

## COMMON POLICIES

Certain types of budget requests are common among State departments and require a common policy for establishing the requested level of funding. Common policies ensure that the same assumptions are used in developing budget requests and are appropriated in specific line items within individual departments.

Common policies are separated into two general categories: total compensation (or personal services) common policies and operating common policies.

Personal services common policies (often called “POTS”) are expenditures that are related to a department’s staffing. POTS are centrally appropriated to a department’s Executive Director’s Office and are distributed down to Personal Services line items within the Long Bill. These include: Salary Survey and Senior Executive Service, Merit Pay; Amortization Equalization Disbursement (AED); Supplemental Amortization Equalization Disbursement (SAED); Shift Differential; Short-term Disability (STD); and Health, Life and Dental (HLD). Most of these common policy amounts are driven by employees’ salaries, the only exception being Health, Life and Dental (HLD) insurance. Unlike operating common policies, these anticipated costs are reflected only in an individual department’s budget. There is no corresponding spending authority within another department’s budget.

In order to calculate these personal services common policy amounts, departments completed Total Compensation templates in September 2013 using data from July 2013. The timing of the data pull for the current submission is different from the timing of previous submissions due to the salary adjustments that took effect in July 2013. These amounts represent a department’s best estimate of the personal services costs for the upcoming fiscal year. This includes position-by-position detail and the corresponding fund split information. These spreadsheets serve as the basis for the statewide total compensation documents.

Operating common policies refer to a variety of statewide services provided by three lead agencies, the Department of Personnel & Administration (DPA), the Governor’s Office of Information Technology (OIT) and the Department of Law. Individual departments receive direct funding for these line items through individual common policy line items in their budgets. The departments, in turn, pay the lead agency for the services provided. In order to receive and spend the funding, the lead agencies need corresponding spending authority in their budgets that appear as Reappropriated Funds.

DPA oversees a number of operating common policy line items, including: Workers’ Compensation, Administrative Law Judge Services, Payment to Risk Management and Property Funds, Vehicle Lease Payments, and Capitol Complex Leased Space. Those common policies overseen by the OIT include: Purchase of Services from Computer Center, Colorado State Network, Management and Administration of OIT, Communications Services Payments, and IT Security. Beginning with the FY 2014-15 request, these OIT common policies have been consolidated into one common policy, “Payments to OIT”. The Department of Law oversees the Legal Services line items that appear in each department’s budget.

For FY 2014-15, the Executive Branch has prepared this document to serve as the State's requested funding levels for each common policy. Its purpose is to provide information on the components of each policy and the methodology used to determine the amounts. This includes statewide FY 2014-15 estimated costs, any requested changes to policies, cost allocation to the departments, and the FY 2014-15 requested funding levels for each department. Its purpose is to provide a clear set of common policy descriptions that can be used throughout the budget process.

The information in this document was primarily provided by DPA and OIT. Both worked with individual agencies to provide the information.

**Note:** The information contained in this document pertains primarily to the Executive Branch agencies that are under the purview of the Governor's office. To the extent that non-executive agencies, including elected officials, are willing to provide the corresponding information, it has been presented in this document for review. However, the majority of the information presented for these agencies contains only estimates of future need.

## PERSONAL SERVICES COMMON POLICIES

The requested amounts for personal services common policies are calculated in the Total Compensation templates completed by each department. The amounts that appear for the following line items also appear in department individual budget submissions.

### ***SALARY SURVEY AND SENIOR EXECUTIVE SERVICE***

This line item refers to the requested base salary increases for State employees. The Salary Survey and Senior Executive Service request is determined by calculating the amounts necessary for departments to cover the costs of salary increases based on the Total Compensation Survey performed annually by the Department of Personnel & Administration. Working with the State Personnel Director, the Governor's Office considers current fiscal constraints, industry trends and the recommendations made in the Department of Personnel & Administration's Total Compensation Report, per Section 24-50-104 (4) (c), C.R.S. **For FY 2014-15, the Executive Branch is requesting a 1.5% across-the-board increase for this line item.** The following table reflects the Salary Survey and Senior Executive Pay request by department for FY 2014-15.

<b>Summary of FY 2014-15 Base Request for Salary Survey</b>							
<b>Department</b>	<b>FY 2014-15 Request</b>	<b>FY 2014-15 Total Base Adj</b>	<b>GF</b>	<b>CF</b>	<b>HUTF</b>	<b>RF</b>	<b>FF</b>
Agriculture	\$256,987	\$256,987	\$102,655	\$140,263	\$0	\$0	\$14,069
Corrections	\$4,877,956	\$4,877,956	\$4,730,346	\$147,610	\$0	\$0	\$0
Education	\$694,819	\$694,819	\$206,694	\$88,762	\$0	\$77,160	\$322,203
Governor's Office	\$1,185,409	\$1,185,409	\$82,038	\$53,710	\$0	\$1,033,993	\$15,668
HCPF	\$498,753	\$498,753	\$163,365	\$38,938	\$0	\$14,888	\$281,562
Higher Education	\$176,446	\$176,446	\$0	\$108,600	\$0	\$26,406	\$41,440
Human Services	\$3,441,819	\$3,441,819	\$2,208,670	\$70,050	\$0	\$663,935	\$499,164
Judicial *	\$4,503,004	\$4,503,004	\$4,159,103	\$343,901	\$0	\$0	\$0
Labor and Employment	\$934,309	\$934,309	\$1,068	\$406,146	\$0	\$0	\$527,095
Law *	\$707,824	\$707,824	\$185,113	\$79,392	\$0	\$421,780	\$21,540
Legislature *	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Local Affairs	\$160,150	\$160,150	\$32,619	\$26,839	\$0	\$70,915	\$29,777
Military Affairs	\$122,074	\$122,074	\$43,347	\$1,805	\$0	\$0	\$76,922
Natural Resources	\$1,586,459	\$1,586,459	\$254,341	\$1,102,139	\$0	\$45,458	\$184,521
Personnel and Administration	\$335,921	\$335,921	\$119,668	\$29,319	\$0	\$186,934	\$0
Public Health	\$1,327,109	\$1,327,109	\$111,596	\$476,908	\$0	\$129,526	\$609,079
Public Safety	\$4,913,447	\$4,913,447	\$630,660	\$195,745	\$3,844,782	\$153,377	\$88,883
Regulatory Agencies	\$565,282	\$565,282	\$17,333	\$506,446	\$0	\$36,943	\$4,560
Revenue	\$1,055,695	\$1,055,695	\$426,884	\$628,811	\$0	\$0	\$0
State *	\$124,550	\$124,550	\$0	\$124,550	\$0	\$0	\$0
Transportation	\$159,987	\$159,987	\$0	\$153,086	\$0	\$6,901	\$0
Treasury *	\$29,395	\$29,395	\$15,873	\$13,522	\$0	\$0	\$0
<b>TOTAL</b>	<b>\$27,657,395</b>	<b>\$27,657,395</b>	<b>\$13,491,373</b>	<b>\$4,736,542</b>	<b>\$3,844,782</b>	<b>\$2,868,216</b>	<b>\$2,716,483</b>

\* Non-Executive branches that do not submit budget proposals to the Governor's Office. Fund Splits have been estimated based on the FY 2013-14 Long Bill.

## MERIT PAY

The Total Compensation Survey includes recommendations on the Merit Pay system as required under Section 24-50-104 (1) (c), C.R.S. The Merit Pay appropriation provides funding for increases in pay (both base-building and one-time in nature) based on a State employee's individual performance and relative placement within their pay range. The amounts required for this line item are calculated using available statewide funding levels and the State Personnel Director's merit recommendation through the Total Compensation reports. **For FY 2014-15, the Executive Branch is requesting funding for this line item based upon the performance matrix (reproduced below) that was developed by the Department of Personnel & Administration and the Office of State Planning and Budgeting (OSPB).**

Performance Matrix % Increase for FY 2014-15 Merit Pay					
Performance Rating	Quartile				
	1st	2nd	3rd	4th	>4 <sup>th</sup>
Level 3	2.5%	2.3%	2.1%	1.9%	1.7%
Level 2	1.5%	1.3%	1.1%	0.9%	0.7%
Level 1	0%	0%	0%	0%	0%

The Merit Pay matrix awards employees for their performance; L3, or highly rated employees, are requested to get more of an increase than L2 (satisfactory) employees. In addition, at each rating level, the Merit Pay matrix adjusts the amount of the Merit Pay for the relative position of an employee's salary within their range. Employees whose salaries are in lower quartiles generally get a larger increase than those in higher quartiles. For the FY 2014-15 budget submission, the Executive Branch is requesting base-building Merit Pay funding for employees whose current salary falls within quartiles 1, 2, and 3, and non-base-building for employees in and above the 4<sup>th</sup> quartile. The matrix applies to classified employees only; funding for non-classified employees was assumed at a flat 1.5 percent across the board, although departments with non-classified staff will determine how the Merit Pay funds are applied. The following table provides information on the Governor's request for Merit Pay by department in FY 2014-15.

Summary of FY 2014-15 Base Request for Merit Pay							
Department	FY 2014-15 Request	FY 2014-15 Total Base Adj	GF	CF	HUTF	RF	FF
Agriculture	\$266,467	\$266,467	\$115,501	\$138,582	\$0	\$0	\$12,384
Corrections	\$5,086,246	\$5,086,246	\$4,917,172	\$169,074	\$0	\$0	\$0
Education	\$609,817	\$609,817	\$180,629	\$86,345	\$0	\$68,242	\$274,601
Governor's Office	\$1,181,294	\$1,181,294	\$83,829	\$54,795	\$0	\$1,027,449	\$15,221
HCPF	\$412,619	\$412,619	\$147,216	\$29,991	\$0	\$14,179	\$221,233
Higher Education	\$173,743	\$173,743	\$0	\$106,451	\$0	\$26,969	\$40,323
Human Services	\$3,465,270	\$3,465,270	\$2,183,133	\$61,852	\$0	\$664,526	\$555,759
Judicial *	\$4,515,104	\$4,515,104	\$4,172,601	\$342,503	\$0	\$0	\$0
Labor and Employment	\$920,827	\$920,827	\$650	\$390,237	\$0	\$0	\$529,940
Law *	\$696,395	\$696,395	\$191,995	\$60,552	\$0	\$423,032	\$20,815
Legislature *	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Local Affairs	\$164,694	\$164,694	\$32,704	\$32,113	\$0	\$69,433	\$30,444
Military Affairs	\$130,167	\$130,167	\$42,303	\$1,229	\$0	\$0	\$86,635

<b>Summary of FY 2014-15 Base Request for Merit Pay</b>							
<b>Department</b>	<b>FY 2014-15 Request</b>	<b>FY 2014-15 Total Base Adj</b>	<b>GF</b>	<b>CF</b>	<b>HUTF</b>	<b>RF</b>	<b>FF</b>
Natural Resources	\$1,534,255	\$1,534,255	\$262,212	\$1,042,362	\$0	\$45,100	\$184,581
Personnel & Administration	\$297,340	\$297,340	\$92,923	\$29,205	\$0	\$175,212	\$0
Public Health	\$1,260,930	\$1,260,930	\$95,489	\$455,643	\$0	\$119,710	\$590,088
Public Safety	\$1,841,777	\$1,841,777	\$370,223	\$126,416	\$1,225,005	\$64,590	\$55,543
Regulatory Agencies	\$493,706	\$493,706	\$15,562	\$439,027	\$0	\$34,729	\$4,388
Revenue	\$940,136	\$940,136	\$409,037	\$531,099	\$0	\$0	\$0
State *	\$125,241	\$125,241	\$0	\$125,241	\$0	\$0	\$0
Transportation	\$162,691	\$162,691	\$0	\$154,305	\$0	\$8,386	\$0
Treasury *	\$38,934	\$38,934	\$21,024	\$17,910	\$0	\$0	\$0
<b>TOTAL</b>	<b>\$24,317,653</b>	<b>\$24,317,653</b>	<b>\$13,334,203</b>	<b>\$4,394,932</b>	<b>\$1,225,005</b>	<b>\$2,741,557</b>	<b>\$2,621,955</b>

\* Non-Executive branches that do not submit budget proposals to the Governor's Office. Fund Splits have been estimated based on the FY 2013-14 Long Bill.

### ***AMORTIZATION EQUALIZATION DISBURSEMENT (AED)***

Pursuant to S.B. 04-257, beginning in January 2006, the State contributes additional funds to assist in the amortization of the Public Employees' Retirement Association's (PERA) unfunded liability. During the 2005 legislative session, the General Assembly created a separate line item to provide funding in each calendar year until it reaches the maximum contribution rate of 5.0 percent for the calendar year 2017.

The amount required by each department is a product of their total salary costs and the percent contribution as determined by statute on a calendar year basis. For budgeting purposes, the yearly percentages specified by statute are converted to an average percentage need and calculated in the Total Compensation templates completed by each department. For FY 2014-15, the blended percentage contribution is 4.0 percent of salaries. The following table reflects the AED request by department for FY 2014-15.

<b>Summary of FY 2014-15 Base Request for Amortization Equalization Disbursement</b>							
<b>Department</b>	<b>FY 2014-15 Request</b>	<b>FY 2014-15 Total Base Adj</b>	<b>GF</b>	<b>CF</b>	<b>HUTF</b>	<b>RF</b>	<b>FF</b>
Agriculture	\$686,580	\$56,071	\$97,160	(\$26,794)	\$0	\$0	(\$14,295)
Corrections	\$13,083,309	\$1,741,123	\$1,685,683	\$55,440	\$0	\$0	\$0
Education	\$1,721,293	\$298,651	\$52,398	\$63,056	\$0	\$30,096	\$153,101
Governor's Office	\$2,979,029	\$207,868	\$56,392	\$17,805	\$0	\$222,108	(\$88,437)
HCPF	\$1,242,759	\$392,161	\$135,552	\$20,595	\$0	\$20,387	\$215,627
Higher Education	\$431,496	\$67,541	\$0	\$17,483	\$0	\$1,924	\$48,134
Human Services	\$8,916,218	\$1,189,540	\$966,615	(\$2,046)	\$0	\$104,894	\$120,077
Judicial *	\$10,745,142	\$2,089,872	\$1,239,330	\$850,542	\$0	\$0	\$0
Labor and Employment	\$2,501,336	\$491,821	\$2,615	\$165,019	\$0	\$0	\$324,187
Law *	\$1,450,459	\$206,853	\$84,307	\$44,206	\$0	\$82,907	(\$4,567)
Legislature *	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Local Affairs	\$404,069	\$56,128	\$27,740	\$13,059	\$0	\$8,931	\$6,398
Military Affairs	\$306,787	\$44,023	\$20,804	\$1,631	\$0	\$0	\$21,588
Natural Resources	\$4,246,685	\$541,643	\$98,264	\$422,289	\$0	\$13,755	\$7,335
Personnel & Administration	\$854,336	\$121,597	\$65,626	\$16,151	\$0	\$39,820	\$0
Public Health	\$3,638,663	\$2,043,604	\$64,740	\$266,418	\$0	\$28,514	\$1,683,932

<b>Summary of FY 2014-15 Base Request for Amortization Equalization Disbursement</b>							
<b>Department</b>	<b>FY 2014-15 Request</b>	<b>FY 2014-15 Total Base Adj</b>	<b>GF</b>	<b>CF</b>	<b>HUTF</b>	<b>RF</b>	<b>FF</b>
Public Safety	\$4,315,682	\$622,068	\$267,239	\$73,220	\$419,059	(\$20,300)	(\$117,150)
Regulatory Agencies	\$1,463,263	\$170,932	\$2,171	\$150,236	\$0	\$18,866	(\$441)
Revenue	\$2,773,226	\$401,476	\$234,257	\$241,682	\$0	(\$74,463)	\$0
State *	\$319,896	\$21,327	\$0	\$21,327	\$0	\$0	\$0
Transportation	\$415,717	\$31,037	\$0	\$29,179	\$0	\$1,858	\$0
Treasury *	\$75,313	\$6,983	(\$2,025)	\$9,008	\$0	\$0	\$0
<b>TOTAL</b>	<b>\$62,571,258</b>	<b>\$10,802,319</b>	<b>\$5,098,968</b>	<b>\$2,449,506</b>	<b>\$419,059</b>	<b>\$479,297</b>	<b>\$2,355,489</b>

\* Non-Executive branches that do not submit budget proposals to the Governor's Office. Fund Splits have been estimated based on the FY 2013-14 Long Bill.

Note that the table above only includes the base request for FY 2014-15. Any additional changes due to policy requests from this or other departments (non-prioritized impacts) are not reflected in the numbers above.

### ***SUPPLEMENTAL AMORTIZATION EQUALIZATION DISBURSEMENT (SAED)***

Similar to the Amortization Equalization Disbursement line item, the Supplemental Amortization Equalization Disbursement (SAED) line item increases employees' contributions to the PERA Trust Fund to amortize the unfunded liability in the Trust Fund. During the 2006 legislative session the General Assembly passed S.B. 06-235, which added Supplemental AED payments.

Per statute, the funding comes from funds that would have otherwise gone to State employees as part of salary increases. Even in years prior to FY 2013-14 when no salary increases were granted due to the economic downturn, the State has provided funding for the Supplemental Amortization Equalization Disbursement line item. The amount required by each department for SAED is a product of their total salary costs and the percent contribution as determined by statute on a calendar year basis. For budgeting purposes, the yearly percentages specified by statute are converted to an average percentage need and calculated in the Total Compensation templates completed by each department. For FY 2014-15, the blended percentage contribution is 3.75 percent of salaries. The following table reflects the SAED request by department for FY 2014-15.

<b>Summary of FY 2014-15 Base Request for Supplemental Amortization Equalization Disbursement</b>							
<b>Department</b>	<b>FY 2014-15 Request</b>	<b>FY 2014-15 Total Base Adj</b>	<b>GF</b>	<b>CF</b>	<b>HUTF</b>	<b>RF</b>	<b>FF</b>
Agriculture	\$643,668	\$74,994	\$97,481	(\$10,836)	\$0	\$0	(\$11,651)
Corrections	\$12,265,602	\$2,066,773	\$2,001,814	\$64,959	\$0	\$0	\$0
Education	\$1,613,712	\$330,869	\$66,778	\$64,535	\$0	\$33,831	\$165,725
Governor's Office	\$2,792,839	\$291,560	\$58,388	\$20,745	\$0	\$290,929	(\$78,502)
HCPF	\$1,165,085	\$398,058	\$137,463	\$21,952	\$0	\$19,676	\$218,967
Higher Education	\$404,528	\$75,958	\$0	\$24,971	\$0	\$4,101	\$46,886
Human Services	\$8,358,956	\$1,398,651	\$1,085,417	\$4,313	\$0	\$154,669	\$154,252
Judicial *	\$10,073,570	\$2,469,528	\$1,555,954	\$913,574	\$0	\$0	\$0
Labor and Employment	\$2,345,004	\$530,858	\$2,452	\$187,234	\$0	\$0	\$341,172
Law *	\$1,359,806	\$238,037	\$90,328	\$45,618	\$0	\$104,690	(\$2,599)
Legislature *	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Local Affairs	\$378,815	\$64,988	(\$7,484)	\$14,167	\$0	\$49,945	\$8,360

<b>Summary of FY 2014-15 Base Request for Supplemental Amortization Equalization Disbursement</b>							
<b>Department</b>	<b>FY 2014-15 Request</b>	<b>FY 2014-15 Total Base Adj</b>	<b>GF</b>	<b>CF</b>	<b>HUTF</b>	<b>RF</b>	<b>FF</b>
Military Affairs	\$287,613	\$50,679	\$22,895	\$1,626	\$0	\$0	\$26,158
Natural Resources	\$3,981,267	\$638,268	\$113,826	\$482,990	\$0	\$16,621	\$24,831
Personnel and Administration	\$800,939	\$140,223	\$70,804	\$17,086	\$0	\$52,333	\$0
Public Health	\$3,411,247	\$1,971,853	\$69,606	\$286,194	\$0	\$37,366	\$1,578,687
Public Safety	\$4,045,953	\$713,727	\$276,479	\$78,990	\$472,163	(\$12,678)	(\$101,227)
Regulatory Agencies	\$1,371,809	\$205,259	\$3,759	\$181,317	\$0	\$20,191	(\$8)
Revenue	\$2,599,900	\$461,936	\$254,698	\$274,203	\$0	(\$66,965)	\$0
State *	\$299,902	\$30,360	\$0	\$30,360	\$0	\$0	\$0
Transportation	\$389,735	\$42,454	\$0	\$40,183	\$0	\$2,271	\$0
Treasury *	\$70,605	\$9,054	(\$280)	\$9,334	\$0	\$0	\$0
<b>TOTAL</b>	<b>\$58,660,555</b>	<b>\$12,204,087</b>	<b>\$5,900,378</b>	<b>\$2,753,515</b>	<b>\$472,163</b>	<b>\$706,980</b>	<b>\$2,371,051</b>

\* Non-Executive branches that do not submit budget proposals to the Governor's Office. Fund Splits have been estimated based on the FY 2013-14 Long Bill.

Note that the table above only includes the base request for FY 2014-15. Any additional changes due to policy requests from this or other departments (non-prioritized impacts) are not reflected in the numbers above.

### ***SHIFT DIFFERENTIAL***

The Shift Differential line item addresses the adjustment necessary to compensate employees for work performed outside of normal work schedules. These are second and third shift workers whose scheduled work hours fall outside of the regular Monday through Friday, 8:00 am to 5:00 pm work schedule. Typically, in order to sufficiently staff the second and third shifts, departments offer higher wages to employees willing to work non-traditional hours. In previous budget requests, the Executive Branch followed a policy of requesting Shift Differential at 80 percent of the total actual shift expenditures in the most recent completed fiscal year to allow agencies to maintain operations at the current level. For FY 2014-15, OSPB has revised the policy on Shift Differential and the request is now calculated at 100 percent of prior year actual expenditures. The following table reflects the Shift Differential Request by department for FY 2014-15.

<b>Summary of FY 2014-15 Base Request for Shift Differential</b>							
<b>Department</b>	<b>FY 2014-15 Request</b>	<b>FY 2014-15 Total Base Adj</b>	<b>GF</b>	<b>CF</b>	<b>HUTF</b>	<b>RF</b>	<b>FF</b>
Agriculture	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Corrections	\$7,390,750	\$316,919	\$306,387	\$10,532	\$0	\$0	\$0
Education	\$106,056	\$19,024	\$19,024	\$0	\$0	\$0	\$0
Governor's Office	\$89,289	\$7,618	\$0	\$0	\$0	\$7,618	\$0
HCPF	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Higher Education	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Human Services	\$5,115,275	\$548,687	\$355,664	\$8,486	\$0	\$172,870	\$11,667
Judicial *	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Labor and Employment	\$11,771	\$736	\$0	\$0	\$0	\$0	\$736
Law *	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Legislature *	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Local Affairs	\$0	\$0	\$0	\$0	\$0	\$0	\$0

<b>Summary of FY 2014-15 Base Request for Shift Differential</b>							
<b>Department</b>	<b>FY 2014-15 Request</b>	<b>FY 2014-15 Total Base Adj</b>	<b>GF</b>	<b>CF</b>	<b>HUTF</b>	<b>RF</b>	<b>FF</b>
Military Affairs	\$26,806	\$3,373	\$0	\$0	\$0	\$0	\$3,373
Natural Resources	\$29,155	(\$2,087)	\$0	(\$2,087)	\$0	\$0	\$0
Personnel & Administration	\$49,698	\$2,610	\$0	\$0	\$0	\$2,610	\$0
Public Health	\$5,099	\$129	(\$313)	\$442	\$0	\$0	\$0
Public Safety	\$504,475	(\$12,007)	(\$13,628)	\$19,509	(\$31,766)	\$13,878	\$0
Regulatory Agencies	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Revenue	\$123,439	\$87,749	\$245	\$87,504	\$0	\$0	\$0
State *	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Transportation	\$30,582	\$879	\$0	(\$872)	\$0	\$1,751	\$0
Treasury *	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>TOTAL</b>	<b>\$13,482,395</b>	<b>\$973,630</b>	<b>\$667,379</b>	<b>\$123,514</b>	<b>(\$31,766)</b>	<b>\$198,727</b>	<b>\$15,776</b>

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Note that the table above only includes the base request for FY 2014-15. Any additional changes due to policy requests from this or other departments (non-prioritized impacts) are not reflected in the numbers above.

### ***SHORT-TERM DISABILITY (STD)***

The Short-term Disability appropriation is used to provide partial payment of an employee's salary in the event that an individual becomes disabled and cannot perform his or her work duties. All employees have this employer-paid, payroll-based benefit. This benefit is calculated on an annual basis. For FY 2014-15, the Executive Branch is requesting a short-term disability contribution of 0.22 percent of salaries. The following table shows the Short-term Disability request by department for FY 2014-15.

<b>Summary of FY 2014-15 Base Request for Short-Term Disability</b>							
<b>Department</b>	<b>FY 2014-15 Request</b>	<b>FY 2014-15 Total Base Adj</b>	<b>GF</b>	<b>CF</b>	<b>HUTF</b>	<b>RF</b>	<b>FF</b>
Agriculture	\$34,366	\$5,216	\$5,501	\$246	\$0	\$0	(\$531)
Corrections	\$703,101	\$97,838	\$94,072	\$3,766	\$0	\$0	\$0
Education	\$83,936	\$15,551	\$2,604	\$3,246	\$0	\$1,614	\$8,087
Governor's Office	\$163,231	\$18,263	\$3,374	\$1,255	\$0	\$18,177	(\$4,543)
HCPF	\$64,785	\$22,634	\$7,652	\$1,283	\$0	\$1,103	\$12,596
Higher Education	\$23,266	\$4,293	\$0	\$1,269	\$0	\$317	\$2,707
Human Services	\$477,413	\$60,084	\$45,000	\$285	\$0	\$5,846	\$8,953
Judicial *	\$580,450	\$165,851	\$198,944	(\$33,093)	\$0	\$0	\$0
Labor and Employment	\$137,449	\$31,387	\$144	\$11,154	\$0	\$0	\$20,089
Law *	\$77,490	\$15,448	\$5,514	\$2,791	\$0	\$7,226	(\$83)
Legislature *	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Local Affairs	\$21,912	\$3,506	(\$546)	\$767	\$0	\$2,832	\$453
Military Affairs	\$15,921	\$2,651	\$1,205	\$91	\$0	\$0	\$1,355
Natural Resources	\$204,396	\$30,323	\$2,142	\$27,573	\$0	\$191	\$417
Personnel & Administration	\$46,442	\$8,107	\$3,904	\$1,054	\$0	\$3,149	\$0
Public Health	\$194,209	\$111,854	\$3,784	\$16,125	\$0	\$2,065	\$89,880



<b>Summary of FY 2014-15 Base Request for Short-Term Disability</b>							
<b>Department</b>	<b>FY 2014-15 Request</b>	<b>FY 2014-15 Total Base Adj</b>	<b>GF</b>	<b>CF</b>	<b>HUTF</b>	<b>RF</b>	<b>FF</b>
Public Safety	\$233,101	\$26,814	\$12,353	\$5,121	\$17,891	(\$1,496)	(\$7,055)
Regulatory Agencies	\$78,887	\$11,148	\$173	\$9,873	\$0	\$1,097	\$5
Revenue	\$151,353	\$26,675	\$14,371	\$16,208	\$0	(\$3,904)	\$0
State *	\$17,270	\$1,919	\$0	\$1,919	\$0	\$0	\$0
Transportation	\$22,805	\$2,552	\$0	\$2,430	\$0	\$122	\$0
Treasury *	\$4,054	\$428	(\$86)	\$514	\$0	\$0	\$0
<b>TOTAL</b>	<b>\$3,335,837</b>	<b>\$662,542</b>	<b>\$400,105</b>	<b>\$73,877</b>	<b>\$17,891</b>	<b>\$38,339</b>	<b>\$132,330</b>

\* Non-Executive branches that do not submit budget proposals to the Governor's Office. Fund Splits have been estimated based on the FY 2013-14 Long Bill.

Note that the table above only includes the base request for FY 2014-15. Any additional changes due to policy requests from this or other departments (non-prioritized impacts) are not reflected in the numbers above.

### ***HEALTH, LIFE, AND DENTAL (HLD)***

Each Department's Health, Life, and Dental (HLD) appropriation is designed to cover the State's contribution for the premium on each employee's HLD insurance policy. The State offers four categories of coverage for medical and dental insurance: Employee Only, Employee plus Children, Employee plus Spouse, and Family.

Pursuant to statute, the State Personnel Director provides its recommendation of what the State's contributions to each of these policies should be after considering a number of factors including total compensation, industry trends, and fiscal constraints. The State Personnel Director's recommendation is then presented in the August 1 Total Compensation Letter and Report, which is submitted to the Governor's Office and the General Assembly for review. The official requests for funding the HLD appropriations have been submitted by each department within their November 1 requests.

For FY 2014-15, the Executive Branch has modified its request from the previous year to more accurately reflect the market employer contribution to total health premiums. In FY 2013-14, the Executive Branch request for health premiums targeted a 75/25 percent split of total premium cost for the employer and employee, respectively. However, with the assistance of the Department's benefits consultant, the Executive Branch has found that the 75/25 percent split is not in line with market. Instead, the market usually divides the contribution to total health premium along an 80/20 percent split, employer to employee, which has been adopted for this year's request.

Currently, contributions to health and dental insurance are broken down by four distinct tiers: Employee (Tier 1), Employee and Spouse (Tier 2), Employee and Children (Tier 3), and Employee, Spouse, and Children (Tier 4). In addition, the Executive Branch is requesting an appropriation of \$8.76 per permanent employee per month for the State's contribution for life insurance. The following table shows the State contributions that have been recommended and included in the November 1 request for FY 2014-15 for Health, Life and Dental.

<b>FY 2014-15 Health and Dental Monthly State Contributions by Tier</b>				
<b>Tier</b>	<b>Tier Description</b>	<b>Health</b>	<b>Dental</b>	<b>Life</b>
1	Employee	\$441.97	\$25.92	\$8.76
2	Employee + Spouse	\$859.84	\$42.62	\$8.76
3	Employee + Child(ren)	\$807.01	\$46.44	\$8.76
4	Family	\$1,168.00	\$62.22	\$8.76

The Executive Branch is requesting to maintain the FY 2013-14 policy of funding health and dental contributions at 100% of market. As a result, the requested levels of funding for each department are outlined in the following table.

<b>Summary of FY 2014-15 Base Request for Health, Life, and Dental</b>							
<b>Department</b>	<b>FY 2014-15 Request</b>	<b>FY 2014-15 Total Base Adj</b>	<b>GF</b>	<b>CF</b>	<b>HUTF</b>	<b>RF</b>	<b>FF</b>
Agriculture	\$2,120,698	\$65,754	\$246,668	(\$137,061)	\$0	\$0	(\$43,854)
Corrections	\$46,290,809	\$1,760,003	\$1,671,398	\$88,605	\$0	\$0	\$0
Education	\$4,253,369	\$113,961	(\$143,843)	\$139,019	\$0	(\$28,945)	\$147,730
Governor's Office	\$7,831,068	\$43,966	\$150,014	\$30,701	\$0	\$161,805	(\$298,554)
HCPF	\$2,620,695	\$298,246	\$209,452	(\$56,092)	\$0	\$63,111	\$81,776
Higher Education	\$1,749,744	\$502,713	\$0	\$171,762	\$0	\$98,854	\$232,097
Human Services	\$30,867,916	\$1,720,357	\$1,793,262	(\$43,056)	\$0	(\$205,331)	\$175,482
Judicial *	\$31,106,275	\$1,143,275	\$632,079	\$511,196	\$0	\$0	\$0
Labor and Employment	\$7,822,304	\$1,134,007	\$10,347	\$209,220	\$0	\$0	\$914,440
Law *	\$2,945,041	\$94,929	\$65,743	\$69,818	\$0	(\$14,822)	(\$25,810)
Legislature *	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Local Affairs	\$1,197,253	\$118,449	\$228,229	\$79,752	\$0	(\$241,003)	\$51,471
Military Affairs	\$867,179	\$101,353	\$31,019	\$230	\$0	\$0	\$70,104
Natural Resources	\$11,980,938	\$1,082,096	\$541,639	\$1,001,267	\$0	(\$282,523)	(\$178,287)
Personnel & Administration	\$2,601,341	\$119,670	\$106,565	\$105,423	\$0	(\$92,317)	\$0
Public Health	\$9,297,823	\$4,819,209	(\$29,074)	\$473,982	\$0	\$133,466	\$4,240,835
Public Safety	\$12,724,477	\$731,386	\$622,406	(\$7,524)	\$670,777	(\$232,143)	(\$322,130)
Regulatory Agencies	\$3,871,728	\$155,434	(\$33,552)	\$161,878	\$0	\$42,367	(\$15,258)
Revenue	\$9,022,082	\$324,132	\$363,407	\$172,159	\$0	(\$211,434)	\$0
State *	\$789,102	(\$84,331)	\$0	(\$84,331)	\$0	\$0	\$0
Transportation	\$1,080,861	(\$60,339)	\$0	(\$53,454)	\$0	(\$6,885)	\$0
Treasury *	\$182,206	(\$22,834)	\$2,855	(\$25,689)	\$0	\$0	\$0
<b>TOTAL</b>	<b>\$191,222,908</b>	<b>\$14,161,436</b>	<b>\$6,468,616</b>	<b>\$2,807,802</b>	<b>\$670,777</b>	<b>(\$815,801)</b>	<b>\$5,030,041</b>

\* Non-Executive branches that do not submit budget proposals to the Governor's Office. Fund Splits have been estimated based on the FY 2013-14 Long Bill.

Note that the table above only includes the base request for FY 2014-15. Any additional changes due to policy requests from this or other departments (non-prioritized impacts) are not reflected in the numbers above.

## OPERATING COMMON POLICIES

The requested amounts for these common policies are calculated by the Department of Personnel & Administration and the Office of Information Technology based on the total estimated need for FY 2014-15. The amounts that appear for the following line items also appear in department individual budget submissions.

## ADMINISTRATIVE LAW JUDGE SERVICES

The Colorado Office of Administrative Courts (OAC) was statutorily created in 1976 to provide an easily accessible, independent and cost-effective administrative law adjudication system in Colorado. The Office is one of 24 central panels of independent Administrative Law Judges (ALJ) in the United States, and provides administrative law hearings to over 50 State agencies, counties and other entities out of its three offices (Denver, Colorado Springs and Grand Junction).

The OAC conducts all workers' compensation merit hearings for the entire State; all public benefits cases (food stamps, Colorado Works/TANF, Medicaid, etc.); all professional licensing board work involving the denial, revocation, suspension or other discipline of holders of a professional license (such as doctors, nurses, architects, real estate brokers, engineers, etc.); teacher dismissal cases, and all Secretary of State cases where a citizen has filed a complaint under the Fair Campaign Practices Act. In addition, the Office conducts mediations and settlement conferences.

### FY 2014-15 ESTIMATED COSTS

<b>FY 2014-15 Administrative Law Judge Build-up</b>		
<b>Description</b>	<b>FY 2013-14 JBC Recommendation</b>	<b>FY 2014-15 Request</b>
Personal Services	\$3,229,131	\$3,293,646
Health, Life, and Dental	\$239,043	\$258,957
Salary Survey/Merit	\$0	\$102,692
AED/SAED	\$196,013	\$202,433
STD		\$5,113
Operating Expenses	\$143,260	\$148,913
Indirect Costs	\$15,853	\$171,000
Leased Space - Denver, Co Spgs	\$376,132	\$60,358
Capitol Complex - Grand Junction, Denver	\$9,425	\$224,881
Workers' Comp	\$22,375	\$21,624
Prop and Liability	\$66,656	\$57,403
OIT Administration	\$3,564	\$0
GGCC	\$6,232	\$51,723
MNT	\$42,624	\$0
Comm Services	\$0	\$644
Colorado State Network	\$0	\$27,197

<b>FY 2014-15 Administrative Law Judge Build-up</b>		
<b>Description</b>	<b>FY 2013-14 JBC Recommendation</b>	<b>FY 2014-15 Request</b>
Info Tech Security	\$0	\$2,304
COFRS Modernization	\$0	\$22,578
Legal Services	\$17,459	\$20,701
JBC Fund Balance Adjustment	\$137,680	(\$659,658)
<b>Total</b>	<b>\$4,505,447</b>	<b>\$4,012,509</b>

The bullets below provide the rationale behind each of the components of the request and, to the extent necessary, outline any departure from the previously requested amounts or methodologies. The Department submits this common policy on an annual basis based upon a historical cost allocation methodology and costs are estimated using the best known information as of a certain date. For this reason and since common policy portion of the November 1 request must be finalized well in advance of the actual submission date, there may be a difference between what the common policy is requesting and the updated figures presented in the November 1 request.

- **Personal Services:** The amount requested for Personal Services accounts for the incremental impact of Salary Survey and Merit Pay.
- **Operating Expenses:** The FY 2014-15 request includes an incremental adjustment of \$5,653 for HB 13-1292, the “Keep Jobs in CO Act.”
- **Health, Life, and Dental:** The Health, Life, and Dental overhead cost is a function of the number of FTE employed and the annual changes that are included as a result of open enrollment. The FY 2014-15 enrollment is based on the current enrollment as shown in the Department’s internal projections.
- **Amortization Equalization Disbursement, Supplemental Amortization Equalization Disbursement and Short-term Disability:** These costs are statutory increases in the amount of money that is contributed to make the State’s retirement plan solvent. The short-term disability request is a function of the total salary estimated to be paid through this program and the cost as specified in the Department’s contract with the short-term disability provider. For FY 2014-15, that percent is expected to increase from 0.19 percent to 0.22 percent.
- **Workers’ Compensation:** The internal allocation of workers compensation is based on the Department’s total allocation as well as the number of FTE in the line item relative to the entire department. This value is the FY 2013-14 allocation for the Administrative Law Judge Services.
- **Property and Liability (Risk):** Like the workers’ compensation allocation, the internal allocation of property and liability is based on the Department’s total allocation as well as the number of FTE in the line item relative to the entire Department. This value is the FY 2013-14 allocation for the Administrative Law Judge Services.
- **Purchase of Services from the Computer Center:** This amount is a function of the total allocation to the Department. The internal allocation takes into account the fact that a number of services are used by all employees and therefore allocated on an FTE basis. For the FY 2014-15 request, the dramatic increase in the allocation of GGCC expenses is due to the increase of DPA’s allocated costs from the Office of Information Technology. The increased allocation reflects the Department’s typical appropriation and allocation of

GGCC as the previous year's allocation included a one-time true-up to account for over-billing in prior periods.

- OIT Administration and MNT/CO State Network: The OIT Administration line is allocated based on FTE. The MNT/CO State Network allocation is based upon actual program usage within DPA. Both of these allocations will fluctuate with the allocations set forth by the Governor's Office of Information Technology and what they are known to be as of the date the common policy is assembled and submitted to the OSPB for final consideration.
  - Legal Services: The legal services allocation is based upon a three-year average of actual utilization. This is a conservative estimate but due to the fact that the historical cost allocation methodology will account for significant variation in the actual for FY 2014-15 in a subsequent year, over- or under-expenditures will be accounted for through other common policy actions.
  - Leased Space: For FY 2014-15, the Department recognizes that it is moving the majority of its operations from a leased space building at 633 17<sup>th</sup> Street, to a Capitol Complex Leased Space building at 1525 Sherman Street. The dramatic reduction in leased space is due to this move.
  - Capitol Complex Leased Space: For FY 2014-15, the Department is recognizing the fact that it is moving the majority of its operations from a leased space building at 633 17<sup>th</sup> Street, to a Capitol Complex Leased Space building at 1525 Sherman Street. The dramatic increase in the allocation to Capitol Complex Leased Space is due to this move.
- Indirect Cost Assessment: The Department does not have any control over its indirect cost assessment allocation. This value is based on the FY 2013-14 appropriation.

For FY 2014-15, the Department has also included a fund balance adjustment for the Administrative Law Judge common policy. The table below shows the calculation of the fund balance adjustment.

<b>FY 2014-15 Administrative Law Judge Fund Balance Projection</b>	
<b>Description</b>	<b>Amount</b>
Final Fund Balance - FY13 Proj.	\$702,656
Projected FY14 Revenue	\$4,505,447
Projected FY14 Expense	\$4,367,767
<b><i>Final Fund Balance - FY14 Proj.</i></b>	<b><i>\$840,336</i></b>
FY14 - Personal Services	\$3,293,646
FY14 - Operating	\$148,913
FY14 - Indirect Costs	\$171,000
FY14 - Total Expenditure Base	\$3,613,559
<b><i>Targeted Fund Bal - 5% of Exp Base</i></b>	<b><i>\$180,678</i></b>
<b>Addition / (Reduction) Required to Reach Target</b>	<b>(\$659,658)</b>

## COST ALLOCATION TO DEPARTMENTS

The Administrative Law Judge allocations are determined using a historical cost allocation model, which is the sum of all personal services and operating expenditures projected for the line item each fiscal year allocated proportionally by department as demonstrated in the prior fiscal year's actual usage.

