State of Colorado



Colorado Department of Health Care Policy & Financing

2007 ADULT MEDICAID CLIENT SATISFACTION REPORT

August 2007



1600 East Northern Avenue, Suite 100 • Phoenix, AZ 85020

Phone 602.264.6382 • Fax 602.241.0757



CONTENTS

1.	Executive Summary	1-1
	Changes to the Adult Survey	1-1
	Composite Measures	1-1
	Global Ratings	
	New Content Areas	
	Performance Highlights	1-3
	NCQA Comparisons	
	Trend Analysis	
	Plan Comparisons	
	Priorities for Quality Improvement	
2.	? Results	
	Survey Administration and Response Rates	
	Survey Administration	
	Response Rates	
	Respondent Demographics	
	NCQA Comparisons	
	Summary of NCQA Comparison Results	
	Trend Analysis	
	Global Ratings	
	Composite Measures	
	Individual Item Measures	
	Summary of Trend Analysis Results	
	Plan Comparisons	
	Summary of Plan Comparison Results	
<i>3.</i>	Recommendations	
	General Recommendations	
	Plan-Specific Recommendations	3-1
	Plan-Specific RecommendationsGlobal Ratings	3-1 3-3
	Plan-Specific RecommendationsGlobal RatingsRating of Health Plan	3-1 3-3 3-3
	Plan-Specific Recommendations	3-1 3-3 3-3
	Plan-Specific Recommendations Global Ratings Rating of Health Plan Rating of All Health Care Rating of Personal Doctor	3-1 3-3 3-3 3-4 3-5
	Plan-Specific Recommendations. Global Ratings Rating of Health Plan Rating of All Health Care. Rating of Personal Doctor Rating of Specialist Seen Most Often	3-1 3-3 3-4 3-5 3-6
	Plan-Specific Recommendations. Global Ratings	3-1 3-3 3-4 3-5 3-6 3-7
	Plan-Specific Recommendations Global Ratings Rating of Health Plan Rating of All Health Care Rating of Personal Doctor Rating of Specialist Seen Most Often Composite Measures Getting Needed Care	3-1 3-3 3-3 3-4 3-5 3-6 3-7
	Plan-Specific Recommendations. Global Ratings	3-1 3-3 3-3 3-4 3-5 3-6 3-7 3-7
	Plan-Specific Recommendations Global Ratings Rating of Health Plan Rating of All Health Care Rating of Personal Doctor Rating of Specialist Seen Most Often Composite Measures Getting Needed Care Getting Care Quickly How Well Doctors Communicate	3-13-33-43-53-63-73-73-8
	Plan-Specific Recommendations Global Ratings Rating of Health Plan Rating of All Health Care Rating of Personal Doctor Rating of Specialist Seen Most Often Composite Measures Getting Needed Care Getting Care Quickly How Well Doctors Communicate Customer Service	3-1 3-3 3-3 3-4 3-5 3-6 3-7 3-7 3-8 3-9
	Plan-Specific Recommendations Global Ratings Rating of Health Plan Rating of All Health Care Rating of Personal Doctor Rating of Specialist Seen Most Often Composite Measures Getting Needed Care Getting Care Quickly How Well Doctors Communicate Customer Service Shared Decision Making	3-1 3-3 3-3 3-4 3-5 3-6 3-7 3-7 3-7 3-9 3-10
	Plan-Specific Recommendations Global Ratings Rating of Health Plan Rating of All Health Care Rating of Personal Doctor Rating of Specialist Seen Most Often Composite Measures Getting Needed Care Getting Care Quickly How Well Doctors Communicate Customer Service Shared Decision Making Individual Item Measures	3-1 3-3 3-3 3-4 3-5 3-6 3-7 3-7 3-8 3-9 3-10 3-11
	Plan-Specific Recommendations Global Ratings Rating of Health Plan Rating of All Health Care Rating of Personal Doctor Rating of Specialist Seen Most Often Composite Measures Getting Needed Care Getting Care Quickly How Well Doctors Communicate Customer Service Shared Decision Making Individual Item Measures Health Promotion and Education	3-1 3-3 3-3 3-4 3-5 3-6 3-7 3-7 3-8 3-9 3-10 3-11 3-12
	Plan-Specific Recommendations Global Ratings Rating of Health Plan Rating of All Health Care Rating of Personal Doctor Rating of Specialist Seen Most Often Composite Measures Getting Needed Care Getting Care Quickly How Well Doctors Communicate Customer Service Shared Decision Making Individual Item Measures Health Promotion and Education Coordination of Care	3-1 3-3 3-3 3-4 3-5 3-6 3-7 3-7 3-8 3-9 3-10 3-11 3-12 3-12
	Plan-Specific Recommendations Global Ratings Rating of Health Plan Rating of All Health Care Rating of Personal Doctor Rating of Specialist Seen Most Often Composite Measures Getting Needed Care Getting Care Quickly How Well Doctors Communicate Customer Service Shared Decision Making Individual Item Measures Health Promotion and Education Coordination of Care Summary of General Recommendations	3-1 3-3 3-3 3-4 3-5 3-6 3-7 3-7 3-8 3-9 3-10 3-11 3-12 3-12 3-13
	Plan-Specific Recommendations. Global Ratings Rating of Health Plan Rating of All Health Care Rating of Personal Doctor Rating of Specialist Seen Most Often Composite Measures. Getting Needed Care Getting Care Quickly How Well Doctors Communicate Customer Service. Shared Decision Making Individual Item Measures. Health Promotion and Education Coordination of Care Summary of General Recommendations Summary of Plan-Specific Recommendations	3-1 3-3 3-3 3-4 3-5 3-6 3-7 3-7 3-8 3-9 3-10 3-11 3-12 3-12 3-13 3-14
4.	Plan-Specific Recommendations Global Ratings Rating of Health Plan Rating of All Health Care Rating of Personal Doctor Rating of Specialist Seen Most Often Composite Measures Getting Needed Care Getting Care Quickly How Well Doctors Communicate Customer Service Shared Decision Making Individual Item Measures Health Promotion and Education Coordination of Care Summary of General Recommendations Summary of Plan-Specific Recommendations Summary of Plan-Specific Recommendations	3-1 3-3 3-3 3-4 3-5 3-6 3-7 3-7 3-8 3-9 3-10 3-11 3-12 3-12 3-14 3-14
4.	Plan-Specific Recommendations. Global Ratings Rating of Health Plan Rating of All Health Care Rating of Personal Doctor Rating of Specialist Seen Most Often Composite Measures. Getting Needed Care Getting Care Quickly How Well Doctors Communicate Customer Service. Shared Decision Making Individual Item Measures. Health Promotion and Education Coordination of Care Summary of General Recommendations Summary of Plan-Specific Recommendations	3-1 3-3 3-3 3-4 3-5 3-6 3-7 3-7 3-8 3-9 3-10 3-11 3-12 3-12 3-14 3-14 4-1

CONTENTS



	Sampling Procedures	4-2
	Sampling Procedures Survey Protocol Methodology	4-3
Ν	Methodology	4-5
	Response Rates	4-5
	Respondent Demographics	4-5
	NCQA Comparisons	4-5
	Trend Analysis	4-6
	Plan Comparisons	4-7
L	Limitations and Cautions	4-8
	Case-Mix Adjustment	4-8
	Non-response Bias	4-8
	Causal Inferences	4-8
	Quality Improvement References	4-9
	• •	
5. 3	Survey Instrument	5-1
<i>6.</i> C	CD-ROM	6-1
		6-1





The State of Colorado requires annual administration of client satisfaction surveys to Medicaid clients enrolled as fee-for-service (FFS) or in the Primary Care Physician Program (PCPP). The Colorado Department of Health Care Policy and Financing (the Department) contracts with Health Services Advisory Group, Inc. (HSAG) to administer and report the results of the Consumer Assessment of Healthcare Providers and Systems (CAHPS®) Health Plan Surveys. The goal of the CAHPS Health Plan Surveys is to provide performance feedback that is actionable and that will aid in improving overall client satisfaction.

The standardized survey instruments selected were the CAHPS 4.0H Adult Medicaid Health Plan Survey and the CAHPS 3.0H Child Medicaid Health Plan Survey (without the children with chronic conditions [CCC] measurement set). Adult clients and the parents or caretakers of child clients from each plan completed the surveys from February to May 2007. All clients sampled received an English version of the survey with the option to complete the survey by telephone in Spanish.

Changes to the Adult Survey

In 2006, the Agency for Healthcare Research and Quality (AHRQ) released the CAHPS Adult 4.0 Health Plan Surveys. Based on the CAHPS 4.0 versions, the National Committee for Quality Assurance (NCQA) introduced new Healthcare Effectiveness Data and Information Set (HEDIS[®]) versions of the Adult Health Plan Survey in 2007, which are referred to as the CAHPS 4.0H Health Plan Surveys. NCQA is scheduled to release the CAHPS 4.0H Child Health Plan Survey in 2009. The following is a summary of the changes resulting from the transition to the new Adult 4.0H Health Plan Survey.

Composite Measures

Getting Needed Care

Changes were made to the response choices, question language, and number of questions for the Getting Needed Care composite measure. All response choices were revised from "A Big Problem," "A Small Problem," and "Not a Problem" to "Never," "Sometimes," "Usually," and "Always." Question language was changed in order to accommodate these new responses. Also, three questions were dropped from the composite that addressed two composite items: "Finding a Personal Doctor" and "Getting Plan Approval." Due to these changes, the composite measure is not trendable for the Adult Medicaid population.

1

¹⁻¹ CAHPS[®] is a registered trademark of the Agency for Healthcare Research and Quality (AHRQ).

¹⁻² HEDIS® is a registered trademark of the National Committee for Quality Assurance (NCQA).

¹⁻³ National Committee for Quality Assurance. *HEDIS*® 2007, *Volume 3: Specifications for Survey Measures*. Washington, DC: NCQA Publication, 2006.

¹⁻⁴ National Committee for Quality Assurance. *HEDIS Survey Vendor Update*. April 9, 2007.

¹⁻⁵ National Committee for Quality Assurance. CAHPS 3.0H, 4.0H Survey Crosswalk. 2006.



Getting Care Quickly

For the Getting Care Quickly composite measure changes were made to the number of questions included in the composite. Two questions were deleted that addressed the following items: "Taken to Exam Room Within 15 Minutes" and "Getting Help by Phone." Due to these changes, the composite measure is not trendable for the Adult Medicaid population.

How Well Doctors Communicate

All items in the How Well Doctors Communicate composite were reworded to ask about experiences with "your personal doctor," where previously the items had asked about "doctors or other health providers." The rewording is anticipated to have minimal impact on trending; therefore, a trend analysis was performed for the 2007 CAHPS Survey.

Courteous and Helpful Office Staff

The Courteous and Helpful Office Staff composite was dropped upon implementation of the CAHPS 4.0H Health Plan Surveys. Due to this change, the composite measure is not trendable for the Adult Medicaid population.

Customer Service

Changes were made to the response choices, question language, and number of questions for the Customer Service composite measure. All responses were revised from "A Big Problem," "A Small Problem," and "Not a Problem" to "Never," "Sometimes," "Usually," and "Always." Question language was changed in order to accommodate these new responses. Also, an additional question item was added to the composite: "Usefulness of Written Materials." Due to these changes, the composite measure is not trendable for the Adult Medicaid population.

Global Ratings

Rating of All Health Care

There were no changes made to the question language for this global rating; however, the item was moved from the third section of the survey after "Your Personal Doctor or Nurse" and "Getting Health Care From a Specialist" to the first section titled "Your Health Care in the Last 6 Months." Negligible impact on trending is expected due to this reordering; therefore, a trend analysis was performed for the 2007 CAHPS Survey.

Rating of Health Plan

There were no changes made to the language or the placement of the question. The question is still in the fourth section titled "Your Health Plan." Negligible impact on trending is expected for this global rating; therefore, a trend analysis was performed for the 2007 CAHPS Survey.



Rating of Personal Doctor

Changes were made to the question language for this global rating. Question language was changed to ask respondents to only rate their "personal doctor" instead of their "personal doctor or nurse." Furthermore, changes were made in the placement of the question from the first section to the second section titled "Your Personal Doctor." Minimal impact on trending is expected due to the changes in wording and positioning; therefore, a trend analysis was performed for the 2007 CAHPS Survey.

