

# ***COLORADO***

## ***DEPARTMENT OF CORRECTIONS***



### ***Youthful Offender System***

## **Annual Report**

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Executive Director

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## ACKNOWLEDGMENTS

This annual report on the Youthful Offender System represents the combined efforts of several key staff members. The following individuals made major contributions and are recognized for their efforts:

### Division of Adult Parole/Community Corrections and YOS

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## Executive Summary

The Youthful Offender System has been operational in the Colorado Department of Corrections for over 8 years. During this period the program has admitted a total of 767 youthful offenders convicted of primarily serious and violent crimes. Through June 30, 2002, 342 offenders have successfully completed the program and 250 offenders remain in the program.

All phases of the program were combined under one administration in 2002 directed by Jeaneene Miller. Improvement of transition services and program continuity continue to be major objectives for this division.

### Programs:

- An extensive program review was conducted by Dr. Jim Tanner and program enhancements have been implemented as recommended, including implementation of Quick Skills.
- A total of 60 high school diplomas and GED certificates were awarded in fiscal year 2002.
- Specific programs and services were expanded in fiscal year 2002 to include community reintegration services, LIFE programs and mental health programs that are tailored to the female offender needs.

### Recidivism and Reoffense Rates:

- 16.4% (22 ) of the 134 discharged offenders out for 3 years have returned to prison in Colorado within a three-year follow-up period.
- 31.0% (106) of the total 342 discharged offenders have a new felony conviction. The dispositions of these convictions were as follows:
  - 61 sentenced to adult prison - CDOC (57 offenders) or other prison (4 offenders)
  - 14 sentenced to jail
  - 23 sentenced to probation (16 offenders) or probation ISP (7 offenders)
  - 1 sentenced to community corrections (diversion)
  - 7 deferred or pending sentence.
- The 3-year recidivism rate of 16.4 is extremely favorable, less than 1/3 of the adult prison 3-year recidivism rate of 51.7%.

### Program Operating Costs:

- The FY 2002 annual program operating cost of \$62,272 per offender is indicative of the customized programs and intensive transition services provided.

- This cost is higher than the \$28,218 average annual adult prison cost but is lower than the Fiscal Year 2002 Colorado Division of Youth Corrections average operating cost of \$67,222 reported for juvenile commitments.
- Colorado's annual operating cost for YOS was also found to be within the ranges reported for similar out of state programs.

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# SECTION I - OVERVIEW

The Youthful Offender System (YOS) was established within the Colorado Department of Corrections under legislation enacted in 1993. The 1993 Special Session of the Colorado Legislature was called to deal primarily with youth violence. **Senate bill 93S-9** provided the state of Colorado with a new sentencing option for certain youthful offenders to include: a controlled and regimented environment affirming dignity of self and others, promoting values of work and self-discipline, and developing useful skills and abilities through enriched programming.

## **Sentencing Procedures**

Juveniles may be charged by the District Attorney, who direct files the case in district court, if the juvenile meets specific age and offense criteria. The direct filed juveniles, who are at least fourteen years and less than eighteen years of age at the time of offense, are less than nineteen years of age at time of sentencing, and are convicted of certain offenses, are then eligible to be sentenced to the Youthful Offender System. The court must first impose a sentence to prison, which is then suspended, conditional upon the completion of the sentence to YOS. The YOS sentence imposed must be at least two years but no more than six years, except in the case of a class two felony, which may be up to seven years in length. The YOS sentence includes a period of community supervision of no less than six months and no more than twelve months.

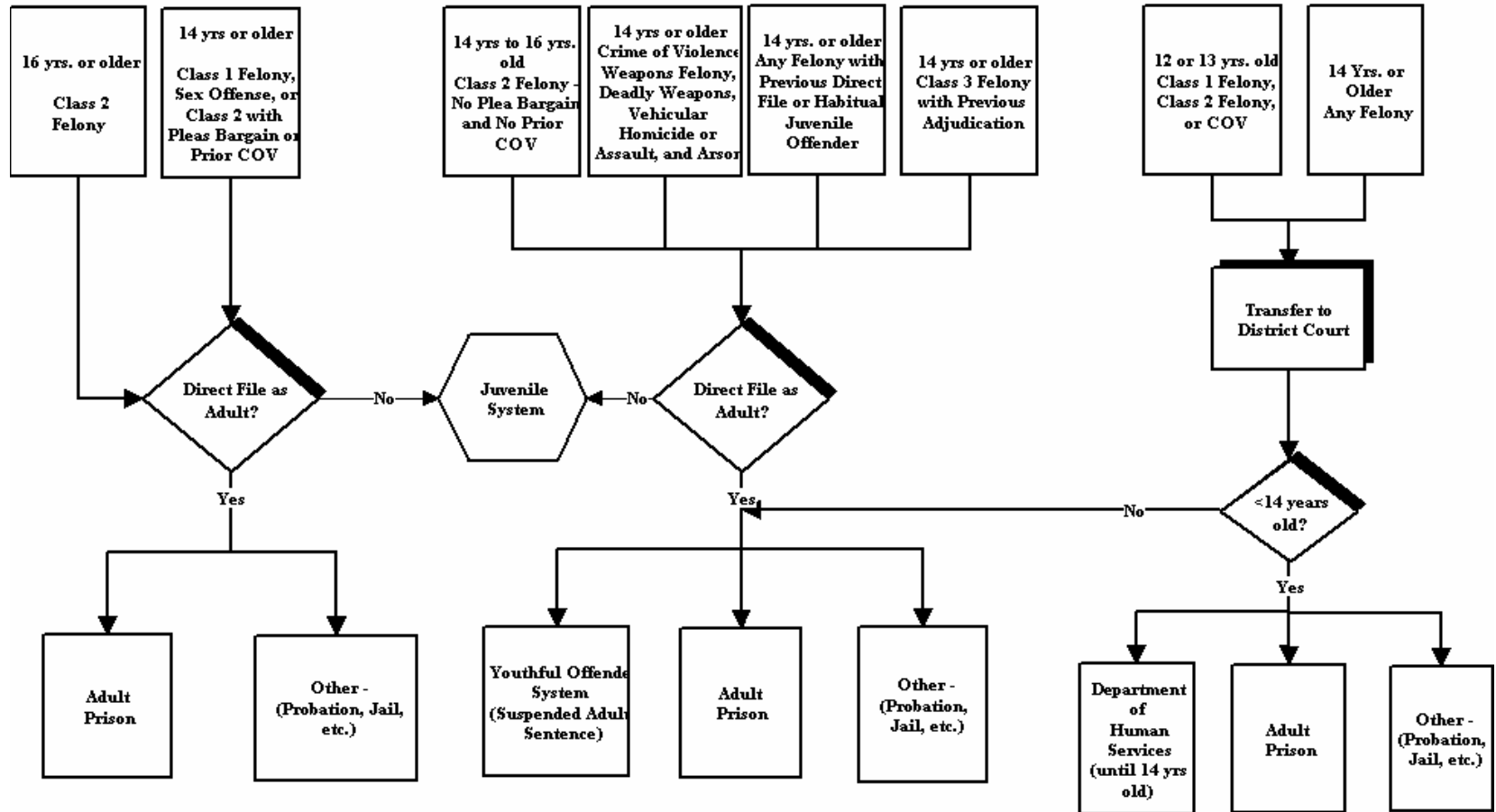
The following offenses are eligible for sentencing to YOS:

- ⇒ Class two felonies, which are not the result of a plea agreement where a class one felony was charged
- ⇒ Defined crimes of violence in C.R.S. 18-1.3-406 (formerly 16-11-309), including crimes against an at-risk adult or at-risk juvenile, first or second degree assault, kidnapping, aggravated robbery, first degree arson, first degree burglary, escape, and criminal extortion
- ⇒ Felonies involving the use or possession and threatened use of a deadly weapon
- ⇒ Vehicular homicide, vehicular assault, arson

Criminal attempt, conspiracy, solicitation, or complicity to any of the offenses listed would also be eligible for YOS sentencing. Juvenile offenders with histories of delinquent acts, which would constitute felonies, and habitual juvenile offenders, as defined in C.R.S. 19-1-103, are specifically identified in the statute as eligible for YOS

The sentencing options for juveniles who have been direct filed in district court are provided in more detail in the following diagram, including age requirements and offense categories.

SENTENCING OF JUVENILES AS ADULTS



COV = Crime of Violence



## **Legislative Changes Affecting YOS Sentencing Provisions**

The original legislation establishing the Youthful Offender System was enacted in SB 93S-9, with several legislative revisions passed since 1993 to modify and improve the program. The more significant pieces of legislation are discussed below.

### **SB 93S-9:**

Signed into law on September 23, 1993, the original legislation provided for a determinate sentence to YOS of at least one year but no more than five years followed by an additional mandatory parole period of twelve months.

### **SB 94-201:**

The sentencing structure was changed to a determinate sentence of at least two years but no more than six years of which six to twelve months of the sentence can be under community supervision. A three-month transition phase, known as phase II, is considered as part of the community supervision. This legislation transferred supervision authority from the Colorado Parole Board to the Division of Community Corrections within the Department of Corrections for phase III. The twelve-month parole period was eliminated.

### **SB 94-155:**

This legislation expands the juveniles eligible for sentencing to YOS to include habitual juvenile offenders as defined in C.R.S. 19-1-103.

### **HB 96-1128:**

The phase II three-month prerelease supervision, which previously applied to the community supervision portion of the sentence, was changed to apply to the period of incarceration under this legislation signed June 1, 1996.

### **SB 99-130:**

This legislation eliminated the provision that previously precluded class two felony convictions from being sentenced to YOS. Juveniles less than 16 years of age, convicted of a class two felony which is not the result of a plea agreement charged as a class one felony, and have not had one or more convictions or adjudications for a crime of violence are eligible for sentencing to YOS under this legislation. The sentence to YOS for a class two felony may be up to seven years.

### **SB 99-131:**

The original legislation, SB93S-9, established a sunset provision for the Youthful Offender System of June 30, 1999. This legislation extended the repeal

date for five years to June 30, 2004.

**SB 00-140:**

Minor changes to the Youthful Offender System were provided through this legislation. A presentence investigation must be conducted before sentencing a juvenile to the Youthful Offender System. Funding for sex offender treatment services is provided through this legislation to treat any youthful offenders who have a history of committing any sexual offense or any other offense with an underlying factual basis of a sexual offense. Offenders may be transferred to another facility for up to sixty days for diagnostic validation of mental illness or developmental disabilities. This legislation specifies that the district court shall review the offender's sentence within 120 days after notification when the Department has determined the offender is not able to complete the YOS program.

**SB 01-015:**

New provisions require the Department to notify local law enforcement in the jurisdiction where an offender will be placed for phase III. A process is implemented for local law enforcement to appeal the placement, with the executive director as the final authority.

## **SECTION II - Program Structure**

The Youthful Offender System consists of four phases, designed to provide a continuum of core programs and specialized services tailored to individual needs. The four phases, as defined in statute, are as follows:

- 1.** An intake, diagnostic, and orientation program (IDO);
- 2.** Phase I, during which time a range of core programs, supplementary activities, and educational and vocational programs are provided to youthful offenders;
- 3.** Phase II, which may be administered during the last three months of the period of institutional confinement and during which time the youthful offender is supervised in a twenty-four hour custody residential program that prepares the youth for community reintegration;
- 4.** Phase III, which is to be administered for the period of community supervision that remains after the completion of phase II and during which time the youthful offender is monitored as the offender reintegrates into society.

## ~ **Intake, Diagnostic, and Orientation Phase (IDO)** ~

An initial assessment is completed when the offender is received and processed at the facility. This assessment consists of the following content areas:

- Gang involvement
- History of drug use and dependency
- Attitude toward authority
- History of crime related to drug use
- History of drug treatment
- Mental health
- Physical health
- Recent violent or aggressive behavior
- Sexual offender history
- Educational aptitude and achievement level
- Work history and aptitude
- Social and family history
- Behavioral problems
- Cognitive skills
- Community assessments, referrals, and recommendations

### **Diagnostic Procedures**

Standardized assessment instruments are administered by trained staff to identify and evaluate offender deficiencies and needs in the areas listed above. Use of standardized testing is supplemented by a focused interview with the offender to verify or elaborate on information provided. Documentation is obtained from court documents, pre-sentence investigation reports, juvenile records when available, family, and YOS program teams. Education, treatment, and placement history may be further validated via phone contact or written correspondence.

### **Intensive Orientation**

The initial orientation occurs during the first 30 days and participation is required for all offenders in order to advance. This activity provides basic

program information regarding:

- Explanation of YOS sentencing
- Criteria for successful completion of the program
- Program rules and regulations
- Group behavioral norms
- Confidentiality of information including limits to confidentiality
- Responsibilities to attend program activities
- Methods of confrontation
- Sanctions
- Criteria for termination from the YOS program

Orientation includes a thorough discussion of the full scope of program activities to occur in all phases of the program. Throughout the first 30 days, when not involved in orientation or diagnostic activities, the offender is involved in highly regimented physical activities similar to a modified military-type induction at boot camp.

## **Individualized Planning**

At the conclusion of the intake process, within three weeks of the YOS intake day, a multi-disciplined individualized program team staffing meets to develop a coordinated plan of program activities for each IDO boot camp offender. The program team includes the following staff:

- Primary counselor
- Individual counselor
- Educational assessment specialist
- Teacher II/Education Advisor
- Treatment team coordinator
- Staff psychologist and/or consulting psychiatrist
- Addictions specialist - certified addiction counselor(s)
- Youth counselors I and II
- Correctional officers/drill instructors
- Other multi-disciplinary team members

This staffing reviews behavior problems, cognitive skills, drug and alcohol issues, custody concerns, educational development and placement, family support, and security threat group (gang) issues to inform all members of the team about the resident. Also, at this staffing the offender is introduced to members of the team that he or she may not have met yet, most notably his or her phase I youth counselor. The phase I youth counselor will begin to acquaint the offender with the program expectations of phase I. The program team develops an individualized program plan which includes measures that monitor the youthful offender's progress during each phase of the program, and reviews all critical incidents or requests for termination that may arise during the course of involvement in the YOS program.

~ IDO Program Measures ~

<b>FISCAL YEAR 2002</b>					
<b>Measure</b>	<b>Quarter 1</b>	<b>Quarter 2</b>	<b>Quarter 3</b>	<b>Quarter 4</b>	<b>FY02 Total</b>
• No. of Offenders Processed and Assessed through Intake	18	20	15	17	70
• No. of Individual Program Plans Developed	10	26	16	16	68
• No. of Offenders Graduated to Phase I	10	26	16	16	68
• No. of Admission Reports Provided to Courts	10	26	16	16	68

Individual program plans and admission reports were not completed for offenders who were revoked early in the process or transferred to other facilities for evaluation and treatment.

## ~ PHASE I PROGRAM DESCRIPTION ~

The IDO graduate progresses to the first phase of three, which utilizes a unit management approach to the programming and management of youthful offenders in units of no more than fifteen offenders per group.

The offender, a family member, and the program team are included in developing the Individualized Program Plan (IPP) whenever possible. The program plan describes measurable goals and specific program interventions recommended to meet each goal. Measurable behavioral criteria for successful completion of the respective phases of the program are individualized in the plan. Criteria must address the minimum requirements for attendance and participation in program activities, achievement of satisfactory monthly progress ratings by the program counselor, and other behaviors that are determined by the program team to be critical to the offender's elimination of gang identification and violence potential. The program plan also describes anticipated dates of program modules to be provided, staff responsible for monitoring program activities, and dates of anticipated program plan review.

### **Quarterly Progress Ratings**

Quarterly progress ratings are provided by the primary program counselor for each critical problem area identified within the program plan, and are reviewed regularly by the team. A separate program plan is developed for each phase of the program, and phase II progress is assessed monthly, rather than quarterly, due to the short duration of the phase. All program records, including assessment result, progress notes, and the program plan, follow the offender through the remaining phases of the program. Each youthful offender must attain the minimum required goals prescribed by the program plan prior to graduating to the next phase.

Failure to progress in YOS may result in program regression or a revocation recommendation when the failure to progress becomes chronic. Program module effectiveness is monitored through quarterly individual program plan (IPP) review by a comprehensive multi-disciplinary team to maximize program efficacy by suggesting mid-course program changes based on empirically documented data.

### **Unitized Team Approach**

Living units are staffed with multi-disciplinary teams with security, discipline, education, treatment, and behavior modification being the shared



responsibility of each staff member. Each phased unit serves as a small community where rewards and incentives are utilized to suppress gang behavior and reinforce pro-social behavior and positive application of cognitive thinking skills. Program team staff members share in the skill training and education responsibilities. Staff have been selected for their potential to mentor, coach, and provide training to offenders and jointly facilitate the counseling sessions.

## **Incentive System**

Effective juvenile programs typically provide a carefully fashioned incentive system that provides clear rewards for desired behavior. The YOS incentive system provides a variety of rewards and privileges such as canteen, cosmetic products (for female offenders), visiting privileges, personal telephone calls, television, leisure time activities, extended bed hours, and personal athletic shoes. All privileges are earned in YOS and can be lost by rule infractions. These incentives increase by levels within any one phase. These privileges are closely tied to behavior and goal attainment of the individual program plan goals set by the program team for each offender.

## **Education**

The mission of the YOS education program is to develop compassionate, responsible, independent, and productive citizens through quality education. The education program is a comprehensive program that includes academic, vocational, and cognitive classes. These classes are supported by Special Education and Title I services. In addition, a Letter of Agreement between YOS/Century High School and Pueblo School District 60 is in effect. This local school district awards diplomas to offenders meeting District 60 graduation requirements.

Every YOS offender who has not achieved a GED or earned a high school diploma prior to arrival at YOS must be enrolled in either pre-secondary or secondary education programs. Placement in these programs is dependent upon grade and skill levels as determined by the diagnostic process in IDO. Pre-secondary students have a grade placement of first to ninth grade and attend school in the living unit classrooms. Secondary students have a grade placement of tenth to twelfth grade and attend school in the high school building. Students with a high school diploma or GED attend post-secondary vocational classes or attend college classes leading to a Bachelor of Arts degree.

The teacher-to-student ratio is maintained at or below one-to-twelve. Small

classes and a variety of individual and small group activities provide the individualized attention and instruction needed to actively involve at-risk youth in a challenging learning process. Offenders have access to a large library collection on campus and are encouraged to take full advantage of it. All YOS academic and vocational teachers are licensed or credentialed by the Colorado Department of Education.

The academic and vocational courses include:

- Language Arts and English
- Mathematics
- Social Studies
- Science
- Physical Education and Health
- Basic Computer Skills
- Computer Information Systems
- Multimedia Production
- Electronics
- Barbering
- Automotive and Small Engine Repair

## **Special Education**

The YOS special education program provides unique instructional assistance for identified youthful offenders as a continuance of the special education programs received in the public schools. A certified special education teacher in the YOS receiving unit completes an assessment, with follow up provided by two licensed special education teachers who assist regular classroom teachers in the learning process. Federal and state guidelines require the development and follow-up of an individual education plan for each identified offender based on input from a multi-disciplinary team of facility professionals and parents.

## **Female Specific Programs and Services**

Female offenders participate in many group sessions that are geared to their learning and individual female development.

- A Community Reintegration Specialist provides two (2) contacts a week which focus on developing the self-esteem and the confidence of each female offender. These contacts exercise their external thinking, re-define their comfort levels and assist them with developing a strong constitution as young women.

The Community Reintegration Specialist is able to offer enormous resources of information related to the female offender's continued education, general life skills, possible careers, support organizations and demographic information that will genuinely support their progress through the program and eventual return to the community.

- The Girl Scouts of Pueblo have been involved with the Youthful Offender System since May of 2001. The Girl Scouts of Pueblo offer a year round service entitled LIFE PROGRAM to the female offender population. The acronym LIFE represents Leadership Influencing Future Endeavors. The LIFE program focuses on teaching life development as it relates to relationships. Some of the group offerings include: Personality Types, WAIT Training, STD HIV/AIDS Education, Outcomes of Pregnancy, Date Rape & Sexual Coercion, Domestic Violence, and Achieving Success.
- A Female LIFE Skills Coach also provides a Leadership Influencing Future Endeavors (LIFE) program to the female offenders. Each meeting begins with a warm up session and a team skill activity to motivate the offenders to participate openly as a group. There is also a 32 hour program on healthy relationships. Topics of discussion included: Showing respect for themselves and others and affirmations towards others, family, parenting, and relationships.