<b>Administrative Law Judge Services FY 2014-15 Requested Allocation</b>						
<b>Department</b>	<b>FY 2012-13 % Utilization</b>	<b>FY 2014-15 Request</b>	<b>FY 2013-14 Appropriation</b>	<b>FY 2013-14 Special Bills</b>	<b>FY 2013-14 Final Appropriation</b>	<b>FY 2014-15 Incremental Need</b>
Agriculture	0.03%	\$1,237	\$4,446	\$0	\$4,446	(\$3,209)
Corrections	0.00%	\$0	\$2,782	\$0	\$2,782	(\$2,782)
Education	3.64%	\$146,199	\$78,573	\$0	\$78,573	\$67,626
HCPF	8.85%	\$355,018	\$538,017	\$12,122	\$550,139	(\$195,121)
Higher Education	0.06%	\$2,501	\$1,454	\$0	\$1,454	\$1,047
Human Services	13.61%	\$546,119	\$723,531	\$0	\$723,531	(\$177,412)
Labor	61.94%	\$2,485,371	\$2,700,053	\$0	\$2,700,053	(\$214,682)
Law	0.71%	\$28,500	\$4,362	\$0	\$4,362	\$24,138
Personnel	0.34%	\$13,739	\$6,236	\$0	\$6,236	\$7,503
Public Health	0.19%	\$7,744	\$47,493	\$0	\$47,493	(\$39,749)
Regulatory Agencies	6.54%	\$262,311	\$243,353	\$0	\$243,353	\$18,958
Revenue	0.24%	\$9,652	\$16,777	\$0	\$16,777	(\$7,125)
State	0.78%	\$31,216	\$31,136	\$0	\$31,136	\$80
Transportation	0.09%	\$3,482	\$154	\$0	\$154	\$3,328
Misc. School Districts	2.98%	\$119,419	\$107,080	\$0	\$107,080	\$12,339
<b>TOTAL</b>	<b>100%</b>	<b>\$4,012,508</b>	<b>\$4,505,447</b>	<b>\$12,122</b>	<b>\$4,517,569</b>	<b>(\$505,061)</b>

## FY 2014-15 DEPARTMENT FUNDING REQUESTS

<b>Summary of FY 2014-15 Base Request for Administrative Law Judge Services</b>							
<b>Department</b>	<b>FY 2014-15 Request</b>	<b>FY 2014-15 Total Base Adj</b>	<b>GF</b>	<b>CF</b>	<b>HUTF</b>	<b>RF</b>	<b>FF</b>
Agriculture	\$1,237	(\$3,209)	\$0	(\$3,209)	\$0	\$0	\$0
Corrections	\$0	(\$2,782)	(\$2,782)	\$0	\$0	\$0	\$0
Education	\$146,199	\$67,626	\$0	\$55,953	\$0	\$11,673	\$0
Governor's Office	\$0	\$0	\$0	\$0	\$0	\$0	\$0
HCPF	\$355,018	(\$195,121)	(\$79,764)	(\$17,797)	\$0	\$0	(\$97,560)
Higher Education	\$2,501	\$1,047	\$0	\$1,047	\$0	\$0	\$0
Human Services	\$546,119	(\$177,412)	(\$96,175)	(\$28,013)	\$0	(\$35,642)	(\$17,582)
Judicial *	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Labor and	\$2,485,371	(\$214,682)	\$0	(\$214,682)	\$0	\$0	\$0

<b>Summary of FY 2014-15 Base Request for Administrative Law Judge Services</b>							
<b>Department</b>	<b>FY 2014-15 Request</b>	<b>FY 2014-15 Total Base Adj</b>	<b>GF</b>	<b>CF</b>	<b>HUTF</b>	<b>RF</b>	<b>FF</b>
Employment							
Law *	\$28,500	\$24,138	\$0	\$24,138	\$0	\$0	\$0
Legislature *	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Local Affairs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Military Affairs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Natural Resources	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Personnel & Administration	\$13,739	\$7,503	\$0	\$6,163	\$0	\$1,340	\$0
Public Health	\$7,744	(\$39,749)	\$0	\$0	\$0	(\$39,749)	\$0
Public Safety	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Regulatory Agencies	\$262,311	\$18,958	\$858	\$18,100	\$0	\$0	\$0
Revenue	\$9,652	(\$7,125)	\$0	(\$7,125)	\$0	\$0	\$0
State *	\$31,216	\$80	\$0	\$80	\$0	\$0	\$0
Transportation	\$3,482	\$3,328	\$0	\$3,328	\$0	\$0	\$0
Treasury *	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>TOTAL</b>	<b>\$3,893,089</b>	<b>(\$517,400)</b>	<b>(\$177,863)</b>	<b>(\$162,017)</b>	<b>\$0</b>	<b>(\$62,378)</b>	<b>(\$115,142)</b>

\*Non-Executive branches that do not submit budget proposals to the Governor's Office. Fund Splits have been estimated based on the FY 2013-14 Long Bill.

Note that the requested allocation and summary of base request tables above only include the incremental adjustment for FY 2014-15 and does not include the base request and fund splits associated with the Miscellaneous School Districts. Any additional changes due to policy requests from this or other departments (non-prioritized impacts) are not reflected in the numbers above.

## **WORKERS' COMPENSATION**

This line item provides funding for payments made by departments to the Department of Personnel & Administration (DPA) to support the State's Workers' Compensation program. This is part of the State's self-funded property, liability, and workers' compensation insurance programs managed within DPA's Risk Management Unit.

Workers' Compensation claims are by far the most costly and volatile liability the State faces on a year-to-year basis. In general, the State realizes approximately 5,000 workers' compensation claims in any given year. However, it is generally accepted that during downturns in the overall economy, both the frequency and magnitude of workers' compensation claims tend to increase. For example, during the Great Recession, the State incurred considerably more workers' compensation claims than anticipated.

### ***Actuary's Estimated Costs***

In a typical year, the Department contracts with an actuary to estimate two critical components of the overall workers' compensation allocations for each department. First, the actuary estimates the total current liability the State is facing based on a three year analysis of actual losses and/or claims by each department. Secondly, using the same loss/claim data, the actuary estimates the allocation for each agency as a percent of the total.

The Department adjusts the actuary's estimate of total cost by adding two sets of figures. The first is an adjustment that accounts for revised total compensation and operating common policy adjustments set independently of the Risk calculation. This process accounts for a very small amount of variation in the overall allocations, as the typical adjustment is comprised of the changes in the Amortization Equalization Disbursement, Supplemental Amortization Equalization Disbursement, Purchase of Services from the Computer Center, Multi-use Network Payments / Colorado State Network, and other common policies.

The second set of adjustments includes the corrections or revisions to the various excess policies carried by the State. By industry standards, the State of Colorado is considered self-insured as it covers the liability for losses in these three areas at least up to the first \$100,000, though many losses are covered to a considerably higher limit. The excess policies carried by the State protect it from extreme cases where a particular loss could jeopardize the overall solvency of the risk management funds.

### **FY 2014-15 ESTIMATED COSTS**

There is a two-step process to determine the total estimated costs for workers' compensation. The first step is to determine the overhead costs associated with the program and the second is to combine that amount with the estimated FY 2014-15 program costs.

#### ***Overhead Costs***

The following table shows the development of the overhead costs for risk management, which includes workers' compensation, property, and liability. The Department allocates the overhead costs to each program on a proportional basis as a function of the total estimated programmatic expenditures for each line. This table shows how each of the Personal Services, total compensation, and operating POTS have been allocated to each program.

<b>Calculation of Program Overhead for FY 2014-15</b>						
<b>Description</b>	<b>FY 2012-13 Actual Expenditures</b>	<b>FY 2013-14 Appropriation</b>	<b>FY 2014- 15 Budget Request</b>	<b>Liability</b>	<b>Property</b>	<b>Workers' Comp</b>
<b>Overhead Allocation %</b>			<b>100.0%</b>	<b>36.7%</b>	<b>13.0%</b>	<b>50.3%</b>
<b>Personal Services</b>	<b>\$756,682</b>	<b>\$753,646</b>	<b>\$753,646</b>	\$238,408	\$84,110	\$431,128
<b>Pots Allocations</b>						
Health, Life and Dental		<b>\$89,123</b>	<b>\$73,593</b>	\$27,021	\$9,533	\$37,039
Short-term Disability		<b>\$1,147</b>	<b>\$1,075</b>	\$395	\$139	\$541
Salary Survey		<b>\$0</b>	<b>\$15,073</b>	\$5,534	\$1,952	\$7,586
Performance-based Pay		<b>\$0</b>	<b>\$12,058</b>	\$4,427	\$1,562	\$6,069
Amortization Equalization Disbursement (AED)		<b>\$23,872</b>	<b>\$22,369</b>	\$8,213	\$2,898	\$11,258
Supplemental AED		<b>\$21,551</b>	<b>\$20,194</b>	\$7,415	\$2,616	\$10,164
<b>Pots Allocations Subtotal</b>		<b>\$135,693</b>	<b>\$144,362</b>	<b>\$53,004</b>	<b>\$18,700</b>	<b>\$72,658</b>



<b>Calculation of Program Overhead for FY 2014-15</b>						
<b>Description</b>	<b>FY 2012-13 Actual Expenditures</b>	<b>FY 2013-14 Appropriation</b>	<b>FY 2014- 15 Budget Request</b>	<b>Liability</b>	<b>Property</b>	<b>Workers' Comp</b>
<b>Operating Expenses</b>	<b>\$68,202</b>	<b>\$68,427</b>	<b>\$68,427</b>	\$25,124	\$8,864	\$34,439
<b>Operating Common Policies</b>						
Workers' Comp	\$4,747	<b>\$4,747</b>	<b>\$5,676</b>	\$2,084	\$735	\$2,857
Payment to Risk Mgt/Property Funds	\$14,685	<b>\$14,142</b>	<b>\$15,068</b>	\$5,532	\$1,952	\$7,584
Leased Space	\$2,911	<b>\$3,117</b>	<b>\$1,574</b>	\$578	\$204	\$792
Capitol Complex Leased Space	\$25,666	<b>\$27,478</b>	<b>\$58,898</b>	\$21,625	\$7,629	\$29,643
GGCC	\$1,276	<b>\$1,277</b>	<b>\$4,473</b>	\$1,642	\$579	\$2,251
MNT	\$9,058	<b>\$9,058</b>	<b>\$0</b>	\$0	\$0	\$0
OIT Administration	\$772	<b>\$758</b>	<b>\$0</b>	\$0	\$0	\$0
Colorado State Network/COFRS Maintenance	\$761	<b>\$0</b>	<b>\$7,139</b>	\$2,621	\$925	\$3,593
Info Tech Security	\$0	<b>\$0</b>	<b>\$656</b>	\$241	\$85	\$330
COFRS Modernization	\$5,165	<b>\$0</b>	<b>\$5,927</b>	\$2,176	\$768	\$2,983
<b>Operating Common Policies Subtotal</b>	<b>\$65,041</b>	<b>\$60,577</b>	<b>\$99,411</b>	<b>\$36,500</b>	<b>\$12,877</b>	<b>\$50,033</b>
<b>Audit Expense</b>	<b>\$0</b>	<b>\$0</b>	<b>\$83,721</b>	\$30,739	\$10,845	\$42,137
<b>Indirect Costs</b>	<b>\$52,088</b>	<b>\$52,088</b>	<b>\$42,010</b>	<b>\$15,425</b>	<b>\$5,442</b>	<b>\$21,144</b>
<b>Total Program Overhead</b>	<b>\$942,013</b>	<b>\$1,070,431</b>	<b>\$1,191,577</b>	<b>\$399,199</b>	<b>\$140,838</b>	<b>\$651,539</b>

The table above shows the various components that comprise the total overhead costs. For the FY 2014-15 request, the Department has provided additional detail that shows the actual expenditures from the prior fiscal year. The following text provides a brief description of each component.

- **Personal Services:** The amount requested for Personal Services is equal to the FY 2013-14 Long Bill appropriation, The allocation across programs was adjusted for 2.0 FTE (\$104,323 for FY 2014-15) that were appropriated specifically for the loss control program within Workers' Compensation.
- **Amortization Equalization Disbursement and Supplemental Amortization Equalization Disbursement:** These costs are statutory increases in the amount of money that is contributed to make the State's retirement plan solvent. In addition, to the extent that salaries change or the program hires additional FTE, the AED and SAED portion of the overhead costs may vary significantly.
- **Health, Life, and Dental, and Short-term Disability:** The Health, Life, and Dental overhead cost is a function of the number of FTE employed and the annual changes that are included as a result of open enrollment. The FY 2014-15 enrollment is based on the current enrollment as shown in the Department's internal projections. The short-term disability request is a function of the total salary estimated to be paid through this program and the cost as specified in the Department's contract with the short-term

disability provider. For FY 2014-15, that percent is expected to increase from 0.19 percent to 0.22 percent.

- **Salary Survey & Merit Pay:** The allocated amounts in the common policy request are based on aggregate adjustments approved in the prior fiscal year and applied to the personal services line items.
- **Workers' Compensation:** The internal allocation of workers compensation is based on the Department's total allocation as well as the number of FTE in the line item relative to the entire Department. This value is the FY 2013-14 allocation for the Risk Management Program.
- **Property and Liability (Risk):** Similar to the workers' compensation allocation, the internal allocation of property and liability is based on the Department's total allocation as well as the number of FTE in the line item relative to the entire Department. This value is the FY 2013-14 allocation for the Risk Management Program.
- **Leased Space:** The Leased Space allocation is based upon the Department's FY 2013-14 estimated internal allocation for the risk program. It should be noted that this expense is for private leased space, not the State-managed Capitol Complex Leased Space. In addition, and due to the departmental move from private leased space to a Capitol Complex Leased Space, the Leased Space allocation has decreased considerably.
- **Capitol Complex Leased Space:** Due to the Department's imminent departure from private leased space into a Capitol Complex Leased Space, the Risk Management program is receiving a much larger allocation of Capitol Complex Leased Space in this year's common policy request.
- **OIT Administration:** The OIT Administration line was not appropriated to DPA in FY 2013-14, therefore no funding is requested in FY 2014-15.
- **Colorado State Network, Info Tech Security, and COFRS Modernization:** These are new allocations that have been allocated in FY 2013-14 as a result of policy changes within the Office of Information Technology.
- **Audit Expense:** In the past, the Department has required funding to pay for an audit of the Risk Management Program. The Department will undergo an audit in FY 2014-15, therefore funding is required.
- **Indirect Cost Assessment:** The Department does not have any control over its indirect cost assessment allocation. This value is based on the FY 2012-13 appropriation.

***Total Estimated Costs***

The following table details the total FY 2014-15 costs for Workers' Compensation.

<b>Calculation of Workers' Compensation Costs for FY 2014-15</b>			
<b>Description</b>	<b>FY 2012-13 Actual Expenditures</b>	<b>FY 2013-14 Appropriation</b>	<b>FY 2014-15 Budget Request</b>
<b>Program Overhead Expenses</b>	<b>\$535,045</b>	<b>\$538,750</b>	<b>\$651,539</b>
<b>Workers' Compensation Claims</b>	<b>\$34,793,918</b>	<b>\$36,883,838</b>	<b>\$38,600,694</b>

<b>Calculation of Workers' Compensation Costs for FY 2014-15</b>			
<b>Description</b>	<b>FY 2012-13 Actual Expenditures</b>	<b>FY 2013-14 Appropriation</b>	<b>FY 2014-15 Budget Request</b>
<b>Workers' Compensation TPA Fees and Loss Control</b>			
TPA Fees	\$2,023,024	\$2,200,000	\$2,400,000
Loss Control Incentives	\$7,682	\$0	\$50,000
<b>Total Workers' Compensation TPA Fees and Loss Control</b>	<b>\$2,030,706</b>	<b>\$2,200,000</b>	<b>\$2,450,000</b>
<b>Workers' Compensation Excess Policy</b>			
DHS Prior Year Claim Payments	Included in Claims	\$0	\$116,000
Excess Policy	\$513,964	\$449,893	\$559,653
CDLE Permit	\$368,737	\$2,000	\$2,000
CDLE Surcharge	\$0	\$500,000	\$364,000
<b>Total Workers' Compensation Excess Policy</b>	<b>\$882,701</b>	<b>\$951,893</b>	<b>\$1,041,653</b>
<b>Litigation Costs</b>			
	<b>\$2,690,668</b>	<b>\$1,085,089</b>	<b>\$1,885,000</b>
<b>Actuarial and Broker Services</b>			
Actuarial Services	\$23,500	\$39,500	\$23,500
Broker Service Fees	\$14,000	\$13,943	\$14,000
<b>Total Actuarial and Broker Services</b>	<b>\$37,500</b>	<b>\$53,443</b>	<b>\$37,500</b>
<b>RMIS Service Fees</b>			
	<b>\$12,409</b>	<b>\$45,816</b>	<b>\$45,816</b>
<b>Adjustment to Targeted Fund Balance</b>			
	N/A	(\$202,969)	\$1,543,865
Requested Policy Adjustments		\$0	\$0
<b>Total Workers' Compensation Allocations</b>	<b>\$40,982,947</b>	<b>\$41,555,860</b>	<b>\$46,256,067</b>

For the FY 2014-15 request, the Department has mirrored the Joint Budget Committee staff's appropriation format as shown in the Long Bill (S.B. 13-230). The following text provides a brief description of each component and any considerable changes to the amount or methodology from prior submissions.

- **Prospective Claims Payouts:** This amount is actuarially determined for each fiscal year given prior years' loss experiences, including severity and frequency. This is per the actuary's most recent report on prospective losses.
- **TPA Fees:** These are the third-party administrator (TPA) fees that the Department incurs for having a third-party administer and track workers' compensation claims against the State. This is necessary due to the volume and complexity of the work associated with this task.
- **Loss Control Incentives:** This funding is part of the funding required by the Department to implement and maintain various loss-control programs through-out the State. This is a continuation level of funding from the prior year, even though the amount was caught in Workers' Compensation claims.

- **DHS Prior Year Payouts:** This is based on actual prior year payouts for the Department of Human Services that should not be allocated to other agencies. These payments are for claims that the State agreed to pay on an on-going basis until the claim is closed.
- **Excess Policy:** This is the excess workers' compensation policy that limits the amount of the State's financial exposure in any one workers' compensation occurrence to \$10 million and then provides coverage for the next \$50 million. This policy would typically apply in the instance of multiple injuries in one incident, such as a building fire or a terrorism event. This policy is required by the Division of Workers' Compensation as a requirement of the State's self-insurance permit. The amount was increased from \$25 million to \$50 million in response to a 2010 audit recommendation.
- **CDLE Permit:** All organizations in Colorado that self-insure for workers' compensation are required to have a permit issued by the Division of Workers' Compensation in the Department of Labor and Employment (CDLE). The permit is reissued each year and the CDLE permit fee is then paid to the Division of Workers' Compensation to review the updated information and reissue the permit.
- **CDLE Surcharge:** This is an amount imposed by the Division of Workers' Compensation on all self-insured employers to fund the subsequent injury fund. The surcharge is based on payroll and the types of jobs performed by State employees.
- **Litigation Costs:** This cost represents the amount of money the Department anticipates spending for legal representation at workers' compensation hearings, as well as expenses for expert opinions. This is an increase over what was paid in previous years because the State's new third-party administrator (Broadspire) does not include litigation services within its rate, whereas the previous provider included this service.
- **Broker Fees:** This is the cost incurred by the State for an independent broker to source the various excess policies required by the State to effectively protect the State against various liabilities.
- **RMIS Service Fees:** The RMIS Service Fees line represents the costs incurred by the State for the risk management information system. This system tracks claims for the liability, property, and workers' compensation programs and is therefore allocated across all three programs.
- **C-SEAP Funding:** Beginning with the FY 2013-14 appropriations, the funding for the Colorado State Employee Assistance Program (C-SEAP) is provided through the Liability allocations, which is why they are no longer reflected in the request for the Workers' Compensation allocations.
- **Adjustment to Targeted Fund Balance:** Part of the required analysis for the risk management operating common policy adjustment is an estimate of the funding necessary to reach the targeted fund balance. The following table shows the calculation for the targeted fund balance adjustment. Essentially, the Department calculates the fund balance for a given fund at the end of the most recent fiscal year, adds the revenues (which are the appropriations for respective departments), subtracts the anticipated expenditures, and calculates the amount it needs to collect or refund through reduced appropriations to maintain the targeted fund balance percentage. For FY 2014-15, the Department has requested the fund balance reserve using the same methodology used by Joint Budget Committee staff for the FY 2013-14 fund balance calculation. This methodology provides for a reserve balance that is comprised of 5 percent of the total

projected expenditures out of the Workers' Compensation fund, plus 10 percent of the prospective claims payouts.

<b>Estimate of Adjustment Required to Attain Targeted Fund Balance</b>	
<b>Description</b>	<b>Workers' Comp (11W)</b>
FY 2012-13 End-of-Year Fund Balance	\$4,754,784
FY 2013-14 Expenditure Estimate	(\$41,758,829)
FY 2013-14 Agency Billings	\$41,555,859
FY 2013-14 Estimated End-of-Year Fund Balance	\$4,551,814
Targeted Fund Balance %'s	See Explanation
<b>TARGET FUND BALANCE FY 2014-15</b>	<b>\$6,095,679</b>
Increase / (Decrease) to Common Policy Request	\$1,543,865

### **COST ALLOCATION TO DEPARTMENTS**

The allocations to State agencies for workers' compensation are determined by the Department's actuary. The actuary performs an analysis of loss history and forecasted trends to determine the appropriation allocations of the total risk pool. The following tables show the allocations to State agencies and institutions for the workers' compensation premiums line item by fund source, for the FY 2014-15 Total Request and the FY 2014-15 Incremental Base Request.

<b>FY 2014-15 Allocations by Department: Workers' Compensation</b>			
<b>Department/Agency</b>	<b>Workers' Comp Total Need</b>	<b>FY 2013-14 Long Bill</b>	<b>Incremental Base Adjustment</b>
Agriculture	\$200,862	\$161,359	<b>\$39,503</b>
Corrections	\$9,730,300	\$8,481,245	<b>\$1,249,055</b>
Education	\$649,934	\$632,557	<b>\$17,377</b>
Governor's Office	\$402,868	\$445,361	<b>(\$42,493)</b>
Healthcare Policy & Finance	\$54,080	\$47,285	<b>\$6,795</b>
Higher Education	\$3,875,550	\$3,850,165	<b>\$25,385</b>
Human Services	\$12,248,834	\$12,469,196	<b>(\$220,362)</b>
Judicial	\$1,241,647	\$1,337,492	<b>(\$95,845)</b>
Labor & Employment	\$586,476	\$455,050	<b>\$131,426</b>
Law	\$107,187	\$74,945	<b>\$32,242</b>
Legislature	\$20,700	\$25,216	<b>(\$4,516)</b>
Local Affairs	\$97,315	\$92,873	<b>\$4,442</b>
Military Affairs	\$85,660	\$77,843	<b>\$7,817</b>
Natural Resources	\$1,927,820	\$1,566,177	<b>\$361,643</b>
Personnel & Administration	\$245,296	\$213,489	<b>\$31,807</b>
Public Health	\$658,392	\$512,315	<b>\$146,077</b>
Public Safety	\$3,692,860	\$2,777,091	<b>\$915,769</b>
Regulatory Agencies	\$78,879	\$60,949	<b>\$17,930</b>
Revenue	\$956,594	\$792,798	<b>\$163,796</b>
Secretary of State	\$13,256	\$14,078	<b>(\$822)</b>
Transportation	\$9,380,524	\$7,467,464	<b>\$1,913,060</b>
Treasury	\$1,033	\$911	<b>\$122</b>
<b>Totals</b>	<b>\$46,256,067</b>	<b>\$41,555,859</b>	<b>\$4,700,208</b>

## FY 2014-15 DEPARTMENT FUNDING REQUESTS

Summary of FY 2014-15 Base Request for Workers' Compensation							
Department	FY 2014-15 Request	FY 2014-15 Total Base Adj	GF	CF	HUTF	RF	FF
Agriculture	\$200,862	\$39,503	\$0	\$39,503	\$0	\$0	\$0
Corrections	\$9,730,300	\$1,249,055	\$1,209,546	\$39,509	\$0	\$0	\$0
Education	\$649,934	\$17,377	\$6,642	\$1,521	\$0	\$2,133	\$7,081
Governor's Office	\$402,868	(\$42,493)	(\$5,472)	\$0	\$0	(\$37,021)	\$0
HCPF	\$54,080	\$6,795	\$3,397	\$0	\$0	\$0	\$3,398
Higher Education	\$3,875,550	\$25,385	\$0	\$22,932	\$0	\$2,453	\$0
Human Services	\$12,248,834	(\$220,362)	\$301,321	\$117,409	\$0	(\$834,997)	\$195,905
Judicial *	\$1,241,647	(\$95,845)	(\$95,845)	\$0	\$0	\$0	\$0
Labor and Employment	\$586,476	\$131,426	\$0	\$37,038	\$0	\$0	\$94,388
Law *	\$107,187	\$32,242	\$8,605	\$3,861	\$0	\$18,842	\$934
Legislature *	\$20,700	(\$4,516)	(\$4,516)	\$0	\$0	\$0	\$0
Local Affairs	\$97,315	\$4,442	\$4,106	\$150	\$0	\$186	\$0
Military Affairs	\$85,660	\$7,817	\$2,697	\$0	\$0	\$0	\$5,120
Natural Resources	\$1,927,820	\$361,643	(\$15,439)	\$391,287	\$0	\$9,119	(\$23,324)
Personnel & Administration	\$245,296	\$31,807	\$7,239	\$6,103	\$0	\$18,465	\$0
Public Health	\$658,392	\$146,077	\$0	\$0	\$0	\$146,077	\$0
Public Safety	\$3,692,860	\$915,769	\$891,777	\$123,639	\$223,032	(\$322,679)	\$0
Regulatory Agencies	\$78,879	\$17,930	\$726	\$16,529	\$0	\$623	\$52
Revenue	\$956,594	\$163,796	\$41,824	\$121,972	\$0	\$0	\$0
State *	\$13,256	(\$822)	\$0	(\$822)	\$0	\$0	\$0
Transportation	\$9,380,524	\$1,913,060	\$0	\$1,913,060	\$0	\$0	\$0
Treasury *	\$1,033	\$122	\$122	\$0	\$0	\$0	\$0
<b>TOTAL</b>	<b>\$46,256,067</b>	<b>\$4,700,208</b>	<b>\$2,356,730</b>	<b>\$2,833,691</b>	<b>\$223,032</b>	<b>(\$996,799)</b>	<b>\$283,554</b>

\* Non-Executive branches that do not submit budget proposals to the Governor's Office. Fund Splits have been estimated based on the FY 2013-14 Long Bill.

\*\*Includes Institutions of Higher Education non-appropriated. Fund splits are estimates only.

Note that the table above only includes the base request for FY 2014-15. Any additional changes due to policy requests from this or other departments (non-prioritized impacts) are not reflected in the numbers above.

## PAYMENTS TO RISK MANAGEMENT AND PROPERTY FUNDS

The State's Risk Management process consists of two programs: the Liability Program and the Property Program. This line item pays for premiums related to these insurance coverages, broker services, third party administration fees, and legal services related to these programs.

The Risk Management Services unit is managed within the Department of Personnel & Administration's Division of Human Resources. It is part of the State's self-funded property, liability, and workers' compensation insurance programs.

The Liability Premiums line item pays for claims and lawsuits filed against the State for negligence in occurrences such as automobile accidents, employment discrimination, and road maintenance. During a typical year, approximately 2,200 liability claims are filed against the State, most of which are dismissed due to the Colorado Governmental Immunity Act (CGIA).

Most of the payment dollars expended through the Liability Premiums line item are related to federal law, where the focus is on civil rights and employment. For individual departments, the liability portion of department-wide expenditures is caught in the Payment to Risk Management and Property Funds line item, which also includes the Property Premiums described below.

The Property Premiums line item funds the State's incurred costs for self-insured property exposures (e.g., floods, wind, fires, and theft). Risk Management Services administers large policy deductibles, and pursuant to statute, State agencies and institutions of higher education pay the first \$5,000 per claim. Policy premiums are allocated to State agencies and institutions of higher education based on pro-rata building and content values.

### ***Actuary's Estimated Costs***

In a typical year, the Department contracts with an actuary to estimate two critical components of the overall liability allocations for each department. First, the actuary estimates the total current liability the State is facing based upon a multi-year analysis of actual losses and/or claims by each department. Secondly, using the same loss/claim data, the actuary estimates the allocation for each agency as a percent of the total. The estimated allocations include the percent allocations for each of the entities within Higher Education. The Department uses the first set of data to determine a part of the total cost to be allocated statewide and uses the second set as information that determines the final allocations to departments.

The Department adjusts the actuary's estimate of total cost by adding two sets of figures. The first is an adjustment that accounts for revised total compensation and operating common policy adjustments set independently of the Risk calculation. This process accounts for a very small amount of variation in the overall allocations, as the typical adjustment is comprised of the changes in the Amortization Equalization Disbursement, Supplemental Amortization Equalization Disbursement, Purchase of Services from the Computer Center, Multi-use Network Payments, and other common policies.

The second set of adjustments includes the corrections or revisions to the various excess policies carried by the State. By industry standards, the State of Colorado is considered self-insured as it covers the liability for losses in these three areas at least up to the first \$100,000, though many losses are covered to a considerably higher limit. The excess policies carried by the State protect it from extreme cases where a particular loss could jeopardize the overall solvency of the risk management funds.

### **FY 2014-15 ESTIMATED COSTS**

There is a two-step process to determine the total estimated costs for the liability and property allocations. The first step is to determine the overhead costs associated with the program and the second is to combine that amount with the estimated and respective FY 2014-15 program costs.

### ***Overhead Costs***

The following table shows the development of the overhead costs for risk management, which includes workers' compensation, property, and liability. The Department allocates the overhead costs (Overhead Allocation %) to each program on a proportional basis as a function of the total estimated programmatic expenditures for each line. Please refer to the Program Overhead

calculation table included in the Workers' Compensation common policy description above – it includes the allocation for Workers' Compensation, Property, and Liability.

A detailed description of the overhead costs related to liability and property expenses was provided on page 3-7. Please refer to this page for more information.

***Total Liability Costs***

The allocations in the following table are described in the subsequent text.

<b>Calculation of Liability Program &amp; Legal Services Costs for FY 2014-15</b>			
<b>Description</b>	<b>FY 2012-13 Actual Expenditures</b>	<b>FY 2013-14 Appropriation</b>	<b>FY 2014-15 Budget Request</b>
<b>Program Overhead Expenses</b>	<b>\$309,524</b>	<b>\$393,023</b>	<b>\$399,199</b>
<b>Liability Claims</b>	<b>\$5,000,319</b>	<b>\$4,584,689</b>	<b>\$4,381,124</b>
<b>Excess Policy</b>	<b>\$305,948</b>	<b>\$299,151</b>	<b>\$339,223</b>
<b>Actuarial and Broker Services</b>			
Actuarial Services	\$28,500	\$39,500	\$23,500
Broker Service Fees	\$8,573	\$8,573	\$8,573
<b>Total Actuarial and Broker Services</b>	<b>\$37,073</b>	<b>\$48,073</b>	<b>\$32,073</b>
<b>Risk Management Information System</b>	<b>\$61,125</b>	<b>\$45,816</b>	<b>\$45,816</b>
<b>Liability Legal Services</b>	<b>\$2,276,115</b>	<b>\$3,056,460</b>	<b>\$3,044,510</b>
<b>C-SEAP Funding</b>	<b>\$0</b>	<b>\$1,052,877</b>	<b>\$1,206,711</b>
<b>Adjustment to Targeted Fund Balance</b>	<b>N/A</b>	<b>(\$952,732)</b>	<b>\$494,410</b>
<b>Total Liability Allocations</b>	<b>\$7,990,104</b>	<b>\$8,527,357</b>	<b>\$9,943,066</b>

For the FY 2014-15 request, the Department has mirrored the Joint Budget Committee staff's appropriation format as shown in the Long Bill (S.B. 13-230). The table above shows the various components that comprise the total allocation for the Liability portion of the Payment to Risk Management and Property Funds appropriation. The following text provides a brief description of each component and any considerable changes to the amount or methodology from prior submissions.

- **Liability Claims:** This value is actuarially determined for the Department on an annual basis. The State's actuary takes into account previous loss experience and a number of other historical and forecasted trends to develop this figure.



- **Excess Policy:** This policy exists to protect the State from any auto-related liability that may be incurred outside of the State. Inside the State, the State's liability is limited to \$600,000 by the Colorado Governmental Immunity Act. The cost represented in the table is the value the Department anticipates paying for this coverage in FY 2014-15.
- **Actuarial Fees:** These are the costs incurred by the State for the estimation of the State's total liability and the allocations by State agency and institution of higher education.
- **Broker Fees:** This is the cost incurred by the State for an independent broker to source the various excess policies required by the State to effectively protect the State against various liabilities.
- **RMIS Service Fees:** The RMIS Service Fees line represents the costs incurred by the State for the risk management information system. This system tracks claims for the liability, property, and workers' compensation programs and is therefore allocated across all three programs.
- **Legal Expenses:** The legal expenses line is estimated by the Department's actuary and presented in its report to the State each year. This appropriation is necessary to protect the State against liability lawsuits in which it is named as the defendant.
- **Adjustment to Targeted Fund Balance:** See the Adjustment to Targeted Fund Balances section that deals specifically with this adjustment.

***Total Property Costs***

The allocations in the following table are described in the subsequent text on page 3-16.

<b>Calculation of Property Program Costs for FY 2014-15</b>			
<b>Description</b>	<b>FY 2012-13 Actual Expenditures</b>	<b>FY 2013-14 Appropriation</b>	<b>FY 2014-15 Budget Request</b>
<b>Program Overhead Expenses</b>	<b>\$97,445</b>	<b>\$138,658</b>	<b>\$140,838</b>
<b>Property Policies</b>			
Property & Boiler Policies	\$3,993,561	\$4,394,224	\$3,991,185
Auto Physical Damage	\$0	\$19,455	\$20,427
Terrorism Premium	\$229,072	\$300,000	\$240,332
Flood Zone A Premiums	\$599	\$23,495	\$600
Crime Policy	\$265,967	\$337,648	\$351,878
<b>Total Property Policies</b>	<b>\$4,489,199</b>	<b>\$5,074,822</b>	<b>\$4,604,422</b>
<b>Policy Deductibles and Payouts</b>	<b>\$2,962,664</b>	<b>\$2,909,193</b>	<b>\$2,600,000</b>
<b>Actuarial and Broker Services</b>			
Broker Service Fees	\$201,014	\$225,000	\$202,427
<b>Total Actuarial and Broker Services</b>	<b>\$201,014</b>	<b>\$225,000</b>	<b>\$202,427</b>
<b>Risk Management Information Services</b>	<b>\$16,036</b>	<b>\$45,816</b>	<b>\$45,816</b>
<b>Adjustment to Targeted Fund Balance</b>	<b>N/A</b>	<b>(\$1,518,023)</b>	<b>(\$775,863)</b>
<b>Total Property Allocations</b>	<b>\$7,766,358</b>	<b>\$6,875,466</b>	<b>\$6,817,640</b>

The Calculation of Property Program Costs table shows the various components that comprise the total allocation for the Property portion of the Payment to Risk Management and Property Funds appropriation. The following text provides a brief description of each component and any considerable changes to the amount or methodology from prior submissions.

- **Property & Boiler Policies:** These policies cover the State's approximately \$9 billion in buildings, assets, and real property from loss with a \$500,000 deductible (thus the State is still considered self-insured). The value in the chart represents the State's anticipated cost for these policies in FY 2014-15.
- **Auto Physical Damage:** This policy provides physical damage coverage for vehicles that are leased, rented or borrowed for State use. Typically when an auto is leased, rented or borrowed the owner of the vehicle requires a policy to cover physical damage to the vehicle while in the care, custody and control of the State. This policy is a cost effective alternative to purchasing a separate policy for every vehicle that is leased, rented or borrowed. The value in the chart represents the State's anticipated cost for this policy in FY 2014-15.
- **Terrorism Premium:** Due to the fact that terrorism is an exclusion under nearly every policy, the State is required to buy an additional policy to secure the same type of coverage as offered under the Property & Boiler policies.
- **Flood Zone Premiums:** This is the additional cost to the State for having insurance coverage for those properties that are deemed to be within a flood zone.
- **Crime Policy:** This is the premium the State pays to protect itself from criminal acts committed against it by its employees.
- **Broker Fees:** This is the cost incurred by the State for an independent broker to source the various excess policies required by the State to effectively protect the State against various liabilities.
- **RMIS Service Fees:** The RMIS Service Fees line represents the costs incurred by the State for the risk management information system. This system tracks claims for the liability, property, and workers' compensation programs and is therefore allocated across all three programs.
- **Policy Deductibles and Residuals:** This is the amount that the risk management estimates that it will need to pay the residuals as required by the policies above. With the exception of incidents of extreme loss, which are covered by the policies above, the State is self-funded for the majority of the claims filed under the property policy.
- **Adjustment to Targeted Fund Balance:** See the section below that deals specifically with this adjustment.

#### ***Adjustment to Targeted Fund Balances***

**Adjustment to Targeted Fund Balance:** Part of the required analysis for the risk management operating common policy adjustment is an estimate of the funding necessary to reach the targeted fund balance. The table below shows the calculation for the targeted fund balance adjustment. For FY 2014-15, the Department has requested the fund balance reserve for Property and Liability using the same methodology used by Joint Budget Committee staff for the FY 2013-14 fund balance calculation. This methodology provides for a reserve balance that is comprised of 5 percent of the total projected expenditures out of the Risk Management fund for

the respective coverages, plus 10 percent of the prospective claims payouts for the Property common policy and 25 percent of the prospective payouts for the Liability common policy.

<b>Estimate of Adjustment Required to Attain Targeted Fund Balance</b>		
<b>Description</b>	<b>Liability (11L)</b>	<b>Property (11P)</b>
FY 2012-13 End-of-Year Fund Balance	\$1,962,824	\$2,933,562
FY 2013-14 Expenditure Estimate	(\$9,477,212)	(\$8,393,489)
FY 2013-14 Agency Billings	\$8,527,356	\$6,875,465
FY 2013-14 Estimated End-of-Year Fund Balance	\$1,012,968	\$1,415,538
Targeted Fund Balance %'s	See Explanation	See Explanation
<b>TARGET FUND BALANCE FY 2014-15</b>	<b>\$1,507,378</b>	<b>\$639,675</b>
Increase / (Decrease) to Common Policy Request	\$494,410	(\$775,863)

### **COST ALLOCATION TO DEPARTMENTS**

The allocations to State agencies are determined in separate and distinct ways. For the liability program, the Department's actuary performs an analysis of loss history and forecasted trends to determine the appropriation allocations of the total liability pool; for the property program, the allocations are determined as a proportional allocation based upon an agency or institutions percent of assets or holdings relative to the State's total asset pool.

The following tables show the allocation percentages as well as the total allocated to each agency or institution for FY 2014-15. As the property and liability allocations are appropriated in a single line item, the Department has also provided a table that shows the incremental calculation in total, and also a series of tables with the fund splits for each action. Please see the Appendix for a detailed description of allocations to Higher Education institutions.