Rating of Specialist Seen Most Often

Changes were made to the placement of this question. In the CAHPS 3.0H Health Plan Survey, the Rating of Specialist question was located in the second section of the instrument. The question has now been placed in the third section titled "Getting Health Care From Specialists." Possible impact on trending was anticipated due to the reordering; however, per NCQA specifications, a trend analysis was performed for the 2007 CAHPS Survey.

New Content Areas

One additional composite measure was added to the CAHPS 4.0H Adult Medicaid Health Plan Survey: Shared Decision Making. The Shared Decision Making composite includes two questions that have response choices of "Definitely Yes," "Somewhat Yes," "Somewhat No," and "Definitely No."

Furthermore, two individual item measures were added for further analysis: Health Promotion and Education and Coordination of Care. Both items have responses of "Never," "Sometimes," "Usually," and "Always."

Performance Highlights

The Results Section of this report details the CAHPS results for both the FFS and PCPP populations. The following is a summary of the Adult Medicaid CAHPS performance highlights for each plan. The performance highlights are categorized into each of the three major types of analyses performed on the Colorado CAHPS data: (1) NCQA comparisons; (2) trend analysis; and (3) plan comparisons.

NCQA Comparisons

Overall client satisfaction ratings for four CAHPS global ratings (Rating of Health Plan, Rating of All Health Care, Rating of Personal Doctor, and Rating of Specialist Seen Most Often) and four CAHPS composite measures (Getting Needed Care, Getting Care Quickly, How Well Doctors Communicate, and Customer Service) were compared to NCQA's 2007 HEDIS Benchmarks and Thresholds for Accreditation. This comparison resulted in plan ratings of one (*) to five (*****) stars on these CAHPS measures, where one is the lowest possible rating and five is the highest possible rating. The

-

¹⁻⁶ National Committee for Quality Assurance. HEDIS Benchmarks and Thresholds for Accreditation 2007. Washington, DC: NCQA, February 23, 2007. Benchmarks and Thresholds were provided for four global ratings (Rating of Health Plan, Rating of All Health Care, Rating of Personal Doctor, and Rating of Specialist Seen Most Often) and four composite measures (Getting Needed Care, Getting Care Quickly, How Well Doctors Communicate, and Customer Service).



detailed results of this comparative analysis are described in the Results Section beginning on page 2-7. The following are highlights from this comparison:

- Colorado Medicaid FFS scored at or above the 75th percentile (i.e., **** or *****) on three of the eight measures evaluated: Rating of Specialist Seen Most Often, Getting Care Quickly, and How Well Doctors Communicate.
- Colorado Medicaid PCPP scored at or above the 75th percentile on four of the eight measures evaluated: Rating of Personal Doctor, Rating of Specialist Seen Most Often, Getting Care Quickly, and How Well Doctors Communicate.
- Colorado Medicaid FFS scored below the 50th percentile (i.e., ★ or ★★) on three of the eight measures evaluated: Rating of Health Plan, Rating of All Health Care, and Getting Needed Care.
- Colorado Medicaid PCPP scored below the 50th percentile on three of the eight measures evaluated: Rating of Health Plan, Rating of All Health Care, and Getting Needed Care.

Trend Analysis

In order to evaluate trends in Colorado Medicaid client satisfaction, the 2007 Colorado Adult Medicaid CAHPS Health Plan Survey results were compared to the 2006 CAHPS results. This year-to-year comparison was performed for each plan on the four global ratings and one composite measure (How Well Doctors Communicate) that were trendable. Variations between the CAHPS Adult 3.0H Health Plan Survey and the CAHPS Adult 4.0H Health Plan Survey make trending of the other composite measures between 2006 and 2007 unfeasible. The detailed results of the year-to-year trend analysis are described in the Results Section beginning on page 2-10. The following are highlights of the comparison of the 2007 CAHPS results to the 2006 results:

- Colorado Medicaid FFS scored significantly higher in 2007 than in 2006 on two of the five trendable CAHPS measures: Rating of Personal Doctor and How Well Doctors Communicate.
- Colorado Medicaid PCPP did not score significantly higher in 2007 than in 2006 on any of the trendable CAHPS measures.
- Colorado Medicaid FFS did not score significantly lower in 2007 than in 2006 on any of the trendable CAHPS measures.
- Colorado Medicaid PCPP scored significantly lower in 2007 than in 2006 on one trendable CAHPS measure: Rating of All Health Care.

¹⁻⁷ Due to changes made from the CAHPS 3.0H to the CAHPS 4.0H Health Plan version of the adult survey, the Getting Needed Care, Getting Care Quickly, and Customer Service composites are not trendable. In addition, the Courteous and Helpful Office Staff composite was removed as a CAHPS composite measure.



Plan Comparisons

In order to identify performance differences in client satisfaction between the two FFS and PCPP Colorado Medicaid plans, the results of these two plans were compared to one another using standard statistical tests. These comparisons were performed on CAHPS' four global ratings, five composite measures, and two individual item measures. The detailed results of the plan-to-plan comparative analysis are described in the Results Section beginning on page 2-23. The following are highlights of this comparison:¹⁻⁸

- Colorado Medicaid PCPP performed significantly better than FFS on two CAHPS measures: Rating of All Health Care and Getting Needed Care.
- Colorado Medicaid FFS did not perform significantly better than PCPP on any of the CAHPS measures.
- There were no statistically significant differences between Colorado Medicaid FFS and PCPP on eight of the CAHPS measures: Rating of Health Plan, Rating of Personal Doctor, Rating of Specialist Seen Most Often, Getting Care Quickly, How Well Doctors Communicate, Shared Decision Making, Health Promotion and Education, and Coordination of Care.

Priorities for Quality Improvement

The Adult Medicaid CAHPS Health Plan Survey analytic results were used to identify priority areas for quality improvement. These priority areas are described in the Recommendations Section of this report. The following are the priorities for FFS and PCPP:

FFS

- Rating of Health Plan
- Rating of All Health Care
- Getting Needed Care

PCPP

- Rating of Health Plan
- Rating of All Health Care
- Getting Needed Care

_

¹⁻⁸ Caution should be exercised when evaluating health plan comparisons, given that population and health plan differences may impact results.



The Colorado Adult Medicaid CAHPS Health Plan Survey was administered in accordance with all NCQA specifications. Clients eligible for sampling included those who were enrolled in FFS or PCPP at the time the sample was drawn and who were continuously enrolled in FFS or PCPP for at least five of the last six months (July through December) of 2006. Adult clients eligible for sampling included those who were 18 years of age or older as of December 31, 2006.

Survey Administration and Response Rates

Survey Administration

The standard NCQA HEDIS Specifications for Survey Measures require a sample size of 1,350 clients for the Adult Medicaid CAHPS Health Plan Survey.²⁻¹ The specifications also permit oversampling in increments of 5 percent up to 30 percent. For the Colorado Medicaid FFS and PCPP, 5 percent oversampling was performed on the adult population. Based on this rate, a total random sample of 1,418 adult clients was selected from each participating plan. The oversampling was performed to ensure a greater number of respondents to each CAHPS measure.

The survey administration protocol was designed to achieve a high response rate from clients, thus minimizing the potential effects of non-response bias. The survey process allowed clients two methods by which they could complete the surveys. The first, or mail phase, consisted of a survey being mailed to the sampled clients. For the Colorado Medicaid FFS and PCPP, all sampled clients received an English version. A reminder postcard was sent to all non-respondents, followed by a second survey mailing and reminder postcard. The second phase, or telephone phase, consisted of Computer Assisted Telephone Interviewing (CATI) for sampled clients who had not mailed in a completed survey. Up to six CATI calls were made to each non-respondent.²⁻² Additional information on the survey protocol is included in the Reader's Guide Section beginning on page 4-3.

Response Rates

The Colorado Adult Medicaid CAHPS Health Plan Survey administration was designed to garner the highest possible response rate. The CAHPS Survey response rate is the total number of completed surveys divided by all eligible clients of the sample. A client's survey was assigned a disposition code of "completed" if at least one question was answered. Eligible clients included the entire random sample (including any oversample) minus ineligible clients. Ineligible clients met at least one of the following criteria: they were deceased, were invalid (did not meet the eligible population criteria), were mentally or physically incapacitated, or had a language barrier.

Page 2-1

²⁻¹ National Committee for Quality Assurance. *HEDIS*® 2007, *Volume 3: Specifications for Survey Measures*. Washington, DC: NCQA Publication, 2006.

²⁻² National Committee for Quality Assurance. *Quality Assurance Plan for HEDIS 2007 Survey Measures*. Washington, DC: NCQA Publication, 2006.



A total of 877 adult clients returned a completed survey, including 383 FFS and 494 PCPP clients. Figure 2-1 shows the distribution of survey dispositions and response rate (RR) for Colorado Medicaid FFS and PCPP combined. Figure 2-2 and Figure 2-3, on pages 2-3 and 2-4, show the individual distribution of survey dispositions and response rates for FFS and PCPP. 2007 response rates for Colorado Medicaid FFS and PCPP were higher in 2007 than in 2006.

Sample **Frame** 108,919 **CAHPS** 293 Addresses **Updated** Survey 882 Phone Contact Sample Information²⁻³ **Numbers** 2,836 Ineligible 54 Enrollment Issue Records 33 Language Barrier 111 24 Other Eligible Sample 2,725 **Total Total Non-**1,572 No Response Respondents Respondents 64 Refusal 212 Unable to Contact 877 1,848 Mail **Telephone** Respondents Respondents 798 79

Figure 2-1—Distribution of Surveys for Colorado Medicaid (Combined FFS and PCPP)

RR = 32.18%

_

²⁻³ Prior to survey administration, address and phone information is updated for clients of the CAHPS sample using the United State Postal Services' National Change of Address (NCOA) and Telematch databases. The number of updated addresses and telephone numbers is provided for informational purposes only. Per NCQA HEDIS Specifications, these clients are retained within the CAHPS Survey sample.



Sample **Frame** 87,457 **CAHPS** 137 Addresses **Updated** Survey 428 Phone Contact Sample Information²⁻⁴ **Numbers** 1,418 Ineligible 21 Enrollment Issue Records 11 Language Barrier 16 Other 48 **Eligible** Sample 1,370 **Total Non-**820 No Response **Total** Respondents Respondents 30 Refusal 383 987 137 Unable to Contact **Telephone** Mail Respondents Respondents

32

Figure 2-2—Distribution of Surveys for Colorado Medicaid FFS

RR = 27.96%

_

351

²⁻⁴ Prior to survey administration, address and phone information is updated for clients of the CAHPS sample using the United State Postal Services' National Change of Address (NCOA) and Telematch databases. The number of updated addresses and telephone numbers is provided for informational purposes only. Per NCQA HEDIS Specifications, these clients are retained within the CAHPS Survey sample.



Sample **Frame** 21,462 **CAHPS** 156 Addresses **Updated** Survey 454 Phone Contact Sample Information²⁻⁵ **Numbers** 1,418 33 Enrollment Issue Ineligible Records 22 Language Barrier 8 Other 63 Eligible Sample 1,355 752 No Response **Total Total Non-**Respondents Respondents 34 Refusal 494 75 Unable to Contact 861 **Telephone** Mail Respondents Respondents

47

Figure 2-3—Distribution of Surveys for Colorado Medicaid PCPP

RR = 36.46%

_

447

²⁻⁵ Prior to survey administration, address and phone information is updated for clients of the CAHPS sample using the United State Postal Services' National Change of Address (NCOA) and Telematch databases. The number of updated addresses and telephone numbers is provided for informational purposes only. Per NCQA HEDIS Specifications, these clients are retained within the CAHPS Survey sample.



Respondent Demographics

In general, the demographics of a response group influence overall client satisfaction scores. For example, older and healthier respondents tend to report higher levels of client satisfaction; therefore, caution should be exercised when comparing populations that have significantly different demographic properties.²⁻⁶ Currently, NCQA does not recommend case-mix adjusting CAHPS results to account for these differences.

Table 2-1 shows Adult Medicaid CAHPS Health Plan Survey respondents' self-reported age, gender, and race/ethnicity.