This service has components that compliment and reinforce the Girl Scouts Program even though they are delivered by different providers.

- The Mental Health Department conducts a group every week conducting exercises that require full group participation. Topics of discussion include Being Feminine and Femininity.
- Psychotherapy services are contracted for on-site treatment. This service provider is a licensed clinical social worker and focuses on providing therapy for conditions of post traumatic stress disorders and physical, emotional and sexual abuse. These efforts include education and

counseling to lesson the vulnerability to future traumatic events.

These services are provided in concert with YOS Clinical Services staff to ensure psychotherapy treatment is reinforced by all providers and that continuity of care issues are protected.

## **Sex Offender Treatment and Monitoring Program**

The goal of the YOS Sex Offender Treatment and Monitoring Program is to provide a viable sex offender treatment program, which meets standards established by the Colorado Sex Offender Management Board. The YOS program is currently in its second year of operation with two treatment groups meeting daily for four days per week. One group is the basic introductory group (for newly identified sex offenders) which lasts approximately six months. The advanced treatment group (for sex offenders who have completed the basic group) lasts for the duration of the residents YOS sentence. Currently, there are twenty-one sex offenders identified or being considered for identification as sex offenders at YOS. Three are participating in the basic group; five are participating in the advanced group; three are on a wait list for the start of a new basic group; three have transitioned into Phase III/Community Corrections; three are under consideration for participation; and four are currently in denial and unwilling to participate in treatment.

## **Visiting Program**

The visiting program within the facility is designed to ensure that all special considerations, including travel time, relationships, program needs, family issues, and problems, can be met with contact visiting within the Youthful Offender System.

## **Family Preservation**

YOS conducts quarterly meetings with offenders' parents. The goal of these meetings is to form parent/staff networking relationships. Parent input and participation have been positive. These meetings have opened up communication lines, resulting in a more productive relationship between parents, staff, and offenders. The communications with parents and staff have continued to improve by establishing a YOS parent phone tree and by fully utilizing a volunteer parent committee. Parent groups provide the time and resources needed to host special functions within the YOS program, creating a professional and harmonious work relationship.

The YOS management team has provided a clear line of communication on a day-to-day basis by entertaining the concerns, questions, or issues that offender support systems may have.

### **Remediation, Removal from Population (RFP), Special Management Unit**

- Remediation is a program designed to address noncompliant behavior prior to considering revocation procedures. The offenders who are disruptive and serve as a negative influence are separated from their peers. This program is designed as a progressive discipline for typically short time periods, up to 28 days.

Offenders from community phase III status may be returned to the YOS facility in Pueblo to complete their sanctions and participate in programs. Offenders continue to receive educational and library services during the remediation process.

- Removal from Population (RFP) is a status for those offenders who must be removed from general population for security reasons or pending revocation.
- Special Management Unit is the most secure area of the IDO Unit that is designed to manage those residents placed at a status of Pending Revocation, Pending Disposition of Criminal Charges, Punitive Segregation or Removal From Population. A review of the status of these residents occurs every seven days. This classification level operates a three tiered level system that is based on an offender's behavior. Each level has specific time frames for the offender to demonstrate appropriate behavioral expectations.

### **Staff Training**

The Colorado Revised Statutes require the YOS staff to have experience working with juveniles or to receive the proper training prior to working with these youthful offenders. The Department has established a sixty-three hour training program for new staff to meet this mandate. This training includes courses in:

- Adolescent development theory
- Cognitive restructuring
- Cognitive/behavioral skills development
- Suicide prevention
- Interpersonal relations
- Legal issues

The training requirements for staff include individual and group counseling and the development of individual program plans.

## ~ Phase I Program Measures ~

<b>EDUCATION</b>					
<b>Measure</b>	<b>Quarter 1</b>	<b>Quarter 2</b>	<b>Quarter 3</b>	<b>Quarter 4</b>	<b>FY02 TOTAL</b>
<b>!</b> No. of Enrollments in Academic Courses	156	23	22	13	214
<b>!</b> No. of Enrollments in Vocational Courses	71	3	2	1	77
<b>!</b> No. of Enrollments in College Courses	68	0	92	17	177

\*College courses run on a semester basis – thus Q1 corresponds to first semester, Q3 corresponds to second semester and Q4 corresponds to summer session.

- 4 GED Certificates were awarded in fiscal year 2002.
- 56 High School diplomas were awarded in fiscal year 2002.
- 83.75% of residents leaving YOS had obtained either a High School diploma or GED
- 11,102 library books were checked out by offenders in fiscal year 2002.

### **Special Education**

- A total of seventeen triennial staffings, and twenty annual review staffings were completed in fiscal year 2002.
- Seventeen parents or relatives have been a part of the individual education plans and have attended the staffings at YOS
- The special education program provided services to fifty-nine individual offenders, twenty of whom received a high school diploma. There were also five offenders staffed out of Special Education because they had surpassed the need for these services.

### **Volunteer Services**

- 207 volunteers provided 227 religious volunteer programs.

- 153 religious services were provided to offenders in fiscal year 2002.
- 2,629 offender attendances were recorded at religious events in fiscal year 2002.

**Recreation**

- 14 activities involving civilian participation were held within the facility.
- 126 structured recreation programs were offered.

**Public Safety and Security**

- 5 dangerous contraband items were found during fiscal year 2002.
- No escapes from the facility occurred during fiscal year 2002.
- 11 urinalysis tests were positive in 871 tests administered during fiscal year 2002. These positive tests occurred after offenders returned from court trips or in phase III.

**Incidents of Violence**

<b>FIGHTS</b>	<b>ASSAULTS ON OFFENDERS</b>	<b>ASSAULTS ON STAFF</b>	<b>SEXUAL ASSAULTS</b>
<b>18</b>	<b>7</b>	<b>2</b>	<b>0</b>



## ~ PHASE II PROGRAM DESCRIPTION ~

Phase II is a three-month pre-release program that supports the phase I redirection program and provides the foundation for an effective and well-planned phase III community reintegration. The pre-release phase provides intensive supervision and monitoring to enforce compliance to rules that are intended to control the youthful offender's behavior and maintain strict discipline. A system of incentives and sanctions provides a gradual extension of earned privileges and freedoms designed to prepare the offender for a positive community reintegration. The guiding principles of YOS in administering phase II are as follows:

- ⇒ Provide intensive supervision and surveillance and improve offender compliance through assessments, incentives, and sanctions to maintain public safety.
- ⇒ Utilize mentors to provide support and encouragement and foster positive social interaction.
- ⇒ Replace thinking errors and values with socially acceptable norms that enable the youthful offender to participate in non-criminal community involvement.

## ~ Phase II - Pueblo ~

The phase II pre-release facility is located on the YOS campus in Pueblo, Colorado. It continues to operate as a twenty-four hour custody program, and staff are required to maintain direct supervision of offenders at all times while in the facility and escorted in the community. Phase II at YOS continues to provide programs and services designed to facilitate successful community reintegration. The basic core programs of phase II include education, relapse prevention, independent living skills, employment services, community service, pro-social outings and transition services.

### **Education**

The education program in phase II is designed to build upon the academic skills the youthful offender acquired in phase I in order to prepare for the academic, vocational, or occupational challenges of community living. An individualized education plan is developed for each offender, based on available education records from previous placements and achievement tests administered during phase II.

Academic classes continue to be offered for those residents who have not yet completed a High School Diploma or GED. Additional assistance is given to help prepare for the ACT or to enhance skills for college assessment tests. Courses in writing skills focus on resumes, cover letters, and felony explanations for prospective employers. Additionally, computer education is expanded to include basic Internet programming language (HTML), along with supplementary Internet programs (JAVA). All offenders are required to review and practice basic computer functions, but do not have live Internet access.

The phase II educational curriculum is based on Curtis & Associates' *Bridges to Freedom*. The Bridges to Freedom course consists of the following modules of instruction:

- Goal setting
- Time management
- Communication
- Stress and health
- Interviewing skills
- Responsiveness

- First impressions
- Show time
- Celebrating success
- Decision making
- Money and credit
- Assertiveness
- Exploring interests
- Packaging our product
- Strengths
- Job progression
- Employee panel

Phase II offenders also read Steven Covey's *Seven Habits of Highly Effective People*. This class focuses on improving offenders' effectiveness in essential life roles, such as employee, parent, family member, and member of society.

## **Employment/Education**

Phase II enjoys the services of a Community Reintegration Specialist. This position offers residents direct resource information related to prospective employment opportunities. Residents are provided skill training related to application processes, interview techniques and "work culture" knowledge. The Community Reintegration Specialist assists Phase II residents apply for financial aid through the Educational Opportunity Center (EOC) to continue their education. EOC provides information and applications for federal and state grants, scholarships, support services, and assistance with class registration. Any offender who has not earned a GED while in phase II continues to attend high school course work to prepare him for his GED. Male offenders who are eighteen years of age or older are required to enroll with Selective Service to qualify for state and federal grants and vouchers.

All phase II offenders participate in a monthly employment program that assists in career planning by providing labor market information and assistance with applications and resumes. The program helps youthful offenders improve upon skills, such as goal setting, self-esteem, listening, assertiveness, interviewing skills, and job seeking skills. Phase II staff assist offenders in securing important

documents such as birth certificates, social security cards, and Colorado identification cards.

## **Independent Living Skills**

Offenders prepare for community living by actively participating in independent living skills. To help facilitate a successful community reintegration, offenders meet with community agencies to plan for future transition. They are also responsible for facility chores and maintenance, and are required to attend a nutrition program, through which they are taught skills in food planning and preparation, as well as budgeting and safety.

## **Treatment Groups**

Phase II offenders participate in Quick Skill groups that address anger management, aggression replacement, problem solving, thinking traps, interpersonal relations, and community expectations. Individual counseling is provided for all phase II residents. Residents also attend four (4) Guided Group Interactions (GGI) a week. Residents use these meetings to sort out and use problem solving to address their concerns with day-to-day issues and obstacles related to their Phase III transition.

Phase II offenders are also involved in drug and alcohol education, which focuses on the role of drugs and alcohol in peer development, as well as in relation to criminal behavior. Youthful offenders are taught to recognize the harmful effects of drugs and alcohol, and understand the varying degrees of abuse and dependence. In addition, offenders are involved in a relapse prevention program designed to help them achieve more long-term recovery from addiction. Upon completion of the relapse prevention program, offenders will be able to:

- ⇒ Understand the cognitive-behavioral aspects of addiction and recovery;
- ⇒ Define personal attitudes, beliefs, and thinking patterns as they pertain to recovery;
- ⇒ Understand how distorted thinking, irrational beliefs, and self-defeating beliefs can impede recovery;
- ⇒ Begin to incorporate pro-social values and beliefs and practice responsible behaviors while incarcerated;
- ⇒ Formulate a plan of action for continued recovery.

## **Community Service**

Youthful offenders are required to participate in 100 hours of meaningful community service, beginning in phase II and continuing through phase III. Offenders in phase II at Pueblo have been involved in the following projects:

- Care and Share Food Bank
- Historic Riverwalk Project (HARP)
- Pueblo Nature Center and Trail
- Concerned Parents of Pueblo
- Martin Luther King Museum
- Buckle Up Program
- Pueblo Parks and Recreation

## **Social and Recreational Activities**

Social and recreational activities provide an incentive for positive behaviors and increase offenders' awareness of socially acceptable activities that are available to them in the community. Phase II offenders participate in regularly scheduled activities, which have included movies, recreation centers, roller-skating, ice-skating, and miniature golf. The organized activities are funded through donations or fundraising.

## **Transition Services**

Transition team meetings occur during phase II to evaluate, coordinate, and finalize a comprehensive and tailored community supervision and reintegration plan for phase III. Meetings are attended by phase I, II, and III staff, the offender, family members, and appropriate community providers. The plan addresses the following components:

- Family preservation, emancipation, or independent living skills
- Academic and vocational education
- Employment
- Drug and alcohol counseling
- Community service
- Mentoring

- Recreational activities
- Cultural groups for pro-social behavior
- Tattoo removal

The offender actively participates in implementation of the phase III plan after its development. Phase II offenders are transported to meet with and tour phase III community providers, enroll in school, apply for financial aid, drop off employment applications, and schedule interviews. In an effort to assist those offenders transitioning back to their homes, phase II and III staff hold transition meetings at the homes of the youthful offenders when possible. These meetings involve the regular transition team members and the offender's family.

### **Baby Think It Over Program**

All phase III youthful offenders participate in the Baby Think It Over Program, which requires each offender to adopt the role of a parent. By exploring the emotional, financial, and social consequences of parenting, the program introduces offenders to the responsibilities of caring for an infant. The second phase of the program discusses abstinence and sexually transmitted diseases.

### **CSU Extension Office – Nutrition and Health Program**

Colorado State University Cooperative Extension provides nutrition education classes that specifically target those who are eligible for income-based assistance programs. The Extension Nutrition Programs teach a series of classes that show participants how to choose nutritious foods, stretch their food dollars, and handle food safely.

## ~ Phase II Program Measures ~

⇒ 76 offenders entered the phase II program in fiscal year 2002.

⇒ 68 offenders completed phase II and progressed to phase III.

### PHASE II COMMUNITY SERVICE Calendar Year 2002

Community Service Recipients	Number of Events	Number of Offenders
Bethel United Methodist Church –Painting	4	24
Boys & Girls Club of Pueblo	1	4
Buckle-Up Program	2	25
Care & Share Food Bank of Pueblo	25	108
Colorado State Fair Grounds	1	5
Dutch Clark Stadium – July 4 <sup>th</sup>	2	29
Historic Arkansas River Walk Project	5	50
Keep Pueblo Beautiful – Highway Project with Concerned Parents of Pueblo	4	40
Mahatama Gandhi Garden	1	10
Martin Luther King Museum	28	171
Neighborhood Housing Services	18	131
Parade – Sertoma Club	3	15
PMI Race Facility	2	15
Presentation to Concerned Parents of Pueblo Workshop	5	78
Pueblo Animal Shelter	2	15
Pueblo Nature Center and Trail	19	120
Pueblo Parks and Recreation	5	50
Rake Up Pueblo	1	18
Roadway 25 <sup>th</sup> Avenue	1	5
Soup Kitchen	1	5
St. Mary Corwin Hospital – painting	1	2
USC Athletic Department & Grounds	39	246

**PHASE II  
RECREATIONAL & PRO-SOCIAL OPPORTUNITIES  
Calendar Year 2002**

<b>Activity</b>	<b>Number of Events</b>	<b>Number of Offenders</b>
Area Park Trips	24	130
Batting Cages	2	10
Belmont Fitness Center	76	332
Bowling	11	62
Church Services	9	61
College Baseball Games	6	50
College Basketball Games	7	58
College Volleyball	3	28
College Wrestling Matches	2	18
Fishing Clinic	1	6
Globetrotters Basketball	1	15
High School Basketball Games	3	20
High School Football Games	4	35
Meal Trips	10	61
Pueblo Ice Arena – Ice Skating	5	46
Remembrance Ceremony 9/11	1	13
Tinsel Town Movies	11	58
Tuskegee Airmen	1	15
USC Swimming	2	12



**PHASE II**  
**EDUCATIONAL/ COMMUNITY REINTEGRATION ACTIVITIES**  
**Calendar Year 2002**

<b>Opportunities</b>	<b>Number of Events</b>	<b>Number of Offenders</b>
Community Job Search	10	31
Obtain State Identification Cards & Social Security Cards	11	55
College Exams	2	6
Colorado University/Denver Open House	1	5
Post News Career Fair	3	24
Obtain Birth Certificate	1	1
Barber State Board – Denver	7	12
Fort Collins Campus Tour	1	1
ACT/Assessment Testing	4	5
Financial Aid Application	5	23

## ~ Phase III Program Description ~

### Community Supervision and Reintegration

The divisions of adult parole and community corrections have designed and implemented the community supervision and reintegration phase that is both intensive and responsive, while holding the youthful offender to the highest level of accountability possible. The community supervision and reintegration phase is committed to teaching the offender self-discipline by confronting noncompliant behavior immediately and employing appropriate sanctions. Sanctions include a broad range of remediation alternatives, including custody. Violent behavior is not tolerated and will result in immediate arrest and detention by the phase III community parole officer. The phase III community parole officer continuously evaluates the youthful offender's program performance and recommends modifications as appropriate. Intensive supervision, an element of phase III, includes a minimum of two contacts per week between each youthful offender and his or her community parole officer, and other collateral contacts to monitor behavior. The frequent and meaningful contacts provide bonding between the officer and the offender, with the officer serving as a positive role model, promoting development of socially acceptable behaviors and attitudes.

The community supervision and reintegration phase features a "highly structured surveillance and monitoring" component with gradual extension of earned privileges and freedoms, designed to prepare the offender for community reintegration and post-release. Curfew compliance, monitoring, and surveillance are key elements of intensive supervision. Each youthful offender is required to wear an electronic monitoring device while under community supervision. In addition, he or she is required to make daily call-ins to a designated day reporting center and submit to a weekly urinalysis screen, unless the offender is living in a twenty-four hour supervised residential program.

#### **Guiding Principles**

The guiding principles of the divisions of adult parole and community corrections in administering the community supervision and reintegration phase are as follows:

- ⇒ Provide intensive supervision and surveillance and improve offender compliance through assessments, incentives, and sanctions to maintain public safety;
- ⇒ Provide meaningful community based support and programs and services that

- meet the individual needs of each youthful offender and assist them in a successful community reintegration;
- ⇒ Incorporate the adult parole and community corrections staff as role models to foster socially acceptable behavior;
  - ⇒ Utilize mentors to provide support and encouragement and to foster positive social interaction;
  - ⇒ Replace gang affiliations and values with socially acceptable norms that enable the youthful offender to participate in non-criminal community involvement;
  - ⇒ Provide a network of services that will continue to support and encourage the youthful offender upon release and while living unsupervised in the community.

## **Community Supervision and Monitoring**

### **Community Parole Officer**

Community supervision is provided by community parole officers who are Peace Officer Standards and Training (POST) certified and adhere to supervision standards that are set in State Statute and CDOC Administrative Regulations. The community parole officers fulfill many roles and perform many functions in the supervision of youthful offenders. Officers are responsible for youthful offender supervision in the community, responding to attempted escapes and critical incidents, making arrests, administering disciplinary procedures, and removing offenders from the community as necessary. In addition to these traditional functions, the officers also participate in the development of the community supervision and reintegration plan, as well as serve as mentors and role models to the offenders under their supervision. The phase III community parole officer continuously confirms and evaluates program performance and adjusts all aspects of supervision plans as appropriate with program team input. The frequent and meaningful contacts between the officer and the offender are intended to develop some degree of bonding. Officers serve as positive role models, promoting offenders' development of socially acceptable behaviors and attitudes.

The YOS community parole officers have been trained on and administer the Colorado Young Offender – Level of Service Inventory (CYO-LSI) to determine areas of need and risk associated with each offender in the community. The community parole officer provides close supervision and surveillance in phase III by maintaining contact standards that verify or enhance program performance

or provide monitoring support. The frequency of contact with the youthful offender is believed to correlate to program performance. That is, the more contacts by the program staff with the youthful offender, the more likely he or she is to be compliant with program rules. Conversely, fewer contacts will result in less surveillance, monitoring, and counseling, and consequently a higher violation and failure rate. Three levels of supervision are used to monitor the youthful offender in the community, with level one being the highest level of supervision for offenders just entering the community or returning from remediation, and level three being the lowest level of supervision. Levels of supervision are based on the youthful offender's stability, performance, CYO-LSI score and level of adolescent development. They are designed to focus resources on the offenders needing the most attention and who are at greater risk. These highly structured supervision levels and standards are described and defined in the Colorado Department of Corrections Administrative Regulation 250-6.

The community parole officer is a liaison with local law enforcement and particularly with anti-gang units. Most YOS offenders are gang affiliated and the ties and values of the gang culture have proven to be very strong and destructive. Gang intervention is on-going and gang activity is confronted immediately and directly. Gang behavior and associations are not tolerated. Coordination with the local law enforcement gang unit is critical in understanding and interdicting the gang culture, its influence, and serves to enhance the safety of the youthful offenders and officers. Redirecting youthful offenders in the community who are gang affiliated and using strategies of highly structured supervision is time intensive. A community parole officer caseload of no more than ten offenders is essential

YOS phase III community parole officers meet routinely with community based providers, family/sponsors and therapists to monitor the youthful offender's progress in the program and discuss changes to their supervision plan.

