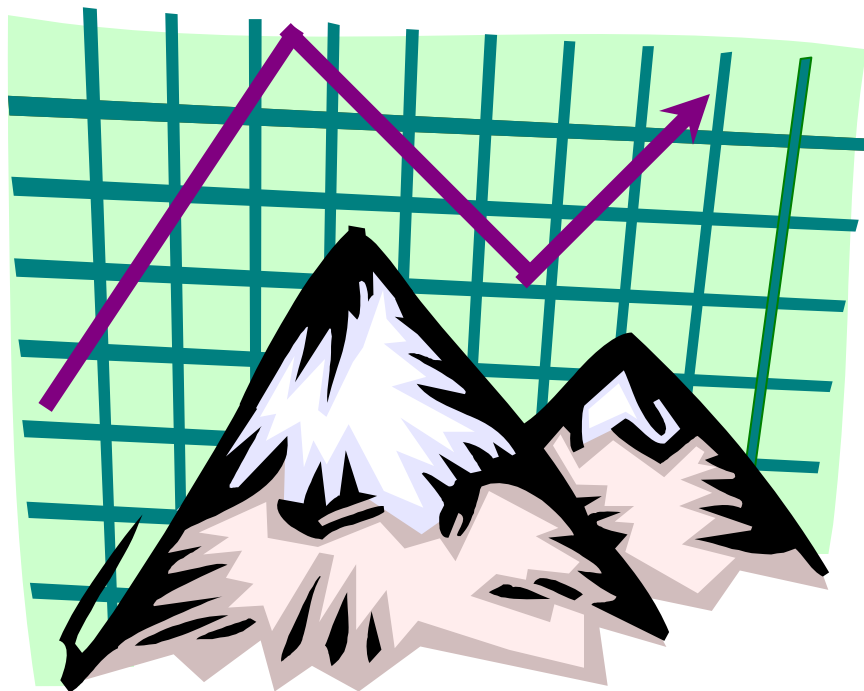




Colorado Department of Education

**STATE EVALUATION OF THE COLORADO
COMPREHENSIVE SCHOOL REFORM (CSR)
PROGRAM - 2004-2005**



Colorado Department of Education
Office of Competitive Grants and Awards
201 East Colfax Avenue
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January 15, 2006

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Part I. Introduction

Purpose

The purpose of the Comprehensive School Reform (CSR) grant program is to improve student achievement by supporting the implementation of comprehensive school reforms based on scientifically based research and effective practices so that all children, especially those in low-performing, high poverty schools, can meet challenging content standards. The program rests on the premise that unified, coherent and integrated strategies implemented through a comprehensive design, will work better than the same strategies implemented in isolation from each other. The CSR program requires local school districts and schools to implement a comprehensive school reform design based on eleven required components.

The Eleven Components of the Comprehensive School Reform Program

- 1. Proven methods and strategies based on scientifically based research:** A comprehensive school reform program employs proven strategies and methods for students' learning, teaching, and school management that are based on scientifically based research and effective practices and have been replicated successfully in schools.
- 2. Comprehensive design:** A comprehensive design for effective school functioning integrates instruction, assessment, classroom management, professional development, parental involvement, and school management. By addressing needs identified through a school needs assessment, it aligns the school's curriculum, technology, and professional development into a plan for school-wide change.
- 3. Professional development:** The program provides high-quality and continuous teacher and staff professional development and training. The professional development involves proven, innovative strategies that are both cost effective and easily accessible as well as ensuring that teachers are able to use State assessments and challenging State academic content standards to improve instructional practice and student academic achievement.
- 4. Measurable goals and benchmarks:** A comprehensive school reform program includes measurable goals for student academic achievement and establishes benchmarks for meeting those goals.
- 5. Support within the school:** Teachers, principals, administrators, and other staff throughout the school demonstrate support for the CSR program by, among other activities, understanding and embracing the school's comprehensive reform program, focusing on continuous improvement of classroom instruction, and participating in professional development.

6. **Support for teachers and principals:** A CSR program provides support for teachers, principals, administrators, and other school staff by creating shared leadership and a broad base of responsibility for reform efforts.
7. **Parental and community involvement:** The program provides for the meaningful involvement of parents and the local community in planning, implementing, and evaluating school improvement activities.
8. **External technical support and assistance:** The program uses high-quality external support and assistance from an entity that has experience and expertise in school-wide reform and improvement, which may include an institution of higher education.
9. **Annual evaluation:** The program ensures accountability by including a plan for the annual evaluation of the implementation of school reforms and the student results achieved. The evaluation helps ensure that the school is making progress toward achieving its measurable goals and benchmarks and that necessary adjustments and improvements will be made to the reform strategies.
10. **Coordination of resources:** The comprehensive program must identify Federal, State, local, and private financial and other resources that schools can use to coordinate services that support and sustain comprehensive school reform.
11. **Strategies that improve academic achievement:** The CSR program must have been found, through scientifically based research, to significantly improve the academic achievement of participating students; *or* have strong evidence that it will significantly improve the academic achievement of participating children.

The Use of Proven Strategies, Methods, and Practices

The proposed CSR design must incorporate strategies, methods and practices that either (a) have been found, through scientifically based research, to improve the academic achievement of participating children; or (b) have been found to have strong evidence that they will significantly improve the academic achievement of participating children. “Scientifically based research” is defined in section 9101(37) of the No Child Left Behind Act (NCLB) of 2001¹ as research that involves the application of rigorous, systematic, and objective procedures to obtain reliable and valid knowledge relevant to education activities and programs. Practices, strategies, and programs that demonstrate “strong evidence” of positive effects are derived from a combination of reasonably high-quality research studies that demonstrate relevance, significance and consistency.

Role of Technical Assistance Providers

Schools awarded CSR funds must use high-quality external technical support and assistance from an entity that has experience and expertise in school wide reform and improvement, which may include an institution of higher education. As a part of their comprehensive school reform

¹ Section 9101(37) is available at <http://www.ed.gov/policy/elsec/leg/esea02/pg107.html#sec9101>.

program, some schools choose to align with a national model provider to attain such expertise. Others choose to contract with regional educational laboratories or comprehensive assistance centers, or develop a university partnership. Local school districts also are expected to provide technical assistance and support for the effective implementation of the comprehensive school reforms selected by the CSR sites.

The Administration of the Colorado CSR Program

Competitive Grant Process.

The Colorado Department of Education (CDE) has applied for and received CSR funds through its consolidated federal application since 1999. CDE, in turn, has awarded CSR grants to individual school sites (applying through their local school districts) through a competitive grant program.

The Colorado CSR Request for Proposals was designed in accordance with federal program guidelines. CDE provided workshops for potential applicants during the grant development process, as well as access to online resources and to “just in time” grant consultants. The CSR grant review process followed CDE’s standard competitive grant protocols and procedures. The Request for Proposals included the rubric to be applied in the grant review process. Each grant proposal was reviewed by multiple reviewers who received training in scoring the applications using the rubric. Prior to awarding funds, site visits were made to each school recommended for funding to ensure that they demonstrated the capacity to carry out the activities proposed in their grant. All applicants received written feedback regarding their grant proposals.

The first cohort of Colorado CSR schools received funding in summer of 1999. First year awards totaled \$1,381,868 to 18 sites. Initial awards to cohort II (in January 2001) totaled \$1,133,457 to 12 grantees.

This evaluation study covers the activities of two CSR cohorts at different stages of implementation. Cohort III includes 15 schools that received first-year grants totaling \$1,360,739 on June 17, 2002.² Cohort III schools completed their third year of grant funding in 2004-2005. Cohort IV schools received first-year grant awards totaling \$1,323,759 on July 31, 2003. Cohort IV includes 12 grantees in 19 sites that completed their second year of grant-funded implementation in 2004-2005.³

Cohort V schools, which are not included in this study, began their first year of implementation in 2005-2006. Total first year awards to Cohort V schools totaled \$1,574,435.

A summary of CSR programs (organized by cohort) can be found on the CSR website at: <http://www.cde.state.co.us/cdecomp/CSRFunded.htm>. Profiles of the funded sites are presented in Table 1 of this report. As reflected in the table, the make up of the two cohorts varies substantially, especially in terms of the size and urbanicity of member schools.

² While there are 15 funded grantees in cohort II, one grantee, the Colorado School for the Deaf and the Blind operates three distinct programs with CSR funds, one in its PreK-8 School for the Deaf, one in its High School/Transition School for the Deaf and one in its PreK-12/Transition School for the Blind.

³ One cohort IV grantee submitted a consortium application on behalf of seven schools to implement the same reform model.

Requirements for Continuation of Funding

The design of the CSR program afforded a three-year term of grant funding. However, continuation of funding from year to year was contingent upon schools' demonstration that they were making adequate progress toward achieving the goals set out in their initial applications and in implementing their comprehensive school reforms. To provide evidence of progress, CSR schools filed State CSR Progress Reports each year. Panels of outside reviewers evaluated these reports and recommended continuation of funding or intervention by CDE.

The primary intervention was requiring CSR schools, with support from CDE staff, to develop specific plans to address concerns raised in the progress-reporting process. In cases where schools were not able to respond adequately to concerns about their progress over a period of time, CDE did not continue funding. A handful of schools (three cohort I schools and one cohort II school) have lost their CSR funding. Others were funded with provisions and were not able to draw down grant funds until the provisions had been met. Based on a panel review of the 2005 CSR State Progress Reports, five sites were recommended for full third year funding. The other 13 sites were funded with provisions that required them to submit additional information to satisfy the review process, such as the following:

- Provide a narrative that clearly justifies the plan for how resources are allocated for supplies and materials as they relate to the goals of the grant.
- Provide data indicating *growth* in teacher/administrative skills, knowledge, and capacity to implement comprehensive school reform efforts and improvements.
- Address on-going refinement of work as it relates to student achievement. Address leveraging of funds.
- Provide clear description of progress toward goals identified in original grant application.
- Provide details for refinement of program goals as they relate to student achievement.
- Provide specific timeline of activities.
- Explain how data provided supports 2004-2005 SY growth toward goals.
- Provide data to show growth in teacher/administrator skills, knowledge, and capacity to implement comprehensive school reform efforts and improvements.

Data Collection

This state evaluation uses a multi-method approach to describe the progress of CSR schools in 2004-2005 including surveys, focus groups, a review of 2005 State CSR Progress Reports (submitted in connection with requests for continuation funding), and a review of student and school achievement data.

CSR Evaluation Questionnaire

In the spring of 2005, schools in cohort III and IV received a request from CDE to complete the CSR School Survey for 2004-2005. For the first time, the CSR school survey was offered by CDE and completed by respondents online. Overall, the return rate was 94% with 31 of the 34 schools in cohorts III and IV returning a completed survey. This number included 13 of the 15 (87%) cohort III schools, and 18 of the 18 (100%) cohort IV schools. Surveys were not completed by Cole Middle School and Rishel Middle School, both being cohort III schools in Denver Public Schools.

The survey instruments differed slightly by cohorts. Schools in cohort III, which had just completed their final year of grant funding, were asked to answer additional questions related to overall program impact. Refer to Appendix C for a copy of the instrument.

Focused Grantee Conversations

CDE sponsors a Networking Day for CSR grantees in the spring of every year. The purpose of these conversations is two-fold. The first is to provide grantees an opportunity to share their experiences and discuss common issues of concern. The second is to generate qualitative data for this report.

This year the general topics for the focused conversations included what works, student achievement, sustainability, alignment of resources, parent/community involvement, and CSR Progress Reports and evaluation surveys. From this list of designated topics, participants chose four conversations (of 15 minutes duration each) in which to take part. Each group had a facilitator who asked a series of prompts to lead the participants through a discussion of the topic.

Review of Annual State CSR Progress Reports

In May 2005, all (100%) cohort IV schools filed annual Progress Reports with their requests for continuation funding for the third year of the program. Cohort III schools filed their final annual Progress Report (grant-end) in November 2005. Two cohort III schools did not file their final Progress Report, Horace Mann Middle School and Lake Middle School, both in Denver Public Schools.

The evaluators reviewed the 2005 State CSR Progress Reports filed by CSR schools to check for major inconsistencies between the information presented in those reports and the data produced through the evaluation questionnaire. In addition, information presented in the Progress Reports was used in this report to support various findings or conclusions, as noted in the report text.

Achievement Data

CDE provided the evaluators with various student and school achievement data including scores from the Colorado Student Assessment Program (CSAP), School Accountability Report ratings and academic improvement status ratings, Adequate Yearly Progress (AYP) results under the *No Child Left Behind* act, and information about Title I School Improvement status.

CSAP data are presented with three benchmarks to help the reader evaluate the achievement and progress of CSR schools: average CSAP scores for the State of Colorado, for districts in which the CSR programs are located, and for all Title I schools in the state. Of these three benchmarks, the latter category (all Title I schools in the state) provides the best comparison group to the CSR schools in terms of student demographics and baseline school performance. CSAP data for CSR schools can be found in Appendix A (reading and math scores) and Appendix B (writing scores). The CSAP data presented in the Appendices are the "raw" scores.

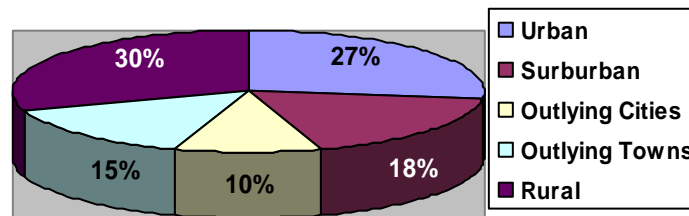
Part II. Profile of Colorado CSR Schools

This section provides a brief descriptive overview of the CSR schools operating during the 2004-2005 school year. This section encompasses all the CSR schools, including the schools that did not complete the evaluation questionnaire. Table 1 provides profile information for individual schools, organized by funding cohort.

Setting

The CSR grant sites were located around the state, representing all eight of the state's geographic service regions. The type of locale was also varied, including urban areas (27%), suburban areas (18%), outlying cities (10%), outlying towns (15%), and rural areas (30%).

Figure 1: Setting of CSR Schools – 2004-2005



Data Source: Colorado Department of Education

Enrollment

Student enrollment in the CSR schools ranged from 9 students to 1,354 students. The average enrollment was 348 students while the median enrollment was 315.

Schools in cohort IV tended to be smaller. The total enrollment of the 15 schools in cohort III was 7,048 and the total enrollment of the 18 schools in cohort IV was 4,421.

Percent below Poverty

CSR is primarily aimed at schools highly impacted by poverty and student academic need. It is not surprising, therefore, that the average percentage of students enrolled in CSR schools in 2004-2005 who received free or reduced priced lunch was nearly twice the state average -- 63% compared to 32%. Across CSR schools, the participation rates ranged from 15% to 95%. The median percentage was 63%.

Again, there were major differences across cohorts. The median rate of students receiving free and reduced-price lunch in cohort III schools was 75%, compared to 53% for cohort IV schools.

Title I Status

Funds for CSR grants came from two different federal funding sources: Section 1602 (Part F) of Title I of the Elementary and Secondary Education Act as amended by the *No Child Left Behind* Act (NCLB) of 2001 and the Fund for the Improvement of Education (FIE) in Part D of Title V of

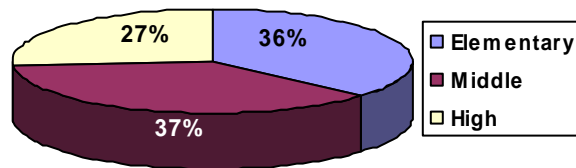
the ESEA. Only schools eligible for Title I were allowed to apply for funds under the section 1602 authority. Any public school was allowed to apply for funds under the FIE authority. However, FIE funds could only be used for up to 30% of the total CSR funding distribution.

Of all the CSR schools implementing programs in 2004-2005, 78% (29 schools) were Title I schools and 12% (4 schools) were not eligible for Title I support. Within the Title I category, 18 of the 29 (62%) eligible schools has school-wide Title I programs, 5 schools (17%) had targeted assistance programs, and the remainder (6 schools or 21%) were Title I eligible, but did not operate Title I programs as a result of decisions made at the district level. The emphasis of the CSR program and the school-wide Title I program are complementary. As a result, many CSR schools leveraged their CSR funds with Title I funds to support program implementation.

Subjects and Grades Covered by CSR Programs

CSR grants were divided fairly evenly among elementary, middle, and secondary schools. In 2004-2005, 36.5% of the CSR schools served elementary grades, 36.5% served middle school grades and 27% served high school grades. Schools that cross grade levels (e.g. K-12, 7-12) were counted in each grade level category in which they served students. Schools tended to implement their CSR reform efforts in all of the grades in the school, with minor exceptions.

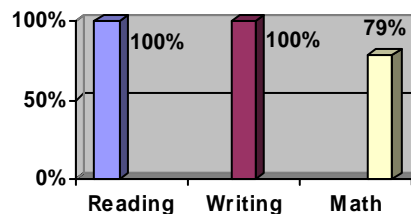
Figure 2. Grade Levels Served by CSR Schools (2004-2005)



Data Source: Colorado Department of Education

Of the 31 CSR schools that responded to the 2004-2005 evaluation questionnaire, 100% addressed reading and 100% addressed writing in their CSR program. Perhaps reflecting the emerging federal accountability system, over three quarters (79%) of the CSR schools addressed mathematics in 2004-2005, including 100% (18 of 18 schools) of the cohort IV. This represents a substantial increase from the half of CSR schools that addressed mathematics in the 2001-2002 school year.

Figure 3. Subject Area Focus of CSR Grants



Data Source: CSR Evaluation Questionnaire (N=31)

Table 1: Profile of CSR Schools (2004-2005)

Key:

Regions: M = Denver Metro, PP = Pikes Peak, NW = Northwest, NC = North Central, NE = Northeast, WC = West Central, SW = Southwest, SE = Southeast

Urbanicity: U = Urban, S = Suburban, OC = Outlying City, OT = Outlying Town, R = Rural

Title I Status: SW = Schoolwide, TA = Targeted Assistance, ENF = Eligible for Title I but not funded

Cohort III (Award Date 7/02) in SY 2004-2005 – Third Year of Implementation

School Name	LEA/District	Reform Model	Grades Served	Region	Urbanicity	Enrollment	% Poverty	Title I Status
Baker Central School	Fort Morgan Re-3	Co-nect	5-6	NC	OC	486	66.4%	ENF
Cole Middle School	Denver 1	Reading and Writing Studio Model	6-8	M	U	315	93.9%	SW
Co School for Deaf and Blind	Colorado Dept. of Education	School for Deaf PreK-8 – Integrated Thematic Instruction School for Deaf High School/Transition-High Schools that Work School for the Blind PreK-12/Transition-Classroom Instruction That Works	1-12	PP	S	NA	NA	SW
Columbine Elementary	Fort Morgan Re-3	Accelerated Math, Accelerated Reader Accelerated Vocabulary, Step Up to Writing, Colorado Writing Project	1-5	NC	OC	334	64.3%	SW
Dupont Elementary	Adams County 14	Soar to Success, Fast ForWard, Step Up to Writing	preK-5	M	U	521	87.0%	SW
Horace Mann Middle School	Denver 1	Reading and Writing Studio Model	6-8	M	U	448	93.3%	SW
Lake Middle School	Denver 1	Reading and Writing Studio Model	6-8	M	U	697	95.4%	SW
Longfellow Elementary	Salida R-32	The Learning Network	K-4	NW	OT	419	41.5%	TA
Manauh Elementary	Montezuma-Cortez	Expeditionary Learning Outward Bound	1-5	SW	OC	329	78.1%	SW
North High School	Denver 1	Reading and Writing Studio Model	9-12	M	U	1,354	63.9%	SW
Rishel Middle School	Denver 1	Reading and Writing Studio Model	6-8	M	U	793	91.8%	SW
Sable Elementary	Adams Arapahoe 28J	Balanced Literacy	K-5	M	S	439	71.9%	SW

Cohort III (Award Date 7/02) in SY 2004-2005 – Third Year of Implementation (Continued)

School Name	LEA/District	Reform Model	Grades Served	Region	Urbanicity	Enrollment	% Poverty	Title I Status
Stratton Elementary	Stratton R-4	National Literacy Coalition	K-6	NE	R	116	59.4%	SW
Walsenburg Middle School	Huerfano Re-1	Modern Red Schoolhouse	5-8	SE	R	140	68.5%	SW
Wheatridge Middle School	Jefferson County R-1	Success for All	7-8	M	S	435	76.0%	TA

Cohort IV (Award Date 7/03) in SY 2004-2005 – Second Year of Implementation

School Name	LEA/District	Reform Model	Grades Served	Region	Urbanicity	Enrollment	% Poverty	Title I Status
Bennett Middle School	Bennett 29J	Differentiated Curriculum, Instruction and Assessment Consortium	6-8	EC	OT	270	20.3%	TA
Bennett High School	Bennett 29J	Differentiated Curriculum, Instruction and Assessment Consortium	9-12	EC	OT	336	14.5%	ENF
Bethune Jr./Sr. High	Bethune R-5	Differentiated Curriculum, Instruction and Assessment Consortium	7-12	EC	R	60	55.0%	ENF
Billie Martinez Elementary	Greeley 6	Total Integrated Language Approach, ELL strategies, Literacy Development (5 Components of Reading),	K-5	NC	S	583	96.4%	SW
Federal Heights Elementary	Northglenn-Thornton 12	California Early Literacy Learning, Extended Literacy Learning, Everyday Math, Second Step	K-5	M	U	451	68.0%	SW
High Plains Undivided	Hi-Plains R-23	Differentiated Curriculum, Instruction and Assessment Consortium	6-12	EC	R	65	36.9%	ENF
Jefferson Middle School	Rocky Ford R-2	Brazopop Model, Three-Dimensional Model of Teaching; Motivational Framework for Culturally Responsive Teaching	6-8	SE	OT	198	75.2%	SW
Karval Jr./Sr. High	Karval Re-23	Differentiated Curriculum, Instruction and Assessment Consortium	6-12	EC	R	46	63.0%	ENF

Cohort IV (Award Date 7/03) in SY 2004-2005– Second Year of Implementation (Continued)

School Name	LEA/District	Reform Model	Grades Served	Region	Urbanicity	Enrollment	% Poverty	Title I Status
Lake County High School	Lake County R-1	Developing Strategic Learning Skills using DuFour's Professional Learning Community model	9-12	NW	R	318	44.0%	ENF
Laredo Elementary	Adams Arapahoe 28-J	Math and Parent Partnerships in the Southwest, Parent and Child Together Time, and Opportunity Before Kindergarten	K-5	M	S	418	66.3%	SW
Laurel Elementary	Poudre R-1	National Literacy Coalition Writing Model, Open Court Reading, and Everyday Math	K-6	NC	S	348	64.9%	SW
Pioneer Bilingual Elementary	Boulder Valley RE-2	Sheltered Instruction Observation Protocol, First Steps Reading and Writing, Six Traits Writing, plus Investigations in Math, Count Me In Math	K-5	M	U	377	55.1%	SW
Prairie Creeks Charter	Strasburg 31J	Differentiated Curriculum, Instruction and Assessment Consortium	9-12	EC	R	9	NA	ENF
Red Canyon High School	Eagle County Re-50	Expeditionary Learning Outward Bound	9-12	NW	OT	82	15.8%	ENF
Silverton Elementary-High School	Silverton 1	Expeditionary Learning Outward Bound	K-12	SW	R	29	76.0%	TA
Smiley Middle School	Denver 1	International Preparatory Magnet, Connected Math, Reading and Writing Studio	6-8	M	U	506	65.4%	ENF
Wiggins Elementary	Wiggins Re-50(j)	National Literacy Coalition; Love and Logic Disciple model	preK-6	NC	R	274	43.8%	TA
Woodlin Undivided	Woodlin R-104	Differentiated Curriculum, Instruction and Assessment Consortium	7-12	EC	R	51	39.2%	ENF

Data Source: Colorado Department of Education.

Enrollment and % free/reduced-lunch participation is shown as of fall count 2004; Title I status is shown as of the end of the 2004-2005 school year.

Part III. Implementation of the 11 CSR Components By Colorado CSR Schools

Component 1 - Proven methods and strategies based on scientifically based research

A comprehensive school reform program employs proven strategies and methods for student learning, teaching, and school management that is based on scientifically based research and effective practices and has been replicated successfully in schools.

As described in Part I of this report, each school applying for CSR funds had to provide a detailed description of its proposed program and the research base supporting that program. CSR sites implementing programs in the 2004-2005 school years tended to use either nationally developed school reform models or district-developed models. CSR schools attempted to implement these at a high degree of fidelity to the model, making only minor adaptations to the program's design. However, through their responses to the evaluation questionnaire, schools expressed confidence that the model they adopted addressed local considerations, such as local content standards, the state assessment system and the needs of special populations.

Methods Schools Used to Identify Potential Reform Models

The evaluation questionnaire typically asks representatives of CSR schools completing their first year of implementation to provide information regarding the kinds of activities their schools undertook to consider various comprehensive school reform models, their reasons for choosing a particular model, and who was involved in the decision making. This information was not generated for the 2004-2005 school year because a new cohort of CSR schools did not begin implementation in fall of 2004. Cohort V began implementation in fall 2005. Data relevant to these start-up issues provided by cohort III (N=17) and cohort IV (N=14) schools in response to the 2003 and 2004 evaluation questionnaires respectively, are presented below.

