	-20,953,913
	CommonSpirit - St. Mary-Corwin Hospital	-23,003,209	-12,659,656	16,177,565	-2,083,099	152,217	-21,416,182
	Denver Health	-85,303,858	-118,757,647	67,114,664	-17,124,354	-31,766,773	-185,837,966
	Foothills Hospital	-90,619,556	-3,354,407	60,908,719	1,124,769	-15,793,194	-47,733,670
	HCA HealthONE Aurora	-15,859,936	-3,658,558	132,271,672	-110,892,170	6,927,122	8,788,129
	HCA HealthONE Mountain Ridge	-1,049,051	-1,692,857	92,744,908	-82,720,614	4,415,809	11,698,195
	HCA HealthONE Presbyterian St. Luke's	-54,721,437	-5,415,320	237,454,808	-54,616,329	28,931,910	151,633,632
	HCA HealthONE Rose	-31,370,617	2,685,193	142,291,114	-62,166,642	7,219,950	58,658,998
	HCA HealthONE Sky Ridge	-29,037,670	-4,316,244	192,542,652	-47,126,401	9,894,908	121,957,246
	HCA HealthONE Swedish	-48,328,130	2,956,885	230,574,996	-101,454,148	35,220,216	118,969,818
	Intermountain Health Good Samaritan Hospit..	-76,991,274	6,334,499	50,445,132	-4,462,389	647,597	-24,026,433
	Intermountain Health Lutheran Hospital	-133,847,598	-8,931,471	42,562,724	-9,382,890	-1,048,529	-110,647,762
	Intermountain Health Saint Joseph Hospital	-91,401,806	-13,472,106	80,744,902	-19,386,833	-298,771	-43,814,613
	Intermountain Health St. Mary's Regional Hos..	-105,766,838	-16,332,000	122,469,769	-7,841,410	-14,320,459	-21,790,936
	UCHealth Medical Center of the Rockies	-96,450,178	-25,498,559	171,490,104	-11,017,137	944,091	39,468,322
	UCHealth Memorial Hospital Central	-130,973,320	-89,174,661	292,071,168	-36,000,090	-3,672,686	32,250,413
	UCHealth Parkview Medical Center	-84,904,368	10,042,916	73,120,373	-29,280,348	16,632,275	-14,389,151
	UCHealth Poudre Valley Hospital	-74,664,123	-27,942,322	181,671,399	-9,975,043	5,353,143	74,443,054
	UCHealth University of Colorado Hospital	-168,866,912	-140,496,537	623,538,388	-93,361,357	22,279,772	243,093,355
	Total	**-1,941,150,966**	**-893,952,987**	**3,878,583,293**	**-788,273,874**	**-55,933,309**	**199,272,190**
Medium	AdventHealth Castle Rock	-29,931,244	-9,364,221	61,552,961	-7,419,807	-5,761,896	9,075,796
	CommonSpirit - Mercy Hospital	-43,867,287	-11,054,690	63,883,820	-5,200,331	-6,508,326	-2,746,811
	CommonSpirit - OrthoColorado Hospital	-6,267,211	-368,739	45,659,325	56,016	-409,278	38,670,115
	CommonSpirit - St. Anthony North Hospital	-28,865,810	-18,684,353	61,085,355	-15,911,239	-1,089,479	-3,465,524
	CommonSpirit - St. Anthony Summit Hospital	-9,535,178	-3,209,676	66,459,875	-11,647,377	-1,687,856	40,379,791
	CommonSpirit - St. Elizabeth Hospital	-7,883,488	-3,417,557	7,430,459	-2,143,493	-581,494	-6,595,568
	CommonSpirit - St. Francis Hospital – Interqu..	-11,427,316	-4,552,423	-5,261,348	-940,918	-3,558,029	-25,740,032
	Community Hospital	-36,573,824	-8,756,985	61,129,608	-10,955,676	-4,751,394	91,730
	Delta Health	24,584,941	7,003,714	-38,063,216	-1,326,648	866,388	-6,934,822
	Intermountain Health Platte Valley Hospital	-30,385,010	-5,411,919	35,894,423	-6,767,662	-3,482,090	-10,152,256
	Montrose Regional Health	-37,522,164	18,971,311	13,898,361	27,431,298	-16,227,326	6,551,480
	San Luis Valley Health Regional Medical Center	-16,632,327	293,509	13,921,038	880,658	-3,545,292	-5,082,414
	UCHealth Greeley Hospital	-32,646,951	-16,126,726	47,407,323	-5,731,277	854,982	-6,242,649
	UCHealth Highlands Ranch Hospital	-19,772,607	-3,757,105	20,775,301	-4,540,614	608,131	-6,686,895
	UCHealth Longs Peak Hospital	-41,174,583	-16,036,659	57,175,232	-2,306,145	2,074,517	-267,637
	UCHealth Yampa Valley Medical Center	-21,836,729	-2,356,413	37,880,742	-5,192,519	-797,555	7,697,527
	Vail Health Hospital	-63,180,950	-3,356,191	42,361,965	-12,093,738	-37,759	-36,306,672
	Valley View Hospital	-54,834,551	1,495,393	66,222,452	-720,743	527,551	12,690,101
	Total	**-467,752,289**	**-78,689,730**	**659,413,676**	**-64,530,215**	**-43,506,205**	**4,935,260**
Small	Animas Surgical Hospital	-871,975	-1,079,462	9,845,548	957,284	-133,545	8,717,853
	Arkansas Valley Regional Medical Center	-2,889,725	1,677,886	-1,184,971	-1,679,337	-252,276	-4,328,423
	Aspen Valley Hospital	-13,099,855	-1,560,128	15,488,315	-2,438,273	-1,042,841	-2,652,781
	Banner Health East Morgan County Hospital	-2,387,609	3,773,842	1,604,818	-819,084	-513,975	1,657,993
	Banner Health Fort Collins Medical Center	-9,349,452	-2,269,600	14,267,728	-691,420	-853,508	1,103,752
	Banner Health Sterling Regional MedCenter	-7,780,793	6,205,813	8,285,703	-865,520	-549,349	5,295,855
	CommonSpirit - St. Thomas More Hospital	-11,117,863	2,363,543	20,227,519	-837,342	5,510,334	16,146,193
	Conejos County Hospital	1,351,168	1,203,564	257,249	-160,382	295,557	2,947,157
	Estes Park Health	-2,714,033	1,801,390	3,770,664	-2,481,819	-4,634,933	-4,258,731
	Family Health West	-30,491,627	9,313,884	18,352,468	1,153,703	2,701,238	1,029,667
	Grand River Health	-8,302,795	46,276	1,650,114	-1,515,030	-5,177,147	-13,298,582
	Gunnison Valley Health	-884,454	-3,632,203	6,040,454	-6,308,956	1,117,663	-3,667,496
	Haxtun Health	-100,156	1,348,837	-1,787,003	-2,715	0	-541,037
	Heart of the Rockies Regional Medical Center	-15,497,354	1,321,411	24,379,678	1,686,825	-1,032,459	10,858,103
	Keefe Memorial Health Service District	211,704	-944,002	-2,523,679	-391,614	-118,005	-3,765,596
	Kit Carson County Memorial Hospital	1,293,691	2,898,342	55,511	-3,097,523	0	1,150,022
	Lincoln Health	-3,362,299	1,379,833	-2,991,206	-1,273,092	247	-6,246,518
	Melissa Memorial Hospital	-2,979,865	2,410,359	558,571	-1,134,421	87,583	-1,057,773
	Memorial Regional Health	-2,079,946	7,543,831	-590,327	3,656	-95,764	4,781,452
	Middle Park Health	-2,121,165	3,626,502	5,768,383	-6,336,110	-582,453	355,155
	Mt. San Rafael Hospital	-3,363,729	-4,406,553	2,450,085	208,383	618,249	-4,493,565
	National Jewish Health	-51,072,619	-18,605,553	-7,591,100	-993,190	-3,979,824	-82,242,286
	Pagosa Springs Medical Center	-1,967,684	1,769,235	-4,824,419	1,532,681	-1,090,910	-4,581,097
	Pioneers Medical Center	-6,749,967	-2,852,575	2,147,799	298,115	691,231	-6,465,398
	Prowers Medical Center	-2,386,292	1,863,265	-148,092	-576,143	0	-1,247,263
	Rangely District Hospital	824,271	1,781,753	-2,439,089	-699,933	-1,623,836	-2,156,834
	Rio Grande Hospital	-842,680	2,532,823	-1,543,087	-2,276,214	-339,078	-2,468,236
	Sedgwick County Health Center	-95,132	1,033,007	-1,091,405	174,172	-21,145	-500
	Southeast Colorado Hospital District	-1,891,306	-1,123,380	299	151,912	-282,406	-3,144,880
	Southwest Health System, Inc.	-5,880,868	4,815,316	3,972,307	-2,198,143	-2,383,816	-1,675,203
	Spanish Peaks Regional Health Center	-824,143	526,295	379,101	-1,457,664	-1,633,237	-3,009,647
	St. Vincent Health	407,624	-2,019,447	-565,081	357,006	-65,469	-1,885,366
	UCHealth Broomfield Hospital	-6,058,136	-2,282,253	7,998,567	-1,080,522	-850,432	-2,272,776
	UCHealth Grandview Hospital	-5,931,340	-4,785,250	9,767,022	-205,334	-1,571,468	-2,726,370
	UCHealth Pikes Peak Regional Hospital	-983,220	1,828,912	6,709,157	-400,037	583,552	7,738,363
	Weisbrod Memorial County Hospital	-1,541,256	792,198	-1,108,636	-208,901	-14,727	-2,081,323
	Wray Hospital	-4,230,604	1,674,840	1,471,700	-661,718	0	-1,745,782
	Yuma District Hospital	-1,343,789	1,414,715	-1,390,312	-997,795	-65,470	-2,382,650
	Total	**-207,105,273**	**21,387,265**	**135,670,351**	**-35,264,495**	**-17,302,417**	**-102,614,546**
Grand Total		**-2,616,008,527**	**-951,255,452**	**4,673,667,320**	**-888,068,584**	**-116,741,931**	**101,592,904**

Appendix E: Detailed Dataset by Hospital

2024 Patient Service Net Income DOI Region

DOI Region	Hospital Name	Patient Service Income Medicare	Patient Service Income Medicaid	Patient Service Income Commercial	Patient Service Income Self Pay	Patient Service Income CICP/Other	Patient Service Income Total
Boulder	AdventHealth Avista	-28,165,013	6,967,082	51,875,438	-9,731,054	-2,426,732	18,519,722
	CommonSpirit - Longmont United Hospital	-28,362,048	-6,251,389	5,761,061	-5,499,792	-1,563,055	-35,915,222
	Foothills Hospital	-90,619,556	-3,354,407	60,908,719	1,124,769	-15,793,194	-47,733,670
	Intermountain Health Good Samaritan Hospit..	-76,991,274	6,334,499	50,445,132	-4,462,389	647,597	-24,026,433
	UCHealth Longs Peak Hospital	-41,174,583	-16,036,659	57,175,232	-2,306,145	2,074,517	-267,637
	Total	**-265,312,474**	**-12,340,874**	**226,165,582**	**-20,874,612**	**-17,060,868**	**-89,423,240**
Colorado Springs	Children's Hospital Colorado Springs	-81,053	-63,820,717	72,236,274	-1,399,785	-21,996,769	-15,062,048
	CommonSpirit - Penrose Hospital	-130,218,161	15,195,696	131,531,149	-9,328,549	-25,141,962	-17,961,824
	CommonSpirit - St. Francis Hospital – Interqu..	-11,427,316	-4,552,423	-5,261,348	-940,918	-3,558,029	-25,740,032
	UCHealth Grandview Hospital	-5,931,340	-4,785,250	9,767,022	-205,334	-1,571,468	-2,726,370
	UCHealth Memorial Hospital Central	-130,973,320	-89,174,661	292,071,168	-36,000,090	-3,672,686	32,250,413
	UCHealth Pikes Peak Regional Hospital	-983,220	1,828,912	6,709,157	-400,037	583,552	7,738,363
	Total	**-279,614,410**	**-145,308,443**	**507,053,422**	**-48,274,713**	**-55,357,362**	**-21,501,497**
Denver	AdventHealth Castle Rock	-29,931,244	-9,364,221	61,552,961	-7,419,807	-5,761,896	9,075,796
	AdventHealth Littleton	-93,730,309	-154,949	97,639,609	-10,165,773	-8,407,692	-14,819,115
	AdventHealth Parker	-58,567,419	-5,967,954	124,360,275	-10,957,041	-4,236,566	44,631,294
	AdventHealth Porter	-87,688,406	-35,521,958	73,885,084	-15,285,241	-3,838,305	-68,448,825
	Children's Hospital Colorado	-3,130,057	-309,700,567	319,419,196	-6,153,701	-46,151,504	-45,716,630
	CommonSpirit - OrthoColorado Hospital	-6,267,211	-368,739	45,659,325	56,016	-409,278	38,670,115
	CommonSpirit - St. Anthony Hospital	-87,058,709	-39,606,048	122,639,833	-9,234,521	-7,694,470	-20,953,913
	CommonSpirit - St. Anthony North Hospital	-28,865,810	-18,684,353	61,085,355	-15,911,239	-1,089,479	-3,465,524
	Denver Health	-85,303,858	-118,757,647	67,114,664	-17,124,354	-31,766,773	-185,837,966
	HCA HealthONE Aurora	-15,859,936	-3,658,558	132,271,672	-110,892,170	6,927,122	8,788,129
	HCA HealthONE Mountain Ridge	-1,049,051	-1,692,857	92,744,908	-82,720,614	4,415,809	11,698,195
	HCA HealthONE Presbyterian St. Luke's	-54,721,437	-5,415,320	237,454,808	-54,616,329	28,931,910	151,633,632
	HCA HealthONE Rose	-31,370,617	2,685,193	142,291,114	-62,166,642	7,219,950	58,658,998
	HCA HealthONE Sky Ridge	-29,037,670	-4,316,244	192,542,652	-47,126,401	9,894,908	121,957,246
	HCA HealthONE Swedish	-48,328,130	2,956,885	230,574,996	-101,454,148	35,220,216	118,969,818
	Intermountain Health Lutheran Hospital	-133,847,598	-8,931,471	42,562,724	-9,382,890	-1,048,529	-110,647,762
	Intermountain Health Platte Valley Hospital	-30,385,010	-5,411,919	35,894,423	-6,767,662	-3,482,090	-10,152,256
	Intermountain Health Saint Joseph Hospital	-91,401,806	-13,472,106	80,744,902	-19,386,833	-298,771	-43,814,613
	National Jewish Health	-51,072,619	-18,605,553	-7,591,100	-993,190	-3,979,824	-82,242,286
	UCHealth Broomfield Hospital	-6,058,136	-2,282,253	7,998,567	-1,080,522	-850,432	-2,272,776
	UCHealth Highlands Ranch Hospital	-19,772,607	-3,757,105	20,775,301	-4,540,614	608,131	-6,686,895
	UCHealth University of Colorado Hospital	-168,866,912	-140,496,537	623,538,388	-93,361,357	22,279,772	243,093,355
	Total	**-1,162,314,552**	**-740,524,282**	**2,805,159,657**	**-686,685,034**	**-3,517,794**	**212,118,017**
East	Arkansas Valley Regional Medical Center	-2,889,725	1,677,886	-1,184,971	-1,679,337	-252,276	-4,328,423
	Banner Health East Morgan County Hospital	-2,387,609	3,773,842	1,604,818	-819,084	-513,975	1,657,993
	Banner Health Sterling Regional MedCenter	-7,780,793	6,205,813	8,285,703	-865,520	-549,349	5,295,855
	CommonSpirit - St. Elizabeth Hospital	-7,883,488	-3,417,557	7,430,459	-2,143,493	-581,494	-6,595,568
	CommonSpirit - St. Thomas More Hospital	-11,117,863	2,363,543	20,227,519	-837,342	5,510,334	16,146,193
	Conejos County Hospital	1,351,168	1,203,564	257,249	-160,382	295,557	2,947,157
	Haxtun Health	-100,156	1,348,837	-1,787,003	-2,715	0	-541,037
	Heart of the Rockies Regional Medical Center	-15,497,354	1,321,411	24,379,678	1,686,825	-1,032,459	10,858,103
	Keefe Memorial Health Service District	211,704	-944,002	-2,523,679	-391,614	-118,005	-3,765,596
	Kit Carson County Memorial Hospital	1,293,691	2,898,342	55,511	-3,097,523	0	1,150,022
	Lincoln Health	-3,362,299	1,379,833	-2,991,206	-1,273,092	247	-6,246,518
	Melissa Memorial Hospital	-2,979,865	2,410,359	558,571	-1,134,421	87,583	-1,057,773
	Mt. San Rafael Hospital	-3,363,729	-4,406,553	2,450,085	208,383	618,249	-4,493,565
	Prowers Medical Center	-2,386,292	1,863,265	-148,092	-576,143	0	-1,247,263
	Rio Grande Hospital	-842,680	2,532,823	-1,543,087	-2,276,214	-339,078	-2,468,236
	San Luis Valley Health Regional Medical Center	-16,632,327	293,509	13,921,038	880,658	-3,545,292	-5,082,414
	Sedgwick County Health Center	-95,132	1,033,007	-1,091,405	174,172	-21,145	-500
	Southeast Colorado Hospital District	-1,891,306	-1,123,380	299	151,912	-282,406	-3,144,880
	Spanish Peaks Regional Health Center	-824,143	526,295	379,101	-1,457,664	-1,633,237	-3,009,647
	Weisbrod Memorial County Hospital	-1,541,256	792,198	-1,108,636	-208,901	-14,727	-2,081,323
	Wray Hospital	-4,230,604	1,674,840	1,471,700	-661,718	0	-1,745,782
	Yuma District Hospital	-1,343,789	1,414,715	-1,390,312	-997,795	-65,470	-2,382,650
	Total	**-84,293,848**	**24,822,589**	**67,253,341**	**-15,481,007**	**-2,436,942**	**-10,135,851**
Ft. Collins	Banner Health Fort Collins Medical Center	-9,349,452	-2,269,600	14,267,728	-691,420	-853,508	1,103,752
	Banner Health McKee Medical Center	-26,316,438	-4,502,013	16,584,861	-1,986,522	-1,644,484	-17,864,594
	Estes Park Health	-2,714,033	1,801,390	3,770,664	-2,481,819	-4,634,933	-4,258,731
	UCHealth Medical Center of the Rockies	-96,450,178	-25,498,559	171,490,104	-11,017,137	944,091	39,468,322
	UCHealth Poudre Valley Hospital	-74,664,123	-27,942,322	181,671,399	-9,975,043	5,353,143	74,443,054
	Total	**-209,494,225**	**-58,411,104**	**387,784,757**	**-26,151,941**	**-835,690**	**92,891,804**
Grand Junction	Community Hospital	-36,573,824	-8,756,985	61,129,608	-10,955,676	-4,751,394	91,730
	Family Health West	-30,491,627	9,313,884	18,352,468	1,153,703	2,701,238	1,029,667
	Intermountain Health St. Mary's Regional Hos..	-105,766,838	-16,332,000	122,469,769	-7,841,410	-14,320,459	-21,790,936
	Total	**-172,832,289**	**-15,775,100**	**201,951,844**	**-17,643,383**	**-16,370,615**	**-20,669,539**
Greeley	Banner Health Banner North Colorado Medica..	-54,673,470	-907,317	52,455,454	-10,765,407	-4,550,368	-18,441,106
	UCHealth Greeley Hospital	-32,646,951	-16,126,726	47,407,323	-5,731,277	854,982	-6,242,649
	Total	**-87,320,421**	**-17,034,043**	**99,862,777**	**-16,496,684**	**-3,695,386**	**-24,683,755**
Pueblo	CommonSpirit - St. Mary-Corwin Hospital	-23,003,209	-12,659,656	16,177,565	-2,083,099	152,217	-21,416,182
	UCHealth Parkview Medical Center	-84,904,368	10,042,916	73,120,373	-29,280,348	16,632,275	-14,389,151
	Total	**-107,907,577**	**-2,616,740**	**89,297,939**	**-31,363,447**	**16,784,492**	**-35,805,333**
West	Animas Surgical Hospital	-871,975	-1,079,462	9,845,548	957,284	-133,545	8,717,853
	Aspen Valley Hospital	-13,099,855	-1,560,128	15,488,315	-2,438,273	-1,042,841	-2,652,781
	CommonSpirit - Mercy Hospital	-43,867,287	-11,054,690	63,883,820	-5,200,331	-6,508,326	-2,746,811
	CommonSpirit - St. Anthony Summit Hospital	-9,535,178	-3,209,676	66,459,875	-11,647,377	-1,687,856	40,379,791
	Delta Health	24,584,941	7,003,714	-38,063,216	-1,326,648	866,388	-6,934,822
	Grand River Health	-8,302,795	46,276	1,650,114	-1,515,030	-5,177,147	-13,298,582
	Gunnison Valley Health	-884,454	-3,632,203	6,040,454	-6,308,956	1,117,663	-3,667,496
	Memorial Regional Health	-2,079,946	7,543,831	-590,327	3,656	-95,764	4,781,452
	Middle Park Health	-2,121,165	3,626,502	5,768,383	-6,336,110	-582,453	355,155
	Montrose Regional Health	-37,522,164	18,971,311	13,898,361	27,431,298	-16,227,326	6,551,480
	Pagosa Springs Medical Center	-1,967,684	1,769,235	-4,824,419	1,532,681	-1,090,910	-4,581,097
	Pioneers Medical Center	-6,749,967	-2,852,575	2,147,799	298,115	691,231	-6,465,398
	Rangely District Hospital	824,271	1,781,753	-2,439,089	-699,933	-1,623,836	-2,156,834
	Southwest Health System, Inc.	-5,880,868	4,815,316	3,972,307	-2,198,143	-2,383,816	-1,675,203
	St. Vincent Health	407,624	-2,019,447	-565,081	357,006	-65,469	-1,885,366
	UCHealth Yampa Valley Medical Center	-21,836,729	-2,356,413	37,880,742	-5,192,519	-797,555	7,697,527
	Vail Health Hospital	-63,180,950	-3,356,191	42,361,965	-12,093,738	-37,759	-36,306,672
	Valley View Hospital	-54,834,551	1,495,393	66,222,452	-720,743	527,551	12,690,101
	Total	**-246,918,731**	**15,932,545**	**289,138,002**	**-25,097,764**	**-34,251,767**	**-1,197,702**
Grand Total		**-2,616,008,527**	**-951,255,452**	**4,673,667,320**	**-888,068,584**	**-116,741,931**	**101,592,904**

Appendix E: Detailed Dataset by Hospital

Bad Debt Costs Peer Group

		Year					
Peer Group	Hospital Name	2019	2020	2021	2022	2023	2024
Large	AdventHealth Avista	1,461,769	706,372	349,801	68,173	572,858	383,985
	AdventHealth Littleton	3,188,774	3,283,735	534,088	4,233,509	-2,750,195	1,186,857
	AdventHealth Parker	3,439,176	3,093,104	1,609,249	3,563,274	-1,365,504	1,117,494
	AdventHealth Porter	2,419,781	1,397,938	948,427	1,466,299	366,887	735,740
	Banner Health Banner North Colorado Medi..	5,733,802	3,089,702	1,196,048	1,850,491	2,787,787	5,425,942
	Banner Health McKee Medical Center	1,574,065	1,307,499	283,772	320,158	1,032,962	1,009,936
	Children's Hospital Colorado	6,519,234	14,921,953	3,320,315	1,003,499	1,775,878	10,941,939
	Children's Hospital Colorado Springs		1,510,149	205,028	156,485	929,079	1,874,417
	CommonSpirit - Longmont United Hospital	2,364,113	1,824,814	-150,340	1,145,565	-513,271	-141,736
	CommonSpirit - Penrose Hospital	7,739,267	5,192,882	1,342,495	1,774,423	3,381,808	771,282
	CommonSpirit - St. Anthony Hospital	4,563,171	4,433,242	4,363,085	4,808,796	-3,969,190	2,279,348
	CommonSpirit - St. Mary-Corwin Hospital	989,776	-191,993	-8,722	72,970	529,039	-122,560
	Denver Health	35,469,990	33,243,262	38,285,965	39,021,118	47,708,556	71,446,524
	Foothills Hospital	2,693,679	3,382,727	1,888,351	1,846,136	2,148,635	2,829,003
	HCA HealthONE Aurora	4,469,189	-393,622	2,584,576	6,912,775	4,222,173	-5,262,290
	HCA HealthONE Mountain Ridge	2,223,215	522,329	1,934,090	4,466,133	3,581,256	-4,802,325
	HCA HealthONE Presbyterian St. Luke's	1,808,236	644,052	712,605	1,195,283	1,398,045	-299,576
	HCA HealthONE Rose	1,593,874	245,513	1,840,833	2,288,897	592,908	-1,408,583
	HCA HealthONE Sky Ridge	995,561	530,673	875,953	1,734,333	1,534,604	-729,082
	HCA HealthONE Swedish	3,373,173	-1,059,807	3,086,771	3,870,550	3,014,060	-3,307,780
	Intermountain Health Good Samaritan Hos..	928,664	1,331,926	1,155,877	1,757,090	1,805,819	1,646,841
	Intermountain Health Lutheran Hospital	1,917,749	2,813,949	2,671,947	2,544,320	4,275,463	4,050,098
	Intermountain Health Saint Joseph Hospital	1,409,434	2,751,197	1,821,018	2,477,843	3,151,795	3,001,314
	Intermountain Health St. Mary's Regional H..	4,476,533	3,035,597	1,903,360	3,050,728	4,261,343	3,534,948
	UCHealth Medical Center of the Rockies	5,122,707	6,319,111	6,877,445	6,521,100	6,441,139	3,476,220
	UCHealth Memorial Hospital Central	8,985,886	16,025,329	14,630,168	12,924,342	16,330,485	12,191,067
	UCHealth Parkview Medical Center	3,113,934	2,184,169	5,898,086	7,817,098	1,951,428	2,936,805
	UCHealth Poudre Valley Hospital	5,140,643	8,298,694	6,918,377	6,866,473	7,324,867	6,373,282
	UCHealth University of Colorado Hospital	15,819,055	19,316,774	19,285,416	19,674,057	25,353,426	23,494,853
	Total	**139,534,453**	**139,761,270**	**126,364,082**	**145,431,918**	**137,874,142**	**144,633,963**
Medium	AdventHealth Castle Rock	1,697,504	1,985,979	931,803	1,336,491	32,990	1,677,228
	Children's Hospital Colorado Springs	1,567,550					
	CommonSpirit - Mercy Hospital	1,977,161	2,088,815	1,346,104	1,225,354	1,154,000	591,123
	CommonSpirit - OrthoColorado Hospital	95,608	95,281	366,386	55,365	-41,090	158,312
	CommonSpirit - St. Anthony North Hospital	3,447,312	3,192,627	256,341	950,229	-361,410	968,740
	CommonSpirit - St. Anthony Summit Hospital	3,177,520	2,627,196	2,159,599	3,093,815	-255,028	2,508,282
	CommonSpirit - St. Elizabeth Hospital	1,037,077	707,923			1,828,909	-27,102
	CommonSpirit - St. Francis Hospital – Interq..						231,786
	Community Hospital	3,232,454	11,271,496	581,511	2,154,696	3,647,547	4,714,922
	Delta Health	954,314	920,400	385,136	1,199,149	1,130,553	2,105,825
	Intermountain Health Platte Valley Hospital	3,622,990	3,186,878	2,343,324	2,860,047	3,676,211	4,328,688
	Montrose Regional Health	1,576,309	1,374,883	2,446,787	1,457,945	1,782,957	3,314,418
	San Luis Valley Health Regional Medical Cen..	0	1,305,971	2,035,371	1,983,810	3,317,903	4,524,979
	UCHealth Greeley Hospital		2,744,432	3,191,663	2,569,418	3,093,623	3,415,006
	UCHealth Highlands Ranch Hospital	0	1,184,331	1,196,259	1,492,230	1,655,943	1,624,655
	UCHealth Longs Peak Hospital	1,441,318	2,718,839	2,365,042	1,842,718	2,491,126	2,152,018
	UCHealth Yampa Valley Medical Center	1,374,268	2,423,753	2,324,808	2,285,630	3,228,822	1,936,384
	Vail Health Hospital	7,919,894	4,928,042	4,435,175	4,956,900	4,202,016	8,085,495
	Valley View Hospital	2,294,500	2,486,728	4,111,426	4,016,325	5,394,589	4,874,218
	Total	**35,415,782**	**45,243,574**	**30,476,737**	**33,480,122**	**35,979,661**	**47,184,975**
Small	Animas Surgical Hospital	291,077	289,317	279,155	324,377	266,709	247,344
	Arkansas Valley Regional Medical Center		1,784,213	1,580,494	2,175,808	1,100,879	854,721
	Aspen Valley Hospital	2,830,887	2,216,397	2,303,978	3,159,798	3,469,279	3,419,371
	Banner Health East Morgan County Hospital	601,421	456,797	541,009	48,749	556,180	876,863
	Banner Health Fort Collins Medical Center	1,130,507	736,799	211,193	299,785	587,902	659,372
	Banner Health Sterling Regional MedCenter	868,113	562,606	522,264	199,249	683,786	770,519
	CommonSpirit - St. Thomas More Hospital	963,333	632,875	73,490	283,856	359,124	41,698
	Conejos County Hospital	0	242,778	290,213	276,243	574,614	792,935
	Estes Park Health	647,828	427,370	556,547	1,111,724	1,024,624	1,247,398
	Family Health West	703,758	880,258	807,723	1,123,288	839,125	1,129,583
	Grand River Health	2,574,910	3,393,103	3,142,717	3,979,360	4,747,182	4,335,196
	Gunnison Valley Health	940,594	697,963	1,141,546	1,717,785	2,160,308	2,737,700
	Haxtun Health		130,981	46,181	88,021	101,651	163,434
	Heart of the Rockies Regional Medical Center	1,040,593	1,211,164	1,447,561	1,738,368	1,849,665	2,091,264
	Keefe Memorial Health Service District	227,119	224,877	85,711	256,413	293,764	533,605
	Kit Carson County Memorial Hospital		0	517,375	2,026,206	1,148,940	2,362,877
	Lincoln Health	1,415,712	1,738,102	1,471,832	776,991	1,302,080	862,849
	Melissa Memorial Hospital	673,254	269,889	366,719	214,826	470,416	619,745
	Memorial Regional Health		2,191,896	2,278,739	2,249,437	2,285,855	2,384,549
	Middle Park Health			1,135,244	1,905,396	2,202,965	4,109,494
	Mt. San Rafael Hospital	1,246,302	1,000,533	1,276,253	1,472,273	1,570,040	1,694,930
	National Jewish Health	1,786,939	1,643,232	1,762,675	1,734,761	1,389,686	1,309,709
	Pagosa Springs Medical Center	0	986,347	1,192,557	1,403,078	1,724,351	1,568,820
	Pioneers Medical Center	700,499	1,144,797	1,656,589	1,458,162	485,984	849,995
	Prowers Medical Center	513,649	1,274,508	853,999	938,421	1,149,515	1,817,047
	Rangely District Hospital	1,656,870	935,409	426,972	125,731	1,107,296	490,197
	Rio Grande Hospital	815,895	289,472	524,767	548,092	775,122	1,484,635
	Sedgwick County Health Center	545,220	406,452	485,347	462,316	586,810	503,038
	Southeast Colorado Hospital District	133,770	293,951	28,805	7,892	37,858	145,518
	Southwest Health System, Inc.		1,696,465	1,871,755	1,868,340	1,941,774	2,899,958
	Spanish Peaks Regional Health Center	125,328	34,729	-34,384	65,383	231,219	1,116,892
	St. Vincent Health	1,243,505	818,261			56,293	28,002
	UCHealth Broomfield Hospital	359,083	1,434,271	885,909	961,069	915,964	798,193
	UCHealth Grandview Hospital	142,930	1,129,628	810,028	655,758	763,762	615,928
	UCHealth Pikes Peak Regional Hospital	172,262	829,366	829,284	552,772	569,956	456,293
	Weisbrod Memorial County Hospital	25,675	2,308	72,183	701,056	233,441	13,035
	Wray Hospital	908,991	577,657	434,118	362,194	667,713	985,843
	Yuma District Hospital			603,278		621,698	1,019,249
	Total	**25,286,022**	**32,584,771**	**32,479,824**	**37,272,979**	**40,853,533**	**48,037,799**
Grand Total		**200,236,257**	**217,589,615**	**189,320,644**	**216,185,019**	**214,707,336**	**239,856,737**

Appendix E: Detailed Dataset by Hospital

		Year					
DOI Region	Hospital Name	2019	2020	2021	2022	2023	2024
Boulder	AdventHealth Avista	1,461,769	706,372	349,801	68,173	572,858	383,985
	CommonSpirit - Longmont United Hospital	2,364,113	1,824,814	-150,340	1,145,565	-513,271	-141,736
	Foothills Hospital	2,693,679	3,382,727	1,888,351	1,846,136	2,148,635	2,829,003
	Intermountain Health Good Samaritan Hos..	928,664	1,331,926	1,155,877	1,757,090	1,805,819	1,646,841
	UCHealth Longs Peak Hospital	1,441,318	2,718,839	2,365,042	1,842,718	2,491,126	2,152,018
	Total	**8,889,544**	**9,964,678**	**5,608,731**	**6,659,683**	**6,505,168**	**6,870,111**
Colorado Springs	Children's Hospital Colorado Springs	1,567,550	1,510,149	205,028	156,485	929,079	1,874,417
	CommonSpirit - Penrose Hospital	7,739,267	5,192,882	1,342,495	1,774,423	3,381,808	771,282
	CommonSpirit - St. Francis Hospital – Interq..						231,786
	UCHealth Grandview Hospital	142,930	1,129,628	810,028	655,758	763,762	615,928
	UCHealth Memorial Hospital Central	8,985,886	16,025,329	14,630,168	12,924,342	16,330,485	12,191,067
	UCHealth Pikes Peak Regional Hospital	172,262	829,366	829,284	552,772	569,956	456,293
	Total	**18,607,895**	**24,687,353**	**17,817,004**	**16,063,780**	**21,975,091**	**16,140,773**
Denver	AdventHealth Castle Rock	1,697,504	1,985,979	931,803	1,336,491	32,990	1,677,228
	AdventHealth Littleton	3,188,774	3,283,735	534,088	4,233,509	-2,750,195	1,186,857
	AdventHealth Parker	3,439,176	3,093,104	1,609,249	3,563,274	-1,365,504	1,117,494
	AdventHealth Porter	2,419,781	1,397,938	948,427	1,466,299	366,887	735,740
	Children's Hospital Colorado	6,519,234	14,921,953	3,320,315	1,003,499	1,775,878	10,941,939
	CommonSpirit - OrthoColorado Hospital	95,608	95,281	366,386	55,365	-41,090	158,312
	CommonSpirit - St. Anthony Hospital	4,563,171	4,433,242	4,363,085	4,808,796	-3,969,190	2,279,348
	CommonSpirit - St. Anthony North Hospital	3,447,312	3,192,627	256,341	950,229	-361,410	968,740
	Denver Health	35,469,990	33,243,262	38,285,965	39,021,118	47,708,556	71,446,524
	HCA HealthONE Aurora	4,469,189	-393,622	2,584,576	6,912,775	4,222,173	-5,262,290
	HCA HealthONE Mountain Ridge	2,223,215	522,329	1,934,090	4,466,133	3,581,256	-4,802,325
	HCA HealthONE Presbyterian St. Luke's	1,808,236	644,052	712,605	1,195,283	1,398,045	-299,576
	HCA HealthONE Rose	1,593,874	245,513	1,840,833	2,288,897	592,908	-1,408,583
	HCA HealthONE Sky Ridge	995,561	530,673	875,953	1,734,333	1,534,604	-729,082
	HCA HealthONE Swedish	3,373,173	-1,059,807	3,086,771	3,870,550	3,014,060	-3,307,780
	Intermountain Health Lutheran Hospital	1,917,749	2,813,949	2,671,947	2,544,320	4,275,463	4,050,098
	Intermountain Health Platte Valley Hospital	3,622,990	3,186,878	2,343,324	2,860,047	3,676,211	4,328,688
	Intermountain Health Saint Joseph Hospital	1,409,434	2,751,197	1,821,018	2,477,843	3,151,795	3,001,314
	National Jewish Health	1,786,939	1,643,232	1,762,675	1,734,761	1,389,686	1,309,709
	UCHealth Broomfield Hospital	359,083	1,434,271	885,909	961,069	915,964	798,193
	UCHealth Highlands Ranch Hospital	0	1,184,331	1,196,259	1,492,230	1,655,943	1,624,655
	UCHealth University of Colorado Hospital	15,819,055	19,316,774	19,285,416	19,674,057	25,353,426	23,494,853
	Total	**100,219,048**	**98,466,891**	**91,617,036**	**108,650,877**	**96,158,458**	**113,310,055**
East	Arkansas Valley Regional Medical Center		1,784,213	1,580,494	2,175,808	1,100,879	854,721
	Banner Health East Morgan County Hospital	601,421	456,797	541,009	48,749	556,180	876,863
	Banner Health Sterling Regional MedCenter	868,113	562,606	522,264	199,249	683,786	770,519
	CommonSpirit - St. Elizabeth Hospital	1,037,077	707,923			1,828,909	-27,102
	CommonSpirit - St. Thomas More Hospital	963,333	632,875	73,490	283,856	359,124	41,698
	Conejos County Hospital	0	242,778	290,213	276,243	574,614	792,935
	Haxtun Health		130,981	46,181	88,021	101,651	163,434
	Heart of the Rockies Regional Medical Center	1,040,593	1,211,164	1,447,561	1,738,368	1,849,665	2,091,264
	Keefe Memorial Health Service District	227,119	224,877	85,711	256,413	293,764	533,605
	Kit Carson County Memorial Hospital		0	517,375	2,026,206	1,148,940	2,362,877
	Lincoln Health	1,415,712	1,738,102	1,471,832	776,991	1,302,080	862,849
	Melissa Memorial Hospital	673,254	269,889	366,719	214,826	470,416	619,745
	Mt. San Rafael Hospital	1,246,302	1,000,533	1,276,253	1,472,273	1,570,040	1,694,930
	Prowers Medical Center	513,649	1,274,508	853,999	938,421	1,149,515	1,817,047
	Rio Grande Hospital	815,895	289,472	524,767	548,092	775,122	1,484,635
	San Luis Valley Health Regional Medical Cen..	0	1,305,971	2,035,371	1,983,810	3,317,903	4,524,979
	Sedgwick County Health Center	545,220	406,452	485,347	462,316	586,810	503,038
	Southeast Colorado Hospital District	133,770	293,951	28,805	7,892	37,858	145,518
	Spanish Peaks Regional Health Center	125,328	34,729	-34,384	65,383	231,219	1,116,892
	Weisbrod Memorial County Hospital	25,675	2,308	72,183	701,056	233,441	13,035
	Wray Hospital	908,991	577,657	434,118	362,194	667,713	985,843
	Yuma District Hospital			603,278		621,698	1,019,249
	Total	**11,141,452**	**13,147,784**	**13,222,584**	**14,626,170**	**19,461,328**	**23,248,574**
Ft. Collins	Banner Health Fort Collins Medical Center	1,130,507	736,799	211,193	299,785	587,902	659,372
	Banner Health McKee Medical Center	1,574,065	1,307,499	283,772	320,158	1,032,962	1,009,936
	Estes Park Health	647,828	427,370	556,547	1,111,724	1,024,624	1,247,398
	UCHealth Medical Center of the Rockies	5,122,707	6,319,111	6,877,445	6,521,100	6,441,139	3,476,220
	UCHealth Poudre Valley Hospital	5,140,643	8,298,694	6,918,377	6,866,473	7,324,867	6,373,282
	Total	**13,615,751**	**17,089,473**	**14,847,335**	**15,119,240**	**16,411,494**	**12,766,208**
Grand Junction	Community Hospital	3,232,454	11,271,496	581,511	2,154,696	3,647,547	4,714,922
	Family Health West	703,758	880,258	807,723	1,123,288	839,125	1,129,583
	Intermountain Health St. Mary's Regional H..	4,476,533	3,035,597	1,903,360	3,050,728	4,261,343	3,534,948
	Total	**8,412,746**	**15,187,351**	**3,292,594**	**6,328,712**	**8,748,015**	**9,379,453**
Greeley	Banner Health Banner North Colorado Medi..	5,733,802	3,089,702	1,196,048	1,850,491	2,787,787	5,425,942
	UCHealth Greeley Hospital		2,744,432	3,191,663	2,569,418	3,093,623	3,415,006
	Total	**5,733,802**	**5,834,135**	**4,387,711**	**4,419,909**	**5,881,410**	**8,840,948**
Pueblo	CommonSpirit - St. Mary-Corwin Hospital	989,776	-191,993	-8,722	72,970	529,039	-122,560
	UCHealth Parkview Medical Center	3,113,934	2,184,169	5,898,086	7,817,098	1,951,428	2,936,805
	Total	**4,103,711**	**1,992,177**	**5,889,364**	**7,890,068**	**2,480,467**	**2,814,245**
West	Animas Surgical Hospital	291,077	289,317	279,155	324,377	266,709	247,344
	Aspen Valley Hospital	2,830,887	2,216,397	2,303,978	3,159,798	3,469,279	3,419,371
	CommonSpirit - Mercy Hospital	1,977,161	2,088,815	1,346,104	1,225,354	1,154,000	591,123
	CommonSpirit - St. Anthony Summit Hospital	3,177,520	2,627,196	2,159,599	3,093,815	-255,028	2,508,282
	Delta Health	954,314	920,400	385,136	1,199,149	1,130,553	2,105,825
	Grand River Health	2,574,910	3,393,103	3,142,717	3,979,360	4,747,182	4,335,196
	Gunnison Valley Health	940,594	697,963	1,141,546	1,717,785	2,160,308	2,737,700
	Memorial Regional Health		2,191,896	2,278,739	2,249,437	2,285,855	2,384,549
	Middle Park Health			1,135,244	1,905,396	2,202,965	4,109,494
	Montrose Regional Health	1,576,309	1,374,883	2,446,787	1,457,945	1,782,957	3,314,418
	Pagosa Springs Medical Center	0	986,347	1,192,557	1,403,078	1,724,351	1,568,820
	Pioneers Medical Center	700,499	1,144,797	1,656,589	1,458,162	485,984	849,995
	Rangely District Hospital	1,656,870	935,409	426,972	125,731	1,107,296	490,197
	Southwest Health System, Inc.		1,696,465	1,871,755	1,868,340	1,941,774	2,899,958
	St. Vincent Health	1,243,505	818,261			56,293	28,002
	UCHealth Yampa Valley Medical Center	1,374,268	2,423,753	2,324,808	2,285,630	3,228,822	1,936,384
	Vail Health Hospital	7,919,894	4,928,042	4,435,175	4,956,900	4,202,016	8,085,495
	Valley View Hospital	2,294,500	2,486,728	4,111,426	4,016,325	5,394,589	4,874,218
	Total	**29,512,308**	**31,219,773**	**32,638,287**	**36,426,582**	**37,085,906**	**46,486,370**
Grand Total		**200,236,257**	**217,589,615**	**189,320,644**	**216,185,019**	**214,707,336**	**239,856,737**

Appendix E: Detailed Dataset by Hospital

Charity Care Costs Peer Group

		Year					
Peer Group	Hospital Name	2019	2020	2021	2022	2023	2024
Large	AdventHealth Avista	1,582,727	2,207,439	3,326,951	5,086,296	3,992,015	6,249,433
	AdventHealth Littleton	1,065,937	2,127,482	5,244,483	5,206,520	3,453,525	7,777,193
	AdventHealth Parker	1,022,572	3,173,187	6,011,775	4,766,458	4,515,221	9,710,599
	AdventHealth Porter	1,850,283	3,732,205	5,371,896	7,375,563	5,563,069	11,333,274
	Banner Health Banner North Colorado Medi..	8,140,813	12,344,566	10,526,127	8,812,874	9,767,133	9,795,611
	Banner Health McKee Medical Center	2,169,209	2,177,342	2,185,230	1,255,438	1,461,791	2,378,523
	Children's Hospital Colorado	10,855,925	8,867,917	11,207,175	12,233,214	7,518,460	9,319,171
	Children's Hospital Colorado Springs		807,770	343,355	499,884	898,602	742,636
	CommonSpirit - Longmont United Hospital	2,420,653	4,266,929	4,903,558	5,409,749	3,726,083	7,858,671
	CommonSpirit - Penrose Hospital	5,601,880	9,356,437	12,860,134	14,467,989	11,837,274	20,732,054
	CommonSpirit - St. Anthony Hospital	3,731,229	6,459,894	11,731,558	11,284,592	12,356,786	17,975,421
	CommonSpirit - St. Mary-Corwin Hospital	1,301,168	2,021,007	2,881,747	2,741,883	1,973,840	3,649,358
	Denver Health	69,364,242	75,062,181	79,501,417	88,057,277	93,760,066	103,299,322
	Foothills Hospital	2,965,837	2,211,836	1,266,385	1,661,825	2,211,473	2,417,983
	HCA HealthONE Aurora	5,473,154	6,095,854	5,137,333	4,930,468	6,872,339	13,219,590
	HCA HealthONE Mountain Ridge	3,524,001	3,583,088	2,983,451	2,922,302	3,867,112	8,452,354
	HCA HealthONE Presbyterian St. Luke's	2,720,789	2,333,066	2,441,007	2,792,132	3,642,555	3,719,828
	HCA HealthONE Rose	1,464,777	1,466,590	1,570,201	1,813,645	2,320,721	3,605,998
	HCA HealthONE Sky Ridge	1,715,377	2,502,662	3,001,715	2,301,364	2,146,003	2,979,794
	HCA HealthONE Swedish	5,466,421	5,623,720	5,265,827	6,085,313	7,553,827	12,049,849
	Intermountain Health Good Samaritan Hos..	1,157,777	1,367,618	1,537,306	2,118,488	2,235,003	3,283,284
	Intermountain Health Lutheran Hospital	3,641,192	4,773,608	5,224,374	4,432,291	4,858,782	8,649,825
	Intermountain Health Saint Joseph Hospital	14,816,720	16,665,279	16,305,435	20,943,183	17,831,042	18,895,143
	Intermountain Health St. Mary's Regional H..	7,601,093	8,980,916	8,877,780	8,081,569	8,965,530	11,964,489
	UCHealth Medical Center of the Rockies	7,086,291	5,492,827	4,026,401	5,578,840	5,344,337	6,246,366
	UCHealth Memorial Hospital Central	12,074,373	9,911,119	6,805,296	9,226,628	10,877,740	12,190,911
	UCHealth Parkview Medical Center	1,511,995	3,532,415	1,956,377	1,655,694	2,024,112	3,607,940
	UCHealth Poudre Valley Hospital	6,350,448	6,305,179	5,412,399	6,570,887	5,923,559	7,897,806
	UCHealth University of Colorado Hospital	17,429,499	20,772,445	19,195,039	23,989,660	30,357,605	52,565,841
	Total	**204,106,383**	**234,222,577**	**247,101,734**	**272,302,027**	**277,855,605**	**382,568,266**
Medium	AdventHealth Castle Rock	500,906	888,585	2,101,863	2,364,615	1,602,692	5,297,875
	Children's Hospital Colorado Springs	450,641					
	CommonSpirit - Mercy Hospital	1,099,971	2,227,526	3,166,320	4,042,122	3,495,152	6,382,945
	CommonSpirit - OrthoColorado Hospital	10,191	36,722	92,811	204,975	133,397	160,602
	CommonSpirit - St. Anthony North Hospital	1,916,774	5,756,174	8,767,617	9,804,540	6,981,005	14,730,545
	CommonSpirit - St. Anthony Summit Hospital	1,543,956	1,859,365	2,972,698	4,203,359	4,538,172	7,081,533
	CommonSpirit - St. Elizabeth Hospital	354,841	184,753			753,785	3,894,896
	CommonSpirit - St. Francis Hospital – Interq..						1,393,171
	Community Hospital	1,019,115	583,948	1,463,879	1,001,172	1,157,878	1,416,734
	Delta Health	249,593	271,251	103,342	37,646	57,525	44,811
	Intermountain Health Platte Valley Hospital	2,738,531	3,350,235	3,161,763	3,602,118	3,627,551	6,061,608
	Montrose Regional Health	2,005,947	2,026,578	1,683,842	1,892,601	1,537,237	2,107,955
	San Luis Valley Health Regional Medical Cen..	0	1,785,256	0	0	0	1,135,498
	UCHealth Greeley Hospital		1,880,248	2,006,217	2,646,604	2,612,579	3,856,190
	UCHealth Highlands Ranch Hospital	1,641,005	754,863	806,147	1,072,289	944,406	2,134,718
	UCHealth Longs Peak Hospital	2,276,601	1,537,822	1,132,681	1,274,364	1,893,949	2,728,683
	UCHealth Yampa Valley Medical Center	2,320,170	1,736,442	1,329,579	1,964,586	2,190,041	4,073,980
	Vail Health Hospital	1,673,100	2,462,928	1,521,639	693,409	924,509	2,172,030
	Valley View Hospital	5,802,638	4,677,968	5,804,518	6,933,898	7,986,114	11,416,041
	Total	**25,603,980**	**32,020,663**	**36,114,916**	**41,738,296**	**40,435,993**	**76,089,812**
Small	Animas Surgical Hospital	28,739	71,481	14,252	41,795	58,589	74,157
	Arkansas Valley Regional Medical Center		240,578	216,232	177,096	245,314	436,073
	Aspen Valley Hospital	1,527,311	1,167,156	1,401,334	883,020	1,408,742	2,139,013
	Banner Health East Morgan County Hospital	565,883	944,303	644,779	490,285	504,502	687,299
	Banner Health Fort Collins Medical Center	729,068	901,985	712,815	554,845	746,485	709,291
	Banner Health Sterling Regional MedCenter	693,633	1,208,261	969,915	782,337	778,088	972,151
	CommonSpirit - St. Thomas More Hospital	445,117	675,914	1,788,235	1,852,069	595,691	1,821,700
	Conejos County Hospital	0	172,424	0	0	0	151,860
	Estes Park Health	586,894	247,700	4,681	0	0	0
	Family Health West	147,464	96,827	39,634	53,171	254,724	247,919
	Grand River Health	1,137,079	0	580,983	322,910	908,660	2,438,610
	Gunnison Valley Health	451,359	868,793	574,742	830,347	3,538	925,736
	Haxtun Health		0	77,862	10,918	800	192
	Heart of the Rockies Regional Medical Center	261,115	378,898	375,022	394,249	481,488	221,512
	Keefe Memorial Health Service District	19,262	8,594	6,759	0	92,610	120,815
	Kit Carson County Memorial Hospital		0	89,450	91,406	136,215	201,221
	Lincoln Health	18,101	10,497	0	17,065	2,142	65,222
	Melissa Memorial Hospital	53,942	127,424	5,878	2,040	118,601	314,484
	Memorial Regional Health		260,863	305,572	81,198	392,386	363,859
	Middle Park Health			188,838	279,895	442,676	162,799
	Mt. San Rafael Hospital	364,599	419,230	0	270,148	239,343	418,741
	National Jewish Health	20,836	129,599	287,327	75,050	77,903	27,169
	Pagosa Springs Medical Center	0	161,167	38,177	220,152	158,653	0
	Pioneers Medical Center	63,993	32,217	50,975	157,328	71,734	29,105
	Prowers Medical Center	160,397	318,723	254,728	339,153	766,327	1,050,795
	Rangely District Hospital	0	0	0	0	387	0
	Rio Grande Hospital	647,907	382,721	153,087	0	75,359	595,963
	Sedgwick County Health Center	103,464	101,391	51,445	91,609	109,863	149,579
	Southeast Colorado Hospital District	14,005	0	89,360	0	40,839	23
	Southwest Health System, Inc.		0	1,504,658	1,685,401	1,890,340	2,351,893
	Spanish Peaks Regional Health Center	396,452	284,771	0	0	0	0
	St. Vincent Health	141,539	208,210			26,250	186,712
	UCHealth Broomfield Hospital	4,809,252	326,367	233,799	589,350	698,819	611,648
	UCHealth Grandview Hospital	1,765,487	290,324	212,169	242,419	303,705	307,389
	UCHealth Pikes Peak Regional Hospital	788,724	165,617	143,790	175,623	141,183	291,095
	Weisbrod Memorial County Hospital	41,865	58,141	5,343	4,110	280	709
	Wray Hospital	16,905	24,145	32,577	51,541	63,998	77,356
	Yuma District Hospital			0		114,618	51,801
	Total	**16,000,392**	**10,284,321**	**11,054,418**	**10,766,527**	**11,950,853**	**18,203,891**
Grand Total		**245,710,755**	**276,527,562**	**294,271,068**	**324,806,850**	**330,242,451**	**476,861,969**