<b>Liability Allocations for All Agencies</b>			
<b>Agency</b>	<b>Code</b>	<b>FY 2014-15</b>	
		<b>% Allocation</b>	<b>\$ Base Allocation</b>
Agriculture	AG	0.885%	\$88,040
Corrections	CO	27.129%	\$2,697,433
Education	ED	0.260%	\$25,844
Governor	EX	2.176%	\$216,318
Pers & Admin (DPA)	GS	1.031%	\$102,560
Health Care Policy	HC	1.622%	\$161,286
<b>Higher Education</b>	<b>HE</b>	<b>4.873%</b>	<b>\$484,569</b>
Transportation	HI	14.421%	\$1,433,902
Human Services	HS	8.850%	\$879,951
Judicial	JD	5.018%	\$498,918
Labor & Emp.	LA	0.399%	\$39,683

<b>Liability Allocations for All Agencies</b>			
<b>Agency</b>	<b>Code</b>	<b>FY 2014-15</b>	
		<b>% Allocation</b>	<b>\$ Base Allocation</b>
Legislature	LE	0.093%	\$9,247
Local Affairs	LO	0.202%	\$20,042
Law Dept	LW	1.476%	\$146,787
Military Affairs	MA	0.401%	\$39,849
Nat. Resources	NR	4.215%	\$419,054
Public Health	PH	0.736%	\$73,208
Public Safety	PS	21.232%	\$2,111,102
Reg. Agencies	RG	2.407%	\$239,284
Revenue	RV	2.088%	\$207,606
Secretary of State	ST	0.470%	\$46,755
Treasury	TR	0.016%	\$1,619
<b>Allocation Totals</b>		<b>100%</b>	<b>\$9,943,057</b>

<b>Property Allocations for All State Agencies</b>						
<b>Agency</b>	<b>Code</b>	<b>Building &amp; Contents Value</b>	<b>FY 2014-15 Estimated Allocations</b>		<b>Flood Zone A Premiums</b>	<b>Total \$ Allocation with Flood Premiums</b>
			<b>% Allocation</b>	<b>\$ Allocation</b>		
Agriculture	AG	\$91,042,746	0.981%	\$66,908	\$0	\$66,908
Corrections	CO	\$1,578,704,555	17.019%	\$1,160,193	\$0	\$1,160,193
Education	ED	\$66,906,039	0.721%	\$49,170	\$0	\$49,170
Governor	EX	\$91,380,614	0.985%	\$67,156	\$0	\$67,156
Health Care Policy	HC	\$4,046,765	0.044%	\$2,974	\$0	\$2,974
<b>Higher Education</b>	<b>HE</b>	<b>\$3,192,292,210</b>	<b>34.414%</b>	<b>\$2,346,021</b>	<b>\$23,495</b>	<b>\$2,369,516</b>
Human Services	HS	\$788,813,046	8.504%	\$579,700	\$0	\$579,700
Judicial	JD	\$242,274,000	2.612%	\$178,048	\$0	\$178,048
Labor & Emp.	LA	\$38,231,912	0.412%	\$28,097	\$0	\$28,097
Law Dept	LW	\$6,419,716	0.069%	\$4,718	\$0	\$4,718
Legislature	LE	\$5,594,609	0.060%	\$4,111	\$0	\$4,111
Local Affairs	LO	\$13,185,841	0.142%	\$9,690	\$0	\$9,690
Military Affairs	MA	\$94,839,266	1.022%	\$69,698	\$0	\$69,698
Nat. Resources	NR	\$463,020,080	4.992%	\$340,274	\$0	\$340,274
Pers & Admin (DPA)	GS	\$683,092,791	7.364%	\$502,006	\$0	\$502,006
Public Health	PH	\$49,517,124	0.534%	\$36,390	\$0	\$36,390
Public Safety	PS	\$125,886,931	1.357%	\$92,515	\$0	\$92,515
Reg. Agencies	RG	\$20,809,653	0.224%	\$15,293	\$0	\$15,293
Revenue	RV	\$54,017,248	0.582%	\$39,697	\$0	\$39,697
Secretary of State	ST	\$7,897,247	0.085%	\$5,804	\$0	\$5,804
Transportation	HI	\$1,657,963,450	17.873%	\$1,218,440	\$0	\$1,218,440

Property Allocations for All State Agencies						
			FY 2014-15 Estimated Allocations		Flood Zone A Premiums	Total \$ Allocation with Flood Premiums
Agency	Code	Building & Contents Value	% Allocation	\$ Allocation		
Treasury	TR	\$190,226	0.002%	\$140	\$0	\$140
<b>Allocation Totals</b>		<b>\$9,276,126,069</b>	<b>100%</b>	<b>\$6,817,043</b>	<b>\$23,495</b>	<b>\$6,840,538</b>

*Combined Allocation for Payment to Risk Management and Property Funds*

FY 2014-15 Allocations by Department: Payments to Risk Management and Property Fund					
Department/Agency	Liability Base Need	Property Need	Total Liability + Property	FY 2013-14 Long Bill	Incremental Adjustment
Agriculture	\$88,040	\$66,908	\$154,948	\$147,063	\$7,885
Corrections	\$2,697,433	\$1,160,193	\$3,857,626	\$3,727,652	\$129,974
Education	\$25,844	\$49,170	\$75,014	\$92,314	(\$17,300)
Office of Governor	\$216,318	\$67,156	\$283,474	\$214,323	\$69,151
Personnel & Administration	\$102,560	\$502,006	\$604,566	\$566,716	\$37,850
Healthcare Policy & Finance	\$161,286	\$2,974	\$164,260	\$263,208	(\$98,948)
Higher Education	\$484,569	\$2,369,516	\$2,854,085	\$2,848,517	\$5,568
Transportation	\$1,433,902	\$1,218,440	\$2,652,342	\$2,787,211	(\$134,869)
Human Services	\$879,951	\$579,700	\$1,459,651	\$1,463,119	(\$3,468)
Judicial	\$498,918	\$178,048	\$676,966	\$607,112	\$69,854
Labor & Employment	\$39,683	\$28,097	\$67,780	\$46,626	\$21,154
Legislature	\$9,247	\$4,111	\$13,358	\$13,784	(\$426)
Local Affairs	\$20,042	\$9,690	\$29,732	\$37,588	(\$7,856)
Law	\$146,787	\$4,718	\$151,505	\$128,371	\$23,134
Military Affairs	\$39,849	\$69,698	\$109,547	\$65,699	\$43,848
Natural Resources	\$419,054	\$340,274	\$759,328	\$835,402	(\$76,074)
Public Health	\$73,208	\$36,390	\$109,598	\$99,120	\$10,478
Public Safety	\$2,111,102	\$92,515	\$2,203,617	\$1,185,797	\$1,017,820
Regulatory Agencies	\$239,284	\$15,293	\$254,577	\$199,878	\$54,699
Revenue	\$207,606	\$39,697	\$247,303	\$217,867	\$29,436
Secretary of State	\$46,755	\$5,804	\$52,559	\$40,676	\$11,883
Treasury	\$1,619	\$140	\$1,759	\$1,347	\$412
<b>Totals</b>	<b>\$9,943,057</b>	<b>\$6,840,538</b>	<b>\$16,783,595</b>	<b>\$15,589,390</b>	<b>\$1,194,205</b>

**FY 2014-15 DEPARTMENT FUNDING REQUESTS**

Summary of FY 2014-15 Base Request for Payment to Risk Management and Property Funds							
Department	FY 2014-15 Request	FY 2014-15 Total Base Adj	GF	CF	HUTF	RF	FF
Agriculture	\$154,948	\$7,885	\$0	\$7,885	\$0	\$0	\$0
Corrections	\$3,857,626	\$129,974	\$124,852	\$5,122	\$0	\$0	\$0
Education	\$75,014	(\$17,300)	(\$17,300)	\$0	\$0	\$0	\$0

<b>Summary of FY 2014-15 Base Request for Payment to Risk Management and Property Funds</b>							
<b>Department</b>	<b>FY 2014-15 Request</b>	<b>FY 2014-15 Total Base Adj</b>	<b>GF</b>	<b>CF</b>	<b>HUTF</b>	<b>RF</b>	<b>FF</b>
Governor's Office	\$283,474	\$69,151	\$21,397	\$0	\$0	\$47,754	\$0
HCPF	\$164,260	(\$98,948)	(\$49,474)	\$0	\$0	\$0	(\$49,474)
Higher Education	\$2,854,085	\$5,568	\$0	\$5,740	\$0	(\$172)	\$0
Human Services	\$1,459,651	(\$3,468)	(\$373,789)	\$56,963	\$0	\$52,650	\$260,708
Judicial *	\$676,966	\$69,854	\$69,854	\$0	\$0	\$0	\$0
Labor and Employment	\$67,780	\$21,154	\$0	\$6,812	\$0	\$0	\$14,342
Law *	\$151,505	\$23,134	\$0	\$0	\$0	\$23,134	\$0
Legislature *	\$13,358	(\$426)	(\$426)	\$0	\$0	\$0	\$0
Local Affairs	\$29,732	(\$7,856)	(\$7,313)	(\$485)	\$0	(\$58)	\$0
Military Affairs	\$109,547	\$43,848	\$43,848	\$0	\$0	\$0	\$0
Natural Resources	\$759,328	(\$76,074)	(\$7,766)	(\$63,792)	\$0	(\$3,174)	(\$1,342)
Personnel & Administration	\$604,566	\$37,850	\$7,103	\$11,346	\$0	\$19,401	\$0
Public Health	\$109,598	\$10,478	\$0	\$0	\$0	\$10,478	\$0
Public Safety	\$2,203,617	\$1,017,820	\$560,718	\$117,327	\$258,079	\$81,696	\$0
Regulatory Agencies	\$254,577	\$54,699	\$2,241	\$50,445	\$0	\$1,901	\$112
Revenue	\$247,303	\$29,436	\$12,595	\$16,841	\$0	\$0	\$0
State *	\$52,559	\$11,883	\$0	\$11,883	\$0	\$0	\$0
Transportation	\$2,652,342	(\$134,869)	\$0	(\$134,869)	\$0	\$0	\$0
Treasury *	\$1,759	\$412	\$412	\$0	\$0	\$0	\$0
<b>TOTAL</b>	<b>\$16,783,595</b>	<b>\$1,194,205</b>	<b>\$386,951</b>	<b>\$91,218</b>	<b>\$258,079</b>	<b>\$233,610</b>	<b>\$224,346</b>

\* Non-Executive branches that do not submit budget proposals to the Governor's Office. Fund Splits have been estimated based on the FY 2013-14 Long Bill.

\*\*Includes Institutions of Higher Education Non-appropriated

Note that the table above only includes the base request for FY 2014-15. Any additional changes due to policy requests from this or other departments (non-prioritized impacts) are not reflected in the numbers above.

**APPENDIX: Payments to Risk Management and Property Fund and Workers Compensation Allocations for Higher Education, and C-SEAP Funding Request**

<b>Appendix Table 1: Liability Allocations for Higher Education</b>			
<b>School/Agency</b>	<b>Code</b>	<b>FY 2014-15 % Allocation</b>	<b>\$ Allocation</b>
Arapahoe	AR	4.989%	\$24,175
Adams	AS	0.000%	\$0
Auraria	AU	2.924%	\$14,171
Aurora CC	CA	3.691%	\$17,887
Denver CC	CD	3.141%	\$15,219
CSU - Global	CG	1.109%	\$5,376
Front Range	FR	11.047%	\$53,531
College Access Network	GL	4.091%	\$19,821
CCHE	HE	0.487%	\$2,358
Historical Society	HS	1.462%	\$7,084

<b>Appendix Table 1: Liability Allocations for Higher Education</b>			
<b>School/Agency</b>	<b>Code</b>	<b>FY 2014-15</b>	
		<b>% Allocation</b>	<b>\$ Allocation</b>
Lamar	LA	0.487%	\$2,358
Metropolitan	ME	19.411%	\$94,060
School of Mines	MI	13.616%	\$65,978
Morgan	MO	0.708%	\$3,430
Northeastern JC	NE	0.929%	\$4,501
Northwestern JC	NW	0.796%	\$3,858
College Invest	OB	0.463%	\$2,243
Community College System	CC	2.610%	\$12,647
Otero	OT	0.575%	\$2,786
Pikes Peak	PP	8.247%	\$39,965
Private Occupational School	PS	0.123%	\$595
Pueblo	PV	5.212%	\$25,254
Red Rocks	RR	3.716%	\$18,005
USC	SC	7.927%	\$38,414
Trinidad	TR	2.239%	\$10,852
<b>Allocation Totals</b>		<b>100.000%</b>	<b>\$484,569</b>

<b>Appendix Table 2: Property Allocations for Higher Education</b>						
			<b>FY 2014-15 Estimated Allocations</b>		<b>Flood Zone A Premiums</b>	<b>Total \$ Allocation with Flood Premiums</b>
<b>Agency</b>	<b>Code</b>	<b>Building &amp; Contents Value</b>	<b>% Allocation</b>	<b>\$ Allocation</b>		
Arapahoe	AR	\$138,171,258	3.531%	\$82,849	\$0	\$82,849
Adams	AS	\$0	0.000%	\$0	\$0	\$0
Auraria	AU	\$558,337,809	19.058%	\$447,098	\$11,974	\$459,072
Aurora CC	CA	\$16,824,110	0.343%	\$8,050	\$0	\$8,050
Denver CC	CD	\$15,350,881	0.405%	\$9,510	\$0	\$9,510
Front Range	FR	\$198,979,322	7.332%	\$172,017	\$0	\$172,017
College Assist	GL	\$31,254	0.001%	\$25	\$0	\$25
CCHE	HE	\$556,225	0.019%	\$442	\$0	\$442
Historical Society	HS	\$117,038,537	5.569%	\$130,653	\$0	\$130,653
Lamar	LA	\$57,326,308	1.575%	\$36,942	\$11,521	\$48,463
Metropolitan	ME	\$75,568,503	0.674%	\$15,819	\$0	\$15,819
School of Mines	MI	\$705,618,161	25.989%	\$609,698	\$0	\$609,698
Morgan	MO	\$47,528,629	1.572%	\$36,877	\$0	\$36,877
Northeastern JC	NE	\$132,289,098	3.141%	\$73,694	\$0	\$73,694
Northwestern JC	NW	\$54,298,755	1.626%	\$38,157	\$0	\$38,157
College Invest	OB	\$750,550	0.024%	\$566	\$0	\$566
Occupational Ed. Division	OE	\$132,945,357	4.142%	\$97,180	\$0	\$97,180

<b>Appendix Table 2: Property Allocations for Higher Education</b>						
			<b>FY 2014-15 Estimated Allocations</b>		<b>Flood Zone A Premiums</b>	<b>Total \$ Allocation with Flood Premiums</b>
<b>Agency</b>	<b>Code</b>	<b>Building &amp; Contents Value</b>	<b>% Allocation</b>	<b>\$ Allocation</b>		
Otero	OT	\$67,227,190	2.259%	\$53,007	\$0	\$53,007
Pikes Peak	PP	\$193,168,693	4.447%	\$104,337	\$0	\$104,337
Pueblo	PV	\$129,447,746	3.076%	\$72,161	\$0	\$72,161
Red Rocks	RR	\$130,010,155	2.716%	\$63,706	\$0	\$63,706
USC	SC	\$300,816,390	8.741%	\$205,056	\$0	\$205,056
Trinidad	TR	\$120,007,279	3.758%	\$88,175	\$0	\$88,175
Western	WS	\$0	0.000%	\$0	\$0	\$0
<b>Allocation Totals</b>		<b>\$3,192,292,210</b>	<b>100.0%</b>	<b>\$2,346,019</b>	<b>\$23,495</b>	<b>\$2,369,514</b>

<b>Appendix Table 3: Workers' Compensation Allocations for Higher Education</b>			
<b>Revised Allocations from Actuary for FY 2014-15 - Higher Education</b>	<b>Code</b>	<b>FY 2014-15 Allocations</b>	
		<b>% Allocation</b>	<b>\$ Allocation</b>
Arapahoe	AR	2.677%	\$103,746
Auraria	AU	11.358%	\$440,181
Aurora CC	CA	1.820%	\$70,537
Denver CC	CD	2.115%	\$81,969
CSU - Global	CG	0.305%	\$11,821
Front Range	FR	10.630%	\$411,985
College Access Network	GL	0.675%	\$26,171
CCHE	HE	0.296%	\$11,459
Historical Society	HS	2.583%	\$100,092
Lamar	LA	1.883%	\$72,977
Metropolitan	ME	5.913%	\$229,167
School of Mines	MI	12.830%	\$497,248
Morgan	MO	1.974%	\$76,507
Northeastern JC	NE	0.563%	\$21,837
Northwestern JC	NW	0.423%	\$16,374
College Invest	OB	0.134%	\$5,208
Community College System	CC	3.901%	\$151,193
Otero	OT	1.955%	\$75,764
Pikes Peak	PP	13.550%	\$525,132
Private Occupational	PS	0.047%	\$1,804
Pueblo	PV	7.084%	\$274,553
Red Rocks	RR	4.761%	\$184,511
USC	SC	8.665%	\$335,816
Trinidad	TR	3.857%	\$149,496
<b>Allocation Totals</b>		<b>100%</b>	<b>\$3,875,548</b>



The following is a detailed breakout of the C-SEAP funding request.

<b>Appendix Table 4: Calculation of FY 2014-15 CSEAP Funding Request</b>			
<b>Description</b>	<b>FY 2012-13 Actual Expenditures</b>	<b>FY 2013-14 Appropriation</b>	<b>FY 2014-15 Budget Request</b>
<b>Personal Services</b>	<b>\$757,680</b>	<b>\$621,877</b>	<b>\$715,500</b>
<b>Pots Allocations</b>			
Health, Life and Dental		\$117,501	\$127,976
Short-term Disability		\$973	\$1,094
Salary Survey		\$0	\$12,643
Performance-based Pay		\$0	\$10,114
Amortization Equalization Disbursement (AED)		\$20,256	\$22,759
Supplemental AED		\$18,286	\$20,548
<b>Pots Allocations Subtotal</b>		<b>\$157,016</b>	<b>\$195,134</b>
<b>Operating Expenses</b>	<b>\$52,155</b>	<b>\$52,844</b>	<b>\$53,794</b>
<b>Operating Common Policies</b>			
Workers' Comp	\$5,593	\$5,593	\$5,406
Payment to Risk Mgt/Property Funds	\$17,305	\$16,664	\$14,351
Leased Space	\$55,498	\$55,749	\$26,874
GGCC	\$1,444	\$1,434	\$14,193
MNT	\$10,656	\$10,610	\$0
OIT Administration	\$910	\$891	\$0
Legal Services	\$1,518	\$0	\$4,822
Colorado State Network	\$725	\$0	\$6,799
Info Tech Security	\$0	\$0	\$633
Cap. Complex Leased Space	\$0	\$0	\$53,543
COFRS Modernization	\$4,919	\$0	\$5,644
<b>Operating Common Policies Subtotal</b>	<b>\$98,568</b>	<b>\$90,941</b>	<b>\$132,265</b>
<b>Indirect Costs</b>	<b>\$130,199</b>	<b>\$106,194</b>	<b>\$110,018</b>
<b>Total</b>	<b>\$1,038,602</b>	<b>\$1,028,872</b>	<b>\$1,206,711</b>

## **CAPITOL COMPLEX LEASED SPACE**

This item provides funding for payments to the Department of Personnel & Administration for its management of leased space within the Capitol Hill Campus, Camp George West, and the Grand Junction State Building. Agencies are allocated a portion of the total management cost realized by the Department of Personnel & Administration based on square footage occupied by each affected agency.

The Capitol Complex facilities encompass approximately 900,000 square feet and its management includes housekeeping, grounds maintenance, and property management functions

for the Capitol Complex, the State Capitol Building, 1881 Pierce Street, the Kipling “campus”, and North Campus as well as various other facilities in Grand Junction and Camp George West.

### **FY 2014-15 ESTIMATED COSTS**

The Department of Personnel & Administration is required by statute to only recover the costs associated with operating and maintaining the buildings within the Capitol Complex system. Therefore, the Department is not allowed to consistently under- or over-recover funding from the departments and programs that are charged for the state-owned space. One-time adjustments are exempt from this requirement as the on-going operation of the fund itself requires adjustments.

Like many of the other operating common policies, the Capitol Complex Leased Space allocations are determined by aggregating all of the costs associated with maintaining the program and then splitting the total costs among all agencies as equitably as possible. For Capitol Complex, this means combining expenditures such as Personal Services, Personal Services POTS allocations, operating common policy costs, utilities, depreciation, programmatic overhead, and indirect costs. In general, these costs are aggregated for each of the three primary campuses: Camp George West, Grand Junction, and Denver. Once the total costs are determined, the Department calculates the effective rate per square foot by dividing the total cost of operation by the total number of square feet in the complex. Once the costs are aggregated, the Department allocates the total cost among each agency as a proportion of the square footage each agency occupies at each campus. Note that for Camp George West, only a portion of the utility bills (water and sewer) are allocated in the rate and all other utilities are charged directly to each agency. The FY 2014-15 Capitol Complex Leased Space Base Adjustment table provides the total estimated costs for the Capitol Complex request.

<b>FY 2014-15 Capitol Complex Leased Space Base Adjustment</b>		
<b>Line Items</b>	<b>FY 2013-14 Appropriated</b>	<b>FY 2014-15 Estimated Totals</b>
Personal Services Appropriation	\$2,803,256	\$2,803,256
Salary Survey	\$0	\$56,065
Merit Pay	\$0	\$44,852
Amortization Equalization Disbursement	\$86,598	\$87,494
Supplemental Amortization Equalization Disbursement	\$78,174	\$78,976
Shift Differential	\$14,989	\$11,032
Short-term Disability	\$4,163	\$4,161
Health, Life, and Dental	\$315,294	\$248,537
<b><i>Personal Services and POTS Appropriation</i></b>	<b>\$3,302,474</b>	<b>\$3,334,373</b>
Operating Expenses	\$2,753,145	\$2,696,624
Capitol Complex Repairs	\$56,520	\$56,520
Administrative Law Judge	\$0	\$112
Legal Services	\$0	\$12,043

<b>FY 2014-15 Capitol Complex Leased Space Base Adjustment</b>		
<b>Line Items</b>	<b>FY 2013-14 Appropriated</b>	<b>FY 2014-15 Estimated Totals</b>
Capitol Complex Leased Space	\$30,028	\$101,733
Vehicle Lease Payments Estimate	\$7,023	\$7,390
Depreciation Estimate	\$46,867	\$128,000
Energy Performance Depreciation	\$1,321,106	\$1,369,315
Leased Space Estimate	\$876	\$458
Workers' Compensation	\$30,875	\$29,842
Payments to Risk Management	\$91,987	\$79,220
Colorado State Network	\$0	\$37,532
Info Tech Security	\$0	\$3,179
COFRS Modernization	\$0	\$31,157
OIT	\$4,919	\$0
GGCC	\$7,901	\$51,657
Utilities	\$3,663,729	\$3,595,763
Capitol Complex Security	\$375,064	\$375,064
Compensated Absences Estimate	\$0	\$0
Indirect Cost Assessment	\$2,067,945	\$2,067,945
<b>Sub-total</b>	<b>\$10,457,985</b>	<b>\$10,643,555</b>
Sprint Leased Tower Space	(\$50,222)	(\$50,222)
<b>Total Base Costs</b>	<b>\$13,710,237</b>	<b>\$13,927,706</b>
1% Billable Vacancy	\$0	\$0
Policy Adjustments and Corrections (See Table Below)	\$0	\$0
		\$0
<b>Subtotal Base + Policy Adjustment Billable Costs</b>	<b>\$13,710,237</b>	<b>\$13,927,706</b>
Fund Balance Adjustment	\$74,985	(\$1,641,709)
Allocated Square Footage	1,291,789	1,291,789
<b>Estimated Cost Per Square Foot</b>		<b>\$9.51</b>

\*Note: Because the gas and electric utilities at Camp George West are passed-through to the specific agency, the estimated cost is not built into this table.

For the FY 2014-15 Capitol Complex Leased Space operating common policy adjustment, the Department is requesting adjustments based on standard increases in the cost of maintaining the State's buildings. The figures represented in the table above are the aggregate values for all campuses within the State (Denver, Camp George, and Grand Junction). The following bullets provide the rationale behind and a brief explanation of each of the components of the request and outline significant departures from the previously requested amounts or methodologies. The Department submits this common policy on an annual basis based upon a historical allocation methodology and costs are estimated using the best known information as of a certain date. For this reason and since a number of other decisions rely upon relatively stable common policy figures, there may be a difference between what the common policy is requesting to allocate and the need estimated by external and internal service providers for the request year.

- Personal Services: The amount requested for Personal Services is equal to the FY 2013-14 Long Bill Appropriation
- Health, Life, and Dental, and Short-term Disability: The Health, Life, and Dental overhead cost is a function of the number of FTE employed and the annual changes that are included as a result of open enrollment. The FY 2014-15 enrollment is based on the current enrollment as shown in the Department's internal projections. The short-term disability request is a function of the total salary estimated to be paid through this program and the cost as specified in the Department's contract with the short-term disability provider. For FY 2014-15, that percentage is expected to be 0.22 percent.
- Amortization Equalization Disbursement and Supplemental Amortization Equalization Disbursement: These costs are statutory increases in the amount of money that is contributed to make the State's retirement plan solvent.
- Shift Differential: The Department has built in \$11,032 in shift differential pay for recovery through the Capitol Complex Leased Space allocations. Shift differential is used to compensate those employees who perform duties that require them to work second and third shift.
- Operating Expenses: The allocable amount of Operating Expenses is the equal to the Department's FY 2014-15 Base Request for Operating Expenses for the Capitol Complex program. This value is reflected in the Department's Reconciliation and Schedule 3.
- Capitol Complex Repairs: This value reflects the amount that has been requested, on a continuation basis, for FY 2014-15. The General Assembly appropriates funding to this line item to account for some of the HVAC repairs that must take place for the Capitol Complex to operate effectively. These are costs that are outside of the normal Operating Expenses line item.
- Capitol Complex Leased Space: This is an internal allocation of costs for the space that the program's staff occupies within the Capitol Complex itself.
- Workers' Compensation: The internal allocation of workers compensation is based on the Department's total allocation as well as the number of FTE in the line item relative to the entire Department. This value is the FY 2013-14 allocated amount for the Capitol Complex Leased Space program.
- Vehicle Lease Payments: The Vehicle Lease Payments allocation is the anticipated FY 2013-14 cost for the vehicles directly associated with the Capitol Complex program.
- Depreciation Estimate: This cost accounts for the depreciation of equipment as estimated by the Department's accounting group. Including depreciation in the cost pool allows the State to recover funding outlays for capital expenses in the program. Per federal government requirements, the inclusion of depreciation is the only acceptable methodology for recovering these types of expenses. The exclusion of this estimate from the recoverable cost will drive additional and unnecessary expense from the State's various funding sources, including the General Fund.
- Energy Performance Depreciation: The Energy Performance Depreciation line item has increased considerably on a year-to-year basis due to the inclusion of the depreciation associated with Phase 4 of the Department's energy performance contracts. Essentially, the Department finances improvements to the State's buildings by signing agreements with vendors to perform Capitol improvements to energy consuming systems that will save money in excess of the cost of the contract through lower utility bills. However, due to federal rules published by the Office of Management and Budget, the State is not

allowed to recover the full cost of the financing over the term of the financing period. Per federal government requirements, the inclusion of depreciation is the only acceptable methodology for recovering these types of expenses. The exclusion of this estimate from the recoverable cost will drive additional and unnecessary expense from the State's various funding sources, including the General Fund.

- **Leased Space:** This is the Department's internal allocation of private leased space costs to the program.
- **Property and Liability (Risk):** Like the workers' compensation allocation, the internal allocation of property and liability is based on the Department's total allocation as well as the number of FTE in the line item relative to the entire Department. This value is the FY 2013-14 allocation for the Capitol Complex Leased Space program.
- **Purchase of Services from the Computer Center:** This allocation is a function of the total allocation to the Department. The internal allocation takes into account the fact that a number of services are used by all employees and therefore allocated on an FTE basis. However, the allocation has an additional component that accounts for a portion of the services that are specific to programs and are therefore allocated specifically to those programs on a proportional basis.
- **OIT Administration and MNT/CO State Network:** The OIT Administration line is allocated based upon FTE. The MNT/CO State Network allocation is based upon actual usage by program within DPA. Both of these allocations will fluctuate with the allocations set forth by the Office of Information Technology and what they are known to be as of the date the common policy is assembled and submitted to the OSPB for final consideration.
- **Information Technology Security and COFRS Modernization:** These allocations are set by the Office of Information Technology at the department level, and then allocated using the same methodology used to allocate the OIT CO State Network common policy noted above.
- **Utilities:** See the following section, Utilities Methodology, for a description of the methodology the Department used to estimate utilities costs for FY 2014-15.
- **Capitol Complex Security:** This cost is for the Colorado State Patrol to provide security within the Capitol Complex, primarily the State Capitol. This estimate is typically updated with the assistance of JBC Staff on an annual basis.
- **Indirect Cost Assessment:** For FY 2014-15, the Department has requested an amount of funding equal to the FY 2013-14 appropriation as shown in S.B. 13-230.
- **Sprint Leased Tower Space:** The Department of Personnel & Administration leases land to Sprint for a cell tower that the company has constructed and maintains at Camp George West. Recently, the Department renegotiated the contract and was able to secure additional funding (roughly twice of what was paid in prior years) for that lease. This funding offsets expenses at Camp George West only.
- **1% Billable Vacancy:** The 1% billable vacancy has been requested and approved for the Department in nearly every year since 2000, with the exception being FY 2011-12 through FY 2013-14. The billable vacancy line item exists so that the Department can manage the maintenance and utilities costs if a department needs to vacate a building or space. However, due to the fact that this allocation has not been approved in previous years, the Department is not requesting the 1% billable vacancy as part of this year's common policy request.

- **Fund Balance Adjustment:** This is the second year that the Department has included a targeted fund balance adjustment as a part of the common policy request. For this year, the Department has an 8.25% fund balance target, which is consistent with the policy established by the Joint Budget Committee for FY 2013-14.

## **UTILITIES METHODOLOGY**

For FY 2014-15, the Department of Personnel & Administration has continued the methodology employed in the FY 2013-14 common policy submission for requesting utilities for each of the campuses by utility type. For FY 2014-15, the Department has maintained its practice of using the average billing rate (full year).

For FY 2014-15, the utilities request for the Capitol Complex program has been constructed using the following methodology:

For each campus with the Capitol Complex:

1. Determine total usage by utility type
2. Determine total billing by utility type
3. Determine the full-year's effective rate for each utility by campus
4. Apply the estimated growth factor, provided by the energy company, to the rate specified in #3 above to determine the rate applied to usage in the upcoming year. For FY 2014-15, the estimated increase in utilities costs is anticipated to be 6 percent for electric, 5 percent for gas and steam, and 3 percent for water and sewer for the Grand Junction and Camp George West campuses. The Denver campus is estimated to have the same growth rates with the exception of electric, which is projected to grow at 5 percent.
5. Take the product of the rate determined in step #4 and the total actual usage determined in #1 – this is the total utility need for the specific utility type for the specific campus.
6. Specific Adjustments
  - a. For the Denver Campus, the interest expenses associated with each of the energy performance contract phases must then be added to get to the total need.
  - b. For Camp George West, the Department must then allocate the total cost of electric and gas utilities across specific departments as these expenses are “pass-through.”
  - c. For FY 2014-15, the Department has included a base adjustment to its spending authority for the utilities amount in the amount of \$866,580. This is due to the fact that the principal expense for the energy performance contracts has never been recorded as an expense against the Department's spending authority, even though its costs have been recovered through the energy performance depreciation (above). This amount is a request for spending authority only and is not built into the utilities line for allocation to departments (this would represent a double-count).

The following tables provide the actual figures behind the calculation method outlined above:

<b>FY 2014-15 Utilities Build for Capitol Complex Leased Space</b>				
	<b>Utility Type</b>			
	<b>Electric</b>	<b>Gas</b>	<b>Steam</b>	<b>Water &amp; Sewer (1,000 gal)</b>
<b>Denver</b>				
FY 2012-13 Total Usage	23,304,942	152,820	16,086	38,016,800
FY 2012-13 Total Billing	\$1,925,450	\$93,243	\$285,030	\$207,561
FY 2012-13 Average Billing Rate	0.0826	0.6101	17.7191	0.0055
Estimated Rate Increase FY 2012-13 to FY 2014-15	5%	5%	5%	3%
Projected Rate	0.0867	0.6406	18.6051	0.0056
FY 2014-15 Estimated Need by Utility	\$2,020,538	\$97,896	\$299,282	\$212,894
FY 2014-15 Combined Need by Campus	<b>\$2,630,610</b>			
<b>Grand Junction</b>				
FY 2012-13 Total Usage	760,160	20,890	-	734,200
FY 2012-13 Total Billing	\$66,639	\$12,662	\$0	\$3,905
FY 2012-13 Rate for June Billing Only	0.0877	0.6061	-	0.0053
Estimated Rate Increase FY 2012-13 to FY 2014-15	6%	5%	5%	3%
Projected Rate	0.0930	0.6364	-	0.0055
FY 2014-15 Estimated Need by Utility	\$70,695	\$13,294	\$0	\$5,971
FY 2014-15 Combined Need by Campus	<b>\$89,960</b>			
<b>Camp George West</b>				
FY 2012-13 Total Usage	2,059,034	159,561	-	140,719
FY 2012-13 Total Billing	\$211,116	\$101,729	\$0	\$88,978
FY 2012-13 Rate for June Billing Only	0.1025	0.6376	-	0.6323
Estimated Rate Increase FY 2012-13 to FY 2014-15	6%	5%	5%	3%
Projected Rate	0.1087	0.6695	-	0.6513
FY 2014-15 Estimated Need by Utility	\$223,817	\$106,826	\$0	\$91,650
FY 2014-15 Combined Need by Campus	<b>\$422,293</b>			

<b>FY 2014-15 Denver Campus Utility Line Build</b>		
<b>Description</b>	<b>Interest</b>	<b>Amount</b>
FY 2012-13 Estimated Utility Need	N/A	\$2,630,610
Phase I Performance Contract Interest Payment	\$249,157	\$249,157
Phase II Performance Contract Interest Payment	\$124,092	\$124,092
Phase III Performance Contract Interest Payment	\$367,493	\$367,493
Phase IV Performance Contract Interest Payment	\$42,801	\$42,801
<b>Total Estimated Need for Denver Utilities Appropriation</b>	<b>\$783,543</b>	<b>\$3,414,153</b>

<b>Camp George Projected FY 2013-14 Allocation</b>			
<b>Department</b>	<b>Electric</b>	<b>Gas</b>	<b>Total</b>
Corrections	\$49,812	\$25,603	\$75,415
Correctional Industries	\$8,331	\$10,370	\$18,701
Transportation	\$27,603	\$11,499	\$39,102
Public Safety	\$112,489	\$49,119	\$161,608
Military Affairs	\$24,583	\$8,382	\$32,965
CSU/CAEE	\$999	\$1,853	\$2,852
<b>Total</b>	<b>\$223,817</b>	<b>\$106,826</b>	<b>\$330,643</b>

<b>Camp George % Usage by Department</b>		
<b>Department</b>	<b>Electric</b>	<b>Gas</b>
Corrections	22.26%	23.97%
Correctional Industries	3.72%	9.71%
Transportation	12.33%	10.76%
Public Safety	50.26%	45.98%
Local Affairs	0.00%	0.00%
Military Affairs	10.98%	7.85%
CSU/CAEE	0.45%	1.73%
<b>Total</b>	<b>100.00%</b>	<b>100.00%</b>

<b>Incremental Adjustment for Principal Payment Adjustment</b>		
<b>Description</b>	<b>FY 14 Amount</b>	<b>FY15 Amount</b>
Phase I Performance Contract Principal Payment	\$328,942	365,802
Phase II Performance Contract Principal Payment	\$148,026	164,990
Phase III Performance Contract Principal Payment	\$350,891	372,903
Phase IV Performance Contract Principal Payment	\$38,721	46,399
<b>Total Estimated Incremental Spending Authority Need</b>	<b>\$866,580</b>	<b>\$950,094</b>

***FY 2014-15 Policy Adjustments***

For FY 2014-15, the Department has included a policy adjustment. Please see the request titled Camp George West Utilities Transfer in the Department's November 1, 2013 Budget Request for additional information.



## COST ALLOCATION TO DEPARTMENTS

Square Foot Allocation Per Location by Agency						
Agency	Location					Total
	Denver	Pierce	North Campus	Grand Junction	Camp George West	
Agriculture	0	0	0	0	0	0
Corrections	0	0	0	0	46,696	46,696
Correctional Industries	0	0	0	0	18,672	18,672
Education	42,988	0	0	0	0	42,988
General Assembly	140,738	0	0	0	0	140,738
Governor, Lt Governor, OSPB	36,994	0	0	924	0	37,918
HCPF	31,512	0	0	0	0	31,512
Human Services	99,087	0	0	3,104	0	102,191
Law	0	0	0	0	0	0
Local Affairs	35,654	0	0	3,968	0	39,622
Military Affairs	0	0	0	0	55,865	55,865
Natural Resources	79,240	0	0	0	0	79,240
Personnel & Administration	123,328	0	74,783	2,269	0	200,380
Public Health	0	0	0	3,996	0	3,996
Public Safety	93,378	0	0	0	150,685	244,063
Regulatory Agencies	0	0	0	607	0	607
Revenue	74,580	116,448	2,640	6,031	0	199,699
Transportation	100	0	0	12,305	21,386	33,791
Treasurer	4,379	0	0	0	0	4,379
Labor & Employment	0	0	4,364	1,295	0	5,659
CSU Forest Service	0	0	0	0	3,773	3,773
Construction-Annex Life/Safety	0	0	0	0	0	0
Vacated - CCD North Campus	0	0	0	0	0	0
<b>Total</b>	<b>761,978</b>	<b>116,448</b>	<b>81,787</b>	<b>34,499</b>	<b>297,077</b>	<b>1,291,789</b>

FY 2014-15 Estimated Costs per Square Foot					
Description	Location				
	Denver	Pierce	North Campus	Grand Junction	Camp George West
Base Rate	\$14.05	\$6.99	\$2.49	\$7.62	\$1.00

FY 2014-15 Estimated Base Need by Department							
Agency	Location						Total
	Denver	Pierce	North Campus	Grand Junction	Camp George West	Camp George West Utilities*	
Agriculture	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Corrections	\$0	\$0	\$0	\$0	\$46,653	\$75,415	\$122,068
Correctional Industries	\$0	\$0	\$0	\$0	\$18,655	\$18,701	\$37,356

FY 2014-15 Estimated Base Need by Department							
Agency	Location						Total
	Denver	Pierce	North Campus	Grand Junction	Camp George West	Camp George West Utilities*	
Education	\$604,122	\$0	\$0	\$0	\$0	\$0	\$604,122
General Assembly	\$1,977,827	\$0	\$0	\$0	\$0	\$0	\$1,977,827
Governor, Lt Governor, OSPB	\$519,886	\$0	\$0	\$7,041	\$0	\$0	\$526,927
Health Care Policy and Financing	\$442,846	\$0	\$0	\$0	\$0	\$0	\$442,846
Human Services	\$1,392,495	\$0	\$0	\$23,654	\$0	\$0	\$1,416,149
Law	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Local Affairs	\$501,055	\$0	\$0	\$30,238	\$0	\$0	\$531,293
Military Affairs	\$0	\$0	\$0	\$0	\$55,813	\$32,965	\$88,778
Natural Resources	\$1,113,580	\$0	\$0	\$0	\$0	\$0	\$1,113,580
Personnel & Administration	\$1,733,160	\$0	\$186,491	\$17,291	\$0	\$0	\$1,936,942
Public Health	\$0	\$0	\$0	\$30,452	\$0	\$0	\$30,452
Public Safety	\$1,312,265	\$0	\$0	\$0	\$150,545	\$161,608	\$1,624,418
Regulatory Agencies	\$0	\$0	\$0	\$4,626	\$0	\$0	\$4,626
Revenue	\$1,048,092	\$814,064	\$6,584	\$45,960	\$0	\$0	\$1,914,700
Transportation	\$1,405	\$0	\$0	\$93,771	\$21,366	\$39,102	\$155,644
Treasurer	\$61,539	\$0	\$0	\$0	\$0	\$0	\$61,539
Labor & Employment	\$0	\$0	\$10,883	\$9,869	\$0	\$0	\$20,752
CSU Forest Service	\$0	\$0	\$0	\$0	\$3,770	\$2,852	\$6,622
Construction-Annex Life/Safety	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Vacated - CCD North Campus	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total</b>	<b>\$10,708,272</b>	<b>\$814,064</b>	<b>\$203,958</b>	<b>\$262,902</b>	<b>\$296,802</b>	<b>\$330,643</b>	<b>\$12,616,641</b>

\* Camp George West Utilities are not allocated through the rate per square foot as they are passed directly to the respective agencies

## FY 2014-15 DEPARTMENT FUNDING REQUESTS

FY 2014-15 Incremental Need by Department			
Agency	FY 2013-14 Appropriation	FY 2014-15 Requested Base Change	FY 2014-15 Base Need
Agriculture	\$213,608	(\$213,608)	\$0
Corrections	\$133,025	(\$10,957)	\$122,068
Correctional Industries	\$38,046	(\$690)	\$37,356
Education	\$677,530	(\$73,408)	\$604,122
General Assembly	\$2,218,160	(\$240,333)	\$1,977,827
Governor, Lt Governor, OSPB	\$591,187	(\$64,260)	\$526,927
Health Care Policy and Financing	\$496,658	(\$53,812)	\$442,846
Human Services	\$1,589,006	(\$172,857)	\$1,416,149
Law	\$0	\$0	\$0
Local Affairs	\$592,358	(\$61,065)	\$531,293

<b>FY 2014-15 Incremental Need by Department</b>			
<b>Agency</b>	<b>FY 2013-14 Appropriation</b>	<b>FY 2014-15 Requested Base Change</b>	<b>FY 2014-15 Base Need</b>
Military Affairs	\$94,354	(\$5,576)	\$88,778
Natural Resources	\$1,248,895	(\$135,315)	\$1,113,580
Personnel & Administration	\$2,155,209	(\$218,267)	\$1,936,942
Public Health	\$35,150	(\$4,698)	\$30,452
Public Safety	\$1,591,078	\$33,340	\$1,624,418
Regulatory Agencies	\$5,339	(\$713)	\$4,626
Revenue	\$2,150,284	(\$235,584)	\$1,914,700
Transportation	\$171,578	(\$15,934)	\$155,644
Treasurer	\$69,017	(\$7,478)	\$61,539
Labor & Employment	\$23,476	(\$2,724)	\$20,752
CSU Forest Service	\$17,244	(\$10,622)	\$6,622
Construction-Annex Life/Safety	\$0	\$0	\$0
Vacated - CCD North Campus	\$0	\$0	\$0
<b>Total</b>	<b>\$14,111,204</b>	<b>(\$1,494,563)</b>	<b>\$12,616,641</b>

<b>Summary of FY 2014-15 Base Request for Capitol Complex Leased Space</b>							
<b>Department</b>	<b>FY 2014-15 Request</b>	<b>FY 2014-15 Total Base Adj.</b>	<b>GF</b>	<b>CF</b>	<b>HUTF</b>	<b>RF</b>	<b>FF</b>
<b>Agriculture</b>	\$0	(\$213,608)	(\$149,603)	(\$64,005)	\$0	\$0	\$0
<b>Corrections</b>	\$159,424	(\$11,647)	(\$10,957)	(\$690)	\$0	\$0	\$0
<b>Education</b>	\$604,122	(\$73,408)	(\$34)	(\$73,182)	\$0	(\$86)	(\$106)
<b>Governor's Office</b>	\$526,927	(\$64,260)	(\$36,388)	\$0	\$0	(\$27,872)	\$0
<b>HCPF</b>	\$442,846	(\$53,812)	(\$26,906)	\$0	\$0	\$0	(\$26,906)
<b>Higher Education**</b>	\$6,622	(\$10,622)	\$0	(\$10,622)	\$0	\$0	\$0
<b>Human Services</b>	\$1,416,149	(\$172,857)	\$1,369	\$38,421	\$0	\$230,295	(\$442,942)
<b>Judicial *</b>	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Labor and Employment</b>	\$20,752	(\$2,724)	\$0	(\$2,310)	\$0	\$0	(\$414)
<b>Law *</b>	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Legislature *</b>	\$1,977,827	(\$269,133)	(\$269,133)	\$0	\$0	\$0	\$0
<b>Local Affairs</b>	\$531,293	(\$61,065)	(\$17,968)	(\$3,683)	\$0	(\$31,831)	(\$7,583)
<b>Military Affairs</b>	\$88,778	(\$5,576)	(\$3,513)	\$0	\$0	\$0	(\$2,063)
<b>Natural Resources</b>	\$1,113,580	(\$135,315)	(\$42,196)	(\$67,520)	\$0	(\$9,364)	(\$16,235)
<b>Personnel and Administration</b>	\$1,936,942	(\$218,267)	(\$18,071)	\$31,056	\$0	(\$231,252)	\$0
<b>Public Health</b>	\$30,452	(\$4,698)	\$0	\$0	\$0	(\$4,698)	\$0
<b>Public Safety</b>	\$1,624,418	\$33,340	\$799,814	(\$4,914)	(\$95,505)	(\$666,055)	\$0
<b>Regulatory Agencies</b>	\$4,626	(\$713)	\$0	(\$713)	\$0	\$0	\$0
<b>Revenue</b>	\$1,914,700	(\$235,584)	(\$114,870)	(\$120,714)	\$0	\$0	\$0
<b>State *</b>	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Transportation</b>	\$155,644	(\$15,934)	\$0	(\$15,934)	\$0	\$0	\$0
<b>Treasury *</b>	\$61,539	(\$7,478)	(\$7,478)	\$0	\$0	\$0	\$0
<b>TOTAL</b>	<b>\$12,616,641</b>	<b>(\$1,523,361)</b>	<b>\$104,066</b>	<b>(\$294,810)</b>	<b>(\$95,505)</b>	<b>(\$740,863)</b>	<b>(\$496,249)</b>

\* Non-Executive branches that do not submit budget proposals to the Governor's Office. Fund Splits have been estimated based on the FY 2013-14 Long Bill.