Colorado Medicaid S and PCPP Combined) 10.4% 13.4% 12.9%	Colorado Medicaid FFS 10.7% 15.2%	Colorado Medicaid PCPP 10.2% 12.1%
13.4% 12.9%	15.2%	
13.4% 12.9%	15.2%	
12.9%		12 1%
	11.00/	14.1/0
1.5.20/	11.8%	13.7%
15.3%	13.4%	16.8%
16.3%	13.1%	18.8%
31.6%	35.8%	28.4%
29.8%	25.5%	33.1%
70.2%	74.5%	66.9%
5.3%	6.0%	4.7%
66.1%	64.5%	67.5%
4.7%	4.4%	4.9%
7.4%	5.7%	8.8%
16.4%	19.4%	14.1%
	5.3% 66.1% 4.7% 7.4% 16.4%	5.3% 6.0% 66.1% 64.5% 4.7% 4.4% 7.4% 5.7%

_

²⁻⁶ Agency for Healthcare Research and Quality. CAHPS Health Plan Survey and Reporting Kit 2007. Rockville, MD: US Department of Health and Human Services, November 2006.



Table 2-2 depicts Adult Medicaid CAHPS Health Plan Survey respondents' self-reported level of education and general health status.

Table 2-2—Respondent Demographics Education and General Health Status						
	Colorado Medicaid FFS	Colorado Medicaid PCPP				
Education						
8th Grade or Less	15.6%	15.0%	16.0%			
Some High School	16.2%	14.2%	17.7%			
High School Graduate	34.7%	34.9%	34.6%			
Some College	25.6%	27.1%	24.4%			
College Graduate	8.0%	8.8%	7.3%			
General Health Status						
Excellent	5.5%	7.1%	4.3%			
Very Good	18.6%	20.1%	17.5%			
Good	30.6%	32.5%	29.2%			
Fair	29.7%	24.9%	33.5%			
Poor	15.5%	15.3%	15.6%			
Please note: Percentages may not total 100% due to rounding.						



NCQA Comparisons

In order to assess the overall performance of FFS and PCPP, each CAHPS measure was scored on a three-point scale using the scoring methodology detailed in NCQA's HEDIS Specifications for Survey Measures.²⁻⁷ The resulting three-point mean scores were compared to NCQA's HEDIS Benchmarks and Thresholds for Accreditation.²⁻⁸ Based on this comparison, plan ratings of one (**) to five (**********) stars were determined for each CAHPS measure, where one is the lowest possible rating and five is the highest possible rating.

indicates a score at or above the 90th percentile
 indicates a score between the 75th and 89th percentiles
 indicates a score between the 50th and 74th percentiles
 indicates a score between the 25th and 49th percentiles
 indicates a score below the 25th percentile
 indicates that the plan did not meet the minimum NCQA reporting threshold of 100 respondents
 indicates that NCQA did not provide benchmarks for this measure

Table 2-3 shows both plans' three-point mean scores and overall client satisfaction ratings on each of the four global ratings.

Table 2-3—NCQA Comparisons: Overall Client Satisfaction Ratings on the Global Ratings						
		Medicaid FS		o Medicaid CPP		
Global Ratings	Three-Point Mean	Star Rating	Three-Point Mean	Star Rating		
Rating of Health Plan	2.208	*	2.303	**		
Rating of All Health Care	2.206	*	2.313	**		
Rating of Personal Doctor	2.452	***	2.513	***		
Rating of Specialist Seen Most Often	2.503	***	2.510	***		

²⁻⁷ National Committee for Quality Assurance. *HEDIS*® 2007, *Volume 3: Specifications for Survey Measures*. Washington, DC: NCQA Publication, 2006.

²⁻⁸ National Committee for Quality Assurance. HEDIS Benchmarks and Thresholds for Accreditation 2007. Washington, DC: NCQA, February 23, 2007. Benchmarks and Thresholds were provided for four global ratings (Rating of Health Plan, Rating of All Health Care, Rating of Personal Doctor, and Rating of Specialist Seen Most Often) and four composite measures (Getting Needed Care, Getting Care Quickly, How Well Doctors Communicate, and Customer Service).



Table 2-4 shows both plans' three-point mean scores and overall client satisfaction ratings on each of the five composite measures.

Table 2-4—NCQA Comparisons: Overall Client Satisfaction Ratings on the Composite Measures					
		Medicaid S	Colorado PC	Medicaid PP	
Composite Measure	Three-Point Mean	Star Rating	Three-Point Mean	Star Rating	
Getting Needed Care	2.301	*	2.429	*	
Getting Care Quickly	2.420	****	2.440	****	
How Well Doctors Communicate	2.567	****	2.571	****	
Customer Service	NA	NA	NA	NA	
Shared Decision Making	2.482	NB	2.556	NB	

Please note: A minimum of 100 responses to each composite measure is required in order to report the measure as a CAHPS Survey result. Composite measures that do not meet the minimum number of responses are denoted as Not Applicable (NA). Composite measures that NCQA did not provide benchmarks for are denoted as No Benchmark (NB).

Table 2-5 shows both plans' three-point mean scores and overall client satisfaction ratings on each of the two individual item measures.

Table 2-5—NCQA Comparisons: Overall Client Satisfaction Ratings on Individual Item Questions					
Colorado Medicaid Colorado Medicaid FFS PCPP					
Composite Measure	Three-Point Mean	Star Rating	Three-Point Mean	Star Rating	
Health Promotion and Education	1.968	NB	1.940	NB	
Coordination of Care	2.267	NB	2.280	NB	
Individual items that NCQA did not provide benchmarks for are denoted as No Benchmark (NB).					



Summary of NCQA Comparison Results

The NCQA comparisons revealed the following summary results:

- Colorado Medicaid FFS scored at or above the 75th percentile nationally on three of the measures: Rating of Specialist Seen Most Often, Getting Care Quickly, and How Well Doctors Communicate. For the Getting Care Quickly and How Well Doctors Communicate measures, FFS scored at or above the 90th percentile.
- Colorado Medicaid PCPP scored at or above the 75th percentile nationally on four of the measures: Rating of Personal Doctor, Rating of Specialist Seen Most Often, Getting Care Quickly, and How Well Doctors Communicate. For the Getting Care Quickly and How Well Doctors Communicate measures, PCPP scored at or above the 90th percentile.
- Colorado Medicaid FFS scored below the 25th percentile nationally, based on NCQA's Benchmarks and Thresholds, on three of the 2007 CAHPS measures: Rating of Health Plan, Rating of All Health Care, and Getting Needed Care. 2-9
- Colorado Medicaid PCPP scored below the 50th percentile nationally on three of the measures. One of those measures fell below the 25th percentile: Getting Needed Care. PCPP scored between the 25th and 49th percentile on two of those measures: Rating of Health Plan and Rating of All Health Care.

_

²⁻⁹ National Committee for Quality Assurance. *HEDIS Benchmarks and Thresholds for Accreditation 2007*. Washington, DC: NCQA, February 23, 2007.



Trend Analysis

In 2006, the Colorado Medicaid FFS and PCPP had 347 and 440 completed Adult Medicaid CAHPS Health Plan Surveys, respectively. These completed surveys were used to calculate the 2006 CAHPS results presented in this section for trending purposes.²⁻¹⁰

For purposes of the trend analysis, question summary rates were calculated for each global rating and individual item measure, and global proportions were calculated for each composite measure. Both the question summary rates and global proportions were calculated in accordance with NCQA HEDIS Specifications for Survey Measures. The scoring of the global ratings, composite measures, and individual item measures involved assigning top-level responses a score of one, with all other responses receiving a score of zero. After applying this scoring methodology, the percentage of top-level responses was calculated in order to determine the question summary rates and global proportions. For additional detail, please refer to the NCQA HEDIS Specifications for Survey Measures, Volume 3.

The 2007 Colorado Medicaid and plan-level CAHPS scores were compared to the corresponding 2006 scores to determine whether there were statistically significant differences. Figure 2-4 through Figure 2-14 show the results of this trend analysis. Statistically significant differences between scores in 2007 and scores in 2006 for Colorado Medicaid and each plan are noted with directional triangles. Scores that were statistically higher in 2007 than in 2006 are noted with upward (▲) triangles. Scores that were statistically lower in 2007 than in 2006 are noted with downward (▼) triangles. Scores in 2007 that were not statistically different from scores in 2006 are not noted with triangles. Please note, a minimum of 100 responses to each CAHPS measure is required in order to report the measure as a CAHPS Survey result. Measures that do not meet the minimum number of responses are denoted as Not Applicable (NA).

Due to the changes made from the CAHPS 3.0H to the CAHPS 4.0H version of the adult survey, not all global ratings and composite measures were trendable for 2007. The following composites were not trendable:

- Getting Needed Care
- Getting Care Quickly
- Customer Service

Furthermore, the Courteous and Helpful Office Staff composite measure is no longer part of the CAHPS 4.0H composite measures; therefore, the results are no longer presented.

_

²⁻¹⁰ For detailed information on the 2006 Colorado Medicaid CAHPS results, please refer to the 2006 Adult Medicaid Client Satisfaction Report.

²⁻¹¹ National Committee for Quality Assurance. *HEDIS*[®] 2007, *Volume 3: Specifications for Survey Measures*. Washington, DC: NCQA Publication, 2006.



Global Ratings

Rating of Health Plan

Colorado Medicaid FFS and PCPP adult clients were asked to rate their health plan on a scale of 0 to 10, with 0 being the "worst health plan possible" and 10 being the "best health plan possible." Top-level responses were defined as those responses with a rating of 9 or 10. Figure 2-4 shows the 2006 and 2007 Rating of Health Plan question summary rates for Colorado Medicaid (combined FFS and PCPP), FFS, and PCPP. 2-12

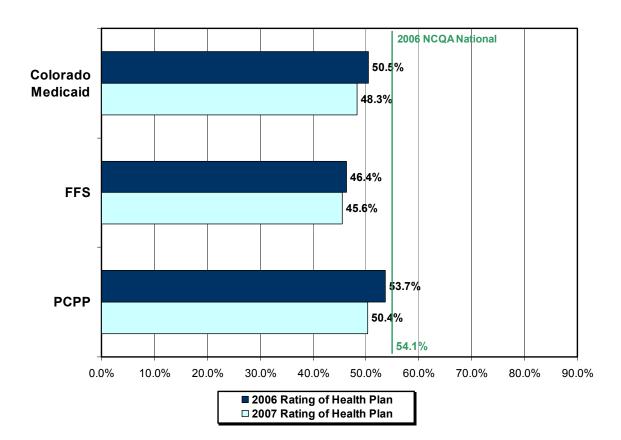


Figure 2-4—Trend Analysis: Rating of Health Plan

2007 Adult Medicaid Client Satisfaction Report State of Colorado

²⁻¹² Colorado Medicaid scores in this section are limited to the combined results of Colorado Medicaid FFS and PCPP.



Rating of All Health Care

Colorado Medicaid FFS and PCPP adult clients were asked to rate all their health care on a scale of 0 to 10, with 0 being the "worst health care possible" and 10 being the "best health care possible." Top-level responses were defined as those responses with a rating of 9 or 10. Figure 2-5 shows the 2006 and 2007 Rating of All Health Care question summary rates for Colorado Medicaid (combined FFS and PCPP), FFS, and PCPP.

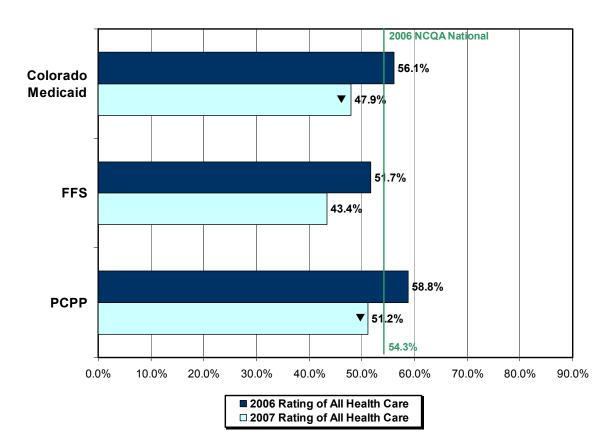


Figure 2-5—Trend Analysis: Rating of All Health Care



Rating of Personal Doctor

Colorado Medicaid FFS and PCPP adult clients were asked to rate their personal doctor on a scale of 0 to 10, with 0 being the "worst personal doctor possible" and 10 being the "best personal doctor possible." Top-level responses were defined as those responses with a rating of 9 or 10. Figure 2-6 shows the 2006 and 2007 Rating of Personal Doctor question summary rates for Colorado Medicaid (combined FFS and PCPP), FFS, and PCPP.