Schools used a variety of methods to identify potential reform models. When asked on the school survey about their schools' selection and planning process, the following methods were used fairly consistently across schools:

- 74% (23 schools) conducted a thorough needs assessment;
- 74% (23 schools) talked to teachers and principals at other schools implementing the same model;
- 71% (22 schools) conducted research of various reform models; and
- 55% (20 schools) talked to district personnel about various reform models.

Schools' Reasons for Choosing a Particular Model

CSR schools identified the following reasons for deciding to adopt their particular CSR program:

- 87% (27 schools) – school staff recognized need for change;
- 74% (23 schools) – school identified as in need of improvement; and
- 74% (23 schools) program matched with a school's needs assessment and research on the program/models.

In making the decision to adopt a particular reform model/program, 90% of the respondent schools considered research evidence and the quality of the professional development offered. Respondents also ranked these same two factors as the most important factors in their planning and decision-making. Other factors that were important to at least half of the respondent schools included the alignment of the model/program and its curriculum with content standards

(74%), improved student performance in a school with populations similar to their school (61%), and compatibility of program with other activities being implemented in the school (55%).

Parties Involved In Decision to Adopt a Reform Program

Teachers voted to adopt the CSR model prior to its implementation in 62% of the responding sites. Interestingly, this percentage was 82% in cohort III schools and only 50% in the cohort IV schools. The percentage of teachers who voted in favor of the model in these schools was high, averaging 90%. Other parties involved in making decisions about the selection of the CSR model included the school decision-making/accountability committee (65%) and district administrators (59%).

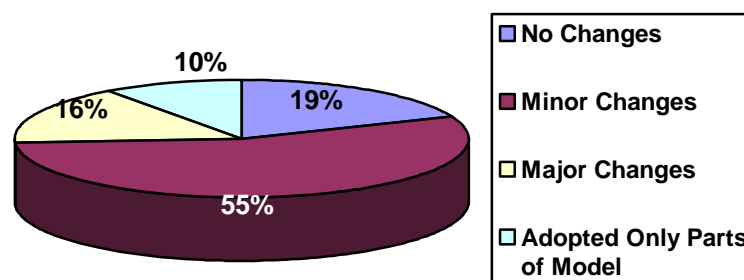
Alignment of Model with Local Efforts

Returning to spring 2005 survey data, the respondent schools reported that their CSR model was effective in preparing their students to meet content standards and take the Colorado Student Assessment Program (CSAP). Overall, 100% of the schools found that their CSR program aligned with state and local content standards, 61% to “some” extent and 39% to a “great” extent.⁴ In addition, all (100%) of the cohort III and IV schools found that their CSR program aligned with the state assessments, 68% to “some” extent and 32% to a “great” extent.⁵

Fidelity to Model

Selected models appeared to have met local needs fairly well, as most schools (74%) made no or only minor adjustments to the model as they implemented their CSR programs. The majority of the CSR schools implementing programs in 2004-2005 (17 of 31 responding schools or 55%) made small adaptations; another six of the schools (19%) implemented the model strictly. On the other side, five schools (16%) made major adjustments to the model and three schools (10%) adopted only parts of the model.

Figure 4. Fidelity to Reform Model Adopted by CSR Schools (2004-2005)



Data Source: CSR Evaluation Questionnaire, N=31

⁴ 69% of the cohort III schools found their CSR programs aligned with state and local content standards to “some” extent and 31% to a “great extent.” In cohort IV, the percentages were 56% and 44% respectively.

⁵ In cohort III, 69% of the schools found their CSR programs aligned with the Colorado Student Assessment Program (CSAP) to “some” extent and 31% to a “great extent.” In cohort IV, the percentages were 67% and 33% respectively.

Model Support for Special Populations

Eighty-one percent of the school respondents (87% of cohort III schools and 67% of cohort IV schools) stated that their CSR program included strategies to address the needs of English Language Learners. The same percentage, 81% (including 80% of cohort III schools and 72% of cohort IV schools), stated that the model included strategies to address the needs of students on individualized education plans.

Component 2 - Comprehensive design

A comprehensive design for effective school functioning integrates instruction, assessment, classroom management, professional development, parental involvement, and school management. By addressing needs identified through a school needs assessment, it aligns the school's curriculum, technology, and professional development into a plan for school-wide change.

CSR schools were making solid progress in implementing their school reforms with most of them implementing most or all aspects of their reform program. Few schools reported major difficulties or barriers that derailed their efforts.

Progress of Implementation

Nearly all (11 of 12 or 92%) of the cohort III schools (which had completed three full years of implementation at the end of the 2004-2005 school year) responded that they were implementing most or all aspects of the adopted CSR program. The remaining school (8%) was at the point of partial implementation. Cohort IV schools, which had completed two full years of grant-funded implementation at the end of the 2004-2005 school year, were at 61% (11 of 18 schools) full implementation, 33% (6 of 18 schools) partial implementation, and 6% (1 of 18 schools) in the stage of initial staff training and development.

Based on a panel review of the 2005 State CSR Progress Reports submitted by cohort IV schools, five schools were fully funded for third year funding (2005-2006) and thirteen schools were funded with provisions. Those cohort IV schools that were funded with provisions subsequently have satisfied the provisions noted in the Progress Report review and currently receive funding.

Ease of Program Implementation

Over three quarters (81%) of the schools implementing CSR programs in 2004-2005, found the program difficult to implement only to "some" extent. Another 16% responded that they had experienced no difficulty implementing the model. Only one of the schools (3%) in cohorts III and IV found the program difficult to implement to a "great" extent.⁶

Barriers

The CSR evaluation questionnaire asked schools to report on the barriers that hindered implementation. Implementation barriers encountered to "some" or a "great" extent included:

⁶ Within cohort III, 69% of responding schools found the CSR program difficult to implement "to some extent", 23% "not at all" difficult to implement, and 8% to a "great extent". Within cohort IV, 89% found the program difficult to implement "to some extent" and 11% "not at all" difficult to implement. This pattern of increasing ease of implementation with each additional year of experience has been consistent across annual reviews of the Colorado CSR program.

- Insufficient planning time (71% across both cohorts);
- Opposition from school staff (58% across both cohorts); and
- Staff turnover (55% across both cohorts).⁷

The challenges presented by insufficient planning time, opposition from school staff, and staff turnover have been consistent themes across CSR cohorts since the inception of the CSR program. The identification of staff opposition as a barrier contrasts with responses to other items on the evaluation questionnaire that suggest strong levels of teacher support for the CSR program. (Refer to the discussion of CSR Component 5, page 23.) Results of the Focused Grantee Conversations from the 2004 CSR Networking Day suggest that maintaining teacher enthusiasm for the program is an ongoing challenge in some schools.

Apparently, the resources available through the CSR grant program were sufficient to minimize typical barriers to school-wide reform, including inadequate funding (81% reported that this was not a barrier at all) and inadequate professional development (68% reported “not at all”).

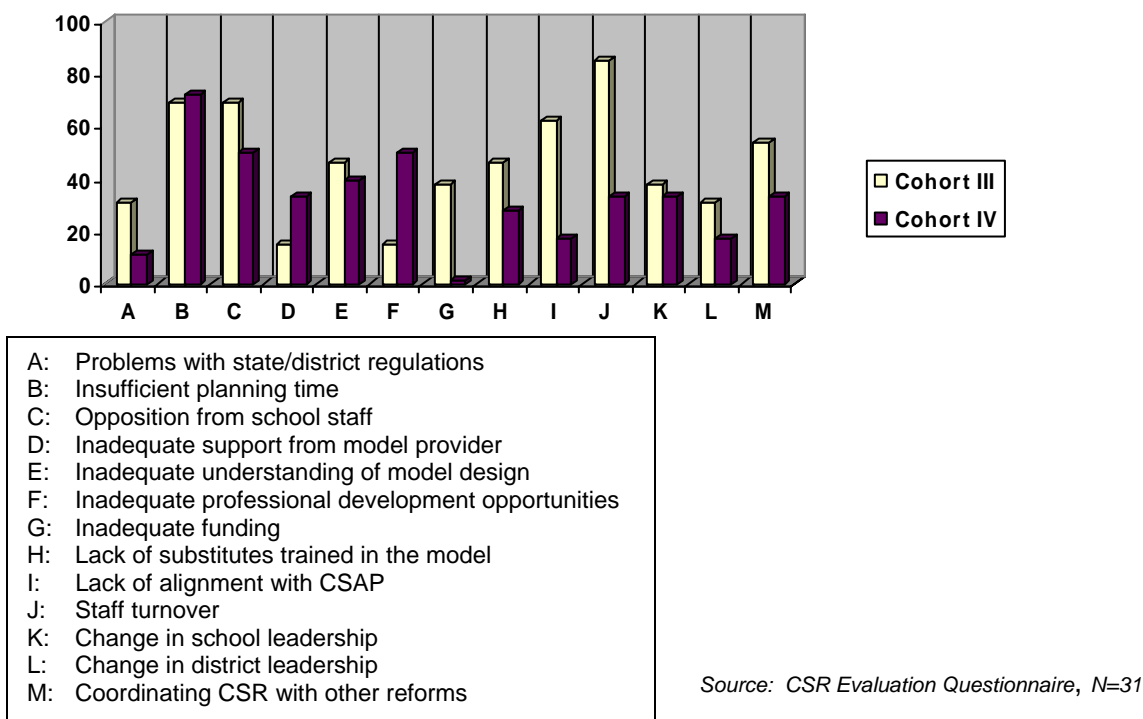
In addition, the state education policy infrastructure does not appear to present significant barriers to implementation, with 81% of schools responding that state and/of district regulations were not a barrier “at all” and 65% that alignment between the model and CSAP was not a barrier “at all”. Also of note, 58% of the schools found that coordinating CSR with other school reform activities (including other grants) was not a barrier to implementation “at all”.

Barriers mentioned by individual schools in their survey responses included consultant unavailability, lack of community buy-in, and the school’s culture.

Figure 5 presents the percentage of schools by cohort that reported various barriers to implementing school reform to “some” or a “great” degree. The differences in experience across the cohorts are striking. Overall, cohort III schools, completing their third and final year of grant-funded implementation perceived more barriers to a greater degree than did cohort IV schools completed their second year.

⁷ Results differ by cohort, with 85% of the cohort III schools identifying staff turnover as a barrier to “some” or a “great” extent. In contrast, only 33% of cohort IV schools identified staff turnover as a barrier.

Figure 5. Barriers to Implementing School Reform Programs by Cohort



- A: Problems with state/district regulations
- B: Insufficient planning time
- C: Opposition from school staff
- D: Inadequate support from model provider
- E: Inadequate understanding of model design
- F: Inadequate professional development opportunities
- G: Inadequate funding
- H: Lack of substitutes trained in the model
- I: Lack of alignment with CSAP
- J: Staff turnover
- K: Change in school leadership
- L: Change in district leadership
- M: Coordinating CSR with other reforms

Facilitators

Schools also identified factors that assisted the implementation of their chosen school reform program. Consistent with the results in past evaluation studies, the most significant facilitators of the CSR program was a good fit between the reform model and the school’s needs (identified by 68% of the schools as a facilitator to a “great” extent) and high quality professional development (identified as a facilitator to a “great” extent by 61% of the schools). In addition, 61% of the schools identified alignment between the CSR models/programs and content standards to be a facilitator to a “great” extent.

Component 3 - Professional development

The program provides high-quality and continuous teacher and staff professional development and training. The professional development involves proven, innovative strategies that are both cost effective and easily accessible as well as ensuring that teachers are able to use State assessments and challenging State academic content standards to improve instructional practice and student academic achievement.

CSR respondents identified model developers and independent consultants as the primary providers of professional development in their buildings and expressed a very high degree of satisfaction with the services they received. In both their responses to the CSR evaluation questionnaire and the narrative in their 2005 State CSR Progress Reports, the CSR schools expressed strong support for coaching as an effective method of providing CSR program-related professional development. Also, through the Progress Reports, schools emphasized that the power of the CSR-related professional development lay not just in helping teachers enhance

their skills but in helping teachers adopt a common vision (and vocabulary) for reform and use consistent strategies to implement that vision within and across grade levels.

Professional Development Providers

Teachers in CSR schools in cohorts III and IV (N=31) received professional development related to the CSR program in 2004-2005 through:

- District staff – 85%;
- Independent consultants – 52%;
- The model developer – 42%;
- Board of Cooperative Educational Services (BOCES) – 23%;
- CDE staff – 23%;
- A comprehensive regional assistance center (e.g. McREL) – 16%;
- Teachers from another school – 13%; and
- University consultants – 10%.

Other professional development providers mentioned by individual schools included teacher leaders, literacy coaches, and an education non-profit.

Survey respondents identified the model developer and independent consultants as the *primary providers* of professional development to the CSR schools in 2004-2005. CSR schools (N=31) gave high marks to their primary professional development providers, with

- 94% of schools responding that the primary provider supplied the assistance schools needed;
- 97% of schools responding that the primary provider responded to school needs in a timely manner;
- 97% of schools responding that the primary provider supplied adequate materials necessary to the implementation of the program; and
- 94% of schools responding that the primary provider offered high quality assistance.

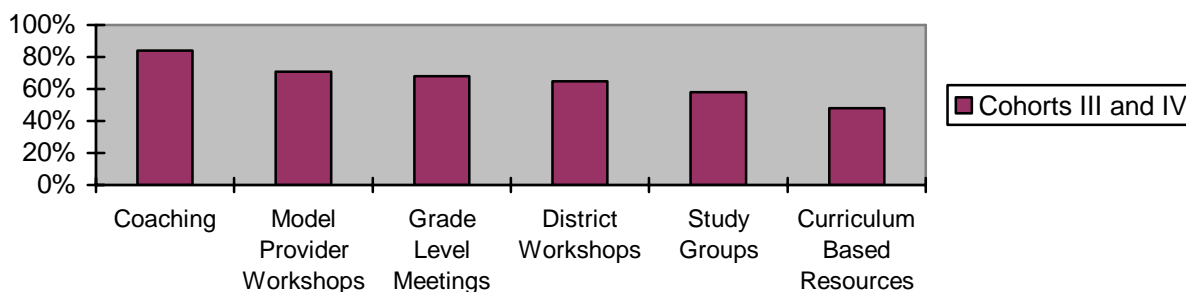
Methods of Delivery

CSR schools delivered professional development to their teachers through multiple methods (See Figure 6):

- Classroom based coaching – 84%;
- Workshops offered by the CSR model(s) provider – 71%;
- Grade level meetings – 68%;
- Workshops offered by the district or other providers – 65%;
- School-based study groups – 58%; and
- Teacher guides or other curriculum-based resources for teachers – 48%.

Respondents rated classroom based coaching and workshops provided by the CSR model provider (in priority order) as the *most effective* methods of delivering professional development. The priority-ranking given to coaching as the most effective delivery method was reinforced by the discussion of professional development activities contained in the State CSR Progress Reports for 2004-05.

Figure 6: Methods of Delivering Professional Development in CSR Schools



Training New Teachers

One focus of professional development efforts was providing training and support to new teachers (those who arrived at the school after the first year of CSR implementation) so they could learn how to implement the reform model and participate with their peers in a professional community organized around the reform model. The school respondents in cohorts III and IV used the following strategies for ensuring that new teachers were familiar with the CSR program.

- 97% offered new teachers the opportunity to observe veteran teachers implementing the model;
- 94% provided new teachers the same professional development activities as original teachers received;
- 87% selected new staff based on willingness to learn the model;
- 84% provided training packets and reading materials; and
- 48% selected new staff based on prior experience with the model.

Recognition of the value of differentiated staff development that responds to the varied needs of new and returning staff was a common theme in discussions of professional development in the 2005 State CSR Progress Reports.

Evaluation of Professional Development

School respondents (N=31) reported the use of multiple strategies to evaluate the effectiveness of professional development related to implementation of the CSR program.

- 100% used informal teacher feedback;
- 100% used informal teacher observations;
- 100% used general observation of school climate;
- 90% used formal observations of teachers;
- 90% used attendance records of teachers at professional development activities; and
- 87% used teacher surveys/evaluations of training.

Other strategies mentioned by one or two schools were feedback from literacy coaches, teacher essays/portfolios, and teacher self-assessment of professional growth.

Component 4 - Measurable goals and benchmarks

A comprehensive school reform program includes measurable goals for student academic achievement and establishes benchmarks for meeting those goals.

SMART Goals

As part of the competitive grant application process, applicants for CSR grants were required to articulate program objectives using SMART terminology. SMART goals/objectives are **s**pecific, **m**easurable, **a**ttainable, **r**esearch-based, and **t**ime-phased. The grant RFP also required that the goals/objectives proposed in applications submitted for CSR funding be aligned with the state's definition of Adequate Yearly Progress (AYP) under applicable federal law in the *No Child Left Behind* act.

Meeting Grant Objectives

The 2005 State CSR Progress Reports filed by cohort III and cohort IV schools reported information relevant to the schools' success in meeting identified program objectives. To aggregate this information in a useful way, the evaluation team identified five broad categories of objectives: student achievement, professional development, parent involvement, community partnerships, and disciplinary referrals. Student achievement objectives tended to be ambitious as they were linked to the state's AYP targets. The evaluation team then reviewed the information presented in the Progress Reports to determine whether schools had met at least one of the stated objectives in that category.

Thirteen of the fifteen cohort III schools filed the third and final annual CSR State Progress Reports covering grant activities and impacts in 2004-2005. Of these 13, all had objectives related to student achievement, six had objectives related to professional development, five had objectives related to parent involvement, and two had objectives related to disciplinary referrals. For cohort III as a whole:

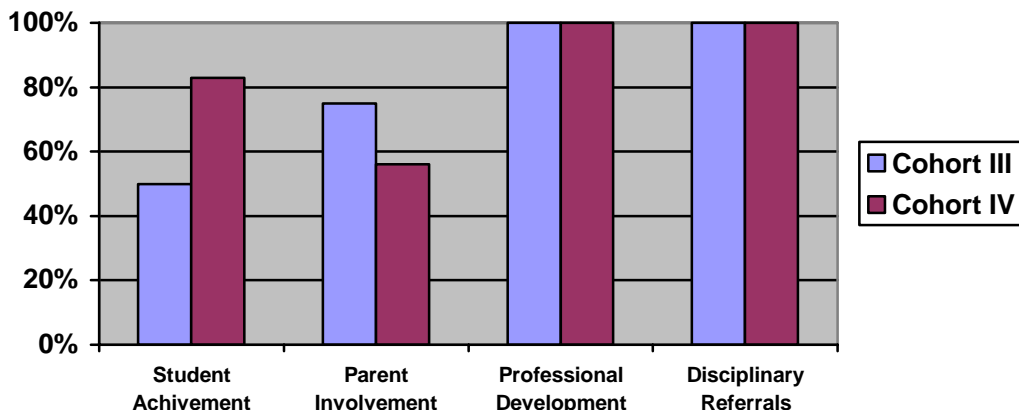
- 46% (six of 13 schools) met at least one objective in the student achievement category;
- 80% (four of the five schools) met at least one objective in the parent involvement category;
- 100% (six of six schools) met at least one objective in the professional development category; and
- 100% (three of three schools) met at least one objective in the disciplinary referral category.

All 18 of the schools in cohort IV filed their second annual CSR State Progress Report covering grant activities and impacts in 2004-2005. Of these 18 schools, all 18 included objectives related to student achievement, nine had objectives related to parent involvement, nine had objectives related to professional development, and one had objectives related to disciplinary referrals. For cohort IV as a whole:

- 83 % (15 of 18 schools) met at least one objective in the student achievement category;
- 56 % (five of nine schools) met at least one objective in the parent involvement category;
- 100% (nine of nine schools) met at least one objective in the professional development category; and
- 100% (one of one school) met at least one objective in the disciplinary referral category.

Figure 7 shows the percentage of schools that met at least one of their objectives in each category, as applicable.

Figure 7. CSR Program Objectives Met in 2004-2005 by Category



Component 5 - Support within the school

Teachers, principals, administrators, and other staff throughout the school demonstrate support for the CSR program by, among other activities, understanding and embracing the school's comprehensive reform program, focusing on continuous improvement of classroom instruction, and participating in professional development.

Teacher Support for CSR Program

The 2005 CSR evaluation questionnaire asked respondents to identify the percentage of teachers in the school that supported and worked toward full implementation of the CSR model or program during the 2004-2005 school year. The average percentage across both cohorts was 91.3%. The range was 40% to 100%. The mode was 100%. This is a higher average level of support across all CSR schools in the evaluation study than in previous years, which was consistently about 80%.

Component 6 – Support for teachers and principals

A CSR program provides support for teachers, principals, administrators, and other school staff by creating shared leadership and a broad base of responsibility for reform efforts.

Support for Staff

In the teacher survey administered as part of the 2003-2004 State CSR evaluation, teachers in cohorts III and IV expressed generally high levels of satisfaction with the resources available to implement the program. In particular, teachers reported having appropriate access to instructional materials (88% to a great or some extent) and plenty of instructional time (87% to a great or some extent). However, adequate planning time emerged once again as a concern for some teachers (21% reported not having access to enough planning time; 45% reported some

access to planning time). Technology was another perceived gap (20% indicated that they had no access, 53% reported having some access).

The 2005 State CSR Progress Reports and the 2005 CSR Networking Day focused conversations also provided information about how the CSR program supports staff. A common theme in both was the positive impact of the CSR program in enhancing professional collegiality and reducing teacher isolation. In many schools, the CSR program was the vehicle for “getting all teachers on the same page”, providing a common vision and vocabulary for reform. Another contributing factor was that program professional development was designed not just to convey a discrete body of information to teachers, but also to enliven the way that teachers interact with one another. This was accomplished through the intentional creation of opportunities for teachers to work together to identify best practice, problem solve, and share expertise. It also involved building teacher capacity to take on leadership, coaching or other roles.

Component 7 - Parental and community involvement

The program provides for the meaningful involvement of parents and the local community in planning, implementing, and evaluating school improvement activities.

CSR schools used multiple strategies to engage parents in the life of the school and in their students' academic work. Nearly all schools saw these strategies contribute to improvements in the level and quality of parent involvement in their schools, but significant barriers to parent involvement continue to exist.

Strategies Used/Barriers

All but one of the cohort III and IV CRS schools that responded to the evaluation survey (N=31) used multiple strategies as part of the CSR program to involve and engage families and/or community member. The parent involvement strategies used were:

- Regular communications from the school – 84%;
- Working at home with students on homework or other activities – 81%;
- Activities to help families and the school work together more effectively – 77%;
- Training/support to help parents assist their child's learning at home – 75%;
- A CSR grant-funded parent liaison – 66%;
- Program Planning and/or decision-making – 65%;
- A parent/family liaison – 65%;
- Volunteering in the classroom and/or school – 58%; and
- Fundraising activities – 45%.

The overall percentages of schools implementing these various parent involvement strategies was higher than the percentages reported by schools in connection with the 2003-2004 evaluation.

Schools identified the following barriers that impeded efforts to engage parents and community members through the CSR program or model (N=31):

- 90 % - Lack of time on the part of parents ;
- 61% - Lack of interest on the part of parents;
- 45% - Cultural barriers;
- 42% - Language barriers;

- 19% - Lack of communication/outreach on the part of school; and
- 3% - Parents do not feel welcome or comfortable at school.

Impact

CSR schools used the following indicators to track parent involvement in their school:

- Parent attendance at conferences – 94%;
- Parent attendance at school functions – 94%;
- Parent involvement in school-based decision making groups – 84%;
- Availability of communications for parents whose primary language is not English – 68%;
- An effectively functioning PTA, PTO or other parent organization – 61%;
- Surveys or focus groups that gather input/feedback from parents – 58%; and
- Number of hours volunteered by parents – 35%.

Looking at all the relevant indicators of parent involvement that their schools track, the majority of CSR survey respondents (52%) stated that the CSR model had improved their ongoing efforts to engage parents and community members to “some” degree. Forty-five percent of the schools characterized the program’s impact as improvement to a “great” extent and 3% as “not at all.” When the focus shifted to preparing parents to work more effectively with their children at home, 73% of the responding schools (N=30) stated that the CSR program had enhanced school efforts to “some” degree, 20% to a “great” degree and 7% “not at all.”

As part of the CSR Networking Day held in spring 2005, representatives from CSR schools shared their ideas for increasing family and community involvement. Among the promising practices mentioned:

- Offer parent events at a variety of times to accommodate diverse schedules, e.g. early morning sessions (breakfast with the principal);
- Value home language by offering interpretation, translation of documents into Spanish;
- Provide students with books and/or math implements to use at home;
- Offer food and feature student exhibitions or performances (music, drama, art, writing) to draw parents to school events;
- Involve students in parent-teacher conferences to increase parent participation;
- Offer ESL classes for parents; and
- Sponsor literacy or math nights through which parents can learn specific tools (aligned with what’s going on in the classroom) to support their children’s learning.