Appendix E: Detailed Dataset by Hospital

Charity Care Costs DOI Region

DOI Region	Hospital Name	Year 2019	2020	2021	2022	2023	2024
Boulder	AdventHealth Avista	1,582,727	2,207,439	3,326,951	5,086,296	3,992,015	6,249,433
	CommonSpirit - Longmont United Hospital	2,420,653	4,266,929	4,903,558	5,409,749	3,726,083	7,858,671
	Foothills Hospital	2,965,837	2,211,836	1,266,385	1,661,825	2,211,473	2,417,983
	Intermountain Health Good Samaritan Hos..	1,157,777	1,367,618	1,537,306	2,118,488	2,235,003	3,283,284
	UCHealth Longs Peak Hospital	2,276,601	1,537,822	1,132,681	1,274,364	1,893,949	2,728,683
	Total	**10,403,595**	**11,591,644**	**12,166,880**	**15,550,722**	**14,058,522**	**22,538,053**
Colorado Springs	Children's Hospital Colorado Springs	450,641	807,770	343,355	499,884	898,602	742,636
	CommonSpirit - Penrose Hospital	5,601,880	9,356,437	12,860,134	14,467,989	11,837,274	20,732,054
	CommonSpirit - St. Francis Hospital – Interq..						1,393,171
	UCHealth Grandview Hospital	1,765,487	290,324	212,169	242,419	303,705	307,389
	UCHealth Memorial Hospital Central	12,074,373	9,911,119	6,805,296	9,226,628	10,877,740	12,190,911
	UCHealth Pikes Peak Regional Hospital	788,724	165,617	143,790	175,623	141,183	291,095
	Total	**20,681,105**	**20,531,266**	**20,364,745**	**24,612,542**	**24,058,504**	**35,657,256**
Denver	AdventHealth Castle Rock	500,906	888,585	2,101,863	2,364,615	1,602,692	5,297,875
	AdventHealth Littleton	1,065,937	2,127,482	5,244,483	5,206,520	3,453,525	7,777,193
	AdventHealth Parker	1,022,572	3,173,187	6,011,775	4,766,458	4,515,221	9,710,599
	AdventHealth Porter	1,850,283	3,732,205	5,371,896	7,375,563	5,563,069	11,333,274
	Children's Hospital Colorado	10,855,925	8,867,917	11,207,175	12,233,214	7,518,460	9,319,171
	CommonSpirit - OrthoColorado Hospital	10,191	36,722	92,811	204,975	133,397	160,602
	CommonSpirit - St. Anthony Hospital	3,731,229	6,459,894	11,731,558	11,284,592	12,356,786	17,975,421
	CommonSpirit - St. Anthony North Hospital	1,916,774	5,756,174	8,767,617	9,804,540	6,981,005	14,730,545
	Denver Health	69,364,242	75,062,181	79,501,417	88,057,277	93,760,066	103,299,322
	HCA HealthONE Aurora	5,473,154	6,095,854	5,137,333	4,930,468	6,872,339	13,219,590
	HCA HealthONE Mountain Ridge	3,524,001	3,583,088	2,983,451	2,922,302	3,867,112	8,452,354
	HCA HealthONE Presbyterian St. Luke's	2,720,789	2,333,066	2,441,007	2,792,132	3,642,555	3,719,828
	HCA HealthONE Rose	1,464,777	1,466,590	1,570,201	1,813,645	2,320,721	3,605,998
	HCA HealthONE Sky Ridge	1,715,377	2,502,662	3,001,715	2,301,364	2,146,003	2,979,794
	HCA HealthONE Swedish	5,466,421	5,623,720	5,265,827	6,085,313	7,553,827	12,049,849
	Intermountain Health Lutheran Hospital	3,641,192	4,773,608	5,224,374	4,432,291	4,858,782	8,649,825
	Intermountain Health Platte Valley Hospital	2,738,531	3,350,235	3,161,763	3,602,118	3,627,551	6,061,608
	Intermountain Health Saint Joseph Hospital	14,816,720	16,665,279	16,305,435	20,943,183	17,831,042	18,895,143
	National Jewish Health	20,836	129,599	287,327	75,050	77,903	27,169
	UCHealth Broomfield Hospital	4,809,252	326,367	233,799	589,350	698,819	611,648
	UCHealth Highlands Ranch Hospital	1,641,005	754,863	806,147	1,072,289	944,406	2,134,718
	UCHealth University of Colorado Hospital	17,429,499	20,772,445	19,195,039	23,989,660	30,357,605	52,565,841
	Total	**155,779,614**	**174,481,723**	**195,644,017**	**216,846,920**	**220,682,887**	**312,577,366**
East	Arkansas Valley Regional Medical Center		240,578	216,232	177,096	245,314	436,073
	Banner Health East Morgan County Hospital	565,883	944,303	644,779	490,285	504,502	687,299
	Banner Health Sterling Regional MedCenter	693,633	1,208,261	969,915	782,337	778,088	972,151
	CommonSpirit - St. Elizabeth Hospital	354,841	184,753			753,785	3,894,896
	CommonSpirit - St. Thomas More Hospital	445,117	675,914	1,788,235	1,852,069	595,691	1,821,700
	Conejos County Hospital	0	172,424	0	0	0	151,860
	Haxtun Health		0	77,862	10,918	800	192
	Heart of the Rockies Regional Medical Center	261,115	378,898	375,022	394,249	481,488	221,512
	Keefe Memorial Health Service District	19,262	8,594	6,759	0	92,610	120,815
	Kit Carson County Memorial Hospital		0	89,450	91,406	136,215	201,221
	Lincoln Health	18,101	10,497	0	17,065	2,142	65,222
	Melissa Memorial Hospital	53,942	127,424	5,878	2,040	118,601	314,484
	Mt. San Rafael Hospital	364,599	419,230	0	270,148	239,343	418,741
	Prowers Medical Center	160,397	318,723	254,728	339,153	766,327	1,050,795
	Rio Grande Hospital	647,907	382,721	153,087	0	75,359	595,963
	San Luis Valley Health Regional Medical Cen..	0	1,785,256	0	0	0	1,135,498
	Sedgwick County Health Center	103,464	101,391	51,445	91,609	109,863	149,579
	Southeast Colorado Hospital District	14,005	0	89,360	0	40,839	23
	Spanish Peaks Regional Health Center	396,452	284,771	0	0	0	0
	Weisbrod Memorial County Hospital	41,865	58,141	5,343	4,110	280	709
	Wray Hospital	16,905	24,145	32,577	51,541	63,998	77,356
	Yuma District Hospital			0		114,618	51,801
	Total	**4,157,488**	**7,326,025**	**4,760,671**	**4,574,023**	**5,119,863**	**12,367,890**
Ft. Collins	Banner Health Fort Collins Medical Center	729,068	901,985	712,815	554,845	746,485	709,291
	Banner Health McKee Medical Center	2,169,209	2,177,342	2,185,230	1,255,438	1,461,791	2,378,523
	Estes Park Health	586,894	247,700	4,681	0	0	0
	UCHealth Medical Center of the Rockies	7,086,291	5,492,827	4,026,401	5,578,840	5,344,337	6,246,366
	UCHealth Poudre Valley Hospital	6,350,448	6,305,179	5,412,399	6,570,887	5,923,559	7,897,806
	Total	**16,921,910**	**15,125,033**	**12,341,526**	**13,960,010**	**13,476,172**	**17,231,987**
Grand Junction	Community Hospital	1,019,115	583,948	1,463,879	1,001,172	1,157,878	1,416,734
	Family Health West	147,464	96,827	39,634	53,171	254,724	247,919
	Intermountain Health St. Mary's Regional H..	7,601,093	8,980,916	8,877,780	8,081,569	8,965,530	11,964,489
	Total	**8,767,671**	**9,661,691**	**10,381,292**	**9,135,912**	**10,378,131**	**13,629,141**
Greeley	Banner Health Banner North Colorado Medi..	8,140,813	12,344,566	10,526,127	8,812,874	9,767,133	9,795,611
	UCHealth Greeley Hospital		1,880,248	2,006,217	2,646,604	2,612,579	3,856,190
	Total	**8,140,813**	**14,224,815**	**12,532,345**	**11,459,478**	**12,379,712**	**13,651,801**
Pueblo	CommonSpirit - St. Mary-Corwin Hospital	1,301,168	2,021,007	2,881,747	2,741,883	1,973,840	3,649,358
	UCHealth Parkview Medical Center	1,511,995	3,532,415	1,956,377	1,655,694	2,024,112	3,607,940
	Total	**2,813,163**	**5,553,422**	**4,838,123**	**4,397,578**	**3,997,953**	**7,257,298**
West	Animas Surgical Hospital	28,739	71,481	14,252	41,795	58,589	74,157
	Aspen Valley Hospital	1,527,311	1,167,156	1,401,334	883,020	1,408,742	2,139,013
	CommonSpirit - Mercy Hospital	1,099,971	2,227,526	3,166,320	4,042,122	3,495,152	6,382,945
	CommonSpirit - St. Anthony Summit Hospital	1,543,956	1,859,365	2,972,698	4,203,359	4,538,172	7,081,533
	Delta Health	249,593	271,251	103,342	37,646	57,525	44,811
	Grand River Health	1,137,079	0	580,983	322,910	908,660	2,438,610
	Gunnison Valley Health	451,359	868,793	574,742	830,347	3,538	925,736
	Memorial Regional Health		260,863	305,572	81,198	392,386	363,859
	Middle Park Health			188,838	279,895	442,676	162,799
	Montrose Regional Health	2,005,947	2,026,578	1,683,842	1,892,601	1,537,237	2,107,955
	Pagosa Springs Medical Center	0	161,167	38,177	220,152	158,653	0
	Pioneers Medical Center	63,993	32,217	50,975	157,328	71,734	29,105
	Rangely District Hospital	0	0	0	0	387	0
	Southwest Health System, Inc.		0	1,504,658	1,685,401	1,890,340	2,351,893
	St. Vincent Health	141,539	208,210			26,250	186,712
	UCHealth Yampa Valley Medical Center	2,320,170	1,736,442	1,329,579	1,964,586	2,190,041	4,073,980
	Vail Health Hospital	1,673,100	2,462,928	1,521,639	693,409	924,509	2,172,030
	Valley View Hospital	5,802,638	4,677,968	5,804,518	6,933,898	7,986,114	11,416,041
	Total	**18,045,395**	**18,031,945**	**21,241,469**	**24,269,665**	**26,090,706**	**41,951,178**
Grand Total		**245,710,755**	**276,527,562**	**294,271,068**	**324,806,850**	**330,242,451**	**476,861,969**

Appendix E: Detailed Dataset by Hospital

Total Net Patient Revenue Peer Group

Peer Group	Hospital Name	Year										
		2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
Large	AdventHealth Avista	88,806,713	93,714,731	105,355,798	104,745,107	121,954,268	158,924,460	157,354,318	169,657,381	184,539,915	215,942,154	245,781,358
	AdventHealth Littleton	257,686,366	266,620,007	271,505,551	285,674,670	294,539,816	310,195,302	302,967,013	319,801,209	339,153,667	362,637,185	402,568,351
	AdventHealth Parker	197,201,161	231,729,832	261,245,804	279,039,461	301,268,087	312,227,787	332,683,006	361,297,633	374,366,052	396,448,680	441,222,660
	AdventHealth Porter	276,746,529	310,722,489	314,135,220	318,073,182	311,572,483	300,126,530	271,243,665	323,693,359	347,541,956	347,816,162	404,489,913
	Banner Health Banner North Colorado Medi..	353,624,751	340,955,983	354,308,500	360,684,173	377,383,938	370,360,928	320,827,241	330,987,635	323,592,352	321,250,707	339,934,282
	Banner Health McKee Medical Center	140,274,414	138,027,079	140,484,083	134,641,213	136,883,178	138,711,752	132,581,309	132,764,235	107,799,941	107,424,531	97,969,291
	Children's Hospital Colorado	864,770,382	908,163,373	911,886,368	960,772,037	1,102,847,373	1,128,945,144	1,067,756,525	1,215,316,473	1,413,338,826	1,474,196,355	1,588,190,187
	Children's Hospital Colorado Springs							171,832,509	191,171,045	220,173,456	243,169,776	250,734,569
	CommonSpirit - Longmont United Hospital						144,299,405	141,732,655	130,913,872	131,208,054	109,295,436	104,812,703
	CommonSpirit - Penrose Hospital	464,066,247	518,701,489	572,727,333	617,350,066	655,066,523	715,791,152	783,211,517	852,991,112	894,040,334	916,749,405	871,323,208
	CommonSpirit - St. Anthony Hospital	353,899,753	385,843,392	413,256,855	426,006,882	420,944,799	425,351,186	424,590,983	486,116,862	513,559,697	508,821,078	558,299,127
	CommonSpirit - St. Mary-Corwin Hospital	164,713,092	169,263,751	179,041,094	187,369,251	165,843,641	125,111,845	125,688,562	129,638,607	140,145,864	126,836,122	139,899,734
	Denver Health	597,208,458	675,985,140	706,546,492	763,391,747	781,052,776	789,248,542	888,319,576	1,000,760,194	1,051,650,530	1,134,330,646	1,227,090,402
	Foothills Hospital	270,423,778	290,821,878	312,181,859	309,853,009	310,983,770	346,545,593	319,618,404	352,948,534	412,048,425	392,380,918	412,981,223
	HCA HealthONE Aurora						416,884,000	403,113,000	476,650,000	473,912,000	478,093,000	471,326,000
	HCA HealthONE Mountain Ridge						194,631,000	208,576,000	213,468,000	192,150,000	191,350,000	216,961,000
	HCA HealthONE Presbyterian St. Luke's						637,827,000	637,335,000	650,078,000	714,866,000	691,770,000	709,387,000
	HCA HealthONE Rose						356,309,000	342,130,000	374,273,000	378,023,000	380,178,000	391,359,000
	HCA HealthONE Sky Ridge						538,838,000	526,620,000	570,173,000	571,298,000	580,755,000	616,659,000
	HCA HealthONE Swedish						665,664,000	649,441,000	720,132,000	696,683,000	713,368,000	787,398,000
	Intermountain Health Good Samaritan Hos..	262,973,196	281,238,597	297,456,827	315,998,933	324,021,421	288,155,059	308,121,882	339,810,052	328,668,414	333,638,085	356,023,979
	Intermountain Health Lutheran Hospital	317,332,185	337,103,411	349,016,455	371,665,245	373,782,636	344,260,642	355,945,107	417,115,576	417,908,787	429,908,896	437,140,574
	Intermountain Health Saint Joseph Hospital	456,768,969	482,942,380	520,647,127	552,395,270	571,385,015	566,455,593	559,150,397	612,363,603	595,026,897	606,970,582	635,420,334
	Intermountain Health St. Mary's Regional H..	395,536,168	418,323,586	423,714,539	425,196,577	428,590,754	405,279,696	427,207,345	484,499,487	507,964,888	528,345,080	570,538,414
	UCHealth Medical Center of the Rockies	342,816,689	403,497,822	423,942,697	460,443,738	521,708,123	567,602,232	499,093,092	520,877,553	534,610,811	563,592,701	600,309,960
	UCHealth Memorial Hospital Central	550,297,659	612,083,933	693,797,296	781,425,389	893,217,865	918,404,620	895,246,669	992,337,235	1,074,227,290	1,181,505,771	1,257,349,419
	UCHealth Parkview Medical Center	288,804,916	303,330,574	348,568,105	362,995,114	387,879,500	341,045,989	454,371,541	507,981,852	500,408,112	400,654,811	479,871,235
	UCHealth Poudre Valley Hospital	441,340,021	480,432,955	523,910,492	589,282,380	631,468,133	681,034,151	632,944,898	671,814,384	708,163,833	751,840,352	788,047,427
	UCHealth University of Colorado Hospital	1,144,523,346	1,323,476,673	1,457,674,657	1,623,587,700	1,873,879,465	2,133,119,667	2,075,781,958	2,341,624,832	2,496,273,416	2,825,726,124	3,092,374,210
	Total	**8,229,814,790**	**8,972,979,074**	**9,581,403,151**	**10,230,591,144**	**10,986,273,563**	**14,321,350,275**	**14,415,485,173**	**15,891,256,724**	**16,643,343,517**	**17,314,995,557**	**18,495,462,560**
Medium	AdventHealth Castle Rock	52,067,588	71,973,375	77,647,781	90,138,132	109,865,268	121,689,564	121,483,707	145,703,196	167,352,473	183,618,403	221,677,807
	Children's Hospital Colorado Springs						77,998,912					
	CommonSpirit - Mercy Hospital	152,034,949	177,157,227	202,484,136	226,270,518	245,940,984	240,987,586	245,358,934	259,799,193	283,568,076	293,792,807	302,208,297
	CommonSpirit - OrthoColorado Hospital	53,634,306	60,553,223	76,540,326	82,698,558	90,376,794	93,844,580	97,900,268	116,835,761	114,428,919	110,225,619	128,595,790
	CommonSpirit - St. Anthony North Hospital	134,031,611	130,987,752	158,576,032	170,964,599	170,682,815	201,682,094	215,809,114	245,383,384	267,259,915	282,842,036	301,204,532
	CommonSpirit - St. Anthony Summit Hospital	64,816,334	71,661,886	85,428,119	100,441,005	118,058,939	121,814,852	115,218,697	124,388,674	157,472,448	159,417,974	168,716,710
	CommonSpirit - St. Elizabeth Hospital	56,522,287	58,740,233	61,842,999	56,676,998	54,566,999	42,142,338	39,173,641			42,161,335	48,184,246
	CommonSpirit - St. Francis Hospital – Interq..											13,520,408
	Community Hospital						179,830,784	204,760,930	200,765,492	219,796,261	241,825,563	280,585,447
	Delta Health	63,836,093	68,450,891	68,352,193	74,692,783	81,284,772	83,963,812	80,181,502	89,769,977	93,081,081	98,885,768	103,897,420
	Intermountain Health Platte Valley Hospital	98,420,557	104,892,477	105,762,457	114,719,649	121,681,009	133,971,858	127,533,194	152,137,550	162,984,976	171,361,590	188,736,946
	Montrose Regional Health						118,371,509	116,354,406	136,009,607	147,184,052	139,013,116	203,465,891
	San Luis Valley Health Regional Medical Cen..	55,940,271	62,211,469	68,667,794	74,159,896	82,082,481	88,358,555	84,503,428	91,956,185	101,709,234	104,494,753	109,244,731
	UCHealth Greeley Hospital							94,729,604	141,204,586	173,593,329	177,619,293	219,282,650
	UCHealth Highlands Ranch Hospital						391,650	102,647,132	176,435,280	227,450,489	249,791,515	280,914,970
	UCHealth Longs Peak Hospital						91,398,871	116,783,181	145,575,234	164,276,092	195,084,914	226,290,456
	UCHealth Yampa Valley Medical Center						103,382,006	103,744,719	115,448,200	115,452,811	125,511,816	137,051,773
	Vail Health Hospital	143,977,305	145,165,929	146,519,236	165,304,979	184,860,396	188,137,058	189,697,380	219,495,407	227,436,119	251,972,093	264,765,317
	Valley View Hospital	174,654,805	201,719,114	224,803,352	220,913,142	234,194,668	246,313,508	246,664,608	282,108,887	294,832,504	327,367,520	348,411,003
	Total	**1,049,936,105**	**1,153,513,575**	**1,276,624,424**	**1,376,980,258**	**1,493,595,126**	**2,134,279,536**	**2,302,544,445**	**2,643,016,613**	**2,917,878,779**	**3,154,986,115**	**3,546,754,394**
Small	Animas Surgical Hospital						34,213,886	37,710,137	42,236,554	48,853,222	45,988,996	49,585,985
	Arkansas Valley Regional Medical Center		30,607,453	24,203,940	26,624,319	25,026,769	21,065,328	35,606,456	32,809,756	27,897,724	36,985,329	36,474,689
	Aspen Valley Hospital						91,668,876	89,030,502	104,740,583	126,928,566	131,896,710	148,567,899
	Banner Health East Morgan County Hospital	24,900,084	28,135,026	29,454,386	29,805,271	33,920,310	34,610,802	35,202,426	39,243,153	39,849,042	40,231,353	41,388,145
	Banner Health Fort Collins Medical Center						46,913,152	39,783,557	49,304,270	51,963,356	60,224,286	61,003,301
	Banner Health Sterling Regional MedCenter	47,629,531	51,352,867	49,609,231	55,017,990	59,510,335	58,511,291	59,381,627	61,487,558	57,736,424	56,108,659	62,551,797
	CommonSpirit - St. Thomas More Hospital	51,870,837	59,788,961	64,434,795	69,106,665	67,520,713	72,485,334	81,550,415	94,391,427	97,568,877	98,771,024	104,204,681
	Conejos County Hospital	9,250,501	10,591,555	9,415,022	9,345,986	11,434,562	10,357,061	11,525,282	12,584,517	13,722,719	14,107,056	16,775,622
	Estes Park Health	28,689,415	33,240,525	30,949,206	34,334,366	48,449,293	48,337,071	51,195,969	51,186,829	52,506,250	56,339,059	58,277,321
	Family Health West						57,214,704	50,018,272	63,930,925	76,297,249	80,703,830	82,311,727
	Grand River Health	36,930,608	43,125,627	44,214,126	45,372,384	47,946,323	52,798,591	50,307,567	80,979,240	85,217,416	89,779,414	104,333,563
	Gunnison Valley Health	30,668,533	31,162,333	35,849,577	37,144,728	49,672,618	53,357,507	54,942,471	61,936,179	61,387,608	69,706,882	77,566,226
	Haxtun Health							10,217,365	13,119,966	12,470,214	14,015,831	15,150,025
	Heart of the Rockies Regional Medical Center	43,651,402	50,644,811	59,501,482	64,971,681	76,203,308	81,499,094	84,147,477	100,973,228	117,488,128	129,529,195	150,676,732
	Keefe Memorial Health Service District						6,969,508	6,039,402	6,107,433	8,266,570	9,866,537	12,794,347
	Kit Carson County Memorial Hospital	9,548,879	9,989,438	10,627,237	9,079,240	8,227,459		17,500,396	22,073,255	20,155,541	24,058,307	24,081,917
	Lincoln Health						16,504,300	15,219,698	20,994,515	21,765,512	23,463,116	25,068,128
	Melissa Memorial Hospital						16,398,430	17,331,476	18,508,364	23,850,972	22,948,430	26,689,953
	Memorial Regional Health							58,480,316	62,668,411	60,807,371	67,123,343	79,930,257
	Middle Park Health								43,756,815	49,913,836	52,260,109	57,188,356
	Mt. San Rafael Hospital	23,523,361	29,697,759	29,537,285	30,145,060	33,500,834	34,950,509	32,927,020	29,803,783	33,714,808	36,549,198	35,689,520
	National Jewish Health	67,444,625	73,430,276	99,007,206	96,992,138	97,805,859	102,664,286	102,840,743	94,622,950	128,348,000	127,360,623	139,800,758
	Pagosa Springs Medical Center						29,384,192	32,035,042	35,738,866	32,643,048	40,600,831	38,647,986
	Pioneers Medical Center	11,630,273	12,308,999	18,174,700	19,247,515	15,500,399	19,331,205	31,391,725	38,917,472	38,841,504	33,605,956	52,930,947
	Prowers Medical Center						32,581,873	32,880,095	33,448,307	37,687,947	43,263,973	46,465,226
	Rangely District Hospital	5,143,813	6,984,666	6,481,383	5,539,909	6,508,003	5,811,885	10,012,992	12,252,872	12,293,354	12,807,772	16,824,610
	Rio Grande Hospital	13,846,599	15,053,379	15,633,059	17,181,448	19,425,138	24,005,308	21,502,830	24,625,399	27,683,844	29,369,908	32,657,664
	Sedgwick County Health Center	8,924,688	10,545,796	9,288,968	9,090,791	10,194,696	12,984,046	12,637,911	12,336,011	13,504,589	13,107,412	15,669,673
	Southeast Colorado Hospital District	12,601,912	13,770,155	14,006,579	13,735,644	16,062,895	16,931,926	17,045,564	18,431,883	18,443,281	18,615,026	18,434,433
	Southwest Health System, Inc.							55,286,034	63,649,380	74,641,491	71,050,871	74,225,098
	Spanish Peaks Regional Health Center						10,707,068	9,001,222	16,994,718	16,893,314	24,507,354	23,695,333
	St. Vincent Health	8,650,285	4,732,863	5,206,970	5,757,218	7,001,543	7,676,839	11,549,241			13,671,378	16,812,801
	UCHealth Broomfield Hospital						22,889,108	37,914,600	51,362,482	59,380,550	64,131,607	70,673,951
	UCHealth Grandview Hospital						35,717,139	36,708,644	43,122,052	47,811,537	47,065,872	52,054,571
	UCHealth Pikes Peak Regional Hospital						19,179,282	21,403,818	25,721,691	24,938,977	30,654,279	38,565,513
	Weisbrod Memorial County Hospital	4,181,678	4,187,914	3,338,992	4,116,459	4,189,952	6,339,001	7,173,672	7,422,847	9,421,029	9,001,609	9,075,161
	Wray Hospital	10,302,845	15,002,623	14,444,356	17,994,063	19,766,924	21,376,928	22,446,138	28,649,385	32,705,318	35,521,171	37,976,672
	Yuma District Hospital								18,954,114	21,991,068	21,540,240	24,417,891
	Total	**449,389,869**	**534,353,025**	**573,378,500**	**600,602,875**	**657,867,933**	**1,105,435,531**	**1,299,948,102**	**1,539,087,191**	**1,685,590,256**	**1,796,532,546**	**1,979,238,479**
Grand Total		**9,729,140,764**	**10,660,845,675**	**11,431,406,075**	**12,208,174,278**	**13,137,736,622**	**17,561,065,342**	**18,017,977,720**	**20,073,360,528**	**21,246,812,552**	**22,266,514,218**	**24,021,455,433**

Appendix E: Detailed Dataset by Hospital

Total Net Patient Revenue DOI Region

DOI Region	Hospital Name	Year										
		2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
Boulder	AdventHealth Avista	88,806,713	93,714,731	105,355,798	104,745,107	121,954,268	158,924,460	157,354,318	169,657,381	184,539,915	215,942,154	245,781,358
	CommonSpirit - Longmont United Hospital						144,299,405	141,732,655	130,913,872	131,208,054	109,295,436	104,812,703
	Foothills Hospital	270,423,778	290,821,878	312,181,859	309,853,009	310,983,770	346,545,593	319,618,404	352,948,534	412,048,425	392,380,918	412,981,223
	Intermountain Health Good Samaritan Hos..	262,973,196	281,238,597	297,456,827	315,998,933	324,021,421	288,155,059	308,121,882	339,810,052	328,668,414	333,638,085	356,023,979
	UCHealth Longs Peak Hospital						91,398,871	116,783,181	145,575,234	164,276,092	195,084,914	226,290,456
	Total	**622,203,687**	**665,775,206**	**714,994,484**	**730,597,049**	**756,959,459**	**1,029,323,387**	**1,043,610,440**	**1,138,905,073**	**1,220,740,900**	**1,246,341,507**	**1,345,889,719**
Colorado Springs	Children's Hospital Colorado Springs						77,998,912	171,832,509	191,171,045	220,173,456	243,169,776	250,734,569
	CommonSpirit - Penrose Hospital	464,066,247	518,701,489	572,727,333	617,350,066	655,066,523	715,791,152	783,211,517	852,991,112	894,040,334	916,749,405	871,323,208
	CommonSpirit - St. Francis Hospital – Interq..											13,520,408
	UCHealth Grandview Hospital						35,717,139	36,708,644	43,122,052	47,811,537	47,065,872	52,054,571
	UCHealth Memorial Hospital Central	550,297,659	612,083,933	693,797,296	781,425,389	893,217,865	918,404,620	895,246,669	992,337,235	1,074,227,290	1,181,505,771	1,257,349,419
	UCHealth Pikes Peak Regional Hospital						19,179,282	21,403,818	25,721,691	24,938,977	30,654,279	38,565,513
	Total	**1,014,363,906**	**1,130,785,421**	**1,266,524,629**	**1,398,775,455**	**1,548,284,388**	**1,767,091,104**	**1,908,403,157**	**2,105,343,135**	**2,261,191,594**	**2,419,145,103**	**2,483,547,688**
Denver	AdventHealth Castle Rock	52,067,588	71,973,375	77,647,781	90,138,132	109,865,268	121,689,564	121,483,707	145,703,196	167,352,473	183,618,403	221,677,807
	AdventHealth Littleton	257,686,366	266,620,007	271,505,551	285,674,670	294,539,816	310,195,302	302,967,013	319,801,209	339,153,667	362,637,185	402,568,351
	AdventHealth Parker	197,201,161	231,729,832	261,245,804	279,039,461	301,268,087	312,227,787	332,683,006	361,297,633	374,366,052	396,448,680	441,222,660
	AdventHealth Porter	276,746,529	310,722,489	314,135,220	318,073,182	311,572,483	300,126,530	271,243,665	323,693,359	347,541,956	347,816,162	404,489,913
	Children's Hospital Colorado	864,770,382	908,163,373	911,886,368	960,772,037	1,102,847,373	1,128,945,144	1,067,756,525	1,215,316,473	1,413,338,826	1,474,196,355	1,588,190,187
	CommonSpirit - OrthoColorado Hospital	53,634,306	60,553,223	76,540,326	82,698,558	90,376,794	93,844,580	97,900,268	116,835,761	114,428,919	110,225,619	128,595,790
	CommonSpirit - St. Anthony Hospital	353,899,753	385,843,392	413,256,855	426,006,882	420,944,799	425,351,186	424,590,983	486,116,862	513,559,697	508,821,078	558,299,127
	CommonSpirit - St. Anthony North Hospital	134,031,611	130,987,752	158,576,032	170,964,599	170,682,815	201,682,094	215,809,114	245,383,384	267,259,915	282,842,036	301,204,532
	Denver Health	597,208,458	675,985,140	706,546,492	763,391,747	781,052,776	789,248,542	888,319,576	1,000,760,194	1,051,650,530	1,134,330,646	1,227,090,402
	HCA HealthONE Aurora						416,884,000	403,113,000	476,650,000	473,912,000	478,093,000	471,326,000
	HCA HealthONE Mountain Ridge						194,631,000	208,576,000	213,468,000	192,150,000	191,350,000	216,961,000
	HCA HealthONE Presbyterian St. Luke's						637,827,000	637,335,000	650,078,000	714,866,000	691,770,000	709,387,000
	HCA HealthONE Rose						356,309,000	342,130,000	374,273,000	378,023,000	380,178,000	391,359,000
	HCA HealthONE Sky Ridge						538,838,000	526,620,000	570,173,000	571,298,000	580,755,000	616,659,000
	HCA HealthONE Swedish						665,664,000	649,441,000	720,132,000	696,683,000	713,368,000	787,398,000
	Intermountain Health Lutheran Hospital	317,332,185	337,103,411	349,016,455	371,665,245	373,782,636	344,260,642	355,945,107	417,115,576	417,908,787	429,908,896	437,140,574
	Intermountain Health Platte Valley Hospital	98,420,557	104,892,477	105,762,457	114,719,649	121,681,009	133,971,858	127,533,194	152,137,550	162,984,976	171,361,590	188,736,946
	Intermountain Health Saint Joseph Hospital	456,768,969	482,942,380	520,647,127	552,395,270	571,385,015	566,455,593	559,150,397	612,363,603	595,026,897	606,970,582	635,420,334
	National Jewish Health	67,444,625	73,430,276	99,007,206	96,992,138	97,805,859	102,664,286	102,840,743	94,622,950	128,348,000	127,360,623	139,800,758
	UCHealth Broomfield Hospital						22,889,108	37,914,600	51,362,482	59,380,550	64,131,607	70,673,951
	UCHealth Highlands Ranch Hospital						391,650	102,647,132	176,435,280	227,450,489	249,791,515	280,914,970
	UCHealth University of Colorado Hospital	1,144,523,346	1,323,476,673	1,457,674,657	1,623,587,700	1,873,879,465	2,133,119,667	2,075,781,958	2,341,624,832	2,496,273,416	2,825,726,124	3,092,374,210
	Total	**4,871,735,833**	**5,364,423,799**	**5,723,448,330**	**6,136,119,270**	**6,621,684,195**	**9,797,216,533**	**9,851,781,988**	**11,065,344,344**	**11,702,957,150**	**12,311,701,101**	**13,311,490,512**
East	Arkansas Valley Regional Medical Center		30,607,453	24,203,940	26,624,319	25,026,769	21,065,328	35,606,456	32,809,756	27,897,724	36,985,329	36,474,689
	Banner Health East Morgan County Hospital	24,900,084	28,135,026	29,454,386	29,805,271	33,920,310	34,610,802	35,202,426	39,243,153	39,849,042	40,231,353	41,388,145
	Banner Health Sterling Regional MedCenter	47,629,531	51,352,867	49,609,231	55,017,990	59,510,335	58,511,291	59,381,627	61,487,558	57,736,424	56,108,659	62,551,797
	CommonSpirit - St. Elizabeth Hospital	56,522,287	58,740,233	61,842,999	56,676,998	54,566,999	42,142,338	39,173,641			42,161,335	48,184,246
	CommonSpirit - St. Thomas More Hospital	51,870,837	59,788,961	64,434,795	69,106,665	67,520,713	72,485,334	81,550,415	94,391,427	97,568,877	98,771,024	104,204,681
	Conejos County Hospital	9,250,501	10,591,555	9,415,022	9,345,986	11,434,562	10,357,061	11,525,282	12,584,517	13,722,719	14,107,056	16,775,622
	Haxtun Health							10,217,365	13,119,966	12,470,214	14,015,831	15,150,025
	Heart of the Rockies Regional Medical Center	43,651,402	50,644,811	59,501,482	64,971,681	76,203,308	81,499,094	84,147,477	100,973,228	117,488,128	129,529,195	150,676,732
	Keefe Memorial Health Service District						6,969,508	6,039,402	6,107,433	8,266,570	9,866,537	12,794,347
	Kit Carson County Memorial Hospital	9,548,879	9,989,438	10,627,237	9,079,240	8,227,459		17,500,396	22,073,255	20,155,541	24,058,307	24,081,917
	Lincoln Health						16,504,300	15,219,698	20,994,515	21,765,512	23,463,116	25,068,128
	Melissa Memorial Hospital						16,398,430	17,331,476	18,508,364	23,850,972	22,948,430	26,689,953
	Mt. San Rafael Hospital	23,523,361	29,697,759	29,537,285	30,145,060	33,500,834	34,950,509	32,927,020	29,803,783	33,714,808	36,549,198	35,689,520
	Prowers Medical Center						32,581,873	32,880,095	33,448,307	37,687,947	43,263,973	46,465,226
	Rio Grande Hospital	13,846,599	15,053,379	15,633,059	17,181,448	19,425,138	24,005,308	21,502,830	24,625,399	27,683,844	29,369,908	32,657,664
	San Luis Valley Health Regional Medical Cen..	55,940,271	62,211,469	68,667,794	74,159,896	82,082,481	88,358,555	84,503,428	91,956,185	101,709,234	104,494,753	109,244,731
	Sedgwick County Health Center	8,924,688	10,545,796	9,288,968	9,090,791	10,194,696	12,984,046	12,637,911	12,336,011	13,504,589	13,107,412	15,669,673
	Southeast Colorado Hospital District	12,601,912	13,770,155	14,006,579	13,735,644	16,062,895	16,931,926	17,045,564	18,431,883	18,443,281	18,615,026	18,434,433
	Spanish Peaks Regional Health Center						10,707,068	9,001,222	16,994,718	16,893,314	24,507,354	23,695,333
	Weisbrod Memorial County Hospital	4,181,678	4,187,914	3,338,992	4,116,459	4,189,952	6,339,001	7,173,672	7,422,847	9,421,029	9,001,609	9,075,161
	Wray Hospital	10,302,845	15,002,623	14,444,356	17,994,063	19,766,924	21,376,928	22,446,138	28,649,385	32,705,318	35,521,171	37,976,672
	Yuma District Hospital								18,954,114	21,991,068	21,540,240	24,417,891
	Total	**372,694,875**	**450,319,439**	**464,006,125**	**487,051,511**	**521,633,375**	**608,778,702**	**653,013,541**	**704,915,805**	**754,526,155**	**848,216,816**	**917,366,586**
Ft. Collins	Banner Health Fort Collins Medical Center						46,913,152	39,783,557	49,304,270	51,963,356	60,224,286	61,003,301
	Banner Health McKee Medical Center	140,274,414	138,027,079	140,484,083	134,641,213	136,883,178	138,711,752	132,581,309	132,764,235	107,799,941	107,424,531	97,969,291
	Estes Park Health	28,689,415	33,240,525	30,949,206	34,334,366	48,449,293	48,337,071	51,195,969	51,186,829	52,506,250	56,339,059	58,277,321
	UCHealth Medical Center of the Rockies	342,816,689	403,497,822	423,942,697	460,443,738	521,708,123	567,602,232	499,093,092	520,877,553	534,610,811	563,592,701	600,309,960
	UCHealth Poudre Valley Hospital	441,340,021	480,432,955	523,910,492	589,282,380	631,468,133	681,034,151	632,944,898	671,814,384	708,163,833	751,840,352	788,047,427
	Total	**953,120,538**	**1,055,198,381**	**1,119,286,478**	**1,218,701,697**	**1,338,508,727**	**1,482,598,358**	**1,355,598,826**	**1,425,947,271**	**1,455,044,191**	**1,539,420,929**	**1,605,607,300**
Grand Junction	Community Hospital						179,830,784	204,760,930	200,765,492	219,796,261	241,825,563	280,585,447
	Family Health West						57,214,704	50,018,272	63,930,925	76,297,249	80,703,830	82,311,727
	Intermountain Health St. Mary's Regional H..	395,536,168	418,323,586	423,714,539	425,196,577	428,590,754	405,279,696	427,207,345	484,499,487	507,964,888	528,345,080	570,538,414
	Total	**395,536,168**	**418,323,586**	**423,714,539**	**425,196,577**	**428,590,754**	**642,325,184**	**681,986,547**	**749,195,904**	**804,058,398**	**850,874,473**	**933,435,588**
Greeley	Banner Health Banner North Colorado Medi..	353,624,751	340,955,983	354,308,500	360,684,173	377,383,938	370,360,928	320,827,241	330,987,635	323,592,352	321,250,707	339,934,282
	UCHealth Greeley Hospital							94,729,604	141,204,586	173,593,329	177,619,293	219,282,650
	Total	**353,624,751**	**340,955,983**	**354,308,500**	**360,684,173**	**377,383,938**	**370,360,928**	**415,556,845**	**472,192,221**	**497,185,681**	**498,870,000**	**559,216,932**
Pueblo	CommonSpirit - St. Mary-Corwin Hospital	164,713,092	169,263,751	179,041,094	187,369,251	165,843,641	125,111,845	125,688,562	129,638,607	140,145,864	126,836,122	139,899,734
	UCHealth Parkview Medical Center	288,804,916	303,330,574	348,568,105	362,995,114	387,879,500	341,045,989	454,371,541	507,981,852	500,408,112	400,654,811	479,871,235
	Total	**453,518,008**	**472,594,325**	**527,609,199**	**550,364,365**	**553,723,141**	**466,157,834**	**580,060,103**	**637,620,459**	**640,553,976**	**527,490,933**	**619,770,969**
West	Animas Surgical Hospital						34,213,886	37,710,137	42,236,554	48,853,222	45,988,996	49,585,985
	Aspen Valley Hospital						91,668,876	89,030,502	104,740,583	126,928,566	131,896,710	148,567,899
	CommonSpirit - Mercy Hospital	152,034,949	177,157,227	202,484,136	226,270,518	245,940,984	240,987,586	245,358,934	259,799,193	283,568,076	293,792,807	302,208,297
	CommonSpirit - St. Anthony Summit Hospital	64,816,334	71,661,886	85,428,119	100,441,005	118,058,939	121,814,852	115,218,697	124,388,674	157,472,448	159,417,974	168,716,710
	Delta Health	63,836,093	68,450,891	68,352,193	74,692,783	81,284,772	83,963,812	80,181,502	89,769,977	93,081,081	98,885,768	103,897,420
	Grand River Health	36,930,608	43,125,627	44,214,126	45,372,384	47,946,323	52,798,591	50,307,567	80,979,240	85,217,416	89,779,414	104,333,563
	Gunnison Valley Health	30,668,533	31,162,333	35,849,577	37,144,728	49,672,618	53,357,507	54,942,471	61,936,179	61,387,608	69,706,882	77,566,226
	Memorial Regional Health							58,480,316	62,668,411	60,807,371	67,123,343	79,930,257
	Middle Park Health								43,756,815	49,913,836	52,260,109	57,188,356
	Montrose Regional Health						118,371,509	116,354,406	136,009,607	147,184,052	139,013,116	203,465,891
	Pagosa Springs Medical Center						29,384,192	32,035,042	35,738,866	32,643,048	40,600,831	38,647,986
	Pioneers Medical Center	11,630,273	12,308,999	18,174,700	19,247,515	15,500,399	19,331,205	31,391,725	38,917,472	38,841,504	33,605,956	52,930,947
	Rangely District Hospital	5,143,813	6,984,666	6,481,383	5,539,909	6,508,003	5,811,885	10,012,992	12,252,872	12,293,354	12,807,772	16,824,610
	Southwest Health System, Inc.							55,286,034	63,649,380	74,641,491	71,050,871	74,225,098
	St. Vincent Health	8,650,285	4,732,863	5,206,970	5,757,218	7,001,543	7,676,839	11,549,241			13,671,378	16,812,801
	UCHealth Yampa Valley Medical Center						103,382,006	103,744,719	115,448,200	115,452,811	125,511,816	137,051,773
	Vail Health Hospital	143,977,305	145,165,929	146,519,236	165,304,979	184,860,396	188,137,058	189,697,380	219,495,407	227,436,119	251,972,093	264,765,317
	Valley View Hospital	174,654,805	201,719,114	224,803,352	220,913,142	234,194,668	246,313,508	246,664,608	282,108,887	294,832,504	327,367,520	348,411,003
	Total	**692,342,998**	**762,469,535**	**837,513,792**	**900,684,181**	**990,968,645**	**1,397,213,311**	**1,527,966,273**	**1,773,896,316**	**1,910,554,507**	**2,024,453,356**	**2,245,130,139**
Grand Total		**9,729,140,764**	**10,660,845,675**	**11,431,406,075**	**12,208,174,278**	**13,137,736,622**	**17,561,065,342**	**18,017,977,720**	**20,073,360,528**	**21,246,812,552**	**22,266,514,218**	**24,021,455,433**