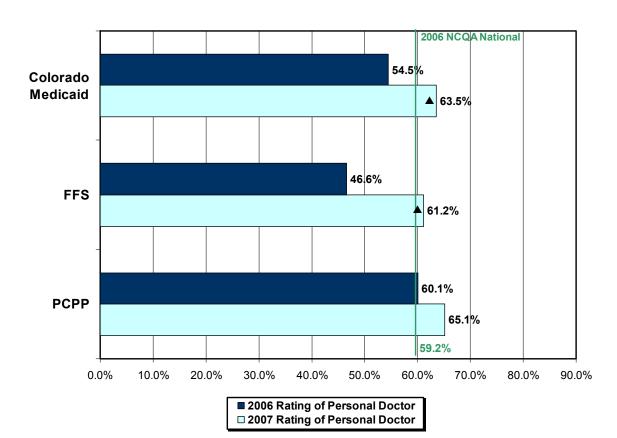


Figure 2-6—Trend Analysis: Rating of Personal Doctor



Rating of Specialist Seen Most Often

Colorado Medicaid FFS and PCPP adult clients were asked to rate the specialist they saw most often on a scale of 0 to 10, with 0 being the "worst specialist possible" and 10 being the "best specialist possible." Top-level responses were defined as those responses with a rating of 9 or 10. Figure 2-7 shows the 2006 and 2007 Rating of Specialist Seen Most Often question summary rates for Colorado Medicaid (combined FFS and PCPP), FFS, and PCPP.

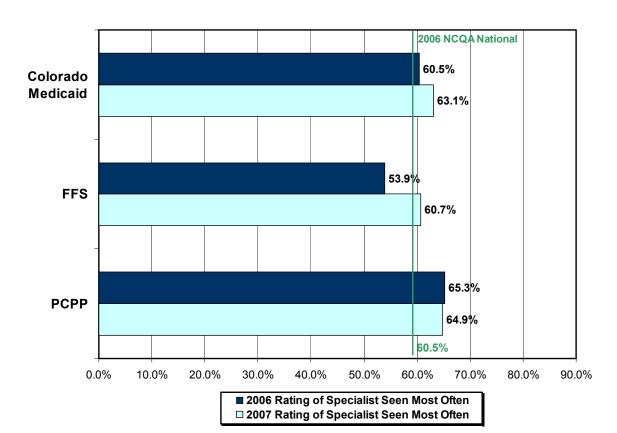


Figure 2-7—Trend Analysis: Rating of Specialist Seen Most Often

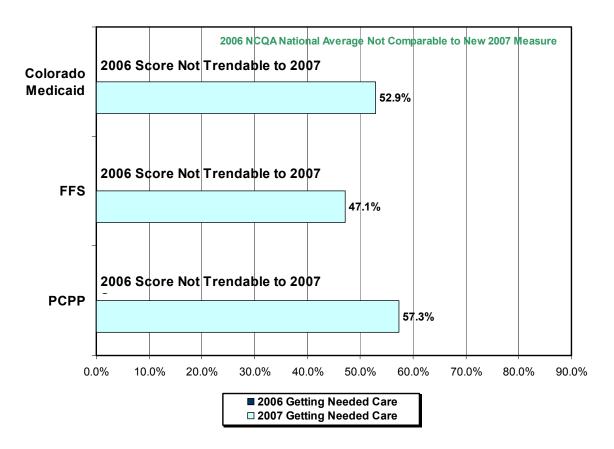


Composite Measures

Getting Needed Care

Colorado Medicaid FFS and PCPP adult clients were asked two questions to assess how often it was easy to get needed care. For each of these questions (Questions 23 and 27), a top-level response was defined as a response of "Always." Figure 2-8 shows the 2007 Getting Needed Care global proportions for Colorado Medicaid (combined FFS and PCPP), FFS, and PCPP.







Getting Care Quickly

PCPP

0.0%

10.0%

20.0%

30.0%

Colorado Medicaid FFS and PCPP adult clients were asked two questions to assess how often clients received care quickly. For each of these questions (Questions 4 and 6), a top-level response was defined as a response of "Always." Figure 2-9 shows the 2007 Getting Care Quickly global proportions for Colorado Medicaid (combined FFS and PCPP), FFS, and PCPP.



40.0%

■ 2006 Getting Care Quickly
□ 2007 Getting Care Quickly

50.0%

59.9%

70.0%

80.0%

90.0%

60.0%

Figure 2-9—Trend Analysis: Getting Care Quickly



How Well Doctors Communicate

Colorado Medicaid FFS and PCPP adult clients were asked four questions to assess how often doctors communicated well. For each of these questions (Questions 15, 16, 17, and 18), a top-level response was defined as a response of "Always." Figure 2-10 shows the 2006 and 2007 How Well Doctors Communicate global proportions for Colorado Medicaid (combined FFS and PCPP), FFS, and PCPP.

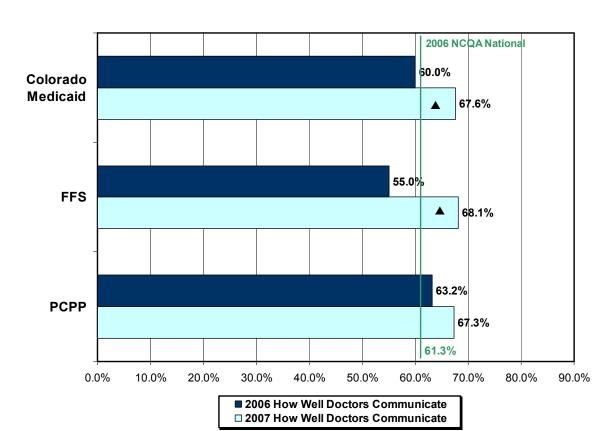


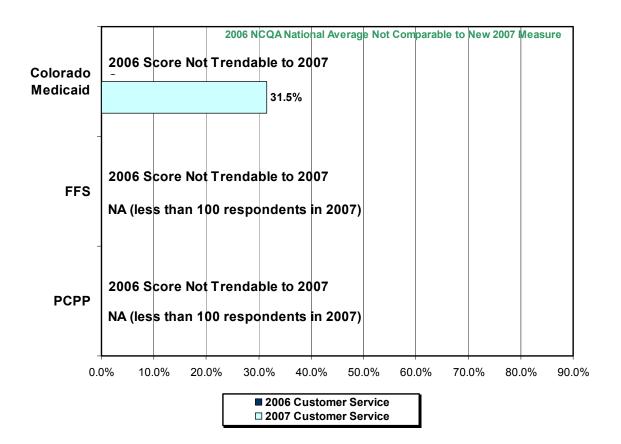
Figure 2-10—Trend Analysis: How Well Doctors Communicate



Customer Service

Colorado Medicaid FFS and PCPP adult clients were asked three questions to assess how often clients obtained needed help/information from customer service. For each of these questions (Questions 29, 31, and 32), a top-level response was defined as a response of "Always." Figure 2-11 shows the 2007 Customer Service global proportions for Colorado Medicaid (combined FFS and PCPP), FFS, and PCPP. Combining the two plans' data resulted in over 100 respondents. Therefore, aggregate results can be reported for the Colorado Medicaid respondent data.







Shared Decision Making

Colorado Medicaid FFS and PCPP adult clients were asked two questions to assess if doctors discussed treatment choices with them. For each of these questions (Questions 10 and 11), a top-level response was defined as a response of "Definitely Yes." Figure 2-12 shows the 2007 Shared Decision Making global proportions for Colorado Medicaid (combined FFS and PCPP), FFS, and PCPP.

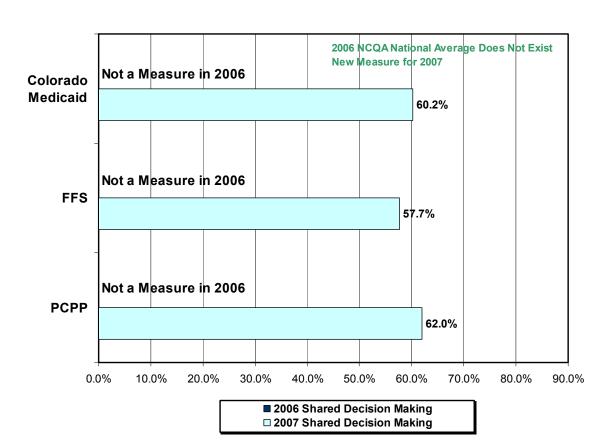


Figure 2-12—Trend Analysis: Shared Decision Making



Individual Item Measures

Health Promotion and Education

Colorado Medicaid FFS and PCPP adult clients were asked a question to assess how often their doctor talked with them about specific things they could do to prevent illness. For this question (Question 8), a top-level response was defined as a response of "Always." Figure 2-13 shows the 2007 Health Promotion and Education question summary rate for Colorado Medicaid (combined FFS and PCPP), FFS, and PCPP.

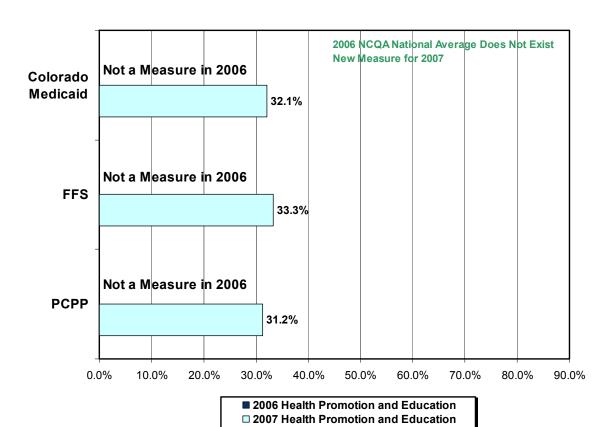


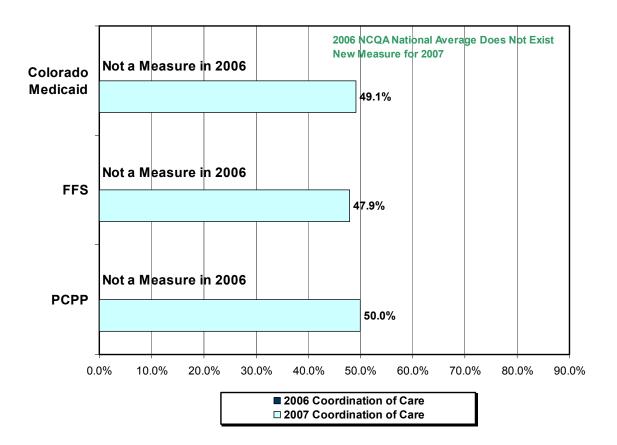
Figure 2-13—Trend Analysis: Health Promotion and Education



Coordination of Care

Colorado Medicaid FFS and PCPP adult clients were asked a question to assess how often their personal doctor seemed informed and up-to-date about care they had received from another doctor. For this question (Question 20), a top-level response was defined as a response of "Always." Figure 2-14 shows the 2007 Coordination of Care question summary rate for Colorado Medicaid (combined FFS and PCPP), FFS, and PCPP.







Summary of Trend Analysis Results

The 2006 to 2007 trend analysis revealed the following summary results. The references to significant difference below refer to statistically significant differences between the 2006 and 2007 CAHPS results.

- Three of the 2007 CAHPS composite measures were not trendable between 2006 and 2007 due to changes in the CAHPS Adult Medicaid Health Plan Survey.
- For the overall Colorado Medicaid Program (FFS and PCPP combined), the 2006 to 2007 trend analysis revealed there were three statistically significant differences. The Colorado Medicaid Program scored significantly higher in 2007 than in 2006 on two CAHPS measures: Rating of Personal Doctor and How Well Doctors Communicate. The Colorado Medicaid Program scored statistically lower in 2007 than in 2006 on one CAHPS measures: Rating of All Health Care.
- For Colorado Medicaid FFS, the 2006 to 2007 trend analysis revealed there were two statistically significant differences. FFS scored significantly higher in 2007 than in 2006 on two of the CAHPS measures: Rating of Personal Doctor and How Well Doctors Communicate. FFS did not score significantly lower in 2007 than in 2006 on any of the CAHPS measures.
- For Colorado Medicaid PCPP, the 2006 to 2007 trend analysis revealed there was one statistically significant difference. PCPP scored significantly lower in 2007 than in 2006 on the Rating of All Health Care measure. PCPP did not score significantly higher in 2007 than in 2006 on any of the CAHPS measures.



Plan Comparisons

In order to identify performance differences in client satisfaction between the two FFS and PCPP Colorado Medicaid plans, the results for FFS and PCPP were compared to one another using standard tests for statistical significance.