Component 8 - External technical support and assistance

The program uses high-quality external support and assistance from an entity that has experience and expertise in school-wide reform and improvement, which may include an institution of higher education.

The grant RFP for the Colorado CSR program requires applicants to use high-quality external technical support and assistance from an entity that has experience and expertise in school-wide reform and improvement, which may include an institution of higher education. The perspective provided by qualified external assistance providers is invaluable in keeping school reforms on track. External technical assistance providers offered a wide range of resources and experience, helped schools avoid reform pitfalls and setbacks, and problem-solved issues that did arise. The primary source of CSR schools’ external technical support was the designer and provider of the CSR model being implemented in the schools. The other major category of

external assistance providers was independent consultants. Local Education Agencies (LEAs) also contributed support. A common trend across cohort III and IV schools was to employ intensive external assistance in the first year of implementation and move to a more school-based (and sustainable) implementation structure in subsequent years.

Support from Primary Assistance Provider for CSR Programs

CSR Evaluation Questionnaire respondents identified the model developer and independent consultants as the *primary providers* of technical to the CSR schools in 2004-2005. Schools identified both the types of technical assistance they received from their primary providers and the adequacy and quality of that assistance.

With regard to the type of assistance provided by the *primary* technical assistance provider:

- 100% of the schools received professional development;
- 94% received curriculum materials;
- 94% received assistance with aligning and articulating instruction/ and curriculum within and among grade levels;
- 94% received assistance aligning the CSR program to the school's curriculum or standards;
- 90% addressed building a professional learning community;
- 81% addressed strengthening the school's governance or decision-making; and
- 77% addressed enhancing parent engagement, involvement strategies and activities.

Schools express high levels of satisfaction with both the quality and the adequacy of the support they received from the primary assistance provider.

Support from District

In applying for CSR funding on behalf of one or more schools, the local education agency (LEA), or consortium of LEAs, as appropriate, was required to describe its commitment to support the effective implementation of the comprehensive school reforms selected by those schools. This requirement recognizes that school districts are in a unique position to provide technical assistance to CSR schools. Because of their control of district infrastructures, policies, and procedures, LEAs can participate in reform efforts by providing both guidance and flexibility. They can align district-arranged professional development with school reform initiatives. LEAs can also provide practical assistance with budgeting and resource reallocation. In addition, school districts can sometimes waive non-essential district requirements and allow schools to modify some procedures. CSR funds provide financial incentives for reform, but schools can sustain those initiatives only with substantive support at the district level.

Schools districts or LEAs supported cohort III and IV schools as they implemented their CSR programs in the following ways:

- 97% provided release time for the school's teachers to participate in CSR activities;
- 90% provided professional development consistent with the CSR program;
- 90% secured additional resources for implementation of CSR program;
- 84% helped problem solve implementation issues with school leaders and staff;
- 84% helped schools administer and interpret a needs assessment as part of the application process;
- 58% provided grant writing support to the school;
- 52% helped schools select CSR reform model/program; and
- 52% helped schools negotiate with the model/program provider.

Nearly all (97%) of school survey respondents expressed satisfaction with the district support received, 48.5% to “some” extent, and 48.5% to a “great” extent.

Other Support Needed by CSR Schools

The 2004-2005 CSR evaluation questionnaire included an open-ended question asking respondents what further support or assistance would have been most helpful in implementing the program. Interestingly, the responses did not identify categories of support that had been missing altogether, but concerned the desire for a greater intensity of the interventions that had been applied:

- Another literacy coach;
- More days of support from professional provider;
- More time to collaborate; and
- More time to implement CSR program.

Component 9 - Annual evaluation

The program ensures accountability by including a plan for the annual evaluation of the implementation of school reforms and the student results achieved. The evaluation helps ensure that the school is making progress toward achieving its measurable goals and benchmarks and that necessary adjustments and improvements will be made to the reform strategies.

Evaluation Process

The initial application grant process required CSR schools to articulate a plan for the annual evaluation of the implementation of the reforms. Grantee schools subsequently report evaluation data through annual Progress Reports, the satisfactory review of which is tied with continuation funding for the next grant year. Significantly, the progress reporting format is designed to encourage schools to apply data not only for purposes of determining whether the program objectives had been met, but also for identifying opportunities to fine tune their implementation plans to address unexpected issues and to make midcourse corrections.

Using Evaluation Data in Decision-Making

Nearly all (94%) of the schools in cohort III and IV indicate that the CSR program has driven major changes in the areas of data analysis and data-driven instruction in their schools. The State CSR Progress Reports filed by the schools over time document an increasing maturity in their capacity to analyze data and to apply data to making refinements in the design of the CSR program and in the delivery of instruction within and across classrooms. A theme that emerged clearly across the 2005 Progress Reports submitted by both cohorts was the schools' commitment to identify and administer assessments that provide diagnostic information that teachers can use to differentiate instruction to address the learning needs of individual students. Several schools also addressed the desire to describe the impact of CSR in ways that are not limited to quantitative data.

Without question, CSR schools have applied annual evaluation data to refine their implementation plans and improve program administration, responding to identified gaps and new opportunities. Specifically, schools in both cohorts III and IV (N=31) have fine-tuned their implementation strategies in the following ways since program inception:

- 87% introduced new instructional strategies;

- 87% adjusted the content of professional development;
- 55% increased the number of teachers using model;
- 52% altered scheduling;
- 48% changed the assessment(s) used to track student progress;
- 45% expanded the CSR program's curricular focus to include other subjects;
- 26% changed goals/benchmarks for student performance;
- 26% expanded the program's focus to include more grade levels in the school;
- 23% changed the CSR program's evaluation plan; and
- 23% changed school structure.

The schools evidenced an ongoing commitment to learning from experience and fine-tuning their CSR program as they move through the three-year grant-term, with only five schools (16%) indicating in 2005 that they had made no changes in their approach to program implementation since the prior year.

Component 10 - Coordination of resources

The comprehensive program must identify Federal, State, local, and private financial and other resources that schools can use to coordinate services that support and sustain comprehensive school reform.

Leveraging Resources

The annual progress reporting process, through which CSR grantees seek continuation funding for the next year, requires schools to state how they are coordinating and leveraging funds from a variety of sources to implement their CSR programs. The Colorado CSR schools combined CSR grants funds with several other types of resources to implement and develop the roots to sustain their programs. One category of resources takes the form of community partnerships that provided CSR schools with volunteers, facilities, expertise and other resources. Other funding sources that CSR schools leveraged to implement their comprehensive school designs included Title I, Read to Achieve (a state literacy initiative), Colorado Reading First, district initiatives (e.g. bond/mill levy funds, professional development dollars), support from model providers (e.g. Outward Bound), Expelled/At-Risk grants, Title X-Homeless grants, grants from private foundations (e.g. The Daniels Fund), and 21st Century Community Learning Center grant funds. One potential barrier to leveraging grant funds from several sources is when individual grant programs have very specific implementation requirements that drive a specific program design.

In cohort IV, coordination of resources took the form of a consortium approach to comprehensive school reform. Seven of the cohort IV grantees are implementing a common "homegrown" CSR model, focused on Differentiated Curriculum, Instruction and Assessment, under the leadership of the East Central Board of Cooperative Educational Services. The consortium framework provides the participating schools with teacher support and development resources to which schools their size would not ordinarily have access.

Sustainability

One focus of concern in any grant-funded program is sustaining the momentum and impact of reforms after grant funding ends. The investments made in acquiring books and other materials and in building teacher capacity (in terms of both leadership and specific skills) will remain in place and support continued implementation after the grant term ends. Similarly, the new

structures that some schools adopted to enhance school leadership and decision-making will endure. A few schools also identified significant shifts in their school culture or climate that will endure past the CSR term.

Cohort III and IV schools indicated they plan to sustain implementation of the CSR program after the end of grant funding through:

- Integrating key components of the program into the school improvement planning/budgeting process – 84%;
- Receiving district support – 74%;
- Leveraging other federal and state funds – 74%; and
- Pursuing other grant opportunities – 71%.

Thirteen percent of the responding schools expressed concern that the school would not be able to sustain implementation without the federal CSR grant funds.

The focused conversations held in conjunction with the 2005 CSR Networking Day generated these ideas for strategies or resources to sustain CSR programs at the end of the three-year grant term:

- Create a Teacher Best Practices Video;
- Create an observation tool for classroom evaluation tool that reflects CSR changes;
- Provide coaching, e.g. mandatory Literacy Coach, multi-age Literacy Coach;
- Use block scheduling to create bigger chunks of instructional time;
- Dialogue with Critical Friends (on contract time);
- Establish climate of trust to determine future direction;
- Place coaches on leadership team;
- Implement DuFour's Professional Learning Community framework;
- Maintain focus, embed "good" stuff;
- Protect what works;
- Create structures for teachers and coaches to share classroom practice/success, perhaps by using special teachers to cover students;
- Educate the larger community regarding the need for and impact of additional professional development time;
- Support transition of change within community by
 - Highlighting program in local press;
 - Inviting in guest readers;
 - Visiting service organizations; and
 - Modeling some program strategies with adults; and
- Expand leadership team by including district.

Component Eleven - Strategies that improve academic achievement
The CSR program must have been found, through scientifically based research, to significantly improve the academic achievement of participating students; or have strong evidence that it will significantly improve the academic achievement of participating children.

Definitions of “Proven Methods” and “Scientifically Based Research”

The state competitive grant process for the CSR program was designed to ensure that funded applications addressed each of the 11 components of CSR and that the programs proposed incorporated strategies, methods and practices that either (a) have been found, through scientifically based research⁸, to significantly improve the academic achievement of participating children; or (b) have been found to have strong evidence⁹ that they will significantly improve the academic achievement of participating children.

Benefits Gained from CSR Programs

Part IV of this report, which immediately follows this section, sets out the student and school achievement outcomes of CSR schools.

To enrich this perspective of program impact, the evaluation questionnaire for cohort III schools, which completed their third and final year of the grant during the 2004-2005 school year, asked

⁸ *Scientifically based research*, as defined in section 9101(37) of the ESEA, is research that involves the application of rigorous, systematic, and objective procedures to obtain reliable and valid knowledge relevant to education activities and programs. To meet this standard, the research must

- Employ systematic, empirical methods that draw on observation or experiment;
- Involve rigorous data analyses that are adequate to test the stated hypotheses and justify the general conclusions drawn;
- Rely on measurements or observational methods that provide reliable and valid data across evaluators and observers, across multiple measurements and observations, and across studies by the same or different investigators;
- Be evaluated using experimental or quasi-experimental designs in which individuals, entities, programs, or activities are assigned to different conditions and with appropriate controls to evaluate the effects of the condition of interest, with a preference for random assignment experiments, or other designs to the extent that those designs contain within-condition or across-condition controls
- Ensure that experimental studies are presented in sufficient detail and clarity to allow for replication or, at a minimum, offer the opportunity to build systematically on their findings; and
- Have been accepted by a peer-reviewed journal or approved by a panel of independent experts through a comparably rigorous, objective, and scientific review.

⁹ “Strong evidence” defines a less rigorous standard than scientific research based evidence. Practices, strategies and programs that demonstrate “strong evidence” of positive effects lack a broad research base that meets the criteria established in the definition of scientifically based research. Strong evidence is derived from a combination of high quality and reasonably high-quality research studies that demonstrate relevance, significance and consistency. In the absence of scientifically based research on the effects of comprehensive reform programs, schools are required to use the “strong evidence” standard by which to judge the quality of their programs.

the schools to look back over the entire term of the CSR grant and identify the benefits they had gained from implementation. Of the 13 schools that responded to this question,

- 100% experienced enhanced teacher quality through professional development;
- 92% saw an increased focus on meeting the academic needs of all students;
- 92% saw evidence of increased/improved interaction with parents and families;
- 85% saw an increased focus on student achievement of standards;
- 85% experienced increased collaboration and professional community among staff;
- 69% saw more coherence across reform efforts;
- 69% experienced enhanced quality in the school's curriculum;
- 69% saw an increased emphasis on the effective use of technology in instruction; and
- 62% saw more effective building leadership.

Cohort III schools also were asked to characterize the cumulative (three-year) impact of the CSR program on their school as a learning community. Ten of the 13 responding schools (77%) described the impact as "very positive". The remaining three schools (23%) described the cumulative impact of the CSR program as "positive".

One of the focused conversations during the spring 2005 CSR Networking Day was organized around the issue of program impact. Participants in this conversation identified the following factors that contributed to the beneficial impact of the CSR program:

- Offers school-wide, "big picture" focus;
- Unifies teachers – common purpose, common language, common strategies;
- Changes environment;
- Focuses on using data more;
- Focuses on building school's capacity, growing own talent, building internal expertise;
- Aligns of program to state standards, state assessments; and
- Provides effective professional development, especially the use of literacy coaches. Teachers are learning new strategies and implementing them.

Part IV. Student Achievement in CSR Schools

The most important measure of student achievement in the state and federal accountability systems is student performance on the Colorado Student Assessment Program (CSAP). This section provides CSAP data for schools over time, compared to several useful benchmarks. It also applies several other lenses to the issue of student achievement in CSR schools: Title I School Improvement Status, the School Accountability Report ratings issued annually by the Colorado Department of Education, and the progress of CSR schools toward making the targets for Adequate Yearly Progress set out in the federal *No Child Left Behind* act.

Colorado Student Assessment Program

A review of each school's CSAP results over time reveals their progress on this key measure of academic achievement. Appendix A includes tables for each state math and reading assessment administered that display CSAP results for each school over time. These tables include the district average score as one benchmark for performance. Appendix A also provides graphs that compare the CSAP scores of CSR schools over time, compared with two benchmarks – the average for all Title I schools statewide and the average for all school statewide.

It is important to note that the number of students taking the CSAP test is very small in several of the CSR schools (Refer to Table 1 for enrollment figures). The smaller the sample, the more a single score can skew the results and the more variability there is from year to year based on the movement of individuals in and out of the group. The reader should consider the influence of sample size when reviewing the data. The CSAP scores shown in Appendix A are “raw” scores.

Overall, CSR schools tended to outperform the Title I schools but rarely met or exceeded the average state score. The Title I schools provide a better comparison group for the CSR schools than the state overall because the school demographics and baseline data are more comparable.

Tables containing the CSAP writing scores for CSR schools can be found in Appendix B. The CSAP scores shown in Appendix B are “raw” scores.

Adequate Yearly Progress

Adequate Yearly Progress (AYP) is an accountability measure for schools, districts and the state. One of the major goals of *No Child Left Behind* is for all students to be proficient in reading and math by 2014. AYP measures the progress schools are making towards reaching this goal.

The Colorado Department of Education (CDE) sets the guidelines and targets for determining AYP. In order for a school to make AYP, all of the following requirements must be met:

1. Achieve a 95% participation rate in state reading and math assessments.
2. Reach targets for either proficiency or decrease non-proficiency in reading and math.
3. Reach targets for one other indicator - advanced level of performance in reading and math for elementary and middle schools, and graduation rate for high schools.

AYP is also determined for the following subgroups: White, Hispanic, Black, Asian, Native American, Economically Disadvantaged students, English Language Learners, and Students with Disabilities, if the school has 30 or more students in the subgroup for two consecutive years.

If any one of these subgroups does not meet a target, the school will not make AYP. The performance targets are the same for all subgroups.¹⁰ The AYP determinations for schools that receive Title I funds carry a series of consequences, described in the following section of the report.

AYP performance targets increase every three years, so that by 2014 the target will be 100 percent of students scoring proficient. In 2005, performance targets increased from five to thirteen percentage points, depending upon the grade level and content area. Because of this increase, *it is possible that a school that showed growth across the board in reading and math in 2005 still may not have made AYP.*

Statewide, 75% of schools in Colorado made AYP for 2004-2005. This compares to 79% in 2003-2004 (when performance targets were lower). If performance targets had remained constant, 80% of Colorado schools would have made AYP.¹¹

Of the 15 schools in cohort III, 5 (33%) made AYP in math, 6 schools (40%) made AYP in reading, and five (33%) made AYP overall. Of the 18 schools in cohort IV, 12 (67%) made AYP in math, 14 (78%) in reading and 12 (67%) overall. Combined, 52% of the schools in cohorts III and IV made AYP in math, 61% in reading and 52% overall. Scores for individual schools are presented in Table 2.

Table 2: CSR Schools that Met AYP in Math and Reading – 2005

SCHOOL NAME	Made Reading	Made Math	MADE AYP
Cohort III			
Baker Central School	No	No	No
Cole Middle School	No	No	No
Colorado School For Deaf And Blind	No	Yes	No
Columbine Elementary School	Yes	Yes	Yes
Dupont Elementary School	Yes	Yes	Yes
Horace Mann Middle School	No	No	No
Lake Middle School	No	No	No
Longfellow Elementary School	Yes	Yes	Yes
Manaugh Elementary School	No	No	No
North High School	No	No	No
Rishel Middle School	No	No	No
Sable Elementary School	No	No	No
Stratton Elementary School	Yes	Yes	Yes
Walsenburg Middle School	Yes	Yes	Yes
Wheat Ridge Middle School	No	Yes	No

¹⁰ Colorado Department of Education (CDE), www.cde.state.co.us/fedprograms/ayp/index.asp. Accessed via the World Wide Web November 21, 2005. Denver, CO: CDE.

¹¹ Colorado Department of Education (CDE), <http://www.cde.state.co.us/fedprograms/ayp/download/AYPPressRelease0405.doc>. Accessed via the World Wide Web November 21, 2005. Denver, CO: CDE.

Table 2: CSR Schools that Met AYP in Math and Reading – 2005 (Continued)

SCHOOL NAME	Made Reading	Made Math	MADE AYP
Cohort IV			
Bennett High School	Yes	Yes	Yes
Bennett Middle School	Yes	Yes	Yes
Bethune Junior-Senior High School	Yes	Yes	Yes
Billie Martinez Elementary School	No	Yes	No
Federal Heights Elementary School	Yes	Yes	Yes
Hi Plains Undivided High School	Yes	Yes	Yes
Jefferson Middle School	No	No	No
Karval Junior-Senior High School	Yes	Yes	Yes
Lake County High School	No	No	No
Laredo Elementary School	No	Yes	No
Laurel Elementary School	Yes	Yes	Yes
Pioneer Bilingual Elementary School	Yes	Yes	Yes
Prairie Creeks Charter School	No	No	No
Red Canyon High School	Yes	Yes	Yes
Silverton Elementary School	Yes	Yes	Yes
Smiley Middle School	No	No	No
Wiggins Elementary School	Yes	Yes	Yes
Woodlin Undivided High School	Yes	Yes	Yes

Source: Colorado Department of Education

CSR Schools Identified for School Improvement under Title I

The Colorado Department of Education and local school districts are required to intervene in schools that fail to meet AYP targets over time. These progressively more comprehensive interventions are identified as “School Improvement”, “Corrective Action”, and “Restructuring”. Being identified as a school in need of any of these interventions allows the school to access assistance in identifying and addressing instructional issues that prevent students from attaining proficiency in the core academic subjects of reading and mathematics. The school improvement process and timeline are designed to create a sense of urgency about reform and to focus identified schools on quickly and efficiently improving student outcomes.

In the first year of School Improvement, the school must develop and implement an improvement plan, notify parents regarding the school improvement status, and offer a school choice option. In the second year, the school must offer supplemental educational services in addition to school choice and notify parents regarding both of these options. If a Title I school does not make AYP after two years of being on improvement and implementing a school improvement plan, it is identified as being in need of corrective action. The LEA must notify parents of the corrective action status and implement one or more of seven designated corrective actions. LEAs must continue to provide technical assistance to the school and ensure that the option to transfer and supplemental educational services are still available. After correction action comes restructuring status. In the first year, restructuring planning, the LEA must make a plan to restructure the school while continuing to ensure that options related to choice and supplemental tutoring are still available to parents. The final intervention is

restructuring-implementation. If a school misses AYP for six or more years, the LEA must implement the restructuring plan.¹²

Table 3 shows the Title I School Improvement status of CSR schools during each year of their CSR grant. Cohort III schools completed their third and final year of grant-funded implementation of the CSR program in 2004-2005. No schools in cohort III that were on School Improvement or Corrective Action in 2004 improved their designation after the 2004-2005 school year. The four cohort III schools that were on Corrective Action last year (2004) were placed in Restructuring Planning. The two cohort III schools placed on School Improvement status last year continued in that status for the second year.

In 2005, after two years of CSR implementation, one cohort IV school pulled itself out of “school improvement” status. The two cohort IV schools that were on Corrective Action last year (2004), remained in that status for a second year in 2005.

Table 3. CSR Schools Identified for School Improvement under Title I

● = In Need of Improvement ○ = Corrective Action RP – Restructuring Planning
N/A = Not applicable, no Title I funds received

Cohort III (Award Date 7/02)

School Name	LEA/District	Baseline (2002)	After Year 1 of grant (2003)	After Year 2 of Grant (2004)	After Year 3 of Grant (2005)
Baker Central School	Fort Morgan Re-3	N/A	N/A	N/A	N/A
Cole Middle School	Denver 1	●	●	○	RP
Co School for Deaf and Blind	Colorado Dept. of Education				
Columbine Elementary	Fort Morgan Re-3				
Dupont Elementary	Adams County 14	●	●		
Horace Mann Middle School	Denver 1	●	●	○	RP
Lake Middle School	Denver 1	●	●	○	RP
Longfellow Elementary	Salida R-32				
Manaugh Elementary	Montezuma-Cortez	●	●	●	○
North High School	Denver 1			●	●
Rishel Middle School	Denver 1	●	●	○	RP
Sable Elementary	Adams Arapahoe 28J				
Stratton Elementary	Stratton R-4				
Walsenburg Middle School	Huerfano Re-1				
Wheatridge Middle School	Jefferson County R-1			●	●

¹² Colorado Department of Education (CDE), (2005). *NCLB- School Improvement*. Accessed via the World Wide Web November 21, 2005 www.cde.state.co.us/fedprograms/improvement/schimp.asp. Denver, CO: CDE.

Cohort IV (Award Date 7/03)

School Name	LEA/District	Baseline (2003)	After Year 1 of grant (2004)	After Year 2 of Grant (2005)	After Year 3 of Grant (2006)
Bennett Middle School	Bennett 29J	N/A	N/A		
Bennett High School	Bennett 29J	N/A	N/A	N/A	
Bethune Jr./Sr. High	Bethune R-5			N/A	
Billie Martinez Elementary	Greeley 6	●	○	○	
Federal Heights Elementary	Northglenn-Thornton 12	●	○	○	
High Plains Undivided	Hi-Plains R-23			N/A	
Jefferson Middle School	Rocky Ford R-2	●			
Karval Jr./Sr. High	Karval Re-23	N/A	N/A	N/A	
Lake County High School	Lake County R-1	N/A	N/A	N/A	
Laredo Elementary	Adams Arapahoe 28-J				
Laurel Elementary	Poudre R-1				
Pioneer Bilingual Elementary	Boulder Valley RE-2				
Prairie Creeks Charter	Strasburg 31J	N/A	N/A	N/A	
Red Canyon High School	Eagle County Re-50	N/A	N/A	N/A	
Silverton Elementary-High School	Silverton 1				
Smiley Middle School	Denver 1		●		
Wiggins Elementary	Wiggins Re-50(j)				
Woodlin Undivided	Woodlin R-104			N/A	

Source: Colorado Department of Education

School Accountability Report Ratings

In fall 2001, the state of Colorado began issuing School Accountability Reports (SARs). The SARs rate the overall academic performance of public schools out of five possible categories (Excellent, High, Average, Low and Unsatisfactory) and also provide descriptive information about staff and school characteristics that are relevant to a consideration of school performance. The overall academic performance ratings are based on the results of the CSAP assessments, and for high schools, the results of the ACT assessment, obtained by non-excluded students enrolled at the school.¹³ Academic performance ratings are calculated and assigned separately for schools within each level (e.g., elementary, middle, and high school) to ensure that

¹³ Scores from all 2005 CSAP tests (CSAP reading, CSAP mathematics, CSAP writing, and CSAP science) and the 2005 ACT assessments are used to calculate the overall academic performance ratings. For the American College Test assessment, the rating includes the reading, English (writing) and math sub0scores. CDE statistically combined the percentages of students achieving various levels of proficiency at each grade level to calculate a score for each academic assessment. In calculating the school's overall academic performance rating, the SAR analysis includes the Spanish CSAP results, and excludes students new to the school after October 1, 2004, limited-English proficient students attending Colorado public schools for a short amount of time, and students eligible for taking an alternate assessment do not have their scores included in the school's SAR rating.

elementary schools are compared to other elementary schools, middle schools to other middle schools, and high schools to other high schools. Performance ratings are assigned based on the following distribution: Excellent = Top 8% (and ties at the lowest eligible score); High = Next 25% (and ties at the lowest eligible score); Average = Next 40% (and ties at the lowest eligible score); Low = Next 25% (and ties at the lowest eligible score); Unsatisfactory = Lowest 2%. The ratings are not related to academic growth.