\*\*CSU Forest Service

Note that the table above only includes the base request for FY 2014-15. Any additional changes due to policy requests from this or other departments (non-prioritized impacts) are not reflected in the numbers above.

## **VEHICLE LEASE PAYMENTS**

This line item includes the costs agencies experience from vehicle lease-purchase loan payments, plus a small management fee collected by DPA. These costs represent fixed costs for State vehicles. Depending on the length of the lease-purchase agreement and the replacement policy for State fleet vehicles, an agency's Vehicle Lease Payments appropriation will need to be adjusted annually. If warranted, these incremental base adjustments will be addressed through a decision item prepared by DPA.

In addition, the Vehicle Lease Payments line item does not include the variable costs for State fleet vehicles, which are also set by DPA. Variable costs include the cost of maintenance, fuel, and auto insurance for agency operated vehicles. These costs are funded within an individual department's operating and/or program line items. Since these costs are appropriated within individual departments, changes in funding needs for the variable costs will be addressed on a case-by-case basis unless a change is substantial enough to warrant a statewide request. If a statewide request is deemed appropriate, DPA will author the request with the corresponding input from affected agencies. For the November 1 Budget Submission for FY 2014-15 no request for variable vehicle costs has been submitted.

## **LEGAL SERVICES**

This category represents the cost of purchasing legal services from the Department of Law. Funding for these amounts is appropriated to departments with corresponding spending authority in the Department of Law. For FY 2014-15 departments used a continuation blended attorney/paralegal rate of \$91.08 per hour for the November 1 submission. As a result, continuation funding is requested. If a department is requesting additional hours over their FY 2013-14 appropriated levels, a decision item would be required by the individual department.

## **LEASED SPACE**

The funding in this line item is for leased space outside of the Capitol Complex facilities. Each department is responsible for reviewing and managing its use of leased space. The specific budget action required in this area depends on the circumstances facing the department.

If a department is planning to move into new space or expand square footage and the total projected funding need for all leased space costs is greater than the department's base appropriation, a decision item or supplemental is required. The decision item is submitted by the individual department and the request not coordinated by DPA.

However, if a department projects that additional funding in the base appropriation is needed for FY 2014-15 but the increase is driven by existing lease escalators and not new leases or expanded footage, no decision item has been submitted but the amounts need to be reflected in a department's base budget. These amounts are reflected in this section. For FY 2014-15 there are three departments that are reflecting adjustments to their base leased space appropriation.

- **Agriculture:** The Department of Agriculture requests a base reduction of \$107,950 for FY 2014-15 because it will be consolidating in to one facility at the end of FY 2013-14, eliminating two metro area leases for the Animal Industry and Brands Divisions.
- **Personnel & Administration:** The Department of Personnel & Administration requests a base reduction of \$349,474 for FY 2014-15 because it will be moving the majority of its operations from a leased space building at 633 17<sup>th</sup> Street, to a Capitol Complex Leased Space building at 1525 Sherman Street.
- **Regulatory Agencies:** The Department of Regulatory Agencies is requesting a base increase of \$83,493 for FY 2014-15 that is driven by an existing lease escalator for leased space at 1560 Broadway.

<b>Summary of FY 2014-15 Request for Leased Space</b>							
<b>Department</b>	<b>FY 2014-15 Request</b>	<b>Total Base Adj.</b>	<b>GF</b>	<b>CF</b>	<b>HUTF</b>	<b>RF</b>	<b>FF</b>
<b>Agriculture</b>	<b>\$13,914</b>	<b>(\$107,950)</b>	<b>(\$39,214)</b>	<b>(\$68,736)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Corrections</b>	<b>\$3,549,546</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Education</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Governor's Office</b>	<b>\$3,494,543</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>HCPF</b>	<b>\$866,780</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Higher Education</b>	<b>\$524,862</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Human Services</b>	<b>\$2,410,915</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Judicial *</b>	<b>\$7,895,828</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Labor and Employment</b>	<b>\$3,719,723</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Law *</b>	<b>\$27,789</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Legislature *</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Local Affairs</b>	<b>\$65,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Military Affairs</b>	<b>\$44,978</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Natural Resources</b>	<b>\$1,422,380</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Personnel &amp; Administration</b>	<b>\$316,949</b>	<b>(\$349,474)</b>	<b>(\$258,016)</b>	<b>(\$49,776)</b>	<b>\$0</b>	<b>(\$41,682)</b>	<b>\$0</b>
<b>Public Health</b>	<b>\$6,250,500</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Public Safety</b>	<b>\$2,016,559</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Regulatory Agencies</b>	<b>\$3,150,891</b>	<b>\$83,493</b>	<b>\$2,635</b>	<b>\$69,242</b>	<b>\$0</b>	<b>\$9,956</b>	<b>\$1,660</b>
<b>Revenue</b>	<b>\$3,577,145</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>State *</b>	<b>\$641,271</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Transportation</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Treasury *</b>	<b>\$57,189</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>TOTAL</b>	<b>\$40,046,762</b>	<b>(\$373,931)</b>	<b>(\$294,595)</b>	<b>(\$49,270)</b>	<b>\$0</b>	<b>(\$31,726)</b>	<b>\$1,660</b>

## OFFICE OF INFORMATION TECHNOLOGY COMMON POLICIES

The Governor's Office of Information Technology (OIT) provides information technology services to State departments and a multitude of other government entities. OIT is funded through reappropriated funds and recovers a majority of its costs from five IT common policy line items that are allocated to departments. Departments are appropriated funding in their annual budgets and then pay OIT for services provided. This summary document outlines the allocation methodology for each common policy and summarizes department allocations for all five IT common policies (Management and Administration of OIT; Communication Services Payments; Colorado State Network; Purchases of Services from Computer Center, and Information Technology Security). For FY 2014-15, OIT is requesting as part of R-1 Long Bill Restructure, a move to a single IT Common Policy line.

### COST ESTIMATION AND RECOVERY

OIT's total recoverable costs include program Long Bill appropriations for personal services and operating expenses, each program's share of central appropriations (i.e., workers' compensation, risk management, leased space, health/life/dental, etc.), indirect cost assessment, depreciation, and projected change in compensated absences balances.

OIT tracks appropriations and expenses based on budget line items, which are unique identifiers designed by OIT to track expenditures by service category. Estimates for expenses are based on different factors, including prior year actual amounts (e.g., contracts, purchase orders, discretionary purchases, etc) and known changes and escalators for FY 2014-15.

Management costs are spread throughout the rates of all services, and all other staff are tied directly back to a service, similar to operating costs. Staff tracks their time by OIT service pool and customer activity in a timekeeping system. The timekeeping system hours are then used to allocate staff time and dollars to services for rate setting and common policy development.

<b>FY 2014-15 Total Recoverable Costs</b>	
<b>Description</b>	<b>Amount</b>
Communications Services, Local Systems Development	\$121,000
Statewide IT Services, Administration, Personal Services	\$444,303
Customer Services, Personal Services	\$840,574
Computer Services, Personal Services	\$46,233,241
Technology Management Unit, Personal Services	\$2,859,102
Statewide IT Services, Administration, Operating Expenses	\$6,450
Customer Services, Operating Expenses	\$14,625
Computer Services, Operating Expenses	\$8,028,116
Technology Management Unit, Operating Expenses	\$364,371
Estimated Computer Services, Indirect Cost Assessment	\$151,894
Rental, Lease, or Lease/Purchase of Central Processing Unit	\$336,034

Network Services, Personal Services	\$7,518,106
Order Billing, Personal Services	\$620,946
Network Services, Operating Expenses	\$16,224,120
Order Billing Operating Expenses	\$10,750
Estimated Network Services Indirect Cost Assessment	\$39,295
Toll-free Telephone Access for General Assembly	\$25,000
Communications Services, Personal Services	\$3,604,176
Communications Services, Operating Expenses	\$183,231
Estimated Communications Services Indirect Cost Assessment	\$67,827
Vehicle Lease payments	\$73,031
Estimated Capitol Complex Leased Space	\$194,823
Communications Services Training	\$22,000
Communications Services Utilities	\$183,768
Statewide IT Management	\$5,420,653
Estimated Management & Administration of OIT Indirect Cost Assessment	\$72,650
Estimated Leased Space	\$3,303,938
Management & Administration of OIT, Personal Services	\$1,127,581
Management & Administration of OIT, Operating Expenses	\$558,817
Estimated Legal Services	\$44,538
Office of Information Security Program	\$1,075,700
Estimated Workers Compensation	\$209,170
Estimated Payments to Risk Management & Property Funds	\$148,007
Estimated HLD, STD, AED, SAED	\$13,184,011
Communication Services - Public Safety Trust Fund (fully expended)	\$0
Communications Services - Medical Services Account	(\$66,151)
Communications Services - Local Systems Development	(\$121,000)
Estimated Depreciation	\$957,220
Estimated Change in Compensated Absences Balance	\$165,078
True Up - Communication Services 2012	\$260,442
True Up - GGCC 2012	(\$1,859,108)
True Up - Network 2012	\$1,033,229
True Up - OIT Admin 2012	\$749,099
True Up - Communication Services 2013	\$311,849
True Up - GGCC 2013	\$244,519
True Up - Network 2013	\$832,925
True Up - OIT Admin 2013	(\$1,479,589)
Total Recoverable Costs	\$114,340,361
Less Direct Billing and non-appropriated entities	(\$13,828,164)
<b>Total Allocated Common Policies</b>	<b>\$100,512,197</b>

## **SUMMARY OF YEAR-OVER-YEAR CHANGES**

For FY 2014-15 the recoverable costs and statewide allocations are projected to decrease by approximately \$3.35 million from FY 2013-14 levels. Some major components of the FY 2014-15 request include the following:

- Health, Life, and Dental (HLD), Short-Term Disability (STD); Amortization Equalization Disbursement (AED); Supplemental Amortization Equalization Disbursement (SAED); Shift Differential; Salary Survey and Senior Executive Service; and Merit Pay increased by \$4.01 million;
- The addition of the new Office of Information Security Program increased common policy by \$1.01 million;
- Computer Services, Operating increased by \$1.77 million as a result of additional usage of agency mainframe services, ADABAS, enterprise data center housing, email, email encryption, email archive, and server hosting;
- Estimated changes in Compensated Absences decreased by \$1.13 million;
- One-time expenses for legislation enacted during the 2013 session drove a significant decrease in recoverable costs , HB13-1271 and HB13-1031 total a reduction over \$500,000;
- True ups for FY 2011-12 and FY 2012-13 resulted in a net increase of \$93,366.

## **COST ALLOCATION METHODOLOGY**

Each OIT service has defined utilization criterion by which it is divided in order to create the rate and then allocate the recoverable costs to departments. The utilization has both a historical and forecasted element. The starting point for all utilization is the most recent actual fiscal period completed (example: for FY 2014-15, the historical basis for the utilization is FY 2012-13). To this historical base, known or anticipated changes in agency utilization are adjusted and notated.

In most cases, costs are “pushed” down to the lowest level of service pool possible. If the cost supports multiple services, then that cost is allocated across services based on the relative percentage each service comprises of the total services in the allocation pool (i.e., weighted average). For each operating expenditure, OIT financial staff code/allocate the expenditure into the respective service pool as they are completing payment transactions.

Two categories of charges are included in OIT’s recoverable cost estimation, but are not included in department cost allocations. The first are direct billing amounts not reflected in common policy allocations. These are items that departments pay directly from general operating line items, such as long distance telephone service. Departments are billed on a monthly basis and these items are direct billed outside of the allocation process for common policies.

The second are allocations to entities that do not receive direct line item appropriations in the annual Long Bill (such as higher education institutions). These two charge categories create a situation in which the sum of common policy allocations in subsequent tables does not equal



OIT's total recoverable costs. The difference of \$13.8 million is due to direct billing and non-appropriated entities, resulting in approximately \$100.5 million in common policy costs allocated to departments.

## **COMMON POLICY GROUPS**

This section outlines each of the five common policy groups with an explanation of what the group includes, aggregate changes in the group, an overview of services included in the group, a brief discussion of changes within each service, a table outlining FY 2013-14 appropriations and FY 2014-15 allocations, and a mention of policy adjustments where applicable.

### ***Management and Administration of OIT***

This common policy provides the funding for these overhead functions through annual agency allocations. S.B. 08-155 required the development of billing methodologies to allocate costs for central OIT administrative services, including a "back-office" business services staff to provide statewide financial and human resource services to the consolidated office. Beginning with FY 2008-09, allocations were made to Executive Branch agencies for this function, which included not only the statewide IT management function referenced above, but also the management/administration function historically provided by OIT.

Additionally, as a result of S.B. 08-155, all IT related functions for the State were consolidated under the Governor's Office of Information Technology. As part of the consolidation process, all agencies' information technology staff, managers and support staff associated with information technology procurement, accounting, and budgetary disciplines were transferred to the Governor's Office. These staff resources are dedicated to one or more specific departments, and costs for these staff are allocated directly to the departments they support through the Management and Administration Common Policy.

Finally, as applicable, costs associated with enterprise level management and back-office business functions are allocated to Executive Branch departments as part of the overhead rate for individual OIT services and departments are allocated their share of costs for these functions based on their proportionate level of consumption of OIT services. For FY 2014-15, total recoverable costs decreased in the common policy line by \$1.33 million (37.72 percent).

Included in this item are the following services:

#### **Agency Back-Office Support:**

Allocations include a rate decrease based on an increase in the baseline calculation of billable hours. Additional trends included a year-over-year increase of approximately \$80,131 in total service cost driven primarily by an increase in personal services allocated to back-office support.

#### **Enterprise Portfolio Project Management Office (EPPMO):**

This service includes allocations for dedicated information technology project managers transferred from departments to OIT. Some EPPMO costs are allocated to either OIT statewide

infrastructure projects or will be billed directly to department operating line items in FY 2014-15 based on project needs as defined by the department via interagency agreements.

Direct Billings:

Direct billings occur in cases where OIT performs, or otherwise provides, a service to a specific customer only, at cost plus overhead. This occurs in limited situations and costs are allocated directly to the user department. An example may be project management services related to implementation of enacted legislation.

<b>SUMMARY FOR MANAGEMENT AND ADMINISTRATION OF OIT</b>								
<b>Department</b>	<b>FY 2013-14 Appropriation</b>	<b>FY 2014-15 Request</b>	<b>FY 2014-15 Total Base Adj</b>	<b>GF</b>	<b>CF</b>	<b>HUTF</b>	<b>RF</b>	<b>FF</b>
<b>Agriculture</b>	\$0	(\$106,306)	(\$106,306)	(\$81,856)	(\$24,450)	\$0	\$0	\$0
<b>Corrections</b>	\$288,515	(\$33,600)	(\$322,115)	(\$322,115)	\$0	\$0	\$0	\$0
<b>Education</b>	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Governor's Office</b>	\$0	(\$59,239)	(\$59,239)	(\$59,239)	\$0	\$0	\$0	\$0
<b>HCPF</b>	\$72,129	(\$90,672)	(\$162,801)	(\$81,401)	\$0	\$0	\$0	(\$81,400)
<b>Higher Education</b>	\$0	(\$76,164)	(\$76,164)	\$0	(\$76,164)	\$0	\$0	\$0
<b>Human Services</b>	\$613,096	\$302,354	(\$310,742)	(\$236,396)	(\$4,947)	\$0	(\$25,168)	(\$44,230)
<b>Judicial *</b>	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Labor and Employment</b>	\$288,515	\$251,323	(\$37,192)	\$0	(\$18,968)	\$0	\$0	(\$18,224)
<b>Law *</b>	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Legislature *</b>	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Local Affairs</b>	\$43,277	(\$40,816)	(\$84,093)	(\$59,001)	\$0	\$0	(\$25,092)	\$0
<b>Military Affairs</b>	\$0	(\$69,378)	(\$69,378)	(\$69,378)	\$0	\$0	\$0	\$0
<b>Natural Resources</b>	\$273,645	\$72,734	(\$200,911)	(\$24,655)	(\$169,037)	\$0	(\$4,594)	(\$2,625)
<b>Personnel and Administration</b>	\$0	\$43,646	\$43,646	\$11,350	\$4,549	\$0	\$27,747	\$0
<b>Public Health</b>	\$352,987	\$344,561	(\$8,426)	\$0	\$0	\$0	(\$8,426)	\$0
<b>Public Safety</b>	\$432,773	\$582,406	\$149,633	\$582,406	\$0	\$0	(\$432,773)	\$0
<b>Regulatory Agencies</b>	\$144,258	(\$7,226)	(\$151,484)	(\$5,930)	(\$145,554)	\$0	\$0	\$0
<b>Revenue</b>	\$605,439	\$615,610	\$10,171	\$187,259	(\$177,088)	\$0	\$0	\$0
<b>State *</b>	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Transportation</b>	\$409,944	\$462,788	\$52,844	\$0	\$52,844	\$0	\$0	\$0
<b>Treasury *</b>	\$0	\$3,147	\$3,147	\$3,147	\$0	\$0	\$0	\$0
<b>TOTAL</b>	<b>\$3,524,578</b>	<b>\$2,195,168</b>	<b>(\$1,329,410)</b>	<b>(\$155,809)</b>	<b>(\$558,816)</b>	<b>\$0</b>	<b>(\$468,306)</b>	<b>(\$146,479)</b>

\* Non-Executive branches that do not submit budget proposals to the Governor's Office. Fund Splits have been estimated based on the FY 2013-14 Long Bill.

***FY 2014-15 Policy Adjustments***

For FY 2014-15 two requests would cause changes to this line. OIT's R-8 IT Technical Development requests ongoing funds to provide for technical certifications of OIT staff and would be assessed to this line. The second item is R-1 Long Bill restructure, which would merge

this line and the other Common Policy lines into a single new “Payments to OIT” Common Policy line.

For a further discussion of these items and cost allocation refer to the section titled “OIT – Policy Adjustments”.

***Communication Services Payments***

The OIT Communications Services Unit plans, coordinates, integrates and provides effective and efficient statewide Public Safety networks for the Departments of Public Safety, Transportation, Corrections, Natural Resources and many other State and local government agencies. The State microwave radio infrastructure and the Digital Trunked Radio System (DTRS) provides interoperability between public safety agencies and emergency first responders to over 200 sites on 95 percent of the State’s roadways, and serves more than 1,000 state, local, federal and tribal agencies. The unit also provides engineering and design services to state and local governments using land-based, mobile and microwave technologies. Communications Services staff work in consultation with local, tribal, state, and federal government departments, institutions, and agencies governed by the Federal Communications Commission to assist in formulating current and long-range telecommunications plans involving radio, microwave, wireless data, and public-safety radio communications systems.

Communications Services Payments allocations and appropriations to departments support the maintenance and support of the statewide public safety communications network and infrastructure. Allocations are based on each customer’s share of program recoverable costs, which is calculated based on proportionate inventory of subscriber radios.

Included in this item is the following service:

*Communications Services*

This service includes a total year-over-year increase of about \$611,000 (13.86 percent) driven primarily by an increase in the cost allocation rate for the program. Allocations include the impact of an increase in consumption, or increase in radios, for Department of Corrections, Department of Human Services, Department of Military and Veterans Affairs, a 40 percent increase to the Department of Public Health and Environment, and a 9 percent increase to the Department of Transportation.

<b>SUMMARY FOR COMMUNICATION SERVICES PAYMENTS</b>								
<b>Department</b>	<b>FY 2013-14 Appropriation</b>	<b>FY 2014-15 Request</b>	<b>FY 2014-15 Total Base Adj</b>	<b>GF</b>	<b>CF</b>	<b>HUTF</b>	<b>RF</b>	<b>FF</b>
<b>Agriculture</b>	<b>\$16,049</b>	\$16,916	\$867	\$0	\$867	\$0	\$0	\$0
<b>Corrections</b>	<b>\$2,016,459</b>	\$2,287,308	\$270,849	\$270,849	\$0	\$0	\$0	\$0
<b>Education</b>	<b>\$0</b>	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Governor's Office</b>	<b>\$0</b>	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>HCPF</b>	<b>\$0</b>	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Higher Education</b>	<b>\$0</b>	\$0	\$0	\$0	\$0	\$0	\$0	\$0

<b>Human Services</b>	<b>\$188,421</b>	\$195,884	\$7,463	\$6,398	\$0	\$0	\$1,065	\$0
<b>Judicial *</b>	<b>\$18,297</b>	\$24,369	\$6,072	\$6,072	\$0	\$0	\$0	\$0
<b>Labor and Employment</b>	<b>\$0</b>	(\$2,041)	(\$2,041)	\$0	(\$1,041)	\$0	\$0	(\$1,000)
<b>Law *</b>	<b>\$8,988</b>	\$9,579	\$591	\$237	\$133	\$0	\$80	\$141
<b>Legislature *</b>	<b>\$0</b>	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Local Affairs</b>	<b>\$0</b>	(\$13,374)	(\$13,374)	(\$3,345)	\$0	\$0	\$0	(\$10,029)
<b>Military Affairs</b>	<b>\$19,902</b>	\$29,532	\$9,630	\$9,630	\$0	\$0	\$0	\$0
<b>Natural Resources</b>	<b>\$1,157,811</b>	\$1,296,238	\$138,427	\$0	\$138,427	\$0	\$0	\$0
<b>Personnel and Administration</b>	<b>\$1,284</b>	\$1,674	\$390	\$197	\$0	\$0	\$193	\$0
<b>Public Health</b>	<b>\$16,691</b>	\$39,778	\$23,087	\$0	\$0	\$0	\$23,087	\$0
<b>Public Safety</b>	<b>\$887,267</b>	\$1,065,145	\$177,878	\$56,148	(\$5,205)	\$156,813	(\$37,771)	\$7,893
<b>Regulatory Agencies</b>	<b>\$0</b>	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Revenue</b>	<b>\$82,173</b>	\$74,169	(\$8,004)	(\$7,567)	(\$437)	\$0	\$0	\$0
<b>State *</b>	<b>\$0</b>	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Transportation</b>	<b>\$0</b>	\$1,169,265	\$1,169,265	\$0	\$1,169,265	\$0	\$0	\$0
<b>Treasury *</b>	<b>\$0</b>	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>TOTAL</b>	<b>\$4,413,342</b>	<b>\$6,194,442</b>	<b>\$1,781,100</b>	<b>\$338,619</b>	<b>\$1,302,009</b>	<b>\$156,813</b>	<b>(\$13,346)</b>	<b>(\$2,995)</b>

\* Non-Executive branches that do not submit budget proposals to the Governor's Office. Fund Splits have been estimated based on the FY 2013-14 Long Bill.

### ***FY 2014-15 Policy Adjustments***

For FY 2014-15 two requests would cause changes to this line. OIT's R-7 Digital Trunked Radio System (DTRS) Operating Increase requests an ongoing appropriation of \$1.1 million for annual maintenance and servicing of DTRS sites. The second item is R-1 Long Bill restructure, which would merge this line and the other Common Policy lines into a single new "Payments to OIT" Common Policy line.

For a further discussion of these items and cost allocation refer to the section titled "OIT – Policy Adjustments".

### ***Colorado State Network (CSN) Payments***

The Colorado State Network (CSN) Payments IT Common Policy has historically been the Multiuse Network (MNT). Beginning with FY 2013-14, the name changed to the Colorado State Network (CSN). In June 2011, OIT entered into a new partnership with Century Link to upgrade the State's ageing wide area network, previously referred to as the Multiuse Network. The Colorado State Network brings new technology and notable improvements, and provides cost-effective, quality, high-speed broadband data communications and Internet access to Colorado's public sector (e.g., State agencies, schools, colleges, libraries, hospitals and local governments). The CSN offers bundled services inclusive of network services (MPLS, MOE, wave, Ethernet, etc.) as well as the statewide area network (WAN), including network monitoring and management.

Department allocations for bandwidth services include circuit costs and core costs. One component allocates circuit costs directly to the benefitting agency/department; the second component of the

CSN allocations distributes the core infrastructure and staff costs for statewide enterprise level network administration to all users based on proportionate level of FTE.

Included in this item are the following services:

Colorado State Network (CSN) (previously known as MNT):

Previously, CSN costs included an allocation for circuit costs that included the core infrastructure charges, and a separate allocation for costs associated with agency specific network administration staff. Similar to other services, the staff costs are now included in the enterprise level service and are allocated to all users (not just Executive Branch departments). FY 2014-15 CSN allocations include one component allocating circuit costs directly to the benefitting agency/department; the second component of the CSN billing allocates the core infrastructure and staff costs for statewide enterprise level network administration to all users.

Network Security (Security Enterprise Infrastructure):

Previously network security costs included an allocation for infrastructure and a separate allocation for costs associated with agency specific network security staff. Similar to other services, the staff costs are now included in the enterprise level service and are allocated to all users (not just Executive Branch departments). Costs increased by 4 percent, approximately \$120,000, largely as a result of adjustments in overhead allocations.

Agency Voice Services:

This allocation reflects department-specific personal services costs and overhead for staff dedicated to support and administration of telecommunications services.

Colorado State Network (CSN) CORE:

As referenced above, this allocation represents each department's share of the Colorado State Network core infrastructure costs and personal services costs dedicated to enterprise level network administration. CSN core costs are allocated to departments based on actual FTE.

DSL:

OIT provides DSL service on behalf of customers at several speeds; the pricing is dependent on the type and speed of the connection. OIT can competitively acquire large amounts of bandwidth, driving down costs while boosting speed and capacity.

Point to Point Customer Circuits:

OIT manages many individualized data connections to meet customer needs. These include Frame Relay, 56K, 64K, ISDN and Ethernet connections.

Virtual Private Network (VPN):

OIT offers Virtual Private Network services (VPN) via its concentrator. A VPN or Virtual Private Network is a way to use a public telecommunication infrastructure, such as the Internet, to provide a State employee with remote secure access to their organization's network.

Long Distance (LD)/Calling Card:

This service includes all forms of long distance and calling card offerings. Included in this category are inbound 800 services, switched and dedicated long distance circuits, international

calls and directory assistance. Note that approximately 98 percent of this service is specific to long distance.

Private Branch Exchange (PBX)/ Voice over Internet Protocol (VOIP):

OIT, in coordination with third-party vendors, offers phone services to State agencies through customer-owned switching equipment known as Private Branch Exchange (PBX) offerings. Network Services operates and maintains the PBXs for downtown Denver, the Lakewood Kipling complex, various Greeley locations and Grand Junction. These services support both digital and analog (most often used for faxing) transmissions. Voice over Internet Protocol (VOIP) is offered at locations where the technology is supported.

Interactive Voice Response (IVR):

Interactive Voice Response (IVR) systems allow customers to use a telephone to get information from a computer database or other data source. IVR can automatically provide customers with answers to their most frequently asked questions. Customers can call a designated phone number, enter an authorization code, and then securely interact with a database to get the information they need. This automated process reduces staff time, reduces operator errors, and enhances customer service.

Audio Conferencing:

OIT delivers audio and web conferencing services to its customer base via a contract with a third party vendor. There is a full-suite of conferencing services available and conference attendees can simply dial the conference bridge number, enter the assigned user code, and be instantly connected to the conference.

Blackberry Mobile Messaging:

OIT has historically offered Blackberry hosting services with the capacity to support both Exchange and GroupWise e-mail platforms. OIT provides the enterprise server (BES - Blackberry Enterprise Server), and administers the service and technology so that individual agencies save the cost of investing in this type of infrastructure.

Statewide Voice Services:

Statewide voice services represent traditional voice telecommunications services, including basic local area exchange and directory assistance services. Service is provided to the State under contract with third party telecommunications providers.

Direct Billings:

Direct billings occur in cases where OIT performs or otherwise delivers a service to a specific customer only, at cost plus overhead. This occurs in limited situations and costs are allocated directly to the user department. An example would be an industry-specific directory assistance database used solely by one state department.

SUMMARY FOR COLORADO STATE NETWORK								
Department	FY 2013-14 Appropriation	FY 2014-15 Request	FY 2014-15 Total Base Adj	GF	CF	HUTF	RF	FF
Agriculture	\$157,528	\$24,843	(\$132,685)	(\$51,880)	(\$80,805)	\$0	\$0	\$0

<b>Corrections</b>	\$4,015,587	\$4,167,427	\$151,840	\$147,257	\$4,583	\$0	\$0	\$0
<b>Education</b>	\$266,324	\$342,419	\$76,095	\$76,095	\$0	\$0	\$0	\$0
<b>Governor's Office</b>	\$400,791	\$545,840	\$145,049	(\$18,548)	\$0	\$0	\$163,597	\$0
<b>HCPF</b>	\$139,002	\$136,183	(\$2,819)	(\$1,409)	\$0	\$0	\$0	(\$1,410)
<b>Higher Education</b>	\$0	\$57,945	\$57,945	\$0	\$57,945	\$0	\$0	\$0
<b>Human Services</b>	\$3,924,795	\$3,724,719	(\$200,076)	(\$131,592)	(\$1,730)	\$0	(\$17,505)	(\$49,248)
<b>Judicial *</b>	\$1,666,209	\$1,544,985	(\$121,224)	(\$121,224)	\$0	\$0	\$0	\$0
<b>Labor and Employment</b>	\$445,390	\$533,124	\$87,734	\$0	\$44,744	\$0	\$0	\$42,990
<b>Law *</b>	\$166,319	\$206,552	\$40,233	\$0	\$0	\$0	\$40,233	\$0
<b>Legislature *</b>	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Local Affairs</b>	\$142,539	\$61,205	(\$81,334)	(\$32,042)	(\$4,350)	\$0	(\$23,622)	(\$21,320)
<b>Military Affairs</b>	\$86,378	\$38,873	(\$47,505)	(\$47,505)	\$0	\$0	\$0	\$0
<b>Natural Resources</b>	\$2,206,025	\$979,069	(\$1,226,956)	(\$176,082)	(\$967,950)	\$0	(\$73,363)	(\$9,561)
<b>Personnel and Administration</b>	\$268,501	\$106,386	(\$162,115)	(\$43,455)	(\$13,390)	\$0	(\$105,270)	\$0
<b>Public Health</b>	\$641,970	\$246,436	(\$395,534)	\$0	\$0	\$0	(\$395,534)	\$0
<b>Public Safety</b>	\$1,279,088	\$935,726	(\$343,362)	(\$99,051)	\$0	(\$81,868)	(\$162,443)	\$0
<b>Regulatory Agencies</b>	\$203,964	\$465,906	\$261,942	\$11,629	\$250,313	\$0	\$0	\$0
<b>Revenue</b>	\$3,791,850	\$3,812,692	\$20,842	\$1,366,870	(\$1,346,028)	\$0	\$0	\$0
<b>State *</b>	\$105,595	(\$343,569)	(\$449,164)	\$0	(\$449,164)	\$0	\$0	\$0
<b>Transportation</b>	\$1,274,225	\$2,868,769	\$1,594,544	\$0	\$1,594,544	\$0	\$0	\$0
<b>Treasury *</b>	\$11,275	\$13,063	\$1,788	\$1,788	\$0	\$0	\$0	\$0
<b>TOTAL</b>	<b>\$21,193,355</b>	<b>\$20,468,593</b>	<b>(\$724,762)</b>	<b>\$880,852</b>	<b>(\$911,289)</b>	<b>(\$81,868)</b>	<b>(\$573,907)</b>	<b>(\$38,549)</b>

\* Non-Executive branches that do not submit budget proposals to the Governor's Office. Fund Splits have been estimated based on the FY 2013-14 Long Bill.

### ***FY 2014-15 Policy Adjustments***

For FY 2014-15 two requests would cause changes to this line. OIT's R-5 Capitol Complex Network Resiliency requests ongoing funding for the regular maintenance and support of the network's hardware infrastructure. The second item is R-1 Long Bill restructure, which would merge this line and the other Common Policy lines into a single new "Payments to OIT" Common Policy line.

For a further discussion of these items and cost allocation refer to the section titled "OIT – Policy Adjustments".

### ***Purchase of Services from the Computer Center (GGCC)***

OIT is responsible for the management and operation of the State's Data Center facilities. In this capacity, OIT plans, manages, operates and delivers the computing infrastructure to all State agencies and certain institutions of higher education.

Allocations to users are based on historical utilization and forecasted changes, including the distribution of recoverable costs between multiple services. The amounts are adjusted annually

based on actual expenditures in the subsequent budget year. The annual costs for this program are projected to decrease by about \$956,971 (1.30 percent) over the prior year.

Included in this item are the following services:

Enterprise Data Center Housing:

The annual costs for this service are projected to increase by about \$155,920 over the prior year. The increase is driven primarily by the final transfer of the lease obligation for e-Fort from the Department of State to OIT pursuant to S.B. 10-148. The increase is included in the Governor's Office special purpose budget as part of the leased space line item (Reappropriated Funds).

Mainframe Computing:

Allocations for departments that use this service can fluctuate fairly significantly as service cost pool increases or decreases over the years due in large part to capacity increases driven by State programs (for example, tax processing applications from the Department of Revenue, unemployment processing for the Department of Labor & Employment, and processing for several Department of Human Services benefits programs). This is exacerbated by the fact that there are only three significant users who have historically collectively made up approximately 95 percent of total mainframe utilization.

Because of the high level of fixed costs associated with this service a reduction in utilization by one department typically results in a corresponding increase to the allocations of other departments based upon the increase to their proportionate mainframe utilization. The current fiscal year allocations to departments include the impact of an overall reduction in utilization due to a 65 percent reduction in the Department of Human Services' utilization; this means that other departments do not receive the full benefit of the reduction in the service cost pool and may instead see increases as the CDHS utilization reduction increases other departments' relative utilization of the mainframe accordingly.

Finally, total costs decreased by more than \$383,934 largely as a result of a decrease in consumption and a rate decrease for the program.

Agency Mainframe Support:

The annual cost for this service is projected to increase by about 2 percent for FY 2014-15. The reduction is driven primarily by the staff allocated to this cost pool, and represents approximately five staff.

ADABAS:

Consistent with mainframe processing, the Departments of Labor & Employment, Human Services and Revenue are the primary users who receive the benefit of reductions in the service cost pool for ADABAS or bear the burden associated with increases in contractual obligations for ADABAS, which makes up the majority of the service costs. The total service cost increases year over year by about \$109,350 and similar to mainframe computing above, the decrease in fund overhead is the primary driver.

Enterprise Service Desk:



When staff were initially consolidated into OIT, service desk staff were split between enterprise and agency-specific service categories. As identified during the consolidation, staff costs for all FTE that perform this function have been collectively included in one category for Enterprise Service Desk, and are allocated to departments accordingly. Total service costs increased year over year based on actual staff hours dedicated to this service.

Enterprise Deskside Support:

Consistent with Enterprise Service Desk above, enterprise and agency specific staff costs have been combined in one service category. Service cost remained materially constant from year to year.

Colorado Personnel & Payroll System (CPPS)/ Human Resources Data Warehouse (HRDW):

Costs for maintenance and support of these two statewide human resources systems decreased by \$374,314 (17 percent).

Colorado Financial Reporting System (COFRS)/Financial Data Warehouse (FDW):

The annual costs for maintenance and support of these statewide accounting and financial reporting systems decreased by about \$636,685 from the prior year.

Electronic Document Warehouse (EDW):

The total service cost decreased by approximately \$130,544 from the prior year.

Contract Management System (CMS):

The service cost decreased year over year by about \$46,918. The overall decrease includes an increase of consumption and a rate reduction consistent with consolidating data center services and a decrease in personal services costs allocated to CMS as time required for administration has reduced over historical levels.

Agency Line of Business Applications:

Total costs increased by about 13 percent, or \$1.29 million year over year. The increase was driven primarily by increases to all overhead categories for application programming and support, salary survey, and merit pay consistent with other similar services as previously referenced.

Server Hosting:

Allocations for server hosting now include service costs for physical servers, virtual servers, v-Block hosting and agency server hosting which are now combined in one enterprise service. In addition, server support staff are now allocated to all users rather than department specific allocation that is only distributed to Executive Branch departments. Finally, utilization includes updates based upon migration to v-Block architecture and consistent with updated assumptions for data center consolidation.