Note: Caution should be exercised when evaluating plan comparisons, given that population and plan differences may impact CAHPS results.

For purposes of the plan comparisons, question summary rates and global proportions were calculated using the methodology described in the trend analysis section. In short, the scoring of the global ratings, composite measures, and individual item measures involved assigning top-level responses a score of one, with all other responses receiving a score of zero. After applying this scoring methodology, the percentage of top-level responses was calculated in order to determine the question summary rates and global proportions. For additional detail, please refer to the *NCQA HEDIS Specifications for Survey Measures, Volume 3*.

Statistically significant differences between the two plans are noted in the tables by arrows. When a statistically significant difference exists between the plans' scores, the higher performing plan's score is denoted with an upward (1) arrow. Conversely, the lower performing plan's score is denoted with a downward (1) arrow. If the differences are not statistically significant, then both plans' scores are denoted with a horizontal (4) arrow. If either plan does not meet NCQA's requirement of 100 respondents, then comparisons are not performed, and the question summary rate or global proportion is denoted as Not Applicable (NA).

Table 2-6 shows both plans' question summary rates and plan comparisons on each of the four global ratings.

Table 2-6—Plan Comparisons: Global Ratings					
Colorado Medicaid Colorado Medicaid FFS PCPP					
Global Ratings	Question Summary Rate	Question Summary Rate			
Rating of Health Plan	45.6% ↔	50.4% ↔			
Rating of All Health Care	43.4% ↓	51.2% ↑			
Rating of Personal Doctor	61.2% ↔	65.1% ↔			
Rating of Specialist Seen Most Often	60.7% ↔	64.9% ↔			



Table 2-7 shows both plans' global proportions and plan comparisons on each of the five composite measures.

Table 2-7—Plan Comparisons: Composite Measures					
	Colorado Medicaid FFS	Colorado Medicaid PCPP			
Composite Measure	Global Proportion	Global Proportion			
Getting Needed Care	47.1% ↓	57.3% †			
Getting Care Quickly	57.6% ↔	59.9% ↔			
How Well Doctors Communicate	68.1% ↔	67.3% ↔			
Customer Service	NA	NA			
Shared Decision Making	57.7% ↔	62.0% ↔			

Please note: A minimum of 100 responses to each composite measure is required in order to report the measure as a CAHPS Survey result. Composite measures that do not meet the minimum number of responses are denoted as Not Applicable (NA).

Table 2-8 shows both plans' question summary rates and plan comparisons on each of the two individual item measures.

Table 2-8—Plan Comparisons: Individual Item Measures					
Colorado Medicaid Colorado Medicaid FFS PCPP					
Composite Measure	Global Proportion	Global Proportion			
Health Promotion and Education	33.3% ↔	31.2% ↔			
Coordination of Care	47.9% ↔	50.0% ↔			



Summary of Plan Comparison Results

The plan comparisons revealed the following summary results.

- Colorado Medicaid PCPP performed significantly better than FFS on two of the 2007 CAHPS measures: Rating of All Health Care and Getting Needed Care.
- Colorado Medicaid FFS did not perform significantly better than PCPP on any of the 2007 CAHPS measures.
- There were no statistically significant differences between PCPP and FFS on eight of the 2007 CAHPS measures: Rating of Health Plan, Rating of Personal Doctor, Rating of Specialist Seen Most Often, Getting Care Quickly, How Well Doctors Communicate, Shared Decision Making, Health Promotion and Education, and Coordination of Care.
- The Customer Service composite was not evaluated because neither plan met the NCQA minimum threshold of 100 responses for this composite measure.



General Recommendations

Although the Adult Medicaid CAHPS Survey response rates were higher in 2007 than in 2006, inaccurate telephone information continues to be a major issue. As discussed with the Department in January 2007, only 25 percent of the telephone numbers in the Colorado sample frame had a valid Colorado area code. HSAG recommends exploring other administrative data options that can be used to acquire more accurate telephone information.

Requests for Spanish language surveys continue to be low. Despite the addition of a Spanish language letter on the back of the cover letter, the number of requests for Spanish surveys did not increase significantly when compared to prior survey administrations. If the Department is interested in aggressively targeting its Spanish-speaking population, then another option would be a dual survey mailing in English and Spanish to those clients with a primary language indicator of Spanish in Colorado's administrative data. If the Department is interested in this option, additional funds would need to be procured to cover the additional cost of a dual mailing. As in prior years, HSAG would work with NCQA to obtain approval for this optional protocol. It is important to note that the implementation of this more costly protocol does not guarantee a higher number of survey responses from Spanish-speaking members.

Plan-Specific Recommendations

This section presents Adult Medicaid CAHPS recommendations for Colorado Medicaid FFS and PCPP. The recommendations are grouped into four main categories for quality improvement (QI): top, high, moderate, and low priority. The priority of the recommendations is based on the combined results of the NCQA comparisons and trend analysis.

The priorities presented in this section should be viewed as potential suggestions for QI. Additional sources of QI information, such as other HEDIS results, should be incorporated into a comprehensive QI plan. A number of resources are available to assist state Medicaid agencies and plans with the implementation of CAHPS-based QI initiatives. A comprehensive list of these resources is included in the Reader's Guide Section, beginning on page 4-9.

Table 3-1 shows how the priority assignments are determined for each plan on each CAHPS measure.



Table 3-1—Derivation of Priority Assignments on each CAHPS Measure				
NCQA Comparisons (Star Ratings)	Trend Analysis	Priority Assignment		
*	▼	Тор		
*	—/NT	Тор		
*	A	Тор		
**	▼	Тор		
**	—/NT	High		
**	A	High		
***	▼	High		
***	—/NT	Moderate		
***	A	Moderate		
NA/NB	NA/NT	Moderate		
***	▼	Moderate		
***	—/NT	Moderate		
****	▼	Moderate		
***	A	Low		
****	—/NT	Low		
****	A	Low		

Please note:

If statistically significant differences were not identified during the trend analysis, this lack of statistical significance is denoted with a hyphen (—) in the table above.

If a trend analysis was not completed due to changes in the Adult CAHPS Health Plan Survey, this is denoted as Not Trendable (NT) in the table above.



Global Ratings

Rating of Health Plan

Table 3-2 shows the priority assignments for the overall Rating of Health Plan measure.

Table 3-2—Priority Assignments: Rating of Health Plan						
NCQA Comparisons Trend Priority Plan (Star Ratings) Analysis Assignment						
FFS	*	_	Тор			
PCPP ★★ — High						

At the client level, the overall Rating of Health Plan measure is driven principally by client perception of both plan and physician office operations.

Plan operations include those services provided by the plan directly:

- Distribution of information about the plan.
- Customer service.
- Identification of a provider.

Physician office operations cover all activities that take place in physician offices:

- Scheduling of routine appointments.
- Obtaining interpreters.
- Client satisfaction with their physicians.

In order to improve the overall Rating of Health Plan, QI activities should target both plan and physician office operations.



Rating of All Health Care

Table 3-3 shows the priority assignments for the Rating of All Health Care measure.

Table 3-3—Priority Assignments: Rating of All Health Care				
NCQA Comparisons Trend Priority Plan (Star Ratings) Analysis Assignment				
FFS	*	_	Тор	
PCPP	**	▼	Тор	

At the client level, rating of physicians, perception of access to care, experience with care, and experience with the health plan principally drive the overall Rating of All Health Care measure. The rating of physicians includes the overall satisfaction with both personal doctors and specialists.

Access to care issues include:

- Problems obtaining the care that the client and/or physician thought was necessary.
- Problems obtaining urgent care in a timely fashion.
- Problems finding a personal doctor.
- Difficulty receiving assistance when calling physician offices.

Experience with care issues include:

- Receiving ample time with the physician.
- Having questions and concerns addressed by the physician.
- Receiving understandable and useful information from the physician.
- Being provided care in a timely fashion.

Experience with health plan issues include:

- Receiving accurate and understandable information from the plan.
- Receiving adequate customer service.
- Avoiding problems with health plan paperwork.

In order to improve the overall Rating of All Health Care measure, QI activities should target client satisfaction with physicians, client perception of access to care, experience with care, and experience with the health plan.



Rating of Personal Doctor

Table 3-4 shows the priority assignments for the Rating of Personal Doctor measure.

Table 3-4—Priority Assignments: Rating of Personal Doctor				
NCQA Comparisons Trend Priority Plan (Star Ratings) Analysis Assignment				
FFS	***	A	Moderate	
PCPP	***	_	Moderate	

At the client level, communication and waiting time issues principally drive this rating.

Communication issues include:

- Being treated with courtesy and respect.
- Being listened to carefully.
- Receiving clear explanations.

Waiting time issues include:

- Problems receiving needed care when desired.
- Issues acquiring care quickly.

In order to improve the Rating of Personal Doctor, QI activities should target these communication and waiting-time issues.



Rating of Specialist Seen Most Often

Table 3-5 shows the priority assignments for the Rating of Specialist Seen Most Often measure.

Table 3-5—Priority Assignments: Rating of Specialist Seen Most Often			
NCQA Comparisons Trend Priority Plan (Star Ratings) Analysis Assignment			
FFS	***	_	Moderate
PCPP	***	_	Moderate

At the client level, "red tape" issues principally drive the overall Rating of Specialist Seen Most Often measure and include:

- Ease of obtaining health plan approval for the specialist visit.
- Ease of obtaining a referral to see the specialist.
- Availability to see the specialist in a timely fashion.

In order to improve the overall performance on the Rating of Specialist Seen Most Often global rating, QI activities should target the ease of obtaining a referral and health plan approval for a specialist visit. Additionally, the timeliness of specialist visits should be addressed if clients report dissatisfaction with lengthy wait times.



Composite Measures

Getting Needed Care

Table 3-6 shows the priority assignments for the Getting Needed Care measure.

Table 3-6—Priority Assignments: Getting Needed Care				
NCQA Comparisons Trend Priority Plan (Star Ratings) Analysis Assignment				
FFS	*	NT	Тор	
PCPP	*	NT	Тор	

At the client level, access-to-care issues principally drive this measure. Access-to-care issues include:

- Obtaining the care a doctor believed to be necessary.
- Helpfulness of office staff.

Some potential sources of access to care issues are resource and technical limitations, which include telephone systems and service expectations. In order to improve clients' satisfaction under the Getting Needed Care measure, QI activities should target obtaining the care a doctor believes to be necessary and helpfulness of office staff. Other potential actions could include producing a flow chart of the process from the client's view from beginning to end, identifying barriers or unnecessary steps, and creating new avenues of information.



Getting Care Quickly

Table 3-7 shows the priority assignments for the Getting Care Quickly measure.

Table 3-7—Priority Assignments: Getting Care Quickly				
NCQA Comparisons Trend Priority Plan (Star Ratings) Analysis Assignment				
FFS	****	NT	Low	
PCPP	****	NT	Low	

At the client level, waiting time issues principally drive this measure. Waiting time issues include:

- Waiting for an appointment for routine care.
- Waiting more than 15 minutes beyond the start of an appointment to be seen in the doctor's office.

In order to improve clients' satisfaction under the Getting Care Quickly measure, QI activities should target these wait time issues.



How Well Doctors Communicate

Table 3-8 shows the priority assignments for the How Well Doctors Communicate measure.

Table 3-8—Priority Assignments: How Well Doctors Communicate				
Plan	NCQA Comparisons (Star Ratings)	Trend Analysis	Priority Assignment	
FFS	****	A	Low	
PCPP	****	_	Low	

At the client level, issues involving providing information to and receiving information from the provider principally drive this measure. These issues include:

- Careful listening by the providers.
- Clear explanations in response to questions.
- Spending a sufficient amount of time during the exchange of information.

Other possible sources of provider communication issues are time constraints, perceptions of the clients, and differences in experience, education, culture, and expectations. In order to improve clients' satisfaction under the How Well Doctors Communicate measure, QI activities should target careful listening by the providers, clear explanations in response to questions, and spending a sufficient amount of time during the exchange of information. Other potential actions could include staff training, mentoring or coaching, direct client feedback, and reviewing performance expectations and guidelines.



Customer Service

Table 3-9 shows the priority assignments for the Customer Service measure.