The SAR rating is different than the AYP rating in several key respects. First, AYP measures only reading and math. The SAR-rating includes all CSAP test subject areas as well as ACT scores. Second, AYP disaggregates data by subgroups; the SAR rating aggregates all scores. Third, AYP is an all or nothing proposition – a school either makes the statewide target or does not. In contrast, the SAR rating uses five performance levels and three improvement levels that are capable of showing finer distinctions in school performance over time.

Beginning with the 2005 School Accountability Reports, the reports included an Academic Growth rating. This new category was added to show whether students' performance at a school has improved or declined from the prior year. Academic growth is not related to the school's overall performance rating. There are five rankings: Significant Improvement, Improvement, Stable, Decline, Significant Decline, and Decline.¹⁴

Table 4 sets out the SAR ratings for schools implementing CSR programs in 2004-2005. The table presents the ratings over time and against a baseline (the year prior to launch of the CSR program.)

¹⁴ For an explanation of the methodology CDE applied to determine the Academic Growth Rating, see http://www.cde.state.co.us/cdeassess/SAR/2005/Academic_Growth_of_Students_new.htm.

Table 4. SAR Academic Performance and Academic Growth Ratings for CSR Schools

Rating Key: E = Excellent, H = High, A = Average, L = Low, U = Unsatisfactory

Academic Growth Symbols: ↔ = Stable, ↗ = Improvement, ↑ = Significant Improvement, ↘ = Decline, ↓ = Significant Decline

Source: Colorado Department of Education

Cohort III (Award Date 7/02)

School Name	LEA/District	Baseline (2002) ¹⁵	After Year 1 of grant (2003)	After Year 2 of Grant (2004)	After Year 3 of Grant (2005)	Academic Growth Rating (2005)
Baker Central School	Fort Morgan Re-3	L	L	L	L	↘
Cole Middle School	Denver 1	U	U	U		
Co School for Deaf and Blind ¹⁶	Colorado Dept. of Education	No Rating	No Rating	No Rating	No Rating	No Rating
Columbine Elementary	Fort Morgan Re-3	A	A	A	A	↘
Dupont Elementary	Adams County 14	L	L	L	L	↘
Horace Mann Middle School	Denver 1	L	L	L	L	↔
Lake Middle School	Denver 1	L	L	L	L	↘
Longfellow Elementary	Salida R-32	A	H	H	A	↗
Manaugh Elementary	Montezuma-Cortez	L	L	L	L	↔
North High School	Denver 1	L	L	L	L	↘
Rishel Middle School	Denver 1	L	L	L	L	↘
Sable Elementary	Adams Arap 28J	L	L	L	L	↑
Stratton Elementary	Stratton R-4	H	H	H	H	↑
Walsenburg Middle School	Huerfano Re-1	L	L	L	L	↗
Wheatridge Middle School	Jefferson County R-1	L	L	L	L	↓

¹⁵ Baseline data are included in this table to help show the school's performance over time. It is important to note, however, that at the time the initial grant applications were submitted by each cohort, the data for the year just prior to the first year of CSR implementation was not yet available. Accordingly, the data presented in the grant applications by each cohort was for the year before the baseline year shown in these tables.

¹⁶ The Colorado School for the Deaf and the Blind is exempted by state law from receiving a School Accountability Report.

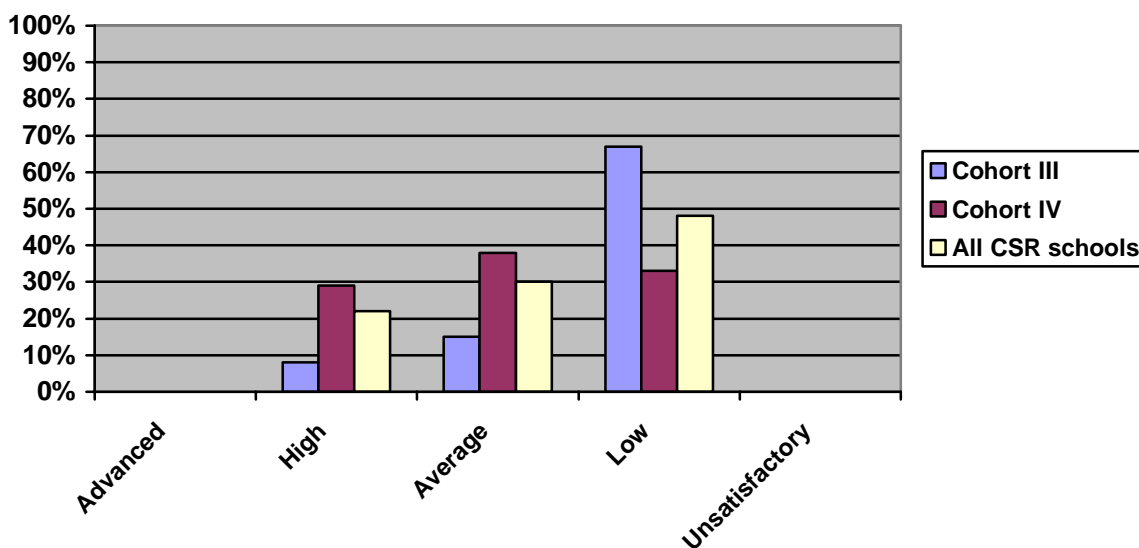
Cohort IV (Award Date 7/03)

School Name	District / Grade Level	Baseline (2003)	After Year 1 of grant (2004)	After Year 2 of Grant (2005)	Academic Growth Rating (2005)	After Year 3 of Grant (2006)	Academic Growth Rating (2006)
Bennett Middle	Bennett 29J	A	A	A	↔		
Bennett High School	Bennett 29J	A	A	A	✓		
Bethune Jr./Sr. High	Bethune R-5 7-8	A	H	H	✓		
	9-12	A	H	A	↔		
Billie Martinez Elementary	Greeley 6	L	L	L	↓		
Federal Heights Elementary	Northglenn-Thornton 12	L	L	L	↗		
High Plains Undivided	Hi-Plains R-23 7-8	A	H	H	✓		
	9-12	A	H	H	↔		
Jefferson Middle School	Rocky Ford R-2	L	A	A	↔		
Karval Jr./Sr. High	Karval Re-23	H	H	H	↑		
		H	H	H	↔		
Lake County High School	Lake County R-1	A	L	L	↔		
Laredo Elementary	Adams Arapahoe 28-J	L	L	L	↗		
Laurel Elementary	Poudre R-1	A	A	A	↔		
Pioneer Bilingual Elementary	Boulder Valley RE-2	L	A	A	✓		
Prairie Creeks Charter	Strasburg 31J	L	L	L	↓		
Red Canyon High School	Eagle County Re-50	L	L	A	✓		
Silverton Elementary-High School	Silverton 1 1-5	L	L	L	↑		
	6-8	No Rating	L	L	↗		
	9-12	A	L	A	↑		
Smiley Middle School	Denver 1	L	L	L	✓		
Wiggins Elementary	Wiggins Re-50(j)	A	A	A	↗		
Woodlin Undivided	Woodlin R-104 7-8	L	A	H	↑		
	9-12	L	A	H	↗		

SAR Academic Performance Ratings. Of the 15 cohort III schools, 13 received SAR ratings and academic growth ratings. Of these, 10 schools (67%) received a “low” rating, two schools (15%) received an “average” rating, and one school (8%) received a “high” rating,

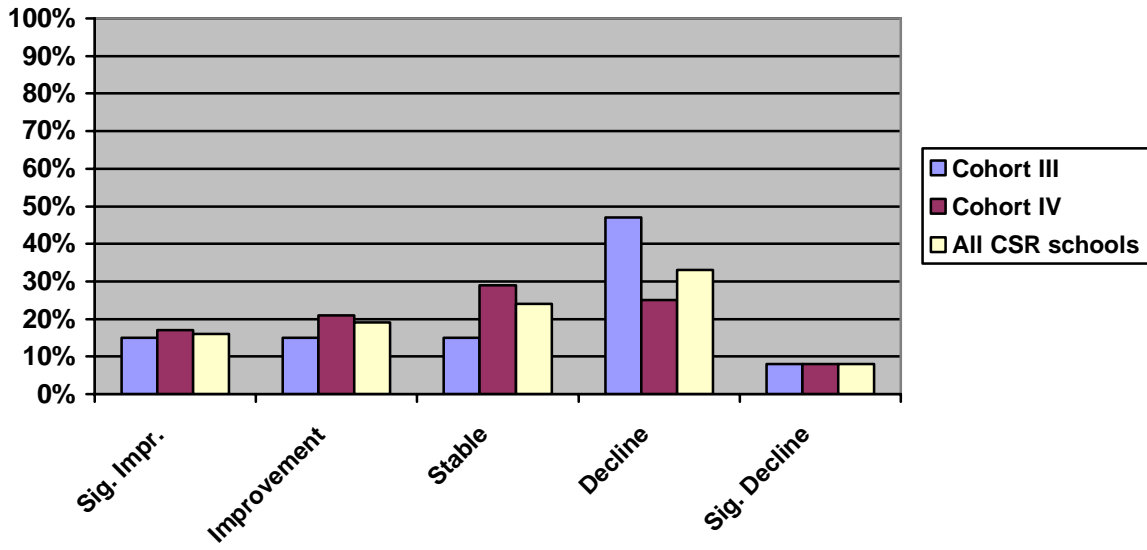
The 18 schools in cohort IV received 24 SAR academic performance ratings because several schools in cohort IV crossed grade level categories. Of the 24 ratings received by cohort IV schools, nine (38%) were “average”, eight (33%) were “low” and seven (29%) were “high”. No CSR school received an “unsatisfactory” rating in 2005. Figure 8 shows the distribution of SAR academic performance ratings for each cohort individually and for both cohorts combined.

Figure 8. Distribution of SAR Academic Performance Ratings, 2005



SAR Academic Growth Ratings. In cohort III, six schools (47%) showed a decline in students’ performance from the prior year, two schools each (15%) showed stable, improvement and significant improvement in student academic growth, and one school (8%) showed a significant decline in student academic growth. In cohort IV, seven schools (29%) showed stable academic growth, six schools (25%) showed a decline in students’ performance, five schools (21%) showed improvement, four schools (17%) showed significant improvement, and two schools (8%) showed significant decline. Figure 9 shows the distribution of SAR academic growth ratings for each cohort individually and for both cohorts combined.

Figure 9. Distribution of SAR Academic Growth Ratings, 2005



Part V. Administration of the Colorado CSR Program

Technical Assistance from CDE

CDE used a variety of strategies to inform districts and schools about the CSR program and the opportunity to apply for CSR grants. To assist schools in making good decisions about the reform models to pursue, CDE held several meetings for schools during the planning process. CDE provided written information about many model providers and disseminated various resources (including self-assessment tools) to help schools match their needs with the offerings of model providers. The department also sponsored a grant-writing workshop and offered schools the support of on-call consultants in grant writing at no cost to the schools.

To help the CSR sites implement their plans effectively, CDE provided several forms of ongoing technical assistance. These included an orientation for new grantees, annual networking days, CSR updates disseminated through listservs, and the assignment of CSR advocates. The advocates were CDE staff members who had an interest in working with a particular school or reform model. The advocates checked in with the schools periodically to provide a useful “outside” perspective on issues of concern to the schools and also to serve as a point of contact for questions about the administration of the program.

The CSR program director was responsible for overall administration of the program. In addition to overseeing the delivery of state-level technical assistance, the director’s responsibilities included making regular monitoring visits to the schools; overseeing the State CSR Progress Report review process, including following up on conditions or provisions that were set through the review process; and responding to grantee questions and concerns about program implementation, including budget requirements.

Overall, CSR schools indicated satisfaction with the level of technical assistance provided by CDE for the CSR program. Of the 31 cohort III and IV schools that responded to the 2004-2005 evaluation questionnaire, 29% rated the quality of that assistance as “high”, 42% “moderate” and only 3% as low. The remainder of the schools (26%) answered this survey question with a “non-applicable” response.

Over 90% of survey respondents expressed satisfaction to a “great” or “some” extent with the accessibility, helpfulness and timeliness of the support they received from CDE staff. In response to an open-ended survey question about what other kinds of assistance from CDE would have been helpful, respondents answered:

- Understanding on the part of CDE that change in building administration creates a new learning curve for the building; and
- Change in timeframe for reporting data to CDE, May is too early.

A second open-ended question soliciting any feedback that respondents would like to offer regarding administration of the CSR program yielded these responses:

- CDE staff does a great job; the CSR unit is well organized;
- Timing of Progress Reports is most challenging, falling at the busiest time of the year;
- An earlier date for the Networking Day focused on the reporting process would be helpful; and
- Consider checking in with schools after their grant cycle ends to see how they are progressing.

Progress Reporting and Evaluation Questionnaire

Nearly three quarters (71%, N=31) of the schools responded that CDE had communicated its expectations to a “great” extent regarding the process for renewal funding in this three-year grant program. An additional 19% responded that CDE had communicated its expectations to “some” extent.

One of the focused conversations at the 2005 CSR Networking Day concerned the CSR State Evaluation Surveys and the State CSR Progress Reports. The following suggestions were made:

- Consider doing progress report data collection online – the system could ask whether or not each goal was met, progress was made, or progress was not made and why or why not.
- Collect more feedback from readers of Progress Reports to give back to grantees. Reader feedback can be used in an iterative process to make program decisions.
- Reconsider biannual administration of parent and teacher surveys; last year the survey of teachers, schools, and parents felt like a lot.
- Administer future teacher survey online; the online administration of this year’s school survey was appreciated.
- Be sure that parents who are “in the know” respond to the parent survey.

APPENDIX A.III

Cohort III (6/27/2002 Award Date)

Math and Reading CSAP Scores for Cohort III CSR Schools

3rd Grade Reading

School Name	LEA/ District	CSAP Year	% of Students by Proficiency Level			
			Unsatisfactory	Partially Proficient	Proficient	Advanced
Columbine	Fort Morgan RE-3	2002	5	25	67	3
		2003	8	27	60	5
		2004	11	31	57	1
		2005	6	27	61	5
		<i>District benchmark</i>	2005	7	25	65
Dupont	Adams County 14	2002	30	32	36	2
		2003	16	22	54	7
		2004	23	35	41	1
		2005	17	45	38	0
		<i>District benchmark</i>	2005	12	31	56
Longfellow	Salida R-32	2002	3	16	68	12
		2003	7	15	65	13
		2004	3	17	65	12
		2005	6	24	62	6
		<i>District benchmark</i>	2005	6	24	62
Manaugh	Montezuma-Cortez RE-1	2002	26	20	46	7
		2003	24	27	42	2
		2004	18	27	48	5
		2005	22	36	37	3
		<i>District benchmark</i>	2005	14	31	53
Sable	Adams-Arapahoe 28J	2002	13	29	50	1
		2003	12	30	44	1
		2004	30	29	38	0
		2005	27	40	33	0
		<i>District benchmark</i>	2005	23	27	45
Stratton	Stratton R-4	2002	0	25	58	17
		2003	0	19	56	25
		2004	11	11	44	33
		2005	6	13	69	13
		<i>District benchmark</i>	2005	6	13	69

4th Grade Reading

School Name	LEA/ District	CSAP Year	% of Students by Proficiency Level			
			Unsatisfactory	Partially Proficient	Proficient	Advanced
Columbine	Fort Morgan RE-3	2002	10	37	49	5
		2003	18	32	49	1
		2004	17	34	46	3
		2005	21	35	40	4
		<i>District benchmark</i>	2005	16	29	51
Dupont	Adams County 14	2002	20	41	39	0
		2003	16	44	38	1
		2004	10	43	45	2
		2005	26	39	33	2
		<i>District benchmark</i>	2005	23	33	41
Longfellow	Salida R-32	2002	8	27	61	4
		2003	5	21	69	4
		2004	6	25	63	3
		2005	13	23	49	11
		<i>District benchmark</i>	2005	13	23	49
Manaugh	Montezuma-Cortez RE-1	2002	25	36	35	3
		2003	42	18	36	2
		2004	35	31	31	0
		2005	33	18	45	5
		<i>District benchmark</i>	2005	24	25	46
Sable	Adams-Arapahoe 28J	2002	32	28	31	0
		2003	14	35	41	2
		2004	32	40	27	0
		2005	29	36	33	0
		<i>District benchmark</i>	2005	27	31	38
Stratton	Stratton R-4	2002	10	29	52	10
		2003	4	17	65	13
		2004	7	29	57	7
		2005	0	30	60	10
		<i>District benchmark</i>	2005	0	30	60

5th Grade Reading

School Name	LEA/ District	CSAP Year	% of Students by Proficiency Level			
			Unsatisfactory	Partially Proficient	Proficient	Advanced
Baker Central	Fort Morgan RE-3	2002	30	23	43	3
		2003	21	31	44	4
		2004	21	27	50	2
		2005	25	25	46	3
	<i>District benchmark</i>	2005	25	25	46	3
Dupont	Adams County 14	2002	21	38	35	0
		2003	20	39	36	0
		2004	22	26	47	3
		2005	14	33	49	1
	<i>District benchmark</i>	2005	22	30	46	1
Manaugh	Montezuma-Cortez RE-1	2002	20	31	45	2
		2003	29	22	38	5
		2004	26	25	43	3
		2005	34	22	38	5
	<i>District benchmark</i>	2005	20	21	54	2
Sable	Adams-Arapahoe 28J	2002	20	30	43	2
		2003	20	24	39	1
		2004	23	21	50	0
		2005	27	23	47	1
	<i>District benchmark</i>	2005	22	25	46	3
Stratton	Stratton R-4	2002	7	14	72	7
		2003	0	18	68	9
		2004	4	30	57	9
		2005	0	25	56	19
	<i>District benchmark</i>	2005	0	25	56	19
Walsenburg	Walsenburg	2002	24	35	39	2
		2003	20	32	44	0
		2004	13	43	43	0
		2005	10	22	63	4
	<i>District benchmark</i>	2005	11	21	61	7

6th Grade Reading

School Name	LEA/ District	CSAP Year	% of Students by Proficiency Level			
			Unsatisfactory	Partially Proficient	Proficient	Advanced
Baker Central	Fort Morgan Re-3	2002	24	31	42	3
		2003	14	32	49	5
		2004	17	30	49	5
		2005	18	28	50	4
		<i>District benchmark</i>	2005	18	28	50
Cole	Denver Public Schools	2002	45	32	10	0
		2003	45	33	13	0
		2004	45	28	12	0
		2005	50	32	14	1
		<i>District benchmark</i>	2005	27	31	34
Horace Mann	Denver Public Schools	2002	27	33	28	0
		2003	32	39	25	0
		2004	40	35	22	0
		2005	35	38	17	0
		<i>District benchmark</i>	2005	27	31	34
Lake	Denver Public Schools	2002	33	34	15	0
		2003	28	42	21	0
		2004	50	35	14	0
		2005	39	36	16	0
		<i>District benchmark</i>	2005	27	31	34
Rishel	Denver Public Schools	2002	30	42	21	0
		2003	32	40	24	0
		2004	36	35	22	0
		2005	38	37	22	0
		<i>District benchmark</i>	2005	27	31	34
Stratton	Stratton R-4	2002	8	19	54	8
		2003	0	25	69	6
		2004	0	14	76	10
		2005	0	16	56	28
		<i>District benchmark</i>	2005	0	26	56
Walsenburg	Walsenburg	2002	22	29	47	2
		2003	4	47	49	0
		2004	22	29	46	2
		2005	20	28	52	0
		<i>District benchmark</i>	2005	19	28	53

7th Grade Reading

School Name	LEA/ District	CSAP Year	% of Students by Proficiency Level			
			Unsatisfactory	Partially Proficient	Proficient	Advanced
Cole	Denver Public Schools	2002	54	28	8	0
		2003	53	25	11	0
		2004	47	37	5	0
		2005	60	24	10	0
	<i>District benchmark</i>	2005	30	28	33	4
Horace Mann	Denver Public Schools	2002	39	27	25	0
		2003	39	32	22	0
		2004	44	29	21	0
		2005	37	32	28	1
	<i>District benchmark</i>	2005	30	28	33	4
Lake	Denver Public Schools	2002	34	28	15	0
		2003	44	31	16	0
		2004	37	35	16	0
		2005	45	36	12	0
	<i>District benchmark</i>	2005	30	28	33	4
Rishel	Denver Public Schools	2002	35	29	22	0
		2003	43	34	18	0
		2004	48	32	16	0
		2005	41	34	18	0
	<i>District benchmark</i>	2005	30	28	33	4
Walsenburg	Walsenburg	2002	15	28	57	0
		2003	24	31	43	2
		2004	16	34	50	0
		2005	18	38	45	0
	<i>District benchmark</i>	2005	19	38	40	4
Wheat Ridge	Jefferson County	2002	36	33	29	1
		2003	28	29	31	0
		2004	28	33	33	1
		2005	31	35	21	1
	<i>District benchmark</i>	2005	8	18	62	11

8th Grade Reading

School Name	LEA/ District	CSAP Year	% of Students by Proficiency Level			
			Unsatisfactory	Partially Proficient	Proficient	Advanced
Cole	Denver Public Schools	2002	42	28	10	0
		2003	40	30	15	0
		2004	44	32	14	0
		2005	50	36	10	0
		<i>District benchmark</i>	2005	29	29	32
Horace Mann	Denver Public Schools	2002	26	35	29	0
		2003	28	32	32	1
		2004	35	38	22	0
		2005	34	34	27	1
		<i>District benchmark</i>	2005	29	29	32
Lake	Denver Public Schools	2002	25	35	24	0
		2003	33	40	16	0
		2004	36	41	16	0
		2005	43	35	21	0
		<i>District benchmark</i>	2005	29	29	32
Rishel	Denver Public Schools	2002	25	36	24	0
		2003	32	37	26	0
		2004	40	37	17	0
		2005	43	31	17	0
		<i>District benchmark</i>	2005	29	29	32
Walsenburg	Walsenburg	2002	12	28	55	5
		2003	15	11	68	4
		2004	20	39	41	0
		2005	7	34	51	2
		<i>District benchmark</i>	2005	6	29	56
Wheat Ridge	Jefferson County	2002	27	28	41	1
		2003	25	29	30	2
		2004	28	30	36	2
		2005	34	30	32	0
		<i>District benchmark</i>	2005	8	19	60

9th Grade Reading

School Name	LEA/ District	CSAP Year	% of Students by Proficiency Level			
			Unsatisfactory	Partially Proficient	Proficient	Advanced
North	Denver Public Schools	2002	12	30	30	1
		2003	15	31	28	0
		2004	24	35	24	0
		2005	28	38	20	0
	<i>District benchmark</i>	2005	20	35	33	2

10th Grade Reading

School Name	LEA/ District	CSAP Year	% of Students by Proficiency Level			
			Unsatisfactory	Partially Proficient	Proficient	Advanced
North	Denver Public Schools	2002	24	28	22	1
		2003	11	25	36	2
		2004	20	36	29	1
		2005	25	36	30	1
	<i>District benchmark</i>	2005	19	33	35	5

3rd Grade Math

(Note: This assessment was administered beginning in 2005)

School Name	LEA/ District	CSAP Year	% of Students by Proficiency Level			
			Unsatisfactory	Partially Proficient	Proficient	Advanced
Columbine	Fort Morgan RE-3	2002				
		2003				
		2004				
		2005	5	34	49	12
		<i>District benchmark</i>	2005	5	29	52
Dupont	Adams County 14	2002				
		2003				
		2004				
		2005	15	43	32	8
		<i>District benchmark</i>	2005	15	42	37
Longfellow	Salida R-32	2002				
		2003				
		2004				
		2005	1	18	41	31
		<i>District benchmark</i>	2005	1	18	41
Manaugh	Montezuma-Cortez RE-1	2002				
		2003				
		2004				
		2005	26	36	28	7
		<i>District benchmark</i>	2005	13	37	41
Sable	Adams-Arapahoe 28J	2002				
		2003				
		2004				
		2005	24	33	39	5
		<i>District benchmark</i>	2005	19	37	33
Stratton	Stratton R-4	2002				
		2003				
		2004				
		2005	6	13	13	69
		<i>District benchmark</i>	2005	6	13	13

4th Grade Math

(Note: This assessment was administered beginning in 2005)

School Name	LEA/ District	CSAP Year	% of Students by Proficiency Level			
			Unsatisfactory	Partially Proficient	Proficient	Advanced
Columbine	Fort Morgan RE-3	2002				
		2003				
		2004				
		2005	15	36	40	8
		<i>District benchmark</i>	2005	14	34	42
Dupont	Adams County 14	2002				
		2003				
		2004				
		2005	12	33	43	9
		<i>District benchmark</i>	2005	23	33	41
Longfellow	Salida R-32	2002				
		2003				
		2004				
		2005	5	20	45	25
		<i>District benchmark</i>	2005	13	23	49
Manaugh	Montezuma-Cortez RE-1	2002				
		2003				
		2004				
		2005	30	33	29	6
		<i>District benchmark</i>	2005	24	25	46
Sable	Adams-Arapahoe 28J	2002				
		2003				
		2004				
		2005	22	39	38	1
		<i>District benchmark</i>	2005	27	31	38
Stratton	Stratton R-4	2002				
		2003				
		2004				
		2005	0	10	30	60
		<i>District benchmark</i>	2005	0	10	30