## **Day Reporting Services**

Day reporting services are crucial to determine offender compliance with community supervision plans and ensure public safety. Day reporting services include hook-up of ankle monitors and establishment of curfews, daily scheduled call-ins, random urinalysis, treatment and employment verification, case management, restitution collection, and tracking services.

## PHASE III SERVICES PROVIDED BY AGENCY

AGENCY	LOCATION	FAMILY PRESERVATION	INDEPENDENT LIVING	EMANCIPATION SERVICES	DAY REPORTING	TRACKING / MONITORING
<i>YOUTHTRACK PAL PROGRAM</i>	<i>AURORA</i>			X		X
<i>SAVIO HOUSE</i>	<i>DENVER/COLORADO SPRINGS</i>	X	X			
<i>ADAMS CO. COMM. CORRECTIONS</i>	<i>DENVER</i>				X	X
<i>WILLIAMS STREET CENTER</i>	<i>DENVER</i>				X	X
<i>MESA CO. COMM. CORRECTIONS</i>	<i>FT. COLLINS</i>					
<i>LARIMER CO. COMM. CORRECTIONS</i>	<i>FT. COLLINS</i>				X	X
<i>TURNING POINT</i>	<i>FT. COLLINS</i>	X	X	X		
<i>COLORADO WEST MENTAL HEALTH</i>	<i>GLENWOOD SPRINGS</i>	X			X	
<i>COLORADO WEST MENTAL HEALTH</i>	<i>GRAND JUNCTION</i>	X	X	X	X	X
<i>THE VILLA AT GREELEY</i>	<i>GREELEY</i>				X	X
<i>PUEBLO YOUTH SERVICES BUREAU</i>	<i>PUEBLO</i>	X	X	X	X	X
<i>B1 MONITORING</i>	<i>STATEWIDE</i>				X	X
<i>PRO TECH MONITORING: GPS</i>	<i>STATEWIDE</i>					X

## **Electronic Monitoring**

All phase III offenders are on electronic monitoring. The BI Home Escort System is comprised of a field monitoring device (FMD), transmitter, and special ankle bracelet, which the youthful offender wears twenty-four hours a day. The FMD is located in the offender's home and plugs into a telephone line. Each unit is coded and recorded to each offender, allowing individual curfews to be set. Compliance is determined when an offender is within range of 100 feet of the field monitoring device. Notification is provided when the offender fails to be at the place of residence within curfew hours, initiating escape procedures.

Out of home verification is possible by use of the BI Drive-BI portable monitoring device. This device can monitor an offender's presence at work, school, or other authorized activities outside the home. In most cases, this portable hand held device can actually monitor from inside an officer's automobile without the offender being aware of detection.

## **Paging System**

The Williams Street Center's Electronic Paging Program (EPP) uses alphanumeric pagers to monitor the location, movement, and activities of offenders during day and evening hours. Youthful offenders are assigned specific pagers and are paged at random intervals throughout the day and evening for location verification and specific instructions, lawful, and direct orders. Youthful offenders are paged and given a printed message instructing them to call a specific telephone number within ten minutes. The return calls pass through a specialized caller identification unit and a digital logger/voice recorder. The incoming youthful offender number is identified and location is confirmed by EPP staff, who match the information against a list of authorized numbers and locations for each offender. The EPP offers compliance verification with terms of community release such as work, school, or treatment. The EPP compliments curfew monitoring by providing detailed information on youthful offenders throughout the day and evening and immediate communication between community parole officers and offenders. All phase III offenders participate in the paging system.

## **Sanctions**

When phase III standards and regulations are violated, the divisions of adult parole and community corrections act quickly to institute an array of sanctions to address the youthful offender's noncompliant behavior in the community. Sanctions are designed as progressive discipline and may include the writing of

essays describing the situation and offering solutions, additional community service hours, additional restitution, loss of privileges, house arrest, or remediation to the YOS facility. These actions hold the youthful offender to a high level of accountability, and teach the youthful offender that there will be immediate and appropriate consequences for their actions, all of which enhance public safety.

House arrest or transfer to a supervised residential program addresses less severe non-compliant behavior by restricting the youthful offender's movement in the community but still allowing him the opportunity to keep his job or remain in school. Remediation is a responsive procedure to address and correct more severe non-compliant behavior without revoking the youthful offender's YOS sentence. Remediation emphasizes providing immediate interventions and consequences to correct noncompliant behavior. YOS facility remediation consists of interaction between the phase III officer and IDO staff to identify the infraction and develop a plan of action to address the unacceptable behaviors.

The youthful offender may be revoked from any phase of the Youthful Offender System for refusal to participate in the program, re-offending, excessive program violations, or any other reason deemed appropriate. In these cases, the director of the divisions of adult parole and community corrections will investigate and make recommendations on all revocation requests that occur. If recommended, the division director will submit a report outlining circumstances and justifications to the executive director of CDOC for approval. YOS revocation procedures are explained in the Colorado Department of Corrections Administrative Regulation 250-11.

## **Command Post**

As a matter of public safety and service to the youthful offenders, the divisions of adult parole and community corrections operate a twenty-four hour command post to provide around the clock, 365 day per year emergency communication coverage. The command post provides a unique communication and notification system that links the divisions of adult parole and community corrections and statewide community corrections facilities with law enforcement. The community supervision and reintegration phase is included in this twenty-four hour command post.

## **Fugitive Apprehension Unit**

The divisions of adult parole and community corrections are in partnership with law enforcement in a special statewide fugitive task force. The task force is

assigned to investigate and apprehend Department of Corrections and State Judicial fugitives. The community supervision and reintegration phase has been incorporated into this special unit.

## **Staff Training and Development**

All divisions of adult parole and community corrections YOS staff are required to attend the Department of Corrections Basic Training Course, maintain a minimum of forty hours of subsequent training each year, and may select subjects and courses to enhance career development specific to their professional status and level. All divisions of adult parole and community corrections YOS staff members have attended training in the Principles of Adolescent Development, Colorado Young Offender - Level of Service Inventory (CYO-LSI), and the Quick Skills cognitive education program. Community parole officers are required to be Peace Officer Standards and Training certified, and by state statute, class Ia Peace Officers. Officers are also firearms certified and participate in monthly firearms training to pass an approved quarterly firearms proficiency course.

In September of 2001 the YOS phase III Program Services Administrator was part of a Colorado team that applied for and was accepted to the National Institute of Corrections (NIC) Offender Workforce Development Specialist training. This fully funded NIC program consisted of 148 hours of training scheduled over a three month period. This training has resulted in the increased use of employment and career assessment instruments used in phase III to better identify meaningful employment for phase III residents.

In May of 2002 a five member team applied for and was accepted to the NIC and Office of Juvenile Justice and Delinquency Prevention training on "The Critical Elements of Successful Aftercare Services." The team representing YOS was comprised of a phase II staff person, a phase III staff person, a YOS phase III therapist, a director of a community based residential program, and an assistant director of the Arapahoe/Douglas Workforce Center. Six teams nationwide were selected out of sixteen applicants.

## **Community Based Service Programs and Providers**

An important feature incorporated into the community supervision and reintegration phase is a comprehensive menu of contracted community based support services that increase supervision, assist youthful offenders in adjusting to community life and prepare them to live independently beyond their YOS



commitment. Upon entering the community supervision and reintegration phase, the youthful offender participates in a week long program orientation that includes employment, education, and leisure assessments, program services and supervision standards review, community resource orientation, and implementation of community reintegration plan. Phase III community based service providers received NIC sponsored training on assessment instruments to help case managers identify the needs of phase III offenders so that appropriate interventions can be designed and implemented in the community.

A full menu of meaningful programs offers better risk control and behavioral reform. As the intensity of the community supervision and reintegration phase decreases, the involvement in the community based support network should increase to offer support and encouragement after completion of the YOS sentence. To ensure quality of service from the phase III community based service providers, the divisions of adult parole and community corrections periodically conducts program audits.

## **Community-Based Residential Programs**

### **Family Preservation**

Family preservation services assist the youthful offender and his family or sponsor in adjusting to the transition back to the home. Family preservation services utilize a parent-centered, child focused model to ensure family/sponsor takes an active role in establishing household expectations, rules and chores, instills sanctions for household violations and encourages participation in family social/recreational activities. Family preservation is based on the findings of the YOS Community Parole Officer's home investigation that takes place three months prior to community release and which determines appropriateness of the home based on the degree of support, and environmental conditions. Case management, cognitive education, employment and educational services, social/recreational activities, and community service is provided with this option.

### **Emancipation Programs**

Youthful offenders living apart from parents, family, or sponsor and programmed for independent living are identified as candidates for an emancipation program. Emancipation is the most critical program of the community supervision and reintegration plan. Returning home is not conducive

to the program goals for many youthful offenders. Some YOS offenders who initially return home must be placed in an emancipation program when the initial attempt at family preservation fails and it is recognized that the environment is not favorable to successful reintegration. A dysfunctional family, gang influence, or other recognizable factors that indicate the need to remove the offender from the family environment may determine emancipation of the youthful offender.

Emancipation programs provide short term placement (three to six months) in a contracted supervised group home, foster care, or apartment program. These programs prepare the youthful offender, who cannot or should not return home, for independent living. Emancipation is designed as a gradual process which begins with adult supervised community living and progressing to subsidized independent living with close and frequent surveillance and monitoring. Returning phase III youthful offenders to dysfunctional families, gang territory, or an unstable environment will expose offenders to negative influences which place the offender at greater risk of re-offending. Services available to the youthful offender during emancipation include case management, cognitive education, employment and educational services, social/recreational activities, and community service. Fundamentals for independent living such as money management, rental housing issues, housekeeping, food management, transportation, personal hygiene, health, and social issues are learned skills experienced through group home, foster care or apartment living.

## **Independent Living**

Independent living programs are subsidized initially by the Divisions of Adult Parole & Community Corrections as youthful offenders typically have little or no income, little savings, lack an employment or credit history, and have no family financial assistance. This program assists the youthful offender secure apartments, furniture, food and other essentials necessary to live on their own. Supervision and monitoring of the youthful offender is appropriately intensified to ensure program compliance. Independent living typically follows a period of time in the emancipation program but in special cases may occur after phase II. Services provided to the youthful offender as part of independent living programs include case management, cognitive education, employment and educational services, social/recreational activities, and community service.

## **Services in Community-Based Programs**

### **Education**

One of the primary goals of YOS is for each youthful offender to attain a GED or high school diploma. Each YOS offender is required to attend academic classes until the high school education or equivalence is achieved. phase III offenders may pursue a GED or High School diploma through Workforce Investment Act (WIA) funds distributed through the Department of Labor and Employment and administered by various workforce centers throughout the state. Ancillary educational funding is also provided by the Colorado Youthful Offender Tuition Program (CYOTP), distributed through the Department of Corrections and administered by the Arapahoe/Douglas Workforce Center. Secondary educational opportunities are available through Denver Public Schools, the Educational Opportunity Center, and Emily Griffith Opportunity School.

Community supervision and reintegration identifies and offers pre-registration assistance for local education programs at the pre-GED, secondary, and post-secondary level. Post secondary education for the youthful offender is based on the desire, motivation, and opportunity of the youthful offender. Education beyond the secondary level must be financed by sources outside the YOS system. Those offenders who wish to continue their education by attending college or vocational school may do so through Pell Grants. Phase III offenders have attended the Community College of Aurora, the Community College of Denver, Front Range Community College, Metro State College, Pikes Peak Community College, Pueblo Community College, and Red Rocks Community College.

All phase III community based service providers continue to use the Quick Skills cognitive education program. This cognitive-behavioral structured skill development program consists of twelve modular skill-building courses. The courses have been designed to help offenders improve skill deficits in the areas of problem solving, thinking traps, aggression replacement, anger control, parenting skills, dealing with feelings, self assertion, dealing with difficult situations, employment skills, financial management, basic learning skills, and basic social skills.

All phase III community based service providers continue to use the PLATO Learning Program. PLATO is a computer-based instructional system designed to enhance the learning process and help adolescent and adult students. PLATO provides interactive, individualized instruction in math, reading, writing, science, social studies, life skills, and work skills. The program offers more than 2,000 hours and 10,000 objectives on comprehensive academic and applied skills courseware. In addition, the program aligns with the Colorado Student

Assessment Program (CSAP) for high school math, reading, and the American Council on Education's 2002 GED exam. The PLATO program is available for youthful offenders in Fort Collins, Denver Metro, Colorado Springs, and Pueblo.

## **Employment**

Each youthful offender is required to secure and maintain at least part-time employment during community supervision. The requirement to maintain employment develops a work ethic, builds self-confidence and esteem, and allows the youthful offender to be independent and self-sufficient. All youthful offenders in phase III receive support services from their local Colorado Workforce Center. In addition, community based providers offer employment and career assistance beginning with employment assessments such as Holland's Self-Directed Search , which matches an individual's characteristics with occupational characteristics, measures consistency and differentiation of personality types, and assesses congruence of individual and occupational characteristics. The intent of assessment is to help the phase III offender identify the important factors he or she should consider in making employment and career decisions, resulting in improved offender job retention. Job retention is identified by the National Institute of Corrections as a primary factor in reducing recidivism. Youthful offenders being emancipated are encouraged to accept full-time employment, while offenders enrolled at community colleges that have financial support are employed part-time, up to twenty hours per week.

The divisions of adult parole and community corrections continue to collaborate with the Arapahoe/Douglas Workforce Center to access Workforce Investment Act (WIA) discretionary funds for youthful offender services. These services include career counseling, employment assessment and placement, GED assistance, job skills training, and a case manager who specifically works with YOS phase III offenders. Additional employment placement is funded by the Perkins State Leadership Grant.

## **Treatment**

The divisions of adult parole and community corrections utilize treatment providers authorized by the Department of Corrections Approved Treatment Provider (ATP) program. Community supervision and reintegration emphasizes the need for an offender to participate in appropriate individual or group therapy to identify problem areas and to appreciate the value of him- or herself and others. Each youthful offender is evaluated for appropriate referral for mental health counseling and drug intervention programs.

## **Social and Recreational Activities**

Phase III emancipation and community based service programs involve youthful offenders in a number of specialized activities. Each community based service provider has memberships in local recreation centers such as the YMCA of Colorado Springs, Beck Recreational Center in Aurora, Englewood Recreation Center, and Healthworks Recreation Center in Fort Collins. Social activities include visits to places such as the Denver Zoo, Denver Museum of Natural History, Denver Nuggets Basketball, and Black Arts Festival. Access to these activities is through donations to the community based service providers.

## **Transitional Services**

The divisions of adult parole and community corrections work with a variety of community based agencies to access services to assist the YOS offender's transition to the community. These services include, but are not limited to, tattoo removal, bus tokens, clothing allowances, tool allowances, and school supplies.

## **Community Service**

Youthful offenders must complete 100 hours of meaningful community service prior to sentence discharge. Community service requires the youthful offender to give something back to the community in which he or she will be residing, while exposing them to higher social values. Phase III offenders participated in the following community service projects in fiscal year 2002:

- Education and Life Training Center
- Food Bank of the Rockies
- Habitat for Humanity
- Keep Denver Beautiful
- Metro Volunteers
- Salvation Army
- Share Colorado

## **Community Based Provider Training**

All phase III contract agencies receive training on the policies and

principles of the YOS program. Individual agency and division training includes:

- Suicide Assessment and Prevention
- Professional Boundaries
- Treatment Planning
- Cultural Diversity
- Addictions Counseling
- Samenow's Errors in Thinking
- Erickson's Social Learning Theory
- Rational Emotive and Reality Therapy
- First Aid
- CPR
- AIDS/HIV Awareness
- OSHA Safety and Compliance
- Interviewing Techniques
- Principles of Adolescent Development
- Quick Skills
- Career Development Theory and the Role of Assessments in Career Planning and Job Placement

## ~ Phase III Program Measures ~

The average amount of time spent in phase III per offender was 7.5 months for all 74 offenders. Of those discharged from the YOS Phase III program 64 (86%) completed their YOS/DOC sentence and 10 (14%) were revoked from the program. The average age of YOS residents who discharged during fiscal year 2002 was 19.68. None of the offenders who completed or were revoked from YOS in phase III during fiscal year 2002 were court order discharged or pending revocation.

### PHASE III DISCHARGES AND REVOCATIONS

	Completion N=64		Revocation N=10		TOTAL N=74	
	No.	% of Completions	No.	% of Revocations	No.	% of Total
~ Obtained G.E.D. or High School Diploma	5	7.8%	0	0%	5	6.8%
~ Attended Post Secondary Education	14	21.9%	2	20%	16	21.6%
~ Employed	58	90.6%	8	80%	66	89.2%
~ Participated in Mental Health Counseling	63	98.4%	10	100%	74	100%
~ Participated in Substance Abuse Treatment	64	100%	10	100%	74	100%
~ Participated in Cognitive Group	41	64.1%	5	50%	46	62.2%
~ Arrested	29	45.3 %	10		39	51.7%
~ Remediated	31	48.4%	10	100%	41	55.4%
~ Technical Revocation	0	0%	5	50%	5	6.8%
~ Revocation for New Charges	0	0%	5	50%	5	6.8%

\* Excludes offenders terminated or discharged from the Pueblo facility.

## **Restitution**

- YOS offenders exiting phase III during fiscal year 2002 made restitution payments totaling \$187,342 an average of \$2,531.65 per offender.

## **Community Service**

- YOS offenders exiting phase III during fiscal year 2002 completed 6,421 hours of community service, an average of 86.77 hours per offender.

## **Wages**

- YOS offenders exiting phase III during fiscal year 2002 earned \$390,744 in wages, an average of \$5,920.36 per offender.



# **SECTION III - Future Program Considerations**

## **~ IDO, Phase I, and Phase II ~**

- ⇒ Continue assessment of the YOS program with emphasis on the following items:
  - ⇒ Align all phase programming under one administrative umbrella.
  - ⇒ Provide refresher training to all Phase III agents in the areas of adolescent development.
  - ⇒ Complete home interviews for all new arrival residents within sixty (60) days of their YOS assignment. Plan and develop the most appropriate community placement plan as early in the resident's programming as possible.
  - ⇒ Streamline anger management and advanced anger management curriculums.
  - ⇒ Ensure that 100% of the resident population receives anger management services prior to placement in Phase II.
  - ⇒ Train all case managers to administer the Colorado Youth Offender Life Skills Inventory (CYOLSI)
  - ⇒ Ensure residents receive CYOLSI assessment upon khaki status in IDO and again upon their Phase II placement
  - ⇒ Train all case managers to core traditional practices through the office of Offender Services.
  - ⇒ Replace the Individual Program Plan (IPP) document with a Progress Assessment Summary (PAS) instrument tailored to adolescent needs/expectations and train all case management staff to the instrument.
  - ⇒ Review Gang Education programs provided by other agencies and determine if their programs would be an asset to the YOS program or validate the current approach to Gang Education utilized at YOS

## ~ Phase III ~

- ⇒ The divisions of adult parole and community corrections are designing a YOS Mentoring Program in collaboration with CDOC volunteer services and a community based service provider to offer mentoring services to offenders in the facility and to follow them out into the community.
- ⇒ The divisions of adult parole and community corrections are working with a YOS community based service provider to develop and implement a residential substance abuse program for phase III. This program will also be in partnership with the AA Bridging the Gap Program.

## ~ Overall Program Considerations ~

- ⇒ The Department continues to work with district attorneys, public defenders, and judges to increase awareness about the Youthful Offender System and ensure consistent, appropriate, and timely sentencing under the YOS statutory provisions. Tours of the program are routinely scheduled and conducted for attorneys, judges, and advocacy groups. Informational packets have been mailed upon request.
- ⇒ The Division of Criminal Justice within the Department of Public Safety has completed the initial evaluation of the Youthful Offender System. The recommendations of the report will be evaluated by the Department of Corrections and appropriate plans of actions created.
- ⇒ The Colorado Supreme Court ruling on June 25, 2001 (00SA389 People v. Miller) established clear guidelines regarding offenders in the revocation process. The Court determined that the original suspended DOC sentence is not replaced by the YOS sentence and this sentence must be imposed for offenders who have not *successfully* completed the YOS sentence. This ruling will allow the Department and district attorneys to continue the revocation process for offenders nearing the discharge date on the YOS sentence.