Please note: Since neither plan achieved the NCQA-required minimum threshold of 100 responses to this measure, Customer Service composite results cannot be reported for either plan. Therefore, both plans received Not Applicable (NA) ratings across all Customer Service analyses. Since performance information is unavailable on this measure, the default priority assignment is Moderate. This ensures continued focus on this measure despite an inability to report the CAHPS results.

Table 3-9—Priority Assignments: Customer Service				
NCQA Comparisons Trend Priority Plan (Star Ratings) Analysis Assignment				
FFS	NA	NA	Moderate	
PCPP	NA	NA	Moderate	

At the client level, issues that involve both obtaining and understanding information from the plan are the key drivers of the Customer Service composite score. These issues include:

- Difficulty getting help when calling customer service.
- Difficulty finding or understanding information about the plan.

In order to improve clients' satisfaction under the Customer Service measure, QI activities should target perceptions of the accessibility and usefulness of the information provided. Other potential actions could include customer service training; allowing clients to voice concerns and questions via a technical support line; and updating information to account for differences in experience, education, culture, and expectations.



Shared Decision Making

Table 3-10 shows the priority assignments for the Shared Decision Making measure.

Table 3-10—Priority Assignments: Shared Decision Making				
NCQA Comparisons Trend Priority Plan (Star Ratings) Analysis Assignment				
FFS	NB	NT	Moderate	
PCPP	NB	NT	Moderate	

At the client level, doctor's willingness to educate clients about multiple treatment options and the pros and cons of each treatment option principally drives this measure. In order to improve client satisfaction scores under the Shared Decision Making measure, client QI activities should focus on:

- Encouragement of client participation in decision making by physicians/health providers.
- Adequate amount of time spent with client should be encouraged to allow for client education.³⁻¹
- Provider education of the importance of Shared Decision Making for client autonomy and improved client satisfaction.³⁻²

-

³⁻¹ Fraenkel L and McGraw S. "What are the Essential Elements to Enable Patient Participation in Medical Decision Making?" *Journal of General Internal Medicine*. May 2007. 22(5): 614-9

³⁻² McGuire A, McCullough L, et al. "Missed Expectations? Physicians' Views of Patients' Participation in Medical Decision Making." *Medical Care*. May 2005. 43(5): 466-70.



Individual Item Measures

Health Promotion and Education

Table 3-11 shows the priority assignments for the Health Promotion and Education measure.

Table 3-11—Priority Assignments: Health Promotion and Education				
NCQA Comparisons Trend Priority Plan (Star Ratings) Analysis Assignment				
FFS	NB	NT	Moderate	
PCPP	NB	NT	Moderate	

At the client level, this measure is driven by the physician discussing health promotion and disease prevention with the patient. Health promotion includes enabling the patient to take control over their health. Health education is a component of health promotion that involves increasing patients' knowledge about their own health and well-being.³⁻³ In addition to one-on-one modes of health promotion and education, other communication efforts can include: lectures, group/panel discussions, and presentations. However, important demographics such as age, physical barriers, and race/ethnicity need to be considered in order to determine the most effective method of health promotion and education for a particular patient or group of patients.³⁻⁴

-

³⁻³ UNESCO Institute for Education. *Health Promotion and Health Education for Adults*. 1999. Hamburg, Germany.

³⁻⁴ Saha A, Poddar E, and Mankad M. "Effectiveness of Different Methods of Health Education: A Comparative Assessment in a Scientific Conference." *BMC Public Health*. 2005; 5:88.



Coordination of Care

Table 3-12 shows the priority assignments for the Coordination of Care measure.

Table 3-12—Priority Assignments: Coordination of Care				
NCQA Comparisons Trend Priority Plan (Star Ratings) Analysis Assignment				
FFS	NB	NT	Moderate	
PCPP	NB	NT	Moderate	

At the client level, personal doctor's knowledge of additional care received by other doctors and health providers principally drives this measure. Barriers to coordination of care include:

- Lack of coordinated follow up between specialists and personal doctors.
- Lack of easy access to medical records or insufficient detail included in the records.
- Absence of a defined care plan maintained by the personal doctor.

Studies have demonstrated that effective coordination of care tends to lead to fewer complaints reported by clients.³⁻⁵ Further, coordination of care among physicians in primary care practices tends to yield better client outcomes.³⁻⁶

3

³⁻⁵ Parchman M, Noel P, Lee S. "Primary Care Attributes, Health Care System Hassles, and Chronic Illness." *Medical Care*. Nov 2005. 43(11): 1123-9.

³⁻⁶ Parkerton P, Smith D, Straley H. "Primary Care Practice Coordination Versus Physician Continuity." *Family Medicine*. Jan 2004. 36(1): 15-21.



Summary of General Recommendations

In order to enhance the current Adult Medicaid CAHPS protocol, HSAG recommends the following suggestions for consideration:

- Obtain client telephone information from a more accurate administrative data source.
- If the Department is interested in targeting Spanish-speaking clients, consider a dual English-Spanish survey mailing to these members.

Summary of Plan-Specific Recommendations

The following tables show the top, high, moderate, and low priority areas for Colorado Medicaid FFS and PCPP.

Table 3-13—Priority Assignments: Colorado Medicaid FFS				
Top High Moderate Low Priorities Priorities Priorities				
Rating of Health Plan	None	Rating of Personal Doctor	Getting Care Quickly	
Rating of All Health Care		Rating of Specialist Seen Most Often	How Well Doctors Communicate	
Getting Needed Care		Customer Service		
		Shared Decision Making		
		Coordination of Care		
		Health Promotion and Education		

For Colorado Medicaid FFS, there are three "top" priority items: Rating of Health Plan, Rating of All Health Care, and Getting Needed Care. These measures represent areas of focus for QI activities that could potentially improve adult Medicaid FFS clients' overall satisfaction and experiences with care.



Table 3-14—Priority Assignments: Colorado Medicaid PCPP					
Top High Moderate Low Priorities Priorities Priorities					
Rating of All Health Care	Rating of Health Plan	Rating of Personal Doctor	Getting Care Quickly		
Getting Needed Care		Rating of Specialist Seen Most Often	How Well Doctors Communicate		
		Customer Service			
		Shared Decision Making			
		Coordination of Care			
		Health Promotion and Education			

For Colorado Medicaid PCPP, there are two "top" priority items (Rating of All Health Care and Getting Needed Care) and one "high" priority item (Rating of Health Plan). QI activities targeting this measure could potentially improve adult Medicaid PCPP clients' overall satisfaction and experiences with care.





This section provides a comprehensive overview of CAHPS, including the CAHPS Survey Administration protocol and analytic methodology. It is designed to provide supplemental information to the reader that may aid in the interpretation and use of the CAHPS results presented in this report.

Survey Administration

Survey Overview

The survey instrument selected was the CAHPS 4.0H Adult Medicaid Health Plan Survey. The CAHPS 4.0H Health Plan Surveys are a set of standardized surveys that assess patient perspectives on care. Originally, CAHPS was a five-year collaborative project sponsored by AHRQ, formerly known as the Agency for Health Care Policy and Research (AHCPR). The CAHPS questionnaires and consumer reports were developed under cooperative agreements among AHRO, Harvard Medical School, RAND, and the Research Triangle Institute (RTI). In 1997, NCQA, in conjunction with AHRO, created the CAHPS 2.0H Survey measure as part of NCOA's HEDIS.⁴⁻¹ In 2002, AHRQ convened the CAHPS Instrument Panel to re-evaluate and update the CAHPS Health Plan Surveys and to improve the state-of-the-art methods for assessing clients' experiences with care. 4-2 The result of this re-evaluation and update process was the development of the CAHPS 3.0H Health Plan Surveys. The goal of the CAHPS 3.0H Health Plan Surveys was to effectively and efficiently obtain information from the person receiving care. NCQA also includes CAHPS results as part of the scoring algorithm in its accreditation program for managed care organizations. In 2006, AHRQ released the CAHPS 4.0 Health Plan Surveys. Based on the CAHPS 4.0 versions, NCQA introduced new HEDIS versions of the Adult Health Plan Survey in 2007, which are referred to as the CAHPS 4.0H Health Plan Surveys. 4-3 NCQA is scheduled to release the CAHPS 4.0H Child Health Plan Survey in 2009.⁴⁻⁴

The HEDIS sampling and data collection procedures for the CAHPS 4.0H Health Plan Survey is designed to capture accurate and complete information about consumer-reported experiences with health care. The sampling and data collection procedures promote both the standardized administration of survey instruments and the comparability of the resulting health plan data. HSAG's administration of the surveys was completed with strict adherence to required specifications.

⁴⁻¹ National Committee for Quality Assurance. *HEDIS*® 2002, *Volume 3: Specifications for Survey Measures*. Washington, DC: NCQA Publication, 2001.

⁴⁻² National Committee for Quality Assurance. *HEDIS*® 2003, *Volume 3: Specifications for Survey Measures.* Washington, DC: NCQA Publication, 2002.

⁴⁻³ National Committee for Quality Assurance. *HEDIS*® 2007, *Volume 3: Specifications for Survey Measures*. Washington, DC: NCQA Publication, 2006.

⁴⁻⁴ National Committee for Quality Assurance. HEDIS Survey Vendor Update. April 9, 2007.



The CAHPS 4.0H Adult Medicaid Health Plan Survey includes 51 core questions that yield 11 measures of satisfaction. These measures include four global rating questions, five composite measures, and two individual item measures. The global measures (also referred to as global ratings) reflect overall satisfaction with the health plan, health care, personal doctors, and specialists. The composite measures are sets of questions grouped together to address different aspects of care (e.g., "Getting Needed Care" or "Getting Care Quickly"). The individual item measures are individual questions that look at a specific area of care (i.e., "Health Promotion and Education" and "Coordination of Care").

Table 4-1 lists the global ratings, composite measures, and individual item measures included in the CAHPS 4.0H Adult Medicaid Health Plan Survey.

Table 4-1—CAHPS Measures			
Global Ratings	Composite Measures	Individual Item Measures	
Rating of Health Plan	Getting Needed Care	Health Promotion and Education	
Rating of All Health Care	Getting Care Quickly	Coordination of Care	
Rating of Personal Doctor	How Well Doctors Communicate		
Rating of Specialist Seen Most Often	Customer Service		
	Shared Decision Making		

Sampling Procedures

The clients eligible for sampling included those who were FFS or PCPP clients at the time the sample was drawn and who were continuously enrolled for at least five of the last six months (July through December) of 2006. The clients eligible for sampling included those who were age 18 or older (as of December 31, 2006).

A random sample of 1,418 adult clients was selected from each participating plan, and a total of 2,836 adult surveys were mailed out for the FFS and PCPP Colorado Medicaid plans. The NCQA protocol permits oversampling in 5 percent increments up to 30 percent. For the FFS and PCPP, 5 percent oversampling was performed on the adult population. This oversampling was performed to ensure a greater number of respondents to each CAHPS measure.



Survey Protocol

The CAHPS 4.0H Health Plan Survey process allows for two methods by which clients can complete a survey. The first, or mail phase, consists of a survey being mailed to all sampled clients. For the Colorado Medicaid CAHPS Survey, all sampled clients received an English version of the survey with the option to complete the survey in Spanish. A reminder postcard was sent to all non-respondents, followed by a second survey mailing and reminder postcard. The second phase, or telephone phase, consists of CATI of sampled clients who have not mailed in a completed survey. A series of up to six CATI calls was made to each non-respondent. It has been shown that the addition of the telephone phase aids in the reduction of non-response bias by increasing the number of respondents who are more demographically representative of a plan's population.

HEDIS specifications require that HSAG be provided a list of all eligible clients for the sampling frame. Following HEDIS requirements, HSAG sampled clients who met the following criteria:

- Were age 18 or older as of December 31, 2006.
- Were currently enrolled in FFS or PCPP.
- Had been continuously enrolled for at least five of the last six months of 2006.
- Had Medicaid as the primary payer.

HSAG inspected a sample of the file records to check for any apparent problems with the files, such as missing address elements. A random sample of records from each population was passed through the United States Postal Service's National Change of Address (NCOA) system to obtain new addresses for clients who had moved (if they had given the Postal Service a new address). Following NCQA requirements, the survey samples were random samples with no more than one client being selected per household.

The HEDIS specifications for CAHPS 4.0H require that the name of the plan appear in the questionnaires, letters, and postcards; that the letters and cards bear the signature of a high-ranking plan or state official; and that the questionnaire packages include a postage-paid reply envelope addressed to the organization conducting the surveys. HSAG complied with these specifications.