Appendix E: Detailed Dataset by Hospital

Total Operating Expense Peer Group

Peer Group	Hospital Name	Year										
		2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
Large	AdventHealth Avista	89,318,213	99,140,906	109,943,680	112,934,250	125,892,375	141,439,930	143,086,562	152,611,991	170,763,743	186,016,255	227,602,011
	AdventHealth Littleton	237,731,602	243,773,060	249,357,097	268,157,584	270,532,506	274,786,354	296,615,183	299,044,372	339,263,514	360,912,823	417,886,084
	AdventHealth Parker	172,871,028	202,047,367	219,236,509	246,123,792	258,389,827	263,857,373	288,709,099	300,552,690	328,209,057	336,029,247	398,034,524
	AdventHealth Porter	275,517,671	302,787,796	308,147,176	326,717,281	320,831,582	318,616,777	323,391,491	352,892,102	379,264,896	386,057,827	476,514,292
	Banner Health Banner North Colorado Medi..	323,335,575	319,864,782	337,962,309	347,702,362	335,529,587	351,171,235	332,001,660	368,335,337	364,065,900	352,695,453	361,621,599
	Banner Health McKee Medical Center	120,086,317	126,001,414	120,071,678	125,238,442	117,762,160	122,283,504	124,861,333	139,286,264	119,266,761	118,704,813	116,168,393
	Children's Hospital Colorado	854,464,151	932,703,817	946,359,350	993,186,178	1,090,860,123	1,160,741,972	1,206,859,354	1,300,148,841	1,480,323,569	1,621,119,328	1,702,991,909
	Children's Hospital Colorado Springs							178,421,803	182,775,593	242,054,603	276,194,890	267,123,646
	CommonSpirit - Longmont United Hospital			185,283,777	193,644,170	162,850,938	155,860,153	148,789,690	137,755,370	150,638,812	138,011,907	141,732,550
	CommonSpirit - Penrose Hospital	458,162,704	511,009,946	563,088,060	600,727,920	624,512,132	668,974,844	721,599,864	785,338,585	843,021,825	865,483,283	893,654,322
	CommonSpirit - St. Anthony Hospital	321,587,728	348,396,028	371,992,597	387,646,290	383,650,623	391,181,648	413,258,290	435,340,223	485,195,644	512,639,270	582,287,064
	CommonSpirit - St. Mary-Corwin Hospital	178,255,627	182,291,778	186,673,561	194,878,880	173,853,026	138,370,640	142,417,833	144,351,976	154,123,729	142,770,362	163,939,602
	Denver Health	854,551,275	928,049,271	1,017,920,803	1,070,867,217	1,078,403,937	1,073,934,329	1,103,508,280	1,242,582,898	1,321,549,616	1,415,439,398	1,497,407,365
	Foothills Hospital	243,263,990	269,160,898	268,748,348	291,991,547	293,926,840	369,352,303	361,724,132	399,480,955	425,230,721	446,433,466	471,570,297
	HCA HealthONE Aurora						367,869,000	377,290,000	427,977,000	449,149,000	471,234,000	463,098,000
	HCA HealthONE Mountain Ridge						177,472,000	178,391,000	188,771,000	185,252,000	198,987,000	205,288,000
	HCA HealthONE Presbyterian St. Luke's						475,568,000	480,591,000	494,408,000	530,789,000	549,548,000	557,893,000
	HCA HealthONE Rose						281,130,000	283,016,000	303,907,000	318,973,000	320,455,000	332,942,000
	HCA HealthONE Sky Ridge						371,010,000	377,848,000	412,265,000	436,799,000	472,681,000	494,853,000
	HCA HealthONE Swedish						505,246,000	504,276,000	552,963,000	574,047,000	608,826,000	668,575,000
	Intermountain Health Good Samaritan Hos..	254,000,706	264,940,636	266,779,624	283,169,903	290,719,902	272,870,307	281,584,804	295,295,792	350,012,160	361,463,535	381,227,839
	Intermountain Health Lutheran Hospital	303,970,886	313,882,916	329,474,083	358,394,569	363,533,277	349,672,369	382,245,473	534,794,690	500,025,038	527,398,948	552,561,201
	Intermountain Health Saint Joseph Hospital	455,496,657	481,811,669	491,884,038	504,770,777	521,532,842	528,016,703	566,735,536	571,327,449	655,542,981	688,244,753	684,408,250
	Intermountain Health St. Mary's Regional H..	371,544,467	359,531,057	385,686,098	385,351,990	403,907,788	396,467,392	428,875,762	454,461,548	541,741,741	574,877,941	601,165,218
	UCHealth Medical Center of the Rockies	259,070,499	283,139,684	300,912,097	329,310,525	365,151,757	454,985,652	442,787,792	454,011,188	505,396,908	550,748,353	562,661,131
	UCHealth Memorial Hospital Central	597,173,494	589,306,050	670,969,314	754,444,619	863,051,531	847,665,225	876,621,262	924,249,816	1,071,419,797	1,186,026,356	1,229,363,281
	UCHealth Parkview Medical Center	283,962,983	299,526,764	348,049,316	355,791,534	379,254,156	398,729,751	461,520,428	494,447,329	559,831,411	437,943,062	496,942,290
	UCHealth Poudre Valley Hospital	367,317,222	374,587,866	414,049,059	455,095,951	482,265,937	539,691,030	557,974,059	585,949,383	666,191,534	705,886,484	717,402,136
	UCHealth University of Colorado Hospital	1,037,261,472	1,145,611,395	1,266,288,327	1,426,117,277	1,620,359,251	1,812,156,860	1,908,242,607	2,080,379,300	2,318,355,971	2,612,589,370	2,855,849,241
	Total	**8,058,944,268**	**8,577,565,101**	**9,358,876,901**	**10,012,263,056**	**10,526,772,096**	**13,209,121,349**	**13,893,244,296**	**15,015,704,692**	**16,466,498,931**	**17,425,418,124**	**18,522,763,245**
Medium	AdventHealth Castle Rock	66,988,620	82,739,929	83,818,256	90,227,412	107,955,805	116,138,586	122,210,530	136,968,998	157,669,174	172,405,981	212,866,644
	Children's Hospital Colorado Springs						92,994,098					
	CommonSpirit - Mercy Hospital	145,562,969	166,065,908	185,226,734	200,513,202	211,130,952	211,077,395	219,587,541	224,801,879	255,901,016	263,317,227	308,270,644
	CommonSpirit - OrthoColorado Hospital	42,451,644	46,431,679	56,317,363	60,275,132	64,110,123	65,851,108	63,291,569	72,217,798	76,381,121	73,704,546	89,931,890
	CommonSpirit - St. Anthony North Hospital	143,261,271	150,063,606	175,948,847	174,723,382	176,177,588	189,570,461	198,824,608	223,078,554	248,344,601	257,096,537	307,572,606
	CommonSpirit - St. Anthony Summit Hospital	46,810,081	50,609,314	63,689,808	74,703,857	80,187,854	82,932,984	84,058,593	87,574,321	107,406,789	112,362,094	128,794,756
	CommonSpirit - St. Elizabeth Hospital	41,888,745	43,517,880	45,549,999	44,144,999	45,473,999	35,542,503	28,669,181			46,137,324	54,887,556
	CommonSpirit - St. Francis Hospital – Interq..											39,307,907
	Community Hospital						167,994,988	178,184,608	200,123,333	228,796,475	244,263,906	282,675,177
	Delta Health	64,885,478	69,353,264	71,142,935	78,594,535	83,025,410	89,089,575	92,465,208	57,212,321	100,866,192	108,655,458	111,291,914
	Intermountain Health Platte Valley Hospital	93,248,713	101,549,116	107,132,838	119,256,259	112,502,455	129,887,815	146,743,778	148,580,953	181,375,504	191,935,039	201,573,201
	Montrose Regional Health						118,211,742	124,668,961	135,806,635	148,289,797	147,402,297	198,485,261
	San Luis Valley Health Regional Medical Cen..	60,220,272	63,906,742	69,666,541	75,525,404	82,636,423	88,766,991	92,650,530	99,463,538	107,994,493	112,773,965	116,959,459
	UCHealth Greeley Hospital				777,362	2,527,488		147,968,725	158,640,508	180,815,618	196,649,689	226,934,949
	UCHealth Highlands Ranch Hospital				1,420,724	4,043,204	35,249,093	189,270,121	218,779,187	259,637,725	267,974,990	288,934,353
	UCHealth Longs Peak Hospital			607,237	5,865,984	78,751,103	123,351,279	140,262,921	146,044,085	170,593,448	209,113,724	227,348,085
	UCHealth Yampa Valley Medical Center					81,391,016	102,824,259	102,501,752	103,666,557	113,769,798	124,648,259	130,477,966
	Vail Health Hospital	141,980,038	147,389,214	146,865,561	164,062,032	182,108,935	199,347,958	226,627,538	234,804,770	274,479,855	303,155,507	311,011,460
	Valley View Hospital	160,255,459	192,702,619	215,140,236	208,377,354	215,314,328	236,990,823	251,635,001	272,222,207	293,949,076	323,279,046	341,279,838
	Total	**1,007,553,290**	**1,114,329,272**	**1,221,106,353**	**1,298,467,637**	**1,527,336,684**	**2,085,821,656**	**2,409,621,164**	**2,519,985,644**	**2,906,270,682**	**3,154,875,589**	**3,578,603,666**
Small	Animas Surgical Hospital						31,767,375	32,923,129	35,414,801	40,007,645	39,893,060	40,868,132
	Arkansas Valley Regional Medical Center	34,929,307	32,847,190	34,590,021	30,637,710	30,577,839	31,337,872	38,544,213	32,931,478	33,462,893	38,984,982	40,945,714
	Aspen Valley Hospital						107,284,641	99,565,759	102,381,325	120,491,035	145,449,314	154,878,687
	Banner Health East Morgan County Hospital	24,615,564	24,967,268	27,426,834	28,386,205	31,439,062	32,138,054	34,130,746	36,166,866	38,621,296	39,656,571	40,440,678
	Banner Health Fort Collins Medical Center			44,623,930	46,849,778	43,786,529	47,113,028	46,231,105	50,917,537	53,195,567	56,577,184	60,002,766
	Banner Health Sterling Regional MedCenter	40,607,247	41,122,216	42,765,470	45,591,585	48,468,623	50,619,254	53,423,804	55,092,617	55,884,319	57,762,360	57,777,689
	CommonSpirit - St. Thomas More Hospital	53,395,878	61,314,104	64,946,179	68,814,349	66,060,066	66,725,268	69,727,824	74,453,526	77,708,462	76,096,501	88,663,804
	Conejos County Hospital	9,493,015	9,924,423	8,823,720	9,313,920	9,909,950	10,309,926	10,926,932	10,102,256	12,552,024	13,285,528	14,160,172
	Estes Park Health	31,953,412	31,458,757	34,267,288	38,600,027	50,600,459	52,688,039	55,712,313	57,128,599	64,566,783	63,110,710	62,701,018
	Family Health West		29,015,259	32,304,640	35,161,472	42,080,315	46,353,289	48,909,281	53,171,026	79,689,623	82,240,701	82,531,666
	Grand River Health	38,961,122	41,895,768	46,420,434	51,681,129	55,338,167	59,066,257	60,473,455	102,714,256	111,217,713	115,602,175	120,841,777
	Gunnison Valley Health	25,803,747	26,962,961	33,804,295	35,195,376	39,377,780	45,346,580	51,320,072	57,228,421	61,225,346	71,329,227	82,928,610
	Haxtun Health		7,789,641	8,523,969	9,256,420	9,248,720		10,675,981	12,444,458	13,171,209	14,913,637	15,933,681
	Heart of the Rockies Regional Medical Center	42,460,391	48,805,411	55,216,000	60,123,981	67,707,859	75,817,764	86,080,713	96,981,774	111,185,730	125,119,520	142,720,701
	Keefe Memorial Health Service District						4,073,309	6,865,462	9,104,189	11,897,240	13,608,573	16,628,674
	Kit Carson County Memorial Hospital	11,948,865	12,456,656	10,203,728	13,242,459	12,800,587		18,572,842	20,217,555	22,157,698	21,724,126	23,733,491
	Lincoln Health						18,984,177	19,676,719	23,693,763	25,888,779	30,603,355	31,453,522
	Melissa Memorial Hospital	11,005,808	11,858,988	12,712,092		17,153,531	18,229,389	19,301,494	21,842,412	24,398,511	25,040,210	28,963,001
	Memorial Regional Health							63,266,587	64,187,752	63,808,119	67,206,316	76,867,562
	Middle Park Health								40,337,211	49,737,719	51,731,823	59,156,387
	Mt. San Rafael Hospital	24,134,901	28,030,678	27,316,262	29,195,876	32,186,969	33,947,917	36,003,677	37,342,242	41,554,242	41,917,315	42,933,851
	National Jewish Health	207,370,000	220,392,000	229,079,000	238,964,000	247,794,000	282,844,395	305,209,000	333,948,001	337,701,000	362,007,141	388,947,999
	Pagosa Springs Medical Center						35,570,898	36,500,081	39,203,074	41,299,752	43,189,183	45,600,639
	Pioneers Medical Center	13,049,284	16,829,786	21,441,016	22,360,416	23,950,465	27,779,879	35,780,961	42,510,854	46,526,729	53,805,207	65,207,665
	Prowers Medical Center						32,509,202	32,999,565	32,965,787	38,460,476	46,468,766	48,950,944
	Rangely District Hospital	19,163,381	19,713,646	18,012,077	17,725,197	17,246,331	16,564,002	17,344,698	19,394,624	21,168,201	21,681,338	23,582,961
	Rio Grande Hospital	13,475,333	14,438,390	16,335,838	18,083,829	18,792,742	23,034,768	22,685,625	24,753,464	28,398,425	31,676,030	35,171,301
	Sedgwick County Health Center	9,084,552	9,564,916	9,721,418	9,970,996	10,446,912	11,999,529	12,698,892	14,137,326	16,185,079	16,062,080	17,110,539
	Southeast Colorado Hospital District	12,662,414	13,603,085	14,712,315	15,433,400	16,462,659	18,202,820	19,261,771	21,587,653	22,402,176	23,188,760	22,747,504
	Southwest Health System, Inc.							67,719,612	71,912,428	78,111,313	79,048,989	79,620,990
	Spanish Peaks Regional Health Center						17,112,864	16,734,297	18,427,360	21,852,471	27,514,094	28,468,916
	St. Vincent Health	12,027,479	7,821,019	8,698,573	8,842,182	9,670,129	11,222,349	13,072,778			23,524,988	22,124,378
	UCHealth Broomfield Hospital					53,763,961	45,852,883	48,330,683	58,139,939	66,688,710	74,804,000	72,766,898
	UCHealth Grandview Hospital					25,626,859	39,142,273	44,673,931	48,688,505	53,496,790	55,023,051	54,844,424
	UCHealth Pikes Peak Regional Hospital					4,104,450	23,106,177	22,368,061	26,372,620	25,955,306	28,748,805	30,979,245
	Weisbrod Memorial County Hospital	4,463,965	4,758,290	4,670,195	5,148,828	6,810,276	8,011,023	8,934,935	10,090,771	10,443,832	10,750,794	11,339,773
	Wray Hospital	15,108,977	15,273,195	17,512,928	20,596,689	20,968,471	23,958,672	24,365,571	29,591,406	32,641,573	37,175,444	41,242,629
	Yuma District Hospital								19,699,749	24,831,137	25,842,156	27,234,134
	Total	**655,714,642**	**730,843,646**	**824,128,222**	**859,175,824**	**1,012,373,712**	**1,348,713,872**	**1,591,012,571**	**1,805,277,624**	**1,978,584,923**	**2,152,364,014**	**2,301,072,522**
Grand Total		**9,722,212,200**	**10,422,738,019**	**11,404,111,477**	**12,169,906,518**	**13,066,482,491**	**16,643,656,877**	**17,893,878,032**	**19,340,967,959**	**21,351,354,536**	**22,732,657,727**	**24,402,439,433**

Appendix E: Detailed Dataset by Hospital

Total Operating Expense DOI Region

DOI Region	Hospital Name	Year										
		2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
Boulder	AdventHealth Avista	89,318,213	99,140,906	109,943,680	112,934,250	125,892,375	141,439,930	143,086,562	152,611,991	170,763,743	186,016,255	227,602,011
	CommonSpirit - Longmont United Hospital			185,283,777	193,644,170	162,850,938	155,860,153	148,789,690	137,755,370	150,638,812	138,011,907	141,732,550
	Foothills Hospital	243,263,990	269,160,898	268,748,348	291,991,547	293,926,840	369,352,303	361,724,132	399,480,955	425,230,721	446,433,466	471,570,297
	Intermountain Health Good Samaritan Hos..	254,000,706	264,940,636	266,779,624	283,169,903	290,719,902	272,870,307	281,584,804	295,295,792	350,012,160	361,463,535	381,227,839
	UCHealth Longs Peak Hospital			607,237	5,865,984	78,751,103	123,351,279	140,262,921	146,044,085	170,593,448	209,113,724	227,348,085
	Total	**586,582,909**	**633,242,440**	**831,362,665**	**887,605,853**	**952,141,157**	**1,062,873,971**	**1,075,448,108**	**1,131,188,194**	**1,267,238,884**	**1,341,038,887**	**1,449,480,782**
Colorado Springs	Children's Hospital Colorado Springs						92,994,098	178,421,803	182,775,593	242,054,603	276,194,890	267,123,646
	CommonSpirit - Penrose Hospital	458,162,704	511,009,946	563,088,060	600,727,920	624,512,132	668,974,844	721,599,864	785,338,585	843,021,825	865,483,283	893,654,322
	CommonSpirit - St. Francis Hospital – Interq..											39,307,907
	UCHealth Grandview Hospital					25,626,859	39,142,273	44,673,931	48,688,505	53,496,790	55,023,051	54,844,424
	UCHealth Memorial Hospital Central	597,173,494	589,306,050	670,969,314	754,444,619	863,051,531	847,665,225	876,621,262	924,249,816	1,071,419,797	1,186,026,356	1,229,363,281
	UCHealth Pikes Peak Regional Hospital					4,104,450	23,106,177	22,368,061	26,372,620	25,955,306	28,748,805	30,979,245
	Total	**1,055,336,197**	**1,100,315,996**	**1,234,057,374**	**1,355,172,539**	**1,517,294,972**	**1,671,882,616**	**1,843,684,921**	**1,967,425,119**	**2,235,948,321**	**2,411,476,385**	**2,515,272,825**
Denver	AdventHealth Castle Rock	66,988,620	82,739,929	83,818,256	90,227,412	107,955,805	116,138,586	122,210,530	136,968,998	157,669,174	172,405,981	212,866,644
	AdventHealth Littleton	237,731,602	243,773,060	249,357,097	268,157,584	270,532,506	274,786,354	296,615,183	299,044,372	339,263,514	360,912,823	417,886,084
	AdventHealth Parker	172,871,028	202,047,367	219,236,509	246,123,792	258,389,827	263,857,373	288,709,099	300,552,690	328,209,057	336,029,247	398,034,524
	AdventHealth Porter	275,517,671	302,787,796	308,147,176	326,717,281	320,831,582	318,616,777	323,391,491	352,892,102	379,264,896	386,057,827	476,514,292
	Children's Hospital Colorado	854,464,151	932,703,817	946,359,350	993,186,178	1,090,860,123	1,160,741,972	1,206,859,354	1,300,148,841	1,480,323,569	1,621,119,328	1,702,991,909
	CommonSpirit - OrthoColorado Hospital	42,451,644	46,431,679	56,317,363	60,275,132	64,110,123	65,851,108	63,291,569	72,217,798	76,381,121	73,704,546	89,931,890
	CommonSpirit - St. Anthony Hospital	321,587,728	348,396,028	371,992,597	387,646,290	383,650,623	391,181,648	413,258,290	435,340,223	485,195,644	512,639,270	582,287,064
	CommonSpirit - St. Anthony North Hospital	143,261,271	150,063,606	175,948,847	174,723,382	176,177,588	189,570,461	198,824,608	223,078,554	248,344,601	257,096,537	307,572,606
	Denver Health	854,551,275	928,049,271	1,017,920,803	1,070,867,217	1,078,403,937	1,073,934,329	1,103,508,280	1,242,582,898	1,321,549,616	1,415,439,398	1,497,407,365
	HCA HealthONE Aurora						367,869,000	377,290,000	427,977,000	449,149,000	471,234,000	463,098,000
	HCA HealthONE Mountain Ridge						177,472,000	178,391,000	188,771,000	185,252,000	198,987,000	205,288,000
	HCA HealthONE Presbyterian St. Luke's						475,568,000	480,591,000	494,408,000	530,789,000	549,548,000	557,893,000
	HCA HealthONE Rose						281,130,000	283,016,000	303,907,000	318,973,000	320,455,000	332,942,000
	HCA HealthONE Sky Ridge						371,010,000	377,848,000	412,265,000	436,799,000	472,681,000	494,853,000
	HCA HealthONE Swedish						505,246,000	504,276,000	552,963,000	574,047,000	608,826,000	668,575,000
	Intermountain Health Lutheran Hospital	303,970,886	313,882,916	329,474,083	358,394,569	363,533,277	349,672,369	382,245,473	534,794,690	500,025,038	527,398,948	552,561,201
	Intermountain Health Platte Valley Hospital	93,248,713	101,549,116	107,132,838	119,256,259	112,502,455	129,887,815	146,743,778	148,580,953	181,375,504	191,935,039	201,573,201
	Intermountain Health Saint Joseph Hospital	455,496,657	481,811,669	491,884,038	504,770,777	521,532,842	528,016,703	566,735,536	571,327,449	655,542,981	688,244,753	684,408,250
	National Jewish Health	207,370,000	220,392,000	229,079,000	238,964,000	247,794,000	282,844,395	305,209,000	333,948,001	337,701,000	362,007,141	388,947,999
	UCHealth Broomfield Hospital					53,763,961	45,852,883	48,330,683	58,139,939	66,688,710	74,804,000	72,766,898
	UCHealth Highlands Ranch Hospital				1,420,724	4,043,204	35,249,093	189,270,121	218,779,187	259,637,725	267,974,990	288,934,353
	UCHealth University of Colorado Hospital	1,037,261,472	1,145,611,395	1,266,288,327	1,426,117,277	1,620,359,251	1,812,156,860	1,908,242,607	2,080,379,300	2,318,355,971	2,612,589,370	2,855,849,241
	Total	**5,066,772,719**	**5,500,239,649**	**5,852,956,284**	**6,266,847,872**	**6,674,441,104**	**9,216,653,724**	**9,764,857,602**	**10,689,066,995**	**11,630,537,121**	**12,482,090,198**	**13,453,182,521**
East	Arkansas Valley Regional Medical Center	34,929,307	32,847,190	34,590,021	30,637,710	30,577,839	31,337,872	38,544,213	32,931,478	33,462,893	38,984,982	40,945,714
	Banner Health East Morgan County Hospital	24,615,564	24,967,268	27,426,834	28,386,205	31,439,062	32,138,054	34,130,746	36,166,866	38,621,296	39,656,571	40,440,678
	Banner Health Sterling Regional MedCenter	40,607,247	41,122,216	42,765,470	45,591,585	48,468,623	50,619,254	53,423,804	55,092,617	55,884,319	57,762,360	57,777,689
	CommonSpirit - St. Elizabeth Hospital	41,888,745	43,517,880	45,549,999	44,144,999	45,473,999	35,542,503	28,669,181			46,137,324	54,887,556
	CommonSpirit - St. Thomas More Hospital	53,395,878	61,314,104	64,946,179	68,814,349	66,060,066	66,725,268	69,727,824	74,453,526	77,708,462	76,096,501	88,663,804
	Conejos County Hospital	9,493,015	9,924,423	8,823,720	9,313,920	9,909,950	10,309,926	10,926,932	10,102,256	12,552,024	13,285,528	14,160,172
	Haxtun Health		7,789,641	8,523,969	9,256,420	9,248,720		10,675,981	12,444,458	13,171,209	14,913,637	15,933,681
	Heart of the Rockies Regional Medical Center	42,460,391	48,805,411	55,216,000	60,123,981	67,707,859	75,817,764	86,080,713	96,981,774	111,185,730	125,119,520	142,720,701
	Keefe Memorial Health Service District						4,073,309	6,865,462	9,104,189	11,897,240	13,608,573	16,628,674
	Kit Carson County Memorial Hospital	11,948,865	12,456,656	10,203,728	13,242,459	12,800,587		18,572,842	20,217,555	22,157,698	21,724,126	23,733,491
	Lincoln Health						18,984,177	19,676,719	23,693,763	25,888,779	30,603,355	31,453,522
	Melissa Memorial Hospital	11,005,808	11,858,988	12,712,092		17,153,531	18,229,389	19,301,494	21,842,412	24,398,511	25,040,210	28,963,001
	Mt. San Rafael Hospital	24,134,901	28,030,678	27,316,262	29,195,876	32,186,969	33,947,917	36,003,677	37,342,242	41,554,242	41,917,315	42,933,851
	Prowers Medical Center						32,509,202	32,999,565	32,965,787	38,460,476	46,468,766	48,950,944
	Rio Grande Hospital	13,475,333	14,438,390	16,335,838	18,083,829	18,792,742	23,034,768	22,685,625	24,753,464	28,398,425	31,676,030	35,171,301
	San Luis Valley Health Regional Medical Cen..	60,220,272	63,906,742	69,666,541	75,525,404	82,636,423	88,766,991	92,650,530	99,463,538	107,994,493	112,773,965	116,959,459
	Sedgwick County Health Center	9,084,552	9,564,916	9,721,418	9,970,996	10,446,912	11,999,529	12,698,892	14,137,326	16,185,079	16,062,080	17,110,539
	Southeast Colorado Hospital District	12,662,414	13,603,085	14,712,315	15,433,400	16,462,659	18,202,820	19,261,771	21,587,653	22,402,176	23,188,760	22,747,504
	Spanish Peaks Regional Health Center						17,112,864	16,734,297	18,427,360	21,852,471	27,514,094	28,468,916
	Weisbrod Memorial County Hospital	4,463,965	4,758,290	4,670,195	5,148,828	6,810,276	8,011,023	8,934,935	10,090,771	10,443,832	10,750,794	11,339,773
	Wray Hospital	15,108,977	15,273,195	17,512,928	20,596,689	20,968,471	23,958,672	24,365,571	29,591,406	32,641,573	37,175,444	41,242,629
	Yuma District Hospital								19,699,749	24,831,137	25,842,156	27,234,134
	Total	**409,495,234**	**444,179,073**	**470,693,509**	**483,466,650**	**527,144,688**	**601,321,301**	**662,930,774**	**701,090,189**	**771,692,065**	**876,302,091**	**948,467,733**
Ft. Collins	Banner Health Fort Collins Medical Center			44,623,930	46,849,778	43,786,529	47,113,028	46,231,105	50,917,537	53,195,567	56,577,184	60,002,766
	Banner Health McKee Medical Center	120,086,317	126,001,414	120,071,678	125,238,442	117,762,160	122,283,504	124,861,333	139,286,264	119,266,761	118,704,813	116,168,393
	Estes Park Health	31,953,412	31,458,757	34,267,288	38,600,027	50,600,459	52,688,039	55,712,313	57,128,599	64,566,783	63,110,710	62,701,018
	UCHealth Medical Center of the Rockies	259,070,499	283,139,684	300,912,097	329,310,525	365,151,757	454,985,652	442,787,792	454,011,188	505,396,908	550,748,353	562,661,131
	UCHealth Poudre Valley Hospital	367,317,222	374,587,866	414,049,059	455,095,951	482,265,937	539,691,030	557,974,059	585,949,383	666,191,534	705,886,484	717,402,136
	Total	**778,427,451**	**815,187,721**	**913,924,052**	**995,094,723**	**1,059,566,843**	**1,216,761,254**	**1,227,566,603**	**1,287,292,971**	**1,408,617,553**	**1,495,027,544**	**1,518,935,444**
Grand Junction	Community Hospital						167,994,988	178,184,608	200,123,333	228,796,475	244,263,906	282,675,177
	Family Health West		29,015,259	32,304,640	35,161,472	42,080,315	46,353,289	48,909,281	53,171,026	79,689,623	82,240,701	82,531,666
	Intermountain Health St. Mary's Regional H..	371,544,467	359,531,057	385,686,098	385,351,990	403,907,788	396,467,392	428,875,762	454,461,548	541,741,741	574,877,941	601,165,218
	Total	**371,544,467**	**388,546,316**	**417,990,738**	**420,513,462**	**445,988,103**	**610,815,669**	**655,969,651**	**707,755,907**	**850,227,839**	**901,382,548**	**966,372,061**
Greeley	Banner Health Banner North Colorado Medi..	323,335,575	319,864,782	337,962,309	347,702,362	335,529,587	351,171,235	332,001,660	368,335,337	364,065,900	352,695,453	361,621,599
	UCHealth Greeley Hospital				777,362	2,527,488		147,968,725	158,640,508	180,815,618	196,649,689	226,934,949
	Total	**323,335,575**	**319,864,782**	**337,962,309**	**348,479,724**	**338,057,075**	**351,171,235**	**479,970,385**	**526,975,845**	**544,881,518**	**549,345,142**	**588,556,548**
Pueblo	CommonSpirit - St. Mary-Corwin Hospital	178,255,627	182,291,778	186,673,561	194,878,880	173,853,026	138,370,640	142,417,833	144,351,976	154,123,729	142,770,362	163,939,602
	UCHealth Parkview Medical Center	283,962,983	299,526,764	348,049,316	355,791,534	379,254,156	398,729,751	461,520,428	494,447,329	559,831,411	437,943,062	496,942,290
	Total	**462,218,610**	**481,818,542**	**534,722,877**	**550,670,414**	**553,107,182**	**537,100,391**	**603,938,261**	**638,799,305**	**713,955,140**	**580,713,424**	**660,881,892**
West	Animas Surgical Hospital						31,767,375	32,923,129	35,414,801	40,007,645	39,893,060	40,868,132
	Aspen Valley Hospital						107,284,641	99,565,759	102,381,325	120,491,035	145,449,314	154,878,687
	CommonSpirit - Mercy Hospital	145,562,969	166,065,908	185,226,734	200,513,202	211,130,952	211,077,395	219,587,541	224,801,879	255,901,016	263,317,227	308,270,644
	CommonSpirit - St. Anthony Summit Hospital	46,810,081	50,609,314	63,689,808	74,703,857	80,187,854	82,932,984	84,058,593	87,574,321	107,406,789	112,362,094	128,794,756
	Delta Health	64,885,478	69,353,264	71,142,935	78,594,535	83,025,410	89,089,575	92,465,208	57,212,321	100,866,192	108,655,458	111,291,914
	Grand River Health	38,961,122	41,895,768	46,420,434	51,681,129	55,338,167	59,066,257	60,473,455	102,714,256	111,217,713	115,602,175	120,841,777
	Gunnison Valley Health	25,803,747	26,962,961	33,804,295	35,195,376	39,377,780	45,346,580	51,320,072	57,228,421	61,225,346	71,329,227	82,928,610
	Memorial Regional Health							63,266,587	64,187,752	63,808,119	67,206,316	76,867,562
	Middle Park Health								40,337,211	49,737,719	51,731,823	59,156,387
	Montrose Regional Health						118,211,742	124,668,961	135,806,635	148,289,797	147,402,297	198,485,261
	Pagosa Springs Medical Center						35,570,898	36,500,081	39,203,074	41,299,752	43,189,183	45,600,639
	Pioneers Medical Center	13,049,284	16,829,786	21,441,016	22,360,416	23,950,465	27,779,879	35,780,961	42,510,854	46,526,729	53,805,207	65,207,665
	Rangely District Hospital	19,163,381	19,713,646	18,012,077	17,725,197	17,246,331	16,564,002	17,344,698	19,394,624	21,168,201	21,681,338	23,582,961
	Southwest Health System, Inc.							67,719,612	71,912,428	78,111,313	79,048,989	79,620,990
	St. Vincent Health	12,027,479	7,821,019	8,698,573	8,842,182	9,670,129	11,222,349	13,072,778			23,524,988	22,124,378
	UCHealth Yampa Valley Medical Center					81,391,016	102,824,259	102,501,752	103,666,557	113,769,798	124,648,259	130,477,966
	Vail Health Hospital	141,980,038	147,389,214	146,865,561	164,062,032	182,108,935	199,347,958	226,627,538	234,804,770	274,479,855	303,155,507	311,011,460
	Valley View Hospital	160,255,459	192,702,619	215,140,236	208,377,354	215,314,328	236,990,823	251,635,001	272,222,207	293,949,076	323,279,046	341,279,838
	Total	**668,499,038**	**739,343,500**	**810,441,669**	**862,055,280**	**998,741,367**	**1,375,076,716**	**1,579,511,726**	**1,691,373,435**	**1,928,256,095**	**2,095,281,508**	**2,301,289,627**
Grand Total		**9,722,212,200**	**10,422,738,019**	**11,404,111,477**	**12,169,906,518**	**13,066,482,491**	**16,643,656,877**	**17,893,878,032**	**19,340,967,959**	**21,351,354,536**	**22,732,657,727**	**24,402,439,433**

Appendix E: Detailed Dataset by Hospital

		Year					
Peer Group	Hospital Name	2019	2020	2021	2022	2023	2024
Large	AdventHealth Avista	17,971,506	15,605,192	22,051,779	15,658,910	30,789,479	18,519,722
	AdventHealth Littleton	36,102,660	8,394,052	21,969,196	1,209,007	2,755,659	-14,819,115
	AdventHealth Parker	49,035,534	45,584,823	62,638,436	47,305,621	62,088,010	44,631,294
	AdventHealth Porter	-17,008,985	-46,782,047	-25,791,323	-28,946,290	-36,020,350	-68,448,825
	Banner Health Banner North Colorado Medi..	24,076,392	-4,447,064	-31,368,949	-34,633,019	-18,019,777	-18,441,106
	Banner Health McKee Medical Center	16,914,045	10,574,147	-5,427,220	-10,711,629	-7,281,071	-17,864,594
	Children's Hospital Colorado	19,570,827	-68,414,904	-22,844,885	-3,254,332	-78,795,206	-45,716,630
	Children's Hospital Colorado Springs		-5,430,808	8,824,604	-20,993,587	-31,371,455	-15,062,048
	CommonSpirit - Longmont United Hospital	-10,007,381	-3,507,424	-4,845,833	-18,170,943	-26,332,571	-35,915,222
	CommonSpirit - Penrose Hospital	51,268,693	71,430,411	72,480,035	55,532,020	54,876,024	-17,961,824
	CommonSpirit - St. Anthony Hospital	35,984,679	14,394,422	54,149,707	32,001,978	-1,136,457	-20,953,913
	CommonSpirit - St. Mary-Corwin Hospital	-12,411,630	-14,060,572	-11,964,994	-12,220,379	-14,396,469	-21,416,182
	Denver Health	-168,849,975	-139,609,180	-160,049,386	-186,941,648	-189,746,941	-185,837,966
	Foothills Hospital	-18,236,762	-34,601,869	-36,076,043	-2,792,160	-44,259,515	-47,733,670
	HCA HealthONE Aurora	49,496,962	26,318,487	49,212,825	25,355,075	7,448,455	8,788,129
	HCA HealthONE Mountain Ridge	17,230,761	30,219,847	24,722,016	6,922,842	-7,602,228	11,698,195
	HCA HealthONE Presbyterian St. Luke's	162,470,403	156,936,828	156,109,502	184,224,539	142,367,320	151,633,632
	HCA HealthONE Rose	75,389,207	59,541,005	70,667,916	59,260,357	59,945,353	58,658,998
	HCA HealthONE Sky Ridge	167,974,708	148,861,196	158,186,112	134,659,843	108,228,000	121,957,246
	HCA HealthONE Swedish	160,584,523	145,295,505	167,412,096	122,795,386	104,724,917	118,969,818
	Intermountain Health Good Samaritan Hos..	16,927,969	27,501,718	45,123,497	-20,803,546	-27,274,496	-24,026,433
	Intermountain Health Lutheran Hospital	-4,874,541	-22,390,851	-115,182,671	-78,573,116	-96,148,354	-110,647,762
	Intermountain Health Saint Joseph Hospital	39,413,534	936,992	46,383,951	-54,265,934	-76,512,318	-43,814,613
	Intermountain Health St. Mary's Regional H..	12,053,360	6,238,586	35,537,998	-28,306,717	-40,681,137	-21,790,936
	UCHealth Medical Center of the Rockies	114,442,291	58,036,320	71,308,497	32,544,110	15,734,229	39,468,322
	UCHealth Memorial Hospital Central	72,942,272	21,397,381	71,097,327	6,340,937	-393,118	32,250,413
	UCHealth Parkview Medical Center	-45,922,006	-6,764,879	16,187,150	-54,313,716	-34,779,610	-14,389,151
	UCHealth Poudre Valley Hospital	143,859,689	77,875,583	90,989,823	47,719,980	50,618,726	74,443,054
	UCHealth University of Colorado Hospital	323,123,033	172,870,861	266,327,205	182,716,670	219,292,365	243,093,355
	Total	**1,329,521,768**	**752,003,757**	**1,097,828,369**	**399,320,258**	**128,117,465**	**199,272,190**
Medium	AdventHealth Castle Rock	5,922,709	1,370,648	8,316,836	10,332,181	11,656,281	9,075,796
	Children's Hospital Colorado Springs	-14,742,098					
	CommonSpirit - Mercy Hospital	31,526,491	31,628,754	41,213,412	33,103,804	33,898,872	-2,746,811
	CommonSpirit - OrthoColorado Hospital	28,024,391	34,998,134	44,318,603	38,412,925	36,439,224	38,670,115
	CommonSpirit - St. Anthony North Hospital	13,188,458	19,274,329	25,979,787	21,743,935	28,143,782	-3,465,524
	CommonSpirit - St. Anthony Summit Hospital	39,739,919	34,630,980	39,447,001	50,832,117	47,494,263	40,379,791
	CommonSpirit - St. Elizabeth Hospital	6,666,668	10,598,801			-3,865,123	-6,595,568
	CommonSpirit - St. Francis Hospital – Interq..						-25,740,032
	Community Hospital	12,184,583	27,280,335	5,000,258	-6,330,414	-704,258	91,730
	Delta Health	-4,787,655	-12,069,169	32,686,617	-7,222,325	-7,398,379	-6,934,822
	Intermountain Health Platte Valley Hospital	5,413,873	-13,491,090	5,397,946	-17,177,375	-18,316,291	-10,152,256
	Montrose Regional Health	3,220,795	-1,409,742	4,999,788	4,674,918	-7,002,852	6,551,480
	San Luis Valley Health Regional Medical Cen..	1,030,093	-5,035,715	-2,020,318	-3,090,532	-4,900,926	-5,082,414
	UCHealth Greeley Hospital		-51,508,502	-16,067,535	-5,777,874	-17,540,081	-6,242,649
	UCHealth Highlands Ranch Hospital	-33,762,415	-84,720,391	-40,119,632	-30,131,655	-16,576,001	-6,686,895
	UCHealth Longs Peak Hospital	-31,477,028	-23,085,304	-71,838	-5,829,125	-13,034,981	-267,637
	UCHealth Yampa Valley Medical Center	1,814,985	2,490,666	12,452,881	3,267,926	2,243,475	7,697,527
	Vail Health Hospital	4,131,161	-24,554,984	-1,429,434	-39,337,837	-38,304,151	-36,306,672
	Valley View Hospital	13,944,739	1,791,236	17,745,764	5,234,385	11,113,806	12,690,101
	Total	**82,039,670**	**-51,811,013**	**177,850,136**	**52,705,055**	**43,346,660**	**4,935,260**
Small	Animas Surgical Hospital	2,464,482	4,787,008	6,821,753	8,845,577	6,095,936	8,717,853
	Arkansas Valley Regional Medical Center		-2,800,327	-5,727	-5,144,011	-1,852,878	-4,328,423
	Aspen Valley Hospital	-13,028,997	-7,946,038	4,635,325	9,353,946	-9,399,862	-2,652,781
	Banner Health East Morgan County Hospital	2,600,572	1,977,299	3,659,876	2,114,749	2,286,115	1,657,993
	Banner Health Fort Collins Medical Center	-94,709	-2,334,537	-944,891	-1,033,867	4,814,848	1,103,752
	Banner Health Sterling Regional MedCenter	8,132,118	7,888,197	7,245,186	2,742,703	970,650	5,295,855
	CommonSpirit - St. Thomas More Hospital	5,856,392	12,912,704	20,740,095	21,062,501	23,318,729	16,146,193
	Conejos County Hospital	134,264	656,211	2,492,661	1,654,746	1,075,520	2,947,157
	Estes Park Health	-3,933,561	-4,209,766	-5,523,129	-11,793,814	-6,494,396	-4,258,731
	Family Health West	11,307,475	3,159,700	10,759,899	-2,181,282	-426,800	1,029,667
	Grand River Health	-4,690,232	-9,111,634	-20,984,077	-23,215,830	-22,961,945	-13,298,582
	Gunnison Valley Health	8,356,920	3,825,882	5,105,373	1,403,759	-612,743	-3,667,496
	Haxtun Health		1,433,369	2,147,863	46,237	-778,379	-541,037
	Heart of the Rockies Regional Medical Center	6,564,609	-291,360	6,268,224	8,625,015	6,765,980	10,858,103
	Keefe Memorial Health Service District	2,908,234	-793,460	-1,563,976	-3,559,083	-3,673,757	-3,765,596
	Kit Carson County Memorial Hospital		-1,026,197	1,964,434	-1,800,448	2,411,434	1,150,022
	Lincoln Health	-1,899,106	-3,702,890	-1,625,392	-3,037,570	-4,382,907	-6,246,518
	Melissa Memorial Hospital	-1,554,733	-1,589,992	-1,666,493	-307,890	-1,702,548	-1,057,773
	Memorial Regional Health		-4,150,875	-644,723	-1,691,716	1,188,534	4,781,452
	Middle Park Health			3,775,202	408,495	1,500,081	355,155
	Mt. San Rafael Hospital	1,683,220	3,103,096	-5,296,610	-5,193,866	-3,047,105	-4,493,565
	National Jewish Health	-66,485,363	-72,263,381	-79,841,502	-78,412,681	-87,063,122	-82,242,286
	Pagosa Springs Medical Center	-3,276,433	-3,219,030	2,368,141	-5,950,711	-2,004,357	-4,581,097
	Pioneers Medical Center	-4,868,218	-4,162,080	-717,442	-2,455,712	-15,653,305	-6,465,398
	Prowers Medical Center	191,000	-18,008	482,520	-633,611	-2,095,668	-1,247,263
	Rangely District Hospital	-10,752,117	-7,331,706	-4,432,859	-5,239,451	-2,610,783	-2,156,834
	Rio Grande Hospital	996,966	-67,931	-108,403	-684,804	-2,222,205	-2,468,236
	Sedgwick County Health Center	1,082,854	1,282,340	158,413	-918,471	-2,523,524	-500
	Southeast Colorado Hospital District	-1,132,480	-328,694	466,344	-2,377,497	-3,350,445	-3,144,880
	Southwest Health System, Inc.		-7,069,149	-4,885,968	-3,125,752	-4,846,295	-1,675,203
	Spanish Peaks Regional Health Center	-2,203,414	-3,873,107	1,663,613	-2,813,966	-1,403,050	-3,009,647
	St. Vincent Health	-3,545,510	-849,390			-9,853,610	-1,885,366
	UCHealth Broomfield Hospital	-22,854,927	-10,400,801	-6,978,420	-7,441,238	-10,658,153	-2,272,776
	UCHealth Grandview Hospital	-3,397,581	-7,920,027	-5,510,335	-5,605,372	-7,852,890	-2,726,370
	UCHealth Pikes Peak Regional Hospital	-3,846,584	-869,024	-521,482	-870,748	2,070,129	7,738,363
	Weisbrod Memorial County Hospital	-258,127	-114,807	-65,511	-78,825	-801,826	-2,081,323
	Wray Hospital	-2,081,455	-717,872	493,299	1,039,072	-804,280	-1,745,782
	Yuma District Hospital			-701,118	-2,753,819	-3,882,310	-2,382,650
	Total	**-97,624,440**	**-116,136,276**	**-60,769,839**	**-121,025,237**	**-160,461,188**	**-102,614,546**
Grand Total		**1,313,936,998**	**584,056,467**	**1,214,908,666**	**331,000,077**	**11,002,938**	**101,592,904**