Server Storage:

This service represents the combination of SAN storage and v-Block storage, which are no longer discrete entities and are combined in the same service category.

Mainframe Virtual Tape Storage (VTS):

The mainframe VTS provides a high-performance virtual tape storage platform to store and retrieve data. It is a scalable solution that reduces mainframe tape risks and costs.

Mainframe Disk Storage:

The disk storage solution for the mainframe addresses the challenges of the enterprise data center and delivers optimal performance and availability for mainframe tape operations. It includes protected disk storage and is scalable to leverage storage and replication costs.

Enterprise E-Mail:

OIT has traditionally provided full email services, support and network infrastructure for OIT participating agency customers, which was a limited customer base. Beginning with the current year OIT is in process of implementing a consolidated enterprise E-mail solution for the Executive Branch.

Enterprise KRONOS:

Kronos provides enterprise level monitoring for employee time and attendance along with detailed labor activity tracking modules. It is used by customers primarily as a timekeeping application and to allocate personnel costs among programs.

Direct Billings:

Direct billings occur in cases where OIT performs or otherwise delivers a service to a specific customer only, at cost plus overhead. This occurs in limited situations and costs are allocated directly to the user department. An example could include a software application specific to a given department who is the sole user.

<b>SUMMARY FOR PURCHASE OF SERVICES FROM COMPUTER CENTER</b>								
<b>Department</b>	<b>FY 2013-14 Appropriation</b>	<b>FY 2014-15 Request</b>	<b>FY 2014-15 Total Base Adj</b>	<b>GF</b>	<b>CF</b>	<b>HUTF</b>	<b>RF</b>	<b>FF</b>
<b>Agriculture</b>	\$921,093	\$1,091,715	\$170,622	\$120,683	\$49,939	\$0	\$0	\$0
<b>Corrections</b>	\$8,568,854	\$9,899,400	\$1,330,546	\$1,330,546	\$0	\$0	\$0	\$0
<b>Education</b>	\$225,252	\$165,104	(\$60,148)	(\$60,148)	\$0	\$0	\$0	\$0
<b>Governor's Office</b>	\$972,982	\$2,210,420	\$1,237,438	\$984,672	\$0	\$0	\$252,766	\$0
<b>HCPF</b>	\$882,219	\$1,261,209	\$378,990	\$186,203	\$0	\$0	\$1,822	\$190,965
<b>Higher Education</b>	\$156,837	\$327,830	\$170,993	\$0	\$167,362	\$0	\$3,631	\$0
<b>Human Services</b>	\$15,892,706	\$15,805,350	(\$87,356)	(\$43,860)	(\$1,100)	\$0	(\$1,564)	(\$40,831)
<b>Judicial *</b>	\$699,378	\$731,777	\$32,399	\$32,399	\$0	\$0	\$0	\$0
<b>Labor and Employment</b>	\$8,162,926	\$7,717,466	(\$445,460)	\$0	(\$227,185)	\$0	\$0	(\$218,275)
<b>Law *</b>	\$55,762	\$25,348	(\$30,414)	\$0	\$0	\$0	(\$30,414)	\$0
<b>Legislature *</b>	\$77,824	\$56,533	(\$21,291)	(\$21,291)	\$0	\$0	\$0	\$0
<b>Local Affairs</b>	\$947,259	\$923,980	(\$23,279)	(\$1,755)	\$2,310	\$0	(\$12,373)	(\$11,461)
<b>Military Affairs</b>	\$441,055	\$455,956	\$14,901	\$14,901	\$0	\$0	\$0	\$0
<b>Natural Resources</b>	\$6,051,995	\$4,689,892	(\$1,362,103)	\$10,506	(\$800,823)	\$0	(\$498,587)	(\$73,199)
<b>Personnel and</b>	\$1,689,638	\$1,266,376	(\$423,262)	(\$227,732)	(\$45,086)	\$0	(\$150,444)	\$0

<b>Administration</b>								
<b>Public Health</b>	\$5,268,032	\$5,597,694	\$329,662	(\$234,946)	(\$872,692)	\$0	\$3,216,168	(\$1,778,868)
<b>Public Safety</b>	\$4,100,782	\$3,838,975	(\$261,807)	\$2,514,462	\$149,028	(\$1,655,872)	(\$1,269,425)	\$0
<b>Regulatory Agencies</b>	\$1,642,373	\$2,267,810	\$625,437	\$31,977	\$593,460	\$0	\$0	\$0
<b>Revenue</b>	\$13,372,039	\$10,249,278	(\$3,122,761)	(\$3,160,788)	\$38,027	\$0	\$0	\$0
<b>State *</b>	\$165,228	\$95,106	(\$70,122)	\$0	(\$70,122)	\$0	\$0	\$0
<b>Transportation</b>	\$3,406,587	\$7,646,459	\$4,239,872	\$0	\$4,239,872	\$0	\$0	\$0
<b>Treasury *</b>	\$53,902	\$50,584	(\$3,318)	(\$3,318)	\$0	\$0	\$0	\$0
<b>TOTAL</b>	<b>\$73,754,723</b>	<b>\$76,374,262</b>	<b>\$2,619,539</b>	<b>\$1,472,510</b>	<b>\$3,222,990</b>	<b>(\$1,655,872)</b>	<b>\$1,511,580</b>	<b>(\$1,931,670)</b>

\* Non-Executive branches that do not submit budget proposals to the Governor's Office. Fund Splits have been estimated based on the FY 2013-14 Long Bill.

### ***FY 2014-15 Policy Adjustments***

For FY 2014-15 three requests would cause changes to this line. OIT's R-3 Eliminate Redundant Applications requests funding for three years for the purpose of reducing the number of applications licensed within state government to try to achieve economies of scale and the ability to better support a more limited application pool. OIT's R-6 IT Service Management Ecosystem requests ongoing funds for the establishment of a central financial and service tracking and allocation tool that would enable the integration of several disparate existing systems. The third item is R-1 Long Bill restructure, which would merge this line and the other Common Policy lines into a single new "Payments to OIT" Common Policy line.

For a further discussion of these items and cost allocation refer to the section titled "OIT – Policy Adjustments".

### ***Office of Information Security Program***

This is a newly funded program beginning FY 2013-14 to provide Phase I of the Secure Colorado Plan under the direction of the State Chief Information Security Officer. This program will work to secure the perimeter of the State's IT network in FY 2013-14 while developing protocols, policies, and plans of action for securing the State's applications and data in the coming years.

<b>SUMMARY FOR INFORMATION TECHNOLOGY SECURITY</b>								
<b>Department</b>	<b>FY 2013-14 Appropriation</b>	<b>FY 2014-15 Request</b>	<b>FY 2014-15 Total Base Adj</b>	<b>GF</b>	<b>CF</b>	<b>HUTF</b>	<b>RF</b>	<b>FF</b>
<b>Agriculture</b>	\$10,721	\$10,669	(\$52)	(\$52)	\$0	\$0	\$0	\$0
<b>Corrections</b>	\$148,946	\$226,534	\$77,588	\$76,964	\$624	\$0	\$0	\$0
<b>Education</b>	\$4,658	\$20,961	\$16,303	\$16,303	\$0	\$0	\$0	\$0
<b>Governor's Office</b>	\$14,036	\$39,391	\$25,355	(\$7,696)	\$0	\$0	\$33,051	\$0
<b>HCPF</b>	\$11,374	\$12,851	\$1,477	\$728	\$0	\$0	\$6	\$743
<b>Higher Education</b>	\$1,559	\$4,800	\$3,241	\$0	\$3,124	\$0	\$117	\$0
<b>Human Services</b>	\$214,273	\$180,379	(\$33,894)	(\$18,589)	(\$401)	\$0	(\$1,137)	(\$13,766)

<b>Judicial *</b>	\$24,047	\$156,680	\$132,633	\$132,633	\$0	\$0	\$0	\$0
<b>Labor and Employment</b>	\$93,344	\$41,311	(\$52,033)	\$0	(\$26,537)	\$0	\$0	(\$25,496)
<b>Law *</b>	\$2,328	\$15,536	\$13,208	\$0	\$0	\$0	\$13,208	\$0
<b>Legislature *</b>	\$821	\$0	(\$821)	(\$821)	\$0	\$0	\$0	\$0
<b>Local Affairs</b>	\$11,825	\$5,326	(\$6,499)	(\$814)	(\$39)	\$0	(\$3,172)	(\$2,474)
<b>Military Affairs</b>	\$5,692	\$5,323	(\$369)	(\$369)	\$0	\$0	\$0	\$0
<b>Natural Resources</b>	\$99,835	\$53,220	(\$46,615)	\$543	(\$29,046)	\$0	(\$17,281)	(\$831)
<b>Personnel and Administration</b>	\$20,602	\$13,488	(\$7,114)	(\$1,861)	\$569	\$0	(\$5,822)	\$0
<b>Public Health</b>	\$65,049	\$47,534	(\$17,515)	(\$2,478)	\$0	\$0	(\$15,037)	\$0
<b>Public Safety</b>	\$67,863	\$57,876	(\$9,987)	\$34,700	\$0	(\$34,687)	(\$10,000)	\$0
<b>Regulatory Agencies</b>	\$20,702	\$20,629	(\$73)	\$60	(\$133)	\$0	\$0	\$0
<b>Revenue</b>	\$151,186	\$44,710	(\$106,476)	(\$48,726)	(\$57,750)	\$0	\$0	\$0
<b>State *</b>	\$2,787	\$4,221	\$1,434	\$0	\$1,434	\$0	\$0	\$0
<b>Transportation</b>	\$0	\$113,192	\$113,192	\$0	\$113,192	\$0	\$0	\$0
<b>Treasury *</b>	\$680	\$1,068	\$388	\$388	\$0	\$0	\$0	\$0
<b>TOTAL</b>	<b>\$972,328</b>	<b>\$1,075,700</b>	<b>\$103,371</b>	<b>\$180,913</b>	<b>\$5,036</b>	<b>(\$34,687)</b>	<b>(\$6,067)</b>	<b>(\$41,824)</b>

\* Non-Executive branches that do not submit budget proposals to the Governor's Office. Fund Splits have been estimated based on the FY 2013-14 Long Bill.

### ***FY 2014-15 Policy Adjustments***

For FY 2014-15 two requests would cause changes to this line. OIT's R-2 Secure Colorado – Phase II requests ongoing funds for the expansion of the state's cyber security initiatives in protecting state applications. The second item is R-1 Long Bill restructure, which would merge this line and the other Common Policy lines into a single new "Payments to OIT" Common Policy line.

For a further discussion of these items and cost allocation refer to the section titled "OIT – Policy Adjustments".

### ***The True-Up Process***

The federal Division of Cost Allocation (DCA) is the agency that reviews cost proposals associated with indirect cost plans, or the allocation of administrative costs (i.e. cost allocation models) to determine whether they meet with federal cost principles. This review is the basis that allows the State and its associated programs to claim, and the federal government to reimburse, approved costs. The primary concern expressed by the DCA in the past has been to ensure that when they review each service individually and by agency there is no cross-subsidization and that no federal programs were inappropriately being over-charged or subsidizing non-federal programs. The DCA expressed concerns that OIT needed to translate data in a manner that would identify whether individual agencies were over- or under-charged for each specific service that they utilize. For each agency, the over/under adjustment for each of the individual services is aggregated, resulting in a total positive or negative adjustment for that agency for the fiscal year in question. This "retroactive" adjustment results in additional allocations for agencies if an

under-collection occurred, and reduced allocations for agencies when an over-collection occurred. The Common Policy true-ups for FY 2011-12 and FY 2012-13 are included as part of the common policy figures provided.

### ***FY 2014-15 Policy Adjustments***

For FY 2014-15 the Office of Information Technology is sponsoring eight change requests for consideration. Of these eight, seven will have impacts to Common Policy and six will require funding. These eight include:

- R-1 Long Bill Restructure
- R-2 Secure Colorado - Phase II
- R-3 Eliminate Redundant Applications
- R-4 Capitol Complex Network Resiliency
- R-5 Broadband Mapping Strategy
- R-6 IT Service Management Ecosystem
- R-7 Digital Trunked Radio System (DTRS) Operations Increase
- R-8 IT Technical Development

OIT's top request, R-1 Long Bill Restructure, does not involve a funding request but would fundamentally alter the way in which IT Common Policies are allocated to, and collected from, departments. A key component of this request is the transition from five Common Policy lines down to a single Common Policy line entitled "Payments to OIT". The sum of the five existing Common Policy lines would total the funds requested new single.

For a further discussion of these items and cost allocation refer to the section titled "OIT – Policy Adjustments".

### ***Supporting Documentation and Appendices***

For FY 2014-15 the Office of Information Technology is providing additional narrative and detail on the services and allocations provided to the State.; to further that end, OIT is attaching three appendices to this submission:

- Appendix A - Recoverable Costs and Rates Details
- Appendix B - Department Allocations Details by Common
- Appendix C - Service Narratives

For a further discussion of these items refer to the section titled "Appendix"



## **APPENDIX A**

### **RECOVERABLE COSTS AND RATES DETAILS**

The pages within this appendix outline the methodology for determining Recoverable Costs and Rates for each service.

From left to right the document outlines the:

- Fiscal Year
- Service Category – A fairly concise method for grouping related services in both number and name.
- Code – The numerical identifier for each service.
- Service – The name of each service.
- Oper – The estimated FY 2014-15 operating costs for the service.
- Depr – The estimated FY 2014-15 depreciation costs for the services physical assets that have been capitalized.
- PS – The estimated FY 2014-15 personal service costs directly related to the service.
- Sub-Total of Direct Costs – The estimated FY 2014-15 sum of the first three columns.
- Cat Alloc Amt – The estimated FY 2014-15 costs relating to staff that work in support of multiple services within a single service category (e.g. staff working in support of multiple mainframe services).
- C/P Alloc Amt – The estimated FY 2014-15 costs relating to staff that work in support of multiple services, and service categories within a single Common Policy group (e.g. staff working in support of Purchases of Services from the Computer Center).
- MA OH Amt – The estimated FY 2014-15 costs relating to staff working in the OIT headquarters or back office that work in support of all services or the entire organization.
- Use of OIT Services – The estimate FY 2014-15 value of OIT services that OIT will consume. As an Internal Service Provider, OIT has no source of revenue other than charging customers for services, however OIT uses the very services it provides (e.g. e-mail). OIT's portion of the cost is built into the recoverable costs.
- Recoverable Cost – The estimated FY 2014-15 sum of the prior five columns.
- Utilization – The estimated FY 2014-15 total number of units of each service that are projected to be consumed by customers.
- Rate – The estimated FY 2014-15 rate is determined by taking the Recoverable Cost and dividing it by the Utilization.

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# Governor's Office of Information Technology

## Forecasted Recoverable Costs and Rates

FY End	SERV CAT	CODE	SERVICE	Oper	Depr	PS	Sub-Total of Direct Costs	Cat Alloc Amt	C/P Alloc Amt	MA OH Amt	Use of OIT Services	Recoverable Cost	Utilization	Rate
<b>2015</b>														
<b>2000 Enterprise Data Center Housing</b>														
		2251	Enterprise Data Center Housing	\$2,459,320	\$42,302	\$651,508	\$3,153,130	\$31,741	\$0	\$338,058		\$3,522,930	2,985	\$1,180.2109
				\$2,459,320	\$42,302	\$651,508	\$3,153,130	\$31,741	\$0	\$338,058		\$3,522,930		
<b>2100 Mainframe</b>														
		2101	Mainframe Computing	\$2,575,681	\$1,500	\$1,849,122	\$4,426,303	\$370,746	\$474,448	\$474,560	\$42,488	\$5,788,545	73,624,850	\$0.0786
		2103	Agency Mainframe Support			\$1,552,747	\$1,552,747	\$130,058	\$30,318	\$166,476		\$1,879,597	26,316	\$71.4241
		2151	ADABAS	\$1,519,098		\$282,179	\$1,801,277	\$150,874	\$264,038	\$193,121		\$2,409,311	61,099,836	\$0.0394
		2152	Middleware	\$74,600			\$74,600	\$6,248	\$12,696	\$7,998		\$101,542	15,537,480	\$0.0065
		2304	MF Disk Storage	\$5,100			\$5,100	\$427	\$868	\$547	\$28,325	\$35,267	492,907,590	\$0.0001
		2309	MF Virtual Tape Storage (VTS)	\$137,452			\$137,452	\$11,513	\$23,392	\$14,737	\$14,163	\$201,256	3,263,784	\$0.0617
				\$4,311,931	\$1,500	\$3,684,048	\$7,997,479	\$669,866	\$805,760	\$857,439	\$84,975	\$10,415,519		
<b>2250 Server Mgmt</b>														
		2258	Server Hosting	\$294,837	\$72,133	\$4,111,360	\$4,478,330	\$375,939	\$130,473	\$480,138	\$574,305	\$6,039,185	27,732	\$217.7696
		2310	Server Storage	\$356,806	\$3,158		\$359,964	\$30,218	\$60,724	\$38,593	\$14,163	\$503,661	23,880,000	\$0.0211
				\$651,643	\$75,291	\$4,111,360	\$4,838,294	\$406,156	\$191,197	\$518,731	\$588,468	\$6,542,846		
<b>2400 Email Services</b>														
		2410	Enterprise Email	\$1,269,000		\$265,484	\$1,534,484	\$19,421	\$221,149	\$164,518	\$14,163	\$1,953,734	321,216	\$6.0823
		2411	Enterprise Encryption	\$278,400			\$278,400	\$3,524	\$0	\$0		\$281,924	120,480	\$2.3400
		2412	Enterprise Archive	\$150,000			\$150,000	\$1,898	\$0	\$0		\$151,898	49,896	\$3.0443
				\$1,697,400		\$265,484	\$1,962,884	\$24,843	\$221,149	\$164,518	\$14,163	\$2,387,556		
<b>2450 Service Desk</b>														
		2451	Enterprise Service Desk	\$88,238		\$4,625,529	\$4,713,767	\$100,359	\$105,331	\$505,380		\$5,424,837	276,428	\$19.6248
		2452	Enterprise Deskside Support			\$8,844,152	\$8,844,152	\$188,298	\$172,684	\$948,213		\$10,153,346	276,428	\$36.7305
				\$88,238		\$13,469,680	\$13,557,918	\$288,657	\$278,015	\$1,453,593		\$15,578,183		

FY End	SERV CAT	CODE	SERVICE	Oper	Depr	PS	Sub-Total of Direct Costs	Cat Alloc Amt	C/P Alloc Amt	MA OH Amt	Use of OIT Services	Recoverable Cost	Utilization	Rate
<b>2700 Enterprise Applications</b>														
		2701	Enterprise KRONOS	\$116,071			\$116,071	\$12,312	\$19,754	\$12,444		\$160,581	72,385	\$2.2184
		2702	COFRS & FDW	\$89,897		\$443,613	\$533,509	\$56,592	\$23,961	\$57,199	\$717,413	\$1,388,674	14,905,271	\$0.0932
		2703	CPPS & HRDW	\$406,553		\$648,571	\$1,055,124	\$111,922	\$81,853	\$113,124	\$426,385	\$1,788,408	413,543	\$4.3246
		2706	Electronic Data Warehouse (EDW)	\$65,000		\$85,516	\$150,516	\$15,966	\$12,732	\$16,137	\$28,325	\$223,676	49,337	\$4.5337
		2709	Contract Mgmt System (CMS)	\$54,548	\$47,174		\$101,722	\$10,790	\$9,297	\$10,906		\$132,715	555,436	\$0.2389
		2712	Grants Mgmt System (GMS)	\$108,000		\$44,469	\$152,469	\$16,173	\$19,248	\$16,347		\$204,237	3	\$68,078.8365
				\$840,069	\$47,174	\$1,222,168	\$2,109,411	\$223,755	\$166,844	\$226,158	\$1,172,123	\$3,898,289		
<b>2900 Agency LOB Applications</b>														
		2901	Agency LOB Applications			\$30,959,679	\$30,959,679	\$1,131,374	\$604,494	\$3,319,299		\$36,014,845	485,378	\$74.1996
						\$30,959,679	\$30,959,679	\$1,131,374	\$604,494	\$3,319,299		\$36,014,845		
<b>2990 GGCC True Ups</b>														
		2998	2012 GGCC True Up	(\$1,859,108)			(\$1,859,108)	\$0	\$0	\$0		(\$1,859,108)	-1,859,108	\$1.0000
		2999	2013 GGCC True Up	\$244,519			\$244,519	\$0	\$0	\$0		\$244,519	244,519	\$1.0000
				(\$1,614,589)			(\$1,614,589)	\$0	\$0	\$0		(\$1,614,589)		
<b>3100 MNT</b>														
		3101	Colorado State Network (CSN)	\$6,016,138			\$6,016,138	\$0	\$0	\$0		\$6,016,138	6,016,138	\$1.0000
		3103	CSN CORE	\$2,330,227		\$3,585,044	\$5,915,272	\$0	\$2,841,391	\$634,198	\$210,078	\$9,600,938	338,555	\$28.3585
				\$8,346,365		\$3,585,044	\$11,931,409	\$0	\$2,841,391	\$634,198	\$210,078	\$15,617,076		
<b>3150 Network Security</b>														
		3151	Security Enterprise Infrastructure	\$61,476	\$242,019	\$2,106,157	\$2,409,652	\$166,862	\$376,179	\$258,347	\$68,452	\$3,279,493	338,555	\$9.6867
				\$61,476	\$242,019	\$2,106,157	\$2,409,652	\$166,862	\$376,179	\$258,347	\$68,452	\$3,279,493		
<b>3500 Data Services</b>														
		3501	DSL	\$96,000			\$96,000	\$22,076	\$0	\$0		\$118,076	1	\$118,075.5812
		3502	Point to Point Customer Circuits	\$123,000			\$123,000	\$28,284	\$0	\$0		\$151,284	1	\$151,284.3384
		3504	MIPC Core	\$1,320,000			\$1,320,000	\$303,539	\$0	\$0		\$1,623,539	1	\$1,623,539.2413
		3601	LD/Calling Card	\$1,500,000			\$1,500,000	\$344,931	\$0	\$0		\$1,844,931	1	\$1,844,930.9561
		3602	PBX/VOIP	\$364,729	\$50,049		\$414,778	\$95,380	\$0	\$0		\$510,157	1	\$510,157.4176

FY End	SERV CAT	CODE	SERVICE	Oper	Depr	PS	Sub-Total of Direct Costs	Cat Alloc Amt	C/P Alloc Amt	MA OH Amt	Use of OIT Services	Recoverable Cost	Utilization	Rate
		3606	IVR	\$780,000			\$780,000	\$179,364	\$0	\$0		\$959,364	1	\$959,364.0972
		3607	Audio Conferencing	\$140,000			\$140,000	\$32,194	\$0	\$0		\$172,194	1	\$172,193.5559
		3608	Blackberry Mobile Messaging	\$39,657			\$39,657	\$9,119	\$0	\$0		\$48,776	1	\$48,776.3584
		3610	Statewide Voice Services	\$1,828,710			\$1,828,710	\$420,519	\$0	\$0		\$2,249,229	1	\$2,249,229.1258
				\$6,192,096	\$50,049		\$6,242,145	\$1,435,406	\$0	\$0		\$7,677,551		
<b>3990 FY11 MNT True Up</b>														
		3998	2012 MNT True Up	\$1,033,229			\$1,033,229	\$0	\$0	\$0		\$1,033,229	1,033,229	\$1.0000
		3999	2013 MNT True Up	\$832,925			\$832,925	\$0	\$0	\$0		\$832,925	832,925	\$1.0000
				\$1,866,154			\$1,866,154	\$0	\$0	\$0		\$1,866,154		
<b>4100 O/H - IT Security</b>														
		4101	IT Security (FY14 DI)	\$1,075,700			\$1,075,700	\$0	\$0	\$0		\$1,075,700	338,555	\$3.1773
				\$1,075,700			\$1,075,700	\$0	\$0	\$0		\$1,075,700		
<b>5100 Comm Services</b>														
		5101	DTR/Public Safety Network	\$881,441	\$123,171	\$4,116,934	\$5,121,546	\$0	\$0	\$549,099		\$5,670,645	207,672	\$27.3058
				\$881,441	\$123,171	\$4,116,934	\$5,121,546	\$0	\$0	\$549,099		\$5,670,645		
<b>5990 FY11 Comm Svcs True Up</b>														
		5998	2012 Comm Svcs True Up	\$260,442			\$260,442	\$0	\$0	\$0		\$260,442	260,442	\$1.0000
		5999	2013 Comm Svcs True Up	\$311,849			\$311,849	\$0	\$0	\$0		\$311,849	360,121	\$0.8660
				\$572,291			\$572,291	\$0	\$0	\$0		\$572,291		
<b>6950 Agency Back Office</b>														
		6951	Agency Back Office Support			\$1,831,050	\$1,831,050	\$0	\$0	\$196,313		\$2,027,363	30,960	\$65.4833
						\$1,831,050	\$1,831,050	\$0	\$0	\$196,313		\$2,027,363		
<b>6970 IT PMO Services</b>														
		6971	EPPMO Services			\$811,312	\$811,312	\$0	\$0	\$86,984		\$898,295	11,610	\$77.3725
						\$811,312	\$811,312	\$0	\$0	\$86,984		\$898,295		
<b>6990 FY11 OIT M&amp;A True Up</b>														
		6998	2012 OIT M&A True Up	\$749,099			\$749,099	\$0	\$0	\$0		\$749,099	749,099	\$1.0000
		6999	2013 OIT M&A True Up	(\$1,479,589)			(\$1,479,589)	\$0	\$0	\$0		(\$1,479,589)	-1,479,589	\$1.0000

FY End	SERV CAT	CODE	SERVICE	Oper	Depr	PS	Sub-Total of Direct Costs	Cat Alloc Amt	C/P Alloc Amt	MA OH Amt	Use of OIT Services	Recoverable Cost	Utilization	Rate
				(\$730,490)			(\$730,490)	\$0	\$0	\$0		(\$730,490)		
<b>7000 Direct Bill - Personnel and Administration</b>														
	7000		Direct Bill - AAA	\$2,800			\$2,800	\$0	\$0	\$0		\$2,800	1	\$2,800.0000
				\$2,800			\$2,800	\$0	\$0	\$0		\$2,800		
<b>7750 Direct Bill - Revenue</b>														
	7750		Direct Bill - TAA	\$14,488		\$1,761,674	\$1,776,162	\$0	\$0	\$0		\$1,776,162	1	\$1,776,161.7720
				\$14,488		\$1,761,674	\$1,776,162	\$0	\$0	\$0		\$1,776,162		
				\$26,716,332	\$581,506	\$68,576,097	\$95,873,935	\$4,378,660	\$5,485,030	\$8,602,737	\$2,138,258	\$116,478,619		

## **APPENDIX B**

### **DEPARTMENT ALLOCATIONS DETAILS**

The pages within this appendix outline estimated usage and rates of each service by each Department. The sum of the allocated costs of each service total to the allocated Common Policy group amounts in the preceding sections. The data provided in this appendix is service level by Department.

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# Governor's Office of Information Technology

## FY15 Allocations by Department by Service

FY End	Dept	Common Policy	Service Code	Service Name	Utilization	Allocated Rate	Utilization Criteria	Common Policy Allocation
2015								\$114,340,361

FY End	Dept	Common Policy	Service Code	Service Name	Utilization	Allocated Rate	Utilization Criteria	Common Policy Allocation
<b>DOAG</b>		<b>AGRICULTURE</b>						<b>\$1,037,837</b>
<b>Comm Svcs</b>			Variance:		Figure Setting Amt:		<b>\$16,916</b>	
	5101			DTR/Public Safety Network	600.00	\$27.3058	per radio per month	\$16,383
	5998			2012 Comm Svcs True Up	-83.78	\$1.0000		(\$84)
	5999			2013 Comm Svcs True Up	711.36	\$0.8660		\$616
<b>GGCC</b>			Variance:		Figure Setting Amt:		<b>\$1,091,715</b>	
	2101			Mainframe Computing	4,841.58	\$0.0786	per service unit (in 1000's)	\$381
	2251			Enterprise Data Center Housing	12.00	\$1,180.2109	per rack equivalent per month	\$14,163
	2258			Server Hosting	168.00	\$217.7696	VM instance per month	\$36,585
	2410			Enterprise Email	3,396.00	\$6.0823	per mailbox per month	\$20,656
	2412			Enterprise Archive	2,736.00	\$3.0443	per mailbox per month	\$8,329
	2451			Enterprise Service Desk	3,357.80	\$19.6248	per FTE per month	\$65,896
	2452			Enterprise Deskside Support	3,357.80	\$36.7305	per FTE per month	\$123,334
	2702			COFRS & FDW	121,025.00	\$0.0932	Records created per month	\$11,275
	2703			CPPS & HRDW	5,509.00	\$4.3246	Advise + warrants per month	\$23,824
	2709			Contract Mgmt System (CMS)	6,952.00	\$0.2389	per contract per month	\$1,661
	2901			Agency LOB Applications	7,740.00	\$74.1996	per hour	\$574,305
	2998			2012 GGCC True Up	196,704.54	\$1.0000		\$196,705
	2999			2013 GGCC True Up	14,601.88	\$1.0000		\$14,602
	7050			Direct Bill - BAA	1.00	\$0.0000		\$0
<b>Network</b>			Variance:		Figure Setting Amt:		<b>\$24,843</b>	
	3101			Colorado State Network (CSN)	20,393.97	\$1.0000	per \$ of circuit per month	\$20,394
	3103			CSN CORE	3,357.80	\$28.3585	per FTE per month	\$95,222
	3151			Security Enterprise Infrastructure	3,357.80	\$9.6867	per FTE per month	\$32,526
	3998			2012 MNT True Up	-27,971.03	\$1.0000		(\$27,971)
	3999			2013 MNT True Up	-95,328.33	\$1.0000		(\$95,328)
	8050			Direct Bill - BAA	1.00	\$0.0000		\$0
<b>OIT Admin</b>			Variance:		Figure Setting Amt:		<b>(\$106,306)</b>	
	6998			2012 OIT M&A True Up	-105,681.33	\$1.0000		(\$105,681)



FY End	Dept	Common Policy	Service Code	Service Name	Utilization	Allocated Rate	Utilization Criteria	Common Policy Allocation
			6999	2013 OIT M&A True Up	-624.49	\$1.0000		(\$624)
			9050	Direct Bill - BAA	1.00	\$0.0000		\$0
<b>Security</b>				Variance:		Figure Setting Amt:		<b>\$10,669</b>
			4101	IT Security (FY14 DI)	3,357.80	\$3.1773	per FTE per month	\$10,669

FY End	Dept	Common Policy	Service Code	Service Name	Utilization	Allocated Rate	Utilization Criteria	Common Policy Allocation
<b>DOC</b>		<b>CORRECTIONS</b>						<b>\$16,025,219</b>
<b>Comm Svcs</b>			Variance:		Figure Setting Amt:		<b>\$2,287,308</b>	
	5101			DTR/Public Safety Network	75,948.00	\$27.3058	per radio per month	\$2,073,819
	5998			2012 Comm Svcs True Up	80,003.18	\$1.0000		\$80,003
	5999			2013 Comm Svcs True Up	154,148.86	\$0.8660		\$133,486
<b>GGCC</b>			Variance:		Figure Setting Amt:		<b>\$9,377,550</b>	
	2101			Mainframe Computing	20,626.86	\$0.0786	per service unit (in 1000's)	\$1,622
	2103			Agency Mainframe Support	10,700.00	\$71.4241	per hour	\$764,238
	2258			Server Hosting	3,384.00	\$217.7696	VM instance per month	\$736,932
	2309			MF Virtual Tape Storage (VTS)	72.00	\$0.0617	per tape per day	\$4
	2310			Server Storage	1,800,000.00	\$0.0211	GB per month	\$37,964
	2410			Enterprise Email	78,828.00	\$6.0823	per mailbox per month	\$479,456
	2411			Enterprise Encryption	15,792.00	\$2.3400	per mailbox per month	\$36,953
	2412			Enterprise Archive	12,000.00	\$3.0443	per mailbox per month	\$36,532
	2451			Enterprise Service Desk	71,297.10	\$19.6248	per FTE per month	\$1,399,189
	2452			Enterprise Deskside Support	71,297.10	\$36.7305	per FTE per month	\$2,618,780
	2702			COFRS & FDW	1,027,949.00	\$0.0932	Records created per month	\$95,771
	2703			CPPS & HRDW	73,932.00	\$4.3246	Advise + warrants per month	\$319,726
	2706			Electronic Data Warehouse (EDW)	642.00	\$4.5337	GB per month	\$2,911
	2709			Contract Mgmt System (CMS)	23,752.00	\$0.2389	per contract per month	\$5,675
	2901			Agency LOB Applications	29,640.00	\$74.1996	per hour	\$2,199,276
	2998			2012 GGCC True Up	174,316.90	\$1.0000		\$174,317
	2999			2013 GGCC True Up	468,203.10	\$1.0000		\$468,203
	7100			Direct Bill - CAA	1.00	\$0.0000		\$0
<b>Network</b>			Variance:		Figure Setting Amt:		<b>\$4,167,427</b>	
	3101			Colorado State Network (CSN)	630,711.55	\$1.0000	per \$ of circuit per month	\$630,712
	3103			CSN CORE	71,297.10	\$28.3585	per FTE per month	\$2,021,882
	3151			Security Enterprise Infrastructure	71,297.10	\$9.6867	per FTE per month	\$690,635
	3998			2012 MNT True Up	551,246.11	\$1.0000		\$551,246

FY End	Dept	Common Policy	Service Code	Service Name	Utilization	Allocated Rate	Utilization Criteria	Common Policy Allocation
			3999	2013 MNT True Up	272,951.60	\$1.0000		\$272,952
			8100	Direct Bill - CAA	1.00	\$0.0000		\$0
			<b>OIT Admin</b>		Variance:	Figure Setting Amt:		<b>(\$33,600)</b>
			6971	EPPMO Services	1,548.00	\$77.3725		\$119,773
			6998	2012 OIT M&A True Up	-21,274.85	\$1.0000		(\$21,275)
			6999	2013 OIT M&A True Up	-132,097.67	\$1.0000		(\$132,098)
			9100	Direct Bill - CAA	1.00	\$0.0000		\$0
			<b>Security</b>		Variance:	Figure Setting Amt:		<b>\$226,534</b>
			4101	IT Security (FY14 DI)	71,297.10	\$3.1773	per FTE per month	\$226,534

FY End	Dept	Common Policy	Service Code	Service Name	Utilization	Allocated Rate	Utilization Criteria	Common Policy Allocation
<b>DOE</b>		<b>EDUCATION</b>						<b>\$528,484</b>
<b>GGCC</b>		Variance:			Figure Setting Amt:		<b>\$165,104</b>	
	2101			Mainframe Computing	121.88	\$0.0786	per service unit (in 1000's)	\$10
	2251			Enterprise Data Center Housing	60.00	\$1,180.2109	per rack equivalent per month	\$70,813
	2702			COFRS & FDW	321,971.00	\$0.0932	Records created per month	\$29,997
	2703			CPPS & HRDW	11,091.00	\$4.3246	Advise + warrants per month	\$47,964
	2706			Electronic Data Warehouse (EDW)	501.60	\$4.5337	GB per month	\$2,274
	2709			Contract Mgmt System (CMS)	2,010.00	\$0.2389	per contract per month	\$480
	2712			Grants Mgmt System (GMS)	1.00	\$68,078.8365	1/3 to CDPS, CDPHE, DOE	\$68,079
	2998			2012 GGCC True Up	-30,077.74	\$1.0000		(\$30,078)
	2999			2013 GGCC True Up	-24,434.59	\$1.0000		(\$24,435)
	7150			Direct Bill - DAA	1.00	\$0.0000		\$0
<b>Network</b>		Variance:			Figure Setting Amt:		<b>\$342,419</b>	
	3101			Colorado State Network (CSN)	23,214.80	\$1.0000	per \$ of circuit per month	\$23,215
	3103			CSN CORE	6,597.00	\$28.3585	per FTE per month	\$187,081
	3151			Security Enterprise Infrastructure	6,597.00	\$9.6867	per FTE per month	\$63,903
	3998			2012 MNT True Up	54,689.70	\$1.0000		\$54,690
	3999			2013 MNT True Up	13,529.67	\$1.0000		\$13,530
	8150			Direct Bill - DAA	1.00	\$0.0000		\$0
<b>OIT Admin</b>		Variance:			Figure Setting Amt:		<b>\$0</b>	
	9150			Direct Bill - DAA	1.00	\$0.0000		\$0
<b>Security</b>		Variance:			Figure Setting Amt:		<b>\$20,961</b>	
	4101			IT Security (FY14 DI)	6,597.00	\$3.1773	per FTE per month	\$20,961

FY End	Dept	Common Policy	Service Code	Service Name	Utilization	Allocated Rate	Utilization Criteria	Common Policy Allocation
<b>GOV</b>		<b>GOVERNOR'S OFFICE</b>						<b>\$2,737,060</b>
<b>GGCC</b>		Variance:			Figure Setting Amt:		<b>\$2,211,068</b>	
	2101			Mainframe Computing	1,891.86	\$0.0786	per service unit (in 1000's)	\$149
	2258			Server Hosting	1,248.00	\$217.7696	VM instance per month	\$271,776
	2309			MF Virtual Tape Storage (VTS)	17,854.00	\$0.0617	per tape per day	\$1,101
	2410			Enterprise Email	16,992.00	\$6.0823	per mailbox per month	\$103,351
	2411			Enterprise Encryption	576.00	\$2.3400	per mailbox per month	\$1,348
	2412			Enterprise Archive	780.00	\$3.0443	per mailbox per month	\$2,375
	2451			Enterprise Service Desk	12,397.50	\$19.6248	per FTE per month	\$243,298
	2452			Enterprise Deskside Support	12,397.50	\$36.7305	per FTE per month	\$455,367
	2701			Enterprise KRONOS	10,587.00	\$2.2184	licenses per month	\$23,487
	2702			COFRS & FDW	166,981.00	\$0.0932	Records created per month	\$15,557
	2703			CPPS & HRDW	13,137.00	\$4.3246	Advise + warrants per month	\$56,812
	2706			Electronic Data Warehouse (EDW)	292.50	\$4.5337	GB per month	\$1,326
	2709			Contract Mgmt System (CMS)	19,616.00	\$0.2389	per contract per month	\$4,687
	2998			2012 GGCC True Up	787,400.17	\$1.0000		\$787,400
	2999			2013 GGCC True Up	243,035.00	\$1.0000		\$243,035
	7200			Direct Bill - EAA	1.00	\$0.0000		\$0
<b>Network</b>		Variance:			Figure Setting Amt:		<b>\$545,840</b>	
	3101			Colorado State Network (CSN)	0.00	\$1.0000	per \$ of circuit per month	\$0
	3103			CSN CORE	12,397.50	\$28.3585	per FTE per month	\$351,575
	3151			Security Enterprise Infrastructure	12,397.50	\$9.6867	per FTE per month	\$120,091
	3998			2012 MNT True Up	7,827.58	\$1.0000		\$7,828
	3999			2013 MNT True Up	66,345.96	\$1.0000		\$66,346
	8200			Direct Bill - EAA	1.00	\$0.0000		\$0
<b>OIT Admin</b>		Variance:			Figure Setting Amt:		<b>(\$59,239)</b>	
	6951			Agency Back Office Support	542.00	\$65.4833		\$35,492
	6998			2012 OIT M&A True Up	-20,928.75	\$1.0000		(\$20,929)
	6999			2013 OIT M&A True Up	-73,801.79	\$1.0000		(\$73,802)

FY End	Dept	Common Policy	Service Code	Service Name	Utilization	Allocated Rate	Utilization Criteria	Common Policy Allocation
			9200	Direct Bill - EAA	1.00	\$0.0000		\$0
<b>Security</b>				Variance:		Figure Setting Amt:		<b>\$39,391</b>
			4101	IT Security (FY14 DI)	12,397.50	\$3.1773	per FTE per month	\$39,391