## **SECTION IV - YOS Program Expenditures and Costs**

Expenditures and costs for the Youthful Offender System during fiscal year 2002 are itemized in the table below. The cost per inmate is determined using the average daily population for each phase of the program. This fiscal year 2002 cost per inmate in the YOS was \$62,272, a 19% increase from the FY01 annual cost of \$52,337. The average daily cost of \$173.84 for the IDO, phase I, and phase II programs at the Pueblo facility is 15% higher than the daily cost of \$151.05 for the community-based phase III program.

While this increase in programmatic costs may appear unreasonable, the cost of YOS is, in fact, highly comparable to other similar youthful offender programs. Although a dearth of youthful offender programs nationwide limits comparison, fortunately several programs do exist which are comparable. Illinois' FY02 per capita cost for Juvenile Institutions was \$59,231 and Colorado's Department of Youth Corrections per capita cost for juvenile commitments was \$67,222. Tennessee's Taft Youth Development Center reported an approximate annual per capita cost of \$76,650, and Tennessee Youth Development Centers average \$62,050 per youth annually. In light of the figures from these similar programs, Colorado's YOS costs are well within the reasonable boundaries for programs specifically serving America's youthful offender population.

**YOUTHFUL OFFENDER SYSTEM  
PROGRAM EXPENDITURES AND COST PER INMATE  
FISCAL YEAR 2002**

	IDO, PHASE I AND PHASE II			PHASE III			TOTAL YOS PROGRAM		
PERSONNEL									
Full Time Equivalents (FTE)	202.7			10.0			212.7		
INMATE POPULATION									
Average Daily Population (ADP)	218			36			254		
	Annual Cost		Daily Cost	Annual Cost		Daily Cost	Annual Cost		Daily Cost
EXPENDITURES	Annual Cost	Per Inmate (ADP)	Per Inmate (ADP)	Annual Cost	Per Inmate (ADP)	Per Inmate (ADP)	Annual Cost	Per Inmate (ADP)	Per Inmate (ADP)
Personal Services	\$10,271,484	\$47,117	\$129.09	\$609,240	\$16,923	\$46.37	\$10,880,724	\$42,837	\$117.36
Operating	554,536	2,544	6.97	172,894	4,803	13.16	727,429	2,864	7.85
Contract Services	224,029	1,028	2.82	1,125,706	31,270	85.67	1,349,735	5,314	14.56
Education Contracts	166,551	764	2.09		0	0.00	166,551	656	1.80
Drug and Alcohol Treatment	50,846	233	0.64				50,846	200	0.55
Sex Offender Treatment	86,224	396	1.08				86,224	339	0.93
Mental Health	46,941	215	0.59				46,941	185	0.51
Purchase of Services - CMHIP	1,124,084	5,156	14.13		0	0.00	1,124,084	4,426	12.12
Medical Expense	726,702	3,333	9.13		0	0.00	726,702	2,861	7.84
Central Administration Add-on	580,973	2,665	7.30	76,950	2,138	5.86	657,923	2,590	7.10
<b>Total Expenditures</b>	<b>\$13,832,370</b>	<b>\$63,451</b>	<b>\$173.84</b>	<b>\$1,984,789</b>	<b>\$55,133</b>	<b>\$151.05</b>	<b>\$15,817,159</b>	<b>\$62,272</b>	<b>\$170.61</b>

## **SECTION V - Offender Profiles**

The characteristics of the offenders participating in YOS show the uniqueness of this program specifically designed for violent youthful offenders. General demographic data on the offenders include age, ethnicity, and gender. Sentencing information is provided on the county of commitment, most serious crime conviction, and class of felony. Criminal history collected for youthful offenders includes prior commitment to the Division of Youth Corrections (DYC), aggravated juvenile offender (AJO), repeat juvenile offender (RJO), violent juvenile offender (VJO), and prior probation.

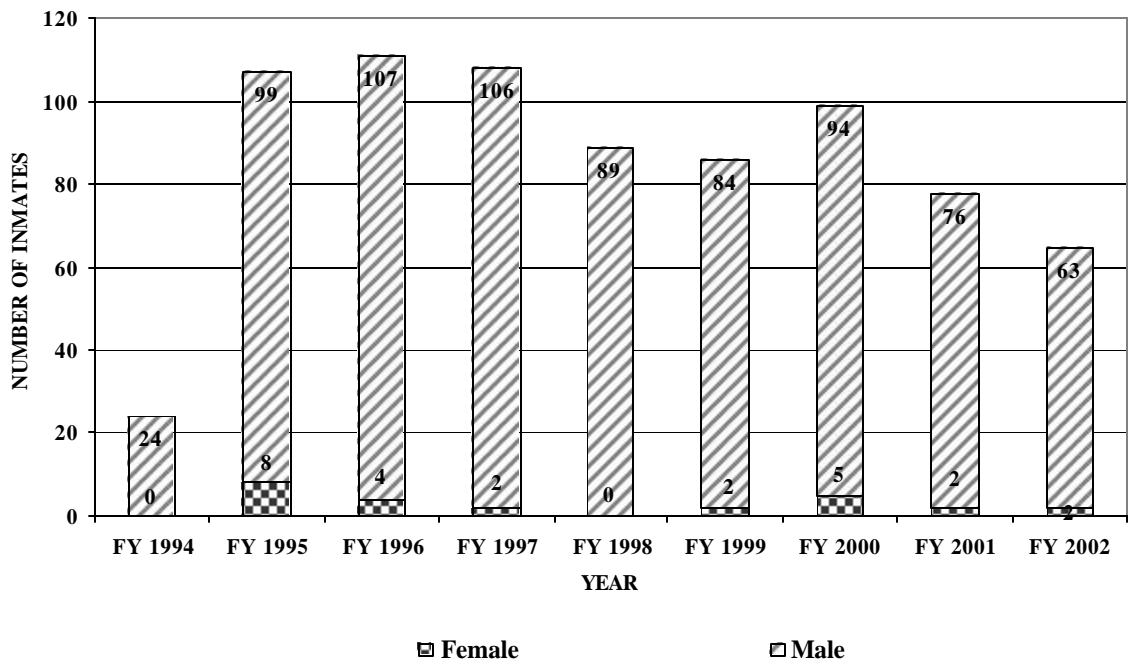
### **~ Admission Trends ~**

The Youthful Offender System opened in March 1994. The tables on the following pages illustrate the District Attorney and judicial use of this unique sentencing option, intended for violent juvenile offenders since its inception. Highlights of the admissions for fiscal year 2002 are listed below and profiled in more detail on pages 49 through 53.

- ⇒ 63 of the 65 offenders were male.
- ⇒ Over 61% of these offenders were convicted of a class 3 felony.
- ⇒ The mean age at admission was 17 years of age.
- ⇒ Nearly 44.6% of admissions were Hispanic.
- ⇒ Jefferson County was responsible for 20% of the admissions.

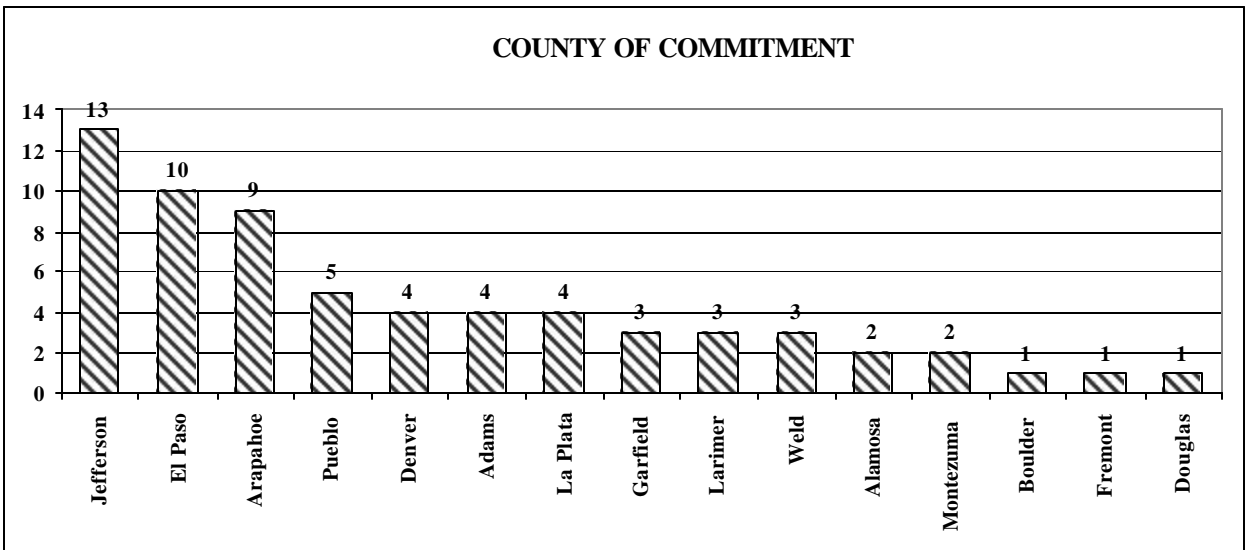
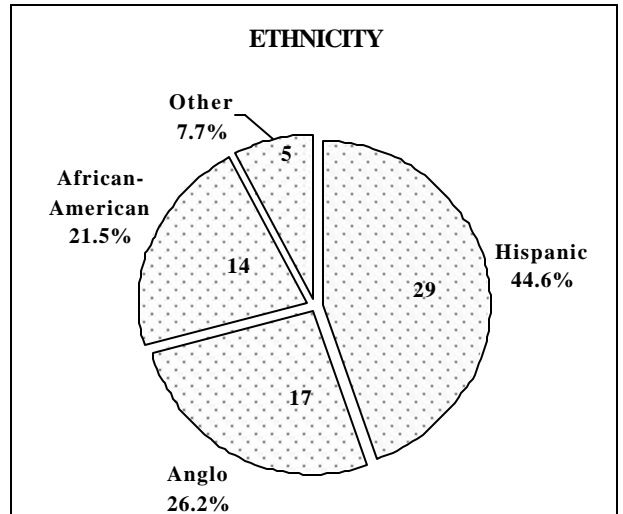
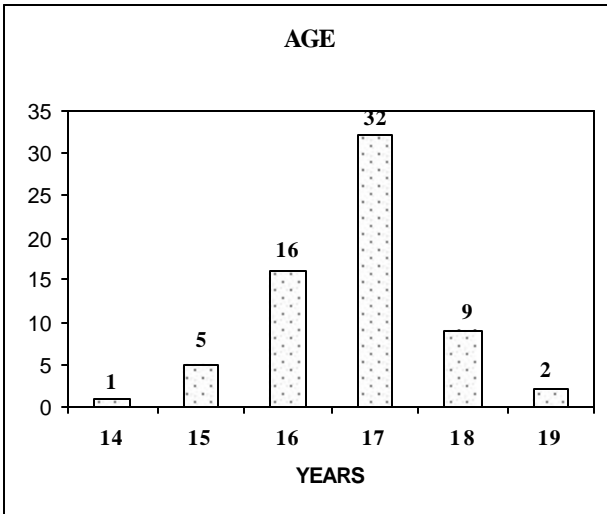
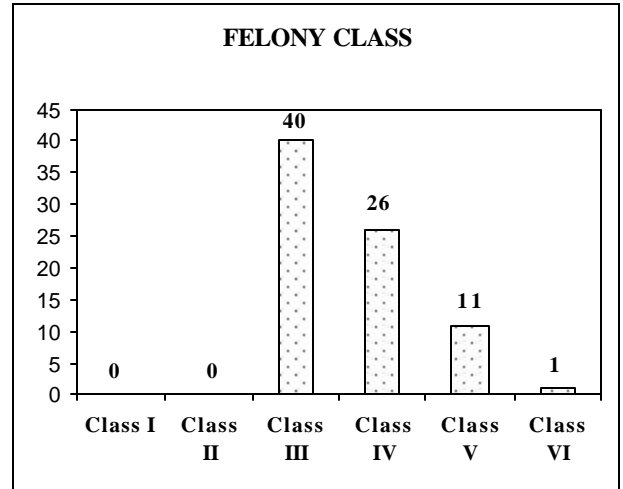
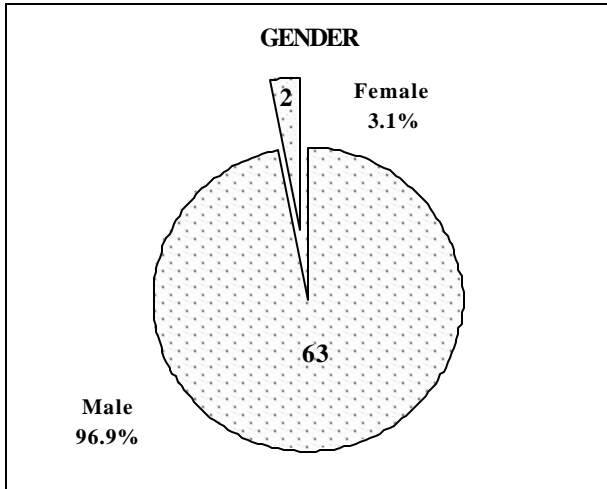
Long-term sentencing trends are shown on pages 52 and 53. Distributions of ethnicity, age, felony class, and county of commitment are provided for each fiscal year since the program began.

**GENDER DISTRIBUTION  
FOR ADMISSIONS**

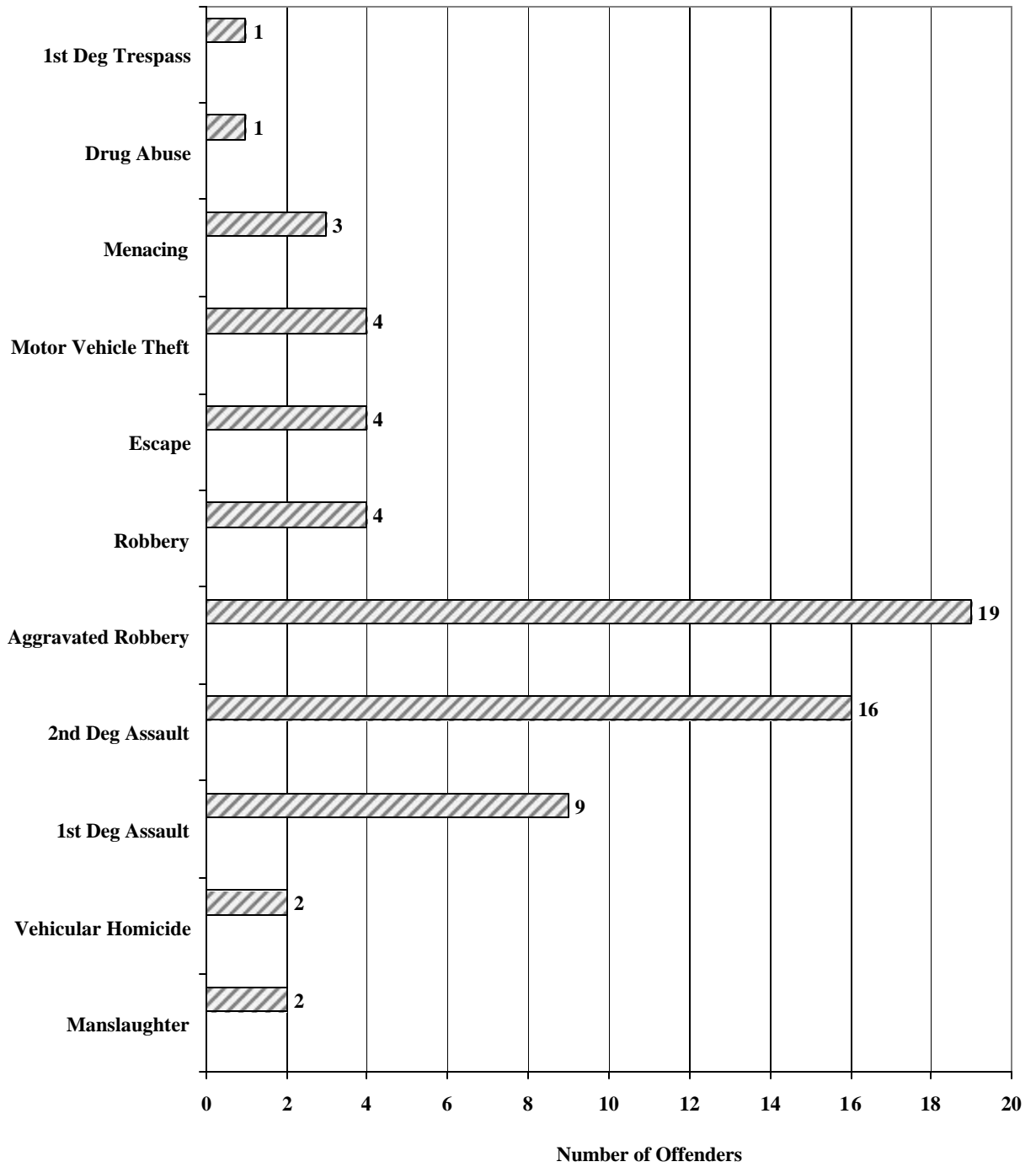


- ⇒ 702 offenders have been sentenced to YOS since March 1994, an average of 8 offenders per month.
- ⇒ 23 female offenders have been sentenced to YOS, only 3.3% of the total.
- ⇒ Fiscal Year 2001 admissions were 29.7% lower than 1996 when the number of admissions peaked at 111.

**FISCAL YEAR 2002  
ADMISSIONS (N=65)**



**MOST SERIOUS CRIME\***  
**Fiscal Year 2002 Admissions**

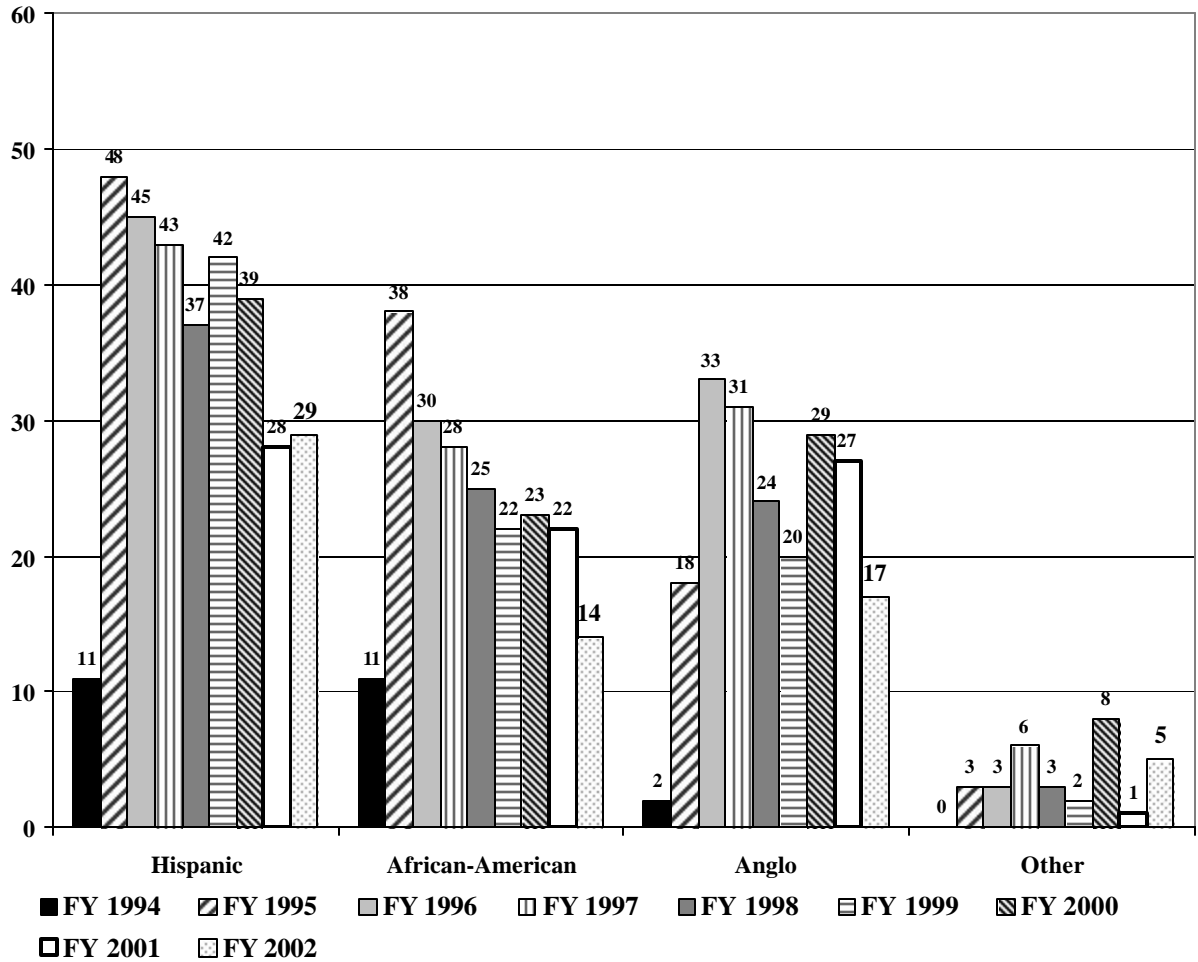


\*Crime categories include attempt, conspiracy, solicitation or accessory to the offense.