Appendix E: Detailed Dataset by Hospital

Patient Service Income DOI Region

DOI Region	Hospital Name	Year 2019	2020	2021	2022	2023	2024
Boulder	AdventHealth Avista	17,971,506	15,605,192	22,051,779	15,658,910	30,789,479	18,519,722
	CommonSpirit - Longmont United Hospital	-10,007,381	-3,507,424	-4,845,833	-18,170,943	-26,332,571	-35,915,222
	Foothills Hospital	-18,236,762	-34,601,869	-36,076,043	-2,792,160	-44,259,515	-47,733,670
	Intermountain Health Good Samaritan Hos..	16,927,969	27,501,718	45,123,497	-20,803,546	-27,274,496	-24,026,433
	UCHealth Longs Peak Hospital	-31,477,028	-23,085,304	-71,838	-5,829,125	-13,034,981	-267,637
	Total	**-24,821,696**	**-18,087,688**	**26,181,562**	**-31,936,864**	**-80,112,083**	**-89,423,240**
Colorado Springs	Children's Hospital Colorado Springs	-14,742,098	-5,430,808	8,824,604	-20,993,587	-31,371,455	-15,062,048
	CommonSpirit - Penrose Hospital	51,268,693	71,430,411	72,480,035	55,532,020	54,876,024	-17,961,824
	CommonSpirit - St. Francis Hospital – Interq..						-25,740,032
	UCHealth Grandview Hospital	-3,397,581	-7,920,027	-5,510,335	-5,605,372	-7,852,890	-2,726,370
	UCHealth Memorial Hospital Central	72,942,272	21,397,381	71,097,327	6,340,937	-393,118	32,250,413
	UCHealth Pikes Peak Regional Hospital	-3,846,584	-869,024	-521,482	-870,748	2,070,129	7,738,363
	Total	**102,224,701**	**78,607,933**	**146,370,148**	**34,403,249**	**17,328,689**	**-21,501,497**
Denver	AdventHealth Castle Rock	5,922,709	1,370,648	8,316,836	10,332,181	11,656,281	9,075,796
	AdventHealth Littleton	36,102,660	8,394,052	21,969,196	1,209,007	2,755,659	-14,819,115
	AdventHealth Parker	49,035,534	45,584,823	62,638,436	47,305,621	62,088,010	44,631,294
	AdventHealth Porter	-17,008,985	-46,782,047	-25,791,323	-28,946,290	-36,020,350	-68,448,825
	Children's Hospital Colorado	19,570,827	-68,414,904	-22,844,885	-3,254,332	-78,795,206	-45,716,630
	CommonSpirit - OrthoColorado Hospital	28,024,391	34,998,134	44,318,603	38,412,925	36,439,224	38,670,115
	CommonSpirit - St. Anthony Hospital	35,984,679	14,394,422	54,149,707	32,001,978	-1,136,457	-20,953,913
	CommonSpirit - St. Anthony North Hospital	13,188,458	19,274,329	25,979,787	21,743,935	28,143,782	-3,465,524
	Denver Health	-168,849,975	-139,609,180	-160,049,386	-186,941,648	-189,746,941	-185,837,966
	HCA HealthONE Aurora	49,496,962	26,318,487	49,212,825	25,355,075	7,448,455	8,788,129
	HCA HealthONE Mountain Ridge	17,230,761	30,219,847	24,722,016	6,922,842	-7,602,228	11,698,195
	HCA HealthONE Presbyterian St. Luke's	162,470,403	156,936,828	156,109,502	184,224,539	142,367,320	151,633,632
	HCA HealthONE Rose	75,389,207	59,541,005	70,667,916	59,260,357	59,945,353	58,658,998
	HCA HealthONE Sky Ridge	167,974,708	148,861,196	158,186,112	134,659,843	108,228,000	121,957,246
	HCA HealthONE Swedish	160,584,523	145,295,505	167,412,096	122,795,386	104,724,917	118,969,818
	Intermountain Health Lutheran Hospital	-4,874,541	-22,390,851	-115,182,671	-78,573,116	-96,148,354	-110,647,762
	Intermountain Health Platte Valley Hospital	5,413,873	-13,491,090	5,397,946	-17,177,375	-18,316,291	-10,152,256
	Intermountain Health Saint Joseph Hospital	39,413,534	936,992	46,383,951	-54,265,934	-76,512,318	-43,814,613
	National Jewish Health	-66,485,363	-72,263,381	-79,841,502	-78,412,681	-87,063,122	-82,242,286
	UCHealth Broomfield Hospital	-22,854,927	-10,400,801	-6,978,420	-7,441,238	-10,658,153	-2,272,776
	UCHealth Highlands Ranch Hospital	-33,762,415	-84,720,391	-40,119,632	-30,131,655	-16,576,001	-6,686,895
	UCHealth University of Colorado Hospital	323,123,033	172,870,861	266,327,205	182,716,670	219,292,365	243,093,355
	Total	**875,090,056**	**406,924,483**	**710,984,315**	**381,796,091**	**164,513,945**	**212,118,017**
East	Arkansas Valley Regional Medical Center		-2,800,327	-5,727	-5,144,011	-1,852,878	-4,328,423
	Banner Health East Morgan County Hospital	2,600,572	1,977,299	3,659,876	2,114,749	2,286,115	1,657,993
	Banner Health Sterling Regional MedCenter	8,132,118	7,888,197	7,245,186	2,742,703	970,650	5,295,855
	CommonSpirit - St. Elizabeth Hospital	6,666,668	10,598,801			-3,865,123	-6,595,568
	CommonSpirit - St. Thomas More Hospital	5,856,392	12,912,704	20,740,095	21,062,501	23,318,729	16,146,193
	Conejos County Hospital	134,264	656,211	2,492,661	1,654,746	1,075,520	2,947,157
	Haxtun Health		1,433,369	2,147,863	46,237	-778,379	-541,037
	Heart of the Rockies Regional Medical Center	6,564,609	-291,360	6,268,224	8,625,015	6,765,980	10,858,103
	Keefe Memorial Health Service District	2,908,234	-793,460	-1,563,976	-3,559,083	-3,673,757	-3,765,596
	Kit Carson County Memorial Hospital		-1,026,197	1,964,434	-1,800,448	2,411,434	1,150,022
	Lincoln Health	-1,899,106	-3,702,890	-1,625,392	-3,037,570	-4,382,907	-6,246,518
	Melissa Memorial Hospital	-1,554,733	-1,589,992	-1,666,493	-307,890	-1,702,548	-1,057,773
	Mt. San Rafael Hospital	1,683,220	3,103,096	-5,296,610	-5,193,866	-3,047,105	-4,493,565
	Prowers Medical Center	191,000	-18,008	482,520	-633,611	-2,095,668	-1,247,263
	Rio Grande Hospital	996,966	-67,931	-108,403	-684,804	-2,222,205	-2,468,236
	San Luis Valley Health Regional Medical Cen..	1,030,093	-5,035,715	-2,020,318	-3,090,532	-4,900,926	-5,082,414
	Sedgwick County Health Center	1,082,854	1,282,340	158,413	-918,471	-2,523,524	-500
	Southeast Colorado Hospital District	-1,132,480	-328,694	466,344	-2,377,497	-3,350,445	-3,144,880
	Spanish Peaks Regional Health Center	-2,203,414	-3,873,107	1,663,613	-2,813,966	-1,403,050	-3,009,647
	Weisbrod Memorial County Hospital	-258,127	-114,807	-65,511	-78,825	-801,826	-2,081,323
	Wray Hospital	-2,081,455	-717,872	493,299	1,039,072	-804,280	-1,745,782
	Yuma District Hospital			-701,118	-2,753,819	-3,882,310	-2,382,650
	Total	**28,717,678**	**19,491,656**	**34,728,978**	**4,890,629**	**-4,458,504**	**-10,135,851**
Ft. Collins	Banner Health Fort Collins Medical Center	-94,709	-2,334,537	-944,891	-1,033,867	4,814,848	1,103,752
	Banner Health McKee Medical Center	16,914,045	10,574,147	-5,427,220	-10,711,629	-7,281,071	-17,864,594
	Estes Park Health	-3,933,561	-4,209,766	-5,523,129	-11,793,814	-6,494,396	-4,258,731
	UCHealth Medical Center of the Rockies	114,442,291	58,036,320	71,308,497	32,544,110	15,734,229	39,468,322
	UCHealth Poudre Valley Hospital	143,859,689	77,875,583	90,989,823	47,719,980	50,618,726	74,443,054
	Total	**271,187,755**	**139,941,748**	**150,403,081**	**56,724,780**	**57,392,336**	**92,891,804**
Grand Junction	Community Hospital	12,184,583	27,280,335	5,000,258	-6,330,414	-704,258	91,730
	Family Health West	11,307,475	3,159,700	10,759,899	-2,181,282	-426,800	1,029,667
	Intermountain Health St. Mary's Regional H..	12,053,360	6,238,586	35,537,998	-28,306,717	-40,681,137	-21,790,936
	Total	**35,545,419**	**36,678,622**	**51,298,156**	**-36,818,413**	**-41,812,194**	**-20,669,539**
Greeley	Banner Health Banner North Colorado Medi..	24,076,392	-4,447,064	-31,368,949	-34,633,019	-18,019,777	-18,441,106
	UCHealth Greeley Hospital		-51,508,502	-16,067,535	-5,777,874	-17,540,081	-6,242,649
	Total	**24,076,392**	**-55,955,566**	**-47,436,485**	**-40,410,893**	**-35,559,858**	**-24,683,755**
Pueblo	CommonSpirit - St. Mary-Corwin Hospital	-12,411,630	-14,060,572	-11,964,994	-12,220,379	-14,396,469	-21,416,182
	UCHealth Parkview Medical Center	-45,922,006	-6,764,879	16,187,150	-54,313,716	-34,779,610	-14,389,151
	Total	**-58,333,636**	**-20,825,450**	**4,222,156**	**-66,534,095**	**-49,176,079**	**-35,805,333**
West	Animas Surgical Hospital	2,464,482	4,787,008	6,821,753	8,845,577	6,095,936	8,717,853
	Aspen Valley Hospital	-13,028,997	-7,946,038	4,635,325	9,353,946	-9,399,862	-2,652,781
	CommonSpirit - Mercy Hospital	31,526,491	31,628,754	41,213,412	33,103,804	33,898,872	-2,746,811
	CommonSpirit - St. Anthony Summit Hospital	39,739,919	34,630,980	39,447,001	50,832,117	47,494,263	40,379,791
	Delta Health	-4,787,655	-12,069,169	32,686,617	-7,222,325	-7,398,379	-6,934,822
	Grand River Health	-4,690,232	-9,111,634	-20,984,077	-23,215,830	-22,961,945	-13,298,582
	Gunnison Valley Health	8,356,920	3,825,882	5,105,373	1,403,759	-612,743	-3,667,496
	Memorial Regional Health		-4,150,875	-644,723	-1,691,716	1,188,534	4,781,452
	Middle Park Health			3,775,202	408,495	1,500,081	355,155
	Montrose Regional Health	3,220,795	-1,409,742	4,999,788	4,674,918	-7,002,852	6,551,480
	Pagosa Springs Medical Center	-3,276,433	-3,219,030	2,368,141	-5,950,711	-2,004,357	-4,581,097
	Pioneers Medical Center	-4,868,218	-4,162,080	-717,442	-2,455,712	-15,653,305	-6,465,398
	Rangely District Hospital	-10,752,117	-7,331,706	-4,432,859	-5,239,451	-2,610,783	-2,156,834
	Southwest Health System, Inc.		-7,069,149	-4,885,968	-3,125,752	-4,846,295	-1,675,203
	St. Vincent Health	-3,545,510	-849,390			-9,853,610	-1,885,366
	UCHealth Yampa Valley Medical Center	1,814,985	2,490,666	12,452,881	3,267,926	2,243,475	7,697,527
	Vail Health Hospital	4,131,161	-24,554,984	-1,429,434	-39,337,837	-38,304,151	-36,306,672
	Valley View Hospital	13,944,739	1,791,236	17,745,764	5,234,385	11,113,806	12,690,101
	Total	**60,250,329**	**-2,719,270**	**138,156,755**	**28,885,593**	**-17,113,315**	**-1,197,702**
Grand Total		**1,313,936,998**	**584,056,467**	**1,214,908,666**	**331,000,077**	**11,002,938**	**101,592,904**

Appendix E: Detailed Dataset by Hospital

Total Operating Income Peer Group

		Year					
Peer Group	Hospital Name	2019	2020	2021	2022	2023	2024
Large	AdventHealth Avista	19,643,886	19,960,322	39,106,160	21,747,071	33,839,494	19,710,947
	AdventHealth Littleton	39,187,073	16,095,300	27,025,158	6,180,130	6,676,731	-12,720,664
	AdventHealth Parker	51,653,512	51,620,922	70,435,148	51,889,446	69,242,587	51,228,594
	AdventHealth Porter	-11,925,199	-30,335,868	-14,288,478	-19,680,582	-28,396,297	-55,597,196
	Banner Health Banner North Colorado Medi..	35,544,329	9,663,921	-19,616,401	-25,440,613	8,551,619	-12,360,821
	Banner Health McKee Medical Center	18,031,266	16,549,321	-3,384,173	-9,787,276	430,280	-17,306,966
	Children's Hospital Colorado	107,313,435	42,277,890	86,295,514	106,519,859	33,883,214	72,716,314
	Children's Hospital Colorado Springs		-3,131,068	9,837,864	-19,141,787	-28,044,408	-12,103,952
	CommonSpirit - Longmont United Hospital	-5,108,584	7,607,927	2,240,144	-13,826,800	-18,589,949	-32,892,647
	CommonSpirit - Penrose Hospital	70,020,574	112,336,758	93,499,655	74,962,547	70,388,738	-8,450
	CommonSpirit - St. Anthony Hospital	43,488,760	26,947,733	69,456,224	48,273,724	11,010,207	-7,676,011
	CommonSpirit - St. Mary-Corwin Hospital	-9,071,285	-5,043,637	-2,387,576	-5,518,261	-7,772,741	-11,093,872
	Denver Health	37,954,050	-16,187,948	-22,710,547	-37,789,548	-17,598,447	-20,538,454
	Foothills Hospital	-1,660,162	-6,896,961	7,578,259	-6,885,128	39,536	3,574,301
	HCA HealthONE Aurora	53,240,000	30,084,000	53,593,000	30,532,000	13,049,000	14,819,000
	HCA HealthONE Mountain Ridge	17,893,000	30,561,000	24,981,000	7,192,000	-7,175,000	12,047,000
	HCA HealthONE Presbyterian St. Luke's	163,838,000	158,185,000	159,307,000	185,378,000	143,592,000	152,917,000
	HCA HealthONE Rose	76,975,000	62,669,000	73,155,000	61,075,000	62,029,000	61,082,000
	HCA HealthONE Sky Ridge	169,314,000	149,703,000	161,109,000	136,391,000	110,016,000	123,834,000
	HCA HealthONE Swedish	161,989,000	146,448,000	169,680,000	124,332,000	106,633,000	120,569,000
	Intermountain Health Good Samaritan Hos..	24,220,180	31,547,620	47,931,857	-18,679,223	-24,999,756	-18,851,519
	Intermountain Health Lutheran Hospital	-2,623,253	-7,930,929	-107,725,678	-66,037,298	-91,244,115	-93,635,125
	Intermountain Health Saint Joseph Hospital	43,472,112	31,794,412	68,194,634	-32,283,792	-59,096,530	-22,695,304
	Intermountain Health St. Mary's Regional H..	19,693,074	23,024,399	48,832,403	-17,121,018	-27,739,868	-732,573
	UCHealth Medical Center of the Rockies	119,195,512	62,328,269	83,479,415	41,331,381	23,588,506	45,042,112
	UCHealth Memorial Hospital Central	81,369,003	31,686,358	83,554,368	20,752,272	17,080,530	52,202,411
	UCHealth Parkview Medical Center	11,514,236	-5,151,935	28,039,950	-33,849,504	-20,571,492	222,978
	UCHealth Poudre Valley Hospital	149,952,660	84,506,376	104,014,286	62,223,019	63,069,377	85,267,864
	UCHealth University of Colorado Hospital	331,655,901	193,267,576	286,443,963	201,768,549	243,577,992	269,897,169
	Total	**1,816,770,080**	**1,264,186,759**	**1,627,677,147**	**874,507,168**	**685,469,208**	**766,917,136**
Medium	AdventHealth Castle Rock	7,161,029	8,087,786	6,875,759	12,665,024	13,405,807	10,180,600
	Children's Hospital Colorado Springs	-14,240,723					
	CommonSpirit - Mercy Hospital	35,567,289	46,078,635	59,218,609	49,252,010	44,528,050	6,411,560
	CommonSpirit - OrthoColorado Hospital	28,168,396	36,954,605	42,731,507	40,294,720	36,020,753	38,696,907
	CommonSpirit - St. Anthony North Hospital	17,517,574	28,961,945	42,813,161	34,952,884	40,624,928	10,049,637
	CommonSpirit - St. Anthony Summit Hospital	41,953,635	43,025,564	46,120,565	52,751,328	48,632,962	41,489,028
	CommonSpirit - St. Elizabeth Hospital	6,849,226	10,863,131			-3,663,752	-6,415,824
	CommonSpirit - St. Francis Hospital – Interq..						-25,678,658
	Community Hospital	12,949,809	29,345,666	15,527,465	-282,940	3,491,745	5,221,364
	Delta Health	-4,338,499	-11,821,994	33,070,979	-6,478,857	-4,359,725	-6,349,482
	Intermountain Health Platte Valley Hospital	7,952,089	-3,210,236	9,606,497	-14,569,127	-12,516,108	-2,477,091
	Montrose Regional Health	8,872,556	11,625,937	14,348,070	7,084,618	-4,415,423	9,181,416
	San Luis Valley Health Regional Medical Cen..	2,980,485	-1,075,550	5,562,516	1,522,216	-194,683	-1,349,216
	UCHealth Greeley Hospital		-48,907,001	-13,053,958	-2,233,727	-13,646,108	-2,075,325
	UCHealth Highlands Ranch Hospital	-34,707,998	-82,198,225	-34,702,447	-24,124,201	-10,847,684	-961,661
	UCHealth Longs Peak Hospital	-30,462,071	-22,102,112	1,347,257	-3,935,412	-9,028,393	3,393,531
	UCHealth Yampa Valley Medical Center	2,595,411	3,391,109	13,106,097	4,731,605	3,650,869	8,960,046
	Vail Health Hospital	16,230,883	-17,127,361	9,656,864	-34,355,122	-29,272,299	-28,807,425
	Valley View Hospital	19,496,237	9,066,595	28,503,550	10,748,304	21,165,310	21,091,407
	Total	**124,545,328**	**40,958,493**	**280,732,491**	**128,023,323**	**123,576,249**	**80,560,814**
Small	Animas Surgical Hospital	2,514,302	4,787,008	6,821,753	8,845,576	6,095,938	8,717,853
	Arkansas Valley Regional Medical Center		-2,638,826	158,992	-4,738,509	-1,658,031	-4,128,408
	Aspen Valley Hospital	-12,171,354	-7,130,100	6,018,447	11,120,200	-7,710,260	-415,231
	Banner Health East Morgan County Hospital	2,705,545	2,581,207	4,111,539	2,682,129	3,513,689	2,161,189
	Banner Health Fort Collins Medical Center	43,372	3,499,681	52,544	-722,958	7,267,832	1,296,889
	Banner Health Sterling Regional MedCenter	8,465,132	10,643,163	8,392,743	3,766,378	4,111,061	5,895,802
	CommonSpirit - St. Thomas More Hospital	6,099,139	15,467,006	22,865,393	24,457,745	25,345,945	17,792,033
	Conejos County Hospital	192,802	697,046	2,502,569	2,163,739	1,324,520	3,263,874
	Estes Park Health	-3,622,726	-4,049,941	-5,279,019	-11,668,512	-6,327,583	-4,140,511
	Family Health West	11,895,031	6,074,761	10,759,899	-953,629	749,740	2,606,875
	Grand River Health	-3,136,658	-8,226,749	-20,599,114	-21,683,935	-20,809,780	-10,616,947
	Gunnison Valley Health	8,758,272	4,003,496	5,489,595	2,532,792	288,859	-2,280,582
	Haxtun Health		2,061,912	2,626,197	301,307	-764,909	-485,201
	Heart of the Rockies Regional Medical Center	7,603,530	1,331,984	9,151,266	11,621,664	10,149,237	14,920,669
	Keefe Memorial Health Service District	2,918,185	-785,324	-1,469,211	-3,566,770	-3,686,477	-3,763,254
	Kit Carson County Memorial Hospital		-999,422	2,016,507	-1,730,482	2,460,438	1,579,952
	Lincoln Health	-1,575,973	-3,455,050	-1,279,138	-2,679,982	-3,354,834	-6,215,485
	Melissa Memorial Hospital	-1,438,218	-1,419,385	-974,710	-249,910	-1,621,630	-605,286
	Memorial Regional Health		-3,709,214	163,834	-493,899	2,381,972	6,560,380
	Middle Park Health			4,069,623	561,333	2,319,210	2,138,444
	Mt. San Rafael Hospital	2,673,309	11,470,438	-2,381,738	-1,939,091	411,038	-564,544
	National Jewish Health	-8,966,316	-7,182,000	6,938,000	-10,297,000	-17,116,000	-4,090,999
	Pagosa Springs Medical Center	-682,666	-2,279,541	8,757,564	-3,540,124	-1,499,402	-2,581,060
	Pioneers Medical Center	-3,938,983	-4,103,827	854,576	627,378	-13,237,434	-3,209,963
	Prowers Medical Center	253,150	23,649	482,520	-577,487	-1,623,186	-635,595
	Rangely District Hospital	-10,752,117	-7,331,706	-4,628,231	-6,256,754	-3,090,816	-3,100,525
	Rio Grande Hospital	1,019,211	872,692	-90,775	-660,679	-2,158,250	-2,437,023
	Sedgwick County Health Center	1,139,905	2,145,804	1,400,338	-12,415	-2,313,940	831,481
	Southeast Colorado Hospital District	-1,088,030	385,507	1,928,265	-2,125,863	-3,188,064	-3,154,210
	Southwest Health System, Inc.		-2,012,738	-1,145,759	-2,773,258	-1,659,591	2,312,250
	Spanish Peaks Regional Health Center	948,652	-2,313,495	3,814,953	-1,762,940	-655,851	-1,990,690
	St. Vincent Health	-3,545,510	-716,556			-9,853,608	-625,414
	UCHealth Broomfield Hospital	-22,754,003	-10,372,802	-7,520,789	-7,858,480	-10,609,837	-2,998,096
	UCHealth Grandview Hospital	-3,318,833	-7,786,479	-5,319,304	-5,258,442	-7,369,673	-2,405,041
	UCHealth Pikes Peak Regional Hospital	-3,753,905	-715,254	-291,389	-551,910	2,465,937	8,115,700
	Weisbrod Memorial County Hospital	-190,016	-142,281	-371,600	97,163	-760,255	-2,138,747
	Wray Hospital	-1,809,979	-134,664	1,427,948	1,734,644	-277,074	-918,967
	Yuma District Hospital			-674,526	-2,720,162	-3,735,508	-2,179,034
	Total	**-25,515,749**	**-11,459,999**	**58,779,763**	**-24,311,143**	**-56,196,577**	**12,512,578**
Grand Total		**1,915,799,659**	**1,293,685,253**	**1,967,189,401**	**978,219,348**	**752,848,880**	**859,990,528**

Appendix E: Detailed Dataset by Hospital

Total Operating Income DOI Region

DOI Region	Hospital Name	Year 2019	2020	2021	2022	2023	2024
Boulder	AdventHealth Avista	19,643,886	19,960,322	39,106,160	21,747,071	33,839,494	19,710,947
	CommonSpirit - Longmont United Hospital	-5,108,584	7,607,927	2,240,144	-13,826,800	-18,589,949	-32,892,647
	Foothills Hospital	-1,660,162	-6,896,961	7,578,259	-6,885,128	39,536	3,574,301
	Intermountain Health Good Samaritan Hos..	24,220,180	31,547,620	47,931,857	-18,679,223	-24,999,756	-18,851,519
	UCHealth Longs Peak Hospital	-30,462,071	-22,102,112	1,347,257	-3,935,412	-9,028,393	3,393,531
	Total	**6,633,249**	**30,116,796**	**98,203,676**	**-21,579,492**	**-18,739,068**	**-25,065,387**
Colorado Springs	Children's Hospital Colorado Springs	-14,240,723	-3,131,068	9,837,864	-19,141,787	-28,044,408	-12,103,952
	CommonSpirit - Penrose Hospital	70,020,574	112,336,758	93,499,655	74,962,547	70,388,738	-8,450
	CommonSpirit - St. Francis Hospital – Interq..						-25,678,658
	UCHealth Grandview Hospital	-3,318,833	-7,786,479	-5,319,304	-5,258,442	-7,369,673	-2,405,041
	UCHealth Memorial Hospital Central	81,369,003	31,686,358	83,554,368	20,752,272	17,080,530	52,202,411
	UCHealth Pikes Peak Regional Hospital	-3,753,905	-715,254	-291,389	-551,910	2,465,937	8,115,700
	Total	**130,076,116**	**132,390,314**	**181,281,194**	**70,762,680**	**54,521,124**	**20,122,010**
Denver	AdventHealth Castle Rock	7,161,029	8,087,786	6,875,759	12,665,024	13,405,807	10,180,600
	AdventHealth Littleton	39,187,073	16,095,300	27,025,158	6,180,130	6,676,731	-12,720,664
	AdventHealth Parker	51,653,512	51,620,922	70,435,148	51,889,446	69,242,587	51,228,594
	AdventHealth Porter	-11,925,199	-30,335,868	-14,288,478	-19,680,582	-28,396,297	-55,597,196
	Children's Hospital Colorado	107,313,435	42,277,890	86,295,514	106,519,859	33,883,214	72,716,314
	CommonSpirit - OrthoColorado Hospital	28,168,396	36,954,605	42,731,507	40,294,720	36,020,753	38,696,907
	CommonSpirit - St. Anthony Hospital	43,488,760	26,947,733	69,456,224	48,273,724	11,010,207	-7,676,011
	CommonSpirit - St. Anthony North Hospital	17,517,574	28,961,945	42,813,161	34,952,884	40,624,928	10,049,637
	Denver Health	37,954,050	-16,187,948	-22,710,547	-37,789,548	-17,598,447	-20,538,454
	HCA HealthONE Aurora	53,240,000	30,084,000	53,593,000	30,532,000	13,049,000	14,819,000
	HCA HealthONE Mountain Ridge	17,893,000	30,561,000	24,981,000	7,192,000	-7,175,000	12,047,000
	HCA HealthONE Presbyterian St. Luke's	163,838,000	158,185,000	159,307,000	185,378,000	143,592,000	152,917,000
	HCA HealthONE Rose	76,975,000	62,669,000	73,155,000	61,075,000	62,029,000	61,082,000
	HCA HealthONE Sky Ridge	169,314,000	149,703,000	161,109,000	136,391,000	110,016,000	123,834,000
	HCA HealthONE Swedish	161,989,000	146,448,000	169,680,000	124,332,000	106,633,000	120,569,000
	Intermountain Health Lutheran Hospital	-2,623,253	-7,930,929	-107,725,678	-66,037,298	-91,244,115	-93,635,125
	Intermountain Health Platte Valley Hospital	7,952,089	-3,210,236	9,606,497	-14,569,127	-12,516,108	-2,477,091
	Intermountain Health Saint Joseph Hospital	43,472,112	31,794,412	68,194,634	-32,283,792	-59,096,530	-22,695,304
	National Jewish Health	-8,966,316	-7,182,000	6,938,000	-10,297,000	-17,116,000	-4,090,999
	UCHealth Broomfield Hospital	-22,754,003	-10,372,802	-7,520,789	-7,858,480	-10,609,837	-2,998,096
	UCHealth Highlands Ranch Hospital	-34,707,998	-82,198,225	-34,702,447	-24,124,201	-10,847,684	-961,661
	UCHealth University of Colorado Hospital	331,655,901	193,267,576	286,443,963	201,768,549	243,577,992	269,897,169
	Total	**1,277,796,164**	**856,240,161**	**1,171,692,624**	**834,804,308**	**635,161,201**	**714,646,620**
East	Arkansas Valley Regional Medical Center		-2,638,826	158,992	-4,738,509	-1,658,031	-4,128,408
	Banner Health East Morgan County Hospital	2,705,545	2,581,207	4,111,539	2,682,129	3,513,689	2,161,189
	Banner Health Sterling Regional MedCenter	8,465,132	10,643,163	8,392,743	3,766,378	4,111,061	5,895,802
	CommonSpirit - St. Elizabeth Hospital	6,849,226	10,863,131			-3,663,752	-6,415,824
	CommonSpirit - St. Thomas More Hospital	6,099,139	15,467,006	22,865,393	24,457,745	25,345,945	17,792,033
	Conejos County Hospital	192,802	697,046	2,502,569	2,163,739	1,324,520	3,263,874
	Haxtun Health		2,061,912	2,626,197	301,307	-764,909	-485,201
	Heart of the Rockies Regional Medical Center	7,603,530	1,331,984	9,151,266	11,621,664	10,149,237	14,920,669
	Keefe Memorial Health Service District	2,918,185	-785,324	-1,469,211	-3,566,770	-3,686,477	-3,763,254
	Kit Carson County Memorial Hospital		-999,422	2,016,507	-1,730,482	2,460,438	1,579,952
	Lincoln Health	-1,575,973	-3,455,050	-1,279,138	-2,679,982	-3,354,834	-6,215,485
	Melissa Memorial Hospital	-1,438,218	-1,419,385	-974,710	-249,910	-1,621,630	-605,286
	Mt. San Rafael Hospital	2,673,309	11,470,438	-2,381,738	-1,939,091	411,038	-564,544
	Prowers Medical Center	253,150	23,649	482,520	-577,487	-1,623,186	-635,595
	Rio Grande Hospital	1,019,211	872,692	-90,775	-660,679	-2,158,250	-2,437,023
	San Luis Valley Health Regional Medical Cen..	2,980,485	-1,075,550	5,562,516	1,522,216	-194,683	-1,349,216
	Sedgwick County Health Center	1,139,905	2,145,804	1,400,338	-12,415	-2,313,940	831,481
	Southeast Colorado Hospital District	-1,088,030	385,507	1,928,265	-2,125,863	-3,188,064	-3,154,210
	Spanish Peaks Regional Health Center	948,652	-2,313,495	3,814,953	-1,762,940	-655,851	-1,990,690
	Weisbrod Memorial County Hospital	-190,016	-142,281	-371,600	97,163	-760,255	-2,138,747
	Wray Hospital	-1,809,979	-134,664	1,427,948	1,734,644	-277,074	-918,967
	Yuma District Hospital			-674,526	-2,720,162	-3,735,508	-2,179,034
	Total	**37,746,055**	**45,579,543**	**59,200,049**	**25,582,695**	**17,659,484**	**9,463,516**
Ft. Collins	Banner Health Fort Collins Medical Center	43,372	3,499,681	52,544	-722,958	7,267,832	1,296,889
	Banner Health McKee Medical Center	18,031,266	16,549,321	-3,384,173	-9,787,276	430,280	-17,306,966
	Estes Park Health	-3,622,726	-4,049,941	-5,279,019	-11,668,512	-6,327,583	-4,140,511
	UCHealth Medical Center of the Rockies	119,195,512	62,328,269	83,479,415	41,331,381	23,588,506	45,042,112
	UCHealth Poudre Valley Hospital	149,952,660	84,506,376	104,014,286	62,223,019	63,069,377	85,267,864
	Total	**283,600,084**	**162,833,707**	**178,883,053**	**81,375,654**	**88,028,412**	**110,159,388**
Grand Junction	Community Hospital	12,949,809	29,345,666	15,527,465	-282,940	3,491,745	5,221,364
	Family Health West	11,895,031	6,074,761	10,759,899	-953,629	749,740	2,606,875
	Intermountain Health St. Mary's Regional H..	19,693,074	23,024,399	48,832,403	-17,121,018	-27,739,868	-732,573
	Total	**44,537,914**	**58,444,826**	**75,119,767**	**-18,357,587**	**-23,498,383**	**7,095,666**
Greeley	Banner Health Banner North Colorado Medi..	35,544,329	9,663,921	-19,616,401	-25,440,613	8,551,619	-12,360,821
	UCHealth Greeley Hospital		-48,907,001	-13,053,958	-2,233,727	-13,646,108	-2,075,325
	Total	**35,544,329**	**-39,243,079**	**-32,670,359**	**-27,674,340**	**-5,094,489**	**-14,436,146**
Pueblo	CommonSpirit - St. Mary-Corwin Hospital	-9,071,285	-5,043,637	-2,387,576	-5,518,261	-7,772,741	-11,093,872
	UCHealth Parkview Medical Center	11,514,236	-5,151,935	28,039,950	-33,849,504	-20,571,492	222,978
	Total	**2,442,950**	**-10,195,573**	**25,652,374**	**-39,367,765**	**-28,344,233**	**-10,870,894**
West	Animas Surgical Hospital	2,514,302	4,787,008	6,821,753	8,845,576	6,095,938	8,717,853
	Aspen Valley Hospital	-12,171,354	-7,130,100	6,018,447	11,120,200	-7,710,260	-415,231
	CommonSpirit - Mercy Hospital	35,567,289	46,078,635	59,218,609	49,252,010	44,528,050	6,411,560
	CommonSpirit - St. Anthony Summit Hospital	41,953,635	43,025,564	46,120,565	52,751,328	48,632,962	41,489,028
	Delta Health	-4,338,499	-11,821,994	33,070,979	-6,478,857	-4,359,725	-6,349,482
	Grand River Health	-3,136,658	-8,226,749	-20,599,114	-21,683,935	-20,809,780	-10,616,947
	Gunnison Valley Health	8,758,272	4,003,496	5,489,595	2,532,792	288,859	-2,280,582
	Memorial Regional Health		-3,709,214	163,834	-493,899	2,381,972	6,560,380
	Middle Park Health			4,069,623	561,333	2,319,210	2,138,444
	Montrose Regional Health	8,872,556	11,625,937	14,348,070	7,084,618	-4,415,423	9,181,416
	Pagosa Springs Medical Center	-682,666	-2,279,541	8,757,564	-3,540,124	-1,499,402	-2,581,060
	Pioneers Medical Center	-3,938,983	-4,103,827	854,576	627,378	-13,237,434	-3,209,963
	Rangely District Hospital	-10,752,117	-7,331,706	-4,628,231	-6,256,754	-3,090,816	-3,100,525
	Southwest Health System, Inc.		-2,012,738	-1,145,759	-2,773,258	-1,659,591	2,312,250
	St. Vincent Health	-3,545,510	-716,556			-9,853,608	-625,414
	UCHealth Yampa Valley Medical Center	2,595,411	3,391,109	13,106,097	4,731,605	3,650,869	8,960,046
	Vail Health Hospital	16,230,883	-17,127,361	9,656,864	-34,355,122	-29,272,299	-28,807,425
	Valley View Hospital	19,496,237	9,066,595	28,503,550	10,748,304	21,165,310	21,091,407
	Total	**97,422,798**	**57,518,558**	**209,827,023**	**72,673,195**	**33,154,832**	**48,875,755**
Grand Total		**1,915,799,659**	**1,293,685,253**	**1,967,189,401**	**978,219,348**	**752,848,880**	**859,990,528**

Appendix E: Detailed Dataset by Hospital

Total Operating Margin Peer Group

Peer Group	Hospital Name	Year 2019	2020	2021	2022	2023	2024
Large	AdventHealth Avista	12.2%	12.2%	20.4%	11.3%	15.4%	8.0%
	AdventHealth Littleton	12.5%	5.1%	8.3%	1.8%	1.8%	-3.1%
	AdventHealth Parker	16.4%	15.2%	19.0%	13.7%	17.1%	11.4%
	AdventHealth Porter	-3.9%	-10.4%	-4.2%	-5.5%	-7.9%	-13.2%
	Banner Health Banner North Colorado Medi..	9.2%	2.8%	-5.6%	-7.5%	2.4%	-3.5%
	Banner Health McKee Medical Center	12.9%	11.7%	-2.5%	-8.9%	0.4%	-17.5%
	Children's Hospital Colorado	8.5%	3.4%	6.2%	6.7%	2.0%	4.1%
	Children's Hospital Colorado Springs		-1.8%	5.1%	-8.6%	-11.3%	-4.7%
	CommonSpirit - Longmont United Hospital	-3.4%	4.9%	1.6%	-10.1%	-15.6%	-30.2%
	CommonSpirit - Penrose Hospital	9.5%	13.5%	10.6%	8.2%	7.5%	0.0%
	CommonSpirit - St. Anthony Hospital	10.0%	6.1%	13.8%	9.0%	2.1%	-1.3%
	CommonSpirit - St. Mary-Corwin Hospital	-7.0%	-3.7%	-1.7%	-3.7%	-5.8%	-7.3%
	Denver Health	3.4%	-1.5%	-1.9%	-2.9%	-1.3%	-1.4%
	Foothills Hospital	-0.5%	-1.9%	1.9%	-1.6%	0.0%	0.8%
	HCA HealthONE Aurora	12.6%	7.4%	11.1%	6.4%	2.7%	3.1%
	HCA HealthONE Mountain Ridge	9.2%	14.6%	11.7%	3.7%	-3.7%	5.5%
	HCA HealthONE Presbyterian St. Luke's	25.6%	24.8%	24.4%	25.9%	20.7%	21.5%
	HCA HealthONE Rose	21.5%	18.1%	19.4%	16.1%	16.2%	15.5%
	HCA HealthONE Sky Ridge	31.3%	28.4%	28.1%	23.8%	18.9%	20.0%
	HCA HealthONE Swedish	24.3%	22.5%	23.5%	17.8%	14.9%	15.3%
	Intermountain Health Good Samaritan Hos..	8.2%	10.1%	14.0%	-5.6%	-7.4%	-5.2%
	Intermountain Health Lutheran Hospital	-0.8%	-2.1%	-25.2%	-15.2%	-20.9%	-20.4%
	Intermountain Health Saint Joseph Hospital	7.6%	5.3%	10.7%	-5.2%	-9.4%	-3.4%
	Intermountain Health St. Mary's Regional H..	4.7%	5.1%	9.7%	-3.3%	-5.1%	-0.1%
	UCHealth Medical Center of the Rockies	20.8%	12.3%	15.5%	7.6%	4.1%	7.4%
	UCHealth Memorial Hospital Central	8.8%	3.5%	8.3%	1.9%	1.4%	4.1%
	UCHealth Parkview Medical Center	2.8%	-1.1%	5.4%	-6.4%	-4.9%	0.0%
	UCHealth Poudre Valley Hospital	21.7%	13.2%	15.1%	8.5%	8.2%	10.6%
	UCHealth University of Colorado Hospital	15.5%	9.2%	12.1%	8.0%	8.5%	8.6%
	Total	**293.5%**	**226.9%**	**254.6%**	**85.7%**	**51.1%**	**24.5%**
Medium	AdventHealth Castle Rock	5.8%	6.2%	4.8%	7.4%	7.2%	4.6%
	Children's Hospital Colorado Springs	-18.1%					
	CommonSpirit - Mercy Hospital	14.4%	17.3%	20.9%	16.1%	14.5%	2.0%
	CommonSpirit - OrthoColorado Hospital	30.0%	36.9%	37.2%	34.5%	32.8%	30.1%
	CommonSpirit - St. Anthony North Hospital	8.5%	12.7%	16.1%	12.3%	13.6%	3.2%
	CommonSpirit - St. Anthony Summit Hospital	33.6%	33.9%	34.5%	32.9%	30.2%	24.4%
	CommonSpirit - St. Elizabeth Hospital	16.2%	27.5%			-8.6%	-13.2%
	CommonSpirit - St. Francis Hospital – Interq..						-188.4%
	Community Hospital	7.2%	14.1%	7.2%	-0.1%	1.4%	1.8%
	Delta Health	-5.1%	-14.7%	36.6%	-6.9%	-4.2%	-6.1%
	Intermountain Health Platte Valley Hospital	5.8%	-2.2%	6.1%	-8.7%	-7.0%	-1.2%
	Montrose Regional Health	7.0%	8.5%	9.6%	4.6%	-3.1%	4.4%
	San Luis Valley Health Regional Medical Cen..	3.2%	-1.2%	5.3%	1.4%	-0.2%	-1.2%
	UCHealth Greeley Hospital		-49.4%	-9.0%	-1.3%	-7.5%	-0.9%
	UCHealth Highlands Ranch Hospital	-6414.4%	-76.8%	-18.9%	-10.2%	-4.2%	-0.3%
	UCHealth Longs Peak Hospital	-32.8%	-18.7%	0.9%	-2.4%	-4.5%	1.5%
	UCHealth Yampa Valley Medical Center	2.5%	3.2%	11.2%	4.0%	2.8%	6.4%
	Vail Health Hospital	7.5%	-8.2%	4.0%	-14.3%	-10.7%	-10.2%
	Valley View Hospital	7.6%	3.5%	9.5%	3.5%	6.1%	5.8%
	Total	**-6321.3%**	**-7.3%**	**175.9%**	**73.0%**	**58.8%**	**-137.4%**
Small	Animas Surgical Hospital	7.3%	12.7%	16.2%	18.1%	13.3%	17.6%
	Arkansas Valley Regional Medical Center		-7.3%	0.5%	-16.5%	-4.4%	-11.2%
	Aspen Valley Hospital	-12.8%	-7.7%	5.6%	8.4%	-5.6%	-0.3%
	Banner Health East Morgan County Hospital	7.8%	7.0%	10.2%	6.5%	8.1%	5.1%
	Banner Health Fort Collins Medical Center	0.1%	7.0%	0.1%	-1.4%	11.4%	2.1%
	Banner Health Sterling Regional MedCenter	14.3%	16.6%	13.2%	6.3%	6.6%	9.3%
	CommonSpirit - St. Thomas More Hospital	8.4%	18.2%	23.5%	23.9%	25.0%	16.7%
	Conejos County Hospital	1.8%	6.0%	19.9%	14.7%	9.1%	18.7%
	Estes Park Health	-7.4%	-7.8%	-10.2%	-22.1%	-11.1%	-7.1%
	Family Health West	20.4%	11.0%	16.8%	-1.2%	0.9%	3.1%
	Grand River Health	-5.6%	-15.7%	-25.1%	-24.2%	-22.0%	-9.6%
	Gunnison Valley Health	16.2%	7.2%	8.8%	4.0%	0.4%	-2.8%
	Haxtun Health		16.2%	17.4%	2.2%	-5.4%	-3.1%
	Heart of the Rockies Regional Medical Center	9.1%	1.5%	8.6%	9.5%	7.5%	9.5%
	Keefe Memorial Health Service District	41.7%	-12.9%	-19.2%	-42.8%	-37.2%	-29.3%
	Kit Carson County Memorial Hospital		-5.7%	9.1%	-8.5%	10.2%	6.2%
	Lincoln Health	-9.1%	-21.3%	-5.7%	-11.5%	-12.3%	-24.6%
	Melissa Memorial Hospital	-8.6%	-7.9%	-4.7%	-1.0%	-6.9%	-2.1%
	Memorial Regional Health		-6.2%	0.3%	-0.8%	3.4%	7.9%
	Middle Park Health			9.2%	1.1%	4.3%	3.5%
	Mt. San Rafael Hospital	7.3%	24.2%	-6.8%	-4.9%	1.0%	-1.3%
	National Jewish Health	-3.3%	-2.4%	2.0%	-3.1%	-5.0%	-1.1%
	Pagosa Springs Medical Center	-2.0%	-6.7%	18.3%	-9.4%	-3.6%	-6.0%
	Pioneers Medical Center	-16.5%	-13.0%	2.0%	1.3%	-32.6%	-5.2%
	Prowers Medical Center	0.8%	0.1%	1.4%	-1.5%	-3.6%	-1.3%
	Rangely District Hospital	-185.0%	-73.2%	-31.3%	-42.0%	-16.6%	-15.1%
	Rio Grande Hospital	4.2%	3.7%	-0.4%	-2.4%	-7.3%	-7.4%
	Sedgwick County Health Center	8.7%	14.5%	9.0%	-0.1%	-16.8%	4.6%
	Southeast Colorado Hospital District	-6.4%	2.0%	8.2%	-10.5%	-15.9%	-16.1%
	Southwest Health System, Inc.		-3.1%	-1.6%	-3.7%	-2.1%	2.8%
	Spanish Peaks Regional Health Center	5.3%	-16.0%	17.2%	-8.8%	-2.4%	-7.5%
	St. Vincent Health	-46.2%	-5.8%			-72.1%	-2.9%
	UCHealth Broomfield Hospital	-98.5%	-27.3%	-14.9%	-13.4%	-16.5%	-4.3%
	UCHealth Grandview Hospital	-9.3%	-21.1%	-12.3%	-10.9%	-15.5%	-4.6%
	UCHealth Pikes Peak Regional Hospital	-19.4%	-3.3%	-1.1%	-2.2%	7.9%	20.8%
	Weisbrod Memorial County Hospital	-2.4%	-1.6%	-3.8%	0.9%	-7.6%	-23.2%
	Wray Hospital	-8.2%	-0.6%	4.6%	5.0%	-0.8%	-2.3%
	Yuma District Hospital			-3.5%	-12.3%	-16.9%	-8.7%
	Total	**-287.0%**	**-118.9%**	**81.2%**	**-153.0%**	**-231.3%**	**-69.5%**

Appendix E: Detailed Dataset by Hospital

Total Operating Margin DOI Region

DOI Region	Hospital Name	Year 2019	2020	2021	2022	2023	2024
Boulder	AdventHealth Avista	12.2%	12.2%	20.4%	11.3%	15.4%	8.0%
	CommonSpirit - Longmont United Hospital	-3.4%	4.9%	1.6%	-10.1%	-15.6%	-30.2%
	Foothills Hospital	-0.5%	-1.9%	1.9%	-1.6%	0.0%	0.8%
	Intermountain Health Good Samaritan Hos..	8.2%	10.1%	14.0%	-5.6%	-7.4%	-5.2%
	UCHealth Longs Peak Hospital	-32.8%	-18.7%	0.9%	-2.4%	-4.5%	1.5%
	Total	**-16.3%**	**6.5%**	**38.7%**	**-8.5%**	**-12.1%**	**-25.2%**
Colorado Springs	Children's Hospital Colorado Springs	-18.1%	-1.8%	5.1%	-8.6%	-11.3%	-4.7%
	CommonSpirit - Penrose Hospital	9.5%	13.5%	10.6%	8.2%	7.5%	0.0%
	CommonSpirit - St. Francis Hospital – Interq..						-188.4%
	UCHealth Grandview Hospital	-9.3%	-21.1%	-12.3%	-10.9%	-15.5%	-4.6%
	UCHealth Memorial Hospital Central	8.8%	3.5%	8.3%	1.9%	1.4%	4.1%
	UCHealth Pikes Peak Regional Hospital	-19.4%	-3.3%	-1.1%	-2.2%	7.9%	20.8%
	Total	**-28.5%**	**-9.2%**	**10.7%**	**-11.6%**	**-9.9%**	**-172.9%**
Denver	AdventHealth Castle Rock	5.8%	6.2%	4.8%	7.4%	7.2%	4.6%
	AdventHealth Littleton	12.5%	5.1%	8.3%	1.8%	1.8%	-3.1%
	AdventHealth Parker	16.4%	15.2%	19.0%	13.7%	17.1%	11.4%
	AdventHealth Porter	-3.9%	-10.4%	-4.2%	-5.5%	-7.9%	-13.2%
	Children's Hospital Colorado	8.5%	3.4%	6.2%	6.7%	2.0%	4.1%
	CommonSpirit - OrthoColorado Hospital	30.0%	36.9%	37.2%	34.5%	32.8%	30.1%
	CommonSpirit - St. Anthony Hospital	10.0%	6.1%	13.8%	9.0%	2.1%	-1.3%
	CommonSpirit - St. Anthony North Hospital	8.5%	12.7%	16.1%	12.3%	13.6%	3.2%
	Denver Health	3.4%	-1.5%	-1.9%	-2.9%	-1.3%	-1.4%
	HCA HealthONE Aurora	12.6%	7.4%	11.1%	6.4%	2.7%	3.1%
	HCA HealthONE Mountain Ridge	9.2%	14.6%	11.7%	3.7%	-3.7%	5.5%
	HCA HealthONE Presbyterian St. Luke's	25.6%	24.8%	24.4%	25.9%	20.7%	21.5%
	HCA HealthONE Rose	21.5%	18.1%	19.4%	16.1%	16.2%	15.5%
	HCA HealthONE Sky Ridge	31.3%	28.4%	28.1%	23.8%	18.9%	20.0%
	HCA HealthONE Swedish	24.3%	22.5%	23.5%	17.8%	14.9%	15.3%
	Intermountain Health Lutheran Hospital	-0.8%	-2.1%	-25.2%	-15.2%	-20.9%	-20.4%
	Intermountain Health Platte Valley Hospital	5.8%	-2.2%	6.1%	-8.7%	-7.0%	-1.2%
	Intermountain Health Saint Joseph Hospital	7.6%	5.3%	10.7%	-5.2%	-9.4%	-3.4%
	National Jewish Health	-3.3%	-2.4%	2.0%	-3.1%	-5.0%	-1.1%
	UCHealth Broomfield Hospital	-98.5%	-27.3%	-14.9%	-13.4%	-16.5%	-4.3%
	UCHealth Highlands Ranch Hospital	-6414.4%	-76.8%	-18.9%	-10.2%	-4.2%	-0.3%
	UCHealth University of Colorado Hospital	15.5%	9.2%	12.1%	8.0%	8.5%	8.6%
	Total	**-6272.5%**	**93.2%**	**189.3%**	**122.9%**	**82.7%**	**93.1%**
East	Arkansas Valley Regional Medical Center		-7.3%	0.5%	-16.5%	-4.4%	-11.2%
	Banner Health East Morgan County Hospital	7.8%	7.0%	10.2%	6.5%	8.1%	5.1%
	Banner Health Sterling Regional MedCenter	14.3%	16.6%	13.2%	6.3%	6.6%	9.3%
	CommonSpirit - St. Elizabeth Hospital	16.2%	27.5%			-8.6%	-13.2%
	CommonSpirit - St. Thomas More Hospital	8.4%	18.2%	23.5%	23.9%	25.0%	16.7%
	Conejos County Hospital	1.8%	6.0%	19.9%	14.7%	9.1%	18.7%
	Haxtun Health		16.2%	17.4%	2.2%	-5.4%	-3.1%
	Heart of the Rockies Regional Medical Center	9.1%	1.5%	8.6%	9.5%	7.5%	9.5%
	Keefe Memorial Health Service District	41.7%	-12.9%	-19.2%	-42.8%	-37.2%	-29.3%
	Kit Carson County Memorial Hospital		-5.7%	9.1%	-8.5%	10.2%	6.2%
	Lincoln Health	-9.1%	-21.3%	-5.7%	-11.5%	-12.3%	-24.6%
	Melissa Memorial Hospital	-8.6%	-7.9%	-4.7%	-1.0%	-6.9%	-2.1%
	Mt. San Rafael Hospital	7.3%	24.2%	-6.8%	-4.9%	1.0%	-1.3%
	Prowers Medical Center	0.8%	0.1%	1.4%	-1.5%	-3.6%	-1.3%
	Rio Grande Hospital	4.2%	3.7%	-0.4%	-2.4%	-7.3%	-7.4%
	San Luis Valley Health Regional Medical Cen..	3.2%	-1.2%	5.3%	1.4%	-0.2%	-1.2%
	Sedgwick County Health Center	8.7%	14.5%	9.0%	-0.1%	-16.8%	4.6%
	Southeast Colorado Hospital District	-6.4%	2.0%	8.2%	-10.5%	-15.9%	-16.1%
	Spanish Peaks Regional Health Center	5.3%	-16.0%	17.2%	-8.8%	-2.4%	-7.5%
	Weisbrod Memorial County Hospital	-2.4%	-1.6%	-3.8%	0.9%	-7.6%	-23.2%
	Wray Hospital	-8.2%	-0.6%	4.6%	5.0%	-0.8%	-2.3%
	Yuma District Hospital			-3.5%	-12.3%	-16.9%	-8.7%
	Total	**94.2%**	**62.8%**	**103.9%**	**-50.3%**	**-79.0%**	**-82.6%**
Ft. Collins	Banner Health Fort Collins Medical Center	0.1%	7.0%	0.1%	-1.4%	11.4%	2.1%
	Banner Health McKee Medical Center	12.9%	11.7%	-2.5%	-8.9%	0.4%	-17.5%
	Estes Park Health	-7.4%	-7.8%	-10.2%	-22.1%	-11.1%	-7.1%
	UCHealth Medical Center of the Rockies	20.8%	12.3%	15.5%	7.6%	4.1%	7.4%
	UCHealth Poudre Valley Hospital	21.7%	13.2%	15.1%	8.5%	8.2%	10.6%
	Total	**48.1%**	**36.4%**	**18.0%**	**-16.3%**	**12.9%**	**-4.4%**
Grand Junction	Community Hospital	7.2%	14.1%	7.2%	-0.1%	1.4%	1.8%
	Family Health West	20.4%	11.0%	16.8%	-1.2%	0.9%	3.1%
	Intermountain Health St. Mary's Regional H..	4.7%	5.1%	9.7%	-3.3%	-5.1%	-0.1%
	Total	**32.3%**	**30.3%**	**33.7%**	**-4.6%**	**-2.8%**	**4.8%**
Greeley	Banner Health Banner North Colorado Medi..	9.2%	2.8%	-5.6%	-7.5%	2.4%	-3.5%
	UCHealth Greeley Hospital		-49.4%	-9.0%	-1.3%	-7.5%	-0.9%
	Total	**9.2%**	**-46.5%**	**-14.6%**	**-8.8%**	**-5.1%**	**-4.5%**
Pueblo	CommonSpirit - St. Mary-Corwin Hospital	-7.0%	-3.7%	-1.7%	-3.7%	-5.8%	-7.3%
	UCHealth Parkview Medical Center	2.8%	-1.1%	5.4%	-6.4%	-4.9%	0.0%
	Total	**-4.2%**	**-4.8%**	**3.7%**	**-10.1%**	**-10.7%**	**-7.2%**
West	Animas Surgical Hospital	7.3%	12.7%	16.2%	18.1%	13.3%	17.6%
	Aspen Valley Hospital	-12.8%	-7.7%	5.6%	8.4%	-5.6%	-0.3%
	CommonSpirit - Mercy Hospital	14.4%	17.3%	20.9%	16.1%	14.5%	2.0%
	CommonSpirit - St. Anthony Summit Hospital	33.6%	33.9%	34.5%	32.9%	30.2%	24.4%
	Delta Health	-5.1%	-14.7%	36.6%	-6.9%	-4.2%	-6.1%
	Grand River Health	-5.6%	-15.7%	-25.1%	-24.2%	-22.0%	-9.6%
	Gunnison Valley Health	16.2%	7.2%	8.8%	4.0%	0.4%	-2.8%
	Memorial Regional Health		-6.2%	0.3%	-0.8%	3.4%	7.9%
	Middle Park Health			9.2%	1.1%	4.3%	3.5%
	Montrose Regional Health	7.0%	8.5%	9.6%	4.6%	-3.1%	4.4%
	Pagosa Springs Medical Center	-2.0%	-6.7%	18.3%	-9.4%	-3.6%	-6.0%
	Pioneers Medical Center	-16.5%	-13.0%	2.0%	1.3%	-32.6%	-5.2%
	Rangely District Hospital	-185.0%	-73.2%	-31.3%	-42.0%	-16.6%	-15.1%
	Southwest Health System, Inc.		-3.1%	-1.6%	-3.7%	-2.1%	2.8%
	St. Vincent Health	-46.2%	-5.8%			-72.1%	-2.9%
	UCHealth Yampa Valley Medical Center	2.5%	3.2%	11.2%	4.0%	2.8%	6.4%
	Vail Health Hospital	7.5%	-8.2%	4.0%	-14.3%	-10.7%	-10.2%
	Valley View Hospital	7.6%	3.5%	9.5%	3.5%	6.1%	5.8%
	Total	**-177.1%**	**-67.9%**	**128.2%**	**-7.1%**	**-97.5%**	**16.6%**