FY End	Dept	Common Policy	Service Code	Service Name	Utilization	Allocated Rate	Utilization Criteria	Common Policy Allocation
<b>HCPF</b>		<b>HEALTH CARE POLICY AND FINAN</b>						<b>\$1,319,571</b>
<b>GGCC</b>		Variance:			Figure Setting Amt:		<b>\$1,261,208</b>	
	2101			Mainframe Computing	108,339.02	\$0.0786	per service unit (in 1000's)	\$8,518
	2151			ADABAS	901.55	\$0.0394	per service unit (in 1000's)	\$36
	2251			Enterprise Data Center Housing	24.00	\$1,180.2109	per rack equivalent per month	\$28,325
	2258			Server Hosting	312.00	\$217.7696	VM instance per month	\$67,944
	2304			MF Disk Storage	1,448,863.31	\$0.0001	per MB per day	\$104
	2309			MF Virtual Tape Storage (VTS)	20,923.00	\$0.0617	per tape per day	\$1,290
	2451			Enterprise Service Desk	4,044.70	\$19.6248	per FTE per month	\$79,376
	2452			Enterprise Deskside Support	4,044.70	\$36.7305	per FTE per month	\$148,564
	2702			COFRS & FDW	2,573,600.00	\$0.0932	Records created per month	\$239,774
	2703			CPPS & HRDW	4,725.00	\$4.3246	Advise + warrants per month	\$20,434
	2709			Contract Mgmt System (CMS)	20,066.00	\$0.2389	per contract per month	\$4,795
	2901			Agency LOB Applications	4,096.00	\$74.1996	per hour	\$303,921
	2998			2012 GGCC True Up	-13,651.40	\$1.0000		(\$13,651)
	2999			2013 GGCC True Up	371,779.44	\$1.0000		\$371,779
	7800			Direct Bill - UHA	1.00	\$0.0000		\$0
<b>Network</b>		Variance:			Figure Setting Amt:		<b>\$136,183</b>	
	3103			CSN CORE	4,044.70	\$28.3585	per FTE per month	\$114,702
	3151			Security Enterprise Infrastructure	4,044.70	\$9.6867	per FTE per month	\$39,180
	3998			2012 MNT True Up	5,013.21	\$1.0000		\$5,013
	3999			2013 MNT True Up	-22,711.57	\$1.0000		(\$22,712)
	8800			Direct Bill - UHA	1.00	\$0.0000		\$0
<b>OIT Admin</b>		Variance:			Figure Setting Amt:		<b>(\$90,672)</b>	
	6951			Agency Back Office Support	619.00	\$65.4833		\$40,534
	6971			EPPMO Services	774.00	\$77.3725		\$59,886
	6998			2012 OIT M&A True Up	97,709.50	\$1.0000		\$97,710
	6999			2013 OIT M&A True Up	-288,802.04	\$1.0000		(\$288,802)
	9800			Direct Bill - UHA	1.00	\$0.0000		\$0

FY End	Dept	Common Policy	Service Code	Service Name	Utilization	Allocated Rate	Utilization Criteria	Common Policy Allocation
<b>Security</b>				Variance:	Figure Setting Amt:			<b>\$12,851</b>
			4101	IT Security (FY14 DI)	4,044.70	\$3.1773	per FTE per month	\$12,851



FY End	Dept	Common Policy	Service Code	Service Name	Utilization	Allocated Rate	Utilization Criteria	Common Policy Allocation
<b>DOHE</b>		<b>HIGHER ED</b>						<b>\$314,412</b>
		<b>GGCC</b>			Variance:	Figure Setting Amt:		<b>\$327,830</b>
	2101			Mainframe Computing	2,456.72	\$0.0786	per service unit (in 1000's)	\$193
	2251			Enterprise Data Center Housing	12.00	\$1,180.2109	per rack equivalent per month	\$14,163
	2258			Server Hosting	432.00	\$217.7696	VM instance per month	\$94,076
	2410			Enterprise Email	3,348.00	\$6.0823	per mailbox per month	\$20,364
	2412			Enterprise Archive	4,320.00	\$3.0443	per mailbox per month	\$13,151
	2451			Enterprise Service Desk	1,510.80	\$19.6248	per FTE per month	\$29,649
	2452			Enterprise Deskside Support	1,510.80	\$36.7305	per FTE per month	\$55,492
	2702			COFRS & FDW	82,730.00	\$0.0932	Records created per month	\$7,708
	2703			CPPS & HRDW	2,141.00	\$4.3246	Advise + warrants per month	\$9,259
	2709			Contract Mgmt System (CMS)	4,179.00	\$0.2389	per contract per month	\$999
	2998			2012 GGCC True Up	-40,129.37	\$1.0000		(\$40,129)
	2999			2013 GGCC True Up	122,906.03	\$1.0000		\$122,906
	7950			Direct Bill - GAA	1.00	\$0.0000		\$0
		<b>Network</b>			Variance:	Figure Setting Amt:		<b>\$57,945</b>
	3101			Colorado State Network (CSN)	16,653.17	\$1.0000	per \$ of circuit per month	\$16,653
	3103			CSN CORE	1,510.80	\$28.3585	per FTE per month	\$42,844
	3151			Security Enterprise Infrastructure	1,510.80	\$9.6867	per FTE per month	\$14,635
	3998			2012 MNT True Up	-68,558.94	\$1.0000		(\$68,559)
	3999			2013 MNT True Up	52,371.56	\$1.0000		\$52,372
	8950			Direct Bill - GAA	1.00	\$0.0000		\$0
		<b>OIT Admin</b>			Variance:	Figure Setting Amt:		<b>(\$76,164)</b>
	6951			Agency Back Office Support	1,006.00	\$65.4833		\$65,876
	6998			2012 OIT M&A True Up	-83,769.69	\$1.0000		(\$83,770)
	6999			2013 OIT M&A True Up	-58,270.16	\$1.0000		(\$58,270)
	9950			Direct Bill - GAA	1.00	\$0.0000		\$0
		<b>Security</b>			Variance:	Figure Setting Amt:		<b>\$4,800</b>
	4101			IT Security (FY14 DI)	1,510.80	\$3.1773	per FTE per month	\$4,800

FY End	Dept	Common Policy	Service Code	Service Name	Utilization	Allocated Rate	Utilization Criteria	Common Policy Allocation
<b>DOHE-unap</b>		<b>HIGHER ED (unappropriated)</b>						<b>\$462,890</b>
<b>Comm Svcs</b>			Variance:		Figure Setting Amt:		<b>\$48,495</b>	
	5101			DTR/Public Safety Network	1,776.00	\$27.3058	per radio per month	\$48,495
<b>GGCC</b>			Variance:		Figure Setting Amt:		<b>\$414,395</b>	
	2101			Mainframe Computing	56,587.37	\$0.0786	per service unit (in 1000's)	\$4,449
	2251			Enterprise Data Center Housing	297.00	\$1,180.2109	per rack equivalent per month	\$350,523
	2258			Server Hosting	12.00	\$217.7696	VM instance per month	\$2,613
	2309			MF Virtual Tape Storage (VTS)	4,310.00	\$0.0617	per tape per day	\$266
	2702			COFRS & FDW	547,999.00	\$0.0932	Records created per month	\$51,055
	2703			CPPS & HRDW	682.00	\$4.3246	Advise + warrants per month	\$2,949
	2709			Contract Mgmt System (CMS)	10,631.00	\$0.2389	per contract per month	\$2,540

FY End	Dept	Common Policy	Service Code	Service Name	Utilization	Allocated Rate	Utilization Criteria	Common Policy Allocation
<b>CDHS</b>		<b>HUMAN SERVICES</b>						<b>\$20,208,685</b>
<b>Comm Svcs</b>			Variance:		Figure Setting Amt:		<b>\$195,884</b>	
	5101			DTR/Public Safety Network	7,416.00	\$27.3058	per radio per month	\$202,500
	5998			2012 Comm Svcs True Up	-31,280.49	\$1.0000		(\$31,280)
	5999			2013 Comm Svcs True Up	28,482.58	\$0.8660		\$24,665
<b>GGCC</b>			Variance:		Figure Setting Amt:		<b>\$15,805,350</b>	
	2101			Mainframe Computing	4,730,674.43	\$0.0786	per service unit (in 1000's)	\$371,936
	2151			ADABAS	16,078,759.23	\$0.0394	per service unit (in 1000's)	\$634,024
	2152			Middleware	15,536,400.00	\$0.0065	per transaction per month	\$101,535
	2251			Enterprise Data Center Housing	835.00	\$1,180.2109	per rack equivalent per month	\$985,476
	2258			Server Hosting	2,856.00	\$217.7696	VM instance per month	\$621,950
	2304			MF Disk Storage	14,645,171.91	\$0.0001	per MB per day	\$1,048
	2309			MF Virtual Tape Storage (VTS)	0.00	\$0.0617	per tape per day	\$0
	2310			Server Storage	1,800,000.00	\$0.0211	GB per month	\$37,964
	2410			Enterprise Email	52,740.00	\$6.0823	per mailbox per month	\$320,781
	2411			Enterprise Encryption	65,328.00	\$2.3400	per mailbox per month	\$152,868
	2412			Enterprise Archive	0.00	\$3.0443	per mailbox per month	\$0
	2451			Enterprise Service Desk	56,770.70	\$19.6248	per FTE per month	\$1,114,112
	2452			Enterprise Deskside Support	56,770.70	\$36.7305	per FTE per month	\$2,085,218
	2702			COFRS & FDW	2,683,253.00	\$0.0932	Records created per month	\$249,990
	2703			CPPS & HRDW	77,394.00	\$4.3246	Advise + warrants per month	\$334,698
	2706			Electronic Data Warehouse (EDW)	1,147.50	\$4.5337	GB per month	\$5,202
	2709			Contract Mgmt System (CMS)	43,210.00	\$0.2389	per contract per month	\$10,324
	2901			Agency LOB Applications	139,458.00	\$74.1996	per hour	\$10,347,725
	2998			2012 GGCC True Up	-1,267,825.26	\$1.0000		(\$1,267,825)
	2999			2013 GGCC True Up	-301,675.98	\$1.0000		(\$301,676)
	7350			Direct Bill - IHA	1.00	\$0.0000		\$0
<b>Network</b>			Variance:		Figure Setting Amt:		<b>\$3,724,719</b>	
	3101			Colorado State Network (CSN)	1,214,775.68	\$1.0000	per \$ of circuit per month	\$1,214,776

FY End	Dept	Common Policy	Service Code	Service Name	Utilization	Allocated Rate	Utilization Criteria	Common Policy Allocation
			3103	CSN CORE	56,770.70	\$28.3585	per FTE per month	\$1,609,934
			3151	Security Enterprise Infrastructure	56,770.70	\$9.6867	per FTE per month	\$549,922
			3998	2012 MNT True Up	67,765.64	\$1.0000		\$67,766
			3999	2013 MNT True Up	282,321.19	\$1.0000		\$282,321
			8350	Direct Bill - IHA	1.00	\$0.0000		\$0
		<b>OIT Admin</b>		Variance:		Figure Setting Amt:		<b>\$302,354</b>
			6951	Agency Back Office Support	7,121.00	\$65.4833		\$466,307
			6998	2012 OIT M&A True Up	116,462.08	\$1.0000		\$116,462
			6999	2013 OIT M&A True Up	-280,415.13	\$1.0000		(\$280,415)
			9350	Direct Bill - IHA	1.00	\$0.0000		\$0
		<b>Security</b>		Variance:		Figure Setting Amt:		<b>\$180,379</b>
			4101	IT Security (FY14 DI)	56,770.70	\$3.1773	per FTE per month	\$180,379

FY End	Dept	Common Policy	Service Code	Service Name	Utilization	Allocated Rate	Utilization Criteria	Common Policy Allocation
<b>JUD</b>		<b>JUDICIAL</b>						<b>\$2,457,810</b>
					Variance:	Figure Setting Amt:		<b>\$0</b>
	7025			Direct Bill- JAA	1.00	\$0.0000		\$0
<b>Comm Svcs</b>								<b>\$24,369</b>
					Variance:	Figure Setting Amt:		<b>\$24,369</b>
	5101			DTR/Public Safety Network	684.00	\$27.3058	per radio per month	\$18,677
	5998			2012 Comm Svcs True Up	4,321.27	\$1.0000		\$4,321
	5999			2013 Comm Svcs True Up	1,582.21	\$0.8660		\$1,370
<b>GGCC</b>								<b>\$731,777</b>
					Variance:	Figure Setting Amt:		<b>\$731,777</b>
	2101			Mainframe Computing	20,428.03	\$0.0786	per service unit (in 1000's)	\$1,606
	2251			Enterprise Data Center Housing	84.00	\$1,180.2109	per rack equivalent per month	\$99,138
	2258			Server Hosting	708.00	\$217.7696	VM instance per month	\$154,181
	2309			MF Virtual Tape Storage (VTS)	2,635.00	\$0.0617	per tape per day	\$162
	2702			COFRS & FDW	2,381,104.00	\$0.0932	Records created per month	\$221,839
	2703			CPPS & HRDW	53,518.00	\$4.3246	Advise + warrants per month	\$231,444
	2709			Contract Mgmt System (CMS)	73.00	\$0.2389	per contract per month	\$17
	2998			2012 GGCC True Up	-5,307.52	\$1.0000		(\$5,308)
	2999			2013 GGCC True Up	28,696.14	\$1.0000		\$28,696
<b>Network</b>								<b>\$1,544,985</b>
					Variance:	Figure Setting Amt:		<b>\$1,544,985</b>
	3101			Colorado State Network (CSN)	5,485.56	\$1.0000	per \$ of circuit per month	\$5,486
	3103			CSN CORE	49,312.00	\$28.3585	per FTE per month	\$1,398,417
	3151			Security Enterprise Infrastructure	49,312.00	\$9.6867	per FTE per month	\$477,672
	3998			2012 MNT True Up	-142,607.09	\$1.0000		(\$142,607)
	3999			2013 MNT True Up	-193,981.83	\$1.0000		(\$193,982)
<b>Security</b>								<b>\$156,680</b>
					Variance:	Figure Setting Amt:		<b>\$156,680</b>
	4101			IT Security (FY14 DI)	49,312.00	\$3.1773	per FTE per month	\$156,680

FY End	Dept	Common Policy	Service Code	Service Name	Utilization	Allocated Rate	Utilization Criteria	Common Policy Allocation
<b>CDLE</b>		<b>LABOR AND EMPLOYMENT</b>						<b>\$8,541,182</b>
<b>Comm Svcs</b>			Variance:		Figure Setting Amt:		<b>(\$2,041)</b>	
	5101			DTR/Public Safety Network	0.00	\$27.3058	per radio per month	\$0
	5998			2012 Comm Svcs True Up	-910.84	\$1.0000		(\$911)
	5999			2013 Comm Svcs True Up	-1,305.62	\$0.8660		(\$1,131)
<b>GGCC</b>			Variance:		Figure Setting Amt:		<b>\$7,717,466</b>	
	2101			Mainframe Computing	36,736,719.91	\$0.0786	per service unit (in 1000's)	\$2,888,320
	2103			Agency Mainframe Support	13,471.00	\$71.4241	per hour	\$962,154
	2151			ADABAS	11,603,210.23	\$0.0394	per service unit (in 1000's)	\$457,542
	2152			Middleware	1,080.00	\$0.0065	per transaction per month	\$7
	2251			Enterprise Data Center Housing	84.00	\$1,180.2109	per rack equivalent per month	\$99,138
	2258			Server Hosting	2,196.00	\$217.7696	VM instance per month	\$478,222
	2304			MF Disk Storage	239,995,408.98	\$0.0001	per MB per day	\$17,171
	2309			MF Virtual Tape Storage (VTS)	746,415.00	\$0.0617	per tape per day	\$46,027
	2310			Server Storage	1,200,000.00	\$0.0211	GB per month	\$25,310
	2410			Enterprise Email	16,908.00	\$6.0823	per mailbox per month	\$102,840
	2411			Enterprise Encryption	192.00	\$2.3400	per mailbox per month	\$449
	2412			Enterprise Archive	0.00	\$3.0443	per mailbox per month	\$0
	2451			Enterprise Service Desk	13,001.70	\$19.6248	per FTE per month	\$255,155
	2452			Enterprise Deskside Support	13,001.70	\$36.7305	per FTE per month	\$477,559
	2701			Enterprise KRONOS	13,716.00	\$2.2184	licenses per month	\$30,428
	2702			COFRS & FDW	466,359.00	\$0.0932	Records created per month	\$43,449
	2703			CPPS & HRDW	16,395.00	\$4.3246	Advise + warrants per month	\$70,902
	2706			Electronic Data Warehouse (EDW)	1,414.00	\$4.5337	GB per month	\$6,411
	2709			Contract Mgmt System (CMS)	36,039.00	\$0.2389	per contract per month	\$8,611
	2901			Agency LOB Applications	26,862.00	\$74.1996	per hour	\$1,993,149
	2998			2012 GGCC True Up	-47,294.38	\$1.0000		(\$47,294)
	2999			2013 GGCC True Up	-198,084.15	\$1.0000		(\$198,084)
	7400			Direct Bill - KAA	1.00	\$0.0000		\$0

FY End	Dept	Common Policy	Service Code	Service Name	Utilization	Allocated Rate	Utilization Criteria	Common Policy Allocation
<b>Network</b>				Variance:	Figure Setting Amt:			<b>\$533,124</b>
			3101	Colorado State Network (CSN)	23,446.89	\$1.0000	per \$ of circuit per month	\$23,447
			3103	CSN CORE	13,001.70	\$28.3585	per FTE per month	\$368,709
			3151	Security Enterprise Infrastructure	13,001.70	\$9.6867	per FTE per month	\$125,944
			3998	2012 MNT True Up	-93,636.13	\$1.0000		(\$93,636)
			3999	2013 MNT True Up	108,660.22	\$1.0000		\$108,660
			8400	Direct Bill - KAA	1.00	\$0.0000		\$0
<b>OIT Admin</b>				Variance:	Figure Setting Amt:			<b>\$251,323</b>
			6951	Agency Back Office Support	3,096.00	\$65.4833		\$202,736
			6998	2012 OIT M&A True Up	194,094.23	\$1.0000		\$194,094
			6999	2013 OIT M&A True Up	-145,507.41	\$1.0000		(\$145,507)
			9400	Direct Bill - KAA	1.00	\$0.0000		\$0
<b>Security</b>				Variance:	Figure Setting Amt:			<b>\$41,311</b>
			4101	IT Security (FY14 DI)	13,001.70	\$3.1773	per FTE per month	\$41,311

FY End	Dept	Common Policy	Service Code	Service Name	Utilization	Allocated Rate	Utilization Criteria	Common Policy Allocation
<b>DOL</b>		<b>LAW</b>						<b>\$257,016</b>
<b>Comm Svcs</b>			Variance:		Figure Setting Amt:		<b>\$9,579</b>	
	5101			DTR/Public Safety Network	336.00	\$27.3058	per radio per month	\$9,175
	5998			2012 Comm Svcs True Up	-268.44	\$1.0000		(\$268)
	5999			2013 Comm Svcs True Up	776.69	\$0.8660		\$673
<b>GGCC</b>			Variance:		Figure Setting Amt:		<b>\$25,348</b>	
	2101			Mainframe Computing	150,310.13	\$0.0786	per service unit (in 1000's)	\$11,818
	2304			MF Disk Storage	528,167.50	\$0.0001	per MB per day	\$38
	2309			MF Virtual Tape Storage (VTS)	7,862.00	\$0.0617	per tape per day	\$485
	2411			Enterprise Encryption	6,540.00	\$2.3400	per mailbox per month	\$15,304
	2702			COFRS & FDW	81,204.00	\$0.0932	Records created per month	\$7,566
	2703			CPPS & HRDW	5,491.00	\$4.3246	Advise + warrants per month	\$23,746
	2706			Electronic Data Warehouse (EDW)	185.10	\$4.5337	GB per month	\$839
	2709			Contract Mgmt System (CMS)	386.00	\$0.2389	per contract per month	\$92
	2998			2012 GGCC True Up	-11,515.18	\$1.0000		(\$11,515)
	2999			2013 GGCC True Up	-23,023.98	\$1.0000		(\$23,024)
	7450			Direct Bill - LAA	1.00	\$0.0000		\$0
<b>Network</b>			Variance:		Figure Setting Amt:		<b>\$206,552</b>	
	3103			CSN CORE	4,889.80	\$28.3585	per FTE per month	\$138,668
	3151			Security Enterprise Infrastructure	4,889.80	\$9.6867	per FTE per month	\$47,366
	3998			2012 MNT True Up	0.00	\$1.0000		\$0
	3999			2013 MNT True Up	20,518.56	\$1.0000		\$20,519
	8450			Direct Bill - LAA	1.00	\$0.0000		\$0
<b>OIT Admin</b>			Variance:		Figure Setting Amt:		<b>\$0</b>	
	9450			Direct Bill - LAA	1.00	\$0.0000		\$0
<b>Security</b>			Variance:		Figure Setting Amt:		<b>\$15,536</b>	
	4101			IT Security (FY14 DI)	4,889.80	\$3.1773	per FTE per month	\$15,536



FY End	Dept	Common Policy	Service Code	Service Name	Utilization	Allocated Rate	Utilization Criteria	Common Policy Allocation
<b>GA</b>		<b>LEGISLATURE</b>						<b>\$56,533</b>
					Variance:	Figure Setting Amt:		<b>\$0</b>
	7125			Direct Bill- Legislature	1.00	\$0.0000		\$0
<b>GGCC</b>								<b>\$56,533</b>
					Variance:	Figure Setting Amt:		<b>\$56,533</b>
	2101			Mainframe Computing	5.40	\$0.0786	per service unit (in 1000's)	\$0
	2251			Enterprise Data Center Housing	12.00	\$1,180.2109	per rack equivalent per month	\$14,163
	2304			MF Disk Storage	597,661.90	\$0.0001	per MB per day	\$43
	2701			Enterprise KRONOS	514.00	\$2.2184	licenses per month	\$1,140
	2702			COFRS & FDW	35,577.00	\$0.0932	Records created per month	\$3,315
	2703			CPPS & HRDW	6,125.00	\$4.3246	Advise + warrants per month	\$26,488
	2709			Contract Mgmt System (CMS)	134.00	\$0.2389	per contract per month	\$32
	2998			2012 GGCC True Up	16,317.42	\$1.0000		\$16,317
	2999			2013 GGCC True Up	-4,965.23	\$1.0000		(\$4,965)

FY End	Dept	Common Policy	Service Code	Service Name	Utilization	Allocated Rate	Utilization Criteria	Common Policy Allocation
<b>DOLA</b>		<b>LOCAL AFFAIRS</b>						<b>\$936,321</b>
<b>Comm Svcs</b>			Variance:		Figure Setting Amt:		<b>(\$13,374)</b>	
	5101			DTR/Public Safety Network	0.00	\$27.3058	per radio per month	\$0
	5998			2012 Comm Svcs True Up	8,070.14	\$1.0000		\$8,070
	5999			2013 Comm Svcs True Up	-24,763.70	\$0.8660		(\$21,444)
<b>GGCC</b>			Variance:		Figure Setting Amt:		<b>\$923,980</b>	
	2101			Mainframe Computing	758.14	\$0.0786	per service unit (in 1000's)	\$60
	2258			Server Hosting	576.00	\$217.7696	VM instance per month	\$125,435
	2410			Enterprise Email	2,016.00	\$6.0823	per mailbox per month	\$12,262
	2411			Enterprise Encryption	192.00	\$2.3400	per mailbox per month	\$449
	2412			Enterprise Archive	72.00	\$3.0443	per mailbox per month	\$219
	2451			Enterprise Service Desk	1,676.10	\$19.6248	per FTE per month	\$32,893
	2452			Enterprise Deskside Support	1,676.10	\$36.7305	per FTE per month	\$61,564
	2702			COFRS & FDW	655,113.00	\$0.0932	Records created per month	\$61,035
	2703			CPPS & HRDW	1,876.00	\$4.3246	Advise + warrants per month	\$8,113
	2706			Electronic Data Warehouse (EDW)	953.40	\$4.5337	GB per month	\$4,322
	2709			Contract Mgmt System (CMS)	46,417.00	\$0.2389	per contract per month	\$11,091
	2901			Agency LOB Applications	8,913.00	\$74.1996	per hour	\$661,341
	2998			2012 GGCC True Up	-84,054.24	\$1.0000		(\$84,054)
	2999			2013 GGCC True Up	29,250.33	\$1.0000		\$29,250
	7500			Direct Bill - NAA	1.00	\$0.0000		\$0
<b>Network</b>			Variance:		Figure Setting Amt:		<b>\$61,205</b>	
	3101			Colorado State Network (CSN)	40,178.55	\$1.0000	per \$ of circuit per month	\$40,179
	3103			CSN CORE	1,676.10	\$28.3585	per FTE per month	\$47,532
	3151			Security Enterprise Infrastructure	1,676.10	\$9.6867	per FTE per month	\$16,236
	3998			2012 MNT True Up	-79,064.97	\$1.0000		(\$79,065)
	3999			2013 MNT True Up	36,324.02	\$1.0000		\$36,324
	8500			Direct Bill - NAA	1.00	\$0.0000		\$0
<b>OIT Admin</b>			Variance:		Figure Setting Amt:		<b>(\$40,816)</b>	

FY End	Dept	Common Policy	Service Code	Service Name	Utilization	Allocated Rate	Utilization Criteria	Common Policy Allocation
			6998	2012 OIT M&A True Up	-34,976.31	\$1.0000		(\$34,976)
			6999	2013 OIT M&A True Up	-5,839.87	\$1.0000		(\$5,840)
			9500	Direct Bill - NAA	1.00	\$0.0000		\$0
		<b>Security</b>		Variance:		Figure Setting Amt:		<b>\$5,326</b>
			4101	IT Security (FY14 DI)	1,676.10	\$3.1773	per FTE per month	\$5,326

FY End	Dept	Common Policy	Service Code	Service Name	Utilization	Allocated Rate	Utilization Criteria	Common Policy Allocation
<b>DMVA</b>		<b>MILITARY AFFAIRS</b>						<b>\$460,306</b>
<b>Comm Svcs</b>			Variance:		Figure Setting Amt:		<b>\$29,532</b>	
	5101			DTR/Public Safety Network	792.00	\$27.3058	per radio per month	\$21,626
	5998			2012 Comm Svcs True Up	4,927.09	\$1.0000		\$4,927
	5999			2013 Comm Svcs True Up	3,439.70	\$0.8660		\$2,979
<b>GGCC</b>			Variance:		Figure Setting Amt:		<b>\$455,956</b>	
	2410			Enterprise Email	396.00	\$6.0823	per mailbox per month	\$2,409
	2412			Enterprise Archive	0.00	\$3.0443	per mailbox per month	\$0
	2451			Enterprise Service Desk	1,675.40	\$19.6248	per FTE per month	\$32,879
	2452			Enterprise Deskside Support	1,675.40	\$36.7305	per FTE per month	\$61,538
	2702			COFRS & FDW	88,569.00	\$0.0932	Records created per month	\$8,252
	2703			CPPS & HRDW	2,769.00	\$4.3246	Advise + warrants per month	\$11,975
	2706			Electronic Data Warehouse (EDW)	215.20	\$4.5337	GB per month	\$976
	2709			Contract Mgmt System (CMS)	12,271.00	\$0.2389	per contract per month	\$2,932
	2901			Agency LOB Applications	4,644.00	\$74.1996	per hour	\$344,583
	2998			2012 GGCC True Up	14,758.68	\$1.0000		\$14,759
	2999			2013 GGCC True Up	-24,346.20	\$1.0000		(\$24,346)
	7550			Direct Bill - OAA	1.00	\$0.0000		\$0
<b>Network</b>			Variance:		Figure Setting Amt:		<b>\$38,873</b>	
	3101			Colorado State Network (CSN)	11,295.74	\$1.0000	per \$ of circuit per month	\$11,296
	3103			CSN CORE	1,675.40	\$28.3585	per FTE per month	\$47,512
	3151			Security Enterprise Infrastructure	1,675.40	\$9.6867	per FTE per month	\$16,229
	3998			2012 MNT True Up	-11,792.28	\$1.0000		(\$11,792)
	3999			2013 MNT True Up	-24,371.91	\$1.0000		(\$24,372)
	8550			Direct Bill - OAA	1.00	\$0.0000		\$0
<b>OIT Admin</b>			Variance:		Figure Setting Amt:		<b>(\$69,378)</b>	
	6998			2012 OIT M&A True Up	-51,565.42	\$1.0000		(\$51,565)
	6999			2013 OIT M&A True Up	-17,812.55	\$1.0000		(\$17,813)
	9550			Direct Bill - OAA	1.00	\$0.0000		\$0

FY End	Dept	Common Policy	Service Code	Service Name	Utilization	Allocated Rate	Utilization Criteria	Common Policy Allocation
<b>Security</b>				Variance:	Figure Setting Amt:			<b>\$5,323</b>
			4101	IT Security (FY14 DI)	1,675.40	\$3.1773	per FTE per month	\$5,323

FY End	Dept	Common Policy	Service Code	Service Name	Utilization	Allocated Rate	Utilization Criteria	Common Policy Allocation
<b>DNR</b>		<b>NATURAL RESOURCES</b>						<b>\$7,091,153</b>
<b>Comm Svcs</b>			Variance:		Figure Setting Amt:		<b>\$1,296,238</b>	
	5101			DTR/Public Safety Network	44,940.00	\$27.3058	per radio per month	\$1,227,122
	5998			2012 Comm Svcs True Up	-17,561.09	\$1.0000		(\$17,561)
	5999			2013 Comm Svcs True Up	100,094.18	\$0.8660		\$86,677
<b>GGCC</b>			Variance:		Figure Setting Amt:		<b>\$4,689,892</b>	
	2101			Mainframe Computing	6,185.02	\$0.0786	per service unit (in 1000's)	\$486
	2251			Enterprise Data Center Housing	24.00	\$1,180.2109	per rack equivalent per month	\$28,325
	2258			Server Hosting	936.00	\$217.7696	VM instance per month	\$203,832
	2304			MF Disk Storage	159,781.16	\$0.0001	per MB per day	\$11
	2309			MF Virtual Tape Storage (VTS)	1,389.00	\$0.0617	per tape per day	\$86
	2310			Server Storage	600,000.00	\$0.0211	GB per month	\$12,655
	2410			Enterprise Email	26,352.00	\$6.0823	per mailbox per month	\$160,281
	2412			Enterprise Archive	84.00	\$3.0443	per mailbox per month	\$256
	2451			Enterprise Service Desk	16,750.10	\$19.6248	per FTE per month	\$328,717
	2452			Enterprise Deskside Support	16,750.10	\$36.7305	per FTE per month	\$615,240
	2701			Enterprise KRONOS	25,744.00	\$2.2184	licenses per month	\$57,111
	2702			COFRS & FDW	1,190,684.00	\$0.0932	Records created per month	\$110,932
	2703			CPPS & HRDW	29,672.00	\$4.3246	Advise + warrants per month	\$128,319
	2709			Contract Mgmt System (CMS)	100,972.00	\$0.2389	per contract per month	\$24,126
	2901			Agency LOB Applications	45,206.00	\$74.1996	per hour	\$3,354,266
	2998			2012 GGCC True Up	-176,030.69	\$1.0000		(\$176,031)
	2999			2013 GGCC True Up	-158,721.48	\$1.0000		(\$158,721)
	7600			Direct Bill - PAA	1.00	\$0.0000		\$0
<b>Network</b>			Variance:		Figure Setting Amt:		<b>\$979,069</b>	
	3101			Colorado State Network (CSN)	679,895.09	\$1.0000	per \$ of circuit per month	\$679,895
	3103			CSN CORE	16,750.10	\$28.3585	per FTE per month	\$475,008
	3151			Security Enterprise Infrastructure	16,750.10	\$9.6867	per FTE per month	\$162,254
	3998			2012 MNT True Up	-163,000.07	\$1.0000		(\$163,000)

FY End	Dept	Common Policy	Service Code	Service Name	Utilization	Allocated Rate	Utilization Criteria	Common Policy Allocation
			3999	2013 MNT True Up	-175,088.49	\$1.0000		(\$175,088)
			8600	Direct Bill - PAA	1.00	\$0.0000		\$0
			<b>OIT Admin</b>		Variance:	Figure Setting Amt:		<b>\$72,734</b>
			6971	EPPMO Services	3,096.00	\$77.3725		\$239,545
			6998	2012 OIT M&A True Up	5,931.05	\$1.0000		\$5,931
			6999	2013 OIT M&A True Up	-172,742.38	\$1.0000		(\$172,742)
			9600	Direct Bill - PAA	1.00	\$0.0000		\$0
			<b>Security</b>		Variance:	Figure Setting Amt:		<b>\$53,220</b>
			4101	IT Security (FY14 DI)	16,750.10	\$3.1773	per FTE per month	\$53,220

FY End	Dept	Common Policy	Service Code	Service Name	Utilization	Allocated Rate	Utilization Criteria	Common Policy Allocation
<b>DPA</b>		<b>PERSONNEL</b>						<b>\$1,431,570</b>
<b>Comm Svcs</b>			Variance:		Figure Setting Amt:		<b>\$1,674</b>	
	5101			DTR/Public Safety Network	48.00	\$27.3058	per radio per month	\$1,311
	5998			2012 Comm Svcs True Up	267.29	\$1.0000		\$267
	5999			2013 Comm Svcs True Up	110.99	\$0.8660		\$96
<b>GGCC</b>			Variance:		Figure Setting Amt:		<b>\$1,266,377</b>	
	2101			Mainframe Computing	552,434.59	\$0.0786	per service unit (in 1000's)	\$43,434
	2151			ADABAS	72,354.53	\$0.0394	per service unit (in 1000's)	\$2,853
	2258			Server Hosting	1,044.00	\$217.7696	VM instance per month	\$227,351
	2304			MF Disk Storage	2,424,139.90	\$0.0001	per MB per day	\$173
	2309			MF Virtual Tape Storage (VTS)	61,090.00	\$0.0617	per tape per day	\$3,767
	2410			Enterprise Email	5,568.00	\$6.0823	per mailbox per month	\$33,866
	2411			Enterprise Encryption	456.00	\$2.3400	per mailbox per month	\$1,067
	2412			Enterprise Archive	0.00	\$3.0443	per mailbox per month	\$0
	2451			Enterprise Service Desk	4,245.00	\$19.6248	per FTE per month	\$83,307
	2452			Enterprise Deskside Support	4,245.00	\$36.7305	per FTE per month	\$155,921
	2701			Enterprise KRONOS	4,482.00	\$2.2184	licenses per month	\$9,943
	2702			COFRS & FDW	393,652.00	\$0.0932	Records created per month	\$36,675
	2703			CPPS & HRDW	4,667.00	\$4.3246	Advise + warrants per month	\$20,183
	2706			Electronic Data Warehouse (EDW)	1,182.70	\$4.5337	GB per month	\$5,362
	2709			Contract Mgmt System (CMS)	13,114.00	\$0.2389	per contract per month	\$3,133
	2901			Agency LOB Applications	13,652.00	\$74.1996	per hour	\$1,012,973
	2998			2012 GGCC True Up	-501,385.25	\$1.0000		(\$501,385)
	2999			2013 GGCC True Up	124,952.45	\$1.0000		\$124,952
	7000			Direct Bill - AAA	1.00	\$2,800.0000		\$2,800
<b>Network</b>			Variance:		Figure Setting Amt:		<b>\$106,386</b>	
	3101			Colorado State Network (CSN)	47,204.31	\$1.0000	per \$ of circuit per month	\$47,204
	3103			CSN CORE	4,245.00	\$28.3585	per FTE per month	\$120,382
	3151			Security Enterprise Infrastructure	4,245.00	\$9.6867	per FTE per month	\$41,120



FY End	Dept	Common Policy	Service Code	Service Name	Utilization	Allocated Rate	Utilization Criteria	Common Policy Allocation
			3998	2012 MNT True Up	9,492.97	\$1.0000		\$9,493
			3999	2013 MNT True Up	-111,813.19	\$1.0000		(\$111,813)
			8000	Direct Bill - AAA	1.00	\$0.0000		\$0
<b>OIT Admin</b>				Variance:		Figure Setting Amt:		<b>\$43,646</b>
			6998	2012 OIT M&A True Up	44,903.84	\$1.0000		\$44,904
			6999	2013 OIT M&A True Up	-1,258.27	\$1.0000		(\$1,258)
			9000	Direct Bill - AAA	1.00	\$0.0000		\$0
<b>Security</b>				Variance:		Figure Setting Amt:		<b>\$13,488</b>
			4101	IT Security (FY14 DI)	4,245.00	\$3.1773	per FTE per month	\$13,488

FY End	Dept	Common Policy	Service Code	Service Name	Utilization	Allocated Rate	Utilization Criteria	Common Policy Allocation
<b>CDPHE</b>		<b>PUBLIC HEALTH</b>						<b>\$6,276,004</b>
<b>Comm Svcs</b>			Variance:		Figure Setting Amt:		<b>\$39,778</b>	
	5101			DTR/Public Safety Network	876.00	\$27.3058	per radio per month	\$23,920
	5998			2012 Comm Svcs True Up	8,138.54	\$1.0000		\$8,139
	5999			2013 Comm Svcs True Up	8,914.68	\$0.8660		\$7,720
<b>GGCC</b>			Variance:		Figure Setting Amt:		<b>\$5,597,694</b>	
	2101			Mainframe Computing	20,970.05	\$0.0786	per service unit (in 1000's)	\$1,649
	2151			ADABAS	2,029.86	\$0.0394	per service unit (in 1000's)	\$80
	2251			Enterprise Data Center Housing	108.00	\$1,180.2109	per rack equivalent per month	\$127,463
	2258			Server Hosting	2,532.00	\$217.7696	VM instance per month	\$551,393
	2304			MF Disk Storage	1,310,865.15	\$0.0001	per MB per day	\$94
	2309			MF Virtual Tape Storage (VTS)	17,412.00	\$0.0617	per tape per day	\$1,074
	2310			Server Storage	2,400,000.00	\$0.0211	GB per month	\$50,619
	2410			Enterprise Email	22,716.00	\$6.0823	per mailbox per month	\$138,166
	2411			Enterprise Encryption	1,500.00	\$2.3400	per mailbox per month	\$3,510
	2412			Enterprise Archive	6,000.00	\$3.0443	per mailbox per month	\$18,266
	2451			Enterprise Service Desk	14,960.50	\$19.6248	per FTE per month	\$293,596
	2452			Enterprise Deskside Support	14,960.50	\$36.7305	per FTE per month	\$549,507
	2701			Enterprise KRONOS	16,123.00	\$2.2184	licenses per month	\$35,768
	2702			COFRS & FDW	551,443.00	\$0.0932	Records created per month	\$51,376
	2703			CPPS & HRDW	16,692.00	\$4.3246	Advise + warrants per month	\$72,186
	2706			Electronic Data Warehouse (EDW)	1,304.20	\$4.5337	GB per month	\$5,913
	2709			Contract Mgmt System (CMS)	77,051.00	\$0.2389	per contract per month	\$18,410
	2901			Agency LOB Applications	44,657.00	\$74.1996	per hour	\$3,313,531
	2998			2012 GGCC True Up	477,227.51	\$1.0000		\$477,228
	2999			2013 GGCC True Up	-112,132.96	\$1.0000		(\$112,133)
	7250			Direct Bill - FAA	1.00	\$0.0000		\$0
<b>Network</b>			Variance:		Figure Setting Amt:		<b>\$246,436</b>	
	3101			Colorado State Network (CSN)	48,294.20	\$1.0000	per \$ of circuit per month	\$48,294

FY End	Dept	Common Policy	Service Code	Service Name	Utilization	Allocated Rate	Utilization Criteria	Common Policy Allocation
			3103	CSN CORE	14,960.50	\$28.3585	per FTE per month	\$424,258
			3151	Security Enterprise Infrastructure	14,960.50	\$9.6867	per FTE per month	\$144,918
			3998	2012 MNT True Up	-139,182.14	\$1.0000		(\$139,182)
			3999	2013 MNT True Up	-231,852.57	\$1.0000		(\$231,853)
			8250	Direct Bill - FAA	1.00	\$0.0000		\$0
			<b>OIT Admin</b>		Variance:	Figure Setting Amt:		<b>\$344,561</b>
			6951	Agency Back Office Support	1,548.00	\$65.4833		\$101,368
			6971	EPPMO Services	1,548.00	\$77.3725		\$119,773
			6998	2012 OIT M&A True Up	112,752.24	\$1.0000		\$112,752
			6999	2013 OIT M&A True Up	10,668.19	\$1.0000		\$10,668
			9250	Direct Bill - FAA	1.00	\$0.0000		\$0
			<b>Security</b>		Variance:	Figure Setting Amt:		<b>\$47,534</b>
			4101	IT Security (FY14 DI)	14,960.50	\$3.1773	per FTE per month	\$47,534