**ETHNICITY DISTRIBUTION  
ADMISSIONS TO-DATE**

(N=767)



Hispanic		African-American		Anglo		Other	
TOTAL	% OF TOTAL	TOTAL	% OF TOTAL	TOTAL	% OF TOTAL	TOTAL	% OF TOTAL
322	42.0%	213	27.8%	201	26.2%	31	4.0%

## DISTRIBUTION OF ADMISSIONS

(N=767)

YOS ANNUAL REPORT

AGE	FISCAL YEAR 1994		FISCAL YEAR 1995		FISCAL YEAR 1996		FISCAL YEAR 1997		FISCAL YEAR 1998		FISCAL YEAR 1999		FISCAL YEAR 2000		FISCAL YEAR 2001		FISCAL YEAR 2002	
	No.	% OF TOTAL	No.	% OF TOTAL	No.	% OF TOTAL	No.	% OF TOTAL	No.	% OF TOTAL	No.	% OF TOTAL	No.	% OF TOTAL	No.	% OF TOTAL	No.	% OF TOTAL
14	0	0.00%	2	1.87%	3	2.70%	1	0.93%	4	4.49%	1	1.16%	2	2.02%	0	0.00%	1	1.54%
15	1	4.17%	11	10.28%	20	18.02%	13	12.04%	11	12.36%	6	6.98%	6	6.06%	3	3.85%	5	7.69%
16	10	41.67%	25	23.36%	26	23.42%	32	29.63%	23	25.84%	20	23.26%	26	26.26%	15	19.23%	16	24.62%
17	<b>11</b>	<b>45.83%</b>	<b>51</b>	<b>47.66%</b>	<b>39</b>	<b>35.14%</b>	<b>45</b>	<b>41.67%</b>	<b>30</b>	<b>33.71%</b>	<b>31</b>	<b>36.05%</b>	<b>40</b>	<b>40.40%</b>	28	35.90%	<b>32</b>	<b>49.23%</b>
18	2	8.33%	17	15.89%	21	18.92%	14	12.96%	21	23.60%	27	31.40%	21	21.21%	<b>29</b>	<b>37.18%</b>	9	13.85%
19	0	0.00%	0	0.00%	2	1.80%	3	2.78%	0	0.00%	1	1.16%	4	4.04%	3	3.85%	2	3.08%
20*	0	0.00%	1	0.93%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%

\*This offender's court records indicated 20 years of age but data was later corrected to show he was 16 years of age at the time of YOS admission.

January 31, 2002

FELONY CLASS	FISCAL YEAR 1994		FISCAL YEAR 1995		FISCAL YEAR 1996		FISCAL YEAR 1997		FISCAL YEAR 1998		FISCAL YEAR 1999		FISCAL YEAR 2000		FISCAL YEAR 2001		FISCAL YEAR 2002	
	No.	% OF TOTAL	No.	% OF TOTAL	No.	% OF TOTAL	No.	% OF TOTAL	No.	% OF TOTAL	No.	% OF TOTAL	No.	% OF TOTAL	No.	% OF TOTAL	No.	% OF TOTAL
Class I	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%
Class II	1	4.17%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	1	1.16%	2	2.02%	0	0.00%	0	0.00%
Class III	2	8.33%	42	39.25%	46	41.44%	<b>45</b>	<b>41.67%</b>	34	38.20%	<b>39</b>	<b>45.35%</b>	<b>48</b>	<b>48.48%</b>	<b>40</b>	<b>51.28%</b>	<b>34</b>	<b>34.34%</b>
Class IV	<b>15</b>	<b>62.50%</b>	<b>44</b>	<b>41.12%</b>	<b>50</b>	<b>45.05%</b>	<b>45</b>	<b>41.67%</b>	<b>43</b>	<b>48.31%</b>	32	37.21%	42	42.42%	26	33.33%	24	24.24%
Class V	5	20.83%	20	18.69%	15	13.51%	16	14.81%	10	11.24%	14	16.28%	7	7.07%	11	14.10%	7	7.07%
Class VI	1	4.17%	1	0.93%	0	0.00%	2	1.85%	2	2.25%	0	0.00%	0	0.00%	1	1.28%	0	0.00%

Page 53

COUNTY OF COMMITMENT	FISCAL YEAR 1994		FISCAL YEAR 1995		FISCAL YEAR 1996		FISCAL YEAR 1997		FISCAL YEAR 1998		FISCAL YEAR 1999		FISCAL YEAR 2000		FISCAL YEAR 2001		FISCAL YEAR 2002	
	No.	% OF TOTAL	No.	% OF TOTAL	No.	% OF TOTAL	No.	% OF TOTAL	No.	% OF TOTAL	No.	% OF TOTAL	No.	% OF TOTAL	No.	% OF TOTAL	No.	% OF TOTAL
Denver	<b>10</b>	<b>41.67%</b>	<b>32</b>	<b>29.91%</b>	19	17.12%	18	16.67%	<b>16</b>	<b>17.98%</b>	15	17.44%	19	19.19%	10	12.82%	4	6.15%
Arapahoe	0	0.00%	21	19.63%	18	16.22%	14	12.96%	15	16.85%	5	5.81%	9	9.09%	7	8.97%	9	13.85%
El Paso	4	16.67%	12	11.21%	<b>23</b>	<b>20.72%</b>	<b>31</b>	<b>28.70%</b>	15	16.85%	<b>21</b>	<b>24.42%</b>	<b>23</b>	<b>23.23%</b>	<b>15</b>	<b>19.23%</b>	10	15.38%
Jefferson	3	12.50%	8	7.48%	9	8.11%	9	8.33%	15	16.85%	8	9.30%	13	13.13%	12	15.38%	<b>13</b>	<b>20.00%</b>
Adams	3	12.50%	11	10.28%	7	6.31%	10	9.26%	7	7.87%	10	11.63%	10	10.10%	7	8.97%	4	6.15%
Pueblo	1	4.17%	2	1.87%	5	4.50%	5	4.63%	7	7.87%	6	6.98%	3	3.03%	2	2.56%	5	7.69%
Weld	1	4.17%	7	6.54%	3	2.70%	3	2.78%	5	5.62%	6	6.98%	9	9.09%	3	3.85%	3	4.62%
Other	2	8.3%	14	13.1%	27	24.3%	18	16.7%	9	10.1%	15	17.4%	13	13.13%	22	28.21%	17	26.15%

## ~ YOS Total Releases ~

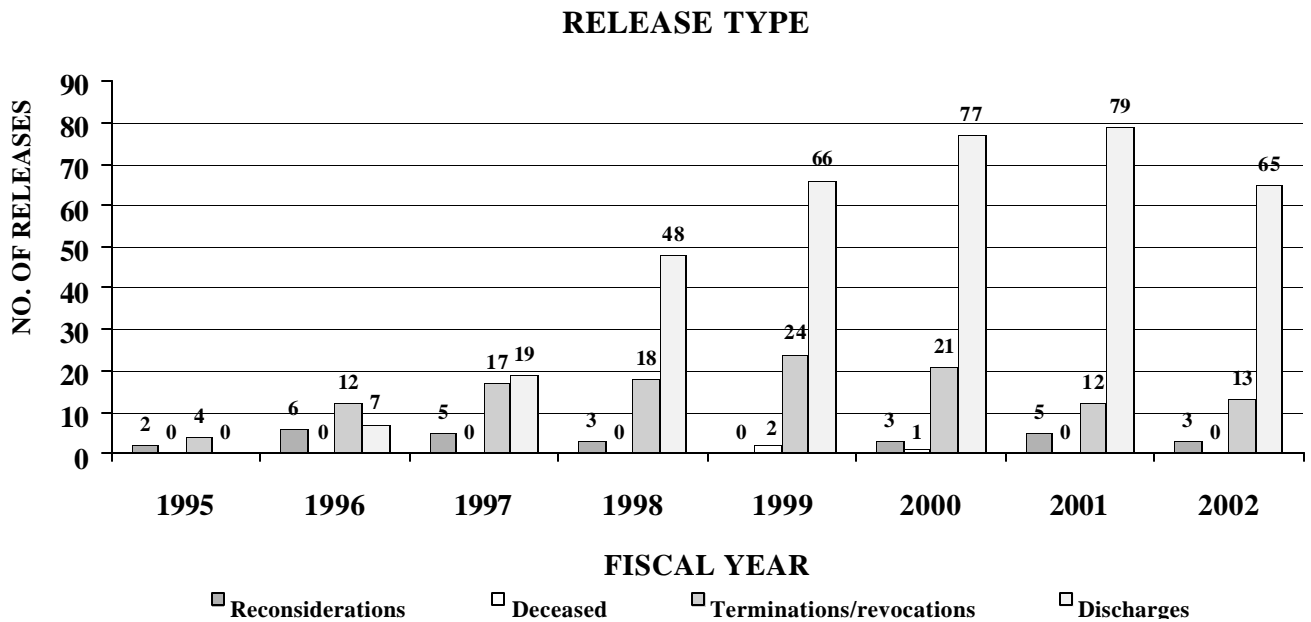
Types of Releases from YOS to Date:

Judicial **reconsiderations** include offenders who were sentenced to YOS but were removed by the courts through a court order discharge, release to appeal bond, release to probation, or transfer to adult prison. Judicial reconsideration resulting in a transfer to adult prison may include an additional conviction that is not eligible for YOS, such as a sexual assault or identification of the offender as not meeting the age requirements

**Deceased** includes homicide, suicide, natural accidental and other deaths.

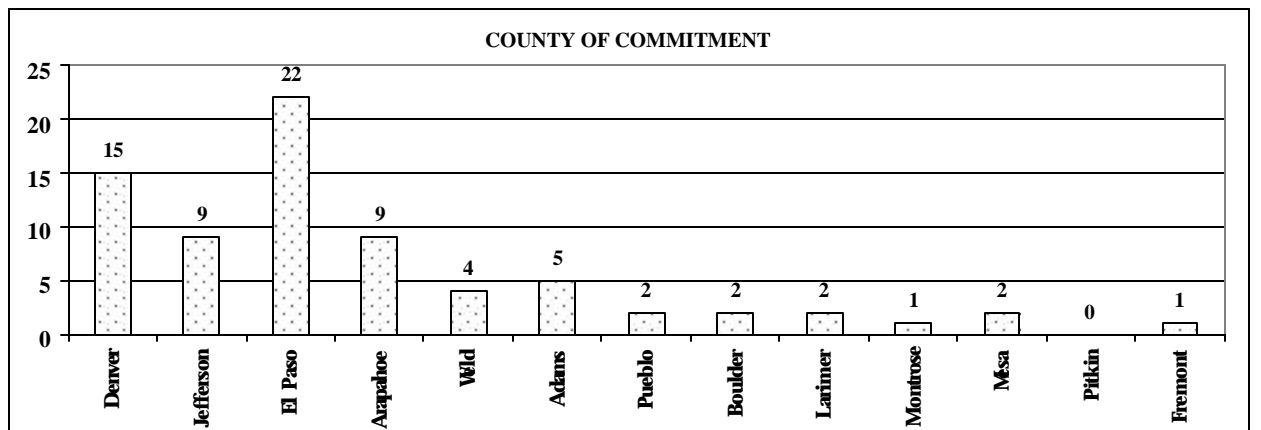
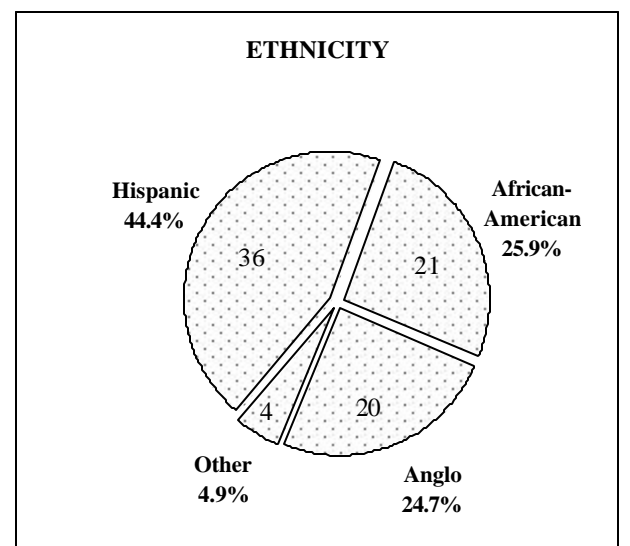
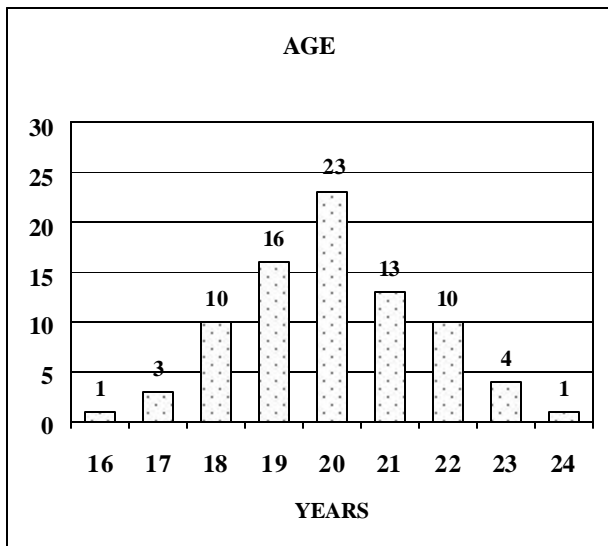
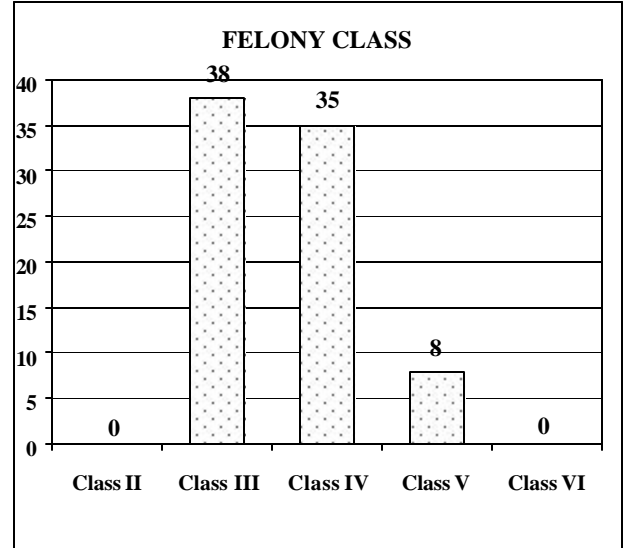
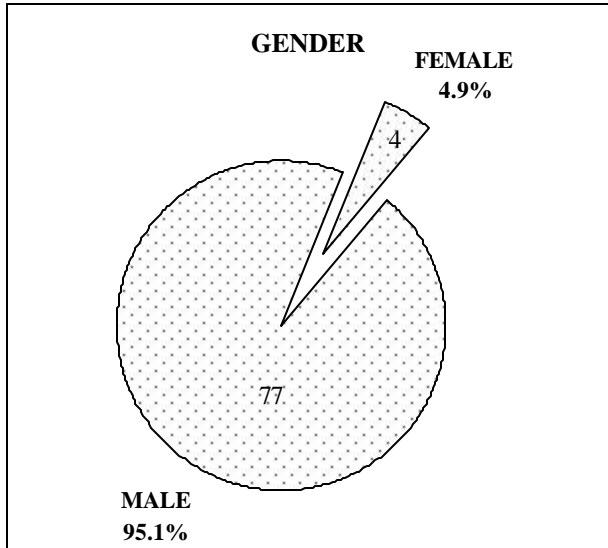
**Terminations/revocations** include all offenders who were removed from the program for noncompliance, continuing violent behavior, or failure to progress in the program. These offenders receive a revocation and the original adult prison sentence is imposed by the courts.

**Discharges** include offenders who serve the entire YOS sentence imposed.

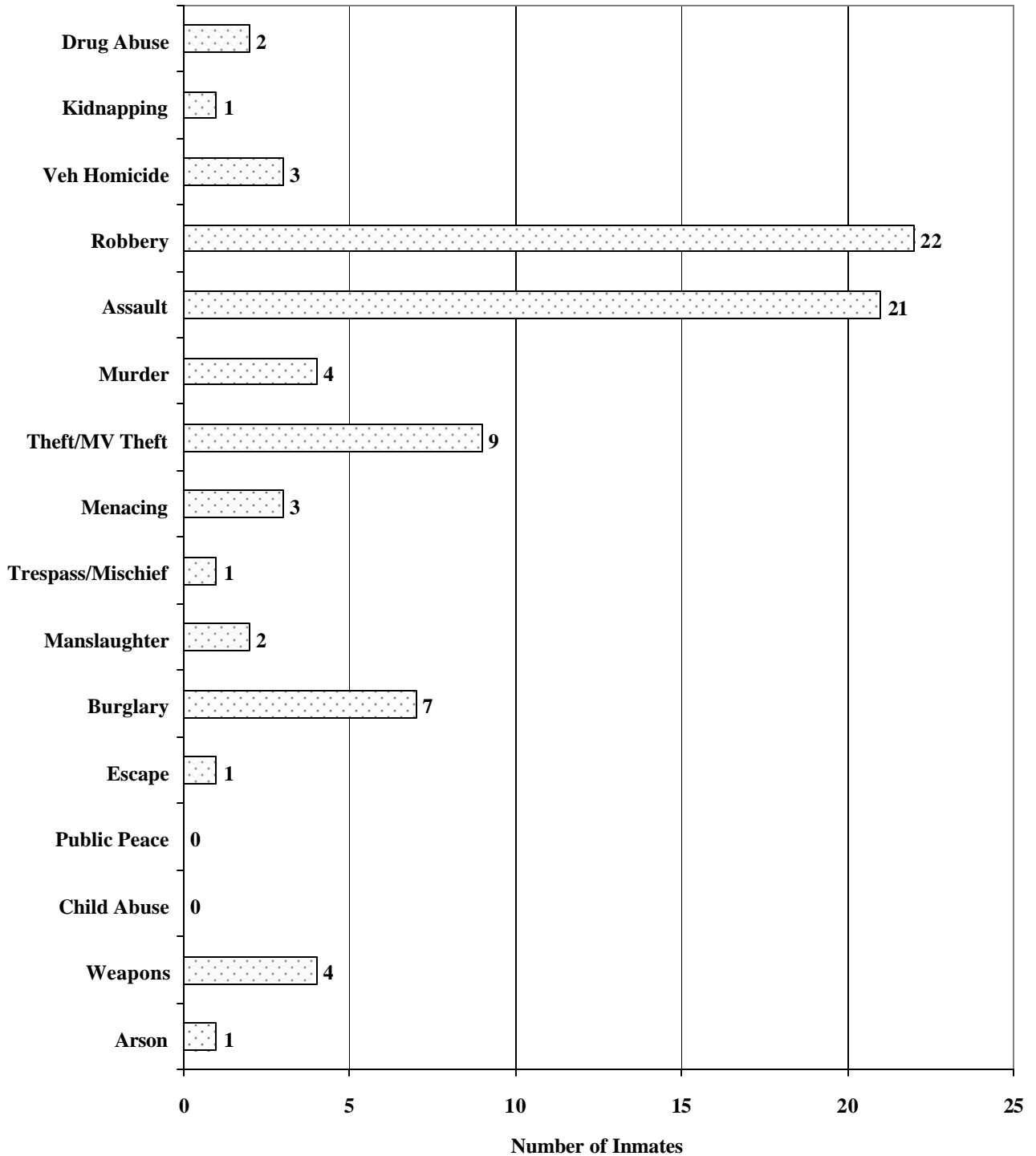


Fiscal Year	Reconsiderations		Deceased		Terminations/ Revocations		Discharges		Total
	No.	% of total	No.	% of total	No.	% of total	No.	% of total	
<b>1995</b>	2	33%	0	0%	4	67%	0	0%	<b>6</b>
<b>1996</b>	6	24%	0	0%	12	48%	7	28%	<b>25</b>
<b>1997</b>	5	12%	0	0%	17	42%	19	46%	<b>41</b>
<b>1998</b>	3	4%	0	0%	18	26%	48	70%	<b>69</b>
<b>1999</b>	0	0%	2	2%	24	26%	66	72%	<b>92</b>
<b>2000</b>	3	3%	1	1%	21	21%	77	75%	<b>102</b>
<b>2001</b>	5	5%	0	0%	12	13%	79	82%	<b>96</b>
<b>2002</b>	3	4%	0	0%	13	16%	65	80%	<b>81</b>
<b>Total</b>	<b>27</b>	<b>5%</b>	<b>3</b>	<b>1%</b>	<b>121</b>	<b>24%</b>	<b>361</b>	<b>70%</b>	<b>512</b>

FISCAL YEAR 2002  
RELEASES (N=81)



**MOST SERIOUS CRIME\***  
**Fiscal Year 2002 Releases**



\*Crime categories include attempt, conspiracy, solicitation or accessory to the offense.