Appendix E: Detailed Dataset by Hospital

Total Net Income Peer Group

Peer Group	Hospital Name	Year 2019	2020	2021	2022	2023	2024
Large	AdventHealth Avista	19,407,390	19,533,978	39,274,973	21,833,039	33,998,015	19,740,677
	AdventHealth Littleton	38,512,560	16,888,346	27,164,121	6,426,963	7,089,181	-10,952,895
	AdventHealth Parker	51,330,799	51,576,896	70,606,095	52,213,595	69,566,007	51,581,858
	AdventHealth Porter	-13,035,285	-30,425,476	-13,817,527	-18,484,215	-28,248,671	-54,556,975
	Banner Health Banner North Colorado Medi..	35,543,188	9,663,921	-19,616,401	-25,435,276	8,551,619	-12,360,821
	Banner Health McKee Medical Center	18,973,103	16,549,321	-3,384,173	-9,787,276	430,280	-17,306,966
	Children's Hospital Colorado	111,583,691	28,949,163	94,081,038	129,563,142	64,642,504	103,797,677
	Children's Hospital Colorado Springs		-1,592,487	11,668,636	-18,101,294	-27,693,024	-11,708,279
	CommonSpirit - Longmont United Hospital	-3,353,408	8,420,139	5,738,460	-8,430,332	-16,661,802	-25,777,350
	CommonSpirit - Penrose Hospital	69,496,276	112,698,045	91,741,087	76,141,884	71,259,986	13,538,051
	CommonSpirit - St. Anthony Hospital	42,991,755	26,796,554	69,860,815	49,162,108	12,010,179	2,125,698
	CommonSpirit - St. Mary-Corwin Hospital	-11,443,353	-6,641,577	-2,370,919	-5,447,049	-7,687,489	-8,698,301
	Denver Health	68,121,800	95,796,553	10,275,656	-58,124,998	7,905,714	3,312,945
	Foothills Hospital	39,455,680	29,543,573	43,394,741	-56,161,014	39,159,646	39,805,233
	HCA HealthONE Aurora	49,809,000	25,924,000	45,450,000	26,777,000	15,747,000	14,323,000
	HCA HealthONE Mountain Ridge	15,997,000	27,841,000	21,557,000	6,428,000	-5,985,000	11,003,000
	HCA HealthONE Presbyterian St. Luke's	155,132,000	143,365,000	142,625,000	161,990,000	116,452,000	137,559,000
	HCA HealthONE Rose	71,274,000	54,602,000	62,610,000	53,697,000	54,119,000	55,211,000
	HCA HealthONE Sky Ridge	157,650,000	132,379,000	139,975,000	119,140,000	95,559,000	111,278,000
	HCA HealthONE Swedish	150,442,000	129,733,000	146,952,000	109,388,000	92,698,000	108,807,000
	Intermountain Health Good Samaritan Hos..	25,712,379	33,461,450	50,531,036	-16,129,015	-27,493,750	-22,133,589
	Intermountain Health Lutheran Hospital	8,017,875	-409,800	-100,997,477	-66,130,087	-103,221,692	-115,649,340
	Intermountain Health Saint Joseph Hospital	48,404,113	39,661,291	78,829,046	-21,232,437	-49,683,231	-13,968,484
	Intermountain Health St. Mary's Regional H..	33,311,543	40,198,406	67,614,987	308,377	-11,012,457	15,209,926
	UCHealth Medical Center of the Rockies	102,762,330	53,352,512	167,509,008	36,078,949	60,695,107	90,292,446
	UCHealth Memorial Hospital Central	95,182,610	56,323,095	123,800,841	-2,045,965	30,039,425	56,530,806
	UCHealth Parkview Medical Center	18,914,298	-575,935	49,408,278	-32,306,953	-13,463,285	2,443,154
	UCHealth Poudre Valley Hospital	227,072,742	159,266,442	482,237,439	-174,073,778	256,718,140	355,874,389
	UCHealth University of Colorado Hospital	456,035,394	388,289,359	946,637,632	-100,158,277	512,573,773	681,716,694
	Total	**2,083,301,480**	**1,661,167,771**	**2,849,356,393**	**237,100,091**	**1,258,064,175**	**1,581,037,554**
Medium	AdventHealth Castle Rock	6,995,906	8,155,868	6,927,946	12,786,643	13,507,110	10,011,913
	Children's Hospital Colorado Springs	-21,332,722					
	CommonSpirit - Mercy Hospital	34,841,343	45,803,233	59,353,382	49,450,578	45,003,004	11,319,018
	CommonSpirit - OrthoColorado Hospital	28,228,712	36,973,177	42,756,234	40,456,475	36,083,267	40,815,092
	CommonSpirit - St. Anthony North Hospital	11,243,799	28,627,081	42,905,430	35,075,310	40,697,355	14,818,223
	CommonSpirit - St. Anthony Summit Hospital	42,300,237	42,168,222	46,176,070	52,885,086	48,786,976	43,943,538
	CommonSpirit - St. Elizabeth Hospital	6,849,226	10,863,131			-3,663,660	-5,938,825
	CommonSpirit - St. Francis Hospital – Interq..						-25,352,927
	Community Hospital	12,949,809	29,784,300	15,527,465	489,496	6,153,672	7,166,362
	Delta Health	-3,358,059	-4,386,042	37,544,573	-2,498,635	4,474,378	-2,500,664
	Intermountain Health Platte Valley Hospital	12,826,467	1,656,522	13,086,863	-13,912,973	-11,249,705	-3,378,768
	Montrose Regional Health	11,126,450	14,157,044	15,768,640	9,888,112	1,469,230	15,491,956
	San Luis Valley Health Regional Medical Cen..	3,660,258	528,423	6,699,307	809,860	648,158	198,446
	UCHealth Greeley Hospital		-48,937,080	-14,194,373	-2,113,450	-14,522,486	-3,970,751
	UCHealth Highlands Ranch Hospital	-34,838,604	-95,519,733	-20,464,177	-8,234,049	-3,162,887	1,543,733
	UCHealth Longs Peak Hospital	-31,047,613	-15,666,485	192,214	-3,965,002	-9,890,248	1,800,503
	UCHealth Yampa Valley Medical Center	4,123,640	12,343,022	23,368,426	751,986	8,412,221	14,436,181
	Vail Health Hospital	47,579,828	-25,312,028	42,862,646	-87,949,591	-18,213,665	8,127,830
	Valley View Hospital	26,232,521	13,664,215	28,503,550	-24,976,784	55,239,078	51,552,190
	Total	**158,381,198**	**54,902,870**	**347,014,195**	**58,943,062**	**199,771,798**	**180,083,050**
Small	Animas Surgical Hospital	2,514,302	5,370,423	9,706,145	8,845,576	6,095,939	8,717,853
	Arkansas Valley Regional Medical Center		-2,575,802	236,265	61,228	-1,306,493	-3,606,911
	Aspen Valley Hospital	1,229,532	8,146,849	11,410,476	17,572,008	1,772,931	13,334,936
	Banner Health East Morgan County Hospital	2,782,791	2,644,144	4,104,965	2,616,923	3,618,061	2,184,800
	Banner Health Fort Collins Medical Center	43,372	3,499,681	52,544	-722,958	7,267,832	1,296,889
	Banner Health Sterling Regional MedCenter	8,464,624	10,643,163	8,392,743	3,766,378	4,111,061	5,896,002
	CommonSpirit - St. Thomas More Hospital	5,990,713	15,440,711	22,878,944	24,511,162	25,515,120	19,276,084
	Conejos County Hospital	234,851	704,970	2,513,158	2,172,374	1,330,986	3,271,710
	Estes Park Health	-246,317	-34,859	9,716,612	-8,034,788	-1,732,565	514,772
	Family Health West	12,431,956	6,074,761	12,256,797	-369,552	5,449,765	4,489,182
	Grand River Health	6,825,035	7,973,305	1,324,142	-5,034,366	5,398,594	18,109,432
	Gunnison Valley Health	9,860,942	8,634,680	13,011,837	2,177,138	4,491,944	4,630,913
	Haxtun Health		2,061,912	3,927,345	1,683,032	-9,354	4,471,639
	Heart of the Rockies Regional Medical Center	10,311,438	7,145,122	15,254,669	11,256,167	15,091,684	22,291,386
	Keefe Memorial Health Service District	2,918,185	2,687,405	3,001,363	-780,195	-1,009,449	-765,480
	Kit Carson County Memorial Hospital		326,303	6,908,624	-242,496	2,821,857	2,856,540
	Lincoln Health	-35,594	2,295,249	2,063,078	-547,112	-536,586	883,524
	Melissa Memorial Hospital	-19,933	1,572,186	4,514,640	1,265,009	-435,871	746,153
	Memorial Regional Health		1,750,228	5,524,637	228,045	1,419,048	8,675,493
	Middle Park Health			5,122,981	6,125,740	2,319,210	2,138,444
	Mt. San Rafael Hospital	2,813,524	11,688,552	-1,007,932	-31,207	1,263,694	1,277,532
	National Jewish Health	13,012,036	12,349,000	53,695,000	-12,804,000	-15,713,000	3,720,000
	Pagosa Springs Medical Center	1,188,620	2,123,358	8,757,564	-1,383,686	757,167	1,620,952
	Pioneers Medical Center	1,100,543	2,359,148	4,219,990	627,378	-8,335,692	2,814,293
	Prowers Medical Center	863,962	23,649	3,379,420	361,023	-1,672,931	-635,595
	Rangely District Hospital	-6,704,032	2,049,823	3,897,660	1,004,378	3,845,613	5,927,292
	Rio Grande Hospital	2,626,222	2,261,625	6,402,740	2,948,319	661,302	2,448,844
	Sedgwick County Health Center	1,561,367	2,854,400	2,169,054	678,917	-1,560,429	831,481
	Southeast Colorado Hospital District	24,164	1,479,684	3,464,016	-505,337	-1,800,078	-1,579,566
	Southwest Health System, Inc.		793,868	1,291,912	-372,437	612,605	5,153,761
	Spanish Peaks Regional Health Center	1,864,537	1,737,362	3,888,387	-1,675,006	-655,851	-1,990,690
	St. Vincent Health	-3,545,510	2,036,802			-3,286,724	3,518,454
	UCHealth Broomfield Hospital	-23,496,487	-5,459,257	-8,022,851	-7,878,786	-10,559,430	-3,215,533
	UCHealth Grandview Hospital	-3,827,599	-2,200,756	-5,715,406	-7,738,568	-7,572,880	-2,862,133
	UCHealth Pikes Peak Regional Hospital	-3,913,678	461,904	-470,413	-149,925	2,331,438	7,950,703
	Weisbrod Memorial County Hospital	758,516	2,575,339	2,269,421	1,076,884	249,744	229,704
	Wray Hospital	-1,334,413	2,894,720	6,691,838	2,291,413	3,349,006	1,085,537
	Yuma District Hospital			1,797,180	-1,540,707	-1,757,206	271,550
	Total	**46,297,669**	**124,389,651**	**228,629,547**	**41,457,966**	**41,830,062**	**145,979,947**
Grand Total		**2,287,980,347**	**1,840,460,292**	**3,425,000,135**	**337,501,119**	**1,499,666,035**	**1,907,100,551**

Appendix E: Detailed Dataset by Hospital

Total Net Income DOI Region

DOI Region	Hospital Name	Year 2019	2020	2021	2022	2023	2024
Boulder	AdventHealth Avista	19,407,390	19,533,978	39,274,973	21,833,039	33,998,015	19,740,677
	CommonSpirit - Longmont United Hospital	-3,353,408	8,420,139	5,738,460	-8,430,332	-16,661,802	-25,777,350
	Foothills Hospital	39,455,680	29,543,573	43,394,741	-56,161,014	39,159,646	39,805,233
	Intermountain Health Good Samaritan Hos..	25,712,379	33,461,450	50,531,036	-16,129,015	-27,493,750	-22,133,589
	UCHealth Longs Peak Hospital	-31,047,613	-15,666,485	192,214	-3,965,002	-9,890,248	1,800,503
	Total	**50,174,428**	**75,292,655**	**139,131,424**	**-62,852,324**	**19,111,861**	**13,435,474**
Colorado Springs	Children's Hospital Colorado Springs	-21,332,722	-1,592,487	11,668,636	-18,101,294	-27,693,024	-11,708,279
	CommonSpirit - Penrose Hospital	69,496,276	112,698,045	91,741,087	76,141,884	71,259,986	13,538,051
	CommonSpirit - St. Francis Hospital – Interq..						-25,352,927
	UCHealth Grandview Hospital	-3,827,599	-2,200,756	-5,715,406	-7,738,568	-7,572,880	-2,862,133
	UCHealth Memorial Hospital Central	95,182,610	56,323,095	123,800,841	-2,045,965	30,039,425	56,530,806
	UCHealth Pikes Peak Regional Hospital	-3,913,678	461,904	-470,413	-149,925	2,331,438	7,950,703
	Total	**135,604,887**	**165,689,801**	**221,024,746**	**48,106,132**	**68,364,945**	**38,096,221**
Denver	AdventHealth Castle Rock	6,995,906	8,155,868	6,927,946	12,786,643	13,507,110	10,011,913
	AdventHealth Littleton	38,512,560	16,888,346	27,164,121	6,426,963	7,089,181	-10,952,895
	AdventHealth Parker	51,330,799	51,576,896	70,606,095	52,213,595	69,566,007	51,581,858
	AdventHealth Porter	-13,035,285	-30,425,476	-13,817,527	-18,484,215	-28,248,671	-54,556,975
	Children's Hospital Colorado	111,583,691	28,949,163	94,081,038	129,563,142	64,642,504	103,797,677
	CommonSpirit - OrthoColorado Hospital	28,228,712	36,973,177	42,756,234	40,456,475	36,083,267	40,815,092
	CommonSpirit - St. Anthony Hospital	42,991,755	26,796,554	69,860,815	49,162,108	12,010,179	2,125,698
	CommonSpirit - St. Anthony North Hospital	11,243,799	28,627,081	42,905,430	35,075,310	40,697,355	14,818,223
	Denver Health	68,121,800	95,796,553	10,275,656	-58,124,998	7,905,714	3,312,945
	HCA HealthONE Aurora	49,809,000	25,924,000	45,450,000	26,777,000	15,747,000	14,323,000
	HCA HealthONE Mountain Ridge	15,997,000	27,841,000	21,557,000	6,428,000	-5,985,000	11,003,000
	HCA HealthONE Presbyterian St. Luke's	155,132,000	143,365,000	142,625,000	161,990,000	116,452,000	137,559,000
	HCA HealthONE Rose	71,274,000	54,602,000	62,610,000	53,697,000	54,119,000	55,211,000
	HCA HealthONE Sky Ridge	157,650,000	132,379,000	139,975,000	119,140,000	95,559,000	111,278,000
	HCA HealthONE Swedish	150,442,000	129,733,000	146,952,000	109,388,000	92,698,000	108,807,000
	Intermountain Health Lutheran Hospital	8,017,875	-409,800	-100,997,477	-66,130,087	-103,221,692	-115,649,340
	Intermountain Health Platte Valley Hospital	12,826,467	1,656,522	13,086,863	-13,912,973	-11,249,705	-3,378,768
	Intermountain Health Saint Joseph Hospital	48,404,113	39,661,291	78,829,046	-21,232,437	-49,683,231	-13,968,484
	National Jewish Health	13,012,036	12,349,000	53,695,000	-12,804,000	-15,713,000	3,720,000
	UCHealth Broomfield Hospital	-23,496,487	-5,459,257	-8,022,851	-7,878,786	-10,559,430	-3,215,533
	UCHealth Highlands Ranch Hospital	-34,838,604	-95,519,733	-20,464,177	-8,234,049	-3,162,887	1,543,733
	UCHealth University of Colorado Hospital	456,035,394	388,289,359	946,637,632	-100,158,277	512,573,773	681,716,694
	Total	**1,426,238,531**	**1,117,749,545**	**1,872,692,845**	**496,144,414**	**910,826,474**	**1,149,902,838**
East	Arkansas Valley Regional Medical Center		-2,575,802	236,265	61,228	-1,306,493	-3,606,911
	Banner Health East Morgan County Hospital	2,782,791	2,644,144	4,104,965	2,616,923	3,618,061	2,184,800
	Banner Health Sterling Regional MedCenter	8,464,624	10,643,163	8,392,743	3,766,378	4,111,061	5,896,002
	CommonSpirit - St. Elizabeth Hospital	6,849,226	10,863,131			-3,663,660	-5,938,825
	CommonSpirit - St. Thomas More Hospital	5,990,713	15,440,711	22,878,944	24,511,162	25,515,120	19,276,084
	Conejos County Hospital	234,851	704,970	2,513,158	2,172,374	1,330,986	3,271,710
	Haxtun Health		2,061,912	3,927,345	1,683,032	-9,354	4,471,639
	Heart of the Rockies Regional Medical Center	10,311,438	7,145,122	15,254,669	11,256,167	15,091,684	22,291,386
	Keefe Memorial Health Service District	2,918,185	2,687,405	3,001,363	-780,195	-1,009,449	-765,480
	Kit Carson County Memorial Hospital		326,303	6,908,624	-242,496	2,821,857	2,856,540
	Lincoln Health	-35,594	2,295,249	2,063,078	-547,112	-536,586	883,524
	Melissa Memorial Hospital	-19,933	1,572,186	4,514,640	1,265,009	-435,871	746,153
	Mt. San Rafael Hospital	2,813,524	11,688,552	-1,007,932	-31,207	1,263,694	1,277,532
	Prowers Medical Center	863,962	23,649	3,379,420	361,023	-1,672,931	-635,595
	Rio Grande Hospital	2,626,222	2,261,625	6,402,740	2,948,319	661,302	2,448,844
	San Luis Valley Health Regional Medical Cen..	3,660,258	528,423	6,699,307	809,860	648,158	198,446
	Sedgwick County Health Center	1,561,367	2,854,400	2,169,054	678,917	-1,560,429	831,481
	Southeast Colorado Hospital District	24,164	1,479,684	3,464,016	-505,337	-1,800,078	-1,579,566
	Spanish Peaks Regional Health Center	1,864,537	1,737,362	3,888,387	-1,675,006	-655,851	-1,990,690
	Weisbrod Memorial County Hospital	758,516	2,575,339	2,269,421	1,076,884	249,744	229,704
	Wray Hospital	-1,334,413	2,894,720	6,691,838	2,291,413	3,349,006	1,085,537
	Yuma District Hospital			1,797,180	-1,540,707	-1,757,206	271,550
	Total	**50,334,439**	**79,852,248**	**109,549,227**	**50,176,629**	**44,252,765**	**53,703,865**
Ft. Collins	Banner Health Fort Collins Medical Center	43,372	3,499,681	52,544	-722,958	7,267,832	1,296,889
	Banner Health McKee Medical Center	18,973,103	16,549,321	-3,384,173	-9,787,276	430,280	-17,306,966
	Estes Park Health	-246,317	-34,859	9,716,612	-8,034,788	-1,732,565	514,772
	UCHealth Medical Center of the Rockies	102,762,330	53,352,512	167,509,008	36,078,949	60,695,107	90,292,446
	UCHealth Poudre Valley Hospital	227,072,742	159,266,442	482,237,439	-174,073,778	256,718,140	355,874,389
	Total	**348,605,230**	**232,633,098**	**656,131,430**	**-156,539,851**	**323,378,794**	**430,671,530**
Grand Junction	Community Hospital	12,949,809	29,784,300	15,527,465	489,496	6,153,672	7,166,362
	Family Health West	12,431,956	6,074,761	12,256,797	-369,552	5,449,765	4,489,182
	Intermountain Health St. Mary's Regional H..	33,311,543	40,198,406	67,614,987	308,377	-11,012,457	15,209,926
	Total	**58,693,308**	**76,057,467**	**95,399,249**	**428,321**	**590,980**	**26,865,470**
Greeley	Banner Health Banner North Colorado Medi..	35,543,188	9,663,921	-19,616,401	-25,435,276	8,551,619	-12,360,821
	UCHealth Greeley Hospital		-48,937,080	-14,194,373	-2,113,450	-14,522,486	-3,970,751
	Total	**35,543,188**	**-39,273,159**	**-33,810,774**	**-27,548,726**	**-5,970,867**	**-16,331,572**
Pueblo	CommonSpirit - St. Mary-Corwin Hospital	-11,443,353	-6,641,577	-2,370,919	-5,447,049	-7,687,489	-8,698,301
	UCHealth Parkview Medical Center	18,914,298	-575,935	49,408,278	-32,306,953	-13,463,285	2,443,154
	Total	**7,470,945**	**-7,217,512**	**47,037,359**	**-37,754,002**	**-21,150,774**	**-6,255,147**
West	Animas Surgical Hospital	2,514,302	5,370,423	9,706,145	8,845,576	6,095,939	8,717,853
	Aspen Valley Hospital	1,229,532	8,146,849	11,410,476	17,572,008	1,772,931	13,334,936
	CommonSpirit - Mercy Hospital	34,841,343	45,803,233	59,353,382	49,450,578	45,003,004	11,319,018
	CommonSpirit - St. Anthony Summit Hospital	42,300,237	42,168,222	46,176,070	52,885,086	48,786,976	43,943,538
	Delta Health	-3,358,059	-4,386,042	37,544,573	-2,498,635	4,474,378	-2,500,664
	Grand River Health	6,825,035	7,973,305	1,324,142	-5,034,366	5,398,594	18,109,432
	Gunnison Valley Health	9,860,942	8,634,680	13,011,837	2,177,138	4,491,944	4,630,913
	Memorial Regional Health		1,750,228	5,524,637	228,045	1,419,048	8,675,493
	Middle Park Health			5,122,981	6,125,740	2,319,210	2,138,444
	Montrose Regional Health	11,126,450	14,157,044	15,768,640	9,888,112	1,469,230	15,491,956
	Pagosa Springs Medical Center	1,188,620	2,123,358	8,757,564	-1,383,686	757,167	1,620,952
	Pioneers Medical Center	1,100,543	2,359,148	4,219,990	627,378	-8,335,692	2,814,293
	Rangely District Hospital	-6,704,032	2,049,823	3,897,660	1,004,378	3,845,613	5,927,292
	Southwest Health System, Inc.		793,868	1,291,912	-372,437	612,605	5,153,761
	St. Vincent Health	-3,545,510	2,036,802			-3,286,724	3,518,454
	UCHealth Yampa Valley Medical Center	4,123,640	12,343,022	23,368,426	751,986	8,412,221	14,436,181
	Vail Health Hospital	47,579,828	-25,312,028	42,862,646	-87,949,591	-18,213,665	8,127,830
	Valley View Hospital	26,232,521	13,664,215	28,503,550	-24,976,784	55,239,078	51,552,190
	Total	**175,315,391**	**139,676,150**	**317,844,631**	**27,340,526**	**160,261,857**	**217,011,872**
Grand Total		**2,287,980,347**	**1,840,460,292**	**3,425,000,135**	**337,501,119**	**1,499,666,035**	**1,907,100,551**

Appendix E: Detailed Dataset by Hospital

Total Profit Margin Peer Group

		Year					
Peer Group	Hospital Name	2019	2020	2021	2022	2023	2024
Large	AdventHealth Avista	12.1%	12.0%	20.5%	11.3%	15.5%	8.0%
	AdventHealth Littleton	12.3%	5.4%	8.3%	1.9%	1.9%	-2.7%
	AdventHealth Parker	16.3%	15.2%	19.0%	13.7%	17.2%	11.5%
	AdventHealth Porter	-4.3%	-10.4%	-4.1%	-5.1%	-7.9%	-12.9%
	Banner Health Banner North Colorado Medi..	9.2%	2.8%	-5.6%	-7.5%	2.4%	-3.5%
	Banner Health McKee Medical Center	13.4%	11.7%	-2.5%	-8.9%	0.4%	-17.5%
	Children's Hospital Colorado	8.7%	2.3%	6.7%	8.0%	3.8%	5.7%
	Children's Hospital Colorado Springs		-0.9%	6.0%	-8.1%	-11.1%	-4.6%
	CommonSpirit - Longmont United Hospital	-2.2%	5.4%	4.0%	-5.9%	-13.7%	-22.2%
	CommonSpirit - Penrose Hospital	9.4%	13.5%	10.5%	8.3%	7.6%	1.5%
	CommonSpirit - St. Anthony Hospital	9.9%	6.1%	13.8%	9.2%	2.3%	0.4%
	CommonSpirit - St. Mary-Corwin Hospital	-9.0%	-4.9%	-1.7%	-3.7%	-5.7%	-5.6%
	Denver Health	6.0%	8.0%	0.8%	-4.5%	0.6%	0.2%
	Foothills Hospital	9.6%	7.5%	9.8%	-12.9%	8.0%	7.8%
	HCA HealthONE Aurora	11.8%	6.4%	9.4%	5.6%	3.2%	3.0%
	HCA HealthONE Mountain Ridge	8.2%	13.3%	10.1%	3.3%	-3.1%	5.1%
	HCA HealthONE Presbyterian St. Luke's	24.3%	22.4%	21.8%	22.6%	16.8%	19.3%
	HCA HealthONE Rose	19.9%	15.8%	16.6%	14.1%	14.1%	14.0%
	HCA HealthONE Sky Ridge	29.2%	25.1%	24.4%	20.8%	16.4%	18.0%
	HCA HealthONE Swedish	22.5%	19.9%	20.3%	15.6%	12.9%	13.8%
	Intermountain Health Good Samaritan Hos..	8.6%	10.6%	14.6%	-4.8%	-8.2%	-6.1%
	Intermountain Health Lutheran Hospital	2.2%	-0.1%	-23.3%	-15.2%	-23.7%	-25.2%
	Intermountain Health Saint Joseph Hospital	8.4%	6.5%	12.1%	-3.3%	-7.8%	-2.1%
	Intermountain Health St. Mary's Regional H..	7.8%	8.6%	12.9%	0.1%	-2.0%	2.5%
	UCHealth Medical Center of the Rockies	18.1%	10.8%	27.0%	6.7%	9.9%	13.7%
	UCHealth Memorial Hospital Central	10.1%	6.0%	11.8%	-0.2%	2.5%	4.4%
	UCHealth Parkview Medical Center	4.5%	-0.1%	9.0%	-6.1%	-3.2%	0.5%
	UCHealth Poudre Valley Hospital	29.6%	22.2%	45.1%	-35.4%	26.7%	33.0%
	UCHealth University of Colorado Hospital	20.0%	16.9%	31.3%	-4.5%	16.4%	19.1%
	Total	**316.7%**	**258.0%**	**328.8%**	**14.9%**	**92.2%**	**78.8%**
Medium	AdventHealth Castle Rock	5.7%	6.3%	4.8%	7.5%	7.3%	4.5%
	Children's Hospital Colorado Springs	-26.8%					
	CommonSpirit - Mercy Hospital	14.2%	17.3%	20.9%	16.2%	14.6%	3.5%
	CommonSpirit - OrthoColorado Hospital	30.0%	36.9%	37.2%	34.6%	32.9%	31.2%
	CommonSpirit - St. Anthony North Hospital	5.6%	12.6%	16.1%	12.4%	13.7%	4.6%
	CommonSpirit - St. Anthony Summit Hospital	33.8%	33.4%	34.5%	33.0%	30.3%	25.4%
	CommonSpirit - St. Elizabeth Hospital	16.2%	27.5%			-8.6%	-12.1%
	CommonSpirit - St. Francis Hospital – Interq..						-181.7%
	Community Hospital	7.2%	14.3%	7.2%	0.2%	2.5%	2.5%
	Delta Health	-3.9%	-5.0%	39.5%	-2.5%	4.0%	-2.3%
	Intermountain Health Platte Valley Hospital	9.0%	1.1%	8.1%	-8.3%	-6.2%	-1.7%
	Montrose Regional Health	8.6%	10.2%	10.4%	6.3%	1.0%	7.2%
	San Luis Valley Health Regional Medical Cen..	4.0%	0.6%	6.3%	0.7%	0.6%	0.2%
	UCHealth Greeley Hospital		-49.4%	-9.8%	-1.2%	-8.0%	-1.8%
	UCHealth Highlands Ranch Hospital	-8477.8%	-101.9%	-10.3%	-3.3%	-1.2%	0.5%
	UCHealth Longs Peak Hospital	-33.6%	-12.6%	0.1%	-2.4%	-5.0%	0.8%
	UCHealth Yampa Valley Medical Center	3.9%	10.7%	18.4%	0.7%	6.3%	9.9%
	Vail Health Hospital	19.2%	-11.7%	15.2%	-36.4%	-6.3%	2.5%
	Valley View Hospital	10.0%	5.2%	9.5%	-8.2%	14.6%	13.1%
	Total	**-8375.1%**	**-4.6%**	**208.2%**	**49.3%**	**92.3%**	**-93.6%**
Small	Animas Surgical Hospital	7.3%	14.0%	21.5%	18.1%	13.3%	17.6%
	Arkansas Valley Regional Medical Center		-7.2%	0.7%		-3.5%	-9.7%
	Aspen Valley Hospital	1.1%	7.3%	9.3%	12.2%	1.2%	7.8%
	Banner Health East Morgan County Hospital	8.0%	7.2%	10.2%	6.3%	8.4%	5.1%
	Banner Health Fort Collins Medical Center	0.1%	7.0%	0.1%	-1.4%	11.4%	2.1%
	Banner Health Sterling Regional MedCenter	14.3%	16.6%	13.2%	6.3%	6.6%	9.3%
	CommonSpirit - St. Thomas More Hospital	8.2%	18.1%	23.5%	24.0%	25.1%	17.9%
	Conejos County Hospital	2.2%	6.1%	19.9%	14.8%	9.1%	18.8%
	Estes Park Health	-0.5%	-0.1%	14.5%	-14.0%	-2.8%	0.8%
	Family Health West	21.1%	11.0%	18.7%	-0.5%	6.2%	5.2%
	Grand River Health	10.4%	11.6%	1.3%	-4.7%	4.5%	12.6%
	Gunnison Valley Health	17.9%	14.4%	18.5%	3.4%	5.9%	5.3%
	Haxtun Health		16.2%	24.0%	11.3%	-0.1%	21.9%
	Heart of the Rockies Regional Medical Center	12.0%	7.7%	13.6%	9.1%	10.8%	13.5%
	Keefe Memorial Health Service District	41.7%	28.1%	24.7%	-7.0%	-8.0%	-4.8%
	Kit Carson County Memorial Hospital		1.7%	25.5%	-1.1%	11.2%	10.6%
	Lincoln Health	-0.2%	10.4%	8.0%	-2.2%	-1.8%	2.7%
	Melissa Memorial Hospital	-0.1%	7.5%	17.1%	4.9%	-1.8%	2.5%
	Memorial Regional Health		2.7%	7.9%	0.3%	2.0%	10.1%
	Middle Park Health			11.3%	11.0%	4.3%	3.5%
	Mt. San Rafael Hospital	7.6%	24.5%	-2.6%	-0.1%	2.9%	2.9%
	National Jewish Health	4.2%	3.8%	13.6%	-3.8%	-4.4%	0.9%
	Pagosa Springs Medical Center	3.2%	5.5%	18.3%	-3.4%	1.7%	3.4%
	Pioneers Medical Center	3.8%	6.2%	9.0%		-18.1%	4.1%
	Prowers Medical Center	2.6%	0.1%	9.3%	0.9%	-3.7%	-1.3%
	Rangely District Hospital	-60.1%	10.6%	16.5%	4.5%	14.9%	19.8%
	Rio Grande Hospital	10.2%	9.1%	20.6%	9.4%	2.0%	6.5%
	Sedgwick County Health Center	11.5%	18.4%	13.3%	4.0%	-10.8%	4.6%
	Southeast Colorado Hospital District	0.1%	7.1%	13.8%	-2.3%	-8.2%	-7.5%
	Southwest Health System, Inc.		1.2%	1.8%	-0.5%	0.8%	6.1%
	Spanish Peaks Regional Health Center	9.8%	9.4%	17.4%	-8.3%	-2.4%	-7.5%
	St. Vincent Health	-46.2%	13.3%			-16.2%	13.7%
	UCHealth Broomfield Hospital	-104.2%	-12.7%	-16.0%	-13.4%	-16.4%	-4.6%
	UCHealth Grandview Hospital	-10.8%	-5.2%	-13.3%	-16.9%	-16.0%	-5.5%
	UCHealth Pikes Peak Regional Hospital	-20.4%	2.0%	-1.8%	-0.6%	7.5%	20.3%
	Weisbrod Memorial County Hospital	8.6%	22.4%	18.4%	9.3%	2.3%	2.0%
	Wray Hospital	-5.9%	10.6%	18.4%	6.5%	8.2%	2.6%
	Yuma District Hospital			8.1%		-7.3%	1.0%
	Total	**-42.1%**	**306.7%**	**428.1%**	**76.2%**	**38.7%**	**214.2%**

Appendix E: Detailed Dataset by Hospital

Total Profit Margin DOI Region

DOI Region	Hospital Name	Year 2019	2020	2021	2022	2023	2024
Boulder	AdventHealth Avista	12.1%	12.0%	20.5%	11.3%	15.5%	8.0%
	CommonSpirit - Longmont United Hospital	-2.2%	5.4%	4.0%	-5.9%	-13.7%	-22.2%
	Foothills Hospital	9.6%	7.5%	9.8%	-12.9%	8.0%	7.8%
	Intermountain Health Good Samaritan Hos..	8.6%	10.6%	14.6%	-4.8%	-8.2%	-6.1%
	UCHealth Longs Peak Hospital	-33.6%	-12.6%	0.1%	-2.4%	-5.0%	0.8%
	Total	**-5.5%**	**22.9%**	**49.0%**	**-14.7%**	**-3.4%**	**-11.8%**
Colorado Springs	Children's Hospital Colorado Springs	-26.8%	-0.9%	6.0%	-8.1%	-11.1%	-4.6%
	CommonSpirit - Penrose Hospital	9.4%	13.5%	10.5%	8.3%	7.6%	1.5%
	CommonSpirit - St. Francis Hospital – Interq..						-181.7%
	UCHealth Grandview Hospital	-10.8%	-5.2%	-13.3%	-16.9%	-16.0%	-5.5%
	UCHealth Memorial Hospital Central	10.1%	6.0%	11.8%	-0.2%	2.5%	4.4%
	UCHealth Pikes Peak Regional Hospital	-20.4%	2.0%	-1.8%	-0.6%	7.5%	20.3%
	Total	**-38.6%**	**15.5%**	**13.2%**	**-17.5%**	**-9.5%**	**-165.6%**
Denver	AdventHealth Castle Rock	5.7%	6.3%	4.8%	7.5%	7.3%	4.5%
	AdventHealth Littleton	12.3%	5.4%	8.3%	1.9%	1.9%	-2.7%
	AdventHealth Parker	16.3%	15.2%	19.0%	13.7%	17.2%	11.5%
	AdventHealth Porter	-4.3%	-10.4%	-4.1%	-5.1%	-7.9%	-12.9%
	Children's Hospital Colorado	8.7%	2.3%	6.7%	8.0%	3.8%	5.7%
	CommonSpirit - OrthoColorado Hospital	30.0%	36.9%	37.2%	34.6%	32.9%	31.2%
	CommonSpirit - St. Anthony Hospital	9.9%	6.1%	13.8%	9.2%	2.3%	0.4%
	CommonSpirit - St. Anthony North Hospital	5.6%	12.6%	16.1%	12.4%	13.7%	4.6%
	Denver Health	6.0%	8.0%	0.8%	-4.5%	0.6%	0.2%
	HCA HealthONE Aurora	11.8%	6.4%	9.4%	5.6%	3.2%	3.0%
	HCA HealthONE Mountain Ridge	8.2%	13.3%	10.1%	3.3%	-3.1%	5.1%
	HCA HealthONE Presbyterian St. Luke's	24.3%	22.4%	21.8%	22.6%	16.8%	19.3%
	HCA HealthONE Rose	19.9%	15.8%	16.6%	14.1%	14.1%	14.0%
	HCA HealthONE Sky Ridge	29.2%	25.1%	24.4%	20.8%	16.4%	18.0%
	HCA HealthONE Swedish	22.5%	19.9%	20.3%	15.6%	12.9%	13.8%
	Intermountain Health Lutheran Hospital	2.2%	-0.1%	-23.3%	-15.2%	-23.7%	-25.2%
	Intermountain Health Platte Valley Hospital	9.0%	1.1%	8.1%	-8.3%	-6.2%	-1.7%
	Intermountain Health Saint Joseph Hospital	8.4%	6.5%	12.1%	-3.3%	-7.8%	-2.1%
	National Jewish Health	4.2%	3.8%	13.6%	-3.8%	-4.4%	0.9%
	UCHealth Broomfield Hospital	-104.2%	-12.7%	-16.0%	-13.4%	-16.4%	-4.6%
	UCHealth Highlands Ranch Hospital	-8477.8%	-101.9%	-10.3%	-3.3%	-1.2%	0.5%
	UCHealth University of Colorado Hospital	20.0%	16.9%	31.3%	-4.5%	16.4%	19.1%
	Total	**-8332.0%**	**98.8%**	**220.9%**	**107.8%**	**88.7%**	**102.6%**
East	Arkansas Valley Regional Medical Center		-7.2%	0.7%		-3.5%	-9.7%
	Banner Health East Morgan County Hospital	8.0%	7.2%	10.2%	6.3%	8.4%	5.1%
	Banner Health Sterling Regional MedCenter	14.3%	16.6%	13.2%	6.3%	6.6%	9.3%
	CommonSpirit - St. Elizabeth Hospital	16.2%	27.5%			-8.6%	-12.1%
	CommonSpirit - St. Thomas More Hospital	8.2%	18.1%	23.5%	24.0%	25.1%	17.9%
	Conejos County Hospital	2.2%	6.1%	19.9%	14.8%	9.1%	18.8%
	Haxtun Health		16.2%	24.0%	11.3%	-0.1%	21.9%
	Heart of the Rockies Regional Medical Center	12.0%	7.7%	13.6%	9.1%	10.8%	13.5%
	Keefe Memorial Health Service District	41.7%	28.1%	24.7%	-7.0%	-8.0%	-4.8%
	Kit Carson County Memorial Hospital		1.7%	25.5%	-1.1%	11.2%	10.6%
	Lincoln Health	-0.2%	10.4%	8.0%	-2.2%	-1.8%	2.7%
	Melissa Memorial Hospital	-0.1%	7.5%	17.1%	4.9%	-1.8%	2.5%
	Mt. San Rafael Hospital	7.6%	24.5%	-2.6%	-0.1%	2.9%	2.9%
	Prowers Medical Center	2.6%	0.1%	9.3%	0.9%	-3.7%	-1.3%
	Rio Grande Hospital	10.2%	9.1%	20.6%	9.4%	2.0%	6.5%
	San Luis Valley Health Regional Medical Cen..	4.0%	0.6%	6.3%	0.7%	0.6%	0.2%
	Sedgwick County Health Center	11.5%	18.4%	13.3%	4.0%	-10.8%	4.6%
	Southeast Colorado Hospital District	0.1%	7.1%	13.8%	-2.3%	-8.2%	-7.5%
	Spanish Peaks Regional Health Center	9.8%	9.4%	17.4%	-8.3%	-2.4%	-7.5%
	Weisbrod Memorial County Hospital	8.6%	22.4%	18.4%	9.3%	2.3%	2.0%
	Wray Hospital	-5.9%	10.6%	18.4%	6.5%	8.2%	2.6%
	Yuma District Hospital			8.1%		-7.3%	1.0%
	Total	**150.9%**	**242.1%**	**303.3%**	**86.7%**	**31.0%**	**79.0%**
Ft. Collins	Banner Health Fort Collins Medical Center	0.1%	7.0%	0.1%	-1.4%	11.4%	2.1%
	Banner Health McKee Medical Center	13.4%	11.7%	-2.5%	-8.9%	0.4%	-17.5%
	Estes Park Health	-0.5%	-0.1%	14.5%	-14.0%	-2.8%	0.8%
	UCHealth Medical Center of the Rockies	18.1%	10.8%	27.0%	6.7%	9.9%	13.7%
	UCHealth Poudre Valley Hospital	29.6%	22.2%	45.1%	-35.4%	26.7%	33.0%
	Total	**60.8%**	**51.6%**	**84.2%**	**-53.1%**	**45.6%**	**32.1%**
Grand Junction	Community Hospital	7.2%	14.3%	7.2%	0.2%	2.5%	2.5%
	Family Health West	21.1%	11.0%	18.7%	-0.5%	6.2%	5.2%
	Intermountain Health St. Mary's Regional H..	7.8%	8.6%	12.9%	0.1%	-2.0%	2.5%
	Total	**36.1%**	**33.9%**	**38.9%**	**-0.2%**	**6.7%**	**10.1%**
Greeley	Banner Health Banner North Colorado Medi..	9.2%	2.8%	-5.6%	-7.5%	2.4%	-3.5%
	UCHealth Greeley Hospital		-49.4%	-9.8%	-1.2%	-8.0%	-1.8%
	Total	**9.2%**	**-46.6%**	**-15.5%**	**-8.7%**	**-5.6%**	**-5.3%**
Pueblo	CommonSpirit - St. Mary-Corwin Hospital	-9.0%	-4.9%	-1.7%	-3.7%	-5.7%	-5.6%
	UCHealth Parkview Medical Center	4.5%	-0.1%	9.0%	-6.1%	-3.2%	0.5%
	Total	**-4.5%**	**-5.0%**	**7.3%**	**-9.8%**	**-8.9%**	**-5.1%**
West	Animas Surgical Hospital	7.3%	14.0%	21.5%	18.1%	13.3%	17.6%
	Aspen Valley Hospital	1.1%	7.3%	9.3%	12.2%	1.2%	7.8%
	CommonSpirit - Mercy Hospital	14.2%	17.3%	20.9%	16.2%	14.6%	3.5%
	CommonSpirit - St. Anthony Summit Hospital	33.8%	33.4%	34.5%	33.0%	30.3%	25.4%
	Delta Health	-3.9%	-5.0%	39.5%	-2.5%	4.0%	-2.3%
	Grand River Health	10.4%	11.6%	1.3%	-4.7%	4.5%	12.6%
	Gunnison Valley Health	17.9%	14.4%	18.5%	3.4%	5.9%	5.3%
	Memorial Regional Health		2.7%	7.9%	0.3%	2.0%	10.1%
	Middle Park Health			11.3%	11.0%	4.3%	3.5%
	Montrose Regional Health	8.6%	10.2%	10.4%	6.3%	1.0%	7.2%
	Pagosa Springs Medical Center	3.2%	5.5%	18.3%	-3.4%	1.7%	3.4%
	Pioneers Medical Center	3.8%	6.2%	9.0%		-18.1%	4.1%
	Rangely District Hospital	-60.1%	10.6%	16.5%	4.5%	14.9%	19.8%
	Southwest Health System, Inc.		1.2%	1.8%	-0.5%	0.8%	6.1%
	St. Vincent Health	-46.2%	13.3%			-16.2%	13.7%
	UCHealth Yampa Valley Medical Center	3.9%	10.7%	18.4%	0.7%	6.3%	9.9%
	Vail Health Hospital	19.2%	-11.7%	15.2%	-36.4%	-6.3%	2.5%
	Valley View Hospital	10.0%	5.2%	9.5%	-8.2%	14.6%	13.1%
	Total	**23.1%**	**146.8%**	**263.8%**	**49.8%**	**78.5%**	**163.4%**