FY End	Dept	Common Policy	Service Code	Service Name	Utilization	Allocated Rate	Utilization Criteria	Common Policy Allocation
<b>DPS</b>		<b>PUBLIC SAFETY</b>						<b>\$6,480,128</b>
<b>Comm Svcs</b>			Variance:		Figure Setting Amt:		<b>\$1,065,145</b>	
	5101			DTR/Public Safety Network	31,488.00	\$27.3058	per radio per month	\$859,804
	5998			2012 Comm Svcs True Up	93,091.65	\$1.0000		\$93,092
	5999			2013 Comm Svcs True Up	129,624.06	\$0.8660		\$112,249
<b>GGCC</b>			Variance:		Figure Setting Amt:		<b>\$3,838,975</b>	
	2101			Mainframe Computing	16,336.75	\$0.0786	per service unit (in 1000's)	\$1,284
	2251			Enterprise Data Center Housing	300.00	\$1,180.2109	per rack equivalent per month	\$354,063
	2258			Server Hosting	1,992.00	\$217.7696	VM instance per month	\$433,797
	2309			MF Virtual Tape Storage (VTS)	12.00	\$0.0617	per tape per day	\$1
	2310			Server Storage	1,800,000.00	\$0.0211	GB per month	\$37,964
	2410			Enterprise Email	20,772.00	\$6.0823	per mailbox per month	\$126,342
	2411			Enterprise Encryption	20,364.00	\$2.3400	per mailbox per month	\$47,652
	2412			Enterprise Archive	19,008.00	\$3.0443	per mailbox per month	\$57,866
	2451			Enterprise Service Desk	18,215.40	\$19.6248	per FTE per month	\$357,473
	2452			Enterprise Deskside Support	18,215.40	\$36.7305	per FTE per month	\$669,061
	2702			COFRS & FDW	372,990.00	\$0.0932	Records created per month	\$34,750
	2703			CPPS & HRDW	25,528.00	\$4.3246	Advise + warrants per month	\$110,398
	2706			Electronic Data Warehouse (EDW)	514.70	\$4.5337	GB per month	\$2,333
	2709			Contract Mgmt System (CMS)	31,018.00	\$0.2389	per contract per month	\$7,411
	2712			Grants Mgmt System (GMS)	1.00	\$68,078.8365	1/3 to CDPS, CDPHE, DOE	\$68,079
	2901			Agency LOB Applications	28,080.00	\$74.1996	per hour	\$2,083,524
	2998			2012 GGCC True Up	-430,924.71	\$1.0000		(\$430,925)
	2999			2013 GGCC True Up	-122,100.40	\$1.0000		(\$122,100)
	7650			Direct Bill - RAA	1.00	\$0.0000		\$0
<b>Network</b>			Variance:		Figure Setting Amt:		<b>\$935,726</b>	
	3101			Colorado State Network (CSN)	498,110.66	\$1.0000	per \$ of circuit per month	\$498,111
	3103			CSN CORE	18,215.40	\$28.3585	per FTE per month	\$516,562
	3151			Security Enterprise Infrastructure	18,215.40	\$9.6867	per FTE per month	\$176,448

FY End	Dept	Common Policy	Service Code	Service Name	Utilization	Allocated Rate	Utilization Criteria	Common Policy Allocation
			3998	2012 MNT True Up	-218,677.02	\$1.0000		(\$218,677)
			3999	2013 MNT True Up	-36,717.78	\$1.0000		(\$36,718)
			8650	Direct Bill - RAA	1.00	\$0.0000		\$0
<b>OIT Admin</b>				Variance:		Figure Setting Amt:		<b>\$582,406</b>
			6951	Agency Back Office Support	4,644.00	\$65.4833		\$304,104
			6971	EPPMO Services	1,548.00	\$77.3725		\$119,773
			6998	2012 OIT M&A True Up	202,172.15	\$1.0000		\$202,172
			6999	2013 OIT M&A True Up	-43,642.93	\$1.0000		(\$43,643)
			9650	Direct Bill - RAA	1.00	\$0.0000		\$0
<b>Security</b>				Variance:		Figure Setting Amt:		<b>\$57,876</b>
			4101	IT Security (FY14 DI)	18,215.40	\$3.1773	per FTE per month	\$57,876

FY End	Dept	Common Policy	Service Code	Service Name	Utilization	Allocated Rate	Utilization Criteria	Common Policy Allocation
<b>DORA</b>		<b>REGULATORY AGENCIES</b>						<b>\$2,747,119</b>
<b>GGCC</b>		Variance:			Figure Setting Amt:		<b>\$2,267,810</b>	
	2101			Mainframe Computing	10,597.98	\$0.0786	per service unit (in 1000's)	\$833
	2251			Enterprise Data Center Housing	24.00	\$1,180.2109	per rack equivalent per month	\$28,325
	2258			Server Hosting	2,556.00	\$217.7696	VM instance per month	\$556,619
	2309			MF Virtual Tape Storage (VTS)	12,664.00	\$0.0617	per tape per day	\$781
	2310			Server Storage	480,000.00	\$0.0211	GB per month	\$10,124
	2410			Enterprise Email	9,408.00	\$6.0823	per mailbox per month	\$57,222
	2411			Enterprise Encryption	8,040.00	\$2.3400	per mailbox per month	\$18,814
	2412			Enterprise Archive	0.00	\$3.0443	per mailbox per month	\$0
	2451			Enterprise Service Desk	6,492.60	\$19.6248	per FTE per month	\$127,416
	2452			Enterprise Deskside Support	6,492.60	\$36.7305	per FTE per month	\$238,477
	2702			COFRS & FDW	262,680.00	\$0.0932	Records created per month	\$24,473
	2703			CPPS & HRDW	6,875.00	\$4.3246	Advise + warrants per month	\$29,732
	2706			Electronic Data Warehouse (EDW)	753.00	\$4.5337	GB per month	\$3,414
	2709			Contract Mgmt System (CMS)	1,704.00	\$0.2389	per contract per month	\$407
	2901			Agency LOB Applications	17,209.00	\$74.1996	per hour	\$1,276,901
	2998			2012 GGCC True Up	-86,983.74	\$1.0000		(\$86,984)
	2999			2013 GGCC True Up	-18,743.05	\$1.0000		(\$18,743)
	7700			Direct Bill - SAA	1.00	\$0.0000		\$0
<b>Network</b>		Variance:			Figure Setting Amt:		<b>\$465,906</b>	
	3103			CSN CORE	6,492.60	\$28.3585	per FTE per month	\$184,121
	3151			Security Enterprise Infrastructure	6,492.60	\$9.6867	per FTE per month	\$62,892
	3998			2012 MNT True Up	131,735.79	\$1.0000		\$131,736
	3999			2013 MNT True Up	87,157.53	\$1.0000		\$87,158
	8700			Direct Bill - SAA	1.00	\$0.0000		\$0
<b>OIT Admin</b>		Variance:			Figure Setting Amt:		<b>(\$7,226)</b>	
	6951			Agency Back Office Support	1,548.00	\$65.4833		\$101,368
	6998			2012 OIT M&A True Up	-99,385.52	\$1.0000		(\$99,386)

FY End	Dept	Common Policy	Service Code	Service Name	Utilization	Allocated Rate	Utilization Criteria	Common Policy Allocation
			6999	2013 OIT M&A True Up	-9,208.81	\$1.0000		(\$9,209)
			9700	Direct Bill - SAA	1.00	\$0.0000		\$0
		<b>Security</b>		Variance:		Figure Setting Amt:		<b>\$20,629</b>
			4101	IT Security (FY14 DI)	6,492.60	\$3.1773	per FTE per month	\$20,629

FY End	Dept	Common Policy	Service Code	Service Name	Utilization	Allocated Rate	Utilization Criteria	Common Policy Allocation	
<b>DOR</b>		<b>REVENUE</b>						<b>\$14,796,459</b>	
<b>Comm Svcs</b>			Variance:		Figure Setting Amt:		<b>\$74,169</b>		
	5101			DTR/Public Safety Network	2,520.00	\$27.3058	per radio per month	\$68,811	
	5998			2012 Comm Svcs True Up	3,524.49	\$1.0000		\$3,524	
	5999			2013 Comm Svcs True Up	2,118.15	\$0.8660		\$1,834	
<b>GGCC</b>			Variance:		Figure Setting Amt:		<b>\$10,249,278</b>		
	2101			Mainframe Computing	18,012,108.54	\$0.0786	per service unit (in 1000's)	\$1,416,151	
	2103			Agency Mainframe Support	2,145.00	\$71.4241	per hour	\$153,205	
	2151			ADABAS	33,342,153.79	\$0.0394	per service unit (in 1000's)	\$1,314,760	
	2251			Enterprise Data Center Housing	239.00	\$1,180.2109	per rack equivalent per month	\$282,070	
	2258			Server Hosting	2,652.00	\$217.7696	VM instance per month	\$577,525	
	2304			MF Disk Storage	126,567,968.47	\$0.0001	per MB per day	\$9,056	
	2309			MF Virtual Tape Storage (VTS)	704,957.00	\$0.0617	per tape per day	\$43,470	
	2310			Server Storage	6,000,000.00	\$0.0211	GB per month	\$126,548	
	2410			Enterprise Email	18,396.00	\$6.0823	per mailbox per month	\$111,890	
	2411			Enterprise Encryption	1,488.00	\$2.3400	per mailbox per month	\$3,482	
	2412			Enterprise Archive	0.00	\$3.0443	per mailbox per month	\$0	
	2451			Enterprise Service Desk	14,071.50	\$19.6248	per FTE per month	\$276,150	
	2452			Enterprise Deskside Support	14,071.50	\$36.7305	per FTE per month	\$516,854	
	2702			COFRS & FDW	505,897.00	\$0.0932	Records created per month	\$47,133	
	2703			CPPS & HRDW	15,397.00	\$4.3246	Advise + warrants per month	\$66,586	
	2706			Electronic Data Warehouse (EDW)	40,230.70	\$4.5337	GB per month	\$182,393	
	2709			Contract Mgmt System (CMS)	7,116.00	\$0.2389	per contract per month	\$1,700	
	2901			Agency LOB Applications	67,884.00	\$74.1996	per hour	\$5,036,964	
	2998			2012 GGCC True Up	-1,147,079.93	\$1.0000		(\$1,147,080)	
	2999			2013 GGCC True Up	-545,740.18	\$1.0000		(\$545,740)	
	7750			Direct Bill - TAA	1.00	\$1,776,161.7720		\$1,776,162	
<b>Network</b>			Variance:		Figure Setting Amt:		<b>\$3,812,692</b>		
	3101			Colorado State Network (CSN)	1,552,849.13	\$1.0000	per \$ of circuit per month	\$1,552,849	



FY End	Dept	Common Policy	Service Code	Service Name	Utilization	Allocated Rate	Utilization Criteria	Common Policy Allocation
			3103	CSN CORE	14,071.50	\$28.3585	per FTE per month	\$399,047
			3151	Security Enterprise Infrastructure	14,071.50	\$9.6867	per FTE per month	\$136,307
			3998	2012 MNT True Up	954,813.04	\$1.0000		\$954,813
			3999	2013 MNT True Up	769,676.36	\$1.0000		\$769,676
			8750	Direct Bill - TAA	1.00	\$0.0000		\$0
			<b>OIT Admin</b>		Variance:	Figure Setting Amt:		<b>\$615,610</b>
			6951	Agency Back Office Support	4,644.00	\$65.4833		\$304,104
			6971	EPPMO Services	1,548.00	\$77.3725		\$119,773
			6998	2012 OIT M&A True Up	349,597.76	\$1.0000		\$349,598
			6999	2013 OIT M&A True Up	-157,865.24	\$1.0000		(\$157,865)
			9750	Direct Bill - TAA	1.00	\$0.0000		\$0
			<b>Security</b>		Variance:	Figure Setting Amt:		<b>\$44,710</b>
			4101	IT Security (FY14 DI)	14,071.50	\$3.1773	per FTE per month	\$44,710

FY End	Dept	Common Policy	Service Code	Service Name	Utilization	Allocated Rate	Utilization Criteria	Common Policy Allocation	
<b>SOS</b>		<b>STATE</b>							<b>(\$244,241)</b>
<b>GGCC</b>		Variance:			Figure Setting Amt:		<b>\$95,106</b>		
	2251			Enterprise Data Center Housing	38.00	\$1,180.2109	per rack equivalent per month	\$44,848	
	2258			Server Hosting	216.00	\$217.7696	VM instance per month	\$47,038	
	2701			Enterprise KRONOS	1,219.00	\$2.2184	licenses per month	\$2,704	
	2702			COFRS & FDW	25,071.00	\$0.0932	Records created per month	\$2,336	
	2703			CPPS & HRDW	1,601.00	\$4.3246	Advise + warrants per month	\$6,924	
	2709			Contract Mgmt System (CMS)	389.00	\$0.2389	per contract per month	\$93	
	2998			2012 GGCC True Up	16,644.31	\$1.0000		\$16,644	
	2999			2013 GGCC True Up	-25,480.86	\$1.0000		(\$25,481)	
	7850			Direct Bill - VAA	1.00	\$0.0000		\$0	
<b>Network</b>		Variance:			Figure Setting Amt:		<b>(\$343,569)</b>		
	3101			Colorado State Network (CSN)	58,388.69	\$1.0000	per \$ of circuit per month	\$58,389	
	3103			CSN CORE	1,328.60	\$28.3585	per FTE per month	\$37,677	
	3151			Security Enterprise Infrastructure	1,328.60	\$9.6867	per FTE per month	\$12,870	
	3998			2012 MNT True Up	153,458.56	\$1.0000		\$153,459	
	3999			2013 MNT True Up	-605,963.18	\$1.0000		(\$605,963)	
	8850			Direct Bill - VAA	1.00	\$0.0000		\$0	
<b>OIT Admin</b>		Variance:			Figure Setting Amt:		<b>\$0</b>		
	9850			Direct Bill - VAA	1.00	\$0.0000		\$0	
<b>Security</b>		Variance:			Figure Setting Amt:		<b>\$4,221</b>		
	4101			IT Security (FY14 DI)	1,328.60	\$3.1773	per FTE per month	\$4,221	

FY End	Dept	Common Policy	Service Code	Service Name	Utilization	Allocated Rate	Utilization Criteria	Common Policy Allocation
<b>CDOT</b>		<b>TRANSPORTATION</b>						<b>\$12,260,473</b>
<b>Comm Svcs</b>			Variance:		Figure Setting Amt:		<b>\$1,169,265</b>	
	5101			DTR/Public Safety Network	40,248.00	\$27.3058	per radio per month	\$1,099,003
	5998			2012 Comm Svcs True Up	108,203.27	\$1.0000		\$108,203
	5999			2013 Comm Svcs True Up	-43,813.62	\$0.8660		(\$37,941)
<b>GGCC</b>			Variance:		Figure Setting Amt:		<b>\$7,646,459</b>	
	2101			Mainframe Computing	21,626.60	\$0.0786	per service unit (in 1000's)	\$1,700
	2258			Server Hosting	3,864.00	\$217.7696	VM instance per month	\$841,462
	2309			MF Virtual Tape Storage (VTS)	4,840.00	\$0.0617	per tape per day	\$298
	2310			Server Storage	4,800,000.00	\$0.0211	GB per month	\$101,238
	2410			Enterprise Email	42,948.00	\$6.0823	per mailbox per month	\$261,223
	2412			Enterprise Archive	0.00	\$3.0443	per mailbox per month	\$0
	2451			Enterprise Service Desk	35,624.90	\$19.6248	per FTE per month	\$699,131
	2452			Enterprise Deskside Support	35,624.90	\$36.7305	per FTE per month	\$1,308,521
	2702			COFRS & FDW	219,972.00	\$0.0932	Records created per month	\$20,494
	2703			CPPS & HRDW	37,960.00	\$4.3246	Advise + warrants per month	\$164,162
	2709			Contract Mgmt System (CMS)	97,693.00	\$0.2389	per contract per month	\$23,343
	2901			Agency LOB Applications	47,337.00	\$74.1996	per hour	\$3,512,386
	2998			2012 GGCC True Up	312,391.66	\$1.0000		\$312,392
	2999			2013 GGCC True Up	400,110.33	\$1.0000		\$400,110
	7300			Direct Bill - HAA	1.00	\$0.0000		\$0
<b>Network</b>			Variance:		Figure Setting Amt:		<b>\$2,868,769</b>	
	3101			Colorado State Network (CSN)	851,108.80	\$1.0000	per \$ of circuit per month	\$851,109
	3103			CSN CORE	35,624.90	\$28.3585	per FTE per month	\$1,010,270
	3151			Security Enterprise Infrastructure	35,624.90	\$9.6867	per FTE per month	\$345,089
	3998			2012 MNT True Up	41,675.75	\$1.0000		\$41,676
	3999			2013 MNT True Up	620,625.10	\$1.0000		\$620,625
	8300			Direct Bill - HAA	1.00	\$0.0000		\$0
<b>OIT Admin</b>			Variance:		Figure Setting Amt:		<b>\$462,788</b>	

FY End	Dept	Common Policy	Service Code	Service Name	Utilization	Allocated Rate	Utilization Criteria	Common Policy Allocation
			6951	Agency Back Office Support	6,192.00	\$65.4833		\$405,473
			6971	EPPMO Services	1,548.00	\$77.3725		\$119,773
			6998	2012 OIT M&A True Up	39,911.13	\$1.0000		\$39,911
			6999	2013 OIT M&A True Up	-102,368.82	\$1.0000		(\$102,369)
			9300	Direct Bill - HAA	1.00	\$0.0000		\$0
		<b>Security</b>		Variance:		Figure Setting Amt:		<b>\$113,192</b>
			4101	IT Security (FY14 DI)	35,624.90	\$3.1773	per FTE per month	\$113,192

FY End	Dept	Common Policy	Service Code	Service Name	Utilization	Allocated Rate	Utilization Criteria	Common Policy Allocation
<b>DOTS</b>		<b>TREASURER</b>						<b>\$67,862</b>
		<b>GGCC</b>			Variance:	Figure Setting Amt:		<b>\$50,584</b>
	2101			Mainframe Computing	1,774.06	\$0.0786	per service unit (in 1000's)	\$139
	2258			Server Hosting	48.00	\$217.7696	VM instance per month	\$10,453
	2410			Enterprise Email	432.00	\$6.0823	per mailbox per month	\$2,628
	2411			Enterprise Encryption	12.00	\$2.3400	per mailbox per month	\$28
	2412			Enterprise Archive	4,896.00	\$3.0443	per mailbox per month	\$14,905
	2451			Enterprise Service Desk	336.20	\$19.6248	per FTE per month	\$6,598
	2452			Enterprise Deskside Support	336.20	\$36.7305	per FTE per month	\$12,349
	2702			COFRS & FDW	149,448.00	\$0.0932	Records created per month	\$13,924
	2703			CPPS & HRDW	366.00	\$4.3246	Advise + warrants per month	\$1,583
	2709			Contract Mgmt System (CMS)	643.00	\$0.2389	per contract per month	\$154
	2998			2012 GGCC True Up	-12,609.58	\$1.0000		(\$12,610)
	2999			2013 GGCC True Up	433.48	\$1.0000		\$433
	7900			Direct Bill - WAA	1.00	\$0.0000		\$0
		<b>Network</b>			Variance:	Figure Setting Amt:		<b>\$13,063</b>
	3103			CSN CORE	336.20	\$28.3585	per FTE per month	\$9,534
	3151			Security Enterprise Infrastructure	336.20	\$9.6867	per FTE per month	\$3,257
	3999			2013 MNT True Up	272.23	\$1.0000		\$272
	8900			Direct Bill - WAA	1.00	\$0.0000		\$0
		<b>OIT Admin</b>			Variance:	Figure Setting Amt:		<b>\$3,147</b>
	6998			2012 OIT M&A True Up	3,147.13	\$1.0000		\$3,147
	6999			2013 OIT M&A True Up	0.00	\$1.0000		\$0
	9900			Direct Bill - WAA	1.00	\$0.0000		\$0
		<b>Security</b>			Variance:	Figure Setting Amt:		<b>\$1,068</b>
	4101			IT Security (FY14 DI)	336.20	\$3.1773	per FTE per month	\$1,068

FY End	Dept	Common Policy	Service Code	Service Name	Utilization	Allocated Rate	Utilization Criteria	Common Policy Allocation
<b>NCP</b>		<b>Non-Common Policy Services</b>						<b>\$8,090,510</b>
<b>GGCC</b>			Variance:		Figure Setting Amt:		<b>\$118,828</b>	
	2101			Mainframe Computing	0.00	\$0.0786	per service unit (in 1000's)	\$0
	2151			ADABAS	0.00	\$0.0394	per service unit (in 1000's)	\$0
	2251			Enterprise Data Center Housing	43.00	\$1,180.2109	per rack equivalent per month	\$50,749
	2258			Server Hosting	0.00	\$217.7696	VM instance per month	\$0
	2304			MF Disk Storage	0.00	\$0.0001	per MB per day	\$0
	2309			MF Virtual Tape Storage (VTS)	0.00	\$0.0617	per tape per day	\$0
	2310			Server Storage	0.00	\$0.0211	GB per month	\$0
	2712			Grants Mgmt System (GMS)	1.00	\$68,078.8365	1/3 to CDPS, CDPHE, DOE	\$68,079
<b>Network</b>			Variance:		Figure Setting Amt:		<b>\$7,971,682</b>	
	3101			Colorado State Network (CSN)	294,131.21	\$1.0000	per \$ of circuit per month	\$294,131
	3501			DSL	1.00	\$118,075.5812	connections per month	\$118,076
	3502			Point to Point Customer Circuits	1.00	\$151,284.3384	circuits per month	\$151,284
	3503			VPN	1.00	\$0.0000	accounts per month	\$0
	3504			MIPC Core	1.00	\$1,623,539.2413		\$1,623,539
	3601			LD/Calling Card	1.00	\$1,844,930.9561	minutes	\$1,844,931
	3602			PBX/VOIP	1.00	\$510,157.4176	lines per month	\$510,157
	3606			IVR	1.00	\$959,364.0972	ports per month	\$959,364
	3607			Audio Conferencing	1.00	\$172,193.5559	minutes per person	\$172,194
	3608			Blackberry Mobile Messaging	1.00	\$48,776.3584	devices per month	\$48,776
	3610			Statewide Voice Services	1.00	\$2,249,229.1258		\$2,249,229

## **APPENDIX C**

### **SERVICE NARRATIVES**

The pages within this appendix are intended to provide the counterpart to Appendix B. Each page in this section outlines a single service and shows how all Departments consuming that service compare to each other in terms of usage and cost allocation.

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## FY15 Common Policy Mainframe Computing

			FY14	FY15	
Costs are:	↓ -6%	Declining	\$ 6,172,479	\$ 5,788,545	
Consumption is:	↑ 19%	Increasing	61,678,685	73,624,850	(stated as an annual amount consumed)
Rate is:	↓ -21%	Declining	\$ 0.1001	\$ 0.0786	per service unit (in 1000's)

	Estimated Consumption*			Common Policy Allocation		
	FY14	FY15	% Change	FY14	FY15	% Change
DOAG	4,003	4,842	21%	\$401	\$381	-5%
DOC	14,983	20,627	38%	\$1,499	\$1,622	8%
DOE	1,566	122	-92%	\$157	\$10	-94%
GOV	1,870	1,892	1%	\$187	\$149	-21%
HCPF	104,118	108,339	4%	\$10,420	\$8,518	-18%
DOHE	1,926	2,457	28%	\$193	\$193	0%
DOHE-unap	53,796	56,587	5%	\$5,384	\$4,449	-17%
CDHS	4,695,358	4,730,674	1%	\$469,887	\$371,936	-21%
JUD	21,217	20,428	-4%	\$2,123	\$1,606	-24%
CDLE	26,356,730	36,736,720	39%	\$2,637,643	\$2,888,320	10%
DOL	117,500	150,310	28%	\$11,759	\$11,818	1%
GA	4	5	21%	\$0	\$0	-5%
DOLA	317	758	139%	\$32	\$60	88%
DNR	8,805	6,185	-30%	\$881	\$486	-45%
DPA	693,651	552,435	-20%	\$69,417	\$43,434	-37%
CDPHE	380,663	20,970	-94%	\$38,095	\$1,649	-96%
DPS	14,390	16,337	14%	\$1,440	\$1,284	-11%
DORA	13,111	10,598	-19%	\$1,312	\$833	-36%
DOR	17,589,259	18,012,109	2%	\$1,760,241	\$1,416,151	-20%
CDOT	21,953	21,627	-1%	\$2,197	\$1,700	-23%
DOTS	1,528	1,774	16%	\$153	\$139	-9%
<b>Total</b>	<b>50,096,747</b>	<b>60,475,795</b>		<b>\$5,013,420</b>	<b>\$4,754,738</b>	

*For Reference Only:*

Other OIT svs that consume this service:

COFRS	7,771,063	7,916,303	2%	\$777,687	\$622,397	-20%
CPPS	3,810,876	5,232,752	37%	\$381,372	\$411,410	8%
	61,678,685	73,624,850		\$6,172,479	\$5,788,545	

\*The consumption metric is stated as an annual amount - to determine the monthly amount divide the estimated consumption by 12.

Comments: Consumption estimates are based on historical data collected in FY13 and then adjusted for known future consumption changes (i.e. CDHS consumption has been reduced to reflect the migration of ACSES/CHATS to a web-based platform - their FY14 consumption estimate included this adjustment as well.)

Comments: Although consumption increased for the majority of Departments, the reduction in the cost pool absorbed the majority of the increases, and in fact, most Departments' annual allocations decreased.

Legend:

Bar graph representation of numerical data  
Represents a year over year increase



## FY15 Common Policy Agency Mainframe Services

			FY14	FY15	
Costs are:	9%	Increasing	\$ 1,726,315	\$ 1,879,597	
Consumption is:	6%	Increasing	24,768	26,316	(stated as an annual amount consumed)
Rate is:	2%	Increasing	\$ 69.70	\$ 71.42	per hour

Estimated Consumption*			
	FY14	FY15	% Change
DOC	10,836	10,700	-1%
CDLE	12,384	13,471	9%
DOR	1,548	2,145	39%
<b>Total</b>	<b>24,768</b>	<b>26,316</b>	

Common Policy Allocation			
	FY14	FY15	% Change
	\$755,263	\$764,238	1%
	\$863,158	\$962,154	11%
	\$107,895	\$153,205	42%
	<b>\$1,726,315</b>	<b>\$1,879,597</b>	

\*The consumption metric is stated as an annual amount - to determine the monthly hours divide the estimated consumption by 12.

Comments: Consumption estimates are based on the hours consumed in FY13 used as the weighted average to spread the estimated available hours for the service.

Comments: Cost pool increases are the result of salary survey increases and investments in personal services to deliver the applications support for critical mainframe applications.

Legend:

- Bar graph representation of numerical data
- Represents a year over year increase



## FY15 Common Policy ADABAS

			FY14	FY15	
Costs are:	↑	5%	Increasing	\$ 2,299,961	\$ 2,409,311
Consumption is:	↑	3%	Increasing	59,324,552	61,099,836 (stated as an annual amount consumed)
Rate is:	↑	2%	Increasing	\$ 0.0388	\$ 0.0394 per service unit (in 1000's)

	Estimated Consumption*		
	FY14	FY15	% Change
HCPF	304,811	902	-100%
CDHS	16,123,415	16,078,759	0%
CDLE	8,574,089	11,603,210	35%
DPA	107,163	72,355	-32%
CDPHE	1,010	2,030	101%
DOR	34,210,537	33,342,154	-3%
<b>Total</b>	<b>59,321,026</b>	<b>61,099,409</b>	

	Common Policy Allocation		
	FY14	FY15	% Change
HCPF	\$11,817	\$36	-100%
CDHS	\$625,091	\$634,024	1%
CDLE	\$332,410	\$457,542	38%
DPA	\$4,155	\$2,853	-31%
CDPHE	\$39	\$80	104%
DOR	\$1,326,313	\$1,314,760	-1%
<b>Total</b>	<b>\$2,299,824</b>	<b>\$2,409,294</b>	

*For Reference Only:*

Other OIT srvs that consume this service:

COFRS	3,526	426	-88%
	59,324,552	61,099,836	

	\$137	\$17	-88%
	\$2,299,961	\$2,409,311	

\*The consumption metric is stated as an annual amount - to determine the monthly amount divide the estimated consumption by 12.

Comments: Consumption estimates are based on historical data collected in FY13 and then adjusted for known future consumption changes (i.e. CDHS consumption has been reduced to reflect the migration of ACSES/CHATS to a web-based platform - their FY14 consumption estimate included this adjustment as well.)

Comments: Cost pool increases are the result of investments in personal services to deliver the database support for critical mainframe applications.

Legend:

- Bar graph representation of numerical data
- Represents a year over year increase



**FY15 Common Policy  
Middleware**

			FY14	FY15	
Costs are:	↓ -9%	Declining	\$ 111,088	\$ 101,542	
Consumption is:	0%	No change	15,537,480	15,537,480	(stated as an annual amount consumed)
Rate is:	↓ -9%	Declining	\$ 0.0071	\$ 0.0065	per transaction per month

Estimated Consumption*			
	FY14	FY15	% Change
CDHS	15,536,400	15,536,400	0%
CDLE	1,080	1,080	0%
<b>Total</b>	<b>15,537,480</b>	<b>15,537,480</b>	

Common Policy Allocation		
FY14	FY15	% Change
\$111,080	\$101,535	-9%
\$8	\$7	-9%
<b>\$111,088</b>	<b>\$101,542</b>	

\*The consumption metric is stated as an annual amount - to determine the monthly amount divide the estimated consumption by 12.

Comments: Consumption estimates are based on historical data collected in FY13.

Comments: Cost pool reduction is due to a reduction in the vendor software maintenance costs.

Legend:

- Bar graph representation of numerical data
- Represents a year over year increase



## FY15 Common Policy Enterprise Data Center Housing

			FY14	FY15	
Costs are:	0%	Unchanged	\$ 3,511,124	\$ 3,522,930	
Consumption is:	7%	Increasing	2,786	2,985	(stated as an annual amount consumed)
Rate is:	-6%	Declining	\$ 1,260	\$ 1,180	per rack equivalent per month

	Estimated Consumption*		
	FY14	FY15	% Change
DOAG	48	12	-75%
DOE	55	60	9%
HCPF	24	24	0%
DOHE	24	12	-50%
DOHE-unap	319	297	-7%
CDHS	713	835	17%
JUD	123	84	-32%
CDLE	84	84	0%
DOL	2		-100%
GA	36	12	-67%
DNR	24	24	0%
CDPHE	108	108	0%
DPS	290	300	3%
DORA	24	24	0%
DOR	216	239	11%
SOS	52	38	-27%
NCP	0	43	4299900%
<b>Total</b>	<b>2,142</b>	<b>2,196</b>	

	Common Policy Allocation		
	FY14	FY15	% Change
	\$60,493	\$14,163	-77%
	\$69,315	\$70,813	2%
	\$30,247	\$28,325	-6%
	\$30,247	\$14,163	-53%
	\$402,027	\$350,523	-13%
	\$898,575	\$985,476	10%
	\$155,014	\$99,138	-36%
	\$105,863	\$99,138	-6%
	\$2,521		-100%
	\$45,370	\$14,163	-69%
	\$30,247	\$28,325	-6%
	\$136,110	\$127,463	-6%
	\$365,479	\$354,063	-3%
	\$30,247	\$28,325	-6%
	\$272,219	\$282,070	4%
	\$65,534	\$44,848	-32%
	\$0	\$50,749	5074906755%
<b>Total</b>	<b>\$2,699,507</b>	<b>\$2,591,743</b>	

*For Reference Only:*

Other OIT srvs that consume this service:

MF Processing	36	36	0%
MF Disk	12	24	100%
MF Vir Tape Stor	24	12	-50%
Email	0	12	1199900%
EDW	24	24	0%
NW Security	48	58	21%
CSN Core	120	178	48%
Srvr Hosting	320	433	35%
Srvr Storage	60	12	-80%
<b>Total for rate calculation:</b>	<b>2,786</b>	<b>2,985</b>	

	\$45,370	\$42,488	-6%
	\$15,123	\$28,325	87%
	\$30,247	\$14,163	-53%
	\$0	\$14,163	1416252976%
	\$30,247	\$28,325	-6%
	\$60,493	\$68,452	13%
	\$151,233	\$210,078	39%
	\$403,288	\$511,031	27%
	\$75,616	\$14,163	-81%
<b>Total</b>	<b>\$3,511,124</b>	<b>\$3,522,930</b>	

\*The consumption metric is stated as an annual amount - to determine the rack equivalent count divide the estimated consumption by 12.

Comments: Consumption estimates are based on historical data collected in FY13 and then adjusted for known future consumption changes.

Comments: The cost pool has leveled out now that the final portion of the E-Fort costs were assumed last fiscal year from Dept of State. Consequently, the Dept of State now has an allocation within this service.

Legend:

- Bar graph representation of numerical data
- Represents a year over year increase



## FY15 Common Policy Server Hosting

			FY14	FY15	
Costs are:	↑	17%	Increasing	\$ 5,168,529	\$ 6,039,185
Consumption is:	↓	-10%	Declining	30,756	27,732
Rate is:	↑	30%	Increasing	\$ 168.05	\$ 217.77

(stated as an annual amount consumed)  
per server instance per month

	Estimated Consumption*		
	FY14	FY15	% Change
DOAG	168	168	0%
DOC	3,384	3,384	0%
GOV	1,248	1,248	0%
HCPF	312	312	0%
DOHE	432	432	0%
DOHE-unap	12	12	0%
CDHS	2,856	2,856	0%
JUD	708	708	0%
CDLE	2,196	2,196	0%
DOLA	576	576	0%
DNR	936	936	0%
DPA	1,044	1,044	0%
CDPHE	2,532	2,532	0%
DPS	1,992	1,992	0%
DORA	2,556	2,556	0%
DOR	2,652	2,652	0%
SOS	216	216	0%
CDOT	3,864	3,864	0%
DOTS	48	48	0%
NCP	3,024	0	-100%
<b>Total</b>	<b>30,756</b>	<b>27,732</b>	

Common Policy Allocation		
FY14	FY15	% Change
\$28,232	\$36,585	30%
\$568,679	\$736,932	30%
\$209,726	\$271,776	30%
\$52,431	\$67,944	30%
\$72,597	\$94,076	30%
\$2,017	\$2,613	30%
\$479,949	\$621,950	30%
\$118,979	\$154,181	30%
\$369,037	\$478,222	30%
\$96,796	\$125,435	30%
\$157,294	\$203,832	30%
\$175,444	\$227,351	30%
\$425,501	\$551,393	30%
\$334,755	\$433,797	30%
\$429,534	\$556,619	30%
\$445,667	\$577,525	30%
\$36,299	\$47,038	30%
\$649,343	\$841,462	30%
\$8,066	\$10,453	30%
\$508,182	\$0	-100%
<b>\$5,168,529</b>	<b>\$6,039,185</b>	

\*The consumption metric is stated as an annual amount - to determine the server count divide the estimated consumption by 12.

Comments: Consumption estimates are based on the June 2013 statewide server inventory count. The declining consumption is the result of an error in the FY14 consumption data regarding non-common policy billings.

Comments: Cost pool increases are the result of investments in personal services and vBlock capacity to meet the increasing demand for Hosted Services.

Legend:

- Bar graph representation of numerical data
- Represents a year over year increase



## FY15 Common Policy Mainframe Disk (Storage)

			FY14	FY15	
Costs are:	-88%	Declining	\$ 288,883	\$ 35,267	
Consumption is:	-16%	Declining	589,978,999	492,907,590	(stated as an annual amount consumed)
Rate is:	-85%	Declining	\$ 0.0005	\$ 0.0001	per MB per day

	Estimated Consumption*		
	FY14	FY15	% Change
DOAG	4,864		-100%
DOC	34,867		-100%
DOE	11,822		-100%
GOV	41,607		-100%
HCPF	2,544,848	1,448,863	-43%
DOHE	6,143		-100%
DOHE-unap	82,776		-100%
CDHS	43,519,441	14,645,172	-66%
JUD	290,707		-100%
CDLE	269,132,182	239,995,409	-11%
DOL	556,470	528,168	-5%
GA	602,527	597,662	-1%
DOLA	10,105		-100%
DMVA	8,167		-100%
DNR	960,816	159,781	-83%
DPA	4,179,050	2,424,140	-42%
CDPHE	3,468,378	1,310,865	-62%
DPS	33,723		-100%
DORA	67,159		-100%
DOR	210,985,188	126,567,968	-40%
CDOT	165,935		-100%
DOTS	3,024		-100%
<b>Total</b>	<b>536,709,798</b>	<b>387,678,028</b>	

	Common Policy Allocation		
	FY14	FY15	% Change
	\$2		-100%
	\$17		-100%
	\$6		-100%
	\$20		-100%
	\$1,246	\$104	-92%
	\$3		-100%
	\$41		-100%
	\$21,309	\$1,048	-95%
	\$142		-100%
	\$131,780	\$17,171	-87%
	\$272	\$38	-86%
	\$295	\$43	-86%
	\$5		-100%
	\$4		-100%
	\$470	\$11	-98%
	\$2,046	\$173	-92%
	\$1,698	\$94	-94%
	\$17		-100%
	\$33		-100%
	\$103,308	\$9,056	-91%
	\$81		-100%
	\$1		-100%
<b>Total</b>	<b>\$262,799</b>	<b>\$27,738</b>	

*For Reference Only:*

Other OIT svs that consume this service:

COFRS	39,255,835	29,956,289	-24%
CPPS	14,013,365	75,273,273	437%
	589,978,999	492,907,590	

	\$19,222	\$2,143	-89%
	\$6,862	\$5,386	-22%
	\$288,883	\$35,267	

\*The consumption metric is stated as an annual amount - to determine the monthly amount divide the estimated consumption by 12.

Comments: Consumption estimates are based on historical data collected in FY13 and then adjusted for known future consumption changes (i.e. CDHS consumption has been reduced to reflect the migration of ACSES/CHATS to a web-based platform - their FY14 consumption estimate included this adjustment as well.)

Comments: The lease for the disk storage devices ended in FY14 which significantly reduced the cost pool.

Legend:

- Bar graph representation of numerical data
- Represents a year over year increase



## FY15 Common Policy Mainframe Virtual Tape Storage (VTS)

			FY14	FY15	
Costs are:	↓ -10%	Declining	\$ 224,820	\$ 201,256	
Consumption is:	↓ -7%	Declining	3,516,613	3,263,784	(stated as an annual amount consumed)
Rate is:	↓ -4%	Declining	\$ 0.0639	\$ 0.0617	per tape per day

	Estimated Consumption*		
	FY14	FY15	% Change
DOC	72	72	0%
GOV	22,605	17,854	-21%
HCPF	20,852	20,923	0%
DOHE-unap	4,528	4,310	-5%
CDHS	202,063	0	-100%
JUD	2,811	2,635	-6%
CDLE	780,122	746,415	-4%
DOL	5,561	7,862	41%
GA	29	0	-100%
DNR	1,356	1,389	2%
DPA	44,557	61,090	37%
CDPHE	33,814	17,412	-49%
DPS	12	12	0%
DORA	11,273	12,664	12%
DOR	814,919	704,957	-13%
CDOT	5,363	4,840	-10%
<b>Total</b>	<b>1,949,937</b>	<b>1,602,435</b>	

	Common Policy Allocation		
	FY14	FY15	% Change
	\$5	\$4	-4%
	\$1,445	\$1,101	-24%
	\$1,333	\$1,290	-3%
	\$289	\$266	-8%
	\$12,918	\$0	-100%
	\$180	\$162	-10%
	\$49,874	\$46,027	-8%
	\$356	\$485	36%
	\$2	\$0	-100%
	\$87	\$86	-1%
	\$2,849	\$3,767	32%
	\$2,162	\$1,074	-50%
	\$1	\$1	-4%
	\$721	\$781	8%
	\$52,098	\$43,470	-17%
	\$343	\$298	-13%
	\$124,661	\$98,812	

*For Reference Only:*

Other OIT srvs that consume this service:

COFRS	1,463,562	1,505,848	3%
CPPS	103,114	155,501	51%
	3,516,613	3,263,784	

	\$93,567	\$92,856	-1%
	\$6,592	\$9,589	45%
	\$224,820	\$201,256	

\*The consumption metric is stated as an annual amount - to determine the monthly amount divide the estimated consumption by 12.

Comments: Consumption estimates are based on historical data collected in FY13 and then adjusted for known future consumption changes (i.e. CDHS consumption has been reduced to reflect the migration of ACSES/CHATS to a web-based platform - their FY14 consumption estimate included this adjustment as well.)