⁴⁻⁵ National Committee for Quality Assurance. *Quality Assurance Plan for HEDIS 2007 Survey Measures*. Washington, DC: NCQA Publication, 2006.

⁴⁻⁶ Fowler FJ Jr., Gallagher PM, Stringfellow VL, et al. "Using Telephone Interviews to Reduce Nonresponse Bias to Mail Surveys of Health Plan Members." *Medical Care*. 2002; 40(3): 190-200.



Table 4-2 shows the CAHPS timeline used in the administration of the Colorado Adult Medicaid CAHPS Health Plan Surveys. The timeline is based on NCQA HEDIS Specifications for Survey Measures.⁴⁻⁷

Table 4-2—CAHPS 4.0H Survey Timeline			
Task	Timeline		
Send first questionnaire with cover letter to the respondent.	0 days		
Send a postcard reminder to nonrespondents four to 10 days after mailing the first questionnaire.	4 – 10 days		
Send a second questionnaire (and letter) to nonrespondents approximately 35 days after mailing the first questionnaire.	35 days		
Send a second postcard reminder to nonrespondents four to 10 days after mailing the second questionnaire.	39 – 45 days		
Initiate CATI interviews for nonrespondents approximately 21 days after mailing the second questionnaire.	56 days		
Initiate systematic contact for all nonrespondents such that at least six telephone calls are attempted at different times of the day, on different days of the week, and in different weeks.	56 – 70 days		
Telephone follow-up sequence completed (i.e., completed interviews obtained or maximum calls reached for all nonrespondents) approximately 14 days after initiation.	70 days		

⁴⁻⁷ National Committee for Quality Assurance. *HEDIS*® 2007, *Volume 3: Specifications for Survey Measures*. Washington, DC: NCQA Publication, 2006.



Methodology

HSAG used the CAHPS scoring approach recommended by NCQA in Volume 3 of HEDIS Specifications for Survey Measures. Based on NCQA's recommendations and HSAG's extensive experience evaluating CAHPS data, a number of analyses were performed to comprehensively assess client satisfaction with the Colorado Medicaid FFS and PCPP. This section provides an overview of each analysis.

Response Rates

The administration of the Adult Medicaid CAHPS 4.0H Health Plan Survey is comprehensive and is designed to garner the highest possible response rate. NCQA defines the response rate as the total number of completed surveys divided by all eligible clients of the sample.⁴⁻⁸ A client's survey is assigned a disposition code of "completed" if at least one question is answered within the survey. Eligible clients include the entire random sample (including any oversample) minus ineligible clients. Ineligible clients of the sample met one or more of the following criteria: were deceased, were invalid (did not meet criteria described on page 4-3), were mentally or physically incapacitated, or had a language barrier.

Response Rate = <u>Number of Completed Surveys</u>
Random Sample - Ineligibles

Respondent Demographics

The demographic analysis evaluated self-reported demographic information from survey respondents. Given that the demographics of a response group influence overall client satisfaction scores, it is important to evaluate all CAHPS results in the context of the actual respondent population. If the respondent population differs significantly from the actual population of the plan, then caution must be exercised when extrapolating the CAHPS results to the entire population.

NCQA Comparisons

An analysis of the Colorado Adult Medicaid CAHPS Health Plan Survey results was conducted using NCQA HEDIS Specifications for Survey Measures. Per these specifications, results for the Adult and Child Medicaid populations are reported separately, and no weighting or case-mix adjustment is performed on the results. NCQA also requires a minimum of 100 responses on each item in order to report the item as a valid CAHPS Survey result.

In order to perform the NCQA comparisons, a three-point mean score was determined for each CAHPS measure. The resulting three-point mean scores were compared to published NCQA

.

⁴⁻⁸ National Committee for Quality Assurance. *HEDIS*® 2007, *Volume 3: Specifications for Survey Measures*. Washington, DC: NCQA Publication, 2006.



Benchmarks and Thresholds to derive the overall client satisfaction ratings (i.e., star ratings) for each CAHPS measure. For detailed information on the derivation of three-point mean scores, please refer to NCQA HEDIS 2007 Specifications for Survey Measures, Volume 3.

Plan ratings of one (\star) to five $(\star\star\star\star\star)$ stars were determined for each CAHPS measure using the following percentile distributions:

indicates a score at or above the 90th percentile
 indicates a score between the 75th and 89th percentiles
 indicates a score between the 50th and 74th percentiles
 indicates a score between the 25th and 49th percentiles
 indicates a score below the 25th percentile
 indicates that the plan did not meet the minimum NCQA reporting threshold of 100 respondents
 indicates that NCQA did not provide benchmarks for this measure

Table 4-3 shows the benchmarks and thresholds used to derive the overall client satisfaction ratings on each CAHPS measure 4-9

Table 4-3—Overall Adult Medicaid Client Satisfaction Ratings Crosswalk				
Measure	90th Percentile	75th Percentile	50th Percentile	25th Percentile
Rating of Health Plan	2.48	2.41	2.34	2.22
Rating of All Health Care	2.49	2.45	2.36	2.27
Rating of Personal Doctor	2.54	2.50	2.44	2.37
Rating of Specialist Seen Most Often	2.55	2.49	2.44	2.39
Getting Needed Care	2.75	2.69	2.63	2.52
Getting Care Quickly	2.29	2.24	2.18	2.11
How Well Doctors Communicate	2.55	2.51	2.46	2.41
Customer Service	2.70	2.60	2.52	2.44
Shared Decision Making	NB	NB	NB	NB
Health Promotion and Education	NB	NB	NB	NB
Coordination of Care	NB	NB	NB	NB

Trend Analysis

A trend analysis was performed to determine if significant changes in client satisfaction occurred between 2006 and 2007. For purposes of this analysis, question summary rates were calculated for each global rating and individual item measure, and global proportions were calculated for each

⁴⁻⁹ National Committee for Quality Assurance. HEDIS Benchmarks and Thresholds for Accreditation 2007. Washington, DC: NCQA, February 23, 2007.



composite measure. Both the question summary rates and global proportions were calculated in accordance with NCQA HEDIS Specifications for Survey Measures. The scoring of the global ratings, composite measures, and individual item measures involved assigning top-level responses a score of one, with all other responses receiving a score of zero. After applying this scoring methodology, the percentage of top-level responses was calculated in order to determine the question summary rates and global proportions. For additional detail, please refer to the NCQA HEDIS 2007 Specifications for Survey Measures, Volume 3.

The 2007 Colorado Medicaid and plan-level CAHPS scores were compared to the corresponding 2006 scores to determine whether there were statistically significant differences. The difference in performance from 2006 to 2007 is considered significant if the two-sided p value of the t test is less than 0.05. Scores that were statistically higher in 2007 than in 2006 are noted with upward (\blacktriangle) triangles. Scores that were statistically lower in 2007 than in 2006 are noted with downward (\blacktriangledown) triangles. Scores in 2007 that were not statistically different from scores in 2006 are not noted with triangles. Also, measures that did not meet the minimum number of 100 responses required by NCQA are denoted as Not Applicable (NA).

Plan Comparisons

Plan comparisons were performed to identify client satisfaction performance differences between the two FFS and PCPP Colorado Medicaid plans. For purposes of the plan comparisons, question summary rates and global proportions were calculated using the methodology described in the trend analysis section. The difference in performance between the two plans is considered significant if the two-sided p value of the t test is less than 0.05. Statistically significant differences between the two plans are noted by arrows in the results section tables. When a statistically significant difference exists between the plans' scores, the higher-performing plan will be denoted by an upward (\uparrow) arrow. Conversely, the lower-performing plan will be denoted with a downward (\downarrow) arrow. If either plan does not meet NCQA's requirement of 100 respondents, then comparisons are not performed, and the measure's question summary rate or global proportion is denoted as NA.

⁴⁻¹⁰ National Committee for Quality Assurance. *HEDIS*® 2007, *Volume 3: Specifications for Survey Measures.* Washington, DC: NCQA Publication, 2006.



Limitations and Cautions

The findings presented in the 2007 Colorado CAHPS reports are subject to some limitations in the survey design, analysis, and interpretation. These limitations should be considered carefully when interpreting or generalizing the findings. These limitations are discussed below.

Case-Mix Adjustment

As described in the respondent demographics subsection, the demographics of a response group may impact client satisfaction. Therefore, differences in the demographics of the response group may impact CAHPS results. NCQA does not recommend case-mix adjusting CAHPS results to account for these differences.⁴⁻¹¹

Non-response Bias

The experiences of the survey respondent population may be different than that of non-respondents with respect to their health care services and may vary by plan. Therefore, the potential for non-response bias should be considered when interpreting CAHPS results.

Causal Inferences

Although this report examines whether clients of various plans report differences in satisfaction with various aspects of their health care experiences, these differences may not be completely attributable to the Medicaid plan. These analyses identify whether clients in various types of plans give different ratings of satisfaction with their Medicaid plan. The survey by itself does not necessarily reveal the exact cause of these differences.

⁴⁻¹¹ Agency for Healthcare Research and Quality. *CAHPS Health Plan Survey and Reporting Kit 2007*. Rockville, MD: US Department of Health and Human Services, November 2006.



Quality Improvement References

The CAHPS surveys were originally developed to meet the need of consumers for usable, relevant information on quality of care from the patient's perspective. However, they also play an important role as a QI tool for health care organizations, which can use the standardized data and results to identify relative strengths and weaknesses in their performance, determine where they need to improve, and track their progress over time. The following references offer guidance on possible approaches to CAHPS-related QI activities.

Backer LA. Strategies for better patient flow and cycle time. *Family Practice Management*. 2002; 9(6): 45-50. Available at: http://www.aafp.org/fpm/20020600/45stra.html. Accessed on: June 11, 2007.

Berwick DM. A user's manual for the IOM's 'Quality Chasm' report. *Health Affairs*. 2002; 21(3): 80-90.

Bonomi AE, Wagner EH, Glasgow RE, et al. Assessment of chronic illness care (ACIC): a practical tool to measure quality improvement. *Health Services Research*. 2002; 37(3): 791-820.

Camp R, Tweet AG. Benchmarking applied to health care. *Joint Commission Journal on Quality Improvement*. 1994; 20: 229-238.

Edgman-Levitan S, Shaller D, McInnes K, Joyce R, Coltin K, Cleary P. *The CAHPS*® *Improvement Guide: Practical Strategies for Improving the Patient Care Experience*. Department of Health Care Policy, Harvard Medical School; 2003. Available at:

https://www.cahps.ahrq.gov/content/resources/pdf/QI%20guide.pdf. Accessed on: June 11, 2007.

Garwick AW, Kohrman C, Wolman C, et al. Families' recommendations for improving services for children with chronic conditions. *Archives of Pediatric and Adolescent Medicine*. 1998; 152(5): 440-8.

Gerteis M, Edgman-Levitan S, Daley J. *Through the Patient's Eyes: Understanding and Promoting Patient-Centered Care.* San Francisco, CA: Jossey-Bass; 1993.

Grumbach K, Selby JV, Damberg C, et al. Resolving the gatekeeper conundrum: what patients value in primary care and referrals to specialists. *Journal of the American Medical Association*. 1999; 282(3): 261-6.

Institute of Medicine. Crossing the Quality Chasm: A New Health System for the 21st Century. Washington, DC: National Academy Press; 2001.

Keating NL, Green DC, Kao AC, et al. How are patients' specific ambulatory care experiences related to trust, satisfaction, and considering changing physicians? *Journal of General Internal Medicine*. 2002; 17(1): 29-39.

-

⁴⁻¹² AHRQ Website. *CAHPS User Resources: Quality Improvement Resources*. Available at: https://www.cahps.ahrq.gov/content/resources/QI/RES_QI_Intro.asp?p=103&s=31. Accessed on: June 11, 2007.



Korsch BM, Harding C. The Intelligent Patient's Guide to the Doctor-Patient Relationship: Learning How to Talk So Your Doctor Will Listen. New York, NY: Oxford University Press; 1998.

Langley G J, Nolan KM, Norman CL, Provost LP, Nolan TW. *The Improvement Guide: A Practical Approach to Enhancing Organizational Performance*. San Francisco, CA: Jossey-Bass; 1996.

Leebov W, Scott G. Service Quality Improvement: The Customer Satisfaction Strategy for Health Care. Chicago, IL: American Hospital Publishing, Inc.; 1994.