Appendix E: Detailed Dataset by Hospital

Total Discharges Peer Group

		Year										
Peer Group	Hospital Name	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
Large	AdventHealth Avista	4,118	4,151	4,225	4,271	4,616	4,659	4,203	4,010	4,035	4,333	4,293
	AdventHealth Littleton	9,192	9,544	9,265	9,202	9,900	10,061	8,714	8,741	8,954	9,350	9,727
	AdventHealth Parker	6,890	7,392	7,823	7,634	8,218	8,231	7,678	8,231	8,117	8,563	8,758
	AdventHealth Porter	9,608	9,967	10,026	9,929	9,924	8,846	7,035	7,760	7,512	7,980	8,108
	Banner Health Banner North Colorado Medi..	11,963	10,822	10,283	10,726	10,399	9,686	8,612	8,321	8,039	8,204	7,813
	Banner Health McKee Medical Center	4,352	3,949	3,400	3,323	3,067	2,802	2,760	2,639	2,264	2,431	2,285
	Children's Hospital Colorado	19,123	17,547	15,062	15,415	15,214	15,060	12,593	13,660	16,616	15,120	14,459
	Children's Hospital Colorado Springs							2,975	3,702	3,934	3,555	3,360
	CommonSpirit - Longmont United Hospital			6,942	6,616	5,014	4,423	3,824	3,433	2,921	2,410	2,266
	CommonSpirit - Penrose Hospital	22,735	23,009	23,102	24,343	24,801	25,430	24,398	25,067	24,031	24,885	24,108
	CommonSpirit - St. Anthony Hospital	10,708	11,781	11,757	11,749	11,875	12,205	11,622	12,765	12,556	13,049	13,858
	CommonSpirit - St. Mary-Corwin Hospital	5,895	6,081	6,060	6,381	5,219	2,028	1,711	1,584	1,764	1,701	1,955
	Denver Health	20,626	20,880	21,205	20,943	20,963	19,373	18,935	19,854	19,728	20,637	22,354
	Foothills Hospital	8,034	8,470	8,309	7,985	7,792	7,819	7,295	8,537	7,825	9,384	9,258
	HCA HealthONE Aurora	14,953	14,940	15,327	16,456	16,842	16,344	16,330	18,050	18,189	17,392	17,220
	HCA HealthONE Mountain Ridge	6,704	7,098	7,717	7,691	7,708	7,849	7,508	7,132	6,491	7,497	8,280
	HCA HealthONE Presbyterian St. Luke's	11,048	10,661	11,157	10,919	11,280	12,087	10,032	10,032	10,036	10,052	10,535
	HCA HealthONE Rose	12,155	11,631	11,024	11,323	11,462	11,083	11,041	11,478	11,400	10,995	11,752
	HCA HealthONE Sky Ridge	13,522	14,971	16,029	17,020	16,373	16,163	14,718	15,931	15,821	16,510	17,772
	HCA HealthONE Swedish	20,401	19,829	19,476	19,242	20,146	20,033	19,613	19,221	19,275	18,518	21,036
	Intermountain Health Good Samaritan Hos..	12,414	12,445	13,282	12,880	12,413	11,796	11,237	11,277	10,643	10,555	10,498
	Intermountain Health Lutheran Hospital	15,157	15,361	15,983	15,749	15,115	14,805	13,613	16,184	16,400	17,619	19,190
	Intermountain Health Saint Joseph Hospital	17,839	18,600	19,547	19,909	19,332	19,226	16,657	17,310	16,078	16,598	16,205
	Intermountain Health St. Mary's Regional H..	12,600	12,731	13,103	12,909	12,767	12,597	11,185	11,644	11,823	12,196	12,986
	UCHealth Medical Center of the Rockies	9,513	10,589	10,869	11,989	11,934	12,089	10,421	10,112	9,729	10,696	10,669
	UCHealth Memorial Hospital Central	19,261	24,619	26,480	27,497	28,195	27,110	23,844	25,294	26,518	29,040	29,392
	UCHealth Parkview Medical Center	14,459	15,673	15,774	15,630	15,382	16,954	16,910	16,979	16,432	13,747	13,631
	UCHealth Poudre Valley Hospital	14,575	15,348	14,840	15,744	15,669	15,235	13,958	12,827	12,824	12,975	12,717
	UCHealth University of Colorado Hospital	28,620	30,381	31,458	31,599	31,842	32,320	31,738	32,096	32,440	34,151	36,817
	Total	**356,465**	**368,470**	**379,525**	**385,074**	**383,462**	**376,314**	**351,160**	**363,871**	**362,395**	**370,143**	**381,302**
Medium	AdventHealth Castle Rock	1,727	2,542	2,606	2,899	3,364	3,577	3,284	3,414	4,130	4,535	4,748
	Children's Hospital Colorado Springs						1,869					
	CommonSpirit - Mercy Hospital	4,180	4,281	4,365	4,274	4,194	4,290	4,171	4,310	4,287	4,644	4,895
	CommonSpirit - OrthoColorado Hospital	2,189	2,313	2,774	2,942	3,062	2,881	2,195	1,613	971	822	935
	CommonSpirit - St. Anthony North Hospital	5,792	5,329	5,770	5,584	5,525	5,996	5,862	6,727	7,082	7,631	8,350
	CommonSpirit - St. Anthony Summit Hospital	1,176	1,251	1,200	1,313	1,436	1,294	1,299	1,261	1,343	1,346	1,411
	CommonSpirit - St. Elizabeth Hospital	1,668	1,595	1,393	1,283	1,106	1,058	977			782	919
	CommonSpirit - St. Francis Hospital – Interq..											221
	Community Hospital						3,136	1,806	3,446	3,159	4,132	4,368
	Delta Health	1,820	1,763	1,561	1,649	1,590	1,436	1,350	1,276	1,313	1,303	1,258
	Intermountain Health Platte Valley Hospital	3,085	2,984	3,301	3,439	3,176	3,111	2,989	3,207	3,487	3,699	3,950
	Montrose Regional Health						3,040	2,455	4,300	2,349	3,020	2,156
	San Luis Valley Health Regional Medical Cen..	2,421	2,378	2,402	2,323	2,388	2,384	2,214	1,679	2,043	1,953	1,875
	UCHealth Greeley Hospital							3,013	3,304	3,348	3,952	4,834
	UCHealth Highlands Ranch Hospital						56	346	4,625	5,496	6,085	6,676
	UCHealth Longs Peak Hospital					2,012	2,736	346	3,683	4,139	4,859	5,208
	UCHealth Yampa Valley Medical Center			1,447	1,421	1,020	1,273	1,168	1,083	1,030	1,090	1,077
	Vail Health Hospital	1,905	1,811	1,847	2,075	2,144	1,965	1,593	1,534	1,510	1,478	1,571
	Valley View Hospital	2,796	2,941	3,011	2,907	2,903	2,931	2,831	2,813	2,945	3,161	3,325
	Total	**28,759**	**29,188**	**31,677**	**32,109**	**33,920**	**43,033**	**37,899**	**48,275**	**48,632**	**54,492**	**57,777**
Small	Animas Surgical Hospital						24,101	625	546	494	382	349
	Arkansas Valley Regional Medical Center	2,450	1,798	1,999	1,533	1,589	1,310	1,103	885	647	740	736
	Aspen Valley Hospital						744	842	746	811	2,599	729
	Banner Health East Morgan County Hospital	469	412	409	376	464	499	529	605	527	523	513
	Banner Health Fort Collins Medical Center			818	1,080	1,209	1,327	1,026	1,310	1,448	1,378	1,273
	Banner Health Sterling Regional MedCenter	1,115	1,228	1,086	1,034	1,106	1,016	1,009	996	916	904	964
	CommonSpirit - St. Thomas More Hospital	1,731	1,839	1,767	1,821	1,854	1,774	1,657	1,686	1,595	1,651	1,538
	Conejos County Hospital	134	130	138	123	156	161	213	165	219	192	171
	Estes Park Health	415	397	371	403	994	994	704	398	283	200	173
	Family Health West			535	480	454	574	504	560	445	442	537
	Grand River Health	503	506	514	587	599	599	628	659	682	1,181	1,167
	Gunnison Valley Health	576	554	564	527	510	600	499	526	550	545	569
	Haxtun Health		92	107	78	110		147	157	155	123	118
	Heart of the Rockies Regional Medical Center	1,081	1,088	1,058	1,090	1,073	1,089	932	971	857	814	792
	Keefe Memorial Health Service District						72	103	58	51	39	63
	Kit Carson County Memorial Hospital	14,175	14,424	14,708	13,748	13,892		254	232	142	186	168
	Lincoln Health						250	233	288	323	255	265
	Melissa Memorial Hospital	181	240	122		239	231	302	191	154	163	95
	Memorial Regional Health							550	563	481	372	306
	Middle Park Health								209	223	162	98
	Mt. San Rafael Hospital	776	672	636	679	600	543	602	402	484	494	466
	National Jewish Health	71	61	37	37	49	50	73	62	67	70	60
	Pagosa Springs Medical Center						375	286	330	313	244	168
	Pioneers Medical Center	199	216	300	267	473	509	622	666	611	476	278
	Prowers Medical Center						1,524	569	479	324	431	415
	Rangely District Hospital	76	59	55	70	58		104	78	89	71	61
	Rio Grande Hospital	479	476	487	561	590	648	534	594	746	1,019	605
	Sedgwick County Health Center	158	175	152	137	185	232	196	189	177	199	157
	Southeast Colorado Hospital District	258	262	265	272	312	271	425	281	226	252	243
	Southwest Health System, Inc.							915	954	895	963	857
	Spanish Peaks Regional Health Center				203	240	277	224	246	1,239	717	603
	St. Vincent Health	69	6	2	54	165	130	139			116	134
	UCHealth Broomfield Hospital			2	126	126	292	805	1,068	1,092	1,088	989
	UCHealth Grandview Hospital				147	304	915	886	904	868	517	374
	UCHealth Pikes Peak Regional Hospital					385	350	346	394	371	271	203
	Weisbrod Memorial County Hospital	82	67	48	45	52	84	55	73	86	46	76
	Wray Hospital	343	342	347	384	398	526	428	515	540	469	313
	Yuma District Hospital								174	159	109	114
	Total	**25,341**	**25,044**	**26,527**	**25,862**	**28,186**	**42,067**	**19,069**	**19,160**	**19,290**	**20,403**	**16,740**
Grand Total		**410,565**	**422,702**	**437,729**	**443,045**	**445,568**	**461,414**	**408,128**	**431,306**	**430,317**	**445,038**	**455,819**

Appendix E: Detailed Dataset by Hospital

Total Discharges DOI Region

		Year										
DOI Region	Hospital Name	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
Boulder	AdventHealth Avista	4,118	4,151	4,225	4,271	4,616	4,659	4,203	4,010	4,035	4,333	4,293
	CommonSpirit - Longmont United Hospital			6,942	6,616	5,014	4,423	3,824	3,433	2,921	2,410	2,266
	Foothills Hospital	8,034	8,470	8,309	7,985	7,792	7,819	7,295	8,537	7,825	9,384	9,258
	Intermountain Health Good Samaritan Hos..	12,414	12,445	13,282	12,880	12,413	11,796	11,237	11,277	10,643	10,555	10,498
	UCHealth Longs Peak Hospital					2,012	2,736	346	3,683	4,139	4,859	5,208
	Total	**24,566**	**25,066**	**32,758**	**31,752**	**31,847**	**31,433**	**26,905**	**30,940**	**29,563**	**31,541**	**31,523**
Colorado Springs	Children's Hospital Colorado Springs						1,869	2,975	3,702	3,934	3,555	3,360
	CommonSpirit - Penrose Hospital	22,735	23,009	23,102	24,343	24,801	25,430	24,398	25,067	24,031	24,885	24,108
	CommonSpirit - St. Francis Hospital – Interq..											221
	UCHealth Grandview Hospital				147	304	915	886	904	868	517	374
	UCHealth Memorial Hospital Central	19,261	24,619	26,480	27,497	28,195	27,110	23,844	25,294	26,518	29,040	29,392
	UCHealth Pikes Peak Regional Hospital					385	350	346	394	371	271	203
	Total	**41,996**	**47,628**	**49,582**	**51,987**	**53,685**	**55,674**	**52,449**	**55,361**	**55,722**	**58,268**	**57,658**
Denver	AdventHealth Castle Rock	1,727	2,542	2,606	2,899	3,364	3,577	3,284	3,414	4,130	4,535	4,748
	AdventHealth Littleton	9,192	9,544	9,265	9,202	9,900	10,061	8,714	8,741	8,954	9,350	9,727
	AdventHealth Parker	6,890	7,392	7,823	7,634	8,218	8,231	7,678	8,231	8,117	8,563	8,758
	AdventHealth Porter	9,608	9,967	10,026	9,929	9,924	8,846	7,035	7,760	7,512	7,980	8,108
	Children's Hospital Colorado	19,123	17,547	15,062	15,415	15,214	15,060	12,593	13,660	16,616	15,120	14,459
	CommonSpirit - OrthoColorado Hospital	2,189	2,313	2,774	2,942	3,062	2,881	2,195	1,613	971	822	935
	CommonSpirit - St. Anthony Hospital	10,708	11,781	11,757	11,749	11,875	12,205	11,622	12,765	12,556	13,049	13,858
	CommonSpirit - St. Anthony North Hospital	5,792	5,329	5,770	5,584	5,525	5,996	5,862	6,727	7,082	7,631	8,350
	Denver Health	20,626	20,880	21,205	20,943	20,963	19,373	18,935	19,854	19,728	20,637	22,354
	HCA HealthONE Aurora	14,953	14,940	15,327	16,456	16,842	16,344	16,330	18,050	18,189	17,392	17,220
	HCA HealthONE Mountain Ridge	6,704	7,098	7,717	7,691	7,708	7,849	7,508	7,132	6,491	7,497	8,280
	HCA HealthONE Presbyterian St. Luke's	11,048	10,661	11,157	10,919	11,280	12,087	10,032	10,032	10,036	10,052	10,535
	HCA HealthONE Rose	12,155	11,631	11,024	11,323	11,462	11,083	11,041	11,478	11,400	10,995	11,752
	HCA HealthONE Sky Ridge	13,522	14,971	16,029	17,020	16,373	16,163	14,718	15,931	15,821	16,510	17,772
	HCA HealthONE Swedish	20,401	19,829	19,476	19,242	20,146	20,033	19,613	19,221	19,275	18,518	21,036
	Intermountain Health Lutheran Hospital	15,157	15,361	15,983	15,749	15,115	14,805	13,613	16,184	16,400	17,619	19,190
	Intermountain Health Platte Valley Hospital	3,085	2,984	3,301	3,439	3,176	3,111	2,989	3,207	3,487	3,699	3,950
	Intermountain Health Saint Joseph Hospital	17,839	18,600	19,547	19,909	19,332	19,226	16,657	17,310	16,078	16,598	16,205
	National Jewish Health	71	61	37	37	49	50	73	62	67	70	60
	UCHealth Broomfield Hospital			2	126	126	292	805	1,068	1,092	1,088	989
	UCHealth Highlands Ranch Hospital						56	346	4,625	5,496	6,085	6,676
	UCHealth University of Colorado Hospital	28,620	30,381	31,458	31,599	31,842	32,320	31,738	32,096	32,440	34,151	36,817
	Total	**229,410**	**233,812**	**237,346**	**239,807**	**241,496**	**239,649**	**223,381**	**239,161**	**241,938**	**247,961**	**261,779**
East	Arkansas Valley Regional Medical Center	2,450	1,798	1,999	1,533	1,589	1,310	1,103	885	647	740	736
	Banner Health East Morgan County Hospital	469	412	409	376	464	499	529	605	527	523	513
	Banner Health Sterling Regional MedCenter	1,115	1,228	1,086	1,034	1,106	1,016	1,009	996	916	904	964
	CommonSpirit - St. Elizabeth Hospital	1,668	1,595	1,393	1,283	1,106	1,058	977			782	919
	CommonSpirit - St. Thomas More Hospital	1,731	1,839	1,767	1,821	1,854	1,774	1,657	1,686	1,595	1,651	1,538
	Conejos County Hospital	134	130	138	123	156	161	213	165	219	192	171
	Haxtun Health		92	107	78	110		147	157	155	123	118
	Heart of the Rockies Regional Medical Center	1,081	1,088	1,058	1,090	1,073	1,089	932	971	857	814	792
	Keefe Memorial Health Service District						72	103	58	51	39	63
	Kit Carson County Memorial Hospital	14,175	14,424	14,708	13,748	13,892		254	232	142	186	168
	Lincoln Health						250	233	288	323	255	265
	Melissa Memorial Hospital	181	240	122		239	231	302	191	154	163	95
	Mt. San Rafael Hospital	776	672	636	679	600	543	602	402	484	494	466
	Prowers Medical Center						1,524	569	479	324	431	415
	Rio Grande Hospital	479	476	487	561	590	648	534	594	746	1,019	605
	San Luis Valley Health Regional Medical Cen..	2,421	2,378	2,402	2,323	2,388	2,384	2,214	1,679	2,043	1,953	1,875
	Sedgwick County Health Center	158	175	152	137	185	232	196	189	177	199	157
	Southeast Colorado Hospital District	258	262	265	272	312	271	425	281	226	252	243
	Spanish Peaks Regional Health Center				203	240	277	224	246	1,239	717	603
	Weisbrod Memorial County Hospital	82	67	48	45	52	84	55	73	86	46	76
	Wray Hospital	343	342	347	384	398	526	428	515	540	469	313
	Yuma District Hospital								174	159	109	114
	Total	**27,521**	**27,218**	**27,124**	**25,690**	**26,354**	**13,949**	**12,706**	**10,866**	**11,610**	**12,061**	**11,209**
Ft. Collins	Banner Health Fort Collins Medical Center			818	1,080	1,209	1,327	1,026	1,310	1,448	1,378	1,273
	Banner Health McKee Medical Center	4,352	3,949	3,400	3,323	3,067	2,802	2,760	2,639	2,264	2,431	2,285
	Estes Park Health	415	397	371	403	994	994	704	398	283	200	173
	UCHealth Medical Center of the Rockies	9,513	10,589	10,869	11,989	11,934	12,089	10,421	10,112	9,729	10,696	10,669
	UCHealth Poudre Valley Hospital	14,575	15,348	14,840	15,744	15,669	15,235	13,958	12,827	12,824	12,975	12,717
	Total	**28,855**	**30,283**	**30,298**	**32,539**	**32,873**	**32,447**	**28,869**	**27,286**	**26,548**	**27,680**	**27,117**
Grand Junction	Community Hospital						3,136	1,806	3,446	3,159	4,132	4,368
	Family Health West			535	480	454	574	504	560	445	442	537
	Intermountain Health St. Mary's Regional H..	12,600	12,731	13,103	12,909	12,767	12,597	11,185	11,644	11,823	12,196	12,986
	Total	**12,600**	**12,731**	**13,638**	**13,389**	**13,221**	**16,307**	**13,495**	**15,650**	**15,427**	**16,770**	**17,891**
Greeley	Banner Health Banner North Colorado Medi..	11,963	10,822	10,283	10,726	10,399	9,686	8,612	8,321	8,039	8,204	7,813
	UCHealth Greeley Hospital							3,013	3,304	3,348	3,952	4,834
	Total	**11,963**	**10,822**	**10,283**	**10,726**	**10,399**	**9,686**	**11,625**	**11,625**	**11,387**	**12,156**	**12,647**
Pueblo	CommonSpirit - St. Mary-Corwin Hospital	5,895	6,081	6,060	6,381	5,219	2,028	1,711	1,584	1,764	1,701	1,955
	UCHealth Parkview Medical Center	14,459	15,673	15,774	15,630	15,382	16,954	16,910	16,979	16,432	13,747	13,631
	Total	**20,354**	**21,754**	**21,834**	**22,011**	**20,601**	**18,982**	**18,621**	**18,563**	**18,196**	**15,448**	**15,586**
West	Animas Surgical Hospital						24,101	625	546	494	382	349
	Aspen Valley Hospital						744	842	746	811	2,599	729
	CommonSpirit - Mercy Hospital	4,180	4,281	4,365	4,274	4,194	4,290	4,171	4,310	4,287	4,644	4,895
	CommonSpirit - St. Anthony Summit Hospital	1,176	1,251	1,200	1,313	1,436	1,294	1,299	1,261	1,343	1,346	1,411
	Delta Health	1,820	1,763	1,561	1,649	1,590	1,436	1,350	1,276	1,313	1,303	1,258
	Grand River Health	503	506	514	587	599	599	628	659	682	1,181	1,167
	Gunnison Valley Health	576	554	564	527	510	600	499	526	550	545	569
	Memorial Regional Health							550	563	481	372	306
	Middle Park Health								209	223	162	98
	Montrose Regional Health						3,040	2,455	4,300	2,349	3,020	2,156
	Pagosa Springs Medical Center						375	286	330	313	244	168
	Pioneers Medical Center	199	216	300	267	473	509	622	666	611	476	278
	Rangely District Hospital	76	59	55	70	58		104	78	89	71	61
	Southwest Health System, Inc.							915	954	895	963	857
	St. Vincent Health	69	6	2	54	165	130	139			116	134
	UCHealth Yampa Valley Medical Center			1,447	1,421	1,020	1,273	1,168	1,083	1,030	1,090	1,077
	Vail Health Hospital	1,905	1,811	1,847	2,075	2,144	1,965	1,593	1,534	1,510	1,478	1,571
	Valley View Hospital	2,796	2,941	3,011	2,907	2,903	2,931	2,831	2,813	2,945	3,161	3,325
	Total	**13,300**	**13,388**	**14,866**	**15,144**	**15,092**	**43,287**	**20,077**	**21,854**	**19,926**	**23,153**	**20,409**
Grand Total		**410,565**	**422,702**	**437,729**	**443,045**	**445,568**	**461,414**	**408,128**	**431,306**	**430,317**	**445,038**	**455,819**

Appendix E: Detailed Dataset by Hospital

Total Outpatient Visits Peer Group

Peer Group	Hospital Name	Year										
		2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
Large	AdventHealth Avista	78,137	89,995	100,724	111,312	117,284	122,498	113,054	140,191	131,138	144,682	155,859
	AdventHealth Littleton	146,330	150,115	153,396	154,594	144,974	158,078	209,435	293,709	380,288	428,149	342,663
	AdventHealth Parker	153,079	178,202	187,604	227,847	252,634	254,281	276,342	330,398	335,147	334,855	311,438
	AdventHealth Porter	142,864	152,931	159,566	188,639	187,239	181,720	175,523	255,143	260,218	260,385	301,006
	Banner Health Banner North Colorado Medical Center	484,854	487,328	495,112	449,356	426,854	426,854	297,779	214,274	206,409	99,837	99,650
	Banner Health McKee Medical Center	218,576	224,147	213,848	211,220	193,545	210,085	172,183	54,749	45,130	44,982	44,618
	Children's Hospital Colorado	685,661	715,208	715,525	748,014	756,607	772,979	670,556	755,490	778,926	749,206	776,241
	Children's Hospital Colorado Springs							29,903	39,569	93,812	146,726	159,569
	CommonSpirit - Longmont United Hospital			182,685	162,492	141,531	130,505	94,736	111,303	117,303	106,442	105,032
	CommonSpirit - Penrose Hospital	284,350	341,162	440,614	459,916	515,791	633,746	619,488	726,605	703,834	712,077	581,940
	CommonSpirit - St. Anthony Hospital	146,444	183,874	222,928	288,486	276,896	288,417	288,465	341,677	370,932	367,599	369,833
	CommonSpirit - St. Mary-Corwin Hospital	209,229	213,979	212,091	228,919	211,212	156,716	139,705	150,435	155,009	165,570	172,044
	Denver Health	573,003	640,848	711,327	730,589	886,614	915,041	889,841	1,278,088	1,435,030	1,477,145	1,501,163
	Foothills Hospital	412,684	414,290	418,568	425,255	443,163	445,461	404,278	443,649	455,901	480,475	497,486
	HCA HealthONE Aurora	140,991	141,795	133,978	135,495	139,306	142,851	114,537	120,992	122,771	122,195	113,394
	HCA HealthONE Mountain Ridge	100,476	101,591	94,436	89,930	87,988	81,410	61,607	64,808	64,486	68,225	69,045
	HCA HealthONE Presbyterian St. Luke's	101,788	103,925	103,839	99,618	98,439	94,479	86,508	100,747	102,010	101,251	97,816
	HCA HealthONE Rose	104,007	106,481	105,738	112,304	107,893	94,260	83,608	86,429	89,988	96,546	102,307
	HCA HealthONE Sky Ridge	88,211	93,934	94,024	96,464	100,103	104,924	93,368	101,936	97,873	94,218	90,642
	HCA HealthONE Swedish	123,211	129,549	152,044	151,242	149,913	149,319	111,768	125,189	120,670	119,087	132,392
	Intermountain Health Good Samaritan Hospital	97,392	98,338	91,766	94,176	93,678	85,439	71,544	82,627	82,187	85,285	89,623
	Intermountain Health Lutheran Hospital	195,026	174,632	173,560	173,406	181,471	177,544	107,398	168,314	150,723	208,398	173,409
	Intermountain Health Saint Joseph Hospital	149,597	143,795	133,719	132,343	128,337	150,349	135,474	152,927	159,643	153,083	167,850
	Intermountain Health St. Mary's Regional Hospital	199,336	191,747	187,582	190,099	189,783	185,434	172,668	191,891	159,739	245,040	253,854
	UCHealth Medical Center of the Rockies	74,461	85,787	88,275	95,663	105,919	93,692	97,192	78,801	287,074	300,550	318,646
	UCHealth Memorial Hospital Central	566,737	612,399	652,770	771,494	919,667	487,912	474,139	1,110,882	925,874	1,008,957	1,061,069
	UCHealth Parkview Medical Center	208,835	222,616	227,662	232,084	236,736	268,097	241,922	244,774	227,043	521,711	280,792
	UCHealth Poudre Valley Hospital	283,008	301,566	316,993	355,818	366,278	379,705	358,483	288,616	634,541	765,084	765,665
	UCHealth University of Colorado Hospital	953,588	1,028,690	1,134,446	1,246,162	1,372,227	1,503,376	1,388,623	1,263,500	1,987,771	2,133,428	2,278,060
	Total	**6,921,876**	**7,328,924**	**7,904,820**	**8,362,937**	**8,832,082**	**8,695,172**	**7,980,128**	**9,317,713**	**10,681,470**	**11,541,188**	**11,413,106**
Medium	AdventHealth Castle Rock	45,929	77,241	76,117	90,787	111,310	121,591	114,963	162,624	182,670	202,529	197,710
	Children's Hospital Colorado Springs						16,971					
	CommonSpirit - Mercy Hospital	204,899	251,781	288,594	293,868	307,059	298,774	296,128	339,290	333,349	349,111	360,304
	CommonSpirit - OrthoColorado Hospital	4,845	3,965	4,050	10,679	12,082	12,603	13,079	15,878	16,982	15,288	16,033
	CommonSpirit - St. Anthony North Hospital	156,262	165,755	180,785	221,059	214,842	232,757	232,493	259,838	274,050	293,811	320,176
	CommonSpirit - St. Anthony Summit Hospital	33,763	37,449	91,646	108,010	109,461	107,374	94,557	113,018	111,624	116,789	119,681
	CommonSpirit - St. Elizabeth Hospital	100,203	106,262	105,464	90,391	90,342	43,856	35,127			58,716	64,202
	CommonSpirit - St. Francis Hospital – Interquest											10,260
	Community Hospital						502,343	497,536	807,980	23,269	221,378	224,957
	Delta Health	100,099	106,532	110,306	115,013	120,097	103,920	82,076	86,117	63,747	70,608	66,232
	Intermountain Health Platte Valley Hospital	80,721	84,386	80,141	79,513	87,608	97,204	91,697	99,012	108,091	113,013	118,458
	Montrose Regional Health						154,912	133,852	125,140	169,678	180,209	146,736
	San Luis Valley Health Regional Medical Center	49,954	62,121	118,967	132,912	134,328	143,995	133,067	109,379	77,566	85,947	87,259
	UCHealth Greeley Hospital	18,746	24,159	26,827	28,147	28,687		65,268	37,788	171,940	195,094	228,001
	UCHealth Highlands Ranch Hospital						386	17,760	22,075	120,787	141,673	166,319
	UCHealth Longs Peak Hospital					15,953	29,585	17,760	36,557	115,258	138,143	155,449
	UCHealth Yampa Valley Medical Center			68,484	65,775	53,020	74,915	73,326	74,277	132,573	144,871	155,891
	Vail Health Hospital	129,021	130,491	133,284	123,138	121,300	131,478	122,800	143,637	107,573	106,251	165,926
	Valley View Hospital	222,160	239,642	278,618	282,272	299,734	309,020	302,132	336,102	319,637	348,104	362,118
	Total	**1,146,602**	**1,289,784**	**1,563,283**	**1,641,564**	**1,705,823**	**2,381,684**	**2,323,621**	**2,768,712**	**2,328,794**	**2,781,535**	**2,965,712**
Small	Animas Surgical Hospital						20,279	20,169	28,818	24,578	25,094	24,454
	Arkansas Valley Regional Medical Center	44,415	39,485	44,054	43,962	43,030	36,880	38,184	34,723	34,109	38,038	38,504
	Aspen Valley Hospital						47,348	54,164	61,938	64,357	71,892	74,733

Appendix E: Detailed Dataset by Hospital

Total Outpatient Visits Peer Group

Peer Group	Hospital Name	Year 2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
Small	Banner Health East Morgan County Hospital	78,655	80,014	78,897	85,598	96,356	102,010	79,356	58,723	62,915	53,124	57,632
	Banner Health Fort Collins Medical Center			39,603	42,430	44,537	50,563	44,322	36,062	37,500	22,274	21,496
	Banner Health Sterling Regional MedCenter	115,733	82,400	93,602	143,392	117,005	119,205	98,535	112,496	82,826	59,099	60,258
	CommonSpirit - St. Thomas More Hospital	72,341	91,143	102,273	105,091	107,249	113,330	103,646	113,787	113,326	121,403	120,924
	Conejos County Hospital	19,062	22,415	8,200	7,990	7,978	7,839	7,149	10,907	9,084	11,031	10,867
	Estes Park Health						123,843	70,336	91,522	84,287	77,851	66,662
	Family Health West		52,247	52,971	63,505	66,313	37,087	22,405	33,368	100,077	108,434	115,957
	Grand River Health	42,955	46,542	50,772	53,483	51,875	8,582	0	9,436	207,746	252,699	265,998
	Gunnison Valley Health	39,779	42,186	46,701	48,290	54,506	55,207	57,374	63,780	65,020	6,911	66,755
	Haxtun Health		24,961	28,931	28,342	31,752		47,381	51,627	51,140	6,068	9,380
	Heart of the Rockies Regional Medical Center	54,606	66,366	77,547	85,866	92,729	103,507	115,753	140,121	156,371	184,496	199,487
	Keefe Memorial Health Service District						770	3,691	4,135	7,958	3,585	85,002
	Kit Carson County Memorial Hospital							13,917	17,883	19,503	20,335	16,575
	Lincoln Health							13,956	14,695	14,403	4,977	4,442
	Melissa Memorial Hospital	11,078	12,236	13,007		22,934	13,498	1,069	8,019	7,356	8,524	9,038
	Memorial Regional Health							8,619	9,602	47,731	7,156	7,119
	Middle Park Health								27,697	142,452	154,753	162,823
	Mt. San Rafael Hospital	39,941	37,866	37,114	40,014	40,739	42,553	39,027	40,065	47,958	50,756	53,791
	National Jewish Health	76,229	79,726	100,546	99,276	98,614	100,698	95,024	101,641	10,221	106,468	108,792
	Pagosa Springs Medical Center						66,546	119,252	61,794	53,063	30,061	142,174
	Pioneers Medical Center	13,389	11,718	14,260	13,272	12,448	18,465	11,750	78,653	8,046	14,086	38,780
	Prowers Medical Center						12,895	14,593	150,923	19,407	25,350	27,381
	Rangely District Hospital	14,331	14,525	15,765	14,659	11,329		15,124	12,072	13,351	13,267	14,207
	Rio Grande Hospital	42,485	44,293	48,435	51,055	50,743	56,520	49,508	59,108	62,911	61,793	61,202
	Sedgwick County Health Center	7,302	7,536	7,398	7,186	6,322	6,191	6,864	6,844	7,111	7,128	7,643
	Southeast Colorado Hospital District	42,912	42,239	46,386	40,771	46,165	46,116	39,246	39,341	39,793	38,958	28,286
	Southwest Health System, Inc.							52,750	59,735	62,060	55,306	56,406
	Spanish Peaks Regional Health Center				16,765	17,729	17,430	14,199	15,660	15,809	15,574	16,217
	St. Vincent Health	6,938	5,383	5,128	5,508	6,190	7,858	5,673			15,659	13,960
	UCHealth Broomfield Hospital			26,873	56,056	57,194	10,030	7,791	9,819	38,164	45,474	54,468
	UCHealth Grandview Hospital			11,796	28,403	45,287	12,472	12,298	12,897	41,848	50,852	56,041
	UCHealth Pikes Peak Regional Hospital					16,936	16,468	17,760	17,582	49,895	57,505	62,295
	Weisbrod Memorial County Hospital	8,490	8,048	7,195	6,391	8,297	10,096	11,647	10,674	4,667	4,886	4,798
	Wray Hospital	9,773	9,346	11,804	8,809	9,082	10,271	14,279	3,041	2,509	2,506	2,582
	Yuma District Hospital								27,509	28,709	200,118	216,445
	Total	**740,414**	**820,675**	**969,258**	**1,096,114**	**1,163,339**	**1,274,557**	**1,288,627 38,184**	**1,636,697**	**1,838,261**	**2,033,491**	**2,383,574**
Grand Total		**8,808,892**	**9,439,383**	**10,437,361**	**11,100,615**	**11,701,244**	**12,351,413**	**11,592,376 38,184**	**13,723,122**	**14,848,525**	**16,356,214**	**16,762,392**

Appendix E: Detailed Dataset by Hospital

Total Outpatient Visits DOI Region

DOI Region	Hospital Name	Year										
		2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
Boulder	AdventHealth Avista	78,137	89,995	100,724	111,312	117,284	122,498	113,054	140,191	131,138	144,682	155,859
	CommonSpirit - Longmont United Hospital			182,685	162,492	141,531	130,505	94,736	111,303	117,303	106,442	105,032
	Foothills Hospital	412,684	414,290	418,568	425,255	443,163	445,461	404,278	443,649	455,901	480,475	497,486
	Intermountain Health Good Samaritan Hospital	97,392	98,338	91,766	94,176	93,678	85,439	71,544	82,627	82,187	85,285	89,623
	UCHealth Longs Peak Hospital					15,953	29,585	17,760	36,557	115,258	138,143	155,449
	Total	**588,213**	**602,623**	**793,743**	**793,235**	**811,609**	**813,488**	**701,372**	**814,327**	**901,787**	**955,027**	**1,003,449**
Colorado Springs	Children's Hospital Colorado Springs						16,971	29,903	39,569	93,812	146,726	159,569
	CommonSpirit - Penrose Hospital	284,350	341,162	440,614	459,916	515,791	633,746	619,488	726,605	703,834	712,077	581,940
	CommonSpirit - St. Francis Hospital – Interquest											10,260
	UCHealth Grandview Hospital			11,796	28,403	45,287	12,472	12,298	12,897	41,848	50,852	56,041
	UCHealth Memorial Hospital Central	566,737	612,399	652,770	771,494	919,667	487,912	474,139	1,110,882	925,874	1,008,957	1,061,069
	UCHealth Pikes Peak Regional Hospital					16,936	16,468	17,760	17,582	49,895	57,505	62,295
	Total	**851,087**	**953,561**	**1,105,180**	**1,259,813**	**1,497,681**	**1,167,569**	**1,153,588**	**1,907,535**	**1,815,263**	**1,976,117**	**1,931,174**
Denver	AdventHealth Castle Rock	45,929	77,241	76,117	90,787	111,310	121,591	114,963	162,624	182,670	202,529	197,710
	AdventHealth Littleton	146,330	150,115	153,396	154,594	144,974	158,078	209,435	293,709	380,288	428,149	342,663
	AdventHealth Parker	153,079	178,202	187,604	227,847	252,634	254,281	276,342	330,398	335,147	334,855	311,438
	AdventHealth Porter	142,864	152,931	159,566	188,639	187,239	181,720	175,523	255,143	260,218	260,385	301,006
	Children's Hospital Colorado	685,661	715,208	715,525	748,014	756,607	772,979	670,556	755,490	778,926	749,206	776,241
	CommonSpirit - OrthoColorado Hospital	4,845	3,965	4,050	10,679	12,082	12,603	13,079	15,878	16,982	15,288	16,033
	CommonSpirit - St. Anthony Hospital	146,444	183,874	222,928	288,486	276,896	288,417	288,465	341,677	370,932	367,599	369,833
	CommonSpirit - St. Anthony North Hospital	156,262	165,755	180,785	221,059	214,842	232,757	232,493	259,838	274,050	293,811	320,176
	Denver Health	573,003	640,848	711,327	730,589	886,614	915,041	889,841	1,278,088	1,435,030	1,477,145	1,501,163
	HCA HealthONE Aurora	140,991	141,795	133,978	135,495	139,306	142,851	114,537	120,992	122,771	122,195	113,394
	HCA HealthONE Mountain Ridge	100,476	101,591	94,436	89,930	87,988	81,410	61,607	64,808	64,486	68,225	69,045
	HCA HealthONE Presbyterian St. Luke's	101,788	103,925	103,839	99,618	98,439	94,479	86,508	100,747	102,010	101,251	97,816
	HCA HealthONE Rose	104,007	106,481	105,738	112,304	107,893	94,260	83,608	86,429	89,988	96,546	102,307
	HCA HealthONE Sky Ridge	88,211	93,934	94,024	96,464	100,103	104,924	93,368	101,936	97,873	94,218	90,642
	HCA HealthONE Swedish	123,211	129,549	152,044	151,242	149,913	149,319	111,768	125,189	120,670	119,087	132,392
	Intermountain Health Lutheran Hospital	195,026	174,632	173,560	173,406	181,471	177,544	107,398	168,314	150,723	208,398	173,409
	Intermountain Health Platte Valley Hospital	80,721	84,386	80,141	79,513	87,608	97,204	91,697	99,012	108,091	113,013	118,458
	Intermountain Health Saint Joseph Hospital	149,597	143,795	133,719	132,343	128,337	150,349	135,474	152,927	159,643	153,083	167,850
	National Jewish Health	76,229	79,726	100,546	99,276	98,614	100,698	95,024	101,641	10,221	106,468	108,792
	UCHealth Broomfield Hospital			26,873	56,056	57,194	10,030	7,791	9,819	38,164	45,474	54,468
	UCHealth Highlands Ranch Hospital						386	17,760	22,075	120,787	141,673	166,319
	UCHealth University of Colorado Hospital	953,588	1,028,690	1,134,446	1,246,162	1,372,227	1,503,376	1,388,623	1,263,500	1,987,771	2,133,428	2,278,060
	Total	**4,168,262**	**4,456,643**	**4,744,642**	**5,132,503**	**5,452,291**	**5,644,297**	**5,265,860**	**6,110,234**	**7,207,441**	**7,632,026**	**7,809,215**
East	Arkansas Valley Regional Medical Center	44,415	39,485	44,054	43,962	43,030	36,880	38,184	34,723	34,109	38,038	38,504
	Banner Health East Morgan County Hospital	78,655	80,014	78,897	85,598	96,356	102,010	79,356	58,723	62,915	53,124	57,632
	Banner Health Sterling Regional MedCenter	115,733	82,400	93,602	143,392	117,005	119,205	98,535	112,496	82,826	59,099	60,258
	CommonSpirit - St. Elizabeth Hospital	100,203	106,262	105,464	90,391	90,342	43,856	35,127			58,716	64,202
	CommonSpirit - St. Thomas More Hospital	72,341	91,143	102,273	105,091	107,249	113,330	103,646	113,787	113,326	121,403	120,924
	Conejos County Hospital	19,062	22,415	8,200	7,990	7,978	7,839	7,149	10,907	9,084	11,031	10,867
	Haxtun Health		24,961	28,931	28,342	31,752		47,381	51,627	51,140	6,068	9,380
	Heart of the Rockies Regional Medical Center	54,606	66,366	77,547	85,866	92,729	103,507	115,753	140,121	156,371	184,496	199,487
	Keefe Memorial Health Service District						770	3,691	4,135	7,958	3,585	85,002
	Kit Carson County Memorial Hospital							13,917	17,883	19,503	20,335	16,575
	Lincoln Health							13,956	14,695	14,403	4,977	4,442
	Melissa Memorial Hospital	11,078	12,236	13,007		22,934	13,498	1,069	8,019	7,356	8,524	9,038
	Mt. San Rafael Hospital	39,941	37,866	37,114	40,014	40,739	42,553	39,027	40,065	47,958	50,756	53,791
	Prowers Medical Center						12,895	14,593	150,923	19,407	25,350	27,381
	Rio Grande Hospital	42,485	44,293	48,435	51,055	50,743	56,520	49,508	59,108	62,911	61,793	61,202
	San Luis Valley Health Regional Medical Center	49,954	62,121	118,967	132,912	134,328	143,995	133,067	109,379	77,566	85,947	87,259

Appendix E: Detailed Dataset by Hospital

Total Outpatient Visits DOI Region

DOI Region	Hospital Name	Year 2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
East	Sedgwick County Health Center	7,302	7,536	7,398	7,186	6,322	6,191	6,864	6,844	7,111	7,128	7,643
	Southeast Colorado Hospital District	42,912	42,239	46,386	40,771	46,165	46,116	39,246	39,341	39,793	38,958	28,286
	Spanish Peaks Regional Health Center				16,765	17,729	17,430	14,199	15,660	15,809	15,574	16,217
	Weisbrod Memorial County Hospital	8,490	8,048	7,195	6,391	8,297	10,096	11,647	10,674	4,667	4,886	4,798
	Wray Hospital	9,773	9,346	11,804	8,809	9,082	10,271	14,279	3,041	2,509	2,506	2,582
	Yuma District Hospital								27,509	28,709	200,118	216,445
	Total	**696,950**	**736,731**	**829,274**	**894,535**	**922,780**	**886,962**	**842,010 38,184**	**1,029,660**	**865,431**	**1,062,412**	**1,181,915**
Ft. Collins	Banner Health Fort Collins Medical Center			39,603	42,430	44,537	50,563	44,322	36,062	37,500	22,274	21,496
	Banner Health McKee Medical Center	218,576	224,147	213,848	211,220	193,545	210,085	172,183	54,749	45,130	44,982	44,618
	Estes Park Health						123,843	70,336	91,522	84,287	77,851	66,662
	UCHealth Medical Center of the Rockies	74,461	85,787	88,275	95,663	105,919	93,692	97,192	78,801	287,074	300,550	318,646
	UCHealth Poudre Valley Hospital	283,008	301,566	316,993	355,818	366,278	379,705	358,483	288,616	634,541	765,084	765,665
	Total	**576,046**	**611,500**	**658,719**	**705,131**	**710,279**	**857,888**	**742,516**	**549,750**	**1,088,532**	**1,210,741**	**1,217,087**
Grand Junction	Community Hospital						502,343	497,536	807,980	23,269	221,378	224,957
	Family Health West		52,247	52,971	63,505	66,313	37,087	22,405	33,368	100,077	108,434	115,957
	Intermountain Health St. Mary's Regional Hospital	199,336	191,747	187,582	190,099	189,783	185,434	172,668	191,891	159,739	245,040	253,854
	Total	**199,336**	**243,994**	**240,553**	**253,604**	**256,096**	**724,864**	**692,609**	**1,033,239**	**283,085**	**574,852**	**594,768**
Greeley	Banner Health Banner North Colorado Medical Center	484,854	487,328	495,112	449,356	426,854	426,854	297,779	214,274	206,409	99,837	99,650
	UCHealth Greeley Hospital	18,746	24,159	26,827	28,147	28,687		65,268	37,788	171,940	195,094	228,001
	Total	**503,600**	**511,487**	**521,939**	**477,503**	**455,541**	**426,854**	**363,047**	**252,062**	**378,349**	**294,931**	**327,651**
Pueblo	CommonSpirit - St. Mary-Corwin Hospital	209,229	213,979	212,091	228,919	211,212	156,716	139,705	150,435	155,009	165,570	172,044
	UCHealth Parkview Medical Center	208,835	222,616	227,662	232,084	236,736	268,097	241,922	244,774	227,043	521,711	280,792
	Total	**418,064**	**436,595**	**439,753**	**461,003**	**447,948**	**424,813**	**381,627**	**395,209**	**382,052**	**687,281**	**452,836**
West	Animas Surgical Hospital						20,279	20,169	28,818	24,578	25,094	24,454
	Aspen Valley Hospital						47,348	54,164	61,938	64,357	71,892	74,733
	CommonSpirit - Mercy Hospital	204,899	251,781	288,594	293,868	307,059	298,774	296,128	339,290	333,349	349,111	360,304
	CommonSpirit - St. Anthony Summit Hospital	33,763	37,449	91,646	108,010	109,461	107,374	94,557	113,018	111,624	116,789	119,681
	Delta Health	100,099	106,532	110,306	115,013	120,097	103,920	82,076	86,117	63,747	70,608	66,232
	Grand River Health	42,955	46,542	50,772	53,483	51,875	8,582	0	9,436	207,746	252,699	265,998
	Gunnison Valley Health	39,779	42,186	46,701	48,290	54,506	55,207	57,374	63,780	65,020	6,911	66,755
	Memorial Regional Health							8,619	9,602	47,731	7,156	7,119
	Middle Park Health								27,697	142,452	154,753	162,823
	Montrose Regional Health						154,912	133,852	125,140	169,678	180,209	146,736
	Pagosa Springs Medical Center						66,546	119,252	61,794	53,063	30,061	142,174
	Pioneers Medical Center	13,389	11,718	14,260	13,272	12,448	18,465	11,750	78,653	8,046	14,086	38,780
	Rangely District Hospital	14,331	14,525	15,765	14,659	11,329		15,124	12,072	13,351	13,267	14,207
	Southwest Health System, Inc.							52,750	59,735	62,060	55,306	56,406
	St. Vincent Health	6,938	5,383	5,128	5,508	6,190	7,858	5,673			15,659	13,960
	UCHealth Yampa Valley Medical Center			68,484	65,775	53,020	74,915	73,326	74,277	132,573	144,871	155,891
	Vail Health Hospital	129,021	130,491	133,284	123,138	121,300	131,478	122,800	143,637	107,573	106,251	165,926
	Valley View Hospital	222,160	239,642	278,618	282,272	299,734	309,020	302,132	336,102	319,637	348,104	362,118
	Total	**807,334**	**886,249**	**1,103,558**	**1,123,288**	**1,147,019**	**1,404,678**	**1,449,746**	**1,631,106**	**1,926,585**	**1,962,827**	**2,244,297**
Grand Total		**8,808,892**	**9,439,383**	**10,437,361**	**11,100,615**	**11,701,244**	**12,351,413**	**11,592,376 38,184**	**13,723,122**	**14,848,525**	**16,356,214**	**16,762,392**

Appendix F: Service Line Changes

Service Lines

Hospital Name	Service Line	
AdventHealth Castle Rock	Null	
	Behavioral Health – Outpatient	No Change - Open
	Cardiology – Inpatient	No Change - Open
	Emergency Department – Outpatient	No Change - Open
	ENT / Otolaryngology – Inpatient	No Change - Open
	Gastroenterology & Hepatology – Inpatient	No Change - Open
	Gastroenterology & Hepatology – Outpatie..	No Change - Open
	General Surgery	No Change - Open
	Kidney/Nephrology	No Change - Open
	Laboratory/Pathology	No Change - Open
	Neonatal – Inpatient	No Change - Open
	Neurology – Inpatient	No Change - Open
	Neurosurgery – Inpatient	No Change - Open
	Obstetrics – Inpatient	No Change - Open
	Orthopedics – Inpatient	No Change - Open
	Orthopedics – Outpatient	No Change - Open
	Physical Therapy/Rehab	No Change - Open
	Plastic Surgery	No Change - Open
	Pulmonology / Critical Care – Inpatient	No Change - Open
	Radiology	No Change - Open
	Urology – Inpatient	No Change - Open
	Women's Services	No Change - Open
Aspen Valley Hospital	Bariatric Surgery	No Change - Open
	Behavioral Health Inpatient	No Change - Closed
	Behavioral Health Outpatient	No Change - Open
	Cardiovascular Inpatient	No Change - Closed
	Cardiovascular Outpatient	No Change - Open
	Emergency Department	No Change - Open
	Endocrinology	No Change - Open
	Gastroenterology & Hepatology	No Change - Open
	General Surgery	No Change - Open
	Infectious Disease Inpatient	No Change - Open
	Internal Medicine (Primary Care)	No Change - Open
	Kidney & Nephrology Inpatient	No Change - Closed
	Kidney & Nephrology Outpatient	No Change - Closed
	Neonatal Inpatient	No Change - Open
	Neurology/Neurosurgery Inpatient	No Change - Open
	Neurology/Neurosurgery Outpatient	No Change - Open
	Obstetrics Inpatient	No Change - Open
	Oncology Inpatient	No Change - Closed
	Oncology Outpatient	No Change - Open
	Organ Transplant Surgery	No Change - Closed
	Orthopedics Inpatient	No Change - Open
	Pediatrics Inpatient	No Change - Closed