## ~ Population Characteristics by Program ~

The characteristics of the offender population as of June 30, 2002 by program phase are shown below.

### POPULATION AS OF JUNE 30, 2002

	IDO/ PHASE I		RFP/ REM		PHASE II		PHASE III		TOTAL	
	NO.	% OF TOTAL	NO.	% OF TOTAL	NO.	% OF TOTAL	NO.	% OF TOTAL	NO.	% OF TOTAL
<b>Total No. of inmates</b>	176	69.1%	22	8.6%	20	7.8%	37	14.5%	255	100.0%
<b>Gender Distribution</b>										
	IDO/ PHASE I		RFP/ REM		PHASE II		PHASE III		TOTAL	
	NO.	% OF TOTAL	NO.	% OF TOTAL	NO.	% OF TOTAL	NO.	% OF TOTAL	NO.	% OF TOTAL
<b>Male</b>	173	98.3%	21	95.5%	20	100.0%	35	94.6%	249	97.6%
<b>Female</b>	3	1.7%	1	4.5%	0	0.0%	2	5.4%	6	2.4%
<b>Age Distribution</b>										
	IDO/ PHASE I		RFP/ REM		PHASE II		PHASE III		TOTAL	
	NO.	% OF TOTAL	NO.	% OF TOTAL	NO.	% OF TOTAL	NO.	% OF TOTAL	NO.	% OF TOTAL
<b>15</b>	4	2.3%	0	0.0%	0	0.0%	0	0.0%	4	1.6%
<b>16</b>	7	4.0%	0	0.0%	0	0.0%	0	0.0%	7	2.7%
<b>17</b>	36	20.5%	6	27.3%	0	0.0%	0	0.0%	42	16.5%
<b>18</b>	36	20.5%	8	36.4%	5	25.0%	3	8.0%	52	20.4%
<b>19</b>	41	23.3%	4	18.0%	5	25.0%	10	27.0%	60	23.5%
<b>20</b>	30	17.0%	3	13.6%	4	20.0%	10	27.0%	47	18.4%
<b>21</b>	18	10.2%	0	0.0%	1	5.0%	5	13.5%	24	9.4%
<b>22</b>	3	1.7%	1	4.5%	4	20.0%	4	10.8%	12	4.7%
<b>23</b>	1	0.6%	0	0.0%	1	5.0%	4	10.8%	6	2.4%
<b>24</b>	0	0.0%	0	0.0%	0	0.0%	1	2.7%	1	0.4%

**POPULATION AS OF JUNE 30, 2002**

<b>Ethnicity Distribution</b>										
<b>Continued</b>	<b>IDO/ Phase I</b>		<b>RFP/ REM</b>		<b>PHASE II</b>		<b>PHASE III</b>		<b>TOTAL</b>	
	<b>No.</b>	<b>% of Total</b>	<b>No.</b>	<b>% of Total</b>	<b>No.</b>	<b>% of Total</b>	<b>No.</b>	<b>% of Total</b>	<b>No.</b>	<b>% of Total</b>
<b>Hispanic</b>	86	48.9%	3	13.6%	11	55.0%	13	35.1%	113	44.3%
<b>Anglo</b>	47	26.7%	7	31.8%	4	20.0%	9	24.3%	67	26.3%
<b>African-Am.</b>	36	20.5%	11	50.0%	5	25.0%	11	29.7%	63	24.7%
<b>Asian</b>	4	2.3%	1	4.5%	0	0.0%	2	5.4%	7	2.7%
<b>Native Am.</b>	3	1.7%	0	0.0%	0	0.0%	2	5.4%	5	2.0%
<b>Class of Felony</b>										
	<b>IDO/ Phase I</b>		<b>RFP/ REM</b>		<b>PHASE II</b>		<b>PHASE III</b>		<b>TOTAL</b>	
	<b>No.</b>	<b>% of Total</b>	<b>No.</b>	<b>% of Total</b>	<b>No.</b>	<b>% of Total</b>	<b>No.</b>	<b>% of Total</b>	<b>No.</b>	<b>% of Total</b>
<b>II</b>	3	1.7%	0	0.0%	0	0.0%	0	0.0%	3	1.2%
<b>III</b>	110	62.5%	14	63.6%	10	50%	17	45.9%	151	59.2%
<b>IV</b>	53	30.1%	4	2.3%	7	35%	19	51.4%	83	32.5%
<b>V</b>	10	5.7%	4	2.3%	3	15%	1	2.7%	18	7.1%
<b>VI</b>	0	0.0%	0	0.0%	0	0.0%	0	0.0%	255	100%



## POPULATION AS OF JUNE 30, 2002

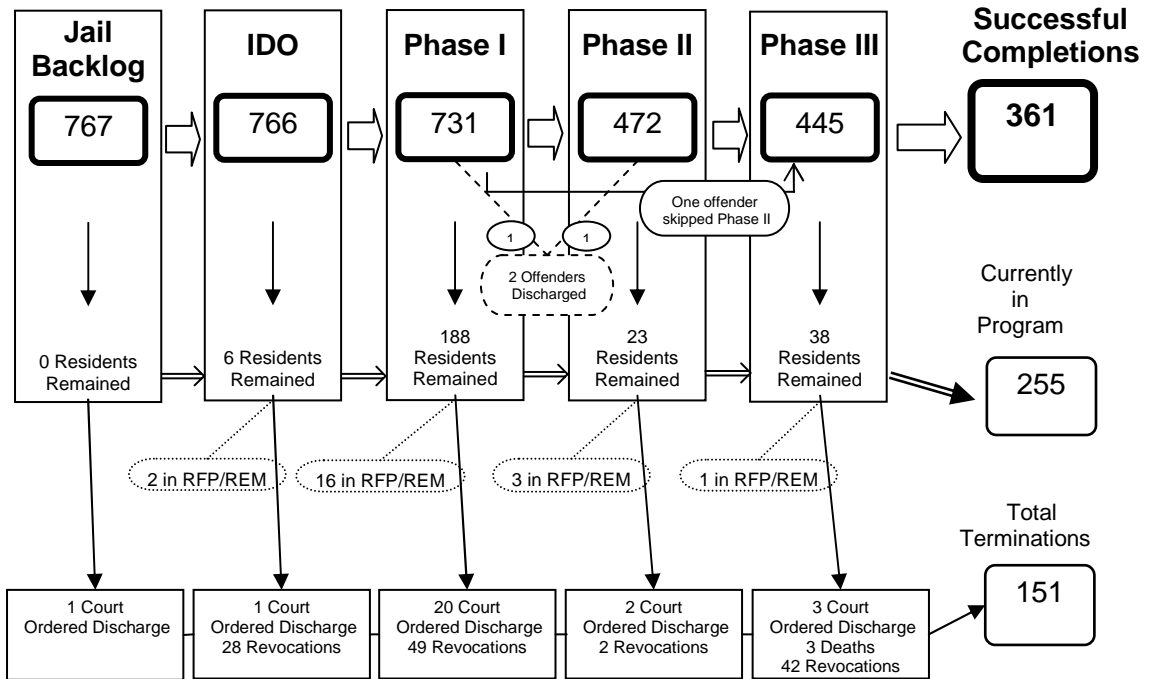
<b>County Distribution</b>										
	<b>IDO/ Phase I</b>		<b>RFP/ REM</b>		<b>PHASE II</b>		<b>PHASE III</b>		<b>TOTAL</b>	
	<b>No.</b>	<b>% of Total</b>	<b>No.</b>	<b>% of Total</b>	<b>No.</b>	<b>% of Total</b>	<b>No.</b>	<b>% of Total</b>	<b>No.</b>	<b>% of Total</b>
<b>Denver</b>	28	15.9%	2	9.1%	1	5.0%	5	13.5%	36	14.1%
<b>El Paso</b>	31	17.6%	3	13.6%	6	30.0%	7	18.9%	47	18.4%
<b>Arapahoe</b>	19	10.8%	5	22.7%	2	10.0%	5	13.5%	31	12.2%
<b>Jefferson</b>	29	16.5%	2	9.1%	1	5.0%	2	5.4%	34	13.3%
<b>Adams</b>	16	9.1%	1	4.5%	5	25.0%	4	10.8%	26	10.2%
<b>Weld</b>	9	5.1%	1	4.5%	0	0.0%	2	5.4%	12	4.7%
<b>Mesa</b>	6	3.4%	1	4.5%	0	0.0%	2	5.4%	9	3.5%
<b>Pueblo</b>	8	4.5%	2	9.1%	1	5.0%	2	5.4%	13	5.1%
<b>Larimer</b>	8	4.5%	1	4.5%	2	10.0%	0	0.0%	11	4.3%
<b>Other</b>	22	12.5%	4	18.2%	2	10.0%	8	21.6%	36	14.1%

# POPULATION AS OF JUNE 30, 2002

## Most Serious Crime Distribution

	IDO/ PHASE I		RFP/ REM		PHASE II		PHASE III		TOTAL	
	No.	% of Total	No.	% of Total	No.	% of Total	No.	% of Total	No.	% of Total
<b>Robbery</b>	63	35.7%	8	36.3%	10	50%	12	32.4%	93	36.5%
<b>Assault</b>	61	34.7%	5	22.7%	2	10%	10	27.0%	78	30.6%
<b>Murder</b>	16	9.1%	1	4.5%	1	5.0%	1	2.7%	19	7.5%
<b>Burglary</b>	10	5.7%	0	0.0%	2	10%	4	10.8%	16	6.3%
<b>Menacing</b>	7	4.0%	3	13.6%	3	15%	1	2.7%	14	5.5%
<b>Theft/Motor Vehicle Theft</b>	5	2.8%	0	0.0%	1	5.0%	2	5.4%	8	3.1%
<b>Vehicular Homicide</b>	3	1.7%	1	4.5%	0	0.0%	2	5.4%	6	2.4%
<b>Arson</b>	1	0.6%	1	4.5%	1	5.0%	0	0.0%	3	1.2%
<b>Manslaughter</b>	1	0.6%	1	4.5%	0	0.0%	1	2.7%	3	1.2%
<b>Criminal Mischief/Trespassing</b>	1	0.6%	0	0.0%	0	0.0%	1	2.7%	2	0.8%
<b>Drug Abuse</b>	1	0.6%	0	0.0%	0	0.0%	1	2.7%	2	0.8%
<b>Escape</b>	3	1.7%	1	4.5%	0	0.0%	1	2.7%	5	2.0%
<b>Court/Witness</b>	1	0.6%	0	0.0%	0	0.0%	1	2.7%	2	0.8%
<b>Kidnapping</b>	2	1.1%	1	4.5%	0	0.0%	0	0.0%	3	1.2%
<b>Sexual Assault</b>	1	0.6%	0	0.0%	0	0.0%	0	0.0%	1	0.4%

**Progression of Offenders Through YOS By Phase,  
June 30, 2002**



Offenders sentenced to YOS are placed on the DOC's jail backlog. A new group of residents is admitted to YOS each month, where they participate in IDO preparing for the program by learning the basic tenets of the program and taking various academic and psychological tests. After graduating from IDO, the residents progress through the program, phase by phase, to complete their sentences. Due to a host of reasons, not every resident proceeds through the program as it was designed.

The courts may release the offenders from the program through a court ordered discharge. Certain residents fail to complete the program, either because of behavior problems or because they fail to meet the requirements of the program; these count as revocations. A resident may exit the program due to a court ordered discharge, a revocation or death.

## ❖ PARTICIPATION IN PROGRAM PHASES ❖

### TERMINATIONS AND COMPLETIONS NO. OF OFFENDERS THROUGH JUNE 30, 2002

	Jail Backlog	IDO	Phase I	Phase II	Phase III	TOTAL
<b>TOTAL NUMBER INMATES ENTERING INTO EACH PHASE</b>	767 <sup>(1)</sup>	766	731	472 <sup>(2,3)</sup>	445 <sup>(2,3)</sup>	767 <sup>(1)</sup>
<b>TERMINATIONS:</b>						
Court Ordered	1	1	20	2	3	27
Death					3	3
Termination/Revocation		28	49	2	42	121
<b>TOTAL TERMINATIONS</b>	1	29	69	4	48	151
<b>COMPLETIONS/ GRADUATIONS</b>	766	731	474 <sup>(2,3)</sup>	445 <sup>(3)</sup>	359	361 <sup>(3)</sup>
<b>STILL IN PHASE as of June 30, 2002</b>	0	6 <sup>(4)</sup>	188 <sup>(5)</sup>	23 <sup>(6)</sup>	38 <sup>(7)</sup>	255

<sup>1</sup> Doesn't include one offender who spent one month in IDO and three months in Phase I with an invalid YOS sentence.

<sup>2</sup> One resident went from phase 1 to phase 3 without going through phase 2, due to Mandatory Community Date.

<sup>3</sup> One resident sentence discharged from phase 1 and one resident sentence discharged from phase 2.

<sup>4</sup> Two inmates were in RFP/REM.

<sup>5</sup> 16 Inmates were in RFP/REM.

<sup>6</sup> Three Inmates were in RFP/REM.

<sup>7</sup> One inmate was in RFP/REM.

### TERMINATIONS AND COMPLETIONS AVERAGE TIME(Months) IN PHASE

Termination Type	Jail Backlog	IDO	Phase I	Phase II	Phase III
<b>TERMINATIONS:</b>					
Court Ordered	0.9	11.7	16.6	4.3	7.8
Death					8.0
Termination/Revocation		5.4	17.0	9.3	9.0
<b>TERMINATION AVERAGE</b>	0.9	5.6	16.9	6.8	8.9
<b>COMPLETIONS</b>	0.5	1.4	24.0	3.1	8.8
<b>OVERALL AVERAGE</b>	0.5	1.6	23.1	3.1	8.7

### OVERALL AVERAGE TIME IN YOS PROGRAM BY TERMINATION TYPE

Termination Type	Number of Terminations	Time In YOS (months)
Court Ordered	27	20.6
Death	3	31.2
Termination/Revocation	121	20.7
Sentence Discharged	361	37.4
<b>Total Releases</b>	<b>512</b>	<b>32.5</b>

## SECTION VI - Recidivism and Reoffense

Recidivism is defined by Colorado Department of Corrections administrative regulation as the return to prison in Colorado for either new criminal activity or technical violations of parole, probation, or non-departmental community placement within three years of release. Although 361 offenders completed their YOS sentence, 19 of these offenders were in the process of being revoked at the time of discharge. These offenders are extracted for the analysis and computation of recidivism and re-offense rates, as they have been readmitted to DOC under the original adult prison sentence. The recent Supreme Court decision (00SA389 People v. Miller) allows the Department to proceed with revocation of offenders instead of discharging the sentence, and applies to cases after June 2001.

Offenders who have been discharged for at least three years include releases from the beginning of the program through fiscal year 1999. The table below computes the recidivism rate for these 134 offenders who have been out for three years or more. Twenty-two offenders (16.4%) have been readmitted to DOC for new felony convictions within three years of release.

**RECIDIVISM RATES FOR YOS DISCHARGES  
RETURN TO DOC WITHIN 3 YEARS**

Release Year (FY)	Number of Discharges(1)	Number Returned to DOC(2)	Percent Returned
1995-96	7	1	14.3%
1996-97	17	2	11.8%
1997-98	46	10	21.7%
1998-99	64	9	14.1%
<b>Total</b>	<b>134</b>	<b>22</b>	<b>16.4%</b>

(1) Excludes 6 offenders (2 in FY97, 2 in FY98 and 2 in FY99) in the process of revocation at time of discharge.

(2) Excludes offenders returned to DOC after three years.

Cumulative return rates for all sentence discharges to date are shown below. A total of 57 offenders have been sentenced to adult prison for new felony convictions since completing the YOS sentence, a rate of 16.7% for the 342 discharges released through June 2002. Thirty-five of the 134 offenders released in the first four years have returned for a cumulative return rate of 26.1% over the long term.

The 342 discharges have been discharged for an average time of 38.7 months, with a range of 7 months to the longest time out of 86.6 months. The average time from release to DOC return was 49.8 months for the 57 recidivists, with a range of less than one month to 59 months.

**CUMULATIVE RETURN RATES FOR YOS DISCHARGES  
RETURN TO DOC  
AS OF JANUARY 31, 2003**

Release Year (FY)	Number of Releases(1)	Return to DOC			
		Within 3 Years	After 3 Years	Total Returned	Percent Returned
1995-96	7	1	1	2	28.6%
1996-97	17	2	4	6	35.3%
1997-98	46	10	5	15	32.6%
1998-99	64	9	3	12	18.8%
1999-2000	69	13	--	13	18.8%
2000-01	74	8	--	8	10.8%
2001-02	65	1	--	1	1.5%
<b>Total</b>	<b>342</b>	<b>44</b>	<b>13</b>	<b>57</b>	<b>16.7%</b>

(1) Excludes 19 offenders in the process of revocation at time of discharge.

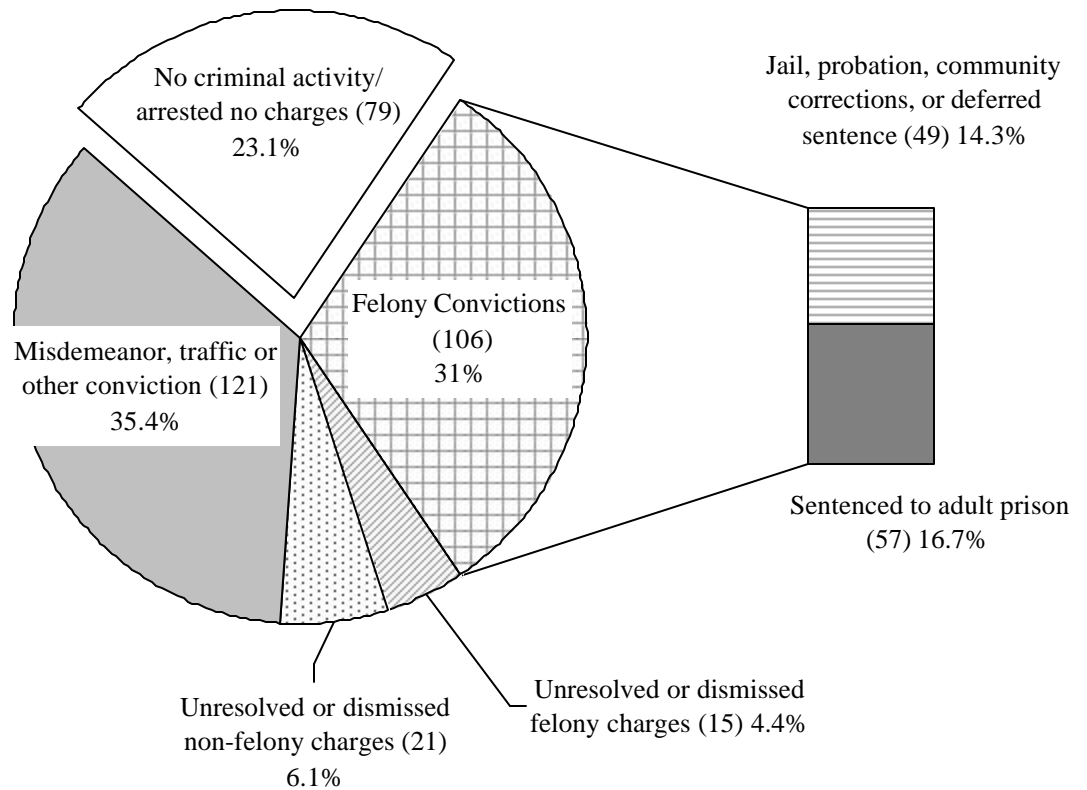
Extensive research was conducted to calculate re-offense rates for the 342 offenders who have discharged from the YOS program. Criminal justice records were retrieved from numerous sources including Colorado Bureau of Investigations, Federal Bureau of Investigations, Colorado District Attorneys' Council, Colorado Judicial Department and Colorado Courts.