5th Grade Math

School Name	LEA/ District	CSAP Year	% of Students by Proficiency Level			
			Unsatisfactory	Partially Proficient	Proficient	Advanced
Baker Central	Fort Morgan RE-3	2002	19	41	28	13
		2003	19	45	26	10
		2004	24	39	30	7
		2005	27	37	28	8
		<i>District benchmark</i>	2005	24	39	29
Dupont	Adams County 14	2002	19	44	27	5
		2003	29	43	23	2
		2004	14	53	29	4
		2005	16	36	40	8
		<i>District benchmark</i>	2005	20	40	29
Manaugh	Montezuma-Cortez RE-1	2002	14	26	41	14
		2003	31	24	32	7
		2004	17	49	22	11
		2005	39	25	22	12
		<i>District benchmark</i>	2005	20	30	31
Sable	Adams-Arapahoe 28J	2002	31	39	26	2
		2003	26	50	10	1
		2004	25	51	18	3
		2005	30	32	34	4
		<i>District benchmark</i>	2005	18	32	32
Stratton	Stratton R-4	2002	0	21	29	43
		2003	0	24	57	19
		2004	4	17	39	39
		2005	6	25	31	38
		<i>District benchmark</i>	2005	6	25	31
Walsenburg	Walsenburg	2002	24	49	25	2
		2003	24	61	12	2
		2004	9	68	23	0
		2005	10	33	41	16
		<i>District benchmark</i>	2005	10	33	41

6th Grade Math

School Name	LEA/ District	CSAP Year	% of Students by Proficiency Level			
			Unsatisfactory	Partially Proficient	Proficient	Advanced
Baker Central	Fort Morgan Re-3	2002	24	41	25	10
		2003	22	36	29	14
		2004	24	40	26	11
		2005	27	37	28	8
		<i>District benchmark</i>	2005	27	37	28
Cole	Denver Public Schools	2002	65	18	3	0
		2003	61	31	3	0
		2004	51	25	10	0
		2005	52	31	12	5
		<i>District benchmark</i>	2005	24	34	22
Horace Mann	Denver Public Schools	2002	42	33	15	0
		2003	50	30	12	3
		2004	51	35	10	0
		2005	41	38	13	1
		<i>District benchmark</i>	2005	24	34	22
Lake	Denver Public Schools	2002	43	35	6	0
		2003	44	35	10	1
		2004	58	31	11	1
		2005	37	37	14	3
		<i>District benchmark</i>	2005	24	34	22
Rishel	Denver Public Schools	2002	50	33	9	0
		2003	47	35	12	2
		2004	49	31	13	1
		2005	41	35	17	2
		<i>District benchmark</i>	2005	24	34	22
Stratton	Stratton R-4	2002	23	35	42	0
		2003	25	19	44	13
		2004	19	43	24	14
		2005	8	32	40	20
		<i>District benchmark</i>	2005	8	32	40
Walsenburg	Walsenburg	2002	25	33	33	8
		2003	31	45	24	0
		2004	51	37	10	0
		2005	30	50	16	4
		<i>District benchmark</i>	2005	30	50	16

7th Grade Math

School Name	LEA/ District	CSAP Year	% of Students by Proficiency Level			
			Unsatisfactory	Partially Proficient	Proficient	Advanced
Cole	Denver Public Schools	2002	69	17	2	0
		2003	66	27	2	0
		2004	60	28	2	0
		2005	53	38	6	0
	<i>District Benchmark</i>	2005	37	38	14	7
Horace Mann	Denver Public Schools	2002	45	38	7	1
		2003	46	37	10	1
		2004	59	27	8	1
		2005	42	47	7	1
	<i>District Benchmark</i>	2005	37	38	14	7
Lake	Denver Public Schools	2002	50	24	3	0
		2003	48	43	6	0
		2004	50	34	5	0
		2005	41	40	10	2
	<i>District Benchmark</i>	2005	37	38	14	7
Rishel	Denver Public Schools	2002	49	33	5	0
		2003	59	33	3	0
		2004	56	31	8	1
		2005	47	37	9	1
	<i>District Benchmark</i>	2005	37	38	14	7
Walsenburg	Walsenburg	2002	33	47	18	2
		2003	33	47	20	0
		2004	30	61	9	0
		2005	48	45	8	0
	<i>District Benchmark</i>	2005	44	42	10	4
Wheat Ridge	Jefferson County	2002	42	44	10	2
		2003	47	34	8	1
		2004	42	40	11	2
		2005	29	53	11	1
	<i>District Benchmark</i>	2005	11	32	33	24

8th Grade Math

School Name	LEA/ District	CSAP Year	% of Students by Proficiency Level			
			Unsatisfactory	Partially Proficient	Proficient	Advanced
Cole	Denver Public Schools	2002	83	7	0	0
		2003	78	9	1	0
		2004	70	17	2	2
		2005	62	13	3	1
	<i>District Benchmark</i>	2005	50	27	12	5
Horace Mann	Denver Public Schools	2002	63	21	6	0
		2003	64	25	4	0
		2004	68	22	5	1
		2005	58	29	7	1
	<i>District Benchmark</i>	2005	50	27	12	5
Lake	Denver Public Schools	2002	54	28	3	1
		2003	58	35	4	0
		2004	58	29	9	1
		2005	54	35	8	1
	<i>District Benchmark</i>	2005	50	27	12	5
Rishel	Denver Public Schools	2002	51	30	5	0
		2003	74	20	3	0
		2004	72	18	3	1
		2005	56	25	9	1
	<i>District Benchmark</i>	2005	50	27	12	5
Walsenburg	Walsenburg	2002	41	38	16	5
		2003	43	34	19	2
		2004	55	24	18	2
		2005	46	39	12	0
	<i>District Benchmark</i>	2005	40	38	15	6
Wheat Ridge	Jefferson County	2002	48	34	14	3
		2003	63	23	7	2
		2004	58	28	8	3
		2005	53	30	9	3
	<i>District Benchmark</i>	2005	15	29	33	21

9th Grade Math

School Name	LEA/ District	CSAP Year	% of Students by Proficiency Level			
			Unsatisfactory	Partially Proficient	Proficient	Advanced
North	Denver Public Schools	2002	56	15	2	0
		2003	57	16	2	0
		2004	74	13	4	1
		2005	66	16	3	0
	<i>District Benchmark</i>	2005	59	19	9	3

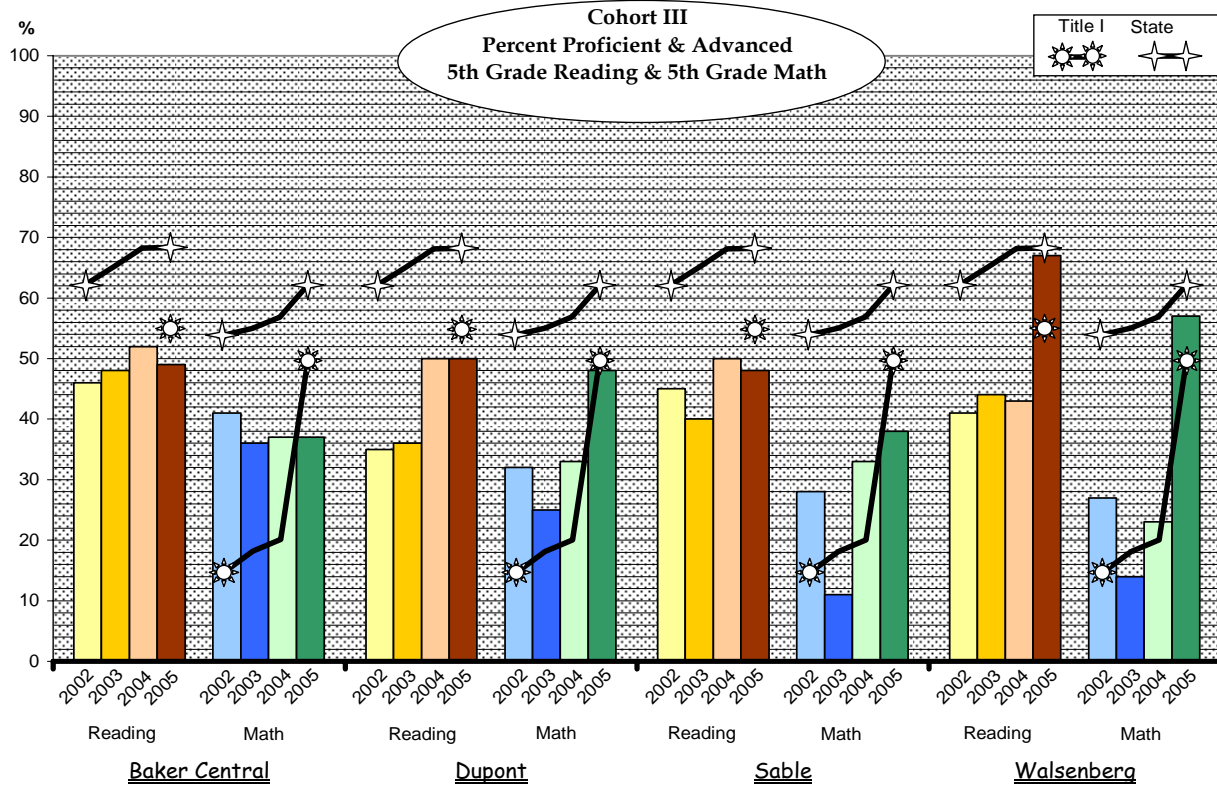
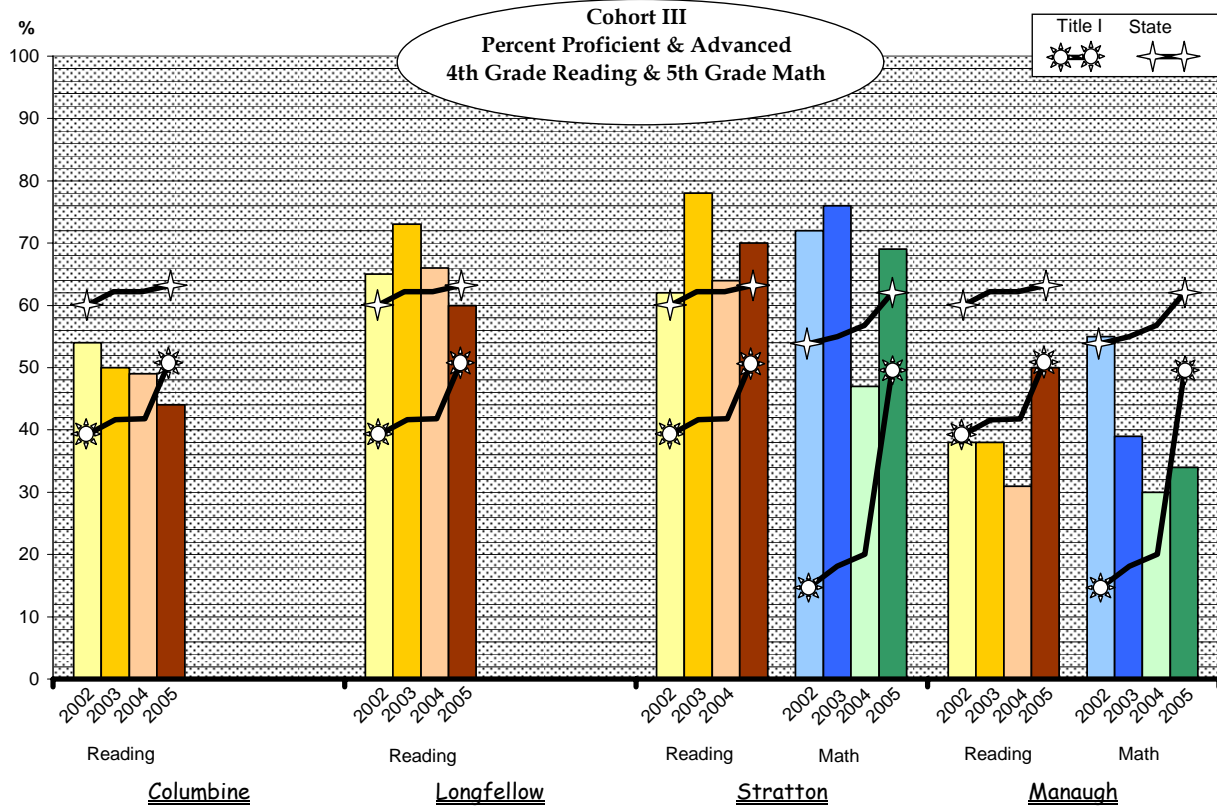
10th Grade Math

School Name	LEA/ District	CSAP Year	% of Students by Proficiency Level			
			Unsatisfactory	Partially Proficient	Proficient	Advanced
North	Denver Public Schools	2002	59	16	2	0
		2003	57	16	3	0
		2004	71	21	2	0
		2005	59	26	2	0
	<i>District Benchmark</i>	2005	57	23	11	2

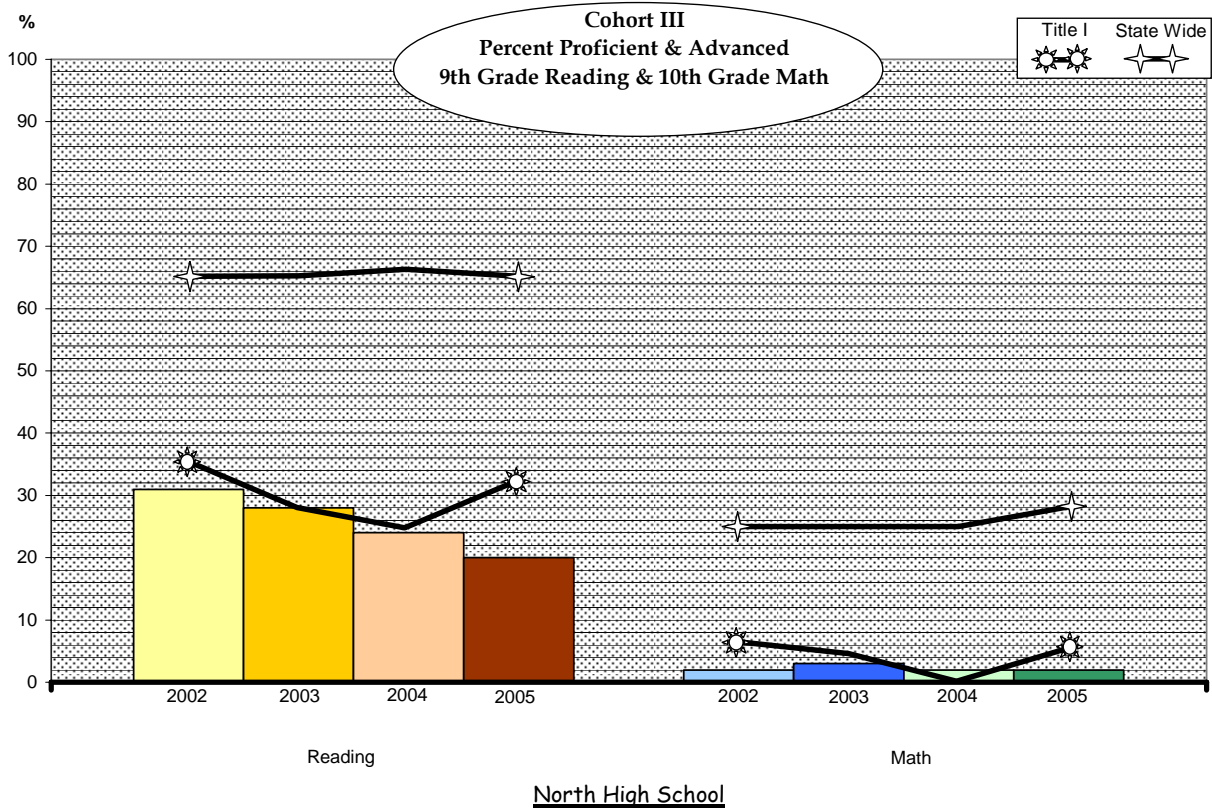
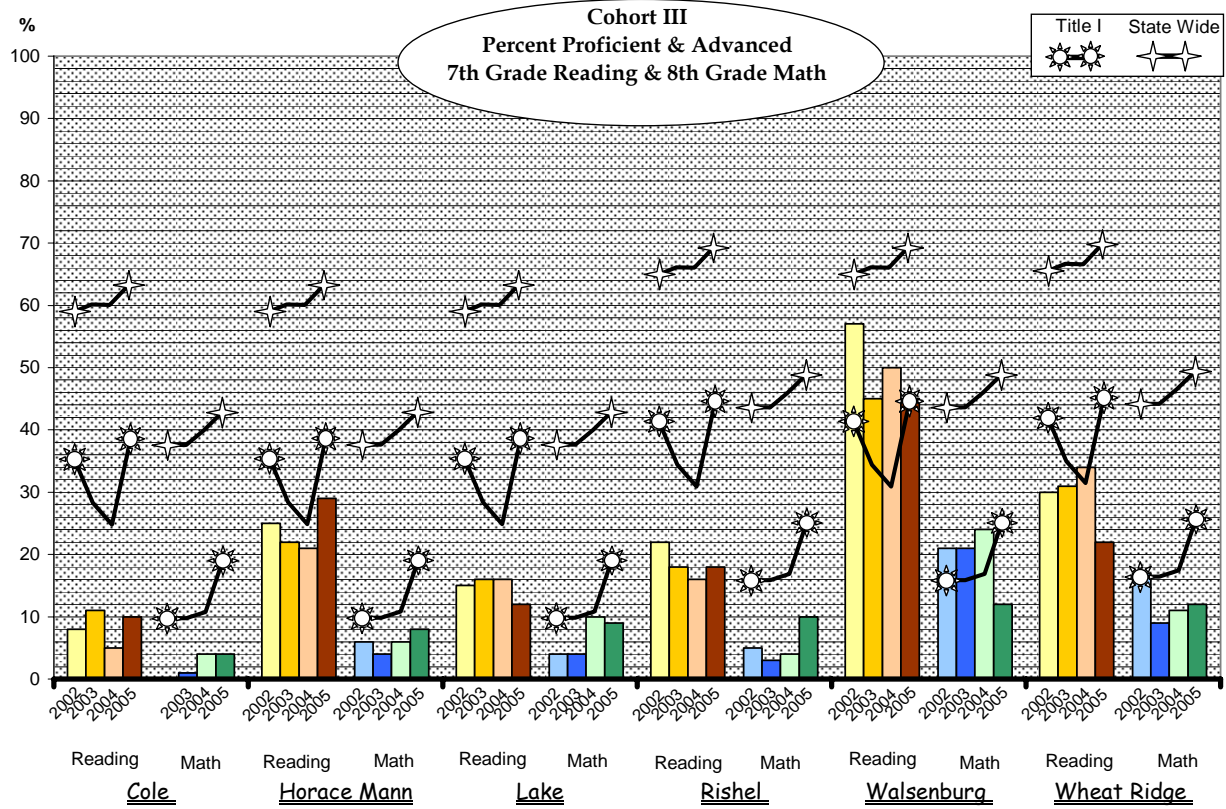
CSR Cohort III

Graphs Showing Selected Math and Reading CSAP Scores Over Time Against State and Title I Benchmarks

Note: The schools are grouped to facilitate comparisons.
The CSAP scores shown are different for each group depending on the particular grades served by the schools (e.g. 1-5, 5-7, 6-8).



Note: 2002-2004 5th grade reading scores for all Title I schools in Colorado were not available at the time this report was published.



APPENDIX A.IV

Cohort IV (7/2003 Award Date)

Math and Reading CSAP Scores for Cohort IV CSR Schools

3rd Grade Reading

School Name	LEA/ District	CSAP Year	% of Students by Proficiency Level			
			Unsatisfactory	Partially Proficient	Proficient	Advanced
Silverton	Silverton 1	2003	NR	NR	NR	NR
		2004	NR	NR	NR	NR
		2005	0	0	100	0
	<i>District Benchmark</i>	2005	0	0	100	0
Billie Martinez	Greeley 6	2003	18	28	48	5
		2004	20	33	45	0
		2005	16	37	47	0
	<i>District Benchmark</i>	2005	14	23	56	6
Wiggins	Wiggins Re-50(J)	2003	11	30	57	2
		2004	4	33	44	15
		2005	5	14	79	2
	<i>District Benchmark</i>	2005	5	14	79	2
Pioneer Bilingual	Boulder Re-2	2003	10	5	81	0
		2004	11	11	74	4
		2005	12	10	81	0
	<i>District Benchmark</i>	2005	4	9	67	18
Laurel	Poudre R-1	2003	10	27	52	11
		2004	10	28	62	2
		2005	9	20	56	9
	<i>District Benchmark</i>	2005	5	14	70	11
Federal Heights	Northglenn-Thornton 12	2003	14	34	50	1
		2004	36	27	37	0
		2005	24	22	52	0
	<i>District Benchmark</i>	2005	11	23	61	3

4th Grade Reading

School Name	LEA/ District	CSAP Year	% of Students by Proficiency Level			
			Unsatisfactory	Partially Proficient	Proficient	Advanced
Silverton	Silverton 1	2003	50	0	50	0
		2004	0	0	100	0
		2005	0	0	100	0
	<i>District Benchmark</i>	2005	0	0	100	0
Billie Martinez	Greeley 6	2003	46	28	26	0
		2004	40	32	27	0
		2005	47	31	22	0
	<i>District Benchmark</i>	2005	23	25	47	4
Wiggins	Wiggins Re-50(J)	2003	6	27	58	6
		2004	14	37	45	2
		2005	7	15	67	11
	<i>District Benchmark</i>	2005	7	15	67	11
Pioneer Bilingual	Boulder Re-2	2003	14	31	37	14
		2004	18	29	41	6
		2005	22	18	42	12
	<i>District Benchmark</i>	2005	8	14	65	12
Laurel	Poudre R-1	2003	13	28	48	11
		2004	16	24	48	12
		2005	6	30	48	9
	<i>District Benchmark</i>	2005	6	15	66	11
Federal Heights	Northglenn-Thornton 12	2003	17	36	45	1
		2004	20	49	29	2
		2005	28	38	32	1
	<i>District Benchmark</i>	2005	15	25	55	4

5th Grade Reading

School Name	LEA/ District	CSAP Year	% of Students by Proficiency Level			
			Unsatis- factory	Partially Proficient	Proficient	Advanced
Silverton	Silverton 1	2003	50	0	50	0
		2004	33	33	33	0
		2005	33	33	33	0
	<i>District Benchmark</i>	2005	33	33	33	0
Billie Martinez	Greeley 6	2003	42	31	26	0
		2004	33	27	35	1
		2005	35	24	35	0
	<i>District Benchmark</i>	2005	18	23	52	4
Wiggins	Wiggins Re-50(J)	2003	20	20	47	2
		2004	0	17	71	9
		2005	14	38	48	0
	<i>District Benchmark</i>	2005	14	38	48	0
Pioneer Bilingual	Boulder Re-2	2003	22	33	37	0
		2004	26	23	31	13
		2005	13	23	50	10
	<i>District Benchmark</i>	2005	6	11	63	19
Laurel	Poudre R-1	2003	8	24	60	6
		2004	16	20	49	14
		2005	13	17	50	17
	<i>District Benchmark</i>	2005	6	13	65	15
Federal Heights	Northglenn-Thornton 12	2003	24	26	46	1
		2004	23	30	45	3
		2005	18	39	39	0
	<i>District Benchmark</i>	2005	12	21	60	6

6th Grade Reading

School Name	LEA/ District	CSAP Year	% of Students by Proficiency Level			
			Unsatisfactory	Partially Proficient	Proficient	Advanced
Jefferson	Rocky Ford R-2	2003	22	30	42	1
		2004	14	40	38	4
		2005	11	33	52	3
	<i>District Benchmark</i>	2005	11	33	52	3
Silverton	Silverton 1	2003	17	0	67	17
		2004	60	20	20	0
		2005	60	20	20	0
	<i>District Benchmark</i>	2005	60	20	20	0
Wiggins	Wiggins Re-50(J)	2003	7	22	67	2
		2004	4	19	55	11
		2005	0	25	69	6
	<i>District Benchmark</i>	2005	0	25	69	6
Bennett	East Central BOCES	2003	11	27	59	2
		2004	6	23	57	10
		2005	11	23	54	10
	<i>District Benchmark</i>	2005	11	23	54	10
Laurel	Poudre R-1	2003	2	24	57	14
		2004	12	22	54	10
		2005	9	23	51	13
	<i>District Benchmark</i>	2005	4	11	62	21
Karval	East Central BOCES	2003	0	25	50	25
		2004	0	22	55	22
		2005	0	100	0	0
	<i>District Benchmark</i>	2005				
Smiley	Denver County 1	2003	28	38	21	0
		2004	29	32	33	3
		2005	28	33	36	2
	<i>District Benchmark</i>	2005	27	31	34	5
Hi-Plains	East Central BOCES	2003	0	19	75	6
		2004	21	21	36	21
		2005	10	20	70	0
	<i>District Benchmark</i>	2005	10	20	70	0