Appendix F: Service Line Changes

Service Lines

Hospital Name	Service Line	
Aspen Valley Hospital	Pediatrics Outpatient	No Change - Closed
	Physical Medicine and Rehabilitation	No Change - Open
	Radiology	No Change - Open
Banner Fort Collins Medical Center	BEHAVIORAL	Open
	CV	Open
	DERMATOLOGY	Open
	ENDOCRINOLOGY	Open
	ENT	Open
	GASTROENTEROLOGY	Open
	GEN MEDICINE	Open
	GEN SURGERY	Open
	HEMATOLOGY	Open
	INFECTIOUS DISEASE	Open
	INTENSIVE PROCEDURES	Closed
	MAXILLOFACIAL	Open
	MULTIPLE SPECIALTIES	Open
	NEPHROLOGY	Open
	NEUROSCIENCES	Open
	OB/GYN/NEONATOLOGY	Open
	ONCOLOGY	Open
	OPHTHALMOLOGY	Open
	ORTHO	Open
	PEDIATRICS	Open
	RESPIRATORY	Open
	SPINE	Open
	THORACIC SURGERY	Closed
	TRAUMA	Open
	UROLOGY	Open
Banner Health Banner North Colorado Medical Center	BEHAVIORAL	Open
	CV	Open
	DERMATOLOGY	Open
	ENDOCRINOLOGY	Open
	ENT	Open
	GASTROENTEROLOGY	Open
	GEN MEDICINE	Open
	GEN SURGERY	Open
	HEMATOLOGY	Open
	INFECTIOUS DISEASE	Open
	INTENSIVE PROCEDURES	Open
	MAXILLOFACIAL	Open
	MULTIPLE SPECIALTIES	Open
	NEPHROLOGY	Open
	NEUROSCIENCES	Open
	OB/GYN/NEONATOLOGY	Open

Appendix F: Service Line Changes

Service Lines

Hospital Name	Service Line	
Banner Health Banner North Colorado Medical Center	ONCOLOGY	Open
	OPHTHALMOLOGY	Open
	ORTHO	Open
	PEDIATRICS	Open
	RESPIRATORY	Open
	SPINE	Open
	THORACIC SURGERY	Open
	TRAUMA	Open
	UROLOGY	Open
Banner Health East Morgan County Hospital	BEHAVIORAL	Open
	CV	Open
	DERMATOLOGY	Open
	Emergency	Open
	ENDOCRINOLOGY	Open
	ENT	Open
	GASTROENTEROLOGY	Open
	GEN MEDICINE	Open
	GEN SURGERY	Open
	HEMATOLOGY	Open
	INFECTIOUS DISEASE	Open
	MAXILLOFACIAL	Open
	MULTIPLE SPECIALTIES	Open
	NEPHROLOGY	Open
	NEUROSCIENCES	Open
	OB/GYN/NEONATOLOGY	Open
	Observation Care	Open
	ONCOLOGY	Open
	OPHTHALMOLOGY	Open
	ORTHO	Open
	PEDIATRICS	Open
	RESPIRATORY	Open
	SPINE	Open
	TRAUMA	Open
	UROLOGY	Open
Banner McKee Medical Center	BEHAVIORAL	Open
	CV	Open
	DERMATOLOGY	Open
	ENDOCRINOLOGY	Open
	ENT	Open
	GASTROENTEROLOGY	Open
	GEN MEDICINE	Open
	GEN SURGERY	Open
	HEMATOLOGY	Open
	INFECTIOUS DISEASE	Open

Appendix F: Service Line Changes

Service Lines

Hospital Name	Service Line	
Banner McKee Medical Center	INTENSIVE PROCEDURES	Open
	MAXILLOFACIAL	Open
	MULTIPLE SPECIALTIES	Open
	NEPHROLOGY	Open
	NEUROSCIENCES	Open
	OB/GYN/NEONATOLOGY	Open
	ONCOLOGY	Open
	OPHTHALMOLOGY	Open
	ORTHO	Open
	PEDIATRICS	Open
	RESPIRATORY	Open
	SPINE	Open
	THORACIC SURGERY	Closed
	TRAUMA	Open
	UROLOGY	Open
Children's Hospital Colorado	Bariatric Surgery	No Change - Open
	Behavioral Health Inpatient	Increased Services
	Behavioral Health Outpatient	No Change - Open
	Cardiovascular Inpatient	No Change - Open
	Cardiovascular Outpatient	No Change - Open
	Emergency Department	No Change - Open
	Endocrinology	No Change - Open
	Gastroenterology & Hepatology	No Change - Open
	General Surgery	No Change - Open
	Infectious Disease Inpatient	No Change - Open
	Internal Medicine (Primary Care)	No Change - Open
	Kidney & nephrology Inpatient	No Change - Open
	Kidney & nephrology Outpatient	No Change - Open
	Neonatal Inpatient	No Change - Open
	Neurology/Neurosurgery Inpatient	No Change - Open
	Neurology/Neurosurgery Outpatient	No Change - Open
	Obstetrics Inpatient	No Change - Open
	Oncology Inpatient	No Change - Open
	Oncology Outpatient	No Change - Open
	Organ Transplant Surgery	No Change - Open
	Orthopedics Inpatient	No Change - Open
	Pediatrics Inpatient	No Change - Open
	Pediatrics Outpatient	No Change - Open
	Physical Medicine and Rehabilitation	No Change - Open
	Radiology	No Change - Open
Children's Hospital Colorado Springs	Bariatric Surgery	No Change - Closed
	Behavioral Health Inpatient	No Change - Open
	Behavioral Health Outpatient	No Change - Open
	Cardiovascular Inpatient	No Change - Open

Appendix F: Service Line Changes

Service Lines

Hospital Name	Service Line	
Children's Hospital Colorado Springs	Cardiovascular Outpatient	No Change - Open
	Emergency Department	No Change - Open
	Endocrinology	No Change - Open
	Gastroenterology & Hepatology	No Change - Open
	General Surgery	No Change - Open
	Infectious Disease Inpatient	No Change - Open
	Internal Medicine (Primary Care)	No Change - Open
	Kidney & nephrology Inpatient	No Change - Open
	Kidney & nephrology Outpatient	No Change - Open
	Neonatal Inpatient	No Change - Open
	Neurology/Neurosurgery Inpatient	No Change - Open
	Neurology/Neurosurgery Outpatient	No Change - Open
	Obstetrics Inpatient	No Change - Closed
	Oncology Inpatient	No Change - Open
	Oncology Outpatient	No Change - Open
	Organ Transplant Surgery	No Change - Closed
	Orthopedics Inpatient	No Change - Open
	Pediatrics Inpatient	No Change - Open
	Pediatrics Outpatient	No Change - Open
	Physical Medicine and Rehabilitation	No Change - Open
	Radiology	No Change - Open
CommonSpirit - Longmont United Hospital	Bariatric Surgery	No Change - Closed
	Behavioral Health Inpatient	No Change - Closed
	Behavioral Health Outpatient	No Change - Closed
	Cardiovascular Inpatient	No Change - Open
	Cardiovascular Outpatient	No Change - Open
	Emergency Department	No Change - Open
	Endocrinology	No Change - Closed
	Gastroenterology & Hepatology	No Change - Open
	General Surgery	No Change - Open
	Infectious Disease Inpatient	No Change - Open
	Internal Medicine (Primary Care)	No Change - Open
	Kidney & nephrology Inpatient	No Change - Open
	Kidney & nephrology Outpatient	No Change - Closed
	Neonatal Inpatient	Closed
	Neurology/Neurosurgery Inpatient	No Change - Open
	Neurology/Neurosurgery Outpatient	No Change - Open
	Obstectrics Inpatient	No Change - Open
	Oncology Inpatient	No Change - Open
	Oncology Outpatient	No Change - Open
	Organ Transplant Surgery	No Change - Closed
	Orthopedics Inpatient	No Change - Open
	Pediatrics Inpatient	No Change - Closed
	Pediatrics Outpatient	No Change - Closed

Appendix F: Service Line Changes

Service Lines

Hospital Name	Service Line	
CommonSpirit - Longmont United Hospital	Physical Medicine and Rehabilitation	No Change - Open
	Radiology	No Change - Open
CommonSpirit - Mercy Hospital	Bariatric Surgery	No Change - Closed
	Behavioral Health Inpatient	No Change - Closed
	Behavioral Health Outpatient	No Change - Closed
	Cardiovascular Inpatient	No Change - Open
	Cardiovascular Outpatient	No Change - Open
	Emergency Department	No Change - Open
	Endocrinology	No Change - Closed
	Gastroenterology & Hepatology	No Change - Open
	General Surgery	No Change - Open
	Infectious Disease Inpatient	No Change - Open
	Internal Medicine (Primary Care)	No Change - Open
	Kidney & nephrology Inpatient	No Change - Open
	Kidney & nephrology Outpatient	No Change - Open
	Neonatal Inpatient	No Change - Open
	Neurology/Neurosurgery Inpatient	No Change - Open
	Neurology/Neurosurgery Outpatient	No Change - Open
	Obstectrics Inpatient	No Change - Open
	Oncology Inpatient	No Change - Closed
	Oncology Outpatient	No Change - Open
	Organ Transplant Surgery	No Change - Closed
	Orthopedics Inpatient	No Change - Open
	Pediatrics Inpatient	No Change - Open
	Pediatrics Outpatient	No Change - Closed
	Physical Medicine and Rehabilitation	No Change - Open
	Radiology	No Change - Open
CommonSpirit - Penrose Hospital	Bariatric Surgery	No Change - Open
	Behavioral Health Inpatient	No Change - Closed
	Behavioral Health Outpatient	No Change - Closed
	Cardiovascular Inpatient	No Change - Open
	Cardiovascular Outpatient	No Change - Open
	Emergency Department	No Change - Open
	Endocrinology	No Change - Closed
	Gastroenterology & Hepatology	No Change - Open
	General Surgery	No Change - Open
	Infectious Disease Inpatient	No Change - Open
	Internal Medicine (Primary Care)	No Change - Open
	Kidney & nephrology Inpatient	No Change - Open
	Kidney & nephrology Outpatient	No Change - Closed
	Neonatal Inpatient	No Change - Open
	Neurology/Neurosurgery Inpatient	No Change - Open
	Neurology/Neurosurgery Outpatient	No Change - Open
	Obstectrics Inpatient	No Change - Open

Appendix F: Service Line Changes

Service Lines

Hospital Name	Service Line	
CommonSpirit - Penrose Hospital	Oncology Inpatient	No Change - Open
	Oncology Outpatient	No Change - Open
	Organ Transplant Surgery	No Change - Closed
	Orthopedics Inpatient	No Change - Open
	Pediatrics Inpatient	No Change - Closed
	Pediatrics Outpatient	No Change - Closed
	Physical Medicine and Rehabilitation	No Change - Open
	Radiology	No Change - Open
CommonSpirit - St. Anthony Hospital	Bariatric Surgery	No Change - Open
	Behavioral Health Inpatient	No Change - Closed
	Behavioral Health Outpatient	No Change - Closed
	Cardiovascular Inpatient	No Change - Open
	Cardiovascular Outpatient	No Change - Open
	Emergency Department	No Change - Open
	Endocrinology	No Change - Open
	Gastroenterology & Hepatology	No Change - Open
	General Surgery	No Change - Open
	Infectious Disease Inpatient	No Change - Open
	Internal Medicine (Primary Care)	No Change - Open
	Kidney & nephrology Inpatient	No Change - Open
	Kidney & nephrology Outpatient	No Change - Closed
	Neonatal Inpatient	No Change - Closed
	Neurology/Neurosurgery Inpatient	No Change - Open
	Neurology/Neurosurgery Outpatient	No Change - Open
	Obstetrics Inpatient	No Change - Closed
	Oncology Inpatient	Increased Services
	Oncology Outpatient	Increased Services
	Organ Transplant Surgery	No Change - Closed
	Orthopedics Inpatient	No Change - Open
	Pediatrics Inpatient	No Change - Closed
	Pediatrics Outpatient	No Change - Closed
	Physical Medicine and Rehabilitation	No Change - Open
	Radiology	No Change - Open
CommonSpirit - St. Anthony North Hospital	Bariatric Surgery	No Change - Open
	Behavioral Health Inpatient	No Change - Closed
	Behavioral Health Outpatient	No Change - Closed
	Cardiovascular Inpatient	No Change - Open
	Cardiovascular Outpatient	No Change - Open
	Emergency Department	No Change - Open
	Endocrinology	No Change - Open
	Gastroenterology & Hepatology	No Change - Open
	General Surgery	No Change - Open
	Infectious Disease Inpatient	No Change - Open
	Internal Medicine (Primary Care)	No Change - Open

Appendix F: Service Line Changes

Service Lines

Hospital Name	Service Line	
CommonSpirit - St. Anthony North Hospital	Kidney & nephrology Inpatient	No Change - Open
	Kidney & nephrology Outpatient	No Change - Closed
	Neonatal Inpatient	No Change - Open
	Neurology/Neurosurgery Inpatient	No Change - Open
	Neurology/Neurosurgery Outpatient	No Change - Open
	Obstetrics Inpatient	No Change - Open
	Oncology Inpatient	Increased Services
	Oncology Outpatient	Closed
	Organ Transplant Surgery	No Change - Closed
	Orthopedics Inpatient	No Change - Open
	Pediatrics Inpatient	No Change - Closed
	Pediatrics Outpatient	No Change - Closed
	Physical Medicine and Rehabilitation	No Change - Open
	Radiology	No Change - Open
CommonSpirit - St. Anthony Summit Hospital	Bariatric Surgery	No Change - Closed
	Behavioral Health Inpatient	No Change - Closed
	Behavioral Health Outpatient	No Change - Closed
	Cardiovascular Inpatient	No Change - Open
	Cardiovascular Outpatient	No Change - Open
	Emergency Department	No Change - Open
	Endocrinology	No Change - Closed
	Gastroenterology & Hepatology	No Change - Closed
	General Surgery	No Change - Open
	Infectious Disease Inpatient	No Change - Closed
	Internal Medicine (Primary Care)	No Change - Open
	Kidney & nephrology Inpatient	No Change - Closed
	Kidney & nephrology Outpatient	No Change - Closed
	Neonatal Inpatient	No Change - Closed
	Neurology/Neurosurgery Inpatient	No Change - Closed
	Neurology/Neurosurgery Outpatient	No Change - Closed
	Obstectrics Inpatient	No Change - Open
	Oncology Inpatient	No Change - Closed
	Oncology Outpatient	No Change - Open
	Organ Transplant Surgery	No Change - Closed
	Orthopedics Inpatient	No Change - Open
	Pediatrics Inpatient	No Change - Closed
	Pediatrics Outpatient	No Change - Open
	Physical Medicine and Rehabilitation	No Change - Open
	Radiology	No Change - Open
CommonSpirit - St. Elizabeth Hospital	Bariatric Surgery	No Change - Closed
	Behavioral Health Inpatient	No Change - Closed
	Behavioral Health Outpatient	No Change - Closed
	Cardiovascular Inpatient	No Change - Open
	Cardiovascular Outpatient	No Change - Closed

Appendix F: Service Line Changes

Service Lines

Hospital Name	Service Line	
CommonSpirit - St. Elizabeth Hospital	Emergency Department	No Change - Open
	Endocrinology	No Change - Closed
	Gastroenterology & Hepatology	No Change - Closed
	General Surgery	No Change - Open
	Infectious Disease Inpatient	No Change - Closed
	Internal Medicine (Primary Care)	No Change - Open
	Kidney & nephrology Inpatient	No Change - Closed
	Kidney & nephrology Outpatient	No Change - Closed
	Neonatal Inpatient	No Change - Closed
	Neurology/Neurosurgery Inpatient	No Change - Closed
	Neurology/Neurosurgery Outpatient	No Change - Closed
	Obstectrics Inpatient	No Change - Open
	Oncology Inpatient	No Change - Closed
	Oncology Outpatient	No Change - Closed
	Organ Transplant Surgery	No Change - Closed
	Orthopedics Inpatient	No Change - Open
	Pediatrics Inpatient	No Change - Open
	Pediatrics Outpatient	No Change - Open
	Physical Medicine and Rehabilitation	No Change - Open
	Radiology	No Change - Open
CommonSpirit - St. Francis Hospital – Interquest	Bariatric Surgery	No Change - Closed
	Behavioral Health Inpatient	No Change - Closed
	Behavioral Health Outpatient	No Change - Closed
	Cardiovascular Inpatient	No Change - Closed
	Cardiovascular Outpatient	No Change - Closed
	Emergency Department	No Change - Open
	Endocrinology	No Change - Closed
	Gastroenterology & Hepatology	No Change - Closed
	General Surgery	No Change - Closed
	Infectious Disease Inpatient	No Change - Open
	Internal Medicine (Primary Care)	No Change - Closed
	Kidney & nephrology Inpatient	No Change - Closed
	Kidney & nephrology Outpatient	No Change - Closed
	Neonatal Inpatient	No Change - Closed
	Neurology/Neurosurgery Inpatient	No Change - Closed
	Neurology/Neurosurgery Outpatient	No Change - Closed
	Obstectrics Inpatient	No Change - Closed
	Oncology Inpatient	No Change - Closed
	Oncology Outpatient	No Change - Closed
	Organ Transplant Surgery	No Change - Closed
	Orthopedics Inpatient	No Change - Open
	Pediatrics Inpatient	No Change - Closed
	Pediatrics Outpatient	No Change - Closed
	Physical Medicine and Rehabilitation	No Change - Open

Appendix F: Service Line Changes

Service Lines

Hospital Name	Service Line	
Interquest	Radiology	No Change - Open
CommonSpirit - St. Mary-Corwin Hospital	Bariatric Surgery	No Change - Closed
	Behavioral Health Inpatient	No Change - Closed
	Behavioral Health Outpatient	No Change - Closed
	Cardiovascular Inpatient	No Change - Closed
	Cardiovascular Outpatient	No Change - Open
	Emergency Department	No Change - Open
	Endocrinology	No Change - Closed
	Gastroenterology & Hepatology	No Change - Open
	General Surgery	No Change - Open
	Infectious Disease Inpatient	No Change - Open
	Internal Medicine (Primary Care)	No Change - Open
	Kidney & nephrology Inpatient	No Change - Closed
	Kidney & nephrology Outpatient	No Change - Closed
	Neonatal Inpatient	No Change - Closed
	Neurology/Neurosurgery Inpatient	No Change - Closed
	Neurology/Neurosurgery Outpatient	No Change - Closed
	Obstectrics Inpatient	No Change - Closed
	Oncology Inpatient	No Change - Open
	Oncology Outpatient	No Change - Open
	Organ Transplant Surgery	No Change - Closed
	Orthopedics Inpatient	No Change - Open
	Pediatrics Inpatient	No Change - Closed
	Pediatrics Outpatient	No Change - Closed
	Physical Medicine and Rehabilitation	No Change - Closed
	Radiology	No Change - Open
CommonSpirit - St. Thomas More Hospital	Bariatric Surgery	No Change - Closed
	Behavioral Health Inpatient	No Change - Closed
	Behavioral Health Outpatient	No Change - Closed
	Cardiovascular Inpatient	No Change - Closed
	Cardiovascular Outpatient	No Change - Open
	Emergency Department	No Change - Open
	Endocrinology	No Change - Closed
	Gastroenterology & Hepatology	No Change - Open
	General Surgery	No Change - Open
	Infectious Disease Inpatient	No Change - Open
	Internal Medicine (Primary Care)	No Change - Open
	Kidney & nephrology Inpatient	No Change - Closed
	Kidney & nephrology Outpatient	No Change - Closed
	Neonatal Inpatient	No Change - Open
	Neurology/Neurosurgery Inpatient	No Change - Closed
	Neurology/Neurosurgery Outpatient	No Change - Closed
	Obstetrics Inpatient	No Change - Open
	Oncology Inpatient	No Change - Closed

Appendix F: Service Line Changes

Service Lines

Hospital Name	Service Line	
CommonSpirit - St. Thomas More Hospital	Oncology Outpatient	No Change - Closed
	Organ Transplant Surgery	No Change - Closed
	Orthopedics Inpatient	No Change - Open
	Pediatrics Inpatient	No Change - Open
	Pediatrics Outpatient	No Change - Open
	Physical Medicine and Rehabilitation	No Change - Open
	Radiology	No Change - Open
Community Hospital	Null	
Delta Health	Bariatric Surgery	No Change - Closed
	Behavioral Health Inpatient	No Change - Open
	Behavioral Health Outpatient	No Change - Open
	Cardiovascular Inpatient	No Change - Open
	Cardiovascular Outpatient	No Change - Open
	Emergency Department	No Change - Open
	Endocrinology	No Change - Closed
	Gastroenterology & Hepatology	No Change - Open
	General Surgery	No Change - Open
	Infectious Disease Inpatient	No Change - Closed
	Internal Medicine (Primary Care)	No Change - Open
	Kidney & Nephrology Inpatient	No Change - Closed
	Kidney & Nephrology Outpatient	No Change - Closed
	Neonatal Inpatient	Closed
	Neurology/Neurosurgery Inpatient	No Change - Open
	Neurology/Neurosurgery Outpatient	No Change - Open
	Obstetrics Inpatient	Closed
	Oncology Inpatient	No Change - Closed
	Oncology Outpatient	No Change - Open
	Organ Transplant Surgery	No Change - Closed
	Orthopedics Inpatient	No Change - Open
	Pediatrics Inpatient	No Change - Open
	Pediatrics Outpatient	No Change - Open
	Physical Medicine and Rehabilitation	No Change - Open
	Radiology	No Change - Open
Denver Health	Bariatric Surgery	No Change - Open
	Behavioral Health Inpatient	No Change - Open
	Behavioral Health Outpatient	No Change - Open
	Cardiovascular Inpatient	No Change - Open
	Cardiovascular Outpatient	No Change - Open
	Emergency Department	No Change - Open
	Endocrinology	No Change - Open
	Gastroenterology & Hepatology	No Change - Open
	General Surgery	No Change - Open
	Infectious Disease Inpatient	No Change - Open
	Internal Medicine (Primary Care)	No Change - Open

Appendix F: Service Line Changes

Service Lines

Hospital Name	Service Line	
Denver Health	Kidney & Nephrology Inpatient	No Change - Open
	Kidney & Nephrology Outpatient	No Change - Open
	Neonatal Inpatient	No Change - Open
	Neurology/Neurosurgery Inpatient	No Change - Open
	Neurology/Neurosurgery Outpatient	No Change - Open
	Obstetrics Inpatient	No Change - Open
	Oncology Inpatient	No Change - Open
	Oncology Outpatient	No Change - Open
	Organ Transplant Surgery	No Change - Closed
	Orthopedics Inpatient	No Change - Open
	Pediatrics Inpatient	No Change - Open
	Pediatrics Outpatient	No Change - Open
	Physical Medicine and Rehabilitation	No Change - Open
	Radiology	No Change - Open
Estes Park Health	Bariatric Surgery	No Change - Closed
	Behavioral Health Inpatient	No Change - Closed
	Behavioral Health Outpatient	No Change - Open
	Cardiovascular Inpatient	No Change - Closed
	Cardiovascular Outpatient	No Change - Open
	Emergency Department	No Change - Open
	Endocrinology	No Change - Closed
	Gastroenterology & Hepatology	No Change - Open
	General Surgery	No Change - Open
	Infectious Disease Inpatient	No Change - Closed
	Internal Medicine (Primary Care)	No Change - Open
	Kidney & Nephrology Inpatient	No Change - Closed
	Kidney & Nephrology Outpatient	No Change - Closed
	Neonatal Inpatient	No Change - Closed
	Neurology/Neurosurgery Inpatient	No Change - Open
	Neurology/Neurosurgery Outpatient	No Change - Open
	Obstetrics Inpatient	No Change - Closed
	Oncology Inpatient	No Change - Closed
	Oncology Outpatient	No Change - Open
	Organ Transplant Surgery	No Change - Closed
	Orthopedics Inpatient	No Change - Open
	Pediatrics Inpatient	No Change - Closed
	Pediatrics Outpatient	No Change - Open
	Physical Medicine and Rehabilitation	No Change - Open
	Radiology	No Change - Open
Family Health West	Bariatric Surgery	No Change - Closed
	Behavioral Health Inpatient	No Change - Closed
	Behavioral Health Outpatient	No Change - Open
	Cardiovascular Inpatient	No Change - Closed
	Cardiovascular Outpatient	No Change - Open

Appendix F: Service Line Changes

Service Lines

Hospital Name	Service Line	
Family Health West	Emergency Department	No Change - Open
	Endocrinology	Opened
	Gastroenterology & Hepatology	No Change - Closed
	General Surgery	No Change - Open
	Infectious Disease Inpatient	No Change - Closed
	Internal Medicine (Primary Care)	No Change - Open
	Kidney & Nephrology Inpatient	No Change - Closed
	Kidney & Nephrology Outpatient	No Change - Closed
	Neonatal Inpatient	No Change - Closed
	Neurology/Neurosurgery Inpatient	No Change - Closed
	Neurology/Neurosurgery Outpatient	No Change - Open
	Obstetrics Inpatient	No Change - Closed
	Oncology Inpatient	No Change - Closed
	Oncology Outpatient	No Change - Closed
	Organ Transplant Surgery	No Change - Closed
	Orthopedics Inpatient	No Change - Open
	Pediatrics Inpatient	No Change - Closed
	Pediatrics Outpatient	No Change - Open
	Physical Medicine and Rehabilitation	No Change - Open
	Radiology	No Change - Open
Foothills Hospital	Bariatric Surgery	No Change - Closed
	Behavioral Health Inpatient	No Change - Open
	Behavioral Health Outpatient	No Change - Open
	Cardiovascular Inpatient	No Change - Open
	Cardiovascular Outpatient	No Change - Open
	Emergency Department	No Change - Open
	Endocrinology	No Change - Open
	Gastroenterology & Hepatology	No Change - Open
	General Surgery	No Change - Open
	Infectious Disease Inpatient	No Change - Open
	Internal Medicine (Primary Care)	No Change - Open
	Kidney & Nephrology Inpatient	No Change - Open
	Kidney & Nephrology Outpatient	No Change - Open
	Neonatal Inpatient	No Change - Open
	Neurology/Neurosurgery Inpatient	No Change - Open
	Neurology/Neurosurgery Outpatient	No Change - Open
	Obstetrics Inpatient	No Change - Open
	Oncology Inpatient	No Change - Open
	Oncology Outpatient	No Change - Open
	Organ Transplant Surgery	No Change - Closed
	Orthopedics Inpatient	No Change - Open
	Pediatrics Inpatient	No Change - Open
	Pediatrics Outpatient	No Change - Open
	Physical Medicine and Rehabilitation	No Change - Open

Appendix F: Service Line Changes

Service Lines

Hospital Name	Service Line	
Foothills Hospital	Radiology	No Change - Open
Grand River Health	Bariatric Surgery	No Change - Closed
	Behavioral Health Inpatient	No Change - Closed
	Behavioral Health Outpatient	No Change - Open
	Cardiovascular Inpatient	No Change - Closed
	Cardiovascular Outpatient	No Change - Open
	Emergency Department	No Change - Open
	Endocrinology	No Change - Open
	Gastroenterology & Hepatology	No Change - Open
	General Surgery	No Change - Open
	Infectious Disease Inpatient	No Change - Closed
	Internal Medicine (Primary Care)	No Change - Open
	Kidney & Nephrology Inpatient	No Change - Closed
	Kidney & Nephrology Outpatient	No Change - Closed
	Neonatal Inpatient	No Change - Closed
	Neurology/Neurosurgery Inpatient	No Change - Closed
	Neurology/Neurosurgery Outpatient	No Change - Open
	Obstetrics Inpatient	No Change - Closed
	Oncology Inpatient	No Change - Closed
	Oncology Outpatient	No Change - Open
	Organ Transplant Surgery	No Change - Closed
	Orthopedics Inpatient	No Change - Open
	Pediatrics Inpatient	No Change - Open
	Pediatrics Outpatient	No Change - Open
	Physical Medicine and Rehabilitation	No Change - Open
	Radiology	No Change - Open
Gunnison Valley Health	Bariatric Surgery	No Change - Closed
	Behavioral Health Inpatient	No Change - Closed
	Behavioral Health Outpatient	No Change - Open
	Cardiovascular Inpatient	No Change - Closed
	Cardiovascular Outpatient	No Change - Open
	Emergency Department	No Change - Open
	Endocrinology	No Change - Closed
	Gastroenterology & Hepatology	No Change - Closed
	General Surgery	No Change - Open
	Infectious Disease Inpatient	No Change - Closed
	Internal Medicine (Primary Care)	No Change - Open
	Kidney & Nephrology Inpatient	No Change - Closed
	Kidney & Nephrology Outpatient	No Change - Open
	Neonatal Inpatient	No Change - Closed
	Neurology/Neurosurgery Inpatient	No Change - Closed
	Neurology/Neurosurgery Outpatient	No Change - Closed
	Obstetrics Inpatient	No Change - Open
	Oncology Inpatient	No Change - Closed

Appendix F: Service Line Changes

Service Lines

Hospital Name	Service Line	
Gunnison Valley Health	Oncology Outpatient	No Change - Open
	Organ Transplant Surgery	No Change - Closed
	Orthopedics Inpatient	No Change - Open
	Pediatrics Inpatient	No Change - Closed
	Pediatrics Outpatient	No Change - Open
	Physical Medicine and Rehabilitation	No Change - Open
	Radiology	No Change - Open
Haxtun Health	Bariatric Surgery	No Change - Closed
	Behavioral Health Inpatient	No Change - Closed
	Behavioral Health Outpatient	No Change - Closed
	Cardiovascular Inpatient	No Change - Open
	Cardiovascular Outpatient	No Change - Open
	Emergency Department	No Change - Closed
	Endocrinology	No Change - Closed
	Gastroenterology & Hepatology	No Change - Closed
	General Surgery	No Change - Open
	Infectious Disease Inpatient	No Change - Closed
	Internal Medicine (Primary Care)	No Change - Open
	Kidney & Nephrology Inpatient	No Change - Closed
	Kidney & Nephrology Outpatient	No Change - Closed
	Neonatal Inpatient	No Change - Closed
	Neurology/Neurosurgery Inpatient	No Change - Closed
	Neurology/Neurosurgery Outpatient	No Change - Closed
	Obstetrics Inpatient	No Change - Open
	Oncology Inpatient	No Change - Closed
	Oncology Outpatient	No Change - Closed
	Organ Transplant Surgery	No Change - Closed
	Orthopedics Inpatient	No Change - Closed
	Pediatrics Inpatient	No Change - Open
	Pediatrics Outpatient	No Change - Open
	Physical Medicine and Rehabilitation	No Change - Open
	Radiology	No Change - Open
HCA HealthONE Mountain Ridge	Infectious Disease Inpatient	Increased Services
	Internal Medicine (Primary Care)	No Change - Open
	Neurology/Neurosurgery Inpatient	No Change - Open
	Bariatric Surgery	No Change - Closed
	Behavioral Health Inpatient	No Change - Closed
	Behavioral Health Outpatient	No Change - Closed
	Cardiovascular Inpatient	No Change - Open
	Cardiovascular Outpatient	No Change - Open
	Emergency Department	Decreased Services
	Endocrinology	No Change - Open
	Gastroenterology & Hepatology	Increased Services
	General Surgery	No Change - Open

Appendix F: Service Line Changes

Service Lines

Hospital Name	Service Line	
HCA HealthONE Mountain Ridge	Kidney & nephrology Inpatient	No Change - Open
	Kidney & nephrology Outpatient	No Change - Open
	Neonatal Inpatient	No Change - Open
	Neurology/Neurosurgery Outpatient	No Change - Open
	Obstetrics Inpatient	No Change - Open
	Oncology Inpatient	No Change - Open
	Oncology Outpatient	No Change - Open
	Organ Transplant Surgery	No Change - Closed
	Orthopedics Inpatient	No Change - Open
	Pediatrics Inpatient	No Change - Closed
	Pediatrics Outpatient	No Change - Closed
	Physical Medicine and Rehab	No Change - Closed
	Radiology	No Change - Open
HCA HealthONE Presbyterian St. Luke's	Infectious Disease Inpatient	No Change - Open
	Internal Medicine (Primary Care)	No Change - Open
	Neurology/Neurosurgery Inpatient	No Change - Open
	Bariatric Surgery	No Change - Closed
	Behavioral Health Inpatient	No Change - Closed
	Behavioral Health Outpatient	No Change - Closed
	Cardiovascular Inpatient	No Change - Open
	Cardiovascular Outpatient	No Change - Open
	Emergency Department	No Change - Open
	Endocrinology	No Change - Open
	Gastroenterology & Hepatology	No Change - Open
	General Surgery	No Change - Open
	Kidney & nephrology Inpatient	No Change - Open
	Kidney & nephrology Outpatient	No Change - Open
	Neonatal Inpatient	No Change - Open
	Neurology/Neurosurgery Outpatient	No Change - Open
	Obstetrics Inpatient	No Change - Open
	Oncology Inpatient	No Change - Open
	Oncology Outpatient	No Change - Open
	Organ Transplant Surgery	No Change - Open
	Orthopedics Inpatient	No Change - Open
	Pediatrics Inpatient	No Change - Open
	Pediatrics Outpatient	No Change - Open
	Physical Medicine and Rehab	No Change - Closed
	Radiology	No Change - Open
HCA HealthONE Rose	Infectious Disease Inpatient	Decreased Services
	Internal Medicine (Primary Care)	No Change - Open
	Neurology/Neurosurgery Inpatient	No Change - Open
	Bariatric Surgery	No Change - Open
	Behavioral Health Inpatient	No Change - Closed
	Behavioral Health Outpatient	No Change - Closed

Appendix F: Service Line Changes

Service Lines

Hospital Name	Service Line	
HCA HealthONE Rose	Cardiovascular Inpatient	No Change - Open
	Cardiovascular Outpatient	No Change - Open
	Emergency Department	Increased Services
	Endocrinology	No Change - Open
	Gastroenterology & Hepatology	No Change - Open
	General Surgery	No Change - Open
	Kidney & nephrology Inpatient	No Change - Open
	Kidney & nephrology Outpatient	No Change - Open
	Neonatal Inpatient	No Change - Open
	Neurology/Neurosurgery Outpatient	No Change - Open
	Obstetrics Inpatient	No Change - Open
	Oncology Inpatient	No Change - Open
	Oncology Outpatient	No Change - Open
	Organ Transplant Surgery	No Change - Closed
	Orthopedics Inpatient	No Change - Open
	Pediatrics Inpatient	No Change - Closed
	Pediatrics Outpatient	No Change - Open
	Physical Medicine and Rehab	No Change - Closed
	Radiology	No Change - Open
HCA HealthONE Sky Ridge	Infectious Disease Inpatient	No Change - Open
	Internal Medicine (Primary Care)	No Change - Open
	Neurology/Neurosurgery Inpatient	No Change - Open
	Bariatric Surgery	No Change - Closed
	Behavioral Health Inpatient	No Change - Closed
	Behavioral Health Outpatient	No Change - Closed
	Cardiovascular Inpatient	No Change - Open
	Cardiovascular Outpatient	No Change - Open
	Emergency Department	No Change - Open
	Endocrinology	No Change - Closed
	Gastroenterology & Hepatology	No Change - Open
	General Surgery	No Change - Open
	Kidney & Nephrology Inpatient	No Change - Open
	Kidney & Nephrology Outpatient	No Change - Open
	Neonatal Inpatient	No Change - Open
	Neurology/Neurosurgery Outpatient	No Change - Open
	Obstetrics Inpatient	No Change - Open
	Oncology Inpatient	No Change - Open
	Oncology Outpatient	No Change - Open
	Organ Transplant Surgery	No Change - Closed
	Orthopedics Inpatient	No Change - Open
	Pediatrics Inpaient	No Change - Closed
	Pediatrics Outpatient	No Change - Closed
	Physical Medicine and Rehabilitation	Increased Services
	Radiology	No Change - Open

Appendix F: Service Line Changes

Service Lines

Hospital Name	Service Line	
HCA HealthONE Swedish	Infectious Disease Inpatient	No Change - Open
	Internal Medicine (Primary Care)	No Change - Open
	Neurology/Neurosurgery Inpatient	No Change - Open
	Bariatric Surgery	No Change - Closed
	Behavioral Health Inpatient	No Change - Closed
	Behavioral Health Outpatient	No Change - Closed
	Cardiovascular Inpatient	No Change - Open
	Cardiovascular Outpatient	No Change - Open
	Emergency Department	No Change - Open
	Endocrinology	No Change - Closed
	Gastroenterology & Hepatology	No Change - Open
	General Surgery	No Change - Open
	Kidney & Nephrology Inpatient	No Change - Open
	Kidney & Nephrology Outpatient	No Change - Open
	Neonatal Inpatient	No Change - Open
	Neurology/Neurosurgery Outpatient	No Change - Open
	Obstetrics Inpatient	No Change - Open
	Oncology Inpatient	No Change - Open
	Oncology Outpatient	No Change - Open
	Organ Transplant Surgery	No Change - Closed
	Orthopedics Inpatient	No Change - Open
	Pediatrics Inpaient	No Change - Closed
	Pediatrics Outpatient	No Change - Closed
	Physical Medicine and Rehabilitation	Increased Services
	Radiology	No Change - Open
Heart of the Rockies Regional Medical Center	Bariatric Surgery	No Change - Closed
	Behavioral Health Inpatient	No Change - Closed
	Behavioral Health Outpatient	No Change - Closed
	Cardiovascular Inpatient	No Change - Open
	Cardiovascular Outpatient	No Change - Open
	Emergency Department	No Change - Open
	Endocrinology	No Change - Open
	Gastroenterology & Hepatology	No Change - Open
	General Surgery	No Change - Open
	Infectious Disease Inpatient	No Change - Closed
	Internal Medicine (Primary Care)	No Change - Open
	Kidney & Nephrology Inpatient	No Change - Open
	Kidney & Nephrology Outpatient	No Change - Open
	Neonatal Inpatient	No Change - Open
	Neurology/Neurosurgery Inpatient	No Change - Open
	Neurology/Neurosurgery Outpatient	No Change - Open
	Obstetrics Inpatient	No Change - Open
	Oncology Inpatient	No Change - Closed
	Oncology Outpatient	No Change - Open

Appendix F: Service Line Changes

Service Lines

Hospital Name	Service Line	
Heart of the Rockies Regional Medical Center	Organ Transplant Surgery	No Change - Closed
	Orthopedics Inpatient	No Change - Open
	Pediatrics Inpatient	No Change - Open
	Pediatrics Outpatient	No Change - Open
	Physical Medicine and Rehabilitation	No Change - Closed
	Radiology	No Change - Open
Intermountain Health Good Samaritan Hospital	Bariatric Surgery	No Change - Open
	Behavioral Health Inpatient	No Change - Open
	Behavioral Health Outpatient	No Change - Open
	Cardiovascular Inpatient	No Change - Open
	Cardiovascular Outpatient	No Change - Open
	Emergency Department	No Change - Open
	Endocrinology	No Change - Open
	Gastroenterology & Hepatology	No Change - Open
	General Surgery	No Change - Open
	Infectious Disease Inpatient	No Change - Open
	Internal Medicine (Primary Care)	No Change - Open
	Kidney & Nephrology Inpatient	No Change - Open
	Kidney & Nephrology Outpatient	No Change - Closed
	Neonatal Inpatient	No Change - Open
	Neurology/Neurosurgery Inpatient	No Change - Open
	Neurology/Neurosurgery Outpatient	No Change - Open
	Obstetrics Inpatient	No Change - Open
	Oncology Inpatient	No Change - Open
	Oncology Outpatient	No Change - Open
	Organ Transplant Surgery	No Change - Open
	Orthopedics Inpatient	No Change - Open
	Pediatrics Inpatient	No Change - Closed
	Pediatrics Outpatient	No Change - Closed
	Physical Medicine and Rehabilitation	No Change - Open
	Radiology	No Change - Open
Intermountain Health Lutheran Hospital	Bariatric Surgery	No Change - Open
	Behavioral Health Inpatient	No Change - Open
	Behavioral Health Outpatient	No Change - Open
	Cardiovascular Inpatient	No Change - Open
	Cardiovascular Outpatient	No Change - Open
	Emergency Department	No Change - Open
	Endocrinology	No Change - Open
	Gastroenterology & Hepatology	No Change - Open
	General Surgery	No Change - Open
	Infectious Disease Inpatient	No Change - Open
	Internal Medicine (Primary Care)	No Change - Open
	Kidney & Nephrology Inpatient	No Change - Open
	Kidney & Nephrology Outpatient	No Change - Closed

Appendix F: Service Line Changes

Service Lines

Hospital Name	Service Line	
Intermountain Health Lutheran Hospital	Neonatal Inpatient	No Change - Open
	Neurology/Neurosurgery Inpatient	No Change - Open
	Neurology/Neurosurgery Outpatient	No Change - Open
	Obstetrics Inpatient	No Change - Open
	Oncology Inpatient	No Change - Open
	Oncology Outpatient	No Change - Open
	Organ Transplant Surgery	No Change - Closed
	Orthopedics Inpatient	No Change - Open
	Pediatrics Inpatient	No Change - Closed
	Pediatrics Outpatient	No Change - Closed
	Physical Medicine and Rehabilitation	No Change - Open
	Radiology	No Change - Open
Intermountain Health Platte Valley Hospital	Bariatric Surgery	No Change - Closed
	Behavioral Health Inpatient	No Change - Closed
	Behavioral Health Outpatient	No Change - Closed
	Cardiovascular Inpatient	No Change - Open
	Cardiovascular Outpatient	No Change - Open
	Emergency Department	No Change - Open
	Endocrinology	No Change - Open
	Gastroenterology & Hepatology	No Change - Open
	General Surgery	No Change - Open
	Infectious Disease Inpatient	No Change - Open
	Internal Medicine (Primary Care)	No Change - Open
	Kidney & Nephrology Inpatient	No Change - Open
	Kidney & Nephrology Outpatient	No Change - Closed
	Neonatal Inpatient	No Change - Open
	Neurology/Neurosurgery Inpatient	No Change - Open
	Neurology/Neurosurgery Outpatient	No Change - Open
	Obstetrics Inpatient	No Change - Open
	Oncology Inpatient	No Change - Open
	Oncology Outpatient	No Change - Open
	Organ Transplant Surgery	No Change - Open
	Orthopedics Inpatient	No Change - Open
	Pediatrics Inpatient	No Change - Closed
	Pediatrics Outpatient	No Change - Closed
	Physical Medicine and Rehabilitation	No Change - Open
	Radiology	No Change - Open
Keefe Memorial Health Service District	Bariatric Surgery	No Change - Closed
	Behavioral Health Inpatient	No Change - Closed
	Behavioral Health Outpatient	No Change - Closed
	Cardiovascular Inpatient	No Change - Closed
	Cardiovascular Outpatient	No Change - Open
	Emergency Department	No Change - Open
	Endocrinology	No Change - Closed

Appendix F: Service Line Changes

Service Lines

Hospital Name	Service Line	
Keefe Memorial Health Service District	Gastrometerology & Hepatology	No Change - Closed
	General Surgery	No Change - Closed
	Infectious Disease Inpatient	No Change - Closed
	Internal Medicine (Primary Care)	No Change - Open
	Kidney & Nephrology Inpatient	No Change - Closed
	Kidney & Nephrology Outpatient	No Change - Closed
	Neonatal Inpatient	No Change - Closed
	Neurology/Neurolsurgery Inpatient	No Change - Closed
	Neurology/Neurolsurgery Outpatient	No Change - Closed
	Obstetrics Inpatient	No Change - Closed
	Oncology Inpatient	No Change - Closed
	Oncology Outpatient	No Change - Closed
	Organ Transplant Surgery	No Change - Closed
	Orthopedics Inpatient	No Change - Closed
	Pediatrics Inpatient	No Change - Open
	Pediatrics Outpatient	No Change - Open
	Physical Medicine and Rehabilitation	No Change - Open
	Radiology	No Change - Open
Kit Carson County Memorial Hospital	Bariatric Surgery	No Change - Open
	Behavioral Health Inpatient	No Change - Closed
	Behavioral Health Outpatient	No Change - Open
	Cardiovascular Inpatient	No Change - Closed
	Cardiovascular Outpatient	No Change - Open
	Emergency Department	No Change - Open
	Endocrinology	No Change - Closed
	Gastroenterology & Hepatology	No Change - Closed
	General Surgery	No Change - Open
	Infectious Disease Inpatient	No Change - Closed
	Internal Medicine (Primary Care)	No Change - Closed
	Kidney & Nephrology Inpatient	No Change - Closed
	Kidney & Nephrology Outpatient	No Change - Closed
	Neonatal Inpatient	No Change - Closed
	Neurology/Neurosurgery Inpatient	No Change - Closed
	Neurology/Neurosurgery Outpatient	No Change - Open
	Obstetrics Inpatient	No Change - Closed
	Oncology Inpatient	No Change - Closed
	Oncology Outpatient	No Change - Closed
	Organ Transplant Surgery	No Change - Closed
	Orthopedics Inpatient	No Change - Closed
	Pediatrics Inpatient	No Change - Open
	Pediatrics Outpatient	No Change - Open
	Physical Medicine and Rehabilitation	No Change - Open
	Radiology	No Change - Open
Lincoln Health	Bariatric Surgery	No Change - Closed

Appendix F: Service Line Changes

Service Lines

Hospital Name	Service Line	
Lincoln Health	Behavioral Health Inpatient	No Change - Closed
	Behavioral Health Outpatient	No Change - Open
	Cardiovascular Inpatient	No Change - Closed
	Cardiovascular Outpatient	No Change - Closed
	Emergency Department	No Change - Open
	Endocrinology	No Change - Closed
	Gastroenterology & Hepatology	No Change - Closed
	General Surgery	No Change - Closed
	Infectious Disease Inpatient	No Change - Closed
	Internal Medicine (Primary Care)	No Change - Closed
	Kidney & Nephrology Inpatient	No Change - Closed
	Kidney & Nephrology Outpatient	No Change - Closed
	Neonatal Inpatient	No Change - Closed
	Neurology/Neurosurgery Inpatient	No Change - Closed
	Neurology/Neurosurgery Outpatient	No Change - Closed
	Obstetrics Inpatient	No Change - Closed
	Oncology Inpatient	No Change - Closed
	Oncology Outpatient	No Change - Closed
	Organ Transplant Surgery	No Change - Closed
	Orthopedics Inpatient	No Change - Open
	Pediatrics Inpatient	No Change - Closed
	Pediatrics Outpatient	No Change - Closed
	Physical Medicine and Rehabilitation	No Change - Closed
	Radiology	No Change - Open
Medical Center of Aurora	Infectious Disease Inpatient	No Change - Open
	Internal Medicine (Primary Care)	No Change - Open
	Neurology/Neurosurgery Inpatient	No Change - Open
	Bariatric Surgery	No Change - Open
	Behavioral Health Inpatient	No Change - Open
	Behavioral Health Outpatient	No Change - Open
	Cardiovascular Inpatient	No Change - Open
	Cardiovascular Outpatient	No Change - Open
	Emergency Department	No Change - Open
	Endocrinology	No Change - Open
	Gastroenterology & Hepatology	No Change - Open
	General Surgery	No Change - Open
	Kidney & nephrology Inpatient	No Change - Open
	Kidney & nephrology Outpatient	No Change - Open
	Neonatal Inpatient	No Change - Open
	Neurology/Neurosurgery Outpatient	No Change - Open
	Obstetrics Inpatient	No Change - Open
	Oncology Inpatient	No Change - Open
	Oncology Outpatient	No Change - Open
	Organ Transplant Surgery	No Change - Closed