Arrest, filing and disposition data is obtained and matched from the five data sources using commitment names and aliases (including all Spanish surnames), multiple or missing dates of birth and other identifiers. The search was complicated by the lack of common identifiers within and outside the Colorado criminal justice

system. Colorado state identifier numbers (SIDs) were missing or temporary numbers were assigned and other information such as name, social security number and date of birth were often inconsistent, requiring additional research to match the offender's arrest, conviction, and sentencing record. Extra time and effort was devoted to this task to ensure offender information was located in every case.

The re-offense research findings are summarized in the chart below. A more complete chart is contained at the end of this report, detailing the types of felonies and non-DOC sentence dispositions by year of release. This chart indicates that 31% of the offenders received new felony convictions but only 16.7% received a prison sentence for the new crime. 19% of the offenders have no criminal activity or involvement reported to date and 6.1% have had contact with law enforcement but no charges have been filed to date.

**Criminal Activity of Discharged Offenders  
Status As of January 31, 2003**



**SECTION VII -  
program Interventions**



# CORE PROGRAM INTERVENTIONS

CORE ACTIVITIES	IDO	PHASE ONE	PHASE TWO	PHASE THREE
<i>ELIGIBILITY ASSESSMENT</i>	<i>X</i>			
<i>YOS ASSESSMENT</i>	<i>X</i>			
<i>YOS MENTAL &amp; PHYSICAL HEALTH SCREENING</i>	<i>X</i>			<i>X</i>
<i>INDIVIDUALIZED PROGRAM PLAN</i>	<i>X</i>	<i>X</i>	<i>X</i>	<i>X</i>
<i>BREAKDOWN OF GANG AFFILIATION</i>	<i>X</i>	<i>X</i>	<i>X</i>	<i>X</i>
<i>GANG EDUCATION</i>	<i>X</i>	<i>X</i>	<i>X</i>	<i>X</i>
<i>PHYSICAL REGIMENTATION</i>	<i>X</i>	<i>X</i>	<i>X</i>	
<i>GUIDED GROUP INTERACTION</i>		<i>X</i>	<i>X</i>	
<i>RELAPSE PREVENTION</i>		<i>X</i>	<i>X</i>	<i>X</i>
<i>MODIFIED THERAPEUTIC COMMUNITY (POSITIVE PEER CULTURE)</i>		<i>X</i>	<i>X</i>	
<i>CONFRONTING CRIMINAL THINKING ERRORS</i>	<i>X</i>	<i>X</i>	<i>X</i>	<i>X</i>
<i>SKILLS OF DAILY LIVING</i>	<i>X</i>	<i>X</i>	<i>X</i>	<i>X</i>
<i>LEISURE SKILLS</i>	<i>X</i>	<i>X</i>	<i>X</i>	<i>X</i>
<i>SELF-HELP GROUPS</i>		<i>X</i>	<i>X</i>	<i>X</i>
<i>BABY THINK IT OVER</i>			<i>X</i>	
<i>AIDS EDUCATION/PREVENTION</i>		<i>X</i>	<i>X</i>	<i>X</i>
<i>DRUG EDUCATION</i>		<i>X</i>	<i>X</i>	<i>X</i>
<i>INDIVIDUAL COUNSELING</i>	<i>X</i>	<i>X</i>	<i>X</i>	<i>X</i>
<i>RELAPSE PREVENTION SUPPORT GROUP</i>			<i>X</i>	<i>X</i>

# SUPPLEMENTARY PROGRAM INTERVENTIONS

SUPPLEMENTAL ACTIVITIES	IDO	PHASE ONE	PHASE TWO	PHASE THREE
<i>ANGER MANAGEMENT</i>		<i>X</i>	<i>X</i>	<i>X</i>
<i>PROBLEM-SOLVING SKILLS</i>	<i>X</i>	<i>X</i>	<i>X</i>	<i>X</i>
<i>STRESS MANAGEMENT</i>		<i>X</i>	<i>X</i>	<i>X</i>
<i>PARENTING SKILLS</i>		<i>X</i>	<i>X</i>	<i>X</i>
<i>COMMUNICATIONS SKILLS</i>		<i>X</i>	<i>X</i>	<i>X</i>
<i>ASSERTIVENESS SKILLS</i>		<i>X</i>	<i>X</i>	<i>X</i>
<i>RECREATION</i>	<i>X</i>	<i>X</i>	<i>X</i>	<i>X</i>
<i>COMMUNITY MEETINGS</i>			<i>X</i>	
<i>RESTITUTION PLANNING</i>		<i>X</i>	<i>X</i>	<i>X</i>
<i>FAMILY REINTEGRATION</i>	<i>X</i>	<i>X</i>	<i>X</i>	<i>X</i>

# VOCATIONAL & EDUCATIONAL INTERVENTIONS

VOCATIONAL & EDUCATIONAL ACTIVITIES	IDO	PHASE ONE	PHASE TWO	PHASE THREE
<i>ACADEMIC PROGRAM HIGH SCHOOL</i>		<i>X</i>	<i>X</i>	<i>X</i>
<i>EDUCATIONAL ASSESSMENT</i>	<i>X</i>	<i>X</i>	<i>X</i>	<i>X</i>
<i>INDIVIDUALIZED EDUCATIONAL TRAINING PLAN</i>	<i>X</i>	<i>X</i>	<i>X</i>	<i>X</i>
<i>PRE-VOCATIONAL TRAINING</i>		<i>X</i>	<i>X</i>	<i>X</i>
<i>VOCATIONAL TRAINING</i>		<i>X</i>		<i>X</i>
<i>INSTITUTIONAL EMPLOYMENT</i>		<i>X</i>	<i>X</i>	
<i>POST SECONDARY ACADEMIC PROGRAM</i>		<i>X</i>	<i>X</i>	<i>X</i>

**SECTION VIII -  
Daily Schedule**

# DAILY SCHEDULE

## YOS INTAKE, DIAGNOSTIC, AND ORIENTATION

### WEEK ONE

TIME PERIOD	INTAKE	ZERO DAY	DAY 1	DAY 2	DAY 3
06:00	6:00 - 11:30 INTAKE DAY INMATES DELIVERED TO DRDC FROM COUNTY JAILS	WAKE UP	WAKE UP	WAKE UP	WAKE UP
06:00 - 06:30		BREAKFAST	BREAKFAST	BREAKFAST	BREAKFAST
06:30 - 07:00		MEDICAL SCREENING - COMPLETE PHYSICAL EXAMINATIONS FOR ALL YOS INTAKE	PERSONAL HYGIENE, MEDLINE, TRAINING UNIFORMS - YELLOWS	PERSONAL HYGIENE, POD CLEAN-UP, MEDLINE, TRAINING UNIFORMS - YELLOWS	PERSONAL HYGIENE, MEDLINE, AND TRAINING UNIFORMS - YELLOWS
07:00 - 07:30					
07:30 - 08:00					
08:00 - 08:30					
08:30 - 09:00		HAIRCUTS	FOLLOW-UP COMMANDS, PHYSICAL TRAINING	PHYSICAL TRAINING P.T. TEST	P.T. TEST
09:00 - 09:30		STAFF DEBRIEFING 9:50 STAFF WILL STAGE THEMSELVES			
09:30 - 10:00		LUNCH IN CELL, ZERO DAY BEGINS			
10:00 - 10:30		COUNT			
10:30 - 11:00		ZERO DAY CONTINUES	LUNCH	LUNCH	LUNCH
11:00 - 11:30			MEDLINE & PERSONAL HYGIENE	MEDLINE & PERSONAL HYGIENE	MEDLINE & PERSONAL HYGIENE
11:30 - 12:00	STRESS TRAINING BEGINS IN POD		DRILL & CEREMONY TRAINING	DRILL & CEREMONY TRAINING	DRILL & CEREMONY TRAINING
12:00 - 12:30					
12:30 - 13:00					
13:00 - 13:30	OFFENDERS LOCKED DOWN 13:10 - DEBRIEFING IN IDO CONFERENCE ROOM				
13:30 - 14:00					

## DAILY SCHEDULE

### YOS INTAKE, DIAGNOSTIC, AND ORIENTATION

#### WEEK ONE (CONTINUED)

TIME PERIOD	INTAKE	ZERO DAY	DAY 1	DAY 2	DAY 3	
14:00 - 14:30	IDENTIFY BODY MARKS, FINGERPRINT, ISSUE YOS JUMPSUIT, UNDERWEAR, & BOOTS	MILITARY DISCIPLINE TRAINING IN POD	CELL INSPECTIONS	CELL INSPECTIONS	CELL INSPECTIONS	
14:30 - 15:00		DRILL & CEREMONY POSITION OF ATTENTION	PHYSICAL TRAINING AND DRILL & CEREMONY	PHYSICAL TRAINING AND DRILL & CEREMONY	PHYSICAL TRAINING AND DRILL & CEREMONY	
15:00 - 15:30						
15:30 - 16:00						LOCKSTEP POSITION
16:00 - 16:30	COUNT	COUNT	COUNT	COUNT	COUNT	
16:30 - 17:00	ISSUE BED ROLL	DINNER	DINNER	DINNER	DINNER	
17:00 - 17:30	ASSIGN CELL	HEAD CALLS/WATER	STUDY KNOWLEDGE	STUDY KNOWLEDGE	STUDY KNOWLEDGE	
17:30 - 18:00	DINNER FEED IN CELL	LOCKSTEP MARCH				
18:00 - 18:30	ISSUE CLOTHING & HYGIENE ITEMS	MILITARY DISCIPLINE	DRILL AND CEREMONY/P.T.	DRILL AND CEREMONY/P.T.	SUNDAY LETTER WRITING	
18:30 - 19:00	MEDICAL HISTORY OF 2-6 CLIENTS	TRAINING IN POD			REINFORCEMENT TRAINING	
19:00 - 19:30		MAKING BEDS, PROPER PROPERTY STORAGE IPT - GROUP				
19:30 - 20:00	ORIENTATION TO YOS PROGRAM	MEDLINE, SHOWERS, AND SNACKS	POD & ROOM CLEAN-UP	POD & ROOM CLEAN-UP	POD & ROOM CLEAN-UP	
20:00 - 20:30			MEDLINE, SHOWERS, AND SNACKS	MEDLINE, SHOWERS, AND SNACKS	MEDLINE, SHOWERS, AND SNACKS	MEDLINE, SHOWERS, AND SNACKS
20:30 - 21:00						
21:00 - 21:30	LOCK DOWN	LOCK DOWN	LOCK DOWN	LOCK DOWN	LOCK DOWN	
21:30	LIGHTS OUT - COUNT	LIGHTS OUT - COUNT	LIGHTS OUT - COUNT	LIGHTS OUT - COUNT	LIGHTS OUT - COUNT	

## DAILY SCHEDULE

### YOS INTAKE, DIAGNOSTIC, AND ORIENTATION

#### WEEKS TWO, THREE, AND FOUR

TIME PERIOD	MONDAY DAY 1	TUESDAY DAY 2	WEDNESDAY DAY 3	THURSDAY DAY 4	FRIDAY DAY 5	SATURDAY DAY 6	SUNDAY DAY 7
06:00	WAKE UP	WAKE UP	WAKE UP	WAKE UP	WAKE UP	WAKE UP	WAKE UP
06:00 - 06:30	BREAKFAST	BREAKFAST	BREAKFAST	BREAKFAST	BREAKFAST	BREAKFAST	BREAKFAST
06:30 - 07:00	PERSONAL HYGIENE, PRIDE ZONE, LAUNDRY TURN-IN, POD CLEAN-UP, MEDLINE, AND CHANGE INTO TRAINING UNIFORM	PERSONAL HYGIENE, PRIDE ZONE, LAUNDRY TURN-IN, POD CLEAN-UP, MEDLINE, AND CHANGE INTO TRAINING UNIFORM	PERSONAL HYGIENE, PRIDE ZONE, LAUNDRY TURN-IN, POD CLEAN-UP, MEDLINE, AND CHANGE INTO TRAINING UNIFORM	PERSONAL HYGIENE, PRIDE ZONE, LAUNDRY TURN-IN, POD CLEAN-UP, MEDLINE, AND CHANGE INTO TRAINING UNIFORM	PERSONAL HYGIENE, PRIDE ZONE, LAUNDRY TURN-IN, POD CLEAN-UP, MEDLINE, AND CHANGE INTO TRAINING UNIFORM	PERSONAL HYGIENE, PRIDE ZONE, POD CLEAN-UP, MEDLINE, AND CHANGE INTO TRAINING UNIFORM	PERSONAL HYGIENE, PRIDE ZONE, MEDLINE, AND CHANGE INTO TRAINING UNIFORM
07:00 - 07:30							
07:30 - 08:00							
08:00 - 08:30	PHYSICAL TRAINING	PHYSICAL TRAINING	PHYSICAL TRAINING	PHYSICAL TRAINING	PHYSICAL TRAINING	PHYSICAL TRAINING	PHYSICAL TRAINING
08:30 - 09:00							
09:00 - 09:30							
09:30 - 10:00							
10:00 - 10:30							
10:30 - 11:00							
11:00 - 11:30	LUNCH	LUNCH	LUNCH	LUNCH	LUNCH	LUNCH	LUNCH
11:30 - 12:00	MEDLINE & PERSONAL HYGIENE	MEDLINE & PERSONAL HYGIENE	MEDLINE & PERSONAL HYGIENE	MEDLINE & PERSONAL HYGIENE	MEDLINE & PERSONAL HYGIENE	MEDLINE & PERSONAL HYGIENE	MEDLINE & PERSONAL HYGIENE
12:00 - 12:30	DRILL & CEREMONY TRAINING	DRILL & CEREMONY TRAINING	DRILL & CEREMONY TRAINING	DRILL & CEREMONY TRAINING	DRILL & CEREMONY TRAINING	DRILL & CEREMONY TRAINING	DRILL & CEREMONY TRAINING
12:30 - 13:00							
13:00 - 13:30							
13:30 - 14:00							

**DAILY SCHEDULE**  
**YOS INTAKE, DIAGNOSTIC, AND ORIENTATION**  
**WEEKS TWO, THREE, AND FOUR (CONTINUED)**

TIME PERIOD	MONDAY DAY 1	TUESDAY DAY 2	WEDNESDAY DAY 3	THURSDAY DAY 4	FRIDAY DAY 5	SATURDAY DAY 6	SUNDAY DAY 7
14:00 - 14:30	PHYSICAL TRAINING AND DRILL & CEREMONY	PHYSICAL TRAINING AND DRILL & CEREMONY	PHYSICAL TRAINING AND DRILL & CEREMONY	PHYSICAL TRAINING AND DRILL & CEREMONY	PHYSICAL TRAINING AND DRILL & CEREMONY	PHYSICAL TRAINING AND DRILL & CEREMONY	PHYSICAL TRAINING AND DRILL & CEREMONY
14:30 - 15:00							
15:00 - 15:30							
15:30 - 16:00							
16:00 - 16:30	COUNT	COUNT	COUNT	COUNT	COUNT	COUNT	COUNT
16:30 - 17:00	DINNER	DINNER	DINNER	DINNER	DINNER	DINNER	DINNER
17:00 - 17:30	STUDY TIME	STUDY TIME	STUDY TIME	STUDY TIME	STUDY TIME	STUDY TIME	STUDY TIME
17:30 - 18:00							
18:00 - 18:30	DRILL AND CEREMONY/P.T.	DRILL AND CEREMONY/P.T.	DRILL AND CEREMONY/P.T.	DRILL AND CEREMONY/P.T.	DRILL AND CEREMONY/P.T.	DRILL AND CEREMONY/P.T.	WEEKLY REVIEW
18:30 - 19:00							
19:00 - 19:30							LETTER WRITING
19:30 - 20:00	POD & ROOM CLEAN-UP	POD & ROOM CLEAN-UP	POD & ROOM CLEAN-UP	POD & ROOM CLEAN-UP	POD & ROOM CLEAN-UP	POD & ROOM CLEAN-UP	
20:00 - 20:30	MEDLINE, SHOWERS, AND SNACKS	MEDLINE, SHOWERS, AND SNACKS	MEDLINE, SHOWERS, AND SNACKS	MEDLINE, SHOWERS, AND SNACKS	MEDLINE, SHOWERS, AND SNACKS	MEDLINE, SHOWERS, AND SNACKS	MEDLINE, SHOWERS, AND SNACKS CLEAN-UP
20:30 - 21:00							
21:00 - 21:30	LOCK DOWN	LOCK DOWN	LOCK DOWN	LOCK DOWN	LOCK DOWN	LOCK DOWN	LOCK DOWN
21:30	LIGHTS OUT - COUNT	LIGHTS OUT - COUNT	LIGHTS OUT - COUNT	LIGHTS OUT - COUNT	LIGHTS OUT - COUNT	LIGHTS OUT - COUNT	LIGHTS OUT - COUNT

On day 15, program decisions are made and khakis are issued to offenders

Additional events on day 29 include medical, mental health, educational, D&A assessments/retesting as needed, program teams, issuing of maroons, and pod maintenance.

Day 30 consists of a motivational run, family visits/tours, and a formal graduation ceremony which marks the transition into phase I.