7th Grade Reading

School Name	LEA/ District	CSAP Year	% of Students by Proficiency Level			
			Unsatisfactory	Partially Proficient	Proficient	Advanced
Jefferson	Rocky Ford R-2	2003	17	37	41	3
		2004	19	21	53	5
		2005	13	46	41	0
	<i>District Benchmark</i>	2005	13	46	41	0
Silverton	Silverton 1	2003	0	33	67	0
		2004	20	0	80	0
		2005	20	0	80	0
	<i>District Benchmark</i>	2005	20	0	80	0
Bennett	East Central BOCES	2003	19	27	52	2
		2004	11	29	58	2
		2005	13	18	64	6
	<i>District Benchmark</i>	2005	13	18	64	6
Bethune	East Central BOCES	2003	20	40	20	0
		2004	6	34	40	20
		2005	9	36	36	18
	<i>District Benchmark</i>	2005	9	36	36	18
Hi-Plains	East Central BOCES	2003	20	40	40	0
		2004	7	20	60	13
		2005	7	28	43	21
	<i>District Benchmark</i>	2005	7	28	43	21
Karval	East Central BOCES	2003	100	0	0	0
		2004	0	50	25	25
		2005	0	0	83	17
	<i>District Benchmark</i>	2005				
Woodlin	East Central BOCES	2003	18	18	64	0
		2004	20	20	60	0
		2005	0	1	73	18
	<i>District Benchmark</i>	2005	0	1	73	18
Smiley	Denver County 1	2003	43	32	22	1
		2004	31	36	28	1
		2005	36	23	36	2
	<i>District Benchmark</i>	2005	30	28	33	4

8th Grade Reading

School Name	LEA/ District	CSAP Year	% of Students by Proficiency Level			
			Unsatisfactory	Partially Proficient	Proficient	Advanced
Jefferson	Rocky Ford R-2	2003	11	25	58	0
		2004	10	36	43	7
		2005	15	26	49	8
	<i>District Benchmark</i>	2005	17	25	48	8
Silverton	Silverton 1	2003	0	0	100	0
		2004	20	20	40	0
		2005	25	50	25	0
	<i>District Benchmark</i>	2005	25	50	25	0
Bennett	East Central BOCES	2003	11	25	63	1
		2004	8	26	63	3
		2005	12	27	58	3
	<i>District Benchmark</i>	2005	12	27	58	3
Bethune	East Central BOCES	2003	0	38	62	0
		2004	0	50	50	0
		2005	7	28	50	14
	<i>District Benchmark</i>	2005	7	28	50	14
Hi-Plains	East Central BOCES	2003	0	17	83	0
		2004	0	50	33	17
		2005	6	24	65	6
	<i>District Benchmark</i>	2005	6	24	65	6
Karval	East Central BOCES	2003	0	0	78	22
		2004	0	0	100	0
		2005	0	25	50	25
	<i>District Benchmark</i>					
Woodlin	East Central BOCES	2003	22	56	11	11
		2004	18	27	46	9
		2005	0	17	83	0
	<i>District Benchmark</i>	2005	0	17	83	0
Smiley	Denver County 1	2003	17	33	42	1
		2004	29	39	30	1
		2005	25	34	33	0
	<i>District Benchmark</i>	2005	29	29	32	4

9th Grade Reading

School Name	LEA/ District	CSAP Year	% of Students by Proficiency Level			
			Unsatisfactory	Partially Proficient	Proficient	Advanced
Silverton	Silverton 1	2003	20	20	60	0
		2004	0	100	0	0
		2005	0	100	0	0
		<i>District Benchmark</i>	2005	0	100	0
Red Canyon	Eagle County Re50	2003	0	100	0	0
		2004	33	33	33	0
		2005	9	23	61	3
		<i>District Benchmark</i>	2005	9	23	61
Lake County	Lake County R-1	2003	24	32	40	1
		2004	26	29	40	5
		2005	12	35	51	1
		<i>District Benchmark</i>	2005	12	35	51
Bennett	East Central BOCES	2003	13	20	64	0
		2004	4	19	78	0
		2005	5	26	67	1
		<i>District Benchmark</i>	2005	5	26	67
Bethune	East Central BOCES	2003	25	25	50	0
		2004	15	35	43	7
		2005	0	38	50	12
		<i>District Benchmark</i>	2005	0	38	50
Hi-Plains	East Central BOCES	2003	22	11	67	0
		2004	17	0	83	0
		2005	0	42	57	0
		<i>District Benchmark</i>	2005	0	43	57
Karval	East Central BOCES	2003	0	0	100	0
		2004	0	14	57	28
		2005	0	0	100	0
		<i>District Benchmark</i>	2005			
Prairie Creeks Charter	East Central BOCES	2003	0	50	50	0
		2004	33	0	33	0
		2005	0	50	50	0
		<i>District Benchmark</i>	2005	7	29	59
Woodlin	East Central BOCES	2003	0	43	52	0
		2004	14	29	43	14
		2005	0	30	70	0
		<i>District Benchmark</i>	2005	0	30	70

10th Grade Reading

School Name	LEA/ District	CSAP Year	% of Students by Proficiency Level			
			Unsatisfactory	Partially Proficient	Proficient	Advanced
Silverton	Silverton 1	2003	0	0	100	0
		2004	25	25	50	0
		2005	25	25	50	0
		<i>District Benchmark</i>	2005	25	25	50
Red Canyon	Eagle County Re50	2003	22	39	39	0
		2004	20	20	60	0
		2005	0	13	80	7
		<i>District Benchmark</i>	2005	12	19	56
Lake County	Lake County R-1	2003	8	29	54	9
		2004	19	27	40	12
		2005	24	24	42	5
		<i>District Benchmark</i>	2005	24	24	42
Bennett	East Central BOCES	2003	5	24	61	4
		2004	2	20	71	5
		2005	6	15	77	2
		<i>District Benchmark</i>	2005	6	15	77
Bethune	East Central BOCES	2003	10	0	70	20
		2004	20	60	20	0
		2005	7	29	57	7
		<i>District Benchmark</i>	2005	7	29	57
Hi-Plains	East Central BOCES	2003	0	17	83	0
		2004	10	10	70	0
		2005	0	0	86	14
		<i>District Benchmark</i>	2005	0	0	86
Karval	East Central BOCES	2003	0	0	100	0
		2004	0	22	66	11
		2005	0	20	60	20
		<i>District Benchmark</i>	2005			
Prairie Creeks Charter	East Central BOCES	2003	0	60	20	0
		2004	56	22	22	0
		2005	33	55	11	0
		<i>District Benchmark</i>	2005	7	35	44
Woodlin	East Central BOCES	2003	0	9	73	18
		2004	14	29	57	0
		2005	0	57	43	0
		<i>District Benchmark</i>	2005	0	57	43

3rd Grade Math

(Note: This assessment was administered for the first time in 2005.)

School Name	LEA/ District	CSAP Year	% of Students by Proficiency Level			
			Unsatisfactory	Partially Proficient	Proficient	Advanced
Billie Martinez	Greeley 6	2003				
		2004				
		2005	17	45	33	6
	<i>District Benchmark</i>	2005	11	32	42	14
Wiggins	Wiggins Re-50(J)	2003				
		2004				
		2005	0	21	63	16
	<i>District Benchmark</i>	2005	0	21	63	16
Pioneer Bilingual	Boulder Re-2	2003				
		2004				
		2005	19	35	36	8
	<i>District Benchmark</i>	2005	4	15	38	43
Laurel	Poudre R-1	2003				
		2004				
		2005	5	36	41	14
	<i>District Benchmark</i>	2005	3	20	46	30
Federal Heights	Northglenn-Thornton 12	2003				
		2004				
		2005	10	35	51	2
	<i>District Benchmark</i>	2005	6	26	46	20

Note: Silverton Schools (Silverton 1 School District) did not administer the 3rd grade CSAP math assessment to any student in 2005.

4th Grade Math

(Note: This assessment was administered for the first time in 2005.)

School Name	LEA/ District	CSAP Year	% of Students by Proficiency Level			
			Unsatisfactory	Partially Proficient	Proficient	Advanced
Billie Martinez	Greeley 6	2003				
		2004				
		2005	34	42	22	2
	<i>District Benchmark</i>	2005	17	32	36	14
Wiggins	Wiggins Re-50(J)	2003				
		2004				
		2005	7	19	48	26
	<i>District Benchmark</i>	2005	7	19	4	26
Pioneer Bilingual	Boulder Re-2	2003				
		2004				
		2005	12	30	38	14
	<i>District Benchmark</i>	2005	4	17	46	32
Laurel	Poudre R-1	2003				
		2004				
		2005	6	25	50	13
	<i>District Benchmark</i>	2005	5	19	49	27
Federal Heights	Northglenn-Thornton 12	2003				
		2004				
		2005	18	36	42	4
	<i>District Benchmark</i>	2005	9	23	45	22

Note: Silverton Schools (Silverton 1 School District) did not administer the 3rd grade CSAP math assessment to any student in 2005.

5th Grade Math

School Name	LEA/ District	CSAP Year	% of Students by Proficiency Level			
			Unsatisfactory	Partially Proficient	Proficient	Advanced
Silverton	Silverton 1	2003	0	100	0	0
		2004	0	67	33	0
		2005	0	0	67	33
	<i>District Benchmark</i>	2005	0	0	67	33
Billie Martinez	Greeley 6	2003	38	47	13	0
		2004	32	47	17	4
		2005	24	49	9	16
	<i>District Benchmark</i>	2005	15	32	36	15
Wiggins	Wiggins Re-50(J)	2003	15	37	31	10
		2004	14	29	43	14
		2005	18	22	48	12
	<i>District Benchmark</i>	2005	18	22	48	12
Pioneer Bilingual	Boulder Re-2	2003	15	52	27	0
		2004	18	41	15	18
		2005	15	38	23	19
	<i>District Benchmark</i>	2005	6	18	36	40
Laurel	Poudre R-1	2003	8	39	37	16
		2004	12	37	31	20
		2005	15	38	21	23
	<i>District Benchmark</i>	2005	7	21	34	34
Federal Heights	Northglenn-Thornton 12	2003	25	49	24	1
		2004	21	44	29	7
		2005	18	35	33	11
	<i>District Benchmark</i>	2005	11	27	36	25

6th Grade Math

School Name	LEA/ District	CSAP Year	% of Students by Proficiency Level			
			Unsatisfactory	Partially Proficient	Proficient	Advanced
Jefferson	Rocky Ford R-2	2003	29	41	23	6
		2004	24	37	26	9
		2005	22	50	22	5
	<i>District Benchmark</i>	2005	22	50	22	5
Silverton	Silverton 1	2003	17	33	33	17
		2004	60	20	20	0
		2005	60	20	20	0
	<i>District Benchmark</i>	2005	60	20	20	0
Wiggins	Wiggins Re-50(J)	2003	11	35	39	13
		2004	13	40	30	9
		2005	6	38	34	22
	<i>District Benchmark</i>	2005	6	38	34	22
Bennett	East Central BOCES	2003	26	38	33	2
		2004	14	38	32	10
		2005	14	31	39	16
	<i>District Benchmark</i>	2005	14	31	39	16
Laurel	Poudre R-1	2003	8	18	39	32
		2004	28	26	28	14
		2005	23	34	19	17
	<i>District Benchmark</i>	2005	7	19	37	35
Karval	East Central BOCES	2003	0	75	0	25
		2004	0	22	44	33
		2005	0	0	0	100
	<i>District Benchmark</i>	2005	0	0	0	100
Smiley	Denver County 1	2003	51	28	7	1
		2004	48	27	14	8
		2005	35	36	16	12
	<i>District Benchmark</i>	2005	32	34	22	9
Hi-Plains	East Central BOCES	2003	12	12	50	25
		2004	14	14	29	36
		2005	10	10	40	40
	<i>District Benchmark</i>	2005	10	10	40	40

7th Grade Math

School Name	LEA/ District	CSAP Year	% of Students by Proficiency Level			
			Unsatisfactory	Partially Proficient	Proficient	Advanced
Jefferson	Rocky Ford R-2	2003	23	53	16	7
		2004	21	37	30	11
		2005	25	49	20	6
	<i>District Benchmark</i>	2005	25	49	20	6
Silverton	Silverton 1	2003	0	100	0	0
		2004	20	40	40	0
		2005	0	0	0	100
	<i>District Benchmark</i>	2005	0	0	0	100
Bennett	East Central BOCES	2003	18	52	24	6
		2004	25	42	30	3
		2005	8	46	35	11
	<i>District Benchmark</i>	2005	8	46	35	11
Bethune	East Central BOCES	2003	0	50	20	30
		2004	7	53	20	20
		2005	9	64	18	9
	<i>District Benchmark</i>	2005	9	64	18	9
Hi-Plains	East Central BOCES	2003	20	60	20	0
		2004	7	27	40	27
		2005	0	50	21	28
	<i>District Benchmark</i>	2005	0	50	21	28
Karval	East Central BOCES	2003	0	0	100	0
		2004	25	25	25	25
		2005	0	17	67	17
	<i>District Benchmark</i>	2005				
Woodlin	East Central BOCES	2003	9	64	18	9
		2004	20	40	20	20
		2005	0	54	36	1
	<i>District Benchmark</i>	2005	0	54	36	1
Smiley	Denver County 1	2003	69	25	5	0
		2004	55	31	5	0
		2005	46	30	13	11
	<i>District Benchmark</i>	2005	37	38	14	7

8th Grade Math

School Name	LEA/ District	CSAP Year	% of Students by Proficiency Level			
			Unsatisfactory	Partially Proficient	Proficient	Advanced
Jefferson	Rocky Ford R-2	2003	26	36	25	8
		2004	25	38	25	10
		2005	18	41	23	16
	<i>District Benchmark</i>	2005	10	41	22	16
Silverton	Silverton 1	2003	0	100	0	0
		2004	75	25	0	0
		2005	75	25	0	0
	<i>District Benchmark</i>	2005	75	25	0	0
Bennett	East Central BOCES	2003	37	48	12	3
		2004	32	39	20	10
		2005	22	43	30	5
	<i>District Benchmark</i>	2005	22	43	30	5
Bethune	East Central BOCES	2003	15	54	23	8
		2004	0	62	38	0
		2005	21	36	29	14
	<i>District Benchmark</i>	2005	21	36	29	14
Hi-Plains	East Central BOCES	2003	17	33	50	0
		2004	50	33	0	17
		2005	18	18	41	24
	<i>District Benchmark</i>	2005	18	18	41	24
Karval	East Central BOCES	2003	0	22	55	22
		2004	0	0	100	0
		2005	25	50	0	25
	<i>District Benchmark</i>	2005				
Woodlin	East Central BOCES	2003	33	45	0	22
		2004	9	46	27	0
		2005	0	66	16	16
	<i>District Benchmark</i>	2005	0	66	16	16
Smiley	Denver County 1	2003	65	22	6	1
		2004	73	17	6	1
		2005	71	19	4	0
	<i>District Benchmark</i>	2005	29	29	32	4

9th Grade Math

School Name	LEA/ District	CSAP Year	% of Students by Proficiency Level			
			Unsatisfactory	Partially Proficient	Proficient	Advanced
Silverton	Silverton 1	2003	NR	NR	NR	NR
		2004	100	0	0	0
		2005	100	0	0	0
	<i>District Benchmark</i>	2005	100	0	0	0
Red Canyon	Eagle County Re50	2003	NR	NR	NR	NR
		2004	33	33	33	0
		2005	60	40	0	0
	<i>District Benchmark</i>	2005	31	31	23	10
Lake County	Lake County R-1	2003	54	24	19	0
		2004	64	22	8	6
		2005	55	30	11	1
	<i>District Benchmark</i>	2005	55	30	11	1
Bennett	East Central BOCES	2003	30	44	18	4
		2004	30	48	22	0
		2005	47	31	18	4
	<i>District Benchmark</i>	2005	47	31	18	4
Bethune	East Central BOCES	2003	NR	NR	NR	NR
		2004	50	28	22	0
		2005	25	50	13	13
	<i>District Benchmark</i>	2005	25	50	13	12
Hi-Plains	East Central BOCES	2003	NR	NR	NR	NR
		2004	17	33	50	0
		2005	14	57	28	0
	<i>District Benchmark</i>	2005	14	57	28	0
Karval	East Central BOCES	2003	NR	NR	NR	NR
		2004	14	42	42	0
		2005	0	0	100	0
	<i>District Benchmark</i>	2005	40	30	25	0
Prairie Creeks Charter	East Central BOCES	2003	NR	NR	NR	NR
		2004	66	33	0	0
		2005	100	0	0	0
	<i>District Benchmark</i>	2005	37	50	13	0
Woodlin	East Central BOCES	2003	NR	NR	NR	NR
		2004	0	57	29	14
		2005	0	60	40	0
	<i>District Benchmark</i>	2005	0	60	40	0

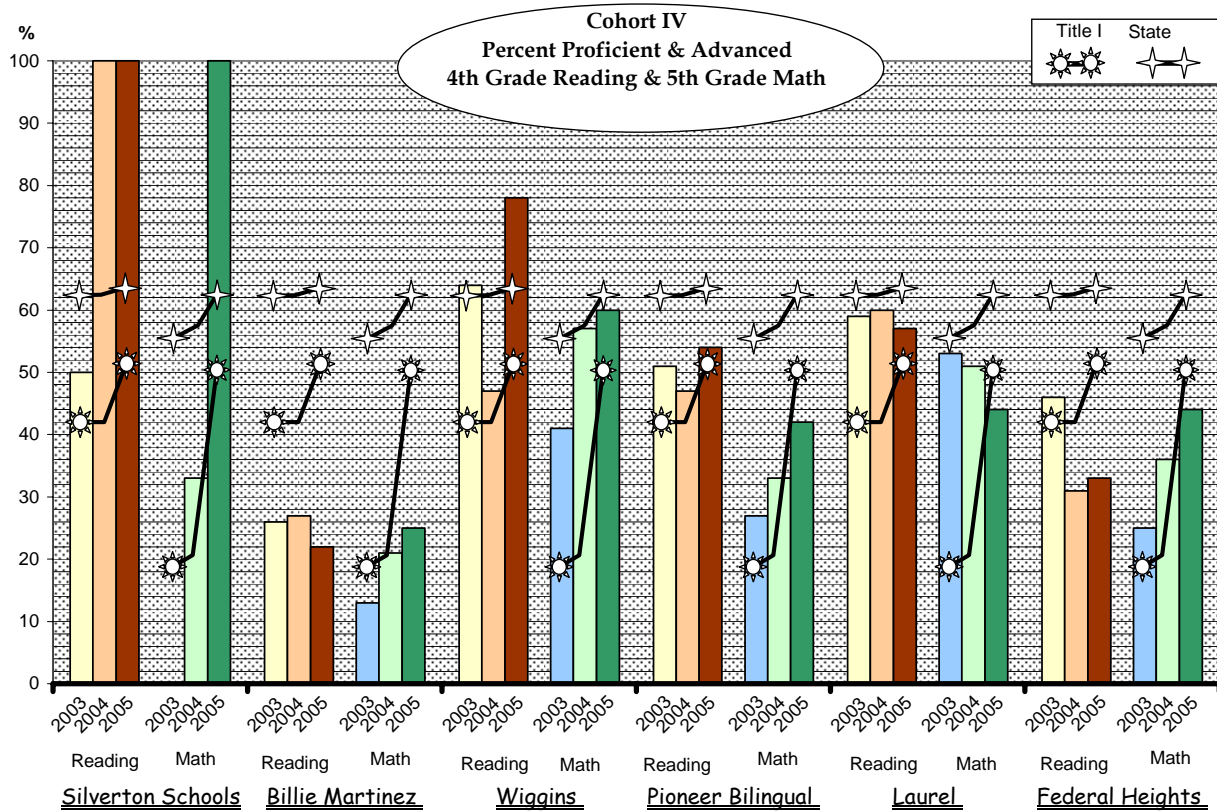
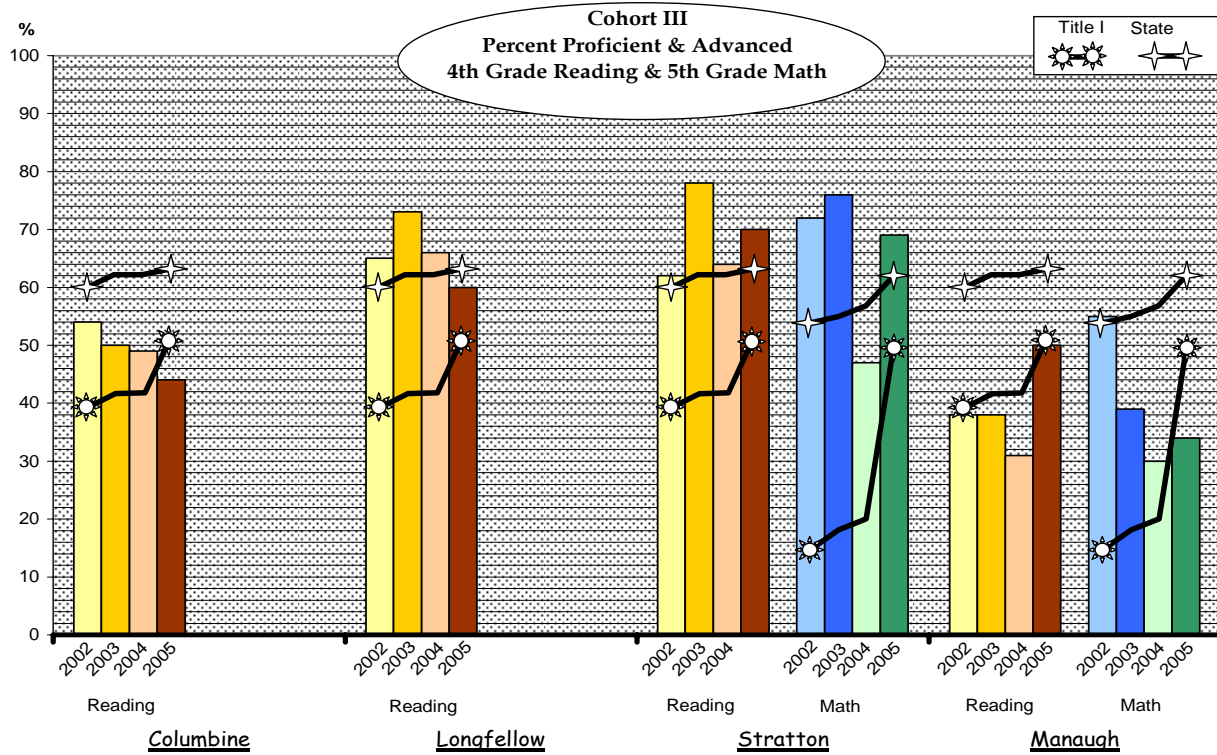
10th Grade Math