Appendix F: Service Line Changes

Service Lines

Hospital Name	Service Line	
Medical Center of Aurora	Orthopedics Inpatient	No Change - Open
	Pediatrics Inpatient	No Change - Closed
	Pediatrics Outpatient	No Change - Closed
	Physical Medicine and Rehab	No Change - Closed
	Radiology	No Change - Open
Melissa Memorial Hospital	Bariatric Surgery	No Change - Closed
	Behavioral Health Inpatient	No Change - Closed
	Behavioral Health Outpatient	Decreased Services
	Cardiovascular Inpatient	No Change - Open
	Cardiovascular Outpatient	No Change - Open
	Emergency Department	Increased Services
	Endocrinology	No Change - Open
	Gastroenterology & Hepatology	No Change - Closed
	General Surgery	Increased Services
	Infectious Disease Inpatient	No Change - Open
	Internal Medicine (Primary Care)	No Change - Open
	Kidney & Nephrology Inpatient	No Change - Closed
	Kidney & Nephrology Outpatient	No Change - Closed
	Neonatal Inpatient	No Change - Closed
	Neurology/Neurosurgery Inpatient	No Change - Closed
	Neurology/Neurosurgery Outpatient	No Change - Closed
	Obstetrics Inpatient	No Change - Closed
	Oncology Inpatient	No Change - Open
	Oncology Outpatient	No Change - Open
	Organ Transplant Surgery	No Change - Closed
	Orthopedics Inpatient	No Change - Open
	Pediatrics Inpatient	No Change - Open
	Pediatrics Outpatient	No Change - Open
	Physical Medicine and Rehabilitation	No Change - Open
	Radiology	No Change - Open
Memorial Regional Health	Bariatric Surgery	No Change - Closed
	Behavioral Health Inpatient	No Change - Closed
	Behavioral Health Outpatient	No Change - Open
	Cardiovascular Inpatient	No Change - Closed
	Cardiovascular Outpatient	No Change - Open
	Emergency Department	No Change - Open
	Endocrinology	No Change - Closed
	Gastroenterology & Hepatology	No Change - Closed
	General Surgery	No Change - Open
	Infectious Disease Inpatient	No Change - Closed
	Internal Medicine (Primary Care)	No Change - Open
	Kidney & Nephrology Inpatient	No Change - Closed
	Kidney & Nephrology Outpatient	No Change - Closed
	Neonatal Inpatient	No Change - Closed

Appendix F: Service Line Changes

Service Lines

Hospital Name	Service Line	
Memorial Regional Health	Neurology/Neurosurgery Inpatient	No Change - Closed
	Neurology/Neurosurgery Outpatient	No Change - Closed
	Obstetrics Inpatient	No Change - Closed
	Oncology Inpatient	No Change - Closed
	Oncology Outpatient	No Change - Open
	Organ Transplant Surgery	No Change - Closed
	Orthopedics Inpatient	No Change - Open
	Pediatrics Inpatient	No Change - Open
	Pediatrics Outpatient	No Change - Open
	Physical Medicine and Rehabilitation	No Change - Open
	Radiology	No Change - Open
Middle Park Health	Bariatric Surgery	No Change - Closed
	Behavioral Health Inpatient	No Change - Closed
	Behavioral Health Outpatient	No Change - Open
	Cardiovascular Inpatient	No Change - Closed
	Cardiovascular Outpatient	No Change - Open
	Emergency Department	No Change - Open
	Endocrinology	No Change - Closed
	Gastroenterology & Hepatology	No Change - Open
	General Surgery	No Change - Open
	Infectious Disease Inpatient	No Change - Open
	Internal Medicine (Primary Care)	No Change - Open
	Kidney & Nephrology Inpatient	No Change - Closed
	Kidney & Nephrology Outpatient	No Change - Closed
	Neonatal Inpatient	No Change - Closed
	Neurology/Neurosurgery Inpatient	No Change - Open
	Neurology/Neurosurgery Outpatient	No Change - Open
	Obstetrics Inpatient	No Change - Closed
	Oncology Inpatient	No Change - Closed
	Oncology Outpatient	No Change - Closed
	Organ Transplant Surgery	No Change - Closed
	Orthopedics Inpatient	No Change - Open
	Pediatrics Outpatient	No Change - Open
	Physical Medicine and Rehabilitation	No Change - Open
	PRP	Opened
	Radiology	No Change - Open
Montrose Regional Health	AWC, Spine & Pain	Opened
	Pulmonology Montrose	Opened
	Bariatric Surgery	No change - Open
	Behavioral Health Inpatient	No change - Open
	Behavioral Health Outpatient	No change - Open
	Cardiovascular Inpatient	Increased services
	Cardiovascular Outpatient	Increased services
	Emergency Department	No change - Open

Appendix F: Service Line Changes

Service Lines

Hospital Name	Service Line	
Montrose Regional Health	Endocrinology	No change - Open
	Gastroenterology & Hepatology	No change - Open
	General Surgery	Opened
	Infectious Disease Inpatient	No change - Open
	Internal Medicine (Primary Care)	No change - Open
	Kidney & Nephrology Inpatient	No change - Open
	Kidney & Nephrology Outpatient	No change - Open
	Neonatal Inpatient	No change - Open
	Neurology/Neurosurgery Inpatient	No change - Open
	Neurology/Neurosurgery Outpatient	No change - Open
	Obstetrics Inpatient	No change - Open
	Oncology Inpatient	Increased services
	Oncology Outpatient	Increased services
	Organ Transplant Surgery	No change - Open
	Orthopedics Inpatient	No change - Open
	Physical Medicine and Rehabilitation	No change - Open
	Pulmonology Gunnison	No change -Opened
Mt. San Rafael Hospital	Bariatric Surgery	No Change - Closed
	Behavioral Health Inpatient	No Change - Closed
	Behavioral Health Outpatient	No Change - Closed
	Cardiovascular Inpatient	No Change - Open
	Cardiovascular Outpatient	No Change - Open
	Emergency Department	No Change - Open
	Endocrinology	No Change - Closed
	Gastroenterology & Hepatology	No Change - Closed
	General Surgery	No Change - Open
	Infectious Disease Inpatient	No Change - Closed
	Internal Medicine (Primary Care)	No Change - Closed
	Kidney & Nephrology Inpatient	No Change - Closed
	Kidney & Nephrology Outpatient	No Change - Closed
	Neonatal Inpatient	No Change - Closed
	Neurology/Neurosurgery Inpatient	No Change - Closed
	Neurology/Neurosurgery Outpatient	No Change - Closed
	Obstetrics Inpatient	No Change - Closed
	Oncology Inpatient	No Change - Closed
	Oncology Outpatient	No Change - Closed
	Organ Transplant Surgery	No Change - Closed
	Orthopedics Inpatient	No Change - Open
	Pediatrics Inpatient	No Change - Open
	Pediatrics Outpatient	No Change - Open
	Physical Medicine and Rehabilitation	No Change - Closed
	Radiology	No Change - Open
National Jewish Health	Bariatric Surgery	No Change - Closed
	Behavioral Health Inpatient	No Change - Closed

Appendix F: Service Line Changes

Service Lines

Hospital Name	Service Line	
National Jewish Health	Behavioral Health Outpatient	No Change - Open
	Cardiovascular Inpatient	No Change - Closed
	Cardiovascular Outpatient	No Change - Open
	Emergency Department	No Change - Closed
	Endocrinology	No Change - Open
	Gastroenterology & Hepatology	No Change - Open
	General Surgery	No Change - Closed
	Infectious Disease Inpatient	No Change - Open
	Internal Medicine (Primary Care)	No Change - Closed
	Kidney & Nephrology Inpatient	No Change - Closed
	Kidney & Nephrology Outpatient	No Change - Closed
	Neonatal Inpatient	No Change - Closed
	Neurology/Neurosurgery Inpatient	No Change - Closed
	Neurology/Neurosurgery Outpatient	No Change - Open
	Obstetrics Inpatient	No Change - Closed
	Oncology Inpatient	No Change - Closed
	Oncology Outpatient	No Change - Open
	Organ Transplant Surgery	No Change - Closed
	Orthopedics Inpatient	No Change - Closed
	Pediatrics Inpatient	No Change - Open
	Pediatrics Outpatient	No Change - Open
	Physical Medicine and Rehabilitation	No Change - Open
	Radiology	No Change - Open
OrthoColorado Hospital	Bariatric Surgery	No Change - Closed
	Behavioral Health Inpatient	No Change - Closed
	Behavioral Health Outpatient	No Change - Closed
	Cardiovascular Inpatient	No Change - Closed
	Cardiovascular Outpatient	No Change - Closed
	Emergency Department	No Change - Closed
	Endocrinology	No Change - Closed
	Gastroenterology & Hepatology	No Change - Closed
	General Surgery	No Change - Closed
	Infectious Disease Inpatient	No Change - Closed
	Internal Medicine (Primary Care)	No Change - Closed
	Kidney & nephrology Inpatient	No Change - Closed
	Kidney & nephrology Outpatient	No Change - Closed
	Neonatal Inpatient	No Change - Closed
	Neurology/Neurosurgery Inpatient	No Change - Open
	Neurology/Neurosurgery Outpatient	No Change - Open
	Obstetrics Inpatient	No Change - Closed
	Oncology Inpatient	No Change - Closed
	Oncology Outpatient	No Change - Closed
	Organ Transplant Surgery	No Change - Closed
	Orthopedics Inpatient	No Change - Open

Appendix F: Service Line Changes

Service Lines

Hospital Name	Service Line	
OrthoColorado Hospital	Pediatrics Inpatient	No Change - Closed
	Pediatrics Outpatient	No Change - Closed
	Physical Medicine and Rehabilitation	No Change - Open
	Radiology	No Change - Open
Pagosa Springs Medical Center	Ambulance	No Change - Open
	Cardiology	Closed
	Emergency Room	No Change - Open
	Infusion	Increased Services
	Inpatient and OBS	No Change - Open
	Name of Service Line	
	Neurology	No Change - Open
	Oncology	No Change - Open
	Orthopedicss	Increased Services
	Pain Management	No Change - Open
	Primary Care	No Change - Open
	Pulmonologist	Opened
	RHC	No Change - Open
	Surgery	No Change - Open
Pioneers Medical Center	Bariatric Surgery	No Change - Closed
	Behavioral Health Inpatient	No Change - Closed
	Behavioral Health Outpatient	No Change - Closed
	Cardiovascular Inpatient	No Change - Closed
	Cardiovascular Outpatient	No Change - Closed
	Emergency Department	No Change - Open
	Endocrinology	No Change - Closed
	Gastroenterology & Hepatology	No Change - Closed
	General Surgery	No Change - Open
	Infectious Disease Inpatient	No Change - Closed
	Internal Medicine (Primary Care)	No Change - Closed
	Kidney & Nephrology Inpatient	No Change - Closed
	Kidney & Nephrology Outpatient	No Change - Closed
	Neonatal Inpatient	No Change - Closed
	Neurology/Neurosurgery Inpatient	No Change - Closed
	Neurology/Neurosurgery Outpatient	No Change - Closed
	Obstetrics Inpatient	No Change - Closed
	Oncology Inpatient	No Change - Closed
	Oncology Outpatient	No Change - Closed
	Organ Transplant Surgery	No Change - Closed
	Orthopedics Inpatient	No Change - Open
	Pediatrics Inpatient	No Change - Closed
	Pediatrics Outpatient	No Change - Closed
	Physical Medicine and Rehabilitation	No Change - Open
	Radiology	No Change - Open
Prowers Medical	Bariatric Surgery	No Change - Closed

Appendix F: Service Line Changes

Service Lines

Hospital Name	Service Line	
Prowers Medical Center	Behavioral Health Inpatient	No Change - Closed
	Behavioral Health Outpatient	No Change - Closed
	Cardiovascular Inpatient	No Change - Open
	Cardiovascular Outpatient	No Change - Open
	Emergency Department	No Change - Open
	Endocrinology	No Change - Closed
	Gastroenterology & Hepatology	No Change - Closed
	General Surgery	No Change - Open
	Infectious Disease Inpatient	No Change - Closed
	Internal Medicine (Primary Care)	No Change - Open
	Kidney & Nephrology Inpatient	No Change - Closed
	Kidney & Nephrology Outpatient	No Change - Closed
	Neonatal Inpatient	No Change - Open
	Neurology/Neurosurgery Inpatient	No Change - Closed
	Neurology/Neurosurgery Outpatient	No Change - Closed
	Obstetrics Inpatient	No Change - Open
	Oncology Inpatient	No Change - Closed
	Oncology Outpatient	No Change - Open
	Organ Transplant Surgery	No Change - Closed
	Orthopedics Inpatient	No Change - Open
	Pediatrics Inpatient	No Change - Open
	Pediatrics Outpatient	No Change - Open
	Physical Medicine and Rehabilitation	No Change - Open
	Radiology	No Change - Open
Rangely District Hospital	Bariatric Surgery	No Change - Closed
	Behavioral Health Inpatient	No Change - Closed
	Behavioral Health Outpatient	No Change - Open
	Cardiovascular Inpatient	No Change - Closed
	Cardiovascular Outpatient	No Change - Open
	Emergency Department	No Change - Open
	Endocrinology	No Change - Closed
	Gastroenterology & Hepatology	No Change - Closed
	General Surgery	Opened
	Infectious Disease Inpatient	No Change - Closed
	Internal Medicine (Primary Care)	No Change - Closed
	Kidney & Nephrology Inpatient	No Change - Closed
	Kidney & Nephrology Outpatient	No Change - Closed
	Neonatal Inpatient	No Change - Closed
	Neurology/Neurosurgery Inpatient	No Change - Closed
	Neurology/Neurosurgery Outpatient	Opened
	Obstetrics Inpatient	No Change - Closed
	Oncology Inpatient	No Change - Closed
	Oncology Outpatient	No Change - Closed
	Organ Transplant Surgery	No Change - Closed

Appendix F: Service Line Changes

Service Lines

Hospital Name	Service Line	
Rangely District Hospital	Orthopedics Inpatient	No Change - Closed
	Pediatrics Inpatient	No Change - Closed
	Pediatrics Outpatient	No Change - Closed
	Physical Medicine and Rehabilitation	No Change - Open
	Radiology	No Change - Open
Rio Grande Hospital	Bariatric Surgery	No Change - Open
	Behavioral Health Inpatient	No Change - Open
	Behavioral Health Outpatient	No Change - Open
	Cardiovascular Inpatient	No Change - Open
	Cardiovascular Outpatient	No Change - Open
	Emergency Department	No Change - Open
	Endocrinology	No Change - Open
	Gastroenterology & Hepatology	No Change - Open
	General Surgery	No Change - Open
	Infectious Disease Inpatient	No Change - Open
	Internal Medicine (Primary Care)	No Change - Open
	Kidney & Nephrology Inpatient	No Change - Open
	Kidney & Nephrology Outpatient	No Change - Open
	Neonatal Inpatient	No Change - Open
	Neurology/Neurosurgery Inpatient	No Change - Open
	Neurology/Neurosurgery Outpatient	No Change - Open
	Obstetrics Inpatient	No Change - Open
	Oncology Inpatient	No Change - Open
	Oncology Outpatient	No Change - Open
	Organ Transplant Surgery	No Change - Open
	Orthopedics Inpatient	No Change - Open
	Pediatrics Inpatient	No Change - Open
	Pediatrics Outpatient	No Change - Open
	Physical Medicine and Rehabilitation	No Change - Open
	Radiology	No Change - Open
Saint Joseph Hospital	Bariatric Surgery	No Change - Open
	Behavioral Health Inpatient	No Change - Open
	Behavioral Health Outpatient	No Change - Open
	Cardiovascular Inpatient	No Change - Open
	Cardiovascular Outpatient	No Change - Open
	Emergency Department	No Change - Open
	Endocrinology	No Change - Open
	Gastroenterology & Hepatology	No Change - Open
	General Surgery	No Change - Open
	Infectious Disease Inpatient	No Change - Open
	Internal Medicine (Primary Care)	No Change - Open
	Kidney & Nephrology Inpatient	No Change - Open
	Kidney & Nephrology Outpatient	No Change - Closed
	Neonatal Inpatient	No Change - Open

Appendix F: Service Line Changes

Service Lines

Hospital Name	Service Line	
Saint Joseph Hospital	Neurology/Neurosurgery Inpatient	No Change - Open
	Neurology/Neurosurgery Outpatient	No Change - Open
	Obstetrics Inpatient	No Change - Open
	Oncology Inpatient	No Change - Open
	Oncology Outpatient	No Change - Open
	Organ Transplant Surgery	No Change - Closed
	Orthopedics Inpatient	No Change - Open
	Pediatrics Inpatient	No Change - Closed
	Pediatrics Outpatient	No Change - Closed
	Physical Medicine and Rehabilitation	No Change - Open
	Radiology	No Change - Open
San Luis Valley Health Regional Medical Center	Bariatric Surgery	No Change - Closed
	Behavioral Health Inpatient	No Change - Closed
	Behavioral Health Outpatient	No Change - Open
	Cardiovascular Inpatient	No Change - Open
	Cardiovascular Outpatient	No Change - Open
	Emergency Department	No Change - Open
	Endocrinology	No Change - Closed
	Gastroenterology & Hepatology	No Change - Closed
	General Surgery	No Change - Open
	Infectious Disease Inpatient	No Change - Closed
	Internal Medicine (Primary Care)	No Change - Open
	Kidney & Nephrology Inpatient	No Change - Closed
	Kidney & Nephrology Outpatient	No Change - Open
	Neonatal Inpatient	No Change - Closed
	Neurology/Neurosurgery Inpatient	No Change - Closed
	Neurology/Neurosurgery Outpatient	No Change - Closed
	Obstetrics Inpatient	No Change - Open
	Oncology Inpatient	No Change - Open
	Oncology Outpatient	No Change - Open
	Organ Transplant Surgery	No Change - Closed
	Orthopedics Inpatient	No Change - Open
	Pediatrics Inpatient	No Change - Open
	Pediatrics Outpatient	No Change - Open
	Physical Medicine and Rehabilitation	No Change - Open
	Radiology	No Change - Open
Sedgwick County Health Center	Bariatric Surgery	No Change - Closed
	Behavioral Health Inpatient	No Change - Closed
	Behavioral Health Outpatient	No Change - Open
	Cardiovascular Inpatient	No Change - Closed
	Cardiovascular Outpatient	No Change - Closed
	Clinic	Increased Services
	Emergency Department	No Change - Open
	Endocrinology	No Change - Closed

Appendix F: Service Line Changes

Service Lines

Hospital Name	Service Line	
Sedgwick County Health Center	Gastroenterology & Hepatology	No Change - Closed
	General Surgery	No Change - Open
	Infectious Disease Inpatient	No Change - Closed
	Internal Medicine (Primary Care)	No Change - Closed
	Kidney & Nephrology Inpatient	No Change - Closed
	Kidney & Nephrology Outpatient	No Change - Closed
	Neonatal Inpatient	No Change - Closed
	Neurology/Neurosurgery Inpatient	No Change - Closed
	Neurology/Neurosurgery Outpatient	No Change - Closed
	Obstetrics Inpatient	No Change - Closed
	Oncology Inpatient	No Change - Closed
	Oncology Outpatient	No Change - Closed
	Organ Transplant Surgery	No Change - Closed
	Orthopedics Inpatient	No Change - Closed
	Pediatrics Outpatient	No Change - Open
	Physical Medicine and Rehabilitation	No Change - Open
	Radiology	No Change - Open
Southeast Colorado Hospital District	Bariatric Surgery	No Change - Closed
	Behavioral Health Inpatient	No Change - Open
	Behavioral Health Outpatient	Opened
	Cardiovascular Inpatient	No Change - Open
	Cardiovascular Outpatient	No Change - Open
	Emergency Department	No Change - Open
	Endocrinology	No Change - Closed
	Gastroenterology & Hepatology	No Change - Open
	General Surgery	No Change - Closed
	Infectious Disease Inpatient	No Change - Open
	Internal Medicine (Primary Care)	No Change - Closed
	Kidney & Nephrology Inpatient	No Change - Closed
	Kidney & Nephrology Outpatient	No Change - Closed
	Neonatal Inpatient	No Change - Closed
	Neurology/Neurosurgery Inpatient	No Change - Open
	Neurology/Neurosurgery Outpatient	No Change - Closed
	Obstetrics Inpatient	No Change - Closed
	Oncology Inpatient	No Change - Closed
	Oncology Outpatient	No Change - Closed
	Organ Transplant Surgery	No Change - Closed
	Orthopedics Inpatient	No Change - Open
	Pediatrics Inpatient	No Change - Open
	Pediatrics Outpatient	No Change - Open
	Physical Medicine and Rehabilitation	No Change - Open
	Radiology	No Change - Open
Southwest Health System, Inc.	Bariatric Surgery	No Change - Closed
	Behavioral Health Inpatient	No Change - Closed

Appendix F: Service Line Changes

Service Lines

Hospital Name	Service Line	
Southwest Health System, Inc.	Behavioral Health Outpatient	No Change - Closed
	Cardiovascular Inpatient	No Change - Closed
	Cardiovascular Outpatient	No Change - Closed
	Emergency Department	No Change - Open
	Endocrinology	No Change - Closed
	Gastroenterology & Hepatology	No Change - Closed
	General Surgery	No Change - Open
	Infectious Disease Inpatient	No Change - Closed
	Internal Medicine (Primary Care)	No Change - Open
	Kidney & Nephrology Inpatient	No Change - Closed
	Kidney & Nephrology Outpatient	No Change - Closed
	Neonatal Inpatient	No Change - Open
	Neurology/Neurosurgery Inpatient	No Change - Closed
	Obstetrics Inpatient	No Change - Open
	Oncology Inpatient	No Change - Closed
	Oncology Outpatient	No Change - Closed
	Ophthalmology	Increased Services
	Organ Transplant Surgery	No Change - Closed
	Orthopedics Inpatient	No Change - Open
	Pediatrics Inpatient	No Change - Open
	Pediatrics Outpatient	No Change - Open
	Physical Medicine and Rehabilitation	No Change - Open
	Radiology	No Change - Open
Spanish Peaks Regional Health Center	Bariatric Surgery	No Change - Closed
	Behavioral Health Inpatient	No Change - Closed
	Behavioral Health Outpatient	No Change - Closed
	Cardiovascular Inpatient	No Change - Closed
	Cardiovascular Outpatient	No Change - Closed
	Emergency Department	No Change - Open
	Endocrinology	No Change - Closed
	Gastroenterology & Hepatology	No Change - Closed
	General Surgery	No Change - Open
	Infectious Disease Inpatient	No Change - Open
	Internal Medicine (Primary Care)	No Change - Open
	Kidney & Nephrology Inpatient	No Change - Closed
	Kidney & Nephrology Outpatient	No Change - Closed
	Neonatal Inpatient	No Change - Closed
	Neurology/Neurosurgery Inpatient	No Change - Closed
	Neurology/Neurosurgery Outpatient	No Change - Closed
	Obstetrics Inpatient	No Change - Closed
	Oncology Inpatient	No Change - Closed
	Oncology Outpatient	No Change - Closed
	Organ Transplant Surgery	No Change - Closed
	Orthopedics Inpatient	No Change - Closed

Appendix F: Service Line Changes

Service Lines

Hospital Name	Service Line	
Spanish Peaks Regional Health Center	Pediatrics Inpatient	No Change - Closed
	Pediatrics Outpatient	No Change - Closed
	Physical Medicine and Rehabilitation	No Change - Closed
	Radiology	No Change - Open
St. Mary's Regional Hospital	Bariatric Surgery	No Change - Open
	Behavioral Health Inpatient	No Change - Closed
	Behavioral Health Outpatient	No Change - Closed
	Cardiovascular Inpatient	No Change - Open
	Cardiovascular Outpatient	Increased Services
	Emergency Department	No Change - Open
	Endocrinology	No Change - Open
	Gastroenterology & Hepatology	No Change - Open
	General Surgery	Increased Services
	Infectious Disease Inpatient	No Change - Open
	Internal Medicine (Primary Care)	No Change - Open
	Kidney & Nephrology Inpatient	No Change - Open
	Kidney & Nephrology Outpatient	No Change - Open
	Neonatal Inpatient	No Change - Open
	Neurology/Neurosurgery Inpatient	No Change - Open
	Neurology/Neurosurgery Outpatient	No Change - Open
	Obstetrics Inpatient	No Change - Open
	Oncology Inpatient	No Change - Open
	Oncology Outpatient	No Change - Open
	Organ Transplant Surgery	No Change - Closed
	Orthopedics Inpatient	No Change - Open
	Pediatrics Inpatient	No Change - Open
	Pediatrics Outpatient	No Change - Open
	Physical Medicine and Rehabilitation	No Change - Open
	Radiology	No Change - Open
St. Vincent Health	Bariatric Surgery	No Change - Closed
	Behavioral Health Inpatient	No Change - Closed
	Behavioral Health Outpatient	No Change - Closed
	Cardiovascular Inpatient	No Change - Closed
	Cardiovascular Outpatient	No Change - Closed
	Emergency Department	No Change - Open
	Endocrinology	No Change - Open
	Gastroenterology & Hepatology	No Change - Closed
	General Surgery	No Change - Closed
	Infectious Disease Inpatient	No Change - Closed
	Internal Medicine (Primary Care)	No Change - Open
	Kidney & Nephrology Inpatient	No Change - Closed
	Kidney & Nephrology Outpatient	No Change - Closed
	Neonatal Inpatient	No Change - Closed
	Neurology/Neurosurgery Inpatient	No Change - Closed

Appendix F: Service Line Changes

Service Lines

Hospital Name	Service Line	
St. Vincent Health	Neurology/Neurosurgery Outpatient	No Change - Closed
	Obstetrics Inpatient	No Change - Closed
	Oncology Inpatient	No Change - Closed
	Oncology Outpatient	No Change - Closed
	Organ Transplant Surgery	No Change - Closed
	Orthopedics Inpatient	No Change - Open
	Pediatrics Inpatient	No Change - Open
	Pediatrics Outpatient	No Change - Open
	Physical Medicine and Rehabilitation	No Change - Open
	Radiology	No Change - Open
Sterling Regional MedCenter	Allergy	Opened
	BEHAVIORAL	Open
	Burn	Opened
	CV	Open
	DERMATOLOGY	Open
	ENDOCRINOLOGY	Open
	ENT	Open
	GASTROENTEROLOGY	Open
	GEN MEDICINE	Open
	GEN SURGERY	Open
	HEMATOLOGY	Open
	INFECTIOUS DISEASE	Open
	MAXILLOFACIAL	Open
	MULTIPLE SPECIALTIES	Open
	NEPHROLOGY	Open
	NEUROSCIENCES	Open
	OB/GYN/NEONATOLOGY	Open
	ONCOLOGY	Open
	OPHTHALMOLOGY	Open
	ORTHO	Open
	PEDIATRICS	Open
	RESPIRATORY	Open
	SPINE	Open
	TRAUMA	Open
	UROLOGY	Open
UCHealth Broomfield Hospital	Bariatric Surgery	No Change - Closed
	Behavioral Health Inpatient	No Change - Closed
	Behavioral Health Outpatient	No Change - Closed
	Cardiovascular Inpatient	No Change - Open
	Cardiovascular Outpatient	No Change - Open
	Emergency Department	No Change - Open
	Endocrinology	No Change - Open
	Gastroenterology & Hepatology	No Change - Open
	General Surgery	No Change - Open

Appendix F: Service Line Changes

Service Lines

Hospital Name	Service Line	
UCHealth Broomfield Hospital	Infectious Disease Inpatient	No Change - Open
	Internal Medicine (Primary Care)	No Change - Closed
	Kidney & Nephrology Inpatient	No Change - Open
	Kidney & Nephrology Outpatient	No Change - Open
	Neonatal Inpatient	No Change - Closed
	Neurology/Neurosurgery Inpatient	No Change - Open
	Neurology/Neurosurgery Outpatient	No Change - Open
	Obstetrics Inpatient	No Change - Closed
	Oncology Inpatient	No Change - Open
	Oncology Outpatient	No Change - Open
	Organ Transplant Surgery	No Change - Closed
	Orthopedics Inpatient	No Change - Open
	Pediatrics Inpatient	No Change - Closed
	Pediatrics Outpatient	No Change - Closed
	Physical Medicine and Rehabilitation	No Change - Open
	Radiology	No Change - Open
UCHealth Grandview Hospital	Bariatric Surgery	No Change - Closed
	Behavioral Health Inpatient	No Change - Closed
	Behavioral Health Outpatient	No Change - Closed
	Cardiovascular Inpatient	No Change - Closed
	Cardiovascular Outpatient	No Change - Closed
	Emergency Department	No Change - Open
	Endocrinology	No Change - Closed
	Gastroenterology & Hepatology	No Change - Closed
	General Surgery	No Change - Closed
	Infectious Disease Inpatient	No Change - Closed
	Internal Medicine (Primary Care)	No Change - Closed
	Kidney & Nephrology Inpatient	No Change - Closed
	Kidney & Nephrology Outpatient	No Change - Closed
	Neonatal Inpatient	No Change - Closed
	Neurology/Neurosurgery Inpatient	No Change - Closed
	Neurology/Neurosurgery Outpatient	No Change - Closed
	Obstetrics Inpatient	No Change - Closed
	Oncology Inpatient	No Change - Closed
	Oncology Outpatient	No Change - Closed
	Organ Transplant Surgery	No Change - Closed
	Orthopedics Inpatient	No Change - Open
	Pediatrics Inpatient	No Change - Closed
	Pediatrics Outpatient	No Change - Closed
	Physical Medicine and Rehabilitation	No Change - Open
	Radiology	No Change - Open
UCHealth Greeley Hospital	Bariatric Surgery	No Change - Closed
	Behavioral Health Inpatient	No Change - Closed
	Behavioral Health Outpatient	No Change - Closed

Appendix F: Service Line Changes

Service Lines

Hospital Name	Service Line	
UCHealth Greeley Hospital	Cardiovascular Inpatient	No Change - Open
	Cardiovascular Outpatient	No Change - Open
	Emergency Department	No Change - Open
	Endocrinology	No Change - Open
	Gastroenterology & Hepatology	No Change - Open
	General Surgery	No Change - Open
	Infectious Disease Inpatient	No Change - Open
	Internal Medicine (Primary Care)	No Change - Open
	Kidney & Nephrology Inpatient	No Change - Open
	Kidney & Nephrology Outpatient	No Change - Open
	Neonatal Inpatient	No Change - Closed
	Neurology/Neurosurgery Inpatient	No Change - Open
	Neurology/Neurosurgery Outpatient	No Change - Open
	Obstetrics Inpatient	No Change - Open
	Oncology Inpatient	No Change - Closed
	Oncology Outpatient	No Change - Open
	Organ Transplant Surgery	No Change - Closed
	Orthopedics Inpatient	No Change - Open
	Pediatrics Inpatient	No Change - Closed
	Pediatrics Outpatient	No Change - Open
	Physical Medicine and Rehabilitation	No Change - Closed
	Radiology	No Change - Open
UCHealth Highlands Ranch Hospital	Bariatric Surgery	No Change - Open
	Behavioral Health Inpatient	No Change - Closed
	Behavioral Health Outpatient	No Change - Closed
	Cardiovascular Inpatient	No Change - Open
	Cardiovascular Outpatient	No Change - Open
	Emergency Department	No Change - Open
	Endocrinology	No Change - Open
	Gastroenterology & Hepatology	No Change - Open
	General Surgery	Increased Services
	Infectious Disease Inpatient	No Change - Open
	Internal Medicine (Primary Care)	No Change - Closed
	Kidney & Nephrology Inpatient	No Change - Open
	Kidney & Nephrology Outpatient	No Change - Open
	Neonatal Inpatient	No Change - Open
	Neurology/Neurosurgery Inpatient	No Change - Open
	Neurology/Neurosurgery Outpatient	No Change - Open
	Obstetrics Inpatient	No Change - Open
	Oncology Inpatient	No Change - Open
	Oncology Outpatient	No Change - Open
	Organ Transplant Surgery	No Change - Closed
	Orthopedics Inpatient	No Change - Open
	Pediatrics Inpatient	No Change - Closed

Appendix F: Service Line Changes

Service Lines

Hospital Name	Service Line	
UCHealth Highlands Ranch Hospital	Pediatrics Outpatient	No Change - Closed
	Physical Medicine and Rehabilitation	No Change - Open
	Radiology	No Change - Open
UCHealth Longs Peak Hospital	Bariatric Surgery	No Change - Open
	Behavioral Health Inpatient	No Change - Closed
	Behavioral Health Outpatient	No Change - Closed
	Cardiovascular Inpatient	No Change - Open
	Cardiovascular Outpatient	No Change - Open
	Emergency Department	No Change - Open
	Endocrinology	No Change - Open
	Gastroenterology & Hepatology	No Change - Open
	General Surgery	No Change - Open
	Infectious Disease Inpatient	No Change - Open
	Internal Medicine (Primary Care)	No Change - Open
	Kidney & Nephrology Inpatient	No Change - Open
	Kidney & Nephrology Outpatient	No Change - Open
	Neonatal Inpatient	No Change - Closed
	Neurology/Neurosurgery Inpatient	No Change - Open
	Neurology/Neurosurgery Outpatient	No Change - Open
	Obstetrics Inpatient	No Change - Open
	Oncology Inpatient	No Change - Open
	Oncology Outpatient	No Change - Open
	Organ Transplant Surgery	No Change - Closed
	Orthopedics Inpatient	No Change - Open
	Pediatrics Inpatient	No Change - Closed
	Pediatrics Outpatient	No Change - Closed
	Physical Medicine and Rehabilitation	No Change - Open
	Radiology	No Change - Open
UCHealth Medical Center of the Rockies	Bariatric Surgery	No Change - Closed
	Behavioral Health Inpatient	No Change - Closed
	Behavioral Health Outpatient	No Change - Closed
	Cardiovascular Inpatient	No Change - Open
	Cardiovascular Outpatient	No Change - Open
	Emergency Department	No Change - Open
	Endocrinology	No Change - Open
	Gastroenterology & Hepatology	No Change - Open
	General Surgery	No Change - Open
	Infectious Disease Inpatient	No Change - Open
	Internal Medicine (Primary Care)	No Change - Open
	Kidney & Nephrology Inpatient	No Change - Open
	Kidney & Nephrology Outpatient	No Change - Open
	Neonatal Inpatient	No Change - Open
	Neurology/Neurosurgery Inpatient	No Change - Open
	Neurology/Neurosurgery Outpatient	No Change - Open

Appendix F: Service Line Changes

Service Lines

Hospital Name	Service Line	
UCHealth Medical Center of the Rockies	Obstetrics Inpatient	No Change - Open
	Oncology Inpatient	No Change - Closed
	Oncology Outpatient	No Change - Open
	Organ Transplant Surgery	No Change - Closed
	Orthopedics Inpatient	No Change - Open
	Pediatrics Inpatient	No Change - Closed
	Pediatrics Outpatient	No Change - Closed
	Physical Medicine and Rehabilitation	No Change - Open
	Radiology	Increased Services
UCHealth Memorial Hospital Central	Bariatric Surgery	No Change - Closed
	Behavioral Health Inpatient	No Change - Open
	Behavioral Health Outpatient	Increased Services
	Cardiovascular Inpatient	No Change - Open
	Cardiovascular Outpatient	No Change - Open
	Emergency Department	No Change - Open
	Endocrinology	No Change - Open
	Gastroenterology & Hepatology	No Change - Open
	General Surgery	No Change - Open
	Infectious Disease Inpatient	No Change - Open
	Internal Medicine (Primary Care)	No Change - Open
	Kidney & Nephrology Inpatient	No Change - Open
	Kidney & Nephrology Outpatient	No Change - Closed
	Neonatal Inpatient	No Change - Open
	Neurology/Neurosurgery Inpatient	No Change - Open
	Neurology/Neurosurgery Outpatient	No Change - Open
	Obstetrics Inpatient	No Change - Open
	Oncology Inpatient	No Change - Open
	Oncology Outpatient	No Change - Open
	Organ Transplant Surgery	No Change - Closed
	Orthopedics Inpatient	No Change - Open
	Pediatrics Inpatient	No Change - Closed
	Pediatrics Outpatient	No Change - Closed
	Physical Medicine and Rehabilitation	Increased Services
	Radiology	Decreased Services
UCHealth Parkview Medical Center	Bariatric Surgery	No Change - Open
	Behavioral Health Inpatient	No Change - Closed
	Behavioral Health Outpatient	No Change - Open
	Cardiovascular Inpatient	No Change - Open
	Cardiovascular Outpatient	No Change - Open
	Emergency Department	No Change - Open
	Endocrinology	No Change - Open
	Gastroenterology & Hepatology	No Change - Open
	General Surgery	No Change - Open
	Infectious Disease Inpatient	No Change - Open

Appendix F: Service Line Changes

Service Lines

Hospital Name	Service Line	
UCHealth Parkview Medical Center	Internal Medicine (Primary Care)	No Change - Open
	Kidney & Nephrology Inpatient	No Change - Open
	Kidney & Nephrology Outpatient	No Change - Open
	Neonatal Inpatient	No Change - Open
	Neurology/Neurosurgery Inpatient	No Change - Open
	Neurology/Neurosurgery Outpatient	No Change - Open
	Obstetrics Inpatient	No Change - Open
	Oncology Inpatient	No Change - Open
	Oncology Outpatient	No Change - Open
	Organ Transplant Surgery	No Change - Closed
	Orthopedics Inpatient	No Change - Open
	Pediatrics Inpatient	No Change - Open
	Pediatrics Outpatient	No Change - Open
	Physical Medicine and Rehabilitation	No Change - Open
	Radiology	No Change - Open
UCHealth Pikes Peak Regional Hospital	Bariatric Surgery	No Change - Closed
	Behavioral Health Inpatient	No Change - Closed
	Behavioral Health Outpatient	No Change - Closed
	Cardiovascular Inpatient	No Change - Closed
	Cardiovascular Outpatient	No Change - Open
	Emergency Department	No Change - Open
	Endocrinology	No Change - Closed
	Gastroenterology & Hepatology	No Change - Open
	General Surgery	No Change - Open
	Infectious Disease Inpatient	No Change - Closed
	Internal Medicine (Primary Care)	No Change - Closed
	Kidney & Nephrology Inpatient	No Change - Closed
	Kidney & Nephrology Outpatient	No Change - Closed
	Neonatal Inpatient	No Change - Closed
	Neurology/Neurosurgery Inpatient	No Change - Closed
	Neurology/Neurosurgery Outpatient	No Change - Closed
	Obstetrics Inpatient	No Change - Closed
	Oncology Inpatient	No Change - Closed
	Oncology Outpatient	No Change - Open
	Organ Transplant Surgery	No Change - Closed
	Orthopedics Inpatient	No Change - Open
	Pediatrics Inpatient	No Change - Closed
	Pediatrics Outpatient	No Change - Closed
	Physical Medicine and Rehabilitation	No Change - Open
	Radiology	No Change - Open
UCHealth Poudre Valley Hospital	Bariatric Surgery	No Change - Open
	Behavioral Health Inpatient	No Change - Open
	Behavioral Health Outpatient	No Change - Open
	Cardiovascular Inpatient	No Change - Open

Appendix F: Service Line Changes

Service Lines

Hospital Name	Service Line	
UCHealth Poudre Valley Hospital	Cardiovascular Outpatient	No Change - Open
	Emergency Department	No Change - Open
	Endocrinology	No Change - Open
	Gastroenterology & Hepatology	No Change - Open
	General Surgery	No Change - Open
	Infectious Disease Inpatient	No Change - Open
	Internal Medicine (Primary Care)	No Change - Open
	Kidney & Nephrology Inpatient	No Change - Open
	Kidney & Nephrology Outpatient	No Change - Open
	Neonatal Inpatient	No Change - Open
	Neurology/Neurosurgery Inpatient	No Change - Open
	Neurology/Neurosurgery Outpatient	No Change - Open
	Obstetrics Inpatient	No Change - Open
	Oncology Inpatient	No Change - Open
	Oncology Outpatient	No Change - Open
	Organ Transplant Surgery	No Change - Closed
	Orthopedics Inpatient	No Change - Open
	Pediatrics Inpatient	No Change - Open
	Pediatrics Outpatient	No Change - Open
	Physical Medicine and Rehabilitation	No Change - Open
	Radiology	No Change - Open
UCHealth University of Colorado Hospital	Bariatric Surgery	No Change - Open
	Behavioral Health Inpatient	No Change - Open
	Behavioral Health Outpatient	No Change - Open
	Cardiovascular Inpatient	No Change - Open
	Cardiovascular Outpatient	No Change - Open
	Emergency Department	No Change - Open
	Endocrinology	No Change - Open
	Gastroenterology & Hepatology	No Change - Open
	General Surgery	Increased Services
	Infectious Disease Inpatient	No Change - Open
	Internal Medicine (Primary Care)	Decreased Services
	Kidney & Nephrology Inpatient	No Change - Open
	Kidney & Nephrology Outpatient	No Change - Open
	Neonatal Inpatient	No Change - Open
	Neurology/Neurosurgery Inpatient	No Change - Open
	Neurology/Neurosurgery Outpatient	No Change - Open
	Obstetrics Inpatient	No Change - Open
	Oncology Inpatient	Increased Services
	Oncology Outpatient	No Change - Open
	Organ Transplant Surgery	No Change - Open
	Orthopedics Inpatient	No Change - Open
	Pediatrics Inpatient	No Change - Closed
	Pediatrics Outpatient	No Change - Closed

Appendix F: Service Line Changes

Service Lines

Hospital Name	Service Line	
UCHealth University of Colorado Hospital	Physical Medicine and Rehabilitation	No Change - Open
	Radiology	No Change - Open
UCHealth Yampa Valley Medical Center	Bariatric Surgery	No Change - Closed
	Behavioral Health Inpatient	No Change - Closed
	Behavioral Health Outpatient	No Change - Closed
	Cardiovascular Inpatient	No Change - Open
	Cardiovascular Outpatient	No Change - Open
	Emergency Department	No Change - Open
	Endocrinology	No Change - Open
	Gastroenterology & Hepatology	No Change - Open
	General Surgery	No Change - Open
	Infectious Disease Inpatient	No Change - Open
	Internal Medicine (Primary Care)	No Change - Open
	Kidney & Nephrology Inpatient	No Change - Closed
	Kidney & Nephrology Outpatient	No Change - Closed
	Neonatal Inpatient	No Change - Closed
	Neurology/Neurosurgery Inpatient	No Change - Closed
	Neurology/Neurosurgery Outpatient	No Change - Closed
	Obstetrics Inpatient	No Change - Open
	Oncology Inpatient	No Change - Closed
	Oncology Outpatient	No Change - Open
	Organ Transplant Surgery	No Change - Closed
	Orthopedics Inpatient	No Change - Open
	Pediatrics Inpatient	No Change - Closed
	Pediatrics Outpatient	No Change - Closed
	Physical Medicine and Rehabilitation	No Change - Open
	Radiology	No Change - Open
Vail Health Hospital	Bariatric Surgery	No Change - Closed
	Behavioral Health Inpatient	No Change - Closed
	Behavioral Health Outpatient	No Change - Closed
	Cardiovascular Inpatient	No Change - Open
	Cardiovascular Outpatient	No Change - Open
	Emergency Department	No Change - Open
	Endocrinology	No Change - Open
	Gastroenterology & Hepatology	No Change - Closed
	General Surgery	No Change - Open
	Infectious Disease Inpatient	No Change - Closed
	Internal Medicine (Primary Care)	No Change - Open
	Kidney & Nephrology Inpatient	No Change - Closed
	Kidney & Nephrology Outpatient	No Change - Closed
	Neonatal Inpatient	No Change - Open
	Neurology/Neurosurgery Inpatient	No Change - Closed
	Neurology/Neurosurgery Outpatient	No Change - Closed
	Obstetrics Inpatient	No Change - Open

Appendix F: Service Line Changes

Service Lines

Hospital Name	Service Line	
Vail Health Hospital	Oncology Inpatient	No Change - Open
	Oncology Outpatient	No Change - Open
	Organ Transplant Surgery	No Change - Closed
	Orthopedics Inpatient	No Change - Open
	Pediatrics Inpatient	No Change - Open
	Pediatrics Outpatient	No Change - Open
	Physical Medicine and Rehabilitation	No Change - Open
	Radiology	No Change - Open
Valley View Hospital	Bariatric Surgery	No Change - Closed
	Behavioral Health Inpatient	No Change - Closed
	Behavioral Health Outpatient	No Change - Open
	Cardiovascular Inpatient	No Change - Open
	Cardiovascular Outpatient	No Change - Open
	Emergency Department	No Change - Open
	Endocrinology	No Change - Closed
	Gastroenterology & Hepatology	No Change - Open
	General Surgery	Opened
	Infectious Disease Inpatient	No Change - Open
	Internal Medicine (Primary Care)	No Change - Open
	Kidney & Nephrology Inpatient	No Change - Closed
	Kidney & Nephrology Outpatient	No Change - Closed
	Neonatal Inpatient	No Change - Open
	Neurology/Neurosurgery Inpatient	No Change - Open
	Neurology/Neurosurgery Outpatient	No Change - Open
	Obstetrics Inpatient	No Change - Open
	Oncology Inpatient	No Change - Open
	Oncology Outpatient	No Change - Open
	Organ Transplant Surgery	No Change - Closed
	Orthopedics Inpatient	No Change - Open
	Pediatrics Inpatient	No Change - Open
	Pediatrics Outpatient	No Change - Open
	Physical Medicine and Rehabilitation	No Change - Open
	Radiology	No Change - Open
Weisbrod Memorial County Hospital	Bariatric Surgery	No Change - Closed
	Behavioral Health Inpatient	No Change - Closed
	Behavioral Health Outpatient	No Change - Closed
	Cardiovascular Inpatient	No Change - Closed
	Cardiovascular Outpatient	No Change - Closed
	Emergency Department	No Change - Open
	Endocrinology	No Change - Closed
	Gastroenterology & Hepatology	No Change - Closed
	General Surgery	No Change - Closed
	Infectious Disease Inpatient	No Change - Closed
	Internal Medicine (Primary Care)	No Change - Closed

Appendix F: Service Line Changes

Service Lines

Hospital Name	Service Line	
Weisbrod Memorial County Hospital	Kidney & Nephrology Inpatient	No Change - Closed
	Kidney & Nephrology Outpatient	No Change - Closed
	Neonatal Inpatient	No Change - Closed
	Neurology/Neurosurgery Inpatient	No Change - Closed
	Neurology/Neurosurgery Outpatient	No Change - Closed
	Obstetrics Inpatient	No Change - Closed
	Oncology Inpatient	No Change - Closed
	Oncology Outpatient	No Change - Closed
	Organ Transplant Surgery	No Change - Closed
	Orthopedics Inpatient	No Change - Closed
	Pediatrics Inpatient	No Change - Closed
	Pediatrics Outpatient	No Change - Closed
	Physical Medicine and Rehabilitation	No Change - Open
	Radiology	No Change - Open
Wray Hospital	Bariatric Surgery	No Change - Closed
	Behavioral Health Inpatient	No Change - Closed
	Behavioral Health Outpatient	No Change - Open
	Cardiovascular Inpatient	No Change - Closed
	Cardiovascular Outpatient	No Change - Closed
	Emergency Department	No Change - Open
	Endocrinology	No Change - Closed
	Gastroenterology & Hepatology	No Change - Open
	General Surgery	No Change - Open
	Infectious Disease Inpatient	No Change - Closed
	Internal Medicine (Primary Care)	No Change - Closed
	Kidney & Nephrology Inpatient	No Change - Closed
	Kidney & Nephrology Outpatient	No Change - Closed
	Neonatal Inpatient	No Change - Closed
	Neurology/Neurosurgery Inpatient	No Change - Closed
	Neurology/Neurosurgery Outpatient	No Change - Closed
	Obstetrics Inpatient	No Change - Open
	Oncology Inpatient	No Change - Closed
	Oncology Outpatient	No Change - Open
	Organ Transplant Surgery	No Change - Closed
	Orthopedics Inpatient	No Change - Open
	Pediatrics Inpatient	No Change - Open
	Pediatrics Outpatient	No Change - Open
	Physical Medicine and Rehabilitation	No Change - Open
	Radiology	No Change - Open