Comments:

Legend:

- Bar graph representation of numerical data
- Represents a year over year increase





## FY15 Common Policy Server Storage

			FY14	FY15	
Costs are:	↓ -37%	Declining	\$ 793,230	\$ 503,661	
Consumption is:	↓ -1%	Declining	24,240,000	23,880,000	(stated as an annual amount consumed)
Rate is:	↓ -36%	Declining	\$ 0.0327	\$ 0.0211	per GB per month

	Estimated Consumption*		
	FY14	FY15	% Change
DOC	1,800,000	1,800,000	0%
CDHS	1,800,000	1,800,000	0%
CDLE	1,200,000	1,200,000	0%
DNR	600,000	600,000	0%
CDPHE	2,400,000	2,400,000	0%
DPS	1,800,000	1,800,000	0%
DORA	480,000	480,000	0%
DOR	6,000,000	6,000,000	0%
CDOT	4,800,000	4,800,000	0%
NCP	360,000	0	-100%
<b>Total</b>	<b>21,240,000</b>	<b>20,880,000</b>	

	Common Policy Allocation		
	FY14	FY15	% Change
	\$58,903	\$37,964	-36%
	\$58,903	\$37,964	-36%
	\$39,269	\$25,310	-36%
	\$19,634	\$12,655	-36%
	\$78,538	\$50,619	-36%
	\$58,903	\$37,964	-36%
	\$15,708	\$10,124	-36%
	\$196,344	\$126,548	-36%
	\$157,075	\$101,238	-36%
	\$11,781	\$0	-100%
	\$695,058	\$440,387	

*For Reference Only:*

Other OIT Svcs	FY14	FY15	% Change
Svr Hostng	3,000,000	3,000,000	0%
	24,240,000	23,880,000	

	FY14	FY15	% Change
	\$98,172	\$63,274	-36%
	\$793,230	\$503,661	

\*The consumption metric is stated as an annual amount - to determine the GB amount divide the estimated consumption by 12.

Comments: Consumption estimates are based on the storage allocations inventoried June 2013.

Comments:

Legend:

- Bar graph representation of numerical data
- Represents a year over year increase



## FY15 Common Policy Email

			FY14	FY15		
Costs are:	↑	113%	Increasing	\$ 915,150	\$ 1,953,734	
Consumption is:	↓	-7%	Decreasing	346,884	321,216	(stated as an annual amount consumed)
Rate is:	↑	131%	Increasing	\$ 2.64	\$ 6.08	Per mailbox per month

	Estimated Consumption*		
	FY14	FY15	% Change
DOAG	3,504	3,396	-3%
DOC	82,512	78,828	-4%
GOV	9,696	16,992	75%
HCPF	4,656	0	-100%
DOHE	3,120	3,348	7%
CDHS	54,720	52,740	-4%
CDLE	18,168	16,908	-7%
DOLA	3,276	2,016	-38%
DMVA	1,608	396	-75%
DNR	27,204	26,352	-3%
DPA	8,016	5,568	-31%
CDPHE	18,000	22,716	26%
DPS	22,536	20,772	-8%
DORA	13,560	9,408	-31%
DOR	30,696	18,396	-40%
CDOT	45,120	42,948	-5%
DOTS	492	432	-12%
<b>Total</b>	<b>346,884</b>	<b>321,216</b>	

Common Policy Allocation		
FY14	FY15	% Change
\$9,244	\$20,656	123%
\$217,683	\$479,456	120%
\$25,580	\$103,351	304%
\$12,283		-100%
\$8,231	\$20,364	147%
\$144,362	\$320,781	122%
\$47,931	\$102,840	115%
\$8,643	\$12,262	42%
\$4,242	\$2,409	-43%
\$71,770	\$160,281	123%
\$21,148	\$33,866	60%
\$47,488	\$138,166	191%
\$59,455	\$126,342	113%
\$35,774	\$57,222	60%
\$80,982	\$111,890	38%
\$119,036	\$261,223	119%
\$1,298	\$2,628	102%
<b>\$915,150</b>	<b>\$1,953,734</b>	

\*The consumption metric is stated as an annual amount - to determine the mailbox count divide the estimated consumption by 12.

Comments: Consumption estimates are based on the June 2013 mailbox inventory count.

Comments: This cost pool is now inclusive of the total costs of the email service, including vendor agreements, service management personnel and allocated OIT overhead.

Legend:

- Bar graph representation of numerical data
- Represents a year over year increase



## FY15 Common Policy Email Encryption

			FY14	FY15
Costs are:			\$ -	\$ 281,924
Consumption is:			-	120,480
Rate is:				\$ 2.34

\*\*This is a new service to the common policy catalog which is why there is no FY14 comparison data.

(stated as an annual amount consumed)

Per mailbox per month

	Estimated Consumption*		
	FY14	FY15	% Change
DOC		15,792	
GOV		576	
CDHS		65,328	
CDLE		192	
DOL		6,540	
DOLA		192	
DPA		456	
CDPHE		1,500	
DPS		20,364	
DORA		8,040	
DOR		1,488	
DOTS		12	
<b>Total</b>	<b>0</b>	<b>120,480</b>	

	Common Policy Allocation		
	FY14	FY15	% Change
		\$36,953	
		\$1,348	
		\$152,868	
		\$449	
		\$15,304	
		\$449	
		\$1,067	
		\$3,510	
		\$47,652	
		\$18,814	
		\$3,482	
		\$28	
<b>Total</b>	<b>\$0</b>	<b>\$281,924</b>	

\*The consumption metric is stated as an annual amount - to determine the mailbox count divide the estimated consumption by 12.

Comments: Consumption estimates are based on the June 2013 subscriber count.

Comments:

Legend:

- Bar graph representation of numerical data
- Represents a year over year increase



**FY15 Common Policy  
Email Archive**

			FY14	FY15
Costs are:			\$ -	\$ 151,898
Consumption is:			-	49,896
Rate is:				\$ 3.04

\*\*This is a new service to the common policy catalog which is why there is no FY14 comparison data.

(stated as an annual amount consumed)

Per mailbox per month

	Estimated Consumption*		
	FY14	FY15	% Change
DOAG		2,736	
DOC		12,000	
GOV		780	
DOHE		4,320	
DOLA		72	
DNR		84	
CDPHE		6,000	
DPS		19,008	
DOTS		4,896	
<b>Total</b>	<b>0</b>	<b>49,896</b>	

Common Policy Allocation		
FY14	FY15	% Change
	\$8,329	
	\$36,532	
	\$2,375	
	\$13,151	
	\$219	
	\$256	
	\$18,266	
	\$57,866	
	\$14,905	
<b>\$0</b>	<b>\$151,898</b>	

\*The consumption metric is stated as an annual amount - to determine the mailbox count divide the estimated consumption by 12.

Comments: Consumption estimates are based on the information OIT has gathered to date from discussions with Agencies regarding their desired participation in this service.

Comments:

Legend:

- Bar graph representation of numerical data
- Represents a year over year increase



## FY15 Common Policy Service Desk

			FY14	FY15		
Costs are:	↑	9%	Increasing	\$ 4,976,544	\$ 5,424,837	
Consumption is:	↓	-4%	Declining	287,944	276,428	(stated as an annual amount consumed)
Rate is:	↑	14%	Increasing	\$ 17.28	\$ 19.62	per Agency FTE per month

	Estimated Consumption*		
	FY14	FY15	% Change
DOAG	3,725	3,358	-10%
DOC	74,057	71,297	-4%
GOV	12,100	12,398	2%
HCPF	4,201	4,045	-4%
DOHE	0	1,511	151079900%
CDHS	57,530	56,771	-1%
CDLE	13,060	13,002	0%
DOLA	2,080	1,676	-19%
DMVA	1,573	1,675	6%
DNR	24,508	16,750	-32%
DPA	4,228	4,245	0%
CDPHE	15,053	14,961	-1%
DPS	16,228	18,215	12%
DORA	6,576	6,493	-1%
DOR	16,349	14,072	-14%
CDOT	36,337	35,625	-2%
DOTS	341	336	-1%
<b>Total</b>	<b>287,944</b>	<b>276,428</b>	

	Common Policy Allocation		
	FY14	FY15	% Change
	\$64,376	\$65,896	2%
	\$1,279,927	\$1,399,189	9%
	\$209,118	\$243,298	16%
	\$72,610	\$79,376	9%
	\$0	\$29,649	2964910577%
	\$994,301	\$1,114,112	12%
	\$225,710	\$255,155	13%
	\$35,942	\$32,893	-8%
	\$27,190	\$32,879	21%
	\$423,566	\$328,717	-22%
	\$73,066	\$83,307	14%
	\$260,158	\$293,596	13%
	\$280,462	\$357,473	27%
	\$113,653	\$127,416	12%
	\$282,557	\$276,150	-2%
	\$628,018	\$699,131	11%
	\$5,890	\$6,598	12%
<b>Total</b>	<b>\$4,976,544</b>	<b>\$5,424,837</b>	

\*The consumption metric is stated as an annual amount - to determine the FTE divide the estimated consumption by 12.

Comments: Consumption estimates are based on the DPA FTE "burn" report completed for Qtr 3 of FY13 (the Qtr 4 data is unavailable at the time of this submission).

Comments:

Legend:

- Bar graph representation of numerical data
- Represents a year over year increase



## FY15 Common Policy Deskside Support

			FY14	FY15		
Costs are:	↓	-1%	Declining	\$ 10,212,041	\$ 10,153,346	
Consumption is:	↓	-4%	Declining	287,944	276,428	(stated as an annual amount consumed)
Rate is:	↑	4%	Increasing	\$ 35.47	\$ 36.73	per Agency FTE per month

	Estimated Consumption*		
	FY14	FY15	% Change
DOAG	3,725	3,358	-10%
DOC	74,057	71,297	-4%
GOV	12,100	12,398	2%
HCPF	4,201	4,045	-4%
DOHE	0	1,511	151079900%
CDHS	57,530	56,771	-1%
CDLE	13,060	13,002	0%
DOLA	2,080	1,676	-19%
DMVA	1,573	1,675	6%
DNR	24,508	16,750	-32%
DPA	4,228	4,245	0%
CDPHE	15,053	14,961	-1%
DPS	16,228	18,215	12%
DORA	6,576	6,493	-1%
DOR	16,349	14,072	-14%
CDOT	36,337	35,625	-2%
DOTS	341	336	-1%
<b>Total</b>	<b>287,944</b>	<b>276,428</b>	

	Common Policy Allocation		
	FY14	FY15	% Change
	\$132,102	\$123,334	-7%
	\$2,626,456	\$2,618,780	0%
	\$429,117	\$455,367	6%
	\$148,997	\$148,564	0%
	\$0	\$55,492	5549247989%
	\$2,040,340	\$2,085,218	2%
	\$463,164	\$477,559	3%
	\$73,754	\$61,564	-17%
	\$55,794	\$61,538	10%
	\$869,172	\$615,240	-29%
	\$149,934	\$155,921	4%
	\$533,854	\$549,507	3%
	\$575,519	\$669,061	16%
	\$233,221	\$238,477	2%
	\$579,817	\$516,854	-11%
	\$1,288,714	\$1,308,521	2%
	\$12,087	\$12,349	2%
<b>Total</b>	<b>\$10,212,041</b>	<b>\$10,153,346</b>	

\*The consumption metric is stated as an annual amount - to determine the FTE divide the estimated consumption by 12.

Comments: Consumption estimates are based on the DPA FTE "burn" report completed for Qtr 3 of FY13 (the Qtr 4 data is unavailable at the time of this submission).

Comments:

Legend:

- Bar graph representation of numerical data
- Represents a year over year increase



## FY15 Common Policy Kronos

			FY14	FY15	
Costs are:	↓ -46%	Declining	\$ 299,372	\$ 160,581	
Consumption is:	↑ 1%	Increasing	71,574	72,385	(stated as an annual amount consumed)
Rate is:	↓ -47%	Declining	\$ 4.18	\$ 2.22	per license per month

	Estimated Consumption*		
	FY14	FY15	% Change
GOV	10,124	10,587	5%
CDLE	13,002	13,716	5%
GA	577	514	-11%
DNR	26,210	25,744	-2%
DPA	4,413	4,482	2%
CDPHE	15,943	16,123	1%
SOS	1,305	1,219	-7%
<b>Total</b>	<b>71,574</b>	<b>72,385</b>	

	Common Policy Allocation		
	FY14	FY15	% Change
GOV	\$42,346	\$23,487	-45%
CDLE	\$54,383	\$30,428	-44%
GA	\$2,413	\$1,140	-53%
DNR	\$109,629	\$57,111	-48%
DPA	\$18,458	\$9,943	-46%
CDPHE	\$66,685	\$35,768	-46%
SOS	\$5,458	\$2,704	-50%
<b>Total</b>	<b>\$299,372</b>	<b>\$160,581</b>	

\*The consumption metric is stated as an annual amount - to determine the license count divide the estimated consumption by 12.

Comments: Consumption estimates are based on the Kronos license inventory counts in June 2013.

Comments:

Legend:

- Bar graph representation of numerical data
- Represents a year over year increase



## FY15 Common Policy COFRS & FDW

			FY14	FY15	
Costs are:	-31%	Declining	\$ 2,026,359	\$ 1,388,674	
Consumption is:	-1%	Increasing	15,097,268	14,905,271	(stated as an annual amount consumed)
Rate is:	-31%	Declining	\$ 0.1342	\$ 0.0932	records created per month

	Estimated Consumption*		
	FY14	FY15	% Change
DOAG	115,147	121,025	5%
DOC	936,445	1,027,949	10%
DOE	302,679	321,971	6%
GOV	157,415	166,981	6%
HCPF	2,225,005	2,573,600	16%
DOHE	65,850	82,730	26%
DOHE-unap	529,910	547,999	3%
CDHS	2,599,588	2,683,253	3%
JUD	2,072,399	2,381,104	15%
CDLE	423,547	466,359	10%
DOL	80,621	81,204	1%
GA	36,656	35,577	-3%
DOLA	624,667	655,113	5%
DMVA	76,428	88,569	16%
DNR	2,472,950	1,190,684	-52%
DPA	404,093	393,652	-3%
CDPHE	522,005	551,443	6%
DPS	278,363	372,990	34%
DORA	272,655	262,680	-4%
DOR	522,304	505,897	-3%
SOS	21,391	25,071	17%
CDOT	193,476	219,972	14%
DOTS	163,674	149,448	-9%
<b>Total</b>	<b>15,097,268</b>	<b>14,905,271</b>	

	Common Policy Allocation		
	FY14	FY15	% Change
	\$15,455	\$11,275	-27%
	\$125,690	\$95,771	-24%
	\$40,626	\$29,997	-26%
	\$21,128	\$15,557	-26%
	\$298,641	\$239,774	-20%
	\$8,838	\$7,708	-13%
	\$71,125	\$51,055	-28%
	\$348,917	\$249,990	-28%
	\$278,158	\$221,839	-20%
	\$56,849	\$43,449	-24%
	\$10,821	\$7,566	-30%
	\$4,920	\$3,315	-33%
	\$83,843	\$61,035	-27%
	\$10,258	\$8,252	-20%
	\$331,920	\$110,932	-67%
	\$54,237	\$36,675	-32%
	\$70,064	\$51,376	-27%
	\$37,362	\$34,750	-7%
	\$36,596	\$24,473	-33%
	\$70,104	\$47,133	-33%
	\$2,871	\$2,336	-19%
	\$25,968	\$20,494	-21%
	\$21,968	\$13,924	-37%
<b>Total</b>	<b>\$2,026,359</b>	<b>\$1,388,674</b>	

\*The consumption metric is stated as an annual amount - to determine the monthly record count divide the estimated consumption by 12.

Comments: Consumption estimates are based on historical data collected in FY13.

Comments:

Legend:

- Bar graph representation of numerical data
- Represents a year over year increase





## FY15 Common Policy CPPS & HRDW

			FY14	FY15	
Costs are:	↓ -17%	Declining	\$ 2,162,722	\$ 1,788,408	
Consumption is:	↑ 0%	Increasing	413,365	413,543	(stated as an annual amount consumed)
Rate is:	↓ -17%	Declining	\$ 5.2320	\$ 4.3246	Advise + warrants per month

	Estimated Consumption*			Common Policy Allocation		
	FY14	FY15	% Change	FY14	FY15	% Change
DOAG	5,843	5,509	-6%	\$30,571	\$23,824	-22%
DOC	77,571	73,932	-5%	\$405,851	\$319,726	-21%
DOE	10,589	11,091	5%	\$55,402	\$47,964	-13%
GOV	12,662	13,137	4%	\$66,247	\$56,812	-14%
HCPF	4,402	4,725	7%	\$23,031	\$20,434	-11%
DOHE	2,150	2,141	0%	\$11,249	\$9,259	-18%
DOHE-unap	3,893	682	-82%	\$20,368	\$2,949	-86%
CDHS	70,549	77,394	10%	\$369,112	\$334,698	-9%
JUD	51,961	53,518	3%	\$271,859	\$231,444	-15%
CDLE	15,551	16,395	5%	\$81,363	\$70,902	-13%
DOL	5,462	5,491	1%	\$28,577	\$23,746	-17%
GA	5,326	6,125	15%	\$27,866	\$26,488	-5%
DOLA	2,170	1,876	-14%	\$11,353	\$8,113	-29%
DMVA	2,324	2,769	19%	\$12,159	\$11,975	-2%
DNR	31,915	29,672	-7%	\$166,979	\$128,319	-23%
DPA	4,522	4,667	3%	\$23,659	\$20,183	-15%
CDPHE	16,501	16,692	1%	\$86,333	\$72,186	-16%
DPS	23,782	25,528	7%	\$124,427	\$110,398	-11%
DORA	6,818	6,875	1%	\$35,672	\$29,732	-17%
DOR	18,542	15,397	-17%	\$97,012	\$66,586	-31%
SOS	1,632	1,601	-2%	\$8,539	\$6,924	-19%
CDOT	38,870	37,960	-2%	\$203,367	\$164,162	-19%
DOTS	330	366	11%	\$1,727	\$1,583	-8%
<b>Total</b>	<b>413,365</b>	<b>413,543</b>		<b>\$2,162,722</b>	<b>\$1,788,408</b>	

\*The consumption metric is stated as an annual amount - to determine the monthly count divide the estimated consumption by 12.

Comments: Consumption estimates are based on historical data collected in FY13.

Comments:

Legend:

- Bar graph representation of numerical data
- Represents a year over year increase



## FY15 Common Policy Electronic Data Warehouse (EDW)

			FY14	FY15	
Costs are:	↓ -37%	Declining	\$ 354,220	\$ 223,676	
Consumption is:	↑ 14%	Increasing	43,168	49,337	(stated as an annual amount consumed)
Rate is:	↓ -45%	Declining	\$ 8.2056	\$ 4.5337	per GB per month

	Estimated Consumption*		
	FY14	FY15	% Change
DOC	572	642	12%
DOE	1,672	502	-70%
GOV	161	293	81%
CDHS	874	1,148	31%
CDLE	1,513	1,414	-7%
DOL	124	185	50%
DOLA	785	953	21%
DMVA	213	215	1%
DPA	3,439	1,183	-66%
CDPHE	951	1,304	37%
DPS	328	515	57%
DORA	712	753	6%
DOR	31,824	40,231	26%
<b>Total</b>	<b>43,168</b>	<b>49,337</b>	

	Common Policy Allocation		
	FY14	FY15	% Change
	\$4,693	\$2,911	-38%
	\$13,717	\$2,274	-83%
	\$1,324	\$1,326	0%
	\$7,171	\$5,202	-27%
	\$12,418	\$6,411	-48%
	\$1,014	\$839	-17%
	\$6,444	\$4,322	-33%
	\$1,750	\$976	-44%
	\$28,218	\$5,362	-81%
	\$7,803	\$5,913	-24%
	\$2,687	\$2,333	-13%
	\$5,843	\$3,414	-42%
	\$261,137	\$182,393	-30%
	\$354,220	\$223,676	

\*The consumption metric is stated as an annual amount - to determine the GB amount divide the estimated consumption by 12.

Comments: Consumption estimates are based on historical data collected in FY13.

Comments:

Legend:

- Bar graph representation of numerical data
- Represents a year over year increase



## FY15 Common Policy Contract Management System (CMS)

			FY14	FY15	
Costs are:	↓ -26%	Declining	\$ 179,633	\$ 132,715	
Consumption is:	↑ 34%	Increasing	414,284	555,436	(stated as an annual amount consumed)
Rate is:	↓ -45%	Declining	\$ 0.4336	\$ 0.2389	per contract per month



	Estimated Consumption*		
	FY14	FY15	% Change
DOAG	5,509	6,952	26%
DOC	16,201	23,752	47%
DOE	1,401	2,010	43%
GOV	14,120	19,616	39%
HCPF	12,499	20,066	61%
DOHE	3,980	4,179	5%
DOHE-unap	10,914	10,631	-3%
CDHS	32,518	43,210	33%
JUD	60	73	22%
CDLE	28,560	36,039	26%
DOL	332	386	16%
GA	112	134	20%
DOLA	36,949	46,417	26%
DMVA	8,993	12,271	36%
DNR	74,201	100,972	36%
DPA	9,849	13,114	33%
CDPHE	60,975	77,051	26%
DPS	20,321	31,018	53%
DORA	1,424	1,704	20%
DOR	5,530	7,116	29%
SOS	287	389	36%
CDOT	69,031	97,693	42%
DOTS	518	643	24%
<b>Total</b>	<b>414,284</b>	<b>555,436</b>	

	Common Policy Allocation		
	FY14	FY15	% Change
	\$2,389	\$1,661	-30%
	\$7,025	\$5,675	-19%
	\$607	\$480	-21%
	\$6,122	\$4,687	-23%
	\$5,420	\$4,795	-12%
	\$1,726	\$999	-42%
	\$4,732	\$2,540	-46%
	\$14,100	\$10,324	-27%
	\$26	\$17	-33%
	\$12,384	\$8,611	-30%
	\$144	\$92	-36%
	\$49	\$32	-34%
	\$16,021	\$11,091	-31%
	\$3,899	\$2,932	-25%
	\$32,173	\$24,126	-25%
	\$4,271	\$3,133	-27%
	\$26,439	\$18,410	-30%
	\$8,811	\$7,411	-16%
	\$617	\$407	-34%
	\$2,398	\$1,700	-29%
	\$124	\$93	-25%
	\$29,932	\$23,343	-22%
	\$225	\$154	-32%
<b>Total</b>	<b>\$179,633</b>	<b>\$132,715</b>	

\*The consumption metric is stated as an annual amount - to determine the number of contracts divide the estimated consumption by 12.



Comments: Consumption estimates are based on historical data collected in FY13.

Comments:

Legend:  
 Bar graph representation of numerical data  
 Represents a year over year increase



## FY15 Common Policy Grants Management System (COGMS)

			FY14	FY15	
Costs are:		36%	Increasing	\$ 150,000	\$ 204,237
Consumption is:		0%	No Change	3	3
Rate is:		36%	Increasing	\$ 50,000	\$ 68,079

per Agency



Estimated Consumption*			
	FY14	FY15	% Change
CDPHE	1	0	-100%
DOE	1	1	0%
DPS	1	1	0%
NCP	0	1	99900%
Total	3	3	

Common Policy Allocation		
FY14	FY15	% Change
\$50,000	\$0	-100%
\$50,000	\$68,079	36%
\$50,000	\$68,079	36%
\$0	\$68,079	6807883555%
\$150,000	\$204,237	

Comments: OIT's service management personnel, in collaboration with the ESC, are working diligently to identify and on-board additional agencies which will increase service adoption (i.e. consumption) and drive down the rate.

Comments: In a FY14 Decision Item OIT was provided \$150,000 in reappropriated spending authority to initiate the on-boarding of this enterprise service offering. At the request of the ESC OIT has provided service management personnel which is the majority of the increase in the cost pool for FY15.

Legend:

-  Bar graph representation of numerical data
-  Represents a year over year increase



## FY15 Common Policy Agency LOB Applications Support

			FY14	FY15	
Costs are:		4%	Increasing	\$ 34,722,137	\$ 36,014,845
Consumption is:		0%	Increasing	484,787	485,378
Rate is:		4%	Increasing	\$ 71.6235	\$ 74.1996

(stated as an annual amount consumed) per hour

	Estimated Consumption*		
	FY14	FY15	% Change
DOAG	7,740	7,740	0%
DOC	27,864	29,640	6%
HCPF	3,096	4,096	32%
CDHS	139,320	139,458	0%
CDLE	30,960	26,862	-13%
DOLA	8,359	8,913	7%
DMVA	4,644	4,644	0%
DNR	48,917	45,206	-8%
DPA	14,195	13,652	-4%
CDPHE	47,988	44,657	-7%
DPS	29,412	28,080	-5%
DORA	12,384	17,209	39%
DOR	68,112	67,884	0%
CDOT	41,796	47,337	13%
<b>Total</b>	<b>484,787</b>	<b>485,378</b>	

	Common Policy Allocation		
	FY14	FY15	% Change
	\$554,366	\$574,305	4%
	\$1,995,716	\$2,199,276	10%
	\$221,746	\$303,921	37%
	\$9,978,581	\$10,347,725	4%
	\$2,217,463	\$1,993,149	-10%
	\$598,715	\$661,341	10%
	\$332,619	\$344,583	4%
	\$3,503,591	\$3,354,266	-4%
	\$1,016,707	\$1,012,973	0%
	\$3,437,067	\$3,313,531	-4%
	\$2,106,589	\$2,083,524	-1%
	\$886,985	\$1,276,901	44%
	\$4,878,418	\$5,036,964	3%
	\$2,993,574	\$3,512,386	17%
<b>Total</b>	<b>\$34,722,137</b>	<b>\$36,014,845</b>	

\*The consumption metric is stated as an annual amount - to determine the monthly hours divide the estimated consumption by 12.

Comments: Consumption estimates are based on the average "actual" hours consumed across FY12 and FY13 since historical consumption data is now available. This "average per Agency" was then used as the weighted average to spread the estimated available hours for the service.

Comments: Cost pool increases are the result of salary survey increases and investments in personal services to meet the increasing demand for Application Services.

Legend:

- Bar graph representation of numerical data
- Represents a year over year increase



## FY15 Common Policy Colorado State Network (CSN) Circuits

Costs are:	↓	-27%	Declining	\$ 8,216,668	\$ 6,016,138
Consumption is:	↑	-17%	Increasing	7,244,574	6,016,138
Rate is:			N/A		

circuit actual cost

	Estimated Consumption*		
	FY14	FY15	% Change
DOAG	24,390	20,394	-16%
DOC	824,762	630,712	-24%
DOE	30,488	23,215	-24%
GOV	325	0	-100%
DOHE	0	16,653	1665316900%
DOHE-unap	7,623	0	-100%
CDHS	1,437,883	1,214,776	-16%
JUD	34,682	5,486	-84%
CDLE	9,456	23,447	148%
DOLA	52,450	40,179	-23%
DMVA	24,419	11,296	-54%
DNR	896,213	679,895	-24%
DPA	104,246	47,204	-55%
CDPHE	6,138	48,294	687%
DPS	527,953	498,111	-6%
DOR	1,879,480	1,552,849	-17%
SOS	126,222	58,389	-54%
CDOT	648,784	851,109	31%
NCP	609,060	294,131	-52%
<b>Total</b>	<b>7,244,574</b>	<b>6,016,138</b>	

	Common Policy Allocation		
	FY14	FY15	% Change
	\$27,663	\$20,394	-26%
	\$935,431	\$630,712	-33%
	\$34,579	\$23,215	-33%
	\$369	\$0	-100%
	\$0	\$16,653	1665316831%
	\$8,645		-100%
	\$1,630,821	\$1,214,776	-26%
	\$39,336	\$5,486	-86%
	\$10,725	\$23,447	119%
	\$59,488	\$40,179	-32%
	\$27,695	\$11,296	-59%
	\$1,016,469	\$679,895	-33%
	\$118,234	\$47,204	-60%
	\$6,961	\$48,294	594%
	\$598,795	\$498,111	-17%
	\$2,131,672	\$1,552,849	-27%
	\$143,158	\$58,389	-59%
	\$735,840	\$851,109	16%
	\$690,785	\$294,131	-57%
<b>Total</b>	<b>\$8,216,668</b>	<b>\$6,016,138</b>	

Comments: Consumption estimates are based on circuit inventory data in June 2013.

Comments: The decline in the cost pool is mainly due to circuits being identified as supporting the CSN Core and hence being moved to that cost pool.

Legend:

- Bar graph representation of numerical data
- Represents a year over year increase



## FY15 Common Policy Colorado State Network (CSN) Core

			FY14	FY15		
Costs are:		26%	Increasing	\$ 7,591,788	\$ 9,600,938	
Consumption is:		-3%	Declining	350,564	338,555	(stated as an annual amount consumed)
Rate is:		31%	Increasing	\$ 21.66	\$ 28.36	per Agency FTE per month

	Estimated Consumption*			Common Policy Allocation		
	FY14	FY15	% Change	FY14	FY15	% Change
DOAG	3,725	3,358	-10%	\$80,664	\$95,222	18%
DOC	74,057	71,297	-4%	\$1,603,767	\$2,021,882	26%
DOE	7,291	6,597	-10%	\$157,898	\$187,081	18%
GOV	12,100	12,398	2%	\$262,028	\$351,575	34%
HCPF	4,201	4,045	-4%	\$90,981	\$114,702	26%
DOHE	0	1,511	151079900%	\$0	\$42,844	4284408695%
CDHS	57,530	56,771	-1%	\$1,245,873	\$1,609,934	29%
JUD	48,886	49,312	1%	\$1,058,662	\$1,398,417	32%
CDLE	13,060	13,002	0%	\$282,817	\$368,709	30%
DOL	5,027	4,890	-3%	\$108,860	\$138,668	27%
DOLA	2,080	1,676	-19%	\$45,036	\$47,532	6%
DMVA	1,573	1,675	6%	\$34,069	\$47,512	39%
DNR	24,508	16,750	-32%	\$530,734	\$475,008	-10%
DPA	4,228	4,245	0%	\$91,552	\$120,382	31%
CDPHE	15,053	14,961	-1%	\$325,982	\$424,258	30%
DPS	16,228	18,215	12%	\$351,423	\$516,562	47%
DORA	6,576	6,493	-1%	\$142,409	\$184,121	29%
DOR	16,349	14,072	-14%	\$354,048	\$399,047	13%
SOS	1,417	1,329	-6%	\$30,691	\$37,677	23%
CDOT	36,337	35,625	-2%	\$786,915	\$1,010,270	28%
DOTS	341	336	-1%	\$7,380	\$9,534	29%
<b>Total</b>	<b>350,564</b>	<b>338,555</b>		<b>\$7,591,788</b>	<b>\$9,600,938</b>	

\*The consumption metric is stated as an annual amount - to determine the FTE divide the estimated consumption by 12.

Comments: Consumption estimates are based on the DPA FTE "burn" report completed for Qtr 3 of FY13 (the Qtr 4 data is unavailable at the time of this submission).

Comments: The increase in the cost pool is mainly due to circuits being identified as supporting the CSN Core and hence being moved into this cost pool.

Legend:

- Bar graph representation of numerical data
- Represents a year over year increase



## FY15 Common Policy Security Enterprise Infrastructure

			FY14	FY15		
Costs are:		2%	Declining	\$ 3,218,390	\$ 3,279,493	
Consumption is:		-3%	Declining	350,564	338,555	(stated as an annual amount consumed)
Rate is:		6%	Increasing	\$ 9.18	\$ 9.69	per Agency FTE per month

	Estimated Consumption*		
	FY14	FY15	% Change
DOAG	3,725	3,358	-10%
DOC	74,057	71,297	-4%
DOE	7,291	6,597	-10%
GOV	12,100	12,398	2%
HCPF	4,201	4,045	-4%
DOHE	0	1,511	151079900%
CDHS	57,530	56,771	-1%
JUD	48,886	49,312	1%
CDLE	13,060	13,002	0%
DOL	5,027	4,890	-3%
DOLA	2,080	1,676	-19%
DMVA	1,573	1,675	6%
DNR	24,508	16,750	-32%
DPA	4,228	4,245	0%
CDPHE	15,053	14,961	-1%
DPS	16,228	18,215	12%
DORA	6,576	6,493	-1%
DOR	16,349	14,072	-14%
SOS	1,417	1,329	-6%
CDOT	36,337	35,625	-2%
DOTS	341	336	-1%
<b>Total</b>	<b>350,564</b>	<b>338,555</b>	

	Common Policy Allocation		
	FY14	FY15	% Change
	\$34,196	\$32,526	-5%
	\$679,886	\$690,635	2%
	\$66,938	\$63,903	-5%
	\$111,082	\$120,091	8%
	\$38,570	\$39,180	2%
	\$0	\$14,635	1463470297%
	\$528,163	\$549,922	4%
	\$448,799	\$477,672	6%
	\$119,895	\$125,944	5%
	\$46,149	\$47,366	3%
	\$19,092	\$16,236	-15%
	\$14,443	\$16,229	12%
	\$224,994	\$162,254	-28%
	\$38,812	\$41,120	6%
	\$138,194	\$144,918	5%
	\$148,979	\$176,448	18%
	\$60,372	\$62,892	4%
	\$150,092	\$136,307	-9%
	\$13,011	\$12,870	-1%
	\$333,597	\$345,089	3%
	\$3,129	\$3,257	4%
<b>Total</b>	<b>\$3,218,390</b>	<b>\$3,279,493</b>	

\*The consumption metric is stated as an annual amount - to determine the FTE divide the estimated consumption by 12.

Comments: Consumption estimates are based on the DPA FTE "burn" report completed for Qtr 3 of FY13 (the Qtr 4 data is unavailable at the time of this submission).

Comments:

Legend:

- Bar graph representation of numerical data
- Represents a year over year increase





## FY15 Common Policy Information Technology Security

Costs are:			FY14	FY15	
Consumption is:				\$ 1,075,700	
Rate is:				338,555	(stated as an annual amount consumed)
				\$ 3.18	per Agency FTE per month

\*\*This is a new service to the common policy catalog which is why there is no FY14 comparison data.



	Estimated Consumption*		
	FY14	FY15	% Change
DOAG		3,358	
DOC		71,297	
DOE		6,597	
GOV		12,398	
HCPF		4,045	
DOHE		1,511	
CDHS		56,771	
JUD		49,312	
CDLE		13,002	
DOL		4,890	
DOLA		1,676	
DMVA		1,675	
DNR		16,750	
DPA		4,245	
CDPHE		14,961	
DPS		18,215	
DORA		6,493	
DOR		14,072	
SOS		1,329	
CDOT		35,625	
DOTS		336	
<b>Total</b>	<b>0</b>	<b>338,555</b>	

	Common Policy Allocation		
	FY14	FY15	% Change
		\$10,669	
		\$226,534	
		\$20,961	
		\$39,391	
		\$12,851	
		\$4,800	
		\$180,379	
		\$156,680	
		\$41,311	
		\$15,536	
		\$5,326	
		\$5,323	
		\$53,220	
		\$13,488	
		\$47,534	
		\$57,876	
		\$20,629	
		\$44,710	
		\$4,221	
		\$113,192	
		\$1,068	
<b>Total</b>	<b>\$0</b>	<b>\$1,075,700</b>	

\*The consumption metric is stated as an annual amount - to determine the FTE divide the estimated consumption by 12.

Comments: Consumption estimates are based on the DPA FTE "burn" report completed for Qtr 3 of FY13 (the Qtr 4 data is unavailable at the time of this submission).

Comments:

Legend:  
 Bar graph representation of numerical data  
 Represents a year over year increase



## FY15 Common Policy DTR / Public Safety Network

			FY14	FY15		
Costs are:		7%	Increasing	\$ 5,308,523	\$ 5,670,645	
Consumption is:		1%	Increasing	205,740	207,672	(stated as an annual amount consumed)
Rate is:		6%	Increasing	\$ 25.80	\$ 27.31	per radio per month

	Estimated Consumption*		
	FY14	FY15	% Change
DOAG	600	600	0%
DOC	75,384	75,948	1%
DOHE-unap	3,732	1,776	-52%
CDHS	7,044	7,416	5%
JUD	684	684	0%
CDLE	12	0	-100%
DOL	336	336	0%
DOLA	0	0	-100%
DMVA	744	792	6%
DNR	43,284	44,940	4%
DPA	48	48	0%
CDPHE	624	876	40%
DPS	33,840	31,488	-7%
DOR	2,604	2,520	-3%
CDOT	36,804	40,248	9%
<b>Total</b>	<b>205,740</b>	<b>207,672</b>	

	Common Policy Allocation		
	FY14	FY15	% Change
	\$15,481	\$16,383	6%
	\$1,945,065	\$2,073,819	7%
	\$96,293	\$48,495	-50%
	\$181,750	\$202,500	11%
	\$17,649	\$18,677	6%
	\$310	\$0	-100%
	\$8,670	\$9,175	6%
	\$0	\$0	-100%
	\$19,197	\$21,626	13%
	\$1,116,818	\$1,227,122	10%
	\$1,239	\$1,311	6%
	\$16,101	\$23,920	49%
	\$873,143	\$859,804	-2%
	\$67,189	\$68,811	2%
	\$949,620	\$1,099,003	16%
	\$5,308,523	\$5,670,645	

\*The consumption metric is stated as an annual amount - to determine the radio count divide the estimated consumption by 12.

Comments: Consumption estimates are based on the radio inventory conducted in Qtr4 of FY13.

Comments:

Legend:

- Bar graph representation of numerical data
- Represents a year over year increase



## FY15 Common Policy Agency Back Office

			FY14	FY15	
Costs are:	4%	Increasing	\$ 1,947,232	\$ 2,027,363	
Consumption is:	5%	Increasing	29,412	30,960	(stated as an annual amount consumed)
Rate is:	-1%	Declining	\$ 66.21	\$ 65.48	per hour

	Estimated Consumption*		
	FY14	FY15	% Change
GOV	0	542	54199900%
HCPF	774	619	-20%
DOHE	0	1,006	100599900%
CDHS	6,579	7,121	8%
CDLE	3,096	3,096	0%
CDPHE	1,935	1,548	-20%
DPS	4,644	4,644	0%
DORA	1,548	1,548	0%
DOR	4,644	4,644	0%
CDOT	6,192	6,192	0%
<b>Total</b>	<b>29,412</b>	<b>30,960</b>	

	Common Policy Allocation		
	FY14	FY15	% Change
	\$0	\$35,492	3549194823%
	\$51,243	\$40,534	-21%
	\$0	\$65,876	6587619998%
	\$435,565	\$466,307	7%
	\$204,972	\$202,736	-1%
	\$128,107	\$101,368	-21%
	\$307,458	\$304,104	-1%
	\$102,486	\$101,368	-1%
	\$307,458	\$304,104	-1%
	\$409,944	\$405,473	-1%
	\$1,947,232	\$2,027,363	

\*The consumption metric is stated as an annual amount - to determine the monthly hours divide the estimated consumption by 12.

Comments: Consumption estimates are based on the average "actual" hours consumed across FY12 and FY13 since historical consumption data is now available. This "average per Agency" was then used as the weighted average to spread the estimated available hours for the service.

Comments: Cost pool increases are the result of salary survey increases and investments in personal services to deliver the essential administrative and relationship mgmt services.

Legend:

- Bar graph representation of numerical data
- Represents a year over year increase



## FY15 Common Policy IT Project Management (EPPMO)

			FY14	FY15	
Costs are:	↓ -22%	Declining	\$ 1,145,292	\$ 898,295	
Consumption is:	↓ -20%	Declining	14,453	11,610	(stated as an annual amount consumed)
Rate is:	↓ -2%	Declining	\$ 79.24	\$ 77.37	per hour

	Estimated Consumption*		
	FY14	FY15	% Change
DOC	0	1,548	154799900%
HCPF	0	774	77399900%
DNR	1,548	3,096	100%
CDPHE	1,548	1,548	0%
DPS	0	1,548	154799900%
DOR	1,548	1,548	0%
CDOT	0	1,548	154799900%
NCP	9,809	0	-100%
<b>Total</b>	<b>14,453</b>	<b>11,610</b>	

	Common Policy Allocation		
	FY14	FY15	% Change
	\$0	\$119,773	11977269096%
	\$0	\$59,886	5988634498%
	\$122,667	\$239,545	95%
	\$122,667	\$119,773	-2%
	\$0	\$119,773	11977269096%
	\$122,667	\$119,773	-2%
	\$0	\$119,773	11977269096%
	\$777,290	\$0	-100%
	\$1,145,292	\$898,295	

\*The consumption metric is stated as an annual amount - to determine the monthly hours divide the estimated consumption by 12.

Comments: Consumption estimates are based on the hours consumed in FY13 used as the weighted average to spread the estimated available hours for the service.

Comments: Cost pool decreases reflect the change in the project governance, policy and process roles being allocated through OIT O/H rather than collected within this service.

Legend:

- Bar graph representation of numerical data
- Represents a year over year increase