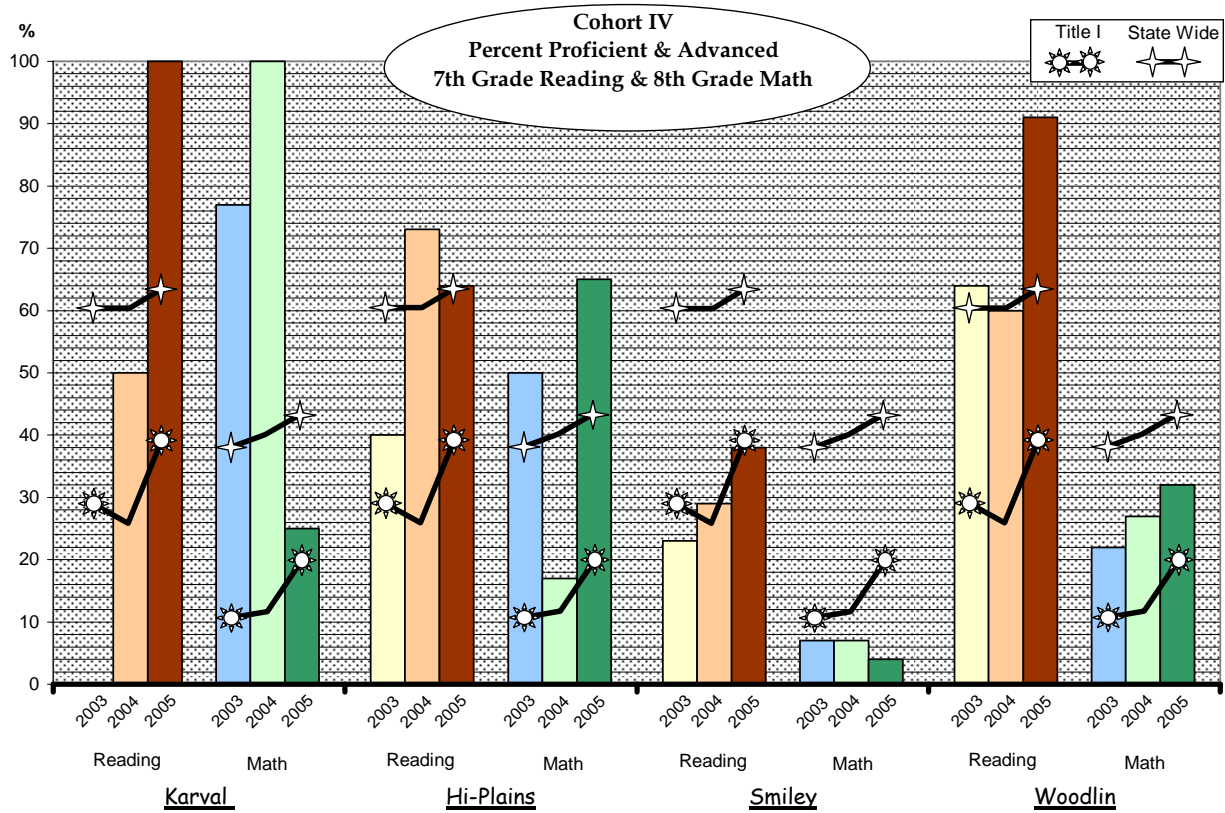
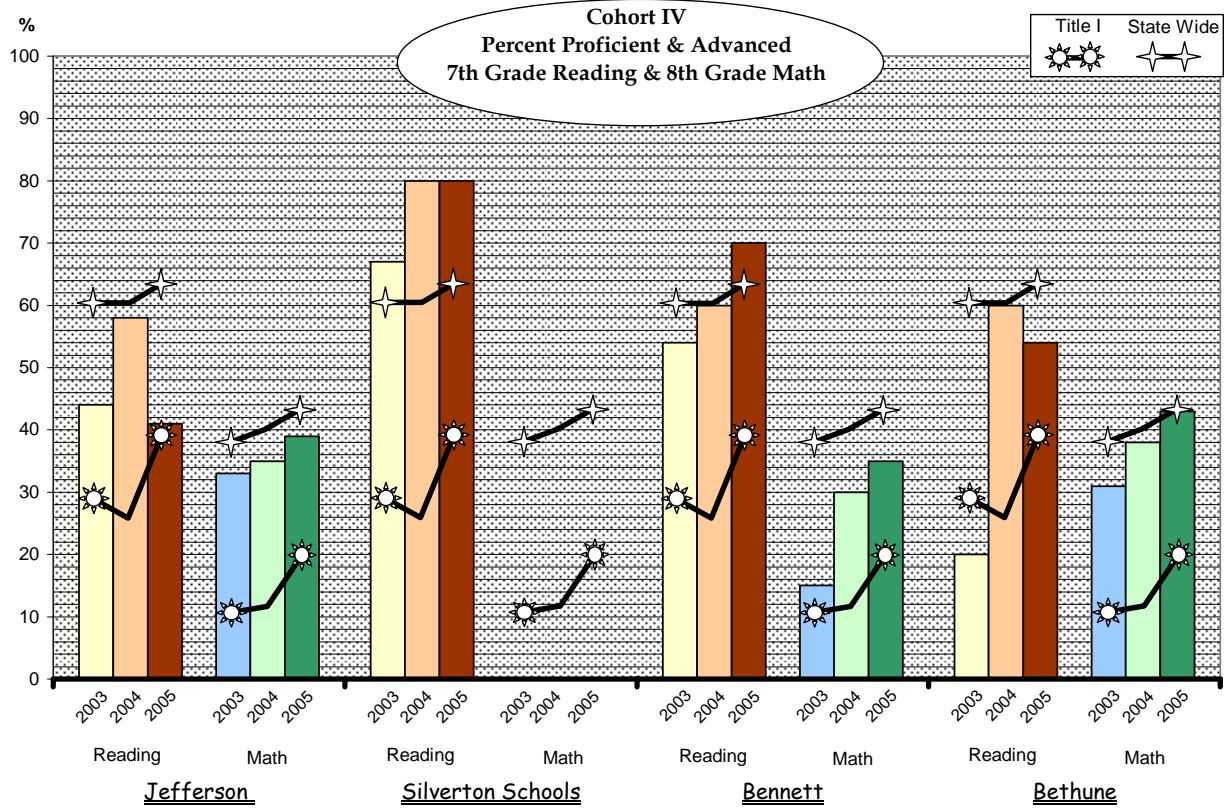
School Name	LEA/ District	CSAP Year	% of Students by Proficiency Level			
			Unsatis- factory	Partially Proficient	Proficient	Advanced
Silverton	Silverton 1	2003	40	0	60	0
		2004	50	0	50	0
		2005	50	0	50	0
	<i>District Benchmark</i>	2005	50	0	50	0
Red Canyon	Eagle County Re50	2003	83	17	0	0
		2004	40	50	10	0
		2005	53	47	0	0
	<i>District Benchmark</i>	2005	32	32	26	3
Lake County	Lake County R-1	2003	47	32	10	3
		2004	52	36	12	0
		2005	59	23	12	5
	<i>District Benchmark</i>	2005	59	23	12	5
Bennett	East Central BOCES	2003	36	43	13	0
		2004	29	51	17	0
		2005	27	50	23	0
	<i>District Benchmark</i>	2005	27	50	23	0
Bethune	East Central BOCES	2003	30	20	50	0
		2004	100	0	0	0
		2005	21	50	29	0
	<i>District Benchmark</i>	2005	21	50	29	0
Hi-Plains	East Central BOCES	2003	17	50	33	0
		2004	20	30	40	0
		2005	0	29	57	0
	<i>District Benchmark</i>	2005	0	29	57	0
Karval	East Central BOCES	2003	0	75	25	0
		2004	11	55	33	0
		2005	20	50	30	0
	<i>District Benchmark</i>	2005	40	45	15	0
Prairie Creeks Charter	East Central BOCES	2003	20	60	0	0
		2004	78	22	0	0
		2005	88	11	0	0
	<i>District Benchmark</i>	2005	33	35	20	5
Woodlin	East Central BOCES	2003	0	55	45	0
		2004	14	57	29	0
		2005	0	43	57	0
	<i>District Benchmark</i>	2005	0	43	57	0

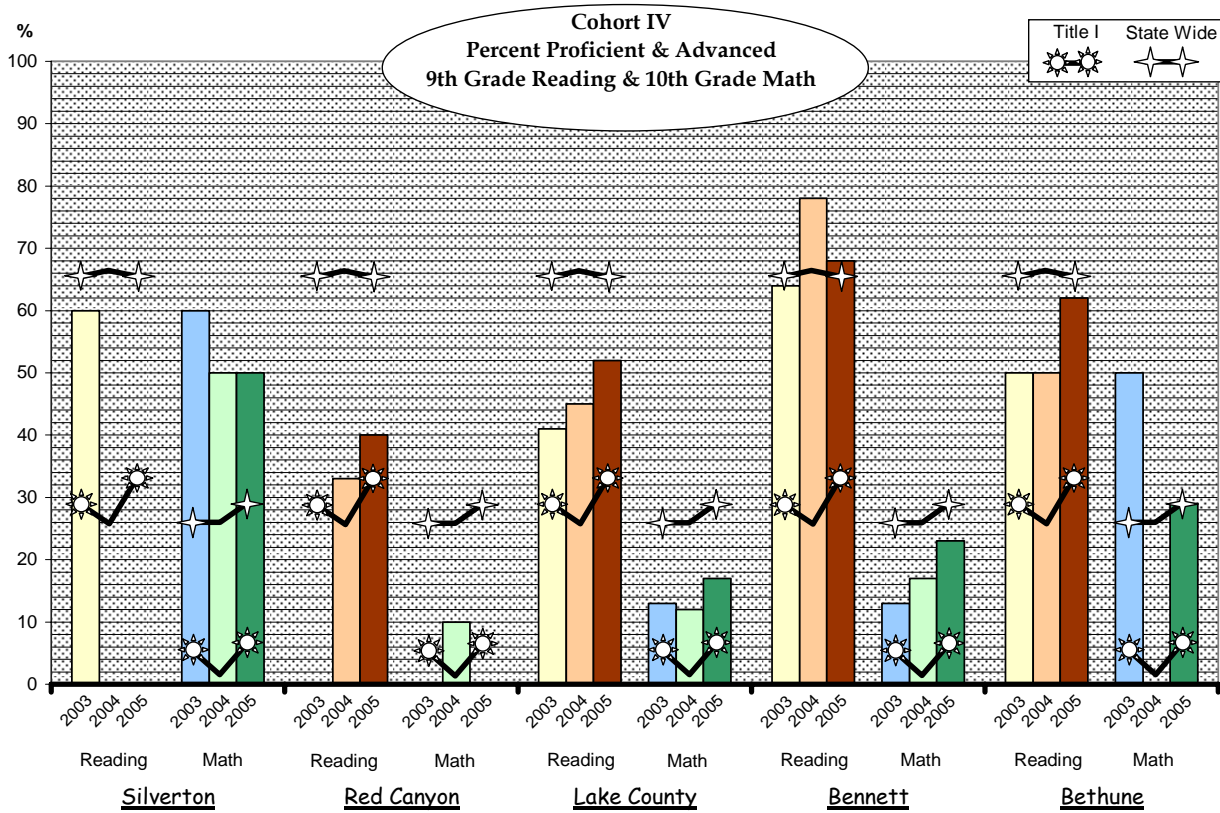
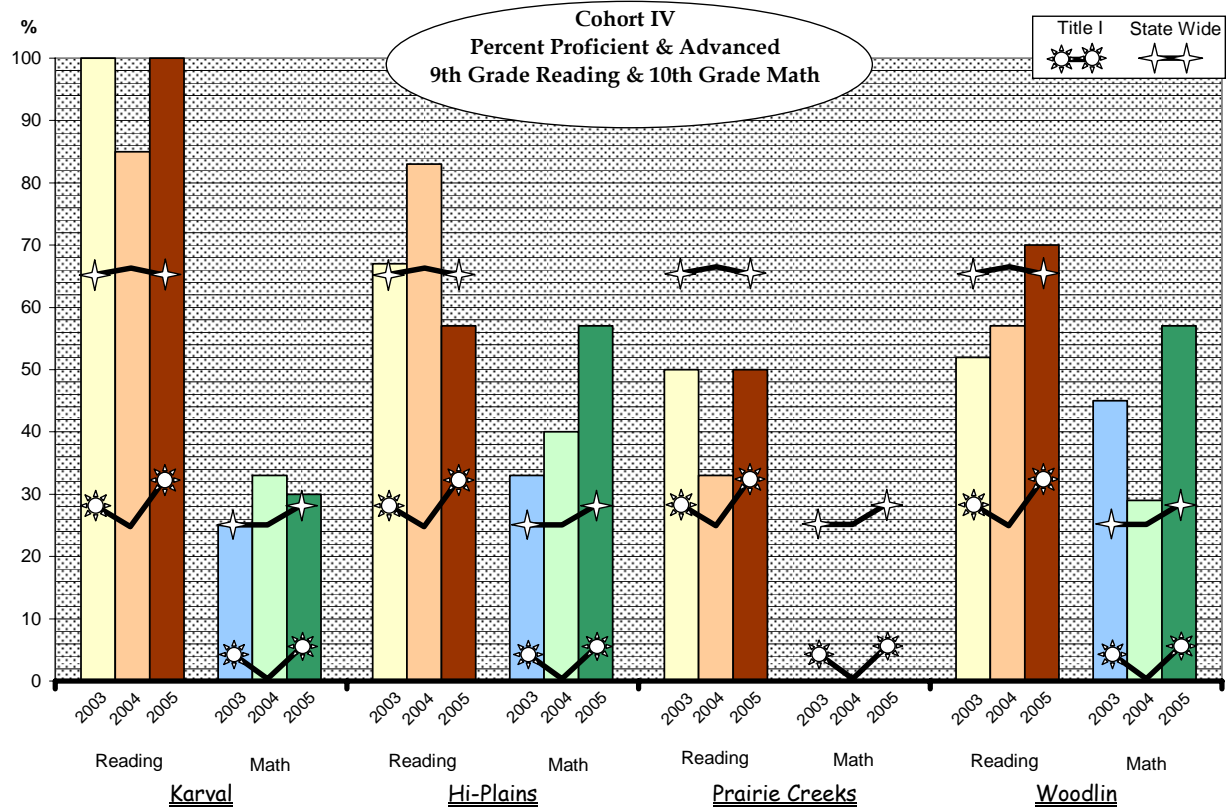
CSR Cohort IV

Graphs Showing Selected Math and Reading CSAP Scores Over Time Against State and Title I Benchmarks

Note: The schools are grouped to facilitate comparisons.
The CSAP scores shown are different for each group depending on the particular grades served by the schools (e.g. 1-5, 5-7, 6-8).







Appendix B

Writing CSAP Scores for CSR Schools

CSAP: Student Proficiency in 3rd Grade Writing – 2002-2003

School Name	LEA/ District	Award Date	Percentage of Students by Proficiency Level			
			Unsatisfactory	Partially Proficient	Proficient	Advanced
Cohort III						
Columbine Elementary	Fort Morgan RE-3	7/2002	2	45	43	9
Dupont Elementary	Adams County 14	7/2002	10	49	33	7
Longfellow Elementary	Salida R-32	7/2002	0	47	38	15
Manaugh Elementary	Montezuma-Cortez RE-1	7/2002	28	46	22	0
Sable Elementary	Adams-Arapahoe 28J	7/2002	6	62	16	2
Stratton Elementary	Stratton R-4	7/2002	6	13	69	13
Cohort IV (Baseline)						
Silverton Schools	Silverton 1	7/2003	NR	NR	NR	NR
Billie Martinez Elementary	Greeley S.D. 6	7/2003	19	51	23	7
Wiggins Elementary	Wiggins S.D. Re-50J	7/2003	8	50	38	4
Pioneer Bilingual Elementary	Boulder Re-2	7/2003	9	32	45	14
Laurel Elementary	Poudre S.D. R-1	7/2003	10	46	33	11
Federal Heights Elementary	Northglenn-Thornton 12	7/2003	18	70	9	4

CSAP: Student Proficiency in 3rd Grade Writing – 2003-2004

School Name	LEA/ District	Award Date	Percentage of Students by Proficiency Level			
			Unsatisfactory	Partially Proficient	Proficient	Advanced
Cohort III						
Columbine Elementary	Fort Morgan RE-3	7/2002	8	52	36	4
Dupont Elementary	Adams County 14	7/2002	15	57	24	3
Longfellow Elementary	Salida R-32	7/2002	5	43	37	16
Manaugh Elementary	Montezuma-Cortez RE-1	7/2002	16	55	24	2
Sable Elementary	Adams-Arapahoe 28J	7/2002	25	55	19	0
Stratton Elementary	Stratton R-4	7/2002	0	33	33	33
Cohort IV						
Silverton Schools	Silverton 1	7/2003	0	80	0	0
Billie Martinez Elementary	Greeley S.D. 6	7/2003	15	66	19	0
Wiggins Elementary	Wiggins S.D. Re-50J	7/2003	4	48	37	11
Pioneer Bilingual Elementary	Boulder Re-2	7/2003	7	33	37	19
Laurel Elementary	Poudre S.D. R-1	7/2003	10	55	28	7
Federal Heights Elementary	Northglenn-Thornton 12	7/2003	16	72	12	0

CSAP: Student Proficiency in 3rd Grade Writing – 2004-2005

School Name	LEA/ District	Award Date	Percentage of Students by Proficiency Level			
			Unsatisfactory	Partially Proficient	Proficient	Advanced
Cohort III						
Columbine Elementary	Fort Morgan RE-3	7/2002	3	51	38	9
Dupont Elementary	Adams County 14	7/2002	13	63	23	1
Longfellow Elementary	Salida R-32	7/2002	1	44	42	10
Manaugh Elementary	Montezuma-Cortez RE-1	7/2002	14	60	20	4
Sable Elementary	Adams-Arapahoe 28J	7/2002	20	54	25	0
Stratton Elementary	Stratton R-4	7/2002	6	19	63	13
Cohort IV						
Silverton Schools	Silverton 1	7/2003	0	80	20	0
Billie Martinez Elementary	Greeley S.D. 6	7/2003	14	60	24	2
Wiggins Elementary	Wiggins S.D. Re-50J	7/2003	0	44	53	2
Pioneer Bilingual Elementary	Boulder Re-2	7/2003	12	39	41	7
Laurel Elementary	Poudre S.D. R-1	7/2003	4	45	43	2
Federal Heights Elementary	Northglenn-Thornton 12	7/2003	12	55	30	0

CSAP: Student Proficiency in 4th Grade Writing – 2002-2003

School Name	LEA/ District	Award Date	Percentage of Students by Proficiency Level			
			Unsatisfactory	Partially Proficient	Proficient	Advanced
Cohort III						
Columbine Elementary	Fort Morgan RE-3	7/2002	5	58	33	4
Dupont Elementary	Adams County 14	7/2002	15	51	31	2
Longfellow Elementary	Salida R-32	7/2002	4	27	47	21
Manaugh Elementary	Montezuma-Cortez RE-1	7/2002	32	46	17	2
Sable Elementary	Adams-Arapahoe 28J	7/2002	13	54	22	3
Stratton Elementary	Stratton R-4	7/2002	0	43	52	4
Cohort IV (Baseline)						
Silverton Schools	Silverton 1	7/2003	0	50	50	0
Billie Martinez Elementary	Greeley S.D. 6	7/2003	31	53	15	1
Wiggins Elementary	Wiggins S.D. Re-50J	7/2003	12	45	39	3
Pioneer Bilingual Elementary	Boulder Re-2	7/2003	20	51	20	6
Laurel Elementary	Poudre S.D. R-1	7/2003	0	33	43	24
Federal Heights Elementary	Northglenn-Thornton 12	7/2003	10	63	26	1

CSAP: Student Proficiency in 4th Grade Writing – 2003-2004

School Name	LEA/ District	Award Date	Percentage of Students by Proficiency Level			
			Unsatisfactory	Partially Proficient	Proficient	Advanced
Cohort III						
Columbine Elementary	Fort Morgan RE-3	7/2002	4	59	31	6
Dupont Elementary	Adams County 14	7/2002	8	52	37	3
Longfellow Elementary	Salida R-32	7/2002	6	38	37	17
Manaugh Elementary	Montezuma-Cortez RE-1	7/2002	27	57	12	0
Sable Elementary	Adams-Arapahoe 28J	7/2002	28	57	14	0
Stratton Elementary	Stratton R-4	7/2002	7	29	57	7
Cohort IV						
Silverton Schools	Silverton 1	7/2003	0	100	0	0
Billie Martinez Elementary	Greeley S.D. 6	7/2003	30	49	20	1
Wiggins Elementary	Wiggins S.D. Re-50J	7/2003	10	61	29	0
Pioneer Bilingual Elementary	Boulder Re-2	7/2003	18	37	29	10
Laurel Elementary	Poudre S.D. R-1	7/2003	9	33	45	14
Federal Heights Elementary	Northglenn-Thornton 12	7/2003	5	72	20	3

CSAP: Student Proficiency in 4th Grade Writing – 2004-2005

School Name	LEA/ District	Award Date	Percentage of Students by Proficiency Level			
			Unsatisfactory	Partially Proficient	Proficient	Advanced
Cohort III						
Columbine Elementary	Fort Morgan RE-3	7/2002	10	52	36	2
Dupont Elementary	Adams County 14	7/2002	16	56	26	1
Longfellow Elementary	Salida R-32	7/2002	4	41	41	9
Manaugh Elementary	Montezuma-Cortez RE-1	7/2002	14	60	20	4
Sable Elementary	Adams-Arapahoe 28J	7/2002	20	54	25	0
Stratton Elementary	Stratton R-4	7/2002	6	19	63	13
Cohort IV						
Silverton Schools	Silverton 1	7/2003	0	100	0	0
Billie Martinez Elementary	Greeley S.D. 6	7/2003	34	55	11	0
Wiggins Elementary	Wiggins S.D. Re-50J	7/2003	4	37	52	7
Pioneer Bilingual Elementary	Boulder Re-2	7/2003	12	48	24	10
Laurel Elementary	Poudre S.D. R-1	7/2003	0	30	52	9
Federal Heights Elementary	Northglenn-Thornton 12	7/2003	10	74	15	1

CSAP: Student Proficiency in 5th Grade Writing – 2004-2005

School Name	LEA/ District	Award Date	Percentage of Students by Proficiency Level			
			Unsatisfactory	Partially Proficient	Proficient	Advanced
Cohort III						
Baker Central	Fort Morgan RE-3	7/2002	11	54	31	3
Dupont Elementary	Adams County 14	7/2002	5	66	26	0
Manaugh Elementary	Montezuma-Cortez RE-1	7/2002	22	46	25	2
Sable Elementary	Adams-Arapahoe 28J	7/2002	16	43	35	1
Stratton Elementary	Stratton R-4	7/2002	0	31	50	19
Walsenburg Middle School	Walsenburg	7/2002	6	45	43	6
Cohort IV						
Silverton Schools	Silverton 1	7/2003	33	33	33	0
Billie Martinez Elementary	Greeley S.D. 6	7/2003	20	56	20	0
Wiggins Elementary	Wiggins S.D. Re-50J	7/2003	2	42	54	2
Pioneer Bilingual Elementary	Boulder Re-2	7/2003	8	42	35	12
Laurel Elementary	Poudre S.D. R-1	7/2003	6	37	50	6
Federal Heights Elementary	Northglenn-Thornton 12	7/2003	9	55	29	4

CSAP: Student Proficiency in 6th Grade Writing – 2002-2003

School Name	LEA/ District	Award Date	Percentage of Students by Proficiency Level			
			Unsatisfactory	Partially Proficient	Proficient	Advanced
Cohort III						
Baker Central School	Fort Morgan Re-3	7/2002	9	53	35	3
Cole Middle School	Denver Public Schools	7/2002	26	60	7	0
Horace Mann Middle School	Denver Public Schools	7/2002	20	57	19	1
Lake Middle School	Denver Public Schools	7/2002	11	66	13	0
Rishel Middle School	Denver Public Schools	7/2002	18	60	17	1
Stratton Elementary	Stratton R-4	7/2002	6	50	44	0
Walsenburg Middle School	Walsenburg	7/2002	6	61	33	0
Cohort IV (Baseline)						
Jefferson Middle School	Rocky Ford S.D. R-2	7/2003	10	45	39	3
Silverton Schools	Silverton 1	7/2003	17	0	67	17
Wiggins Elementary	Wiggins S.D. Re-50J	7/2003	7	35	54	2
Bennett Middle School	Bennett 28J	7/2003	10	52	35	3
Laurel Elementary	Poudre S.D. R-1	7/2003	0	27	60	10
Karval Jr-Sr High School	Karval Re-23	7/2003	0	25	50	25
Smiley Middle School	Denver Public Schools	7/2003	13	56	16	1
Hi-Plains Undivided	Hi Plains R-23	7/2003	6	31	63	0

CSAP: Student Proficiency in 6th Grade Writing – 2003-2004

School Name	LEA/ District	Award Date	Percentage of Students by Proficiency Level			
			Unsatisfactory	Partially Proficient	Proficient	Advanced
Cohort III						
Baker Central School	Fort Morgan Re-3	7/2002	8	54	34	4
Cole Middle School	Denver Public Schools	7/2002	23	54	9	0
Horace Mann Middle School	Denver Public Schools	7/2002	14	66	16	0
Lake Middle School	Denver Public Schools	7/2002	28	60	11	0
Rishel Middle School	Denver Public Schools	7/2002	21	56	16	1
Stratton Elementary	Stratton R-4	7/2002	0	29	66	5
Walsenburg Middle School	Walsenburg	7/2002	10	59	27	5
Cohort IV						
Jefferson Middle School	Rocky Ford S.D. R-2	7-2003	1	62	33	0
Silverton Schools	Silverton 1	7/2003	20	60	20	0
Wiggins Elementary	Wiggins S.D. Re-50J	7/2003	6	40	47	4
Bennett Middle School	Bennett 28J	7/2003	1	45	48	6
Laurel Elementary	Poudre S.D. R-1	7/2003	10	40	34	12
Karval Jr-Sr High School	Karval Re-23	7/2003	0	44	44	11
Smiley Middle School	Denver Public Schools	7/2003	16	53	27	3
Hi-Plains Undivided	Hi Plains R-23	7/2003	0	43	36	21

CSAP: Student Proficiency in 6th Grade Writing – 2004-2005

School Name	LEA/ District	Award Date	Percentage of Students by Proficiency Level			
			Unsatisfactory	Partially Proficient	Proficient	Advanced
Cohort III						
Baker Central School	Fort Morgan Re-3	7/2002	10	48	39	3
Cole Middle School	Denver Public Schools	7/2002	37	46	13	0
Horace Mann Middle School	Denver Public Schools	7/2002	22	49	22	0
Lake Middle School	Denver Public Schools	7/2002	19	57	16	0
Rishel Middle School	Denver Public Schools	7/2002	22	57	19	0
Stratton Elementary	Stratton R-4	7/2002	0	32	56	12
Walsenburg Middle School	Walsenburg	7/2002	8	56	36	0
Cohort IV						
Jefferson Middle School	Rocky Ford S.D. R-2	7-2003	5	55	36	3
Silverton Schools	Silverton 1	7/2003	20	60	20	0
Wiggins Elementary	Wiggins S.D. Re-50J	7/2003	0	31	59	9
Bennett Middle School	Bennett 28J	7/2003	5	40	51	4
Laurel Elementary	Poudre S.D. R-1	7/2003	2	42	36	17
Karval Jr-Sr High School	Karval Re-23	7/2003	0	60	40	0
Smiley Middle School	Denver Public Schools	7/2003	14	49	31	3
Hi-Plains Undivided	Hi Plains R-23	7/2003	0	30	60	10

CSAP: Student Proficiency in 7th Grade Writing – 2002-2003

School Name	LEA/ District	Award Date	Percentage of Students by Proficiency Level			
			Unsatisfactory	Partially Proficient	Proficient	Advanced
Cohort III						
Cole Middle School	Denver Public Schools	7/2002	40	30	15	0
Horace Mann Middle School	Denver Public Schools	7/2002	28	32	32	1
Lake Middle School	Denver Public Schools	7/2002	33	40	16	0
Rishel Middle School	Denver Public Schools	7/2002	32	37	26	0
Walsenburg Middle School	Walsenburg	7/2002	15	11	68	4
Wheat Ridge Middle School	Jefferson County	7/2002	25	29	30	2
Cohort IV (Baseline)						
Jefferson Middle School	Rocky Ford S.D. R-2	7/2003	7	47	39	6
Silverton Schools	Silverton 1	7/2003	0	67	33	0
Bennett Middle School	Bennett 28J	7/2003	4	65	29	1
Bethune Jr-Sr High School	Bethune R-5	7/2003				
Hi-Plains Undivided	Hi Plains R-23	7/2003	20	60	20	0
Karval Jr-Sr High School	Karval Re-23	7/2003	100	0	0	0
Woodlin Undivided High	Woodlin R-104	7/2003	9	55	27	9
Smiley Middle School	Denver Public Schools	7/2003	15	63	20	1

CSAP: Student Proficiency in 7th Grade Writing – 2003-2004

School Name	LEA/ District	Award Date	Percentage of Students by Proficiency Level			
			Unsatisfactory	Partially Proficient	Proficient	Advanced
Cohort III						
Cole Middle School	Denver Public Schools	7/2002	21	63	4	0
Horace Mann Middle School	Denver Public Schools	7/2002	25	60	9	1
Lake Middle School	Denver Public Schools	7/2002	16	62	9	0
Rishel Middle School	Denver Public Schools	7/2002	26	59	11	0
Walsenburg Middle School	Walsenburg	7/2002	9	70	18	2
Wheat Ridge Middle School	Jefferson County	7/2002	14	60	21	1
Cohort IV						
Jefferson Middle School	Rocky Ford S.D. R-2	7/2003	9	46	40	4
Silverton Schools	Silverton 1	7/2003	20	20	60	0
Bennett Middle School	Bennett 28J	7/2003	2	57	37	4
Bethune Jr-Sr High School	Bethune R-5	7/2003	0	54	33	14
Hi-Plains Undivided	Hi Plains R-23	7/2003	0	40	40	20
Karval Jr-Sr High School	Karval Re-23	7/2003	0	25	50	25
Woodlin Undivided High	Woodlin R-104	7/2003	0	80	20	0
Smiley Middle School	Denver Public Schools	7/2003	19	59	19	1

CSAP: Student Proficiency in 7th Grade Writing – 2004-2005

School Name	LEA/ District	Award Date	Percentage of Students by Proficiency Level			
			Unsatisfactory	Partially Proficient	Proficient	Advanced
Cohort III						
Cole Middle School	Denver Public Schools	7/2002				
Horace Mann Middle School	Denver Public Schools	7/2002	11	61	24	2
Lake Middle School	Denver Public Schools	7/2002	18	62	13	0
Rishel Middle School	Denver Public Schools	7/2002	16	61	16	0
Walsenburg Middle School	Walsenburg	7/2002	13	50	38	0
Wheat Ridge Middle School	Jefferson County	7/2002	11	62	21	0
Cohort IV						
Jefferson Middle School	Rocky Ford S.D. R-2	7/2003	4	64	32	0
Silverton Schools	Silverton 1	7/2003	20	40	60	0
Bennett Middle School	Bennett 28J	7/2003	4	31	53	13
Bethune Jr-Sr High School	Bethune R-5	7/2003	9	45	36	9
Hi-Plains Undivided	Hi Plains R-23	7/2003				
Karval Jr-Sr High School	Karval Re-23	7/2003	0	17	67	17
Woodlin Undivided High	Woodlin R-104	7/2003				
Smiley Middle School	Denver Public Schools	7/2003	12	53	27	6

CSAP: Student Proficiency in 8th Grade Writing – 2004-2005

School Name	LEA/ District	Award Date	Percentage of Students by Proficiency Level			
			Unsatisfactory	Partially Proficient	Proficient	Advanced
Cohort III						
Cole Middle School	Denver Public Schools	7/2002				
Horace Mann Middle School	Denver Public Schools	7/2002	9	64	20	2
Lake Middle School	Denver Public Schools	7/2002	20	69	10	0
Rishel Middle School	Denver Public Schools	7/2002	18	64	8	0
Walsenburg Middle School	Walsenburg	7/2002	2	56	67	2
Wheat Ridge Middle School	Jefferson County	7/2002	17	63	17	0
Cohort IV						
Jefferson Middle School	Rocky Ford S.D. R-2	7/2003	7	52	38	2
Silverton Schools	Silverton 1	7/2003	25	25	50	0
Bennett Middle School	Bennett 28J	7/2003	3	54	42	0
Bethune Jr-Sr High School	Bethune R-5	7/2003	0	50	43	7
Hi-Plains Undivided	Hi Plains R-23	7/2003				
Karval Jr-Sr High School	Karval Re-23	7/2003	0	25	50	25
Woodlin Undivided High	Woodlin R-104	7/2003				
Smiley Middle School	Denver Public Schools	7/2003	15	53	21	1

CSAP: Student Proficiency in 9th Grade Writing – 2002-2003

School Name	LEA/ District	Award Date	Percentage of Students by Proficiency Level			
			Unsatisfactory	Partially Proficient	Proficient	Advanced
Cohort III						
North High School	Denver Public Schools	7/2002	6	50	18	0
Cohort IV (Baseline)						
Silverton Schools	Silverton 1	7/2003	20	20	60	0
Red Canyon High School	Eagle Re-50	7/2003	6	42	44	
Lake County High School	Lake County R-1	7/2003	25	50	25	0
Bennett High School	Bennett 29J	7/2003	11	44	44	0
Bethune Jr-Sr. High School	Bethune R-5	7/2003	0	14	71	14
High Plains Undivided High	Hi-Plains R-23	7/2003	0	71	29	0
Karval Jr-Sr High School	Karval Re-23	7/2003	NR	NR	NR	NR
Prairie Creeks Charter	Prairie Re-11	7/2003	0	100	0	0
Woodlin Undivided High	Woodlin R-104	7/2003	15	56	26	2

CSAP: Student Proficiency in 9th Grade Writing – 2003-2004

School Name	LEA/ District	Award Date	Percentage of Students by Proficiency Level			
			Unsatisfactory	Partially Proficient	Proficient	Advanced
Cohort III						
North High School	Denver Public Schools	7/2002	10	58	14	0
Cohort IV						
Silverton Schools	Silverton 1	7/2003	NR	NR	NR	NR
Red Canyon High School	Eagle Re-50	7/2003	NR	NR	NR	NR
Lake County High School	Lake County R-1	7/2003	17	52	29	0
Bennett High School	Bennett 29J	7/2003	1	40	57	2
Bethune Jr-Sr. High School	Bethune R-5	7/2003	NR	NR	NR	NR
High Plains Undivided High	Hi-Plains R-23	7/2003	NR	NR	NR	NR
Karval Jr-Sr High School	Karval Re-23	7/2003	NR	NR	NR	NR
Prairie Creeks Charter	Prairie Re-11	7/2003	NR	NR	NR	NR
Woodlin Undivided High	Woodlin R-104	7/2003	NR	NR	NR	NR

CSAP: Student Proficiency in 9th Grade Writing – 2004-2005

School Name	LEA/ District	Award Date	Percentage of Students by Proficiency Level			
			Unsatisfactory	Partially Proficient	Proficient	Advanced
Cohort III						
North High School	Denver Public Schools	7/2002	10	62	11	0
Cohort IV						
Silverton Schools	Silverton 1	7/2003	0	100	0	0
Red Canyon High School	Eagle Re-50	7/2003				
Lake County High School	Lake County R-1	7/2003	13	59	22	4
Bennett High School	Bennett 29J	7/2003	5	46	48	1
Bethune Jr-Sr. High School	Bethune R-5	7/2003	0	63	37	0
High Plains Undivided High	Hi-Plains R-23	7/2003				
Karval Jr-Sr High School	Karval Re-23	7/2003	0	50	25	25
Prairie Creeks Charter	Prairie Re-11	7/2003				
Woodlin Undivided High	Woodlin R-104	7/2003				

CSAP: Student Proficiency in 10th Grade Writing – 2002-2003

School Name	LEA/ District	Award Date	Percentage of Students by Proficiency Level			
			Unsatisfactory	Partially Proficient	Proficient	Advanced
Cohort III						
North High School	Denver Public Schools	7/2002	8	51	18	2
Cohort IV (Baseline)						
Silverton Schools	Silverton 1	7/2003	0	100	0	0
Red Canyon High School	Eagle Re-50	7/2003	9	74	17	0
Lake County High School	Lake County R-1	7/2003	11	43	40	3
Bennett High School	Bennett 29J	7/2003	4	39	51	1
Bethune Jr-Sr. High School	Bethune R-5	7/2003	0	40	60	0
High Plains Undivided High	Hi-Plains R-23	7/2003	0	50	50	0
Karval Jr-Sr High School	Karval Re-23	7/2003	0	50	25	25
Prairie Creeks Charter	Prairie Re-11	7/2003	0	80	0	0
Woodlin Undivided High	Woodlin R-104	7/2003	0	27	73	0

CSAP: Student Proficiency in 10th Grade Writing – 2003-2004

School Name	LEA/ District	Award Date	Percentage of Students by Proficiency Level			
			Unsatisfactory	Partially Proficient	Proficient	Advanced
Cohort III						
North High School	Denver Public Schools	7/2002	12	51	22	0
Cohort IV						
Silverton Schools	Silverton 1	7/2003	25	25	50	0
Red Canyon High School	Eagle Re-50	7/2003	20	20	40	0
Lake County High School	Lake County R-1	7/2003	18	50	29	2
Bennett High School	Bennett 29J	7/2003	1	37	58	1
Bethune Jr-Sr. High School	Bethune R-5	7/2003	20	80	0	0
High Plains Undivided High	Hi-Plains R-23	7/2003	10	30	50	0
Karval Jr-Sr High School	Karval Re-23	7/2003	0	11	77	11
Prairie Creeks Charter	Prairie Re-11	7/2003	11	78	0	0
Woodlin Undivided High	Woodlin R-104	7/2003	0	57	43	0

CSAP: Student Proficiency in 10th Grade Writing – 2004-2005

School Name	LEA/ District	Award Date	Percentage of Students by Proficiency Level			
			Unsatisfactory	Partially Proficient	Proficient	Advanced
Cohort III						
North High School	Denver Public Schools	7/2002	18	61	12	0
Cohort IV						
Silverton Schools	Silverton 1	7/2003	25	25	50	0
Red Canyon High School	Eagle Re-50	7/2003				
Lake County High School	Lake County R-1	7/2003	13	59	22	4
Bennett High School	Bennett 29J	7/2003	3	49	45	1
Bethune Jr-Sr. High School	Bethune R-5	7/2003	0	50	50	0
High Plains Undivided High	Hi-Plains R-23	7/2003				
Karval Jr-Sr High School	Karval Re-23	7/2003	0	20	50	30
Prairie Creeks Charter	Prairie Re-11	7/2003				
Woodlin Undivided High	Woodlin R-104	7/2003				

Appendix C
CSR Evaluation Questionnaire
2004-2005

State Evaluation of the CO Comprehensive School Reform Program

School Survey – SY 2004-05

Dear [SCHOOL NAME] Principal and/or CSR Program Coordinator: Thank you for participating in this important evaluation of the state’s CSR program. Beginning in SY 2003-2004, (SY 2002-2003) your school was awarded a CSR grant. This survey will focus on your experience in implementing that program over the last year.

As you answer these questions, please focus on the 2004-05 school year, which was the second year, (the final year), of your three-year CSR grant term. The survey is estimated to take 15-20 minutes to complete. The external evaluator will review individual responses from schools; CDE program administrators will see only the aggregate survey data. Through this process, we hope to encourage you to provide frank and complete answers to the questions in this survey. Please complete this online survey by **Monday, May 17, 2005**. The information you provide through this survey will help the Colorado Department of Education (CDE) meet its reporting obligations to the federal government and identify opportunities for improving the administration of the Colorado CSR program. If you have any questions or concerns, please contact us. Thank you again for your participation!

Sincerely,

Jackie Webb
 CSR Program Officer
 CDE
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Basics on the CSR Program

	Yes	No	If “No” Correct Statement
1. Your School is using CSR funds to implement [MODEL1] [MODEL2] [MODEL3].....			
2. What grades levels are served through your CSR Program? _____			
3. What academic subject(s) does your CSR Program(s) cover? (Indicate <i>all</i> that apply.) a. Reading (Language Arts/English) b. Writing c. Mathematics d. Other _____			
4. Did your program during the SY 2004-05 include...			
a. Strategies for working with English Language Learners?			
b. Strategies for working with students with IEPs?.....			

Implementation

- 5. Characterize your school's progress in implementing the CSR program as of the end of the SY 2004-05. (Indicate only one.)
 - a. Initial selection and planning Go to item #12
 - b. Initial staff training and development Go to item #12
 - c. Partially implemented Go to item #12
 - d. Implemented in most or all aspects Go to item #13

- 6. When do you expect your program to be fully implemented? (Please narrow your answer down to a month and/or a year) _____

- 7. In implementing the program in your school, did you? (Indicate only *one*.)
 - a. Strictly adopt the model(s)/program without making adaptations
 - b. Make small adaptations
 - c. Make major adaptations
 - d. Adopt just parts of the model(s)/program?

- 8. How, if at all, has your school's CSR program evolved since it was described in your original CSR grant application (or, for Cohorts II & III, since taking this survey last year)?(Indicate *all* that apply.)
 - a. Expanded to include more grade levels in the school
 - b. Increased the number of teachers that are actively using the program
 - c. Added curricular areas
 - d. Introduced new instructional strategies
 - e. Changed the assessment that tracks student's progress for the model
 - f. Changed the goals and benchmarks for student performance
 - g. Adjusted content of professional development
 - h. Changed the program's evaluation plan
 - i. Altered scheduling, such as extend the school day or initiate block scheduling
 - j. Changed your school structure, such as reducing class size or initiating schools within a school
 - k. Altered your governance process, such as initiating school-based management
 - l. The CSR program in our school has not changed significantly since last year's survey

- 9. To what extent has it been difficult to implement the CSR program? (Indicate only *one*)
 - a. Not at all
 - b. Some extent
 - c. Great extent

- 10. To what extent did the following barriers hinder implementation of your CSR program during the previous year of funding? (Assign the appropriate extent value to each item)
[1 = Not at all, 2 = Some extent, 3 = Great extent, 9 = Not applicable]
 - a. Problems with state and/or district regulations..... _____
 - b. Insufficient planning time..... _____
 - c. Opposition from school staff..... _____
 - d. Inadequate support from the model(s) provider _____
 - e. Inadequate understanding of the model(s)/program design..... _____
 - f. Inadequate professional development opportunities for staff..... _____
 - g. Inadequate funding or resources to implement the model(s)/program..... _____
 - h. Lack of substitutes trained in the model(s)/program _____

- i. Lack of alignment with CSAP
 - j. Staff turnover.....
 - k. Change in school leadership.....
 - l. Change in district leadership.....
 - m. Coordinating CSR with other school reform activities (including other grants)
 - n. Other major barriers:.....
11. To what extent did the following factors facilitate or assist implementation of your CSR program during this previous year of funding? (Assign the appropriate extent value to each item)
- [1 = Not at all, 2 = Some extent, 3 = Great extent, 9 = Not applicable]**
- a. Alignment of model(s)/program with district's reform priorities
 - b. Alignment of model(s)/program with your content standards.....
 - c. Alignment of model(s)/program with CSAP.....
 - d. Good fit between the model(s)/program and the school's needs.....
 - e. High quality professional development for staff.....
 - f. Strong support for model(s)/program on the part of school staff.....
 - g. High quality technical assistance from the model provider
 - h. High quality curricular/instructional materials.....
-
- i. Strong school leadership.....
 - j. Strong parent/community involvement approach.....
 - k. Other major facilitators:
12. To what extent was the program effective in preparing your students to do the following? (Assign the appropriate extent value to each item.)
- [1 = Not at all, 2 = Some extent, 3 = Great extent]**
- a. Meet state/local content standards?
 - b. Take the CSAP?
13. Has CSR driven major changes in the areas of data analysis and data-driven instruction in your school during the SY 2004-05? (Indicate only *one*.)
- a. Yes
 - b. No

Professional Development/Technical Assistance

14. Who provided professional development or assistance related to your CSR program during the SY 2004-05? (Indicate *all* that apply and place a "1" next to the primary provider.)
- a. District Staff
 - b. CDE Staff
 - c. A comprehensive regional assistance center (e.g., McREL)
 - d. The model developer
 - e. Teachers from another school
 - f. University consultants
 - g. Independent consultants
 - h. Other:
15. Did the primary assistance provider (the entity that you placed a "1" next to in item #14) ...
- | | Yes | No |
|---|-----|----|
| a. Provide the assistance that you needed? | | |
| b. Respond to your needs in a timely manner?..... | | |

- c. Provide adequate materials necessary to the implementation of the program?
 - d. Provide high quality assistance?
- | | |
|--|--|
| | |
| | |

16. What kinds of technical assistance did you receive from the primary assistance provider for your CSR program? To what extent was this assistance adequate? What was the quality of this assistance? (Assign the appropriate values to each item)

[Adequacy: 1 = Not at all, 2 = Some extent, 3 = Great extent, 9 = N/A]

[Quality: 1 = Poor, 2 = Moderate, 3 = High, 9 = N/A]

- a. Professional Development
- b. Curriculum materials.....
- c. Promoting alignment and articulation of instruction/curriculum within and among grade levels.....
- d. Alignment of school's curriculum and/or standards to CSR
- e. Building professional learning community
- f. Strengthening the school's governance or decision-making.....
- g. Enhancing parent engagement, involvement strategies, and activities.....

Adequacy	Quality

17. How was professional development delivered to your teachers through the CSR program? (Indicate all that apply and rank the two most effective in priority order (e.g. with a "1" and a "2") in the space provided.)

- a. Workshops offered by the CSR model(s) provider
- b. Workshops offered by the district or other providers.....
- c. Classroom based coaching
- d. Teacher guides or other curriculum-based resources for teachers
- e. Grade level meetings.....
- f. School-based study groups.....

18. To what extent have the following entities provided an adequate amount of assistance (professional development and/or technical assistance) during the SY 2004-05? What was the quality of this assistance? (Assign the appropriate values to each item)

[Adequacy: 1 = Not at all, 2 = Some extent, 3 = Great extent, 9 = N/A]

[Quality: 1 = Poor, 2 = Moderate, 3 = High, 9 = N/A]

- a. Model(s) Provider
- b. Your district
- c. CDE.....

Adequacy	Quality

19. What types of support were available through your district during the SY 2004-05 as you implemented your CSR program? (Assign the appropriate extent value to each item)

[1 = Not at all, 2 = Some extent, 3 = Great extent, 9 = Not applicable]

- a. Administering and interpreting a needs assessment
- b. Selecting a particular model provider.....
- c. Writing grants to implement this program.....
- d. Providing professional development around the needs of your program
- e. Negotiating with the model developer.....
- f. Securing additional resources for implementation.....
- g. Problem solving implementation issues.....

- h. Release time for your teachers....._____
20. What strategies did your school use to bring new teachers up to speed on the program in SY 2004-05? (Assign the appropriate extent value to each item)
[1 = Not at all, 2 = Some extent, 3 = Great extent, 9 = Not applicable]
- a. Same training activities as original teachers_____
 - b. Observations of teachers using the reform program_____
 - c. Training packets/Reading materials....._____
 - d. Select new staff based on prior experience with the model(s)/program_____
 - e. Select new staff based on willingness to learn the model(s)/program....._____
21. To what extent did your school evaluate the effectiveness of professional development opportunities provided in connection with the CSR program?
 (Assign the appropriate extent value to each item)
[1 = Not at all, 2 = Some extent, 3 = Great extent, 9 = Not applicable]
- a. Teacher surveys/evaluations of training_____
 - b. Informal teacher feedback_____
 - c. Formal observations of teachers....._____
 - d. Informal observations of teachers_____
 - e. General observation of school climate_____
 - f. Attendance records of teachers at professional development activities_____
 - h. Other: _____
22. What further support or assistance would have been most helpful in implementing the program during the SY 2004-05?

Staff Support

23. What percentage of teachers in the school supported and worked toward full implementation of the program during the SY 2004-05? _____%
24. Has there been significant (40% or more) instructional and/or administrative staff turnover in your school over the past year? (Indicate only *one*)
- a. Yes
 - b. No
25. If you answered “Yes” to question #30, to what extent did that significant staff turnover have an impact on the implementation of the program during this past year? (Indicate only *one*)
- a. Not at all
 - b. Some extent
 - c. Great extent

Family Involvement/Community Engagement

26. What types of activities and opportunities were offered through the CSR program to involve and engage families and/or community members during the SY 2004-05? (Indicate all that apply.)

- a. Program planning and/or decision-making
- b. Working at home with students on homework and other activities
- c. Volunteering in the classroom and/or school
- d. Fundraising activities
- e. Regular contact or communication with the school
- f. Activities to help families and the school work together more effectively
- g. A parent/family liaison
- h. Activities to help parents better support their children's learning at home.
- i. Other: _____

27. Which of the following indicators do you use to track parent involvement at your school? (Indicate *all* that apply).

- a. Parent attendance at conferences..... _____
- b. Parent attendance at school functions _____
- c. Parent involvement in school-based decision-making groups..... _____
- d. Number of hours volunteered by parents..... _____
- f. Availability of communications for parents who do not speak English well _____
- g. Surveys or focus groups that gather input/feedback from parents..... _____
- h. An effectively functioning PTA, PTO, or other parent organization _____
- i. Other _____

28. Looking at all the relevant indicators of parent involvement, to what extent has the CSR program enhanced parent involvement during the SY 2004-05 in the following respects?

[1 = Not at all, 2 = Some extent, 3 = Great extent, 9 = Not applicable]

- a. Improved the quality of your school's efforts to engage parents _____
- b. Improved the quantity (amount) of parent involvement in your school..... _____
- c. Prepared parents to work more effectively with their children at home..... _____

29. What barriers impeded your efforts to engage parents and community members through the CSR program in SY 2004-05? (Indicate all that apply.)

- a. Language barriers
- b. Cultural barriers
- c. Lack of communication/outreach on the part of the school
- d. Lack of interest on the part of parents
- e. Lack of time on the part of parents
- f. Parents do not feel welcome or comfortable at the school
- g. Other _____

Administration of CSR Program by CDE

30. How accessible was the assistance from CDE? How helpful and timely was that assistance? (Assign the appropriate extent value to each component of CDE technical assistance for accessibility, helpfulness, and timeliness of assistance.)

[1 = Not at all, 2 = Some extent, 3 = Great extent, 9 = Not applicable]

	Accessibility	Helpfulness	Timeliness of
--	---------------	-------------	---------------

	to Assistance	of Assistance	Assistance
a. Advocates			
b. Budget issues.....			
c. CDE Staff			

31. How effectively did CDE communicate its expectations related to the annual progress reports and process for renewal of funding? (Indicate only one.)

- a. Not at all
- b. Some extent
- c. Great extent

32. What other feedback (positive or negative) would you like to share with CDE staff regarding the administration of the CSR program?

Sustainability

33. How are you planning to sustain the implementation of your CSR program when grant funding has ended? We are (indicate all that apply):

- a. Leveraging other federal and state funds (e.g. Title I, Read to Achieve, Reading First)
- b. Pursuing other grants
- c. Receiving district support
- d. Integrating key components of the model into our school improvement planning/budgeting/process.
- e. We are not able to sustain implementation without the grant funds.

Overall Impact of CSR Program

34. Identify the major benefits of implementing the CSR program in your school over the three-year term. (Indicate all that apply.)

- a. Increased focus on student achievement of standards
- b. More coherence across reform efforts
- c. Enhanced teacher quality through professional development
- d. Increased focus on meeting the academic needs of all students
- e. Increased/improved interaction with parents and families
- f. Enhanced quality in the school's curriculum
- g. More effective building leadership
- h. Increased collaboration and professional community among staff
- i. Increased emphasis on the effective use of technology in instruction
- j. Other

35. List any unintended consequences experienced by your school as a result of implementing the CSR program over the three-year term.

36. Overall, what was the cumulative (three-year) impact of the CSR program on the school as a learning community? (Indicate one.)

- a. Very positive
- b. Positive
- c. Neutral
- d. Negative
- e. Very Negative