## DAILY SCHEDULE

### YOS INTAKE, DIAGNOSTIC, AND ORIENTATION

<b>REMEDATION</b>							
<b>TIME PERIOD</b>	<b>MONDAY DAY 1</b>	<b>TUESDAY DAY 2</b>	<b>WEDNESDAY DAY 3</b>	<b>THURSDAY DAY 4</b>	<b>FRIDAY DAY 5</b>	<b>SATURDAY DAY 6</b>	<b>SUNDAY DAY 7</b>
<b>06:00</b>	WAKE UP	WAKE UP	WAKE UP	WAKE UP	WAKE UP	WAKE UP	WAKE UP
<b>06:00 - 06:30</b>	BREAKFAST	BREAKFAST	BREAKFAST	BREAKFAST	BREAKFAST	BREAKFAST	BREAKFAST
<b>06:30 - 07:00</b>	PERSONAL HYGIENE LAUNDRY TURN-IN	PERSONAL HYGIENE LAUNDRY TURN-IN	PERSONAL HYGIENE LAUNDRY TURN-IN	PERSONAL HYGIENE LAUNDRY TURN-IN	PERSONAL HYGIENE	PERSONAL HYGIENE, PRIDE ZONE, POD CLEAN-UP, MEDLINE, AND CHANGE INTO TRAINING UNIFORM	PERSONAL HYGIENE, PRIDE ZONE, POD CLEAN-UP, MEDLINE, AND CHANGE INTO TRAINING UNIFORM
<b>07:00 - 07:30</b>	TRAINING/P.T.	TRAINING/P.T.	TRAINING/P.T.	TRAINING/P.T.	TRAINING/P.T.		
<b>07:30 - 08:00</b>							
<b>08:00 - 08:30</b>	PERSONAL HYGIENE	PERSONAL HYGIENE	PERSONAL HYGIENE	PERSONAL HYGIENE	PERSONAL HYGIENE	TRAINING/P.T. TEST CHANGE TO DUTY UNIFORM	TRAINING/ DETAILS MORAL VALUE TESTING
<b>08:30 - 09:00</b>	PRIDE ZONE/WORK DETAIL	PRIDE ZONE/WORK DETAIL	PRIDE ZONE/WORK DETAIL	PRIDE ZONE/WORK DETAIL	PRIDE ZONE/WORK DETAIL		
<b>09:00 - 09:30</b>							
<b>09:30 - 10:00</b>	LUNCH	LUNCH	LUNCH	LUNCH	LUNCH	LUNCH	LUNCH
<b>10:00 - 10:30</b>	COUNT	COUNT	COUNT	COUNT	COUNT	COUNT	COUNT
<b>10:30 - 11:00</b>							
<b>11:00 - 11:30</b>	PERSONAL HYGIENE/DETAIL	PERSONAL HYGIENE/DETAIL	PERSONAL HYGIENE/DETAIL	PERSONAL HYGIENE/DETAIL	PERSONAL HYGIENE/DETAIL	PERSONAL HYGIENE/DETAIL	PERSONAL HYGIENE/DETAIL
<b>11:30 - 12:00</b>	MEDLINE & PERSONAL HYGIENE	MEDLINE & PERSONAL HYGIENE	MEDLINE & PERSONAL HYGIENE	MEDLINE & PERSONAL HYGIENE	MEDLINE & PERSONAL HYGIENE	MEDLINE & PERSONAL HYGIENE	MEDLINE & PERSONAL HYGIENE
<b>12:00 - 12:30</b>	PRIDE ZONE/WORK DETAIL	PRIDE ZONE/WORK DETAIL	PRIDE ZONE/WORK DETAIL	PRIDE ZONE/WORK DETAIL	PRIDE ZONE/WORK DETAIL	TRAINING/ DETAILS	TRAINING/ DETAILS
<b>12:30 - 13:00</b>							
<b>13:00 - 13:30</b>							
<b>13:30 - 14:00</b>							



# DAILY SCHEDULE

## YOUTHFUL OFFENDER SYSTEM

### PHASE 1

TIME PERIOD	MONDAY DAY 1	TUESDAY DAY 2	WEDNESDAY DAY 3	THURSDAY DAY 4	FRIDAY DAY 5	SATURDAY DAY 6	SUNDAY DAY 7
05:30	WAKE UP/CHORES	WAKE UP/CHORES	WAKE UP/CHORES	WAKE UP/CHORES	WAKE UP/CHORES	WAKE UP/CHORES	WAKE UP/CHORES
06:00 - 06:30	BREAKFAST	BREAKFAST	BREAKFAST	BREAKFAST	BREAKFAST	BREAKFAST	BREAKFAST
06:30 - 07:00	HYGIENE, CLEAN-UP & MEDLINE 6:45-7:40	HYGIENE, CLEAN-UP & MEDLINE 6:45-7:40	HYGIENE, CLEAN-UP & MEDLINE 6:45-7:40	HYGIENE, CLEAN-UP & MEDLINE 6:45-7:40	HYGIENE, CLEAN-UP & MEDLINE 6:45-7:40	HYGIENE, CLEAN-UP & MEDLINE 6:45-7:40	HYGIENE, CLEAN-UP & MEDLINE 6:45-7:40
07:00 - 07:30							
07:30 - 08:00	ACADEMICS: EDUCATION, VOCATIONAL, AND COGNITIVE	ACADEMICS: EDUCATION, VOCATIONAL, AND COGNITIVE	ACADEMICS: EDUCATION, VOCATIONAL, AND COGNITIVE	ACADEMICS: EDUCATION, VOCATIONAL, AND COGNITIVE	ACADEMICS: EDUCATION, VOCATIONAL, AND COGNITIVE	RECREATION & LEISURE TIME ACTIVITIES	RECREATION & LEISURE TIME ACTIVITIES
08:00 - 08:30							
08:30 - 09:00							
09:00 - 09:30							
09:30 - 10:00							
10:00 - 10:30	COUNT 10:00	COUNT 10:00	COUNT 10:00	COUNT 10:00	COUNT 10:00	COUNT 10:00	COUNT 10:00
10:30 - 11:00							SUNDAY SERVICES
11:00 - 11:30	LUNCH AND MEDLINE	LUNCH AND MEDLINE	LUNCH AND MEDLINE	LUNCH AND MEDLINE	LUNCH AND MEDLINE	LUNCH AND MEDLINE	LUNCH AND MEDLINE
11:30 - 12:00	HYGIENE 11:40-12:20	HYGIENE 11:40-12:20	HYGIENE 11:40-12:20	HYGIENE 11:40-12:20	HYGIENE 11:40-12:20	HYGIENE 11:40-12:20	HYGIENE 11:40-12:20
12:00 - 12:30							
12:30 - 13:00	ACADEMICS: EDUCATION, VOCATIONAL, AND COGNITIVE 12:20-15:30	ACADEMICS: EDUCATION, VOCATIONAL, AND COGNITIVE 12:20-15:30	ACADEMICS: EDUCATION, VOCATIONAL, AND COGNITIVE 12:20-15:30	ACADEMICS: EDUCATION, VOCATIONAL, AND COGNITIVE 12:20-15:30	ACADEMICS: EDUCATION, VOCATIONAL, & COGNITIVE JUMAH SERVICES	RECREATION & LEISURE TIME ACTIVITIES	RECREATION & LEISURE TIME ACTIVITIES
13:00 - 13:30							
13:30 - 14:00							



**DAILY SCHEDULE**  
**YOUTHFUL OFFENDER SYSTEM**  
**REMOVAL FROM POPULATION\***

TIME PERIOD	MONDAY DAY 1	TUESDAY DAY 2	WEDNESDAY DAY 3	THURSDAY DAY 4	FRIDAY DAY 5	SATURDAY DAY 6	SUNDAY DAY 7
06:00	YOS REVEILLE	YOS REVEILLE	YOS REVEILLE	YOS REVEILLE	YOS REVEILLE	YOS REVEILLE	YOS REVEILLE
06:00 - 06:30	BREAKFAST	BREAKFAST	BREAKFAST	BREAKFAST	BREAKFAST	BREAKFAST	BREAKFAST
06:30 - 07:00	CONFINEMENT	CONFINEMENT	CONFINEMENT	CONFINEMENT	CONFINEMENT	CONFINEMENT	CONFINEMENT
07:00 - 07:30	WHITES/YELLOWS EXCHANGE	LINEN PICK UP	KHAKI EXCHANGE	WHITES/YELLOWS TURN-IN			LIBRARY BOOK EXCHANGE
07:30 - 08:00	CONFINEMENT	CONFINEMENT	CONFINEMENT	CONFINEMENT			CONFINEMENT
08:00 - 08:30			CONFINEMENT				CONFINEMENT
08:30 - 09:00	MEDLINE	MEDLINE	MEDLINE	MEDLINE	MEDLINE	MEDLINE	MEDLINE
09:00 - 09:30	CONFINEMENT	CONFINEMENT	CONFINEMENT	CONFINEMENT	CONFINEMENT	CONFINEMENT	CONFINEMENT
09:30 - 10:00		RELIGIOUS VOLUNTEER				RELIGIOUS VOLUNTEER	
10:00 - 10:30	COUNT	COUNT	COUNT	COUNT	COUNT	COUNT	COUNT
10:30 - 11:00	CONFINEMENT	CONFINEMENT	CONFINEMENT	CONFINEMENT	CONFINEMENT	CONFINEMENT	CONFINEMENT
11:00 - 11:30	LUNCH	LUNCH	LUNCH	LUNCH	LUNCH	LUNCH	LUNCH
11:30 - 12:00	1 HR OUT FOR HIGH AND MED STATUS	CONFINEMENT	CONFINEMENT	CONFINEMENT	CONFINEMENT	CONFINEMENT	1 HOUR OUT FOR HIGH AND MED STATUS
12:00 - 12:30					ISSUE LINEN & WHITES		
12:30 - 13:00		MED APPTS					
13:00 - 13:30	NURSE WELFARE CHECK - KIT PICK-UP, EDUCATIONAL REQUESTS	NURSE WELFARE CHECK - KIT PICK-UP	NURSE WELFARE CHECK - KIT PICK-UP	NURSE WELFARE CHECK - KIT PICK-UP, EDUCATIONAL REQUESTS	NURSE WELFARE CHECK - KIT PICK-UP, MENTAL HEALTH ONE ON ONE	NURSE WELFARE CHECK - KIT PICK-UP	NURSE WELFARE CHECK - KIT PICK-UP
13:30 - 14:00							

\*OFFENDERS HAVE ONE HOUR OUT OF THEIR CELLS EACH DAY

## DAILY SCHEDULE YOUTHFUL OFFENDER SYSTEM

<b>REMOVAL FROM POPULATION (CONTINUED)*</b>							
<b>TIME PERIOD</b>	<b>MONDAY DAY 1</b>	<b>TUESDAY DAY 2</b>	<b>WEDNESDAY DAY 3</b>	<b>THURSDAY DAY 4</b>	<b>FRIDAY DAY 5</b>	<b>SATURDAY DAY 6</b>	<b>SUNDAY DAY 7</b>
14:00 - 14:30	HIGH OR INTERMEDIATE STATUS 1 HR OUT	HIGH OR INTERMEDIATE STATUS 1 HR OUT	HIGH OR INTERMEDIATE STATUS 1 HR OUT	HIGH OR INTERMEDIATE STATUS 1 HR OUT	HIGH OR INTERMEDIATE STATUS 1 HR OUT	HIGH OR INTERMEDIATE STATUS 1 HR OUT	HIGH OR INTERMEDIATE STATUS 1 HR OUT
14:30 - 15:00							
15:00 - 15:30	DINNER	DINNER	DINNER	DINNER	DINNER	DINNER	DINNER
15:30 - 16:00	1 HR GYM FOR LOW STATUS	CONFINEMENT	1 HR GYM FOR LOW STATUS	CONFINEMENT	1 HR GYM FOR LOW STATUS	CONFINEMENT	CONFINEMENT
16:00 - 16:30	MOVIES/TV TIME 2- 3 TIMES/WK**	MOVIES/TV TIME 2- 3 TIMES/WK**	MOVIES/TV TIME 2- 3 TIMES/WK**	MOVIES/TV TIME 2- 3 TIMES/WK**	MOVIES/TV TIME 2- 3 TIMES/WK**	MOVIES/TV TIME 2- 3 TIMES/WK**	MOVIES/TV TIME 2- 3 TIMES/WK**
16:30 - 17:00	CANTEEN	CONFINEMENT	CONFINEMENT	CONFINEMENT	CONFINEMENT	CONFINEMENT	CONFINEMENT
17:00 - 17:30	MAIL	MAIL	MAIL	MAIL	MAIL	MAIL	MAIL
17:30 - 18:00	CONFINEMENT	CONFINEMENT	LIBRARY BOOK DISTRIBUTION	RELIGIOUS SERVICES	CONFINEMENT	CONFINEMENT	CONFINEMENT
18:00 - 18:30			CONFINEMENT	CONFINEMENT			
18:30 - 19:00			CONFINEMENT	CONFINEMENT			
19:00 - 19:30	SNACKS	SNACKS	SNACKS	SNACKS	SNACKS	SNACKS	SNACKS
19:30 - 20:00	SHOWERS	SHOWERS	SHOWERS	SHOWERS	SHOWERS	SHOWERS	SHOWERS
20:00 - 20:30	CLEAN UP OF POD	CLEAN UP OF POD	CLEAN UP OF POD	CLEAN UP OF POD	CLEAN UP OF POD	CLEAN UP OF POD	CLEAN UP OF POD
20:30 - 21:00	CONFINEMENT	CONFINEMENT	CONFINEMENT	CONFINEMENT	CONFINEMENT	CONFINEMENT	CONFINEMENT
21:00 - 21:30	NURSE WELFARE CHECK KIT PICK-UP	NURSE WELFARE CHECK KIT PICK-UP	NURSE WELFARE CHECK KIT PICK-UP	NURSE WELFARE CHECK KIT PICK-UP	NURSE WELFARE CHECK KIT PICK-UP	NURSE WELFARE CHECK KIT PICK-UP	NURSE WELFARE CHECK KIT PICK-UP
22:00	LIGHTS OUT	LIGHTS OUT	LIGHTS OUT	LIGHTS OUT	LIGHTS OUT	LIGHTS OUT	LIGHTS OUT

\*OFFENDERS HAVE ONE HOUR OUT OF THEIR CELLS EACH DAY

\*\*DEPENDS ON STATUS AND BEHAVIOR

**DAILY SCHEDULE**  
**YOS INTAKE, DIAGNOSTIC, AND ORIENTATION**  
**WEEKS TWO, THREE, AND FOUR (CONTINUED)**  
**ADDITIONAL EVENTS AND SIGNIFICANT DAYS**

<b>TIME PERIOD</b>	<b>DAY 14</b>	<b>DAY 15</b>	<b>DAY 29</b>	<b>DAY 30</b>
<b>6:00</b>	<b>WAKE UP</b>	<b>WAKE UP</b>	<b>WAKE UP</b>	<b>WAKE UP</b>
<b>06:00 - 06:30</b>	<b>BREAKFAST</b>	<b>BREAKFAST</b>	<b>BREAKFAST</b>	<b>BREAKFAST</b>
<b>06:30 - 07:00</b>	<b>ADDITIONAL:</b>          <b>PROGRAM TEAM REVIEWS COMPLETED</b>	<b>ADDITIONAL:</b>          <b>PROGRAM TEAM DECISIONS MADE</b>          <b>ISSUE KHAKIS</b>	<b>ADDITIONAL:</b>          <b>MENTAL HEALTH, MEDICAL, EDUCATIONAL AND D&amp;A RETESTING AS NEEDED</b>          <b>PROGRAM TEAMS</b>          <b>SECURITY THREAT GROUPS</b>          <b>BUILDING MAINTENANCE</b>          <b>ISSUE MAROONS</b>	<b>MOTIVATIONAL RUN</b>          <b>FAMILIES VISIT &amp; TOUR FACILITY</b>          <b>FORMAL GRADUATION CEREMONY - TRANSITION INTO PHASE I</b>          <b>OFFENDERS INTRODUCED TO PHASE I STAFF</b>
<b>07:00 - 07:30</b>				
<b>07:30 - 08:00</b>				
<b>08:00 - 08:30</b>				
<b>08:30 - 09:00</b>				
<b>09:00 - 09:30</b>				
<b>09:30 - 10:00</b>				
<b>10:00 - 10:30</b>				
<b>10:30 - 11:00</b>				
<b>11:00 - 11:30</b>				
<b>11:30 - 12:00</b>				
<b>12:00 - 12:30</b>				

Events on days 14, 15 and 29 are in addition to standard schedule for IDO weeks 2, 3 and 4.

**SECTION IX -  
Reoffense rates**



**Profile of Successful YOS Discharges Post-Release by New Criminal Activity  
Status as of January 31, 2003**

	RELEASE YEAR														TOTAL	
	FY 95-96		FY 96-97		FY 97-98		FY 98-99		FY99-00		FY00-01		FY01-02		No.	Percent
	No.	Percent	No.	Percent	No.	Percent	No.	Percent	No.	Percent	No.	Percent	No.	Percent		
TOTAL DISCHARGES	7		19		48		66		77		79		65		361	
Discharges in Process of Revocation (1)	0		2		2		2		8		5				19	
<b>DISCHARGES - Not Revoked</b>	<b>7</b>	<b>100%</b>	<b>17</b>	<b>100%</b>	<b>46</b>	<b>100%</b>	<b>64</b>	<b>100%</b>	<b>69</b>	<b>100%</b>	<b>74</b>	<b>100%</b>	<b>65</b>	<b>100%</b>	<b>342</b>	<b>100%</b>
<b>CONVICTIONS:</b>																
<b>Felony Convictions:</b>																
Return to DOC	2	28.6%	6	35.3%	15	32.6%	12	18.8%	13	18.8%	8	10.8%	1	1.5%	57	16.7%
Other Prisons (2)	1				1		2								4	
Jail	1		1		2		8		2						14	
Probation (ISP)	1		1		2				1		1				6	
Probation	1				3		1		7		5				17	
Community Corrections					1										1	
Deferred/Pending Sentence					1				3		1		2		7	
<b>Subtotal-Felony Convictions</b>	<b>6</b>	<b>85.7%</b>	<b>8</b>	<b>47.1%</b>	<b>25</b>	<b>54.3%</b>	<b>23</b>	<b>35.9%</b>	<b>26</b>	<b>37.7%</b>	<b>15</b>	<b>20.3%</b>	<b>3</b>	<b>4.6%</b>	<b>106</b>	<b>31.0%</b>
Misdemeanor Convictions			3		11		19		17		11		12		73	
Traffic/Other Convictions			3		4		8		8		15		10		48	
<b>TOTAL CONVICTIONS</b>	<b>6</b>	<b>85.7%</b>	<b>14</b>	<b>82.4%</b>	<b>40</b>	<b>87.0%</b>	<b>50</b>	<b>78.1%</b>	<b>51</b>	<b>73.9%</b>	<b>41</b>	<b>55.4%</b>	<b>25</b>	<b>38.5%</b>	<b>227</b>	<b>66.4%</b>
<b>UNRESOLVED CHARGES:</b>																
<b>Felony Charges:</b>																
Homicide							1				2				3	
Assault											1				1	
Criminal Trespassing											1		1		2	
Burglary													1		1	
Drugs							1		1		1		1		4	
Forgery													1		1	
Subtotal - Unresolved Felony Chgs.	0	0.0%	0	0.0%	0	0.0%	2	3.1%	1	1.4%	5	6.8%	4	6.2%	12	3.5%
<b>Misd/Traffic/Other Charges:</b>					1		1		4		4		7		17	
<b>TOTAL UNRESOLVED CHARGES</b>	<b>0</b>	<b>0.0%</b>	<b>0</b>	<b>0.0%</b>	<b>1</b>	<b>2.2%</b>	<b>3</b>	<b>4.7%</b>	<b>5</b>	<b>7.2%</b>	<b>9</b>	<b>12.2%</b>	<b>11</b>	<b>16.9%</b>	<b>29</b>	<b>8.5%</b>
<b>OTHER ACTIVITY:</b>																
Dismissed/Dropped Cases:																
Felony Arrest					1		1				1				3	
Misd/Traffic/Other Arrest											3		1		4	
Arrest No Charges (3)			1		2		2		1		6		2		14	
<b>TOTAL - Other Activity</b>	<b>0</b>	<b>0.0%</b>	<b>1</b>	<b>5.9%</b>	<b>3</b>	<b>6.5%</b>	<b>3</b>	<b>4.7%</b>	<b>1</b>	<b>1.4%</b>	<b>10</b>	<b>13.5%</b>	<b>3</b>	<b>4.6%</b>	<b>21</b>	<b>6.1%</b>
<b>NO CRIMINAL ACTIVITY</b>	<b>1</b>	<b>14.3%</b>	<b>2</b>	<b>11.8%</b>	<b>2</b>	<b>4.3%</b>	<b>8</b>	<b>12.5%</b>	<b>12</b>	<b>17.4%</b>	<b>15</b>	<b>20.3%</b>	<b>25</b>	<b>38.5%</b>	<b>65</b>	<b>19.0%</b>
<b>Ave. Time in YOS Program</b>	<b>7</b>	<b>Mos.</b>	<b>17</b>	<b>Mos.</b>	<b>46</b>	<b>Mos.</b>	<b>64</b>	<b>Mos.</b>	<b>69</b>	<b>Mos.</b>	<b>74</b>	<b>Mos.</b>	<b>65</b>	<b>Mos.</b>	<b>342</b>	<b>Mos.</b>
		<b>20.9</b>		<b>28.5</b>		<b>31.6</b>		<b>36.7</b>		<b>38.7</b>		<b>41.3</b>		<b>40.3</b>		<b>37.4</b>

(1) Offenders discharged YOS sentence while in the revocation process. FY99-00 includes 2 offenders who returned in July, 2000 (FY00-01). Not included for calculation.

(2) Other Prisons includes Federal Prison and Out-of-State Prisons.

(3) This category includes offenders with a recorded arrest but no charges filed in connection to the arrest.