Leebov W, Scott G, Olson L. *Achieving Impressive Customer Service: 7 Strategies for the Health Care Manager.* San Francisco, CA: Jossey-Bass; 1998.

Maly RC, Bourque LB, Engelhardt RF. A randomized controlled trial of facilitating information given to patients with chronic medical conditions: Effects on outcomes of care. *Journal of Family Practice*. 1999; 48(5): 356-63.

Molnar C. Addressing challenges, creating opportunities: fostering consumer participation in Medicaid and Children's Health Insurance managed care programs. *Journal of Ambulatory Care Management*. 2001; 24(3): 61-7.

Murray M. Reducing waits and delays in the referral process. *Family Practice Management*. 2002; 9(3): 39-42. Available at: http://www.aafp.org/fpm/20020300/39redu.html. Accessed on: June 11, 2007.

Murray M, Berwick DM. Advanced access: reducing waiting and delays in primary care. *Journal of the American Medical Association*. 2003; 289(8): 1035-40.

Nelson AM, Brown SW. *Improving Patient Satisfaction Now: How to Earn Patient and Payer Loyalty*. New York, NY: Aspen Publishers, Inc.; 1997.

Spicer J. Making patient care easier under multiple managed care plans. *Family Practice Management*. 1998; 5(2): 38-42, 45-8, 53.

Wasson JM, Godfrey M, Nelson E, et al. Microsystems in health care: Part 4. Planning patient-centered care. *Joint Commission Journal on Quality and Safety*. 2003; 29(5): 227-237. Available at: http://howsyourhealth.com/html/CARE.pdf. Accessed on: June 11, 2007.



5. Survey Instrument

The survey instrument selected for the 2007 Colorado Adult Medicaid Client Satisfaction Survey was the CAHPS 4.0H Adult Medicaid Health Plan Survey. This section provides a copy of the survey instrument.

CAHPS® 4.0H Adult Questionnaire (Medicaid) SURVEY INSTRUCTIONS

•	You are sometime	es told to skip over some questions in this survey. When this happens
	you will see an ar	row with a note that tells you what question to answer next, like this:
	✓ Yes	→Go to Question 1
	□ No	

{This box should be placed on the Cover Page}

All information that would let someone identify you or your family will be kept private. {SURVEY VENDOR NAME} will not share your personal information with anyone without your OK. You may choose to answer this survey or not. If you choose not to, this will not affect the benefits you get.

You may notice a number on the cover of this survey. This number is ONLY used to let us know if you returned your survey so we don't have to send you reminders.

If you want to know more about this study, please call {SURVEY VENDOR TOLL-FREE TELEPHONE NUMBER}.

YOUR HEALTH CARE IN THE LAST 6 MONTHS	
These questions ask about your own health care. Do <u>not</u> include care you got when you stayed overnight in a hospital. Do <u>not</u> include the times you went for dental care visits.	
3. In the last 6 months, did you have an illness, injury, or condition that needed care right away in a clinic, emergency room, or doctor's office? ¹□ Yes ²□ No →If No, go to Question 5	
4. In the last 6 months, when you needed care right away, how often did you get care as soon as you thought you needed? 1 Never 2 Sometimes 3 Usually 4 Always	
5. In the last 6 months, <u>not</u> counting the times you needed care right away, did you make any appointments for your health care at a doctor's office or clinic? ¹□ Yes ²□ No →If No, go to Question 7	

6.	In the last 6 months, <u>not</u> counting the times you needed care right away, how often did you get an appointment for your health care at a doctor's office or clinic as soon as you thought you needed? 1 Never 2 Sometimes 3 Usually 2 Always	9.	Choices for your treatment or health care can include choices about medicine, surgery, or other treatment. In the last 6 months, did a doctor or other health provider tell you there was more than one choice for your treatment or health care? ¹□ Yes ²□ No →If No, Go to Question 12
7.	In the last 6 months, not counting the times you went to an emergency room, how many times did you go to a doctor's office or clinic to get health care for yourself? O None → If None, Go to Question 13 O Question 13		In the last 6 months, did a doctor or other health provider talk with you about the pros and cons of each choice for your treatment or health care? 1 Definitely yes 2 Somewhat yes 3 Somewhat no 4 Definitely no In the last 6 months, when there was more than one choice for your treatment or health care, did a doctor or other health provider ask which choice was best for you? 1 Definitely yes
8.	In the last 6 months, how often did you and a doctor or other health provider talk about specific things you could do to prevent illness? 1 Never 2 Sometimes 3 Usually 4 Always		² ☐ Somewhat yes ³ ☐ Somewhat no ⁴ ☐ Definitely no

Using any number from 0 to 10,	YOUR PERSONAL DOCTOR		
where 0 is the worst health care possible and 10 is the best health care possible, what number would you use to rate all your health care in the last 6 months? OO O Worst health care possible OO O Worst health care possible OO O O O O O O O O O O O O O O O O O	13. A personal doctor is the one you would see if you need a check-up, want advice about a health problem, or get sick or hurt. Do you have a personal doctor? ¹□ Yes ²□ No →If No, Go to Question 22 14. In the last 6 months, how many times did you visit your personal doctor to get care for yourself? º□ None →If None, Go to Question 21 ¹□ 1 ²□ 2 ³□ 3 ⁴□ 4 ⁵□ 5 to 9 °□ 10 or more 15. In the last 6 months, how often did your personal doctor explain things in a way that was easy to understand? ¹□ Never ²□ Sometimes ³□ Usually ⁴□ Always 16. In the last 6 months, how often did your personal doctor listen carefully to you? ¹□ Never ²□ Sometimes ³□ Usually ⁴□ Always		

 17. In the last 6 months, how often did your personal doctor show respect for what you had to say? ¹□ Never ²□ Sometimes ³□ Usually ⁴□ Always 	21. Using any number from 0 to 10, where 0 is the worst personal doctor possible and 10 is the best personal doctor possible, what number would you use to rate your personal doctor? □□□□□□□□□□□□□□□□□□□□□□□□□□□□□□□□□□□
18. In the last 6 months, how often did your personal doctor spend enough time with you?	$ \begin{array}{c ccccccccccccccccccccccccccccccccccc$
 19. In the last 6 months, did you get care from a doctor or other health provider besides your personal doctor? ¹□ Yes ²□ No →If No, Go to Question 21 	09 □ 9 10 □ 10 Best personal doctor possible
20. In the last 6 months, how often did your personal doctor seem informed and up-to-date about the care you got from these doctors or other health providers? ¹□ Never ²□ Sometimes ³□ Usually ⁴□ Always	

GETTING HEALTH CARE FROM SPECIALISTS

When you answer the next questions, do <u>not</u> include dental visits or care you got when you stayed overnight in a hospital.

22.	Specialists are doctors like surgeons, heart doctors, allergy doctors, skin doctors, and other doctors who specialize in one area of health care. In the last 6 months, did you try to make any appointments to see a specialist? ¹□ Yes ²□ No →If No, Go to Question 26
23.	In the last 6 months, how often was it easy to get appointments with specialists? 1 Never 2 Sometimes 3 Usually 4 Always
24.	How many specialists have you seen in the last 6 months? O None →If None, Go to Question 26 1 1 specialist 2 2 3 3 3 4 4 4 5 5 or more specialists

25.	We want to know your rating of the specialist you saw most often in the last 6 months. Using any number from 0 to 10, where 0 is the worst specialist possible and 10 is the best specialist possible, what number would you use to rate that specialist?			
	$ \begin{array}{c cccc} 00 & 0 & 0 \\ 01 & 1 & 1 \\ 02 & 2 & 2 \\ 03 & 3 & 3 \\ 04 & 4 & 4 \\ 05 & 5 & 5 \\ 06 & 6 & 6 \\ 07 & 7 & 7 \\ 08 & 8 & 8 \\ 09 & 9 & 9 \\ 10 & 10 & 10 \end{array} $	Worst specialist possible Best specialist possible		

YOUR HEALTH PLAN

YOUR HEALTH PLAN	30. In the last 6 months, did you try to
The next questions ask about your experience with your health plan.	get information or help from your health plan's customer service? ¹□ Yes
26. In the last 6 months, did you try to get any kind of care, tests, or treatment through your health plan? ¹☐ Yes ²☐ No →If No, Go to Question 28 27. In the last 6 months, how often was it easy to get the care, tests, or treatment you thought you needed	 No →If No, Go to Question 33 31. In the last 6 months, how often did your health plan's customer service give you the information or help you needed? Never Sometimes Usually Always
through your health plan? 1 Never 2 Sometimes 3 Usually 4 Always 28. In the last 6 months, did you look for any information in written materials or on the Internet about	32. In the last 6 months, how often did your health plan's customer service staff treat you with courtesy and respect? 1 Never 2 Sometimes 3 Usually 4 Always
how your health plan works? ¹ ☐ Yes ² ☐ No →If No, Go to Question 30	33. In the last 6 months, did your health plan give you any forms to fill out?
29. In the last 6 months, how often did the written materials or the Internet provide the information you needed about how your health plan works? 1 Never 2 Sometimes 3 Usually 4 Always	 ¹□ Yes ²□ No →If No, Go to Question 35 34. In the last 6 months, how often were the forms from your health plan easy to fill out? ¹□ Never ²□ Sometimes ³□ Usually ⁴□ Always

where 0 is the worst health plan possible and 10 is the best health plan possible, what number would you use to rate your health plan? 00	35. Using any number from 0 to 10,	ABOUT YOU			
38. In the last 6 months, on how many visits were you advised to quit smoking by a doctor or other health provider in your plan? None	possible and 10 is the best health plan possible, what number would you use to rate your health plan? OO O Worst health plan possible OO O Worst health plan possible OO O O O O O O O O O O O O O O O O O	your overall health? Excellent			

39. On how many visits was medication recommended or discussed to assist you with quitting smoking (for example: nicotine gum, patch, nasal spray, inhaler, prescription medication)?	43. Do you now need or take medicine prescribed by a doctor? Do <u>not</u> include birth control. ¹ □ Yes ² □ No →If No, Go to Question 45
None 1	 44. Is this to treat a condition that has lasted for at least 3 months? Do not include pregnancy or menopause. ¹□ Yes ²□ No 45. What is your age? ¹□ 18 to 24 ²□ 25 to 34 ³□ 35 to 44 ⁴□ 45 to 54 ⁵□ 55 to 64 ⁵□ 65 to 74
	7 75 or older 46. Are you male or female? 1
41. In the last 6 months, have you seen a doctor or other health provider 3 or more times for the same condition or problem? ¹□ Yes ²□ No →If No, Go to Question 43	of school that you have completed? 1 □ 8th grade or less 2 □ Some high school, but did not graduate 3 □ High school graduate or GED
42. Is this a condition or problem that has lasted for at least 3 months? Do not include pregnancy or menopause. ¹□ Yes ²□ No	⁴ □ Some college or 2-year degree ⁵ □ 4-year college graduate ⁶ □ More than 4-year college degree

49.	Are you of Hispanic or Latino origin or descent? 1 Yes, Hispanic or Latino 2 No, Not Hispanic or Latino What is your race? Please mark one or more. a White	thi ¹⊏	s surv	eone help you complete rey? →If Yes, Go to Question 51 →Thank you. Please return the completed survey in the postage- paid envelope.
	 Black or African-American Asian Native Hawaiian or other Pacific Islander American Indian or Alaska Native Other 	Ch a C b C c C	eck al Read Wrot Ansv Tran langu	that person help you? If that apply. If the questions to me e down the answers I gave wered the questions for me slated the questions into my uage ed in some other way

THANK YOU

Please return the completed survey in the postage-paid envelope.



The accompanying CD includes all of the information from the Executive Summary, Results, Recommendations, Reader's Guide, and Survey Instrument sections of this report. The CD also contains electronic copies of comprehensive cross-tabulations (Tab and Banner books) on each survey question for both FFS and PCPP.

CD Contents

- Colorado Adult Medicaid CAHPS Report
- Overall Colorado Adult Medicaid Cross-tabulations (Tab and Banner Book)
- FFS Adult Medicaid Cross-tabulations (Tab and Banner Book)
- PCPP Adult Medicaid Cross-tabulations (Tab and Banner Book)

Please note, the CD contents are in the form of an Adobe Acrobat portable document format (PDF) file. Internal PDF bookmarks can be used to navigate from section to section within the PDF file.

A free Adobe Acrobat Reader can be downloaded from Adobe's Website at: http://www.adobe.com/products/acrobat/readstep